WESTERN AUSTRALIAN LOCAL GOVERNMENT ASSOCIATION North Metropolitan Zone

MINUTES

Meeting Date: 25 February 2009

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MINUTES OF MEETING OF THE NORTH METROPOLITAN ZONE OF THE WESTERN AUSTRALIAN LOCAL GOVERNMENT ASSOCIATION HELD IN CONFERENCE ROOM 1, CITY OF JOONDALUP, JOONDALUP CIVIC CENTRE, BOAS AVENUE JOONDALUP ON WEDNESDAY 25 FEBRUARY 2009

ATTENDANCE

City of Joondalup

Committee Members: Mayor Troy Pickard – Chairperson

Cr Trona Young

Cr Russ Fishwick from 1744 hrs

Cr Tom McLean

Officers: Mr Garry Hunt, Chief Executive Officer

Mr Mike Smith, Manager Governance and Marketing

City of Wanneroo

Committee Members: Cr Frank Cvitan (Deputy Chairperson)

Cr Tracey Roberts Cr Rudi Steffens

Cr Alan Blencowe Deputising for Cr Maureen Grierson

Officers: Ms Karen Caple, Director Governance & Strategy

City of Stirling

Committee Members: Cr Bill Stewart

Cr Terry Tyzack from 1747 hrs
Mr Stuart Jardine. Chief Executive Officer from 1741 hrs

Officers: Mr Stuart Jardine, Chief Executive Officer from 1741 hrs

Mr Aaron Bowman, Manager of Governance and Council Support

WALGA Mr Nick Wood, Executive Manager

Corporate Business Solutions from 1743 hrs
Mr Tim Lane, Governance Policy Officer from 1747 hrs

Secretariat Mrs Janet Foster, Administrative Services Coordinator (City of

Joondalup)

DECLARATION OF OPENING

The Chairperson declared the meeting open at 1735 hrs.

APOLOGIES:

City of Wanneroo: Cr Maureen Grierson

Mr Daniel Simms, Chief Executive Officer

City of Stirling: Mayor David Boothman

Cr Elizabeth Re

ITEM 1 LOCAL GOVERNMENT RESPONSE TO MINISTER FOR LOCAL GOVERNMENT'S AMALGAMATION

Report submitted by City of Joondalup

IN BRIEF

To give consideration to WALGA's report to be presented to the Special Meeting of the State Council to be held on Wednesday 5 March 2009.

BACKGROUND

Cr Bill Mitchell, President of the Western Australian Local Government Association, has called a Special Meeting of the State Council to be held at 5.00 pm on Wednesday 4 March 2009. The purpose of the meeting is to consider the Minister for Local Government's recent reform proposal.

COMMENT

As part of the State Council process, WALGA has requested all Zones to hold a special meeting to consider the matter and provide input to the State Council agenda item.

The agenda item for the Special Meeting of the State Council is attached for consideration by the North Metropolitan Zone.

RECOMMENDATION

That the North Metropolitan Zone GIVES CONSIDERATION to the issues outlined in WALGA's report to be presented to the Special Meeting of the State Council.

Discussion ensued.

During discussion:

Mr Jardine entered the Room at 1741 hrs; Mr Wood entered the Room at 1743 hrs; Cr Fishwick entered the Room at 1744 hrs; Cr Tyzack entered the Room at 1747 hrs; Mr Lane entered the Room at 1747 hrs.

MOVED Cr Cvitan SECONDED Cr Young that WALGA:

1 LOBBY all Members of State Parliament seeking support and a commitment to the Principles and Actions of the Systemic Sustainability Study (SSS) Report and enabling local government to determine appropriate avenues of reform;

- 2 ENDORSE the re-formation of the State Council SSS Taskforce to oversee and facilitate Local Government's response to the State Government Reform Proposals;
- 3 COORDINATE a Local Government response to the State Government's reform proposals;
- ADVISE the State Government of Local Government's commitment to work together with the State Government towards a voluntary reform process;
- 5 SUPPORT the principle of a business case that is demonstrated and proven with regard to any adjustment to local government boundaries.

The Motion was Put and

CARRIED UNANIMOUSLY

CLOSURE

The meeting closed at 1848 hrs.

Attachment

LOCAL GOVERNMENT RESPONSE TO MINISTER FOR LOCAL GOVERNMENT'S AMALGAMATION

By Tony Brown Executive Manager Governance and Strategy

Recommendation

That WALGA:

- 1 Lobby all Members of State Parliament seeking opposition to forced amalgamations of Local Governments and a commitment to the Principles and Actions of the Systemic Sustainability Study (SSS) Report.
- 2 Coordinate a Local Government response to the State Government's reform proposals
- 3 Endorse the reformation of the State Council SSS Taskforce to oversee Local Government's response to this issue
- Advise the State Government of Local Government's commitment to work together with the State Government towards a voluntary reform process.

IN BRIEF

- The Minister for Local Government, Hon John Castrilli MLA, announced a Local Government reform strategy on 5 February 2009
- The Minister's direction ignores the reform advances made to date.
- The announced reforms are based on amalgamations of Local Governments in Western Australia, the reduction of Elected Members and the formation of appropriate regional groupings of Local Governments.
- The reforms offer a limited timeframe and so far very little detail
- Association position supports the research and recommendations of the SSS report.
- Zone feedback is required for endorsement of Association strategy to respond to the proposal
- A number of response options are explored in detail in Section 5 of the comment area of this agenda item.

Relevance to Strategic / Business Plan

Key Result Area and Objectives

Strong Representation Effectively engage our members

Effectively influence government policy

Effectively enhance working relationships with State and

Federal Government

Effective Leadership Identify and evaluate emerging issues, trends and responses.

Unify membership to achieve the options best suited to Local

Government's interests

Local Government

Improve Local Government's access to quality staff

Provide benefits to Local Government Enhance the capacity of the Association

Provide Local Government with access to contemporary

information and advice

Policy Implications

The Association's policy is for no forced amalgamations and support for the recommendations and principles outlined in the Systemic Sustainability Study final report, *The Journey – Sustainability into the Future.*

Budgetary Implications

It will require significant funds for Local Governments and WALGA to explore, research, consult and prepare reform proposals. State Government should provide sufficient resources to assist Local Governments in the process, especially if they are looking for a response in six (6) months.

In respect to the Association's budget, an allocation of \$100,000 was made in 2008/09 to assist in sector wide research in respect to SSS outcomes and regional cooperation. \$15,000 has been expended as a joint project with the Department of Local Government and Regional Development (DLGRD) and the SEAVROC group of Councils on a feasibility study on models for Regional Entities. This leaves \$85,000 available for resourcing a response to this proposal, including any communications campaign.

Introduction

The Minister for Local Government, Hon John Castrilli MLA, announced a reform package for Local Government in Western Australia on 5 February 2009. The reform package is centred on voluntary amalgamations of Local Governments with the possibility of amalgamations forced by the State Government if the voluntary proposals are viewed by the Minister as unsatisfactory. The reform package also included a proposal to reduce the number of Elected Members to 6 to 9 Councillors for each Local Government and the formation of appropriate regional groupings of Local Governments.

The issue of structural reform of Local Government in Western Australia has been on the radar for many years, which led the Local Government sector to direct WALGA to embark on the Systemic Sustainability Study (SSS) of Local Government. The SSS project was undertaken over several years and the final report of the SSS – *The Journey:* Sustainability into the Future – was widely endorsed by the Local Government sector in September 2008 at a forum of over 300 Local Government representatives.

Since the forum, the work of committing to action has begun with a number of recommendations of the final report completed and others in progress. Nearly all Local Governments have commenced or are committed to examining regional groupings with neighbouring Councils to achieve appropriate economies of scale and greater efficiencies of service provision. There are 32 regional groupings at this point in time with only three Local Governments unaligned.

This agenda item sets the background to the Minister's announcement and the Local Government response so far. It also sets out possible options for the sector in responding to the challenges and opportunities posed by the Minister for Local Government's announcement. Consideration of this issue at a Council and Zone level will feed into State Council deliberations at their 4 March 2009 Special Meeting.

Background

Systemic Sustainability Study

The Systemic Sustainability Study (SSS) has been the cornerstone project of the Association over the past several years. The major report of the SSS project – *The Journey: Sustainability into the Future* – was endorsed by a forum of around 300 Local Government representatives in September 2008.

The Journey was the product of significant reform work of the Association over the past four years involving extended research, investigation and a rigorous consultation process. The report detailed 39 Actions including outcomes to support the regionalisation of service delivery, improved strategic planning, more consistent financial reporting, improved debt and asset management, increased transparency and accountability and greater access to skilled staff, together with maintaining political representation for local communities.

The Actions in the SSS final report were developed and refined over a number of years with two draft reports and thorough consultation with the Local Government sector throughout the entire process. The endorsement of the report by the sector signifies Local Government's commitment to reform of the sector and to the SSS Principles and Actions.

Following the release of the *The Journey*, the Minister for Local Government, Hon John Castrilli MLA broadly supported the SSS process and subsequent report through the establishment of the Local Government Sustainability Joint Steering Committee to develop a strategy for the implementation of the SSS Actions. Of the 39 Actions in *The Journey*, the Steering Committee recommended that 16 of these be implemented immediately. The remaining 23 Actions were to be referred to five working groups to provide recommendations and timeframes. The State Government has indicated that the Department of Local Government and Regional Development will progress the 16 Actions that were to be implemented immediately.

Following the Minister's 5 February 2009 announcement, the Steering Committee has been disbanded and a new committee – the Local Government Reform Steering Committee – has been formed (discussed below).

A number of *The Journey's* Actions have led to tangible improvements in the way in which services are delivered to local communities. A prime example of the positive outcomes stemming from the SSS is the recently released 'Industry Accounting Manual', which was a joint project delivered by WALGA, Local Government Managers Australia (LGMA) and the Department of Local Government and Regional Development (DLGRD).

The Systemic Sustainability Study brought the issue of regionalisation of service delivery into focus. Nearly all Local Governments are committed to regional service delivery to achieve appropriate economies of scale and improved service delivery. There are currently 32 regional groupings of Councils. These groups typically take the form of a Regional Organisation of Councils (ROCs), a Voluntary Regional Organisation of Councils (VROCs), a Group of Councils by Memorandum of Understanding (MOU) or an Alliance. Please refer to attached Schedule of Regional Organisations (Appendix A)

Creating greater efficiencies through regional service delivery is the endorsed approach of the Local Government sector towards achieving sustainability and improved efficiency and effectiveness in the delivery of services, while maintaining political representation of local communities.

Minister's Announcement

On 5 February 2009 the Minister for Local Government announced a Local Government reform package based on a voluntary reduction in the number of individual Councils. The Minister invited each of the 139 Local Governments in Western Australia to consider voluntary amalgamations and established a six month timetable for each Council to advise him of its intentions.

When asked about the consequences for Local Governments that would not take up the offer to amalgamate voluntarily, the Minister responded that a low response rate would result in "legislation", presumably to force amalgamations.

The Association, and the Local Government sector, were not aware of the Minister's intentions to announce a reform strategy based on amalgamations prior to the 5 February 2009 announcement. As discussed above, the Local Government Sustainability Joint Steering Committee was in the process of implementing a strategy to progress the SSS Actions prior to the Minister's announcement. It was particularly disappointing that the Minister provided an 'embargoed' media release to the media and others prior to advising the Association and State Council members of his amalgamation proposal to Local Government.

On 10 February 2009 the Minister for Local Government announced the creation of the Local Government Reform Steering Committee which is responsible for facilitating the reform process. The Steering Committee will be developing guidelines to assist Councils consider amalgamations and to reduce Elected Member numbers. The Steering Committee will also oversee the following four working groups:

- Corporate and Strategic Planning
- Commercial Enterprises and Urban Development
- Training and Capacity Building
- Legislative Reform

The Membership of the working groups is attached as **Appendix B**.

The Steering Committee Membership is listed below:

Jennifer Mathews Director General, DLGRD – (Chair)

Gary Brennan
 Chief of Staff, Minister for Local Government's Office

Cr Bill Mitchell
 Michael Parker
 President, WALGA
 President, LGMA

Cr Helen Dullard Local Government Advisory Board
 Mayor Ron Yuryevich Local Government Advisory Board

• Eric Lumsden Director General, Department of Planning and Infrastructure

Tim Shanahan Director Energy and Minerals Initiative, UWA

• Alex Scherini Director Revenue and Government Relations, Department of

Treasury and Finance

Maree De Lacey
 Regional Development Council Representative

Nathan Taylor Manager Economic Policy, Chamber of Commerce and

Industry WA

Response to Minister's Announcement

Following the Minister for Local Government's announcement of the reform strategy based on voluntary amalgamations, WALGA wrote to the Minister expressing concern with a number of aspects of the reform package. The letter also reiterated the Association's commitment to the Systemic Sustainability Study report *The Journey – Sustainability into the Future* on the basis that the research and recommendations contain the underpinning principles for sustainable reform of the sector.

The Association's response expressed concern with the following aspects of the Minister's reform package:

- 1 Inadequacy of the **timeframe**
- 2 Unclear reform process
- 3 Lack of allocated funding to support reform
- 4 Uncertainty surrounding the employment tenure of Local Government **Employees**
- 5 Excluding WALGA from **assisting and supporting** in the process.

The Minister responded indicating that the timeframe would remain and that he expected the WALGA President to "do everything within his power to assist councils to make a commitment to reform within the timeframe." He also advised that direct support would be provided to Local Governments by the Department of Local Government and Regional Development rather than through an intermediary such as WALGA. In relation to the impact on staff the Minister indicated that there is no intention to change the relevant section in the *Local Government Act* relating to council employees.

WALGA has been in close contact with Member Councils to develop a coordinated strategic response to the Minister's reform package since the announcement. A Special Meeting of State Council has been called for 4 March 2009 and the consideration of this agenda item at the Council and Zone level will feed into the State Council deliberations.

Some options for Councils and Zones are presented in the comment section below and could be considered as part of a coordinated strategic response to the Minister's reform package.

Comment

The purpose of this agenda item is to define the role that Local Government wants WALGA to take in relation to this issue, and obtain the sector's feedback through the Zone and State Council process.

This agenda item will look at the following key issues:

- 1 Local Government's position on structural reform
- 2 Previous structural reform and amalgamation experience in WA and interstate
- 3 Proposed process
- 4 WALGA's role in this process
- 5 Sector's progress on reform activity

1 Current Position

The Local Government sector has endorsed the Principles and Actions contained within the Systemic Sustainability Study report. The SSS report encourages Local Governments to explore regional processes to integrate effective service delivery and infrastructure planning with appropriate political representation on a local basis.

The SSS research identified that the core strength of Local Government lies in its representational base for the aspirations and expectations of local communities. As stated above, Local Governments have invested significant resources to the SSS process and resulting outcomes since its adoption in September 2008. Regional Groups have been established and have gone a significant way towards the reform process. The majority of groups have identified and prioritised services to be provided on a regional basis and are now in the process of assessing the feasibility of business models required to deliver services regionally.

2 Previous Structural Reform and Amalgamation Experience

Details of what is expected are not available at the moment in relation to the Minister's expectation of the amalgamation process; however the Association is researching examples from other jurisdictions and sourcing detail from the recent amalgamations that have taken place within our own State. Experiences and examples from the recent amalgamations to form the Shire of Broomehill-Tambellup, the City of Geraldton-Greenough and the Shire of Northam will provide invaluable resource to the work ahead.

3 Proposed Process

Timeframe

The Minister for Local Government has indicated that Local Governments will be given six months to give consideration to voluntary amalgamations, to reducing the number of Elected Members on Council and to forming regional groupings.

The timeframe given is inadequate for the Local Government sector to consider all of the issues involved and consult with their communities to provide a comprehensive response.

The timing is also a concern in respect to the 2009 October Local Government Elections and the costs involved in conducting an election, if there will be structural changes not long after this date.

Current legislation requires a structural reform proposal to be made to the Local Government Advisory Board which will then hold a formal inquiry on the proposal. The Advisory Board will then make recommendations on the proposal and electors of each Local Government are then provided with an opportunity to demand a poll.

Should a poll be requested, and at least 50% of the electors of one of the districts vote; and of those electors of that district who vote, a majority vote against the recommendation, the Minister is to reject the recommendation.

The structural reform process normally takes 18 months to two years, following a Council resolution to formally proceed with a proposal.

The Local Government Advisory Board is required to consider the following issues when looking into structural reform changes:

- Community of interest
- Physical and topographic factors
- Demographic factors
- Economic matters
- History of the area
- Transport and communication
- Matters affecting viability of the Local Government(s) involved
- Delivery of Local Government services

The timeframe has instilled urgency to the consideration of the Minister's proposal but it is crucial that Local Governments are able to properly address all of the issues listed above in developing a response to the Minister's reform package.

Process: Lack of Detail

The State Government's blueprint for this reform process is critical so that Local Governments can immediately commence considering the proposal and objectives that the State Government has set. The majority of feedback from Councils to the Association since the Minister's announcement has been in respect to the lack of detail on the process and procedures for considering the issue. The Minister has advised that he has requested the Reform Steering Committee to develop the guidelines to assist Councils with their decision making process.

At the time of writing this report the Steering Committee has held its first meeting and directed Department of Local Government and Regional Development staff to formulate the guidelines over the next week for the Steering Committee to consider. It is essential that the sector is provided with this information as soon as possible.

Effects on Employees, Elected Members and the Community

In the development of the process and the guidelines it is crucial that the State Government consider the potential impact that the reform process may have on Local Government employees, Elected Members and the wider community.

Local Government Employees

The reform announcements have already created a lot of uncertainty for Local Government Employees. WALGA has written to the Minister for Local Government requesting an immediate clarification that the State Government will ensure that the current Local Government Act requirement for a two year moratorium on job losses is honoured. The Minister has advised that there is no intention to change the sections in the Local Government Act relating to employees.

Elected Members

Elected Members will be affected by the proposed changes and the current uncertainty surrounding their Council. With elections scheduled for October 2009, many Elected Members will be considering their future involvement with the Council if they believe their Council is likely to be amalgamated.

Another issue affecting Elected Members is the reform proposal to reduce the number of Councillors to between six and nine. There is uncertainty surrounding when Councillor numbers are to be reduced. There seems little point in reviewing representation including the number of Elected Members on Council if the Local Government is soon to be amalgamated.

Community

The communities that Local Governments exist to serve and represent will also be affected by the Minister's proposed reforms. There is community concern that one of Local Government's greatest strengths will be lost if there are widespread amalgamations: that being community representation. Local Government exists to provide political representation and services to the local community. The model advocated in the SSS report, *The Journey*, maintains local political representation and delivers improved efficiencies of service delivery through regional cooperation.

4 Role of WALGA

Taskforce

During the SSS process the State Council formed a Taskforce to consider the issues involved. The President has requested that the State Council Taskforce reconvene to consider issues relating to the State Government's reform proposal.

Representatives of the Taskforce are:

- Cr Bill Mitchell Chair
- Mayor Troy Pickard Deputy Chair
- Cr lan West
- Cr Steve Martin
- Mayor Carol Adams
- Cr Henry Zelones
- Cr Paul Kelly
- Ricky Burges
- Mike Parker LGMA President (or a nominee)
- Tony Brown Executive Officer

To support the State Council Taskforce, a Working Group will be formed comprising of the WALGA President, Deputy President, Executive Staff, an LGMA representative and other representation as required during the process.

Political Strategies

The Leader of the Opposition, the Hon Eric Ripper MLA and the Leader of the Nationals Brendon Grylls MLA have declared that their respective parties do not support forced amalgamations and will not support enabling legislation through Parliament.

It is the Association's intention to meet with Independent Members of Parliament John Bowler MLA and Dr Janet Woolard MLA to ensure that there is majority political support against forced amalgamations of Local Government.

Communications Overview

A draft communications strategy has been developed for the Association's response to the reform process. It details the differing communications priorities as a consequence of the changing situational factors influencing the attitudes and behaviours of the various stakeholder groups. For each phase of the process a communications focus is recommended with stakeholder groups identified in order of priority and tactical applications detailed to achieve the preferred outcomes.

Central to the success of the communications plan will be the extent to which the Local Government sector can set aside its ambitions and anxieties regarding amalgamations and unite with a response to the Minister following the underlying principles of the Systemic Sustainability Study. The challenge to WALGA and its State Council is to drive this collaborative process and provide a unified sector position.

Budget / Resource Requirements

Significant funds will be required for Local Governments and WALGA to explore, research, consult and prepare reform proposals. It should be expected that the State Government should provide sufficient resources to assist Local Governments in the process, especially if they are looking for a response in six months.

In South Australia the State Government received a \$400,000 grant from the Federal Government and this was matched dollar for dollar by the State Government. These funds were provided to the Boundary Reform Board which employed 11 staff and a number of consultants to prepare and research the proposals. Additional funding was also provided for research manuals. This work is believed to have been carried out by the South Australian Local Government Association.

A similar allocation of State and Commonwealth funding will be required in Western Australia.

5 Options for Consideration – WALGA's strategy in responding to the Minister's proposal

The main purpose of this agenda item is to obtain Zone feedback on the options for the Association's strategy to respond to the State Government's proposed reform package.

The options are:

- i Consolidate and pursue the SSS Local Government Reform Process
- ii Acknowledge the Minister's request and WALGA to facilitate a coordinated response to the proposals
- iii Individual Local Governments to provide responses to the State Government

Option 1: Consolidate and pursue the SSS Local Government Reform Process

This option would see the sector strongly resist the proposal to force amalgamations and seek political support from the National Party, the Australian Labor Party and the Independent Members of Parliament.

WALGA would advise the State Government that the sector commenced a process of reform six months ago that is centred on the Principles and Actions of the Systemic Sustainability Study. The reform process has been sector driven with little support from the Department of Local Government and Regional Development. The sector has

requested State Government's involvement over a number of years and in the absence of a vision of strategic plan from the State, Local Government has taken up the challenge and developed a plan for reform that the sector is actively engaged with.

An example of this is the Finance and Accounting Manual. WALGA had to contribute both financially and intellectually to have the manual produced. In addition, the Association and a Voluntary Group of Councils had to contribute to a feasibility study on Regional Entities. These examples demonstrate the capacity of the sector to rise to the challenge and get on with reform.

The SSS report was only adopted by Local Government in September 2008 and the State Government has given the sector very little time to assess the results. In the short time since the endorsement of the report, there has been considerable work carried out from Local Governments to progress the SSS Actions, including the formation of 32 regional groupings of Councils.

The Association acknowledges the contribution that the LGMA have made to the journey so far and strongly recommends to members that they will create a strong and impenetrable force if the sector remains united.

Option 2: Acknowledge the Minister's request and WALGA to facilitate a coordinated response to the proposals

This option allows for the Association to register opposition to forced amalgamations and coordinate a response on behalf of the Local Government sector. This will provide for flexibility depending on the political climate and circumstances. It is acknowledged that some members have and/or will move to amalgamate while some members will continue to seek regional models for reform.

The Association's role could include the following;

- Political Lobbying
- Facilitate discussions and or strategic planning sessions between Local Governments
- Coordinate regional responses

WALGA will continue to provide research and resource information, such as manuals, similar to what was produced in South Australia.

Option 3: Individual Local Governments to provide responses to the State Government.

This option would allow individual Local Governments to provide individual responses to the Minister's proposal without going through WALGA.

WALGA would still continue to provide assistance in facilitating discussions between neighbours and regions.

The risk with this option is that there could be 139 different proposals, making it very difficult to achieve a strategic and coordinated outcome that ensures the sustainability of the sector. This may pave the way for the State Government to implement their own reform plan.

6 Conclusion

The Minister for Local Government's proposed reform package is a major reform of Local Government in Western Australia. The State Government has announced that Local Governments in Western Australia must provide a commitment to amalgamate within six months or the Minister will legislate.

The amalgamation directive has not given the SSS process sufficient time to be progressed and/or evaluated.

The Minister's reform process lacks detail and does not provide Local Governments with a reasonable timeframe to undertake the work required. Despite this, it is important for Local Governments to face the challenges and embrace the opportunities that the reform package presents.

There are inherent risks in the Minister's agenda. The reform agenda within Local Government is well underway and this ill thought-out announcement could hijack the work that is taking place.

The anxiety and stress created by the lack of information, insecurity and concern for their future role will create hardship and difficulty for many people in the sector.

It is the Association's view that success comes through mutual co-operation and not through unilateral directive by a State Government; and finally that West Australian communities deserve a stable Local Government environment to ensure that services continue to be maintained at high levels.

It is critical that the Local Government sector presents a united response to the Minister's reform package because there are risks that Local Governments will appear interested only in their own survival and the sector will seem divided.

APPENDIX A

SCHEDULE OF REGIONAL ORGANISATIONS

| | Organisation | Member Councils |
|----|---|---|
| | | ROCs and VROCs |
| 1 | 4WD VROC | Wagin, Williams, West Arthur, Woodanilling and Dumbleyung |
| 2 | AROC (Avon) | Chittering, Dowerin, Goomalling, Northam, Toodyay & York* |
| 3 | BROC (Batavia) | Chapman Valley, Geraldton-Greenough, Irwin & Northampton |
| 4 | CMVROC (Central Midlands) | Dalwallinu, Moora, Victoria Plains, Wongan Hills |
| 5 | Dryandra | Cuballing, Narrogin Shire, Pingelly, Wandering & Wickepin |
| 6 | GVROC (Goldfields) | Coolgardie, Dundas, Kalgoorlie-Boulder, Laverton, Leonora, Menzies, Esperance & Wiluna |
| 7 | MWRC (Midwest) | Carnamah, Coorow, Mingenew, Morawa, Mullewa, Perenjori & Three Springs |
| 8 | NEWROC | Koorda, Mount Marshall, Mukinbudin, Nungarin, Trayning, Westonia & Wyalkatchem |
| 9 | PRC (Pilbara) | Ashburton, East Pilbara, Port Hedland & Roebourne |
| 10 | Rainbow Coast | Albany, Cranbrook, Denmark & Plantagenet |
| | (membership will | |
| | probably change to only | |
| | Albany and Denmark) | |
| 11 | ROEROC | Corrigin, Kondinin, Kulin & Narembeen |
| 12 | SEAVROC | Beverley, Brookton, Cunderdin, Quairading & York* |
| 13 | WEROC | Bruce Rock, Kellerberrin, Merredin, Tammin & Yilgarn |
| 14 | MZSG (Murchison Zone Strategy Group) | Cue, Meekatharra, Mt Magnet, Murchison, Sandstone & Yalgoo |
| 15 | CAPEROC | Augusta-Margaret River and Busselton |
| 16 | Southern Link VROC | Cranbrook, Kojonup, Plantagenet & Tambellup-Broomehill |
| 17 | Bunbury Wellington Group of Councils | Bunbury, Capel, Collie, Dardanup, Donnybrook & Harvey. |
| 18 | WESROC | Claremont, Cottesloe, Mosman Park, Nedlands, Peppermint Grove, Subiaco |
| 19 | South West Group | Cockburn, East Fremantle, Fremantle, Kwinana, Melville & Rockingham |

| | | Alliance |
|----|--|--|
| 20 | Warren Blackwood Strategic Alliance | Boyup Brook, Bridgetown-Greenbushes, Manjimup & Nannup & the South West Development Commission |
| | | Specific Purpose ROCs |
| 21 | EMRC | Bassendean, Bayswater, Belmont, Kalamunda, Mundaring & Swan |
| 22 | Mindarie Regional Council | Cambridge*, Joondalup*, Perth*, Stirling*, Victoria Park*, Vincent* & Wanneroo* |
| 23 | Rivers Regional Council | Armadale ,Gosnells, South Perth, Serpentine-Jarrahdale, Murray & Mandurah |
| 24 | SMRC | Canning, Cockburn, East Fremantle, Fremantle, Kwinana, Melville & Rockingham |
| 25 | Tamala Park Regional Council | Cambridge*, Joondalup*, Perth*, Stirling*, Victoria Park*, Vincent*, & Wanneroo* |
| 26 | Western Metropolitan Regional Council | Claremont, Cottesloe, Mosman Park, Peppermint Grove & Subiaco |
| 27 | Bunbury Harvey Regional Council | Harvey and Bunbury |
| | | Regional Groups – Not yet formalised |
| 28 | Fitzgerald | Gnowangerup, Jerramungup, Kent, Lake Grace & Ravensthorpe |
| 29 | Gascoyne | Carnarvon, Exmouth, Shark Bay & Upper Gasgoyne |
| 30 | Kimberley | Broome, Derby-West Kimberley, Halls Creek & Wyndham- East Kimberley |
| 31 | Peel | Boddington, Mandurah, Murray, Serpentine-Jarrahdale & Waroona |
| 32 | Mid West Coast | Dandaragan, Gingin, Cooroo*, Carnamah*, Irwin* |
| | Gaps | |
| | | Katanning, Town of Narrogin, Ngaanyatjarraku. |

- 19 ROCs and VROCs
- Specific Purpose ROCs Alliance 7
- 1
- <u>5</u> **32** Not Yet Formalised

APPENDIX B

LOCAL GOVERNMENT SUSTAINABILITY REFORM STEERING COMMITTEE

Membership:

Jennifer Mathews (Chair) Director General, DLGRD

Gary Brennan (Deputy Chair) Chief of Staff, Minister for Local Government

Michael Parker President, LGMA Bill Mitchell President, WALGA

Helen Dullard Ron YuryevichLocal Government Advisory Board Representative
Local Government Advisory Board Representative

Eric Lumsden Director General, DPI

Tim Shanahan Director, Energy & Minerals Initiative, UWA
Alex Scherini Director, Revenue & Government Relations, DTF
Maree De Lacey Regional Development Council Representative

Nathan Taylor Manager Economic Policy, Chamber Commerce & Industry WA

1. CORPORATE AND STRATEGIC PLANNING

Membership:

Andrew Hammond (Chair) Local Government Managers Association Representative

James Trail
Local Government Managers Association Representative
Jenni Law
Manager, Local Government Support & Development, DLGRD

Andrew Main A/Manager, Policy, DLGRD

Tony Brown Executive Manager, Governance & Strategy, WALGA **Pat Hooper** WA Local Government Association Representative

Noelene Jennings Executive Director Strategic Initiatives, DPI

Anthony Kannis Executive Director, Infrastructure & Finance, DTF **Bruce Manning** Regional Development Council Representative

2. COMMERCIAL ENTERPRISE AND URBAN DEVELOPMENT

Membership:

Charles Johnson
Ross Weaver
Chris Berry

(Chair) Executive Planner, Special Projects, DPI
Director, Strategies & Legislation, DLGRD
Manager, Regional Policy Unit, DLGRD

Mike Archer WA Local Government Association Representative Henry Zelones WA Local Government Association Representative

Neil HartleyRoss Povey
Local Government Managers Association Representative
Local Government Managers Association Representative

David Endersby CEO, Housing Industry Association

Debra Goostrey CEO, Urban Development Institute of WA

Nathan Taylor Manager, Economic Policy, Chamber of Commerce & Industry WA

3. TRAINING AND CAPACITY BUILDING

Membership:

Ricky Burges (Chair) CEO, WALGA

John Phillips Executive Manager Workplace Solutions, WALGA

Jenni Law Manager, Local Government Support & Development, DLGRD

Fiona Colbeck Manager, Community Capacity Building, DLGRD

Don Burnett Local Government Managers Association Representative Gary Evershed Local Government Managers Association Representative

Robert Harvey Executive Dean, Faculty of Business & Law, ECU Michelle Noble Manager, Faculty of Business & Law, ECU

TBA Minister's Women's Advisory Group

4. LEGISLATIVE REFORM

Membership:

Tim Fowler (Chair) Director, Capacity Building, DLGRD

Jenni Law Manager, Local Government Support & Development, DLGRD

Andrew Main A/Manager, Policy, DLGRD

James McGovern
Peter Monagle
Ian Cowie

Manager, Local Government Advisory Services, WALGA
WA Local Government Association Representative
Local Government Managers Association Representative

Sean McLaughlin Local Government Managers Association Representative