

minutes

Major Projects and Finance Committee

MEETING HELD ON MONDAY 5 MAY 2025

Acknowledgement of Traditional Custodians

The City of Joondalup acknowledges the traditional custodians of the land, the Whadjuk people of the Noongar nation, and recognises the culture of the Noongar people and the unique contribution they make to the Joondalup region and Australia. The City of Joondalup pays its respects to their Elders past and present and extends that respect to all Aboriginal and Torres Strait Islander peoples.

This document is available in alternate formats upon request

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Note:

Clause 15.10 of the City's *Meeting Procedures Local Law 2013* states:

This local law applies generally to committee meetings except for clause 7.1 in respect of members seating and clause 7.8 in respect of limitation on members speaking.

CITY OF JOONDALUP

MINUTES OF THE MAJOR PROJECTS AND FINANCE COMMITTEE MEETING HELD IN CONFERENCE ROOM 1, JOONDALUP CIVIC CENTRE, BOAS AVENUE, JOONDALUP ON MONDAY 5 MAY 2025.

ATTENDANCE

Committee Members:

| | |
|----------------------|----------------------------------|
| Cr Adrian Hill | <i>Presiding Member</i> |
| Cr John Chester | <i>Deputising for Cr O'Neill</i> |
| Cr Russ Fishwick, JP | |
| Cr Phillip Vinciullo | <i>Deputy Presiding Member</i> |

Observers:

| | |
|----------------------------------|------------------|
| Cr Christine Hamilton-Prime, JP. | <i>to 6.50pm</i> |
|----------------------------------|------------------|

Officers:

| | | |
|-------------------------|---|---|
| Mr James Pearson | Chief Executive Officer | |
| Mrs Kylie Bergmann | Acting Director Governance and Strategy | <i>absent from 6.05pm to 6.06pm</i> |
| Mr Nico Claassen | Director Infrastructure Services | <i>to 7.20pm</i> |
| Mr Mat Humfrey | Director Corporate Services | <i>to 7.20pm</i> |
| Mr Chris Leigh | Director Planning and Community Development | <i>to 7.20pm</i> |
| Ms Christine Robinson | Manager, Audit, Risk and Executive Services | |
| Mr Simon Brinkley | Internal Project Manager | |
| Mr Luke Willcock | Manager Economic Development and Advocacy | <i>to 7.20pm</i> |
| Mr Michael Hamling | Manager Parks and Natural Environment | <i>absent from 6.25pm to 6.26pm</i> <i>to 7.20pm</i> |
| Ms Michelle Meuwese | Coordinator Landscape Design Services | <i>to 7.20pm</i> |
| Mr Alan Ellingham | Senior Financial Analyst | <i>to 7.20pm</i> |
| Mr Tom Cunningham | Principal Landscape Architect | <i>from 6.26pm</i> <i>to 7.20pm</i> |
| Mrs Vivienne Stampalija | Acting Manager Governance | |
| Ms Caitlin Wood | Governance Officer | <i>to 7.20pm</i> |

1 DECLARATION OF OPENING

The Presiding Member declared the meeting open at 6.00pm.

2 DECLARATIONS OF FINANCIAL INTEREST / PROXIMITY INTEREST / INTEREST THAT MAY AFFECT IMPARTIALITY

2.1 DISCLOSURES OF INTEREST AFFECTING IMPARTIALITY

Elected Members (in accordance with clause 22 of Schedule 1 of the *Local Government [Model Code of Conduct] Regulations 2021*) and employees (in accordance with the Code of Conduct) are required to declare any interest that may affect their impartiality in considering a matter. This declaration does not restrict any right to participate in or be present during the decision-making process. The Elected Member / employee is also encouraged to disclose the nature of their interest.

| | |
|---------------------------|--|
| Name / Position | Cr Christine Hamilton-Prime, JP. |
| Meeting Type | Major Projects and Finance Committee. |
| Meeting Date | 5 May 2025. |
| Item No. / Subject | Item 8.2 – Confidential - Status Update - Project Axiom (Ward - All). |
| Nature of Interest | Interest of Impartiality. |
| Extent of Interest | Cr Hamilton-Prime knows employees of HCL Australia Services (HCL) and has attended HCL events in the past. |

| | |
|---------------------------|---|
| Name / Position | Cr Adrian Hill. |
| Meeting Type | Major Projects and Finance Committee. |
| Meeting Date | 5 May 2025. |
| Item No. / Subject | Item 8.2 – Confidential - Status Update - Project Axiom (Ward - All). |
| Nature of Interest | Interest of Impartiality. |
| Extent of Interest | Cr Hill has previously attended a Cricket Test Match event as an invite of HCL Australia Services (HCL). Project Axiom was not discussed. |

3 APOLOGIES AND LEAVE OF ABSENCE

3.1 LEAVE OF ABSENCE PREVIOUSLY APPROVED

| | |
|-------------------|------------------------------------|
| Cr Rebecca Pizzey | 1 May to 18 May 2025 inclusive. |
| Cr John Raftis | 5 May to 11 May 2025 inclusive. |
| Cr Nige Jones | 13 May to 22 May 2025 inclusive. |
| Cr John Raftis | 11 June to 22 June 2025 inclusive. |

3.2 APOLOGIES

Cr Nige Jones.
Mayor Hon. Albert Jacob, JP.
Cr Rohan O'Neill.

4 CONFIRMATION OF MINUTES

4.1 MINUTES OF THE MAJOR PROJECTS AND FINANCE COMMITTEE HELD ON 17 MARCH 2025

MOVED Cr Vinciullo, **SECONDED** Cr Chester that the Minutes of the Major Projects and Finance Committee held on 17 March 2025 be **CONFIRMED** as a true and correct record.

The Motion was Put and

CARRIED (4/0)

In favour of the Motion: Cr Hill, Cr Chester, Cr Fishwick and Cr Vinciullo.
Against the Motion: Nil.

5 ANNOUNCEMENTS BY PRESIDING MEMBER WITHOUT DISCUSSION

Nil.

6 IDENTIFICATION OF MATTERS FOR WHICH THE MEETING MAY BE CLOSED TO THE PUBLIC

In accordance with Clause 5.2 of the City's *Meeting Procedures Local Law 2013*, this meeting is not open to the public.

MOTION TO CHANGE ORDER OF BUSINESS

MOVED Cr Hill, **SECONDED** Cr Vinciullo that, in accordance with clause 14.1 of the *City of Joondalup Meeting Procedures Local Law 2013*, suspends the operation of clause 4.3 – Order of Business of the *City of Joondalup Meeting Procedures Local Law 2013*, to enable the consideration of:

- 1 Item 8.2 – Confidential – Status Update – Project Axiom, to be discussed after “Item 8.6 – 2024-25 Capital Works Program Update”.

The Motion was Put and

CARRIED (4/0)

In favour of the Motion: Cr Hill, Cr Chester, Cr Fishwick and Cr Vinciullo.
Against the Motion: Nil.

7 PETITIONS AND DEPUTATIONS

Nil.

8 REPORTS

8.1 POP-UP PIAZZA - PROJECT PHILOSOPHY AND PARAMETERS AND PROJECT COSTS (WARD - NORTH)

| | |
|-------------------------------|---|
| WARD | North |
| RESPONSIBLE DIRECTOR | Mr Chris Leigh Director Planning and Community Development |
| FILE NUMBER | 111962, 101515 |
| AUTHORITY / DISCRETION | Executive - The substantial direction setting and oversight role of Council, such as adopting plans and reports, accepting tenders, directing operations, setting and amending budgets. |

PURPOSE

For Council to approve project philosophy and parameters for a Pop-Up Piazza in the Joondalup City Centre, and to note the proposed costs of developing the business case.

EXECUTIVE SUMMARY

The City is investigating the creation of a 'Pop-Up Piazza' at Boas Place as a part of the ongoing work into creating a lively and vibrant city centre, and as an identified key project in the Council-endorsed *Joondalup City Centre Place Activation Plan*. The Pop-Up Piazza will serve as an impactful community gathering space, offering cultural, artistic and social experiences that will bring people together and activate the city centre. To support the potential capital and operational expenditure a business case is required to assess the viability and benefits of the project. The first stage of the process is to seek approval of a project philosophy and parameters to underpin the project.

The business case will also evaluate various options for regular events at the proposed Pop-Up-Piazza. One of the key outputs of the project is to collect data to inform the Joondalup Performing Arts Centre project such as how an event space may attract visitors regularly to the City Centre. It is important to note that the recommended location for the Pop-Up Piazza, Boas Ave, aligns with both the recommend located for the Joondalup Performing Arts Centre, as well as a key identified project in the *Joondalup City Centre Place Activation Plan* is to "Transform a large carpark on Boas Ave to a Piazza / shared space".

A report on the Pop-Up Piazza project philosophy and parameters was presented to the Major Projects and Finance Committee meeting held on 17 March 2025. At the meeting the Committee resolved to refer the item back to the Chief Executive Officer to provide further information regarding the fiscal implications of the business case.

This report responds to the Committee's request for further detail on the financial considerations regarding the business case and project.

It is therefore recommended that Council ENDORSES the Pop-Up Piazza Project Philosophy and Parameters as detailed in Attachment 1 to this Report, to articulate the intent and purpose of progressing this project.

BACKGROUND

City Centre Activation

At its meeting held on 28 June 2022 (CJ085-06/22 refers), Council endorsed the *Place Activation Strategy* and *Joondalup City Centre Place Activation Plan*. The development of the plans involved comprehensive community engagement and, as part of the *Joondalup City Centre Place Activation Plan*, 15 top ideas for the City Centre were identified, including the creation of a piazza and courtyard spaces to act as focal points, and specifically to transform a large carpark on Boas Avenue to a piazza / shared space.

Business case required

To respond to the *Joondalup City Centre Place Activation Plan* the City has investigated opportunities for the design and programming of a Pop-Up Piazza space, providing the potential for year-round activation opportunities in the City Centre. The City has identified that as there is requirement for both initial capital funding to build the piazza space, and recurring funding to deliver programming and operations the project is being considered as a major project, with the requirement for a business case to be prepared.

Related projects and plans

There are several related projects to the Pop-Up Piazza, these are as follows:

- Joondalup City Centre Place Activation Plan.
- Joondalup Performing Arts Centre.
- Multi Storey Car Park 2 City Centre.
- Neil Hawkins Park Redevelopment.
- Urban City Park.
- Joondalup Contemporary Art Gallery.

Costs to develop business case

A report on the Pop-Up Piazza project philosophy and parameters was presented to the Major Projects and Finance Committee meeting held on 17 March 2025.

The intent presented by the City was to implement a hybrid approach to the develop of the business case, consisting of both internal and external resources. Tasks required to be undertaken as part of the business case include site analysis, financial evaluation and SROI (Social Economic Return on Investment). City officers would be used as much as possible, to reduce impact on both City financials and other projects. At the meeting the Committee resolved to refer the item back to the Chief Executive Officer to provide further information regarding the fiscal implications of the business case.

Further information on the costs and time to develop the business case are included in this report in response to the Committee's request.

DETAILS

The development of a Project Philosophy and Parameters document is the first step in the approval process for a major project. The Project Philosophy and Parameters sets out the key objectives of the project and guides the development of the business case.

Objectives

The key part of the Project Philosophy and Parameters are the objectives / outcomes, which, for the Pop-Up Piazza, are summarised as follows:

- Financial sustainability – one off costs and recurring impacts are affordable to the City.
- Joondalup Performing Arts Centre – collect data to provide some information for the potential of an Arts Centre.
- Events – provide all-year round entertainment to the City attracting more visitors to the City and maximise the usage of the facility. Capable of multiple uses.
- Users / community – if a facility is constructed it is safe to use, complements the neighbouring area, accessible and is perceived to provide value for money.
- Utilisation – facility must enjoy high and regular utilisation.

Attachment 1 to this Report sets out the Pop-Up-Piazza Project Philosophy and Parameters in its entirety.

Business case

Following approval of the Project Philosophy and Parameters the next step in the process is to complete a business case. The proposed business case has been scoped and will comprise of four key items as follows:

- Item A (Site analysis) – evaluation of three sites within Boas Place.
- Item B (Program model) – three scenarios for the program model (maximum, minimum, realistic).
- Item C Concept Design and Quantity Surveyor (QS) costings for the proposed site.
- Item D Financial Evaluation, SROI (Social Economic Return on Investment) and Business Case document.

In developing a business case there have been three options considered as follows:

- 1 City officers only used to develop the business case, no further use of external consultants.
- 2 Consultant used to develop all of the business case – this is an approach used when the City does not have the capacity or skillset to undertake the work internally.
- 3 City officers to prepare most of the items but engage a consultant in a limited capacity where required to inform or support a specific aspect of the business case.

Option 3 is considered to be the preferred option, using and an external consultant in a limited capacity to develop items that are outside the expertise of the City (program modelling and quantity surveyor costings) and where the City has limited resources due to a large pipeline of other projects (concept designs).

Further analysis on the options available to develop the business case are outlined in Attachment 2 to this Report.

Issues and options considered

Council has the option to:

- endorse the project philosophy and parameters for the Pop-Up Piazza and the Administration proceed with the Business Case. (recommended)
- not endorse the project philosophy and parameters for the Pop-Up Piazza (not recommended)
or
- endorse amendments to the project philosophy and parameters for the Pop-Up Piazza and request the Administration to not progress the business case at this time (not recommended).

Legislation / Strategic Community Plan / Policy implications

Legislation *Environmental Protection (Noise) Regulations 1997.*
 Local Government (Administration) Regulations 1996.
 Local Government (Financial Management) Regulations 1996.

10-Year Strategic Community Plan

Key theme 1. Community.

Outcome 1-2 Inclusive and connected - you enjoy local services and programs that cater for different ages, abilities and backgrounds.
 1-3 Active and social - you enjoy quality local activities and programs for sport, learning and recreation.
 1-4 Artistic and creative - you celebrate, support and participate in art and events in your local area.
 1-5 Cultural and diverse - you understand, value and celebrate the City's unique Aboriginal and other diverse cultures and histories.

Key theme 3. Place.

Outcome 3-4 Functional and accessible - you have access to quality community facilities that are functional and adaptable.

Key theme 4. Economy.

Outcome 4-2 Innovative and confident - you are attracted to the City's unique characteristics and potential and feel confident in investing.
 4-3 Appealing and welcoming - you welcome residents, and local and international visitors to the City.

Key theme 5. Leadership.

Outcome 5-4 Responsible and financially sustainable - you are provided with a range of City services which are delivered in a financially responsible manner.

Policy *Attendance at Events Council Policy.*
 Strategic Financial Plan – Guiding Principles Council Policy.

Risk management considerations

Risk management considerations in reports to Council consider the relevant strategic risk(s). This category of risk requires input from Council and is managed by the Chief Executive Officer and relevant Director(s).

Strategic risks are external or internal risks that affect the achievement of the City's long-term objectives.

Strategic Risk Relationship

| Risk | DECISIONS | EXPECTATIONS | REPUTATION |
|------------------------------|---|--|-------------------------|
| Risk Description | Ineffective / improper decision making | Inability to understand community expectations | Loss of community trust |
| Risk Responsibility | Director Governance and Strategy | | Chief Executive Officer |
| Residual Risk | High | | |
| Control Effectiveness | Strong | | |
| Risk Appetite | High risk requires close monitoring with assurance of the highest levels of controls – strong – including plans for improving effectiveness levels. | | |
| Risk Control | The relevant control, to mitigate risk, is the provision of project philosophy and parameters for a Pop-Up Piazza in the Joondalup City Centre, and proposed costs of developing the business case. | | |

| Risk | ATTRACTION |
|------------------------------|---|
| Risk Description | Lack of desirability as a place to visit live, work, invest and do business |
| Risk Responsibility | Director Planning and Community Development |
| Residual Risk | Medium |
| Control Effectiveness | Strong |
| Risk Appetite | Medium risk is acceptable without variation to existing control activities. |
| Risk Control | The relevant control, to mitigate risk, is the provision of project philosophy and parameters for a Pop-Up Piazza in the Joondalup City Centre, and proposed costs of developing the business case. |

Other risk information

Risk management considerations will be investigated through the business case and as the project progresses, however risks identified at this early stage include the following:

- Financial impact.
- Consequential impacts for existing uses of possible locations.
- Amenity impacts for surrounding residents and businesses.
- Managing community/stakeholder expectations.
- Possible environmental impacts if clearing of trees or vegetation is required.

Risks of other projects

Should option 1 be pursued, the use of City officers only, this will place a burden on officers who are already involved in delivering the following projects and programming, which may be stalled or negatively affected as a result:

- Annual program of cultural events.
- Ocean Reef Marina.
- Sorrento Surf Life Saving Club Redevelopment.
- Burns Beach Café Kiosk Restaurant.
- Capital Works Program – other standard refurbishment works.

Financial / budget implications

Business case costs

The approach proposed by the City to complete the business case seeks to minimise costs by engaging consultants for aspects of the business case where the City does not have the in-house expertise to fully evaluate matters or in instances where current workloads would result in lengthy delays to complete the business case. As such, the approach is intended to provide a robust and informed business case, delivered within a reasonable timeframe.

Based on quotes received to date it is estimated that the consultancy work to support the business case will cost approximately \$75,000.

There are funds available in the 2024-25 to complete this work, and these can be carried across into the 2025-26 financial year to complete the business case.

Costs of the Pop-Up Piazza

As the preferred operating model is yet to be determined there is currently no accurate information available to fully understand the potential one-off costs or recurring impacts of the Pop-Up Piazza.

The purpose of the business case is to consider a number of options and evaluate their viability, including from a financial perspective. Options will include different operating models as well as different designs of the Pop-Up Piazza. Each will have a different financial impact and will need to be considered against a range of criteria to identify a preferred option.

The business case will also consider how the Pop-Up Piazza could be funded, which could include seeking grant funding (if applicable), using funds in existing defined reserves or from other means. A decision on this is not required at this early stage of the process and can be made when more information, detail and clarity regarding the Pop-Up Piazza project is available.

The Pop-Up Piazza is defined as a major project and therefore the capital costs are not yet included in the *Strategic Financial Plan*. Capital costs will only be budgeted once the business case is approved by Council.

All amounts quoted in this report are exclusive of GST.

Regional significance

The Pop-Up Piazza is expected to enhance community wellbeing, city centre activation, and attract event producers and audiences from beyond the City of Joondalup district.

Sustainability implications

The environmental impacts of the proposed locations will be evaluated as part of the business case and will differ between options to be evaluated, with the aim to minimise negative environmental impacts.

Consultation

A consultation plan will be prepared once the business case is presented and a preferred option identified.

COMMENT

The proposal for a Pop-Up Piazza directly responds to one of the actions identified in the Council-endorsed *Joondalup City Centre Place Activation Plan*. It will also potentially serve as an important informing activity for the development of the Joondalup Performing Arts Centre.

It is intended to undertake a measured and deliberate process in order to make an informed decision on where and how best to deliver a Pop-Up Piazza. A business case is intended to underpin this process, with the first step being to agree to the project's philosophy and parameters.

The proposed use of consultants to assist the City with the preparation of the business case is considered the optimum approach. There will be considerable internal expertise applied in the development of the case, which the consultant can critique. Likewise for the elements intended to be developed by the consultant (program model, concept design and quantity surveyor costings) the City can critique these. In summary the business case that can be developed is intended to provide a robust evaluation of options and provide the best outcomes for the City, depending on availability of financial resources to deliver the Pop-Up Piazza.

VOTING REQUIREMENTS

Simple Majority

The Acting Director Governance and Strategy left the Room at 6.05pm and returned at 6.06pm.

The Manager Parks and Natural Environment left the Room at 6.25pm.

The Manager Parks and Natural Environment and the Principal Landscape Architect entered the Room at 6.26pm.

OFFICER'S RECOMMENDATION MOVED Cr Hill, SECONDED Cr Chester that Council ENDORSES the Pop-Up Piazza Project Philosophy and Parameters as detailed in Attachment 1 to this Report, to articulate the intent and purpose of progressing this project.

The Motion was Put and

CARRIED (3/1)

In favour of the Motion: Cr Hill, Cr Chester and Cr Vinciullo.

Against the Motion: Cr Fishwick.

ATTACHMENTS

1. Pop Up Piazza Project Philosophy and Parameters [8.1.1 - 7 pages]
2. Costs and Evaluation of Options to Develop Business Case [8.1.2 - 4 pages]

Disclosures of Interest affecting Impartiality

| | |
|---------------------------|--|
| Name / Position | Cr Christine Hamilton-Prime, JP. |
| Meeting Type | Major Projects and Finance Committee. |
| Meeting Date | 5 May 2025. |
| Item No. / Subject | Item 8.2 – Confidential - Status Update - Project Axiom (Ward - All). |
| Nature of Interest | Interest of Impartiality. |
| Extent of Interest | Cr Hamilton-Prime knows employees of HCL Australia Services (HCL) and has attended HCL events in the past. |

| | |
|---------------------------|--|
| Name / Position | Cr Adrian Hill. |
| Meeting Type | Major Projects and Finance Committee. |
| Meeting Date | 5 May 2025. |
| Item No. / Subject | Item 8.2 – Confidential - Status Update - Project Axiom (Ward - All). |
| Nature of Interest | Interest of Impartiality. |
| Extent of Interest | Cr Hill has previously attended a Cricket Test Match event as an invitee of HCL Australia Services (HCL). Project Axiom was not discussed. |

**8.2 CONFIDENTIAL - STATUS UPDATE - PROJECT AXIOM
(WARD - ALL)**

| | |
|-------------------------------|--|
| WARD | All |
| RESPONSIBLE DIRECTOR | Mr James Pearson Chief Executive Officer |
| FILE NUMBER | 111990 |
| AUTHORITY / DISCRETION | Information – includes items provided to Council for information purposes only that do not require a decision of Council (that is for 'noting'). |

This item was dealt with later in the meeting, after "Item 8.6 – 2024-25 Capital Works Program Update", page 38 refers.

8.3 MULTI STOREY CAR PARK 2 JOONDALUP CITY CENTRE - PROJECT PHILOSOPHY AND PARAMETERS 2024 (WARD – NORTH)

| | |
|-------------------------------|---|
| WARD | North |
| RESPONSIBLE DIRECTOR | Mr Mat Humfrey Director Corporate Services |
| FILE NUMBER | 102400, 101515 |
| AUTHORITY / DISCRETION | Executive - The substantial direction setting and oversight role of Council, such as adopting plans and reports, accepting tenders, directing operations, setting and amending budgets. |

PURPOSE

PURPOSE

For Council to approve project philosophy and parameters for a second Multi Storey Car Park (MSCP) in the Joondalup City Centre.

EXECUTIVE SUMMARY

In 2015 the City constructed its first Multi Storey Car Park (MSCP) at Reid Promenade. The City prepared a business case in 2022 to evaluate whether a second MSCP should be constructed at 104 McLarty Avenue. Whilst the case indicated that there may be some financial and economic benefit to a second MSCP, the case was not compelling and as a result was not pursued. However, Council resolved that the City should review the project every two years, so the preparation of a Project Philosophy and Parameters document is the commencement of the 2024 review.

At its meeting held on 13 December 2022 (CJ229-12/22 refers), Council resolved in part as follows:

- “2 *NOTES that having considered the business case, resolves not to proceed with construction at this time;*
- 5 *NOTES that demand modelling will be reassessed in 2024 for a potential multi storey car park at 104 McLarty Avenue, Joondalup and continue to liaise with large stakeholders in the Joondalup central business district to evaluate potential trigger points.”*

The City has placed a high emphasis on activation of the City Centre and projects within the City Centre, such as Place Activation, Performing Arts Centre, Joondalup City Centre development (Boas Place) and Land Acquisition Strategy. The consideration of a MSCP will consider how it aligns with overall strategy of the City Centre.

The 2022 business case focused primarily on the MSCP being at 104 McLarty Avenue, other locations were discounted at an early stage. The 2024 review of a second MSCP will reconsider all possible locations within the City Centre, this is particularly important taking account of the need to align to other projects.

The philosophy and parameters articulate the intent of Council progressing the project, address objectives and outline why the project is being proposed. The philosophy and parameters are designed to be flexible and can be amended as the project progresses, as decided by Council. If the philosophy and parameters are endorsed by Council the City will progress the project, including the preparation of a project program and key milestones for the development of a business case.

It is therefore recommended that Council:

- 1 *ENDORSES the Multi Storey Car Park 2 Joondalup City Centre Project Philosophy and Parameters 2025 as detailed in Attachment 1 to this Report, to articulate the intent and purpose of Council progressing the project;*
- 2 *NOTES that status reports will be presented to the Major Projects and Finance Committee.*

BACKGROUND

In 2015 the City constructed its first Multi Storey Car Park (MSCP) at Reid Promenade. Since then the City has had an objective to construct a second MSCP. The City prepared a business case in 2022 to evaluate whether a second MSCP should be constructed at 104 McLarty Avenue. Whilst the case indicated that there may be some financial and economic benefit to a second MSCP, the case was not compelling and as a result was not pursued. However Council resolved that the City should review the project every two years, so this document is the commencement of the review.

DETAILS

Attachment 1 to this Report provides the details of the Project Philosophy and Parameters for a second MSCP in the Joondalup City Centre constructed and operated by the City. The key elements are:

- project vision
- outcomes and objectives
- interdependencies.

The most important part of the project philosophy and parameters are the project objectives because these are used throughout the project to develop options, evaluate options, make recommendations on preferred option and review the success of the project. The project objectives include the following:

- Strategic Alignment and business growth - the overall vision for the Joondalup City Centre needs to be considered and this project must support this vision.
- Flexibility - facility is flexible in terms of size, location and early development.
- Utilisation - of the facility is regularly high.

- Users/Community - facility is user-friendly and provides a positive experience to users and facility compliments the neighbouring area.
- Social and Economic Return on Investment (SROI) - the project must demonstrate a high return of social and economic benefits.
- Financial Sustainability - the City has financial capacity for the preferred option. The operating results for Parking Operations as a whole, including a second MSCP, should continue to provide a financial surplus, ideally between \$0.5 million and \$1.0 million, which was the target noted as part of the City Centre Parking Fee Strategy (CJ045-03/25 refers).

The project objectives will continue to be reviewed during the project and if it is deemed necessary to refine these, a proposed change will be presented to Council.

Issues and options considered

Council has the option to:

- endorse the project philosophy and parameters for a second MSCP in Joondalup City Centre (recommended)
or
- not endorse the project philosophy and parameters (not recommended)
or
- endorse amendments to the project philosophy and parameters (not recommended).

Legislation / Strategic Community Plan / Policy implications

Legislation *Local Government Act 1995.*

10-Year Strategic Community Plan

Key theme 3. Place.

Outcome 3-1 Connected and convenient - you have access to a range of interconnected transport options.

Key theme 4. Economy.

Outcome 4-1 Prosperous and local - you feel supported to grow your business in the City.
4-2 Innovative and confident - you are attracted to the City's unique characteristics and potential and feel confident in investing.
4-3 Appealing and welcoming - you welcome residents, and local and international visitors to the City.

Key theme 5. Leadership.

Outcome 5-4 Responsible and financially sustainable - you are provided with a range of City services which are delivered in a financially responsible manner.

Policy *Asset Management Council Policy.*
Strategic Financial Plan – Guiding Principles Council Policy.

Risk management considerations

Risk management considerations in reports to Council consider the relevant strategic risk(s). This category of risk requires input from Council and is managed by the Chief Executive Officer and relevant Director(s).

Strategic risks are external or internal risks that affect the achievement of the City's long-term objectives.

Strategic Risk Relationship

| Risk | DECISIONS | EXPECTATIONS | REPUTATION |
|-------------------------------|---|--|-------------------------|
| Risk Event Description | Ineffective / improper decision making | Inability to understand community expectations | Loss of community trust |
| Risk Responsibility | Director Governance and Strategy | | Chief Executive Officer |
| Residual Risk | High | | |
| Control Effectiveness | Strong | | |
| Risk Appetite | High risk requires close monitoring with assurance of the highest levels of controls – strong – including plans for improving effectiveness levels. | | |
| Risk Control | The relevant control, to mitigate risk, is the provision of project philosophy and parameters for a second Multi Storey Car Park (MSCP) in the Joondalup City Centre. | | |

| Risk | ATTRACTION | ASSETS |
|-------------------------------|---|--|
| Risk Event Description | Lack of desirability as a place to visit live, work, invest and do business | Inadequate asset planning, maintenance and renewal |
| Risk Responsibility | Director Planning and Community Development | Director Infrastructure Management |
| Residual Risk | Medium | |
| Control Effectiveness | Strong | |
| Risk Appetite | Medium risk is acceptable without variation to existing control activities. | |
| Risk Control | The relevant control, to mitigate risk, is the provision of project philosophy and parameters for a second Multi Storey Car Park (MSCP) in the Joondalup City Centre. | |

Other Risk Information

The risk management considerations for the development of a second MSCP will be investigated if the project is to progress.

Potential risk factors include the following:

- Utilisation is lower than projected.
- Facility is not financial sustainable.

Financial / budget implications

As the project is in its initial stages of feasibility it is not yet defined as a capital project. Costs associated with the actions undertaken in the preparation of a business case are budgeted as operating costs. Internal resources will be used as much as possible in the preparation of the business case and the tools/reports used in the 2022 business case will be used where possible to avoid external engagements for example, the City now has the internal capability to prepare a SROI assessment.

The City may still require external support for the following activities in the preparation of a business case:

- Peer review of the City's SROI assessment.
- Demand modelling.
- Concept design preparation.
- Quantity Surveyor Costings.

The City has therefore proposed \$50,000 as consultancy costs within the draft 2025-26 budget.

If the City used a consultant for the full preparation of the business case, including financial evaluation and SROI, the costs to prepare the case would be an estimated \$200,000.

Regional significance

One of the driving factors for increased public parking in the City of Joondalup is the regional population growth in the North-west Perth metropolitan area, which will be included within the demand modelling.

Sustainability implications

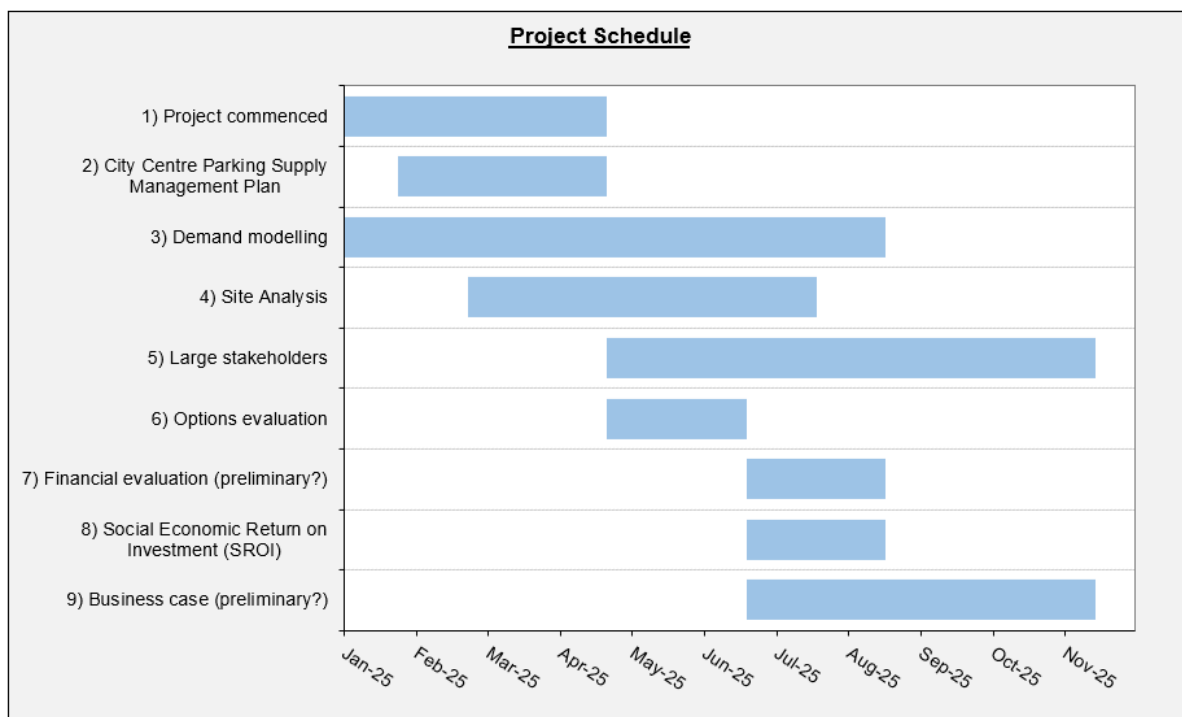
Not applicable.

Consultation

The City would propose to consult with large stakeholders in the City Centre to understand their future plans and how it may affect the demand for a second multi storey car park.

COMMENT

The adoption of project philosophy and parameters is the first step of the approval process of a business case for a major project. A draft timeline for the preparation of a business case has been prepared, as summarised below.



Note that the preparation of a business case does not contend that a facility will definitely be constructed, the business case may conclude that there is insufficient demand at this stage.

VOTING REQUIREMENTS

Simple Majority.

OFFICER'S RECOMMENDATION MOVED Cr Vinciullo, SECONDED Cr Hill that Council:

- 1 ENDORSES the Multi Storey Car Park 2 Joondalup City Centre Project Philosophy and Parameters 2025 as detailed in Attachment 1 to this Report, to articulate the intent and purpose of Council progressing the project;**
- 2 NOTES that status reports will be presented to the Major Projects and Finance Committee.**

The Motion was Put and

CARRIED (4/0)

In favour of the Motion: Cr Hill, Cr Chester, Cr Fishwick and Cr Vinciullo.

Against the Motion: Nil.

ATTACHMENTS

1. Multi Storey Car Park 2 Project Philosophy and Parameters (1) [8.3.1 - 9 pages]

8.4 QUARTERLY BUSINESS UNIT FINANCIAL REPORT AS AT 31 MARCH 2025 (WARD - ALL)

| | |
|-------------------------------|--|
| WARD | All |
| RESPONSIBLE DIRECTOR | Mr Mat Humfrey Director Corporate Services |
| FILE NUMBER | 08882,101515 |
| AUTHORITY / DISCRETION | Information – includes items provided to Council for information purposes only that do not require a decision of Council (that is for 'noting'). |

PURPOSE

For the Major Projects and Finance Committee to note the Quarterly Business Unit Financial Reports for the quarter ended 31 March 2025.

EXECUTIVE SUMMARY

At its meeting held on 25 June 2024 (CJ156-06/24 refers), Council adopted the *2024-25 Annual Budget*. A financial activity report is presented to the Council on a monthly basis in accordance with *Local Government (Financial Management) Regulations 1996* showing details of variances against the budget.

The figures in this report are compared to the revised budget.

Preparation of a quarterly financial report is not a statutory requirement. This report addresses the requirement to present a quarterly Statement of Comprehensive Income to the Major Projects and Finance Committee, along with explanations for any variances exceeding 10% or \$20,000, whichever is less.

Operating Revenue

The City's operating revenue as at 31 March 2025 had an overall 3% positive variance. The interest earnings, fees and charges, grants and contributions, and other revenue all had positive variances.

Operating Expenditure

The City's operating expenditure as at 31 March 2025 had an overall 5% positive variance. The positive variance was largely attributable to timing variance in incurring expenditure on materials and contracts, employee costs and utilities. Materials and contracts variance is across various business units as detailed in the attached report by business unit. The employee cost showed a positive variance at each business unit level and after adjusting the revised corporate vacancy credit as per the revised forecast adopted during mid-year budget review, there was still an overall positive variance.

As per the summarised financial activity statement below, the operating results before depreciation and profit / loss on asset disposal showed positive variance of \$11.76 million.

| | Revised Budget | YTD Revised Budget | YTD Actual | YTD Variance | YTD Variance |
|---|-------------------|--------------------------|-----------------|-----------------|-----------------|
| | \$M | \$M | \$M | \$M | % |
| OPERATING REVENUE | | | | | |
| General Rates | (111.63) | (111.63) | (111.67) | 0.04 | 0% |
| Specified Area Rates | (0.80) | (0.80) | (0.80) | 0.00 | 0% |
| Grants and Subsidies | (1.43) | (0.95) | (1.56) | 0.61 | 64% |
| Contributions Reimbursements and Donations | (1.76) | (1.21) | (2.02) | 0.82 | 68% |
| Fees and Charges | (48.28) | (42.68) | (42.92) | 0.24 | 1% |
| Interest Earnings | (10.32) | (8.16) | (8.31) | 0.15 | 2% |
| Other Revenue/Income | (1.16) | (1.04) | (3.96) | 2.92 | 282% |
| Total Operating Revenue | (175.38) | (166.46) | (171.25) | 4.78 | 3% |
| OPERATING EXPENSES | | | | | |
| Employee Costs | 82.00 | 61.69 | 60.88 | 0.81 | 1% |
| Materials and Contracts | 68.08 | 50.46 | 44.36 | 6.10 | 12% |
| Utilities (gas, electricity, water etc.) | 6.63 | 5.00 | 4.93 | 0.07 | 1% |
| Interest Expenses | 0.24 | 0.18 | 0.18 | 0.00 | 1% |
| Insurance Expenses | 1.69 | 1.68 | 1.68 | (0.00) | (0%) |
| Other Expenses | 1.19 | 0.89 | 0.90 | (0.01) | (1%) |
| | | | | | 0% |
| Total Operating Expenses (excluding depreciation and loss on asset disposal) | 159.83 | 119.90 | 112.92 | 6.97 | 5% |
| Operating Results (before depreciation and profit / loss on asset disposal) | (15.56) | (46.56) | (58.32) | 11.76 | 25% |
| Depreciation & Amortisation of Non-Current Assets | 33.86 | 25.62 | 24.69 | 0.93 | 4% |
| Loss on Asset Disposals | 0.10 | 0.07 | 0.04 | 0.03 | 48% |
| Profit on Asset Disposals | (0.27) | (0.19) | (0.20) | 0.00 | 2% |
| (SURPLUS)/DEFICIT FROM OPERATIONS | 18.14 | (21.06) | (33.79) | 12.73 | 60% |

It is therefore recommended that the Major Projects and Finance Committee NOTES the Quarterly Business Unit Financial Report as at 31 March 2025 included as Attachment 1 to this Report.

BACKGROUND

The *Local Government (Financial Management) Regulations 1996* require monthly reporting according to nature and type classification. There is no statutory requirement to present quarterly financial reports and this report is prepared in accordance with the CEO's KPI adopted by the Council.

DETAILS

A financial activity report is presented to the Council each month as per nature classification including commentary for variances against adopted budget. This monthly report provides variance commentary against items of revenue and expenditure of both an operating and capital nature. The Financial Activity Statement for March 2025 report will be presented to the Council at the Ordinary Council meeting to be held on 27 May 2025 which will include detailed commentary on variances. For ease of reference, the variance commentary is included as Attachment 2 to this Report.

As the monthly report is prepared in accordance with the statutory requirement, it does not provide further details by each business unit.

The quarterly report includes statement of comprehensive income for each business unit providing details of operating revenue and expenditure, excluding depreciation, by nature classification and comments for variances exceeding the agreed threshold limit. This report does not include items of capital grant / revenue and expenditure.

For the period ending 31 March 2025, most business units showed positive variances against all items of revenue and expenditure. Attachment 1 provides further variance analysis on operating revenue and expenditure by each business unit.

As part of its monthly reporting, the City reviews all its variances for timing and permanent variances. All permanent variances identified are considered for budget review and presented to the Council for budget amendment. The Council recently adopted the mid-year review report at the meeting held on 25 February 2025 which incorporated various amendments to operating revenue and expenditure items to reflect the revised forecast position as at 30 June 2025.

Issues and options considered

The Quarterly Business Unit Financial Report for the period ending 31 March 2025 is provided as Attachment 1 to this Report.

Legislation / Strategic Community Plan / Policy implications

Legislation Not applicable.

10-Year Strategic Community Plan

Key theme 5. Leadership.

Outcome 5-4 Responsible and financially sustainable - you are provided with a range of City services which are delivered in a financially responsible manner.

Policy Not applicable.

Risk management considerations

Risk management considerations in reports to Council consider the relevant strategic risk(s).

This category of risk requires input from Council and is managed by the Chief Executive Officer and relevant Director(s).

Strategic risks are external or internal risks that affect the achievement of the City's long-term objectives.

Strategic Risk Relationship

| Risk | DECISIONS | REPUTATION | FINANCIAL |
|------------------------------|---|-------------------------|---|
| Risk Description | Ineffective / improper decision making | Loss of community trust | Lack of financial sustainability |
| Risk Responsibility | Director Governance and Strategy | Chief Executive Officer | Director Corporate Services |
| Residual Risk | High | | Medium |
| Control Effectiveness | Strong | | |
| Risk Appetite | High risk requires close monitoring with assurance of the highest levels of controls – strong – including plans for improving effectiveness levels. | | Medium risk is acceptable without variation to existing control activities. |
| Risk Control | The relevant control, to mitigate risk, is the provision of a report detailing financial variances against adopted budget. | | |

Financial / budget implications

The quarterly financial report by business unit provides greater transparency into operational results for each business unit.

All amounts quoted in this report are exclusive of GST.

Regional significance

Not applicable.

Sustainability implications

Expenditure was incurred in accordance with budget parameters, structured on financial viability and sustainability principles.

Consultation

In accordance with section 6.2 of the *Local Government Act 1995*, the Annual Budget was prepared having regard to the Strategic Financial Plan, prepared under Section 5.56 of the *Local Government Act 1995*.

COMMENT

All expenditure included in the Financial Activity Statement is incurred in accordance with the provisions of the *2024-25 Budget* or has been authorised in advance by Council where applicable.

VOTING REQUIREMENTS

Simple Majority.

OFFICER'S RECOMMENDATION MOVED Cr Chester, SECONDED Cr Vinciullo that the Major Projects and Finance Committee NOTES the Business Unit Financial Reports for the period ended 31 March 2025.

The Motion was Put and

CARRIED (4/0)

In favour of the Motion: Cr Hill, Cr Chester, Cr Fishwick and Cr Vinciullo.

Against the Motion: Nil.

ATTACHMENTS

1. Quarterly Report by Business Unit - March 2025 [8.4.1 - 20 pages]
2. Supporting Variance Commentary - March 2025 [8.4.2 - 9 pages]

8.5 NEIL HAWKINS PARK REDEVELOPMENT- PROJECT UPDATE (WARD - NORTH)

| | |
|-------------------------------|---|
| WARD | All |
| RESPONSIBLE DIRECTOR | Mr Nico Claassen Director Infrastructure Services |
| FILE NUMBER | 01018, 101515 |
| AUTHORITY / DISCRETION | Executive - The substantial direction setting and oversight role of Council, such as adopting plans and reports, accepting tenders, directing operations, setting and amending budgets. |

PURPOSE

For Council to consider and endorse the Project Philosophy and Parameters for Neil Hawkins Park Redevelopment.

EXECUTIVE SUMMARY

Neil Hawkins Park, located in the heart of the Joondalup City Centre and within Yellagonga Regional Park, was last redeveloped in 2000 and its infrastructure is now due for renewal. Recognised as a Regional Recreation Park, the site holds significant strategic, heritage, and environmental value. The business case will investigate the following four options for improvement:

- Cultural heart of Joondalup – Highest investment option.
- Tourist attraction – High investment option.
- Regional attraction – Medium investment option.
- Like for like replacement – Lowest investment option.

Given the significance of Neil Hawkins Park as a flagship site for the City and the broader northern corridor, endorsement of the Project Philosophy and Parameters is a critical step to ensure the business case can be progressed in a structured and strategic manner.

It is therefore recommended that Council:

- 1 *ENDORSES the Neil Hawkins Regional Park Redevelopment Project Philosophy and Parameters as detailed in Attachment 1 to this Report;*
- 2 *NOTES that status update reports will be presented to the Major Projects and Finance Committee.*

BACKGROUND

Neil Hawkins Park is located in the Joondalup City Centre and is classified as a Regional Recreation Park under the City's *Public Open Space Framework*. Situated within Yellagonga Regional Park, this park serves as a vital green space for city-centre residents who have limited backyard space. It also attracts users from the greater Joondalup area and neighbouring local government areas.

Neil Hawkins Park was last redeveloped in 2000 before the development of the City Centre, and its recreational infrastructure is due for capital replacement. The park boundary is deemed by the City to be the broadly consistent with the existing lawn, jetty, paved and asphalted area (Attachment 2 refers). In December 2024 the Department of Planning Lands and Heritage confirmed they supported the reserve amendments to align land tenure with the current usage management of Neil Hawkins Park, this will resolve the current land tenure where the park straddles three lot boundaries (Attachment 3 refers).

An upgrade of the current infrastructure offering has the potential to establish Joondalup as a premier destination. This would align with the broader City Centre Activation Strategy and compliment the State Government's ongoing investment in Yellagonga Regional Park (including the new mountain bike trails, upcoming Luisini Redevelopment, boardwalk and nature playground, footpath link between Lake Goollelal and Duffy House, and formalised car parking at Perry's Paddock).

Currently the project is listed in the *2024-25 Five-Year Capital Works Program*, MPP2079 Neil Hawkins Park Redevelopment, to demonstrate the City's commitment towards redeveloping this regional space with funding listed as follows:

- 2025-26 \$50,000.
- 2026-27 \$200,000
- 2027-28 \$2,750,000.
- 2028-29 \$1,750,000.

During the 2025-26 budget development process, the budget allocation for year 1 is proposed to increase to \$150,000 to enable the commencement of the business case for this project. The listed funding is indicative only as a preferred option has not been identified and as such, designs have not been developed. It must be noted that there are currently no funds set aside in the *Strategic Financial Plan* as only major projects with an endorsed business case are included in the plan.

At the Strategy Session held on 2 April 2025, the City sought feedback from Elected Members on the proposed vision for the Neil Hawkins Park Redevelopment. Guidance was provided on the projects potential direction, including a request to explore an option featuring State-significant infrastructure, such as a conference centre, which has now been incorporated into the suite of options to be developed to a conceptual level as part of the business case.

Elected Members were generally supportive of the vision; however, a preference was raised for the replacement of the phrase *Kings Park of the North* with a more local equivalent. The vision was revised to now read: "*Where wildlife and heritage join with Joondalup's City Centre, Neil Hawkins Park has the potential to become the landmark site of Yellagonga Regional Park.*"

Feedback provided by Elected Members has informed the Project Philosophy and Parameters document (Attachment 1 refers), shaping the foundation of the project's business case.

DETAILS

The City has prepared the Project Philosophy and Parameters for Neil Hawkins Park Redevelopment (Attachment 1 refers) for consideration. If endorsed, the City will complete the business case process which will include delivery of the following:

- A project plan.
- A feature survey.
- An arborist report.
- Retail needs assessment.
- Site constraint analysis.
- Four concept design options (like-for like replacement, regional attraction, tourist attraction and cultural heart of Joondalup).
- Community and stakeholder engagement, including Aboriginal engagement.
- Financial evaluation and option costing.
- Option evaluation and recommendation.

The business case is scheduled to be presented to Council in 2026-27 for endorsement, however, the timelines are heavily dependent on the highly variable Aboriginal engagement process. A detailed breakdown of the project timeline is provided in the Gantt chart (Attachment 4 refers). Project status updates will be provided to the Major Projects and Finance Committee as the business case progresses.

Issues and options considered

Council has the option to:

- Endorse the Project Philosophy and Parameters for the Neil Hawkins Park Redevelopment as detailed in Attachment 1 to this Report so that the business case can be completed, noting that the Project Philosophy and Parameters can be amended with Council endorsement as the project progresses. This is the recommended option.

or

- Not endorse the Project Philosophy and Parameters for the Neil Hawkins Park Redevelopment so that the business case will not be further progressed.

Legislation / Strategic Community Plan / Policy implications

Legislation *Local Government Act 1995.*
 Aboriginal Heritage Act 1972.

10-Year Strategic Community Plan

Key theme 1.Community.

Outcome 1-1 Healthy and safe - you feel healthy and safe in your local community.
 1-2 Inclusive and connected - you enjoy local services and programs that cater for different ages, abilities and backgrounds.
 1-3 Active and social - you enjoy quality local activities and programs for sport, learning and recreation.
 1-4 Artistic and creative - you celebrate, support and participate in art and events in your local area.
 1-5 Cultural and diverse - you understand, value and celebrate the City's unique Aboriginal and other diverse cultures and histories.

| | |
|------------------|--|
| Key theme | 2.Environment. 2-1 Managed and protected - you value and enjoy the biodiversity in local bushland, wetland and coastal areas. |
| Key theme | 3.Place. 3-1 Connected and convenient - you have access to a range of interconnected transport options. 3-3 Attractive and leafy - you have access to quality public open spaces and enjoy appealing streetscapes. 3-4 Functional and accessible - you have access to quality community facilities that are functional and adaptable. |
| Key theme | 4. Economy. 4-2 Innovative and confident - you are attracted to the City's unique characteristics and potential and feel confident in investing. 4-3 Appealing and welcoming - you welcome residents, and local and international visitors to the City. |
| Policy | Not applicable. |

Risk management considerations

Risk management considerations in reports to Council consider the relevant strategic risk(s). This category of risk requires input from Council and is managed by the Chief Executive Officer and relevant Director(s).

Strategic risks are external or internal risks that affect the achievement of the City's long-term objectives.

Strategic Risk Relationship

| Risk | DECISIONS | EXPECTATIONS | REPUTATION | ENVIRONMENT |
|-------------------------------|---|--|-------------------------|---|
| Risk Event Description | Ineffective / improper decision making | Inability to understand community expectations | Loss of community trust | Unsustainable environmental and natural resource management |
| Risk Responsibility | Director Governance and Strategy | | Chief Executive Officer | Director Infrastructure Services |
| Residual Risk | High | | | |
| Control Effectiveness | Strong | | | |
| Risk Appetite | High risk requires close monitoring with assurance of the highest levels of controls – strong – including plans for improving effectiveness levels. | | | |
| Risk Control | The relevant control, to mitigate risk, is the provision of Project Philosophy and Parameters for Neil Hawkins Park Redevelopment. | | | |

| Risk | ATTRACTION | ASSETS |
|-------------------------------|--|--|
| Risk Event Description | Lack of desirability as a place to visit live, work, invest and do business | Inadequate asset planning, maintenance and renewal |
| Risk Responsibility | Director Planning and Community Development | Director Infrastructure Services |
| Residual Risk | Medium | |
| Control Effectiveness | Strong | |
| Risk Appetite | Medium risk is acceptable without variation to existing control activities. | |
| Risk Control | The relevant control, to mitigate risk, is the provision of Project Philosophy and Parameters for Neil Hawkins Park Redevelopment. | |

Other risk information

The park's assets have reached, or are past their useful life, and will require replacement or removal. Without a business case to guide a holistic approach, the ad hoc replacement of the infrastructure would not result in a quality amenity outcome.

Neil Hawkins Park is a registered Aboriginal site, and any construction work will require a Section 18 approval under the *Aboriginal Heritage Act 1972*. This process typically takes between two and three years to complete for a complex site such as Neil Hawkins Park. The business case phase includes development of the Culture Context Document, which is the essential first step of the section 18 process.

Financial / budget implications

Neil Hawkins Park was last redeveloped in 2000 before the development of the City Centre, and its infrastructure is due for Capital replacement. Renewing the park's aging infrastructure is essential to continue to service the community. Redevelopment of the park to elevate the parks current offering to meet new community needs will require more investment than like-for-like replacement, however there may be opportunities to attract grant funding to help offset capital cost. There also may be an opportunity to introduce commercial elements (such as cafés or kiosks) to help offset ongoing costs. These opportunities will be explored in the proposed business case.

As the renewal of Neil Hawkins Park's infrastructure is essential, the business case will be firmly grounded in real-world conditions and project requirements to ensure all work undertaken during this phase seamlessly flows to the design development stage, minimising the need for rework. While this approach requires a greater upfront investment of time and resources, such as site surveys, development of viable designs and engagement with Traditional Owners; it delivers long-term benefits through improved accuracy, reduced duplication, and streamlined project delivery. This will result in a more robust and reliable business case, while lowering overall project costs and reducing the overall project delivery timeframe.

The total anticipated cost of the business case phase is \$300,000 over a three-year period, inclusive of staff time. Of this amount, approximately \$90,000 is allocated to activities specific to the business case process, which are the two additional concept options, financial evaluation and options analysis. The remaining costs represent essential project components, such as surveys, design input, and stakeholder engagement, that would be required regardless of whether a formal business case was undertaken.

A breakdown of the \$300,000 estimate for the Neil Hawkins Park Business Case is as follows:

| Description | 2024-25 | 2025-26 | 2026-27 | Total |
|--|-----------------|------------------|------------------|------------------|
| Feature survey | \$5,000 | | | \$5,000 |
| Arborist report | \$5,000 | | | \$5,000 |
| Internal landscape design and project management | \$30,000 | \$40,000 | \$30,000 | \$100,000 |
| Retail needs assessment | \$10,000 | | | \$10,000 |
| Aboriginal Culture Context | | \$30,000 | \$30,000 | \$60,000 |
| Community consultation and marketing | | \$10,000 | | \$10,000 |
| Civil engineering (carpark and drainage) | | \$10,000 | \$10,000 | \$20,000 |
| Architecture input | | \$50,000 | \$30,000 | \$80,000 |
| Electrical engineering | | \$10,000 | | \$10,000 |
| Total | \$50,000 | \$150,000 | \$100,000 | \$300,000 |

The business case will evaluate the following four options, which are described in detail in the Project Philosophy and Parameters document (Attachment 1 refers):

- Cultural heart of Joondalup – Highest investment option.
- Tourist attraction – High investment option.
- Regional attraction – Medium investment option.
- Like for like replacement – Lowest investment option.

The City will seek grant funding; however, grant funding is unlikely to exceed 50% of the project cost for the park component, the State significant buildings in the highest investment option may attract higher contributions. The commercial component could be funded by borrowings, which would be consistent with the City's financial strategy.

The City currently spends \$250,000 to \$300,000 per year to maintain Neil Hawkins Park and the toilet facility, this includes depreciation. The financial evaluation will compare the new costs of each option versus the current baseline. Any income from proposed commercial facility will be used to offset the additional recurring costs.

All amounts quoted in this report are exclusive of GST.

Regional significance

The City's *Public Open Space Framework* classifies Neil Hawkins Park as a Regional Recreation Park (one of eight) which is the highest classification for recreational parks within the City.

The redevelopment of Neil Hawkins Park has the potential, based on the vision, to become a landmark site within Yellagonga Regional Park, attracting visitors from far and wide as well as servicing the local Joondalup population.

Sustainability implications

Neil Hawkins falls within the Yellagonga Regional Park, which is an area of high ecological significance including being a Bush Forever site, Conservation Category Wetlands, and Lake Joondalup is also a Class 'A' Reserve. It is also a registered Aboriginal Site: the Waugal Cave.

Sustainability implications including matters of social, economic, cultural and environmental sustainability will be considered and incorporated into the business case for the project.

Consultation

Community and stakeholder engagement, including engagement of Traditional Owners, will need to be undertaken in the preparation of a business case for the project. This will include identification of, and ongoing liaison with, various stakeholders throughout the process.

COMMENT

Recognised as a Regional Recreation Park, Neil Hawkins Park holds significant strategic, heritage, and environmental value. The current infrastructure has reached the end of its useful life, which presents a once in a generation opportunity to reimagine its strategic recreational role within the City of Joondalup and the State.

Neil Hawkins Park has the potential to become a defining landmark of the region, and the business case will explore appropriate opportunities for the redevelopment of this regional park.

VOTING REQUIREMENTS

Simple Majority.

Cr Hamilton-Prime left the Room at 6.50pm.

OFFICER'S RECOMMENDATION

That Council:

- 1 ENDORSES the Neil Hawkins Park Redevelopment Project Philosophy and Parameters as detailed in Attachment 1 to this Report;
- 2 NOTES that status update reports will be presented to the Major Projects and Finance Committee.

ALTERNATE RECOMMENDATION MOVED Cr Vinciullo, SECONDED Cr Chester that Council:

- 1 ENDORSES the Neil Hawkins Regional Park Redevelopment Project Philosophy and Parameters as detailed in Attachment 1 to this Report, subject to the following changes to the vision of the project;**

“Where wildlife and heritage meets the heart of Joondalup, Neill Hawkins Park has the potential to become the landmark site of Yellagonga Regional Park”.

- 2 NOTES that status update reports will be presented to the Major Projects and Finance Committee.**

The Alternate Motion was Put and

CARRIED (3/1)

In favour of the Alternate Motion: Cr Hill, Cr Chester and Cr Vinciullo.

Against the Alternate Motion: Cr Fishwick.

ATTACHMENTS

1. Neil Hawkins Park Redevelopment - Project Philosophy and Parameters [8.5.1 - 8 pages]
2. Neil Hawkins Park Redevelopment - Park Boundary [8.5.2 - 1 page]
3. Neil Hawkins Park Redevelopment - Lot Boundaries [8.5.3 - 1 page]
4. Neil Hawkins Park Redevelopment - Gantt Chart [8.5.4 - 1 page]

8.6 2024-25 CAPITAL WORKS PROGRAM UPDATE (WARD - ALL)

| | |
|-------------------------------|--|
| WARD | All |
| RESPONSIBLE DIRECTOR | Mr Nico Claassen Director Infrastructure Services |
| FILE NUMBER | 107023, 101515 |
| AUTHORITY / DISCRETION | Information – includes items provided to Council for information purposes only that do not require a decision of Council (that is for 'noting'). |

PURPOSE

For the Major Projects and Finance Committee to note the update on the *2024 - 25 Capital Works Program* and the project status reports for identified capital works projects.

EXECUTIVE SUMMARY

The Capital Works Project Report for the 2024-25 program as at 31 March 2025 is attached (Attachment 1 refers).

At its meeting held on 25 June 2024 (CJ156-06/24 refers), Council adopted the 2024-25 Capital Works Program as part of its *2024-25 Budget*, along with the City's *Corporate Business Plan 2024 - 2028* (CJ147-06/24 refers). Capital Project Status Reports for key capital works projects identified is attached (Attachment 2 refers).

It is therefore recommended that the Major Projects and Finance Committee NOTES:

- 1 *the report of the Capital Works Projects for 2024-25 as at 31 March 2025 forming Attachment 1 to this Report;*
- 2 *the Capital Project Status Reports for 2024-25 as at 31 March 2025 forming Attachment 2 to this Report.*

BACKGROUND

At its meeting held on 6 November 2023 (JSC03-11/23 refers), Council resolved, in part as follows:

"That Council:

- 1 *BY AN ABSOLUTE MAJORITY ESTABLISHES a Major Projects and Finance Committee, with the role being to:*
 - 1.1 *oversee the progress of the City's annual capital works program and review of the City's Five-Year Capital Works Program;*
 - 1.2 *make recommendations to Council on modifications of capital works projects and major strategic capital projects".*

At its meeting held on 25 June 2024 (CJ156-06/24 refers), Council adopted the *2024 - 25 Capital Works Program* as part of its *2024-25 Budget*, along with the City's *Corporate Business Plan 2024 - 2028* (CJ147-06/24 refers).

The following projects have been identified for additional milestone reporting, along with multi-year projects that had milestone reporting during the 2023-24 financial year that were not yet completed.

| Project Code | Project Description |
|--------------|---|
| BCW2596 | Prince Regent Park Facility Upgrade |
| BCW2620 | Civic Centre / Library Slab Waterproofing |
| BCW2640 | Percy Doyle Community Sporting Facility |
| BCW2669 | Greenwood Scout Hall Refurbishment |
| BCW2676 | Joondalup Admin Roof Balustrade |
| BCW2680 | Joondalup Civic / Library Chiller Replacement |
| FNM2103 | Coastal and Estuarine Mitigation Program |
| FPN2299 | Hillarys Cycle Network Expansion |
| MPP2076 | Sorrento Surf Lifesaving Club Redevelopment |
| MPP2077 | Burns Beach – Café/Kiosk/Restaurant |
| MPP2080 | Burns Beach Coastal Node Redevelopment |
| MPP2081 | Duncraig Adventure Hub |
| PDP2362 | Warwick North Cluster Park Revitalisation |
| PDP2364 | Whitfords West Park Amenity Improvement |
| PEP2891 | Gibson Park Pump Track |
| PEP2892 | Whitfords West Park Pump and Jump |
| PEP2893 | Lysander Park Pump Track |
| PFP2102 | Tom Simpson North/South Carpark Improvements |
| RDC2027 | Joondalup / Hodges Intersection Upgrade |
| RDC2029 | Joondalup / Lakeside North Roundabout |
| RDC2030 | Moolanda Boulevard Pedestrian Footbridge |
| RDC2031 | Hepburn Ave / Lilburne to Walter Padbury |
| RDC2032 | Eddystone Avenue / Joondalup to Honeybush |
| SBS2096 | Hepburn / Karuah Intersection Upgrade |
| SBS2093 | Ocean Reef / Gwendoline Intersection Upgrades |
| SBS2095 | Hepburn / Amalfi Roundabout Improvements |
| SBS2097 | Hepburn / Moolanda Roundabout Construction |
| STL2122 | Santiago Park Sport Lighting Installation |

DETAILS

The Capital Works Project Report for the 2024-25 program as at 31 March 2025 is attached (Attachment 1 refers).

A summary of the projects and their current status is detailed in the Capital Project Status 2024-25 as at 31 March 2025 forming Attachment 2 to this Report.

Issues and options considered

Not applicable.

Legislation / Strategic Community Plan / Policy implications

Legislation Section 5.17 and 6.8 of the *Local Government Act 1995*.

A committee cannot make decisions, on behalf of the Council, that require an absolute majority decision (section 5.17 of the *Local Government Act 1995*), in which case, and in accordance with Section 6.8 of the *Local Government Act 1995*, includes approving expenditure not included in the City's Annual Budget. The Major Projects and Finance Committee may only recommend to Council to approve or modify capital works projects.

10-Year Strategic Community Plan

Key theme 5. Leadership.

Outcome 5-4 Responsible and financially sustainable - you are provided with a range of City services which are delivered in a financially responsible manner.

Policy Not applicable.

Risk management considerations

Risk management considerations in reports to Council consider the relevant strategic risk(s). This category of risk requires input from Council and is managed by the Chief Executive Officer and relevant Director(s).

Strategic risks are external or internal risks that affect the achievement of the City's long-term objectives.

Strategic Risk Relationship

| Risk | DECISIONS | EXPECTATIONS | REPUTATION |
|-------------------------------|--|--|-------------------------|
| Risk Event Description | Ineffective/improper decision making | Inability to understand community expectations | Loss of community trust |
| Risk Responsibility | Director Governance and Strategy | Director Governance and Strategy | Chief Executive Officer |
| Residual Risk | High | | |
| Control Effectiveness | Strong | | |
| Risk Appetite | High risk requires close monitoring with assurance of the highest levels of controls – strong – including plans for improving effectiveness levels. | | |
| Risk Control | The relevant control, to mitigate risk, is the provision of a report providing update on the 2024 - 25 Capital Works Program and the project status reports for identified capital works projects. | | |

| | |
|-------------------------------|---|
| Risk | ASSETS |
| Risk Event Description | Inadequate asset planning, maintenance and renewal |
| Risk Responsibility | Director Infrastructure Services |
| Residual Risk | Medium |
| Control Effectiveness | Strong |
| Risk Appetite | Medium risk is acceptable without variation to existing control activities. |

Financial / budget implications

Not applicable.

Regional significance

Not applicable.

Sustainability implications

Not applicable.

Consultation

Not applicable.

COMMENT

The attached reports provide an update on the activities undertaken.

VOTING REQUIREMENTS

Simple Majority.

OFFICER'S RECOMMENDATION MOVED Cr Fishwick, SECONDED Cr Vinciullo that the Major Projects and Finance Committee NOTES:

- 1 the report on the Capital Works Projects for 2024-25 as at 31 March 2025 forming Attachment 1 to this Report;**
- 2 the Capital Project Status Report 2024-25 as at 31 March 2025 forming Attachment 2 to this Report.**

The Motion was Put and

CARRIED (4/0)

In favour of the Motion: Cr Hill, Cr Chester, Cr Fishwick and Cr Vinciullo.
Against the Motion: Nil.

ATTACHMENTS

1. Capital Works Project Report 2024-25 [8.6.1 - 9 pages]
2. Capital Works Project Status Report 2024-25 [8.6.2 - 29 pages]

Disclosures of Interest affecting Impartiality

| | |
|---------------------------|--|
| Name / Position | Cr Christine Hamilton-Prime, JP. |
| Meeting Type | Major Projects and Finance Committee. |
| Meeting Date | 5 May 2025. |
| Item No. / Subject | Item 8.2 – Confidential - Status Update - Project Axiom (Ward - All). |
| Nature of Interest | Interest of Impartiality. |
| Extent of Interest | Cr Hamilton-Prime knows employees of HCL Australia Services (HCL) and has attended HCL events in the past. |

| | |
|---------------------------|--|
| Name / Position | Cr Adrian Hill. |
| Meeting Type | Major Projects and Finance Committee. |
| Meeting Date | 5 May 2025. |
| Item No. / Subject | Item 8.2 – Confidential - Status Update - Project Axiom (Ward - All). |
| Nature of Interest | Interest of Impartiality. |
| Extent of Interest | Cr Hill has previously attended a Cricket Test Match event as an invitee of HCL Australia Services (HCL). Project Axiom was not discussed. |

**8.2 CONFIDENTIAL - STATUS UPDATE - PROJECT AXIOM
(WARD - ALL)**

| | |
|-------------------------------|--|
| WARD | All |
| RESPONSIBLE DIRECTOR | Mr James Pearson Chief Executive Officer |
| FILE NUMBER | 111990 |
| AUTHORITY / DISCRETION | Information – includes items provided to Council for information purposes only that do not require a decision of Council (that is for 'noting'). |

This report is confidential in accordance with s5.23(2) of the *Local Government Act 1995*, which permits the meeting to be closed to the public for business relating to the following:

- (c) *a contract entered into, or which may be entered into, by the local government and which relates to a matter to be discussed at the meeting.*
- (d) *legal advice obtained, or which may be obtained, by the local government and which relates to a matter to be discussed at the meeting.*
- (e) *a matter that if disclosed, would reveal:*
 - (ii) *information that has a commercial value to a person.*
- (f) *a matter that if disclosed, could be reasonably expected to:*
 - (i) *impair the effectiveness of any lawful method or procedure for preventing, detecting, investigating or dealing with any contravention or possible contravention of the law.*

A full report was provided to Elected Members under separate cover. The report is not for publication.

The Director Planning and Community Development, the Director Corporate Services, the Director Infrastructure Services, the Manager Parks and Natural Environments, the Manager Economic Development and Advocacy, the Coordinator Landscape Design Services, the Principal Landscape Architect, the Senior Financial Analyst and the Governance Officer left the Room at 7.20pm.

OFFICER'S RECOMMENDATION MOVED Cr Hill, SECONDED Cr Chester that Council notes the confidential status update for Project Axiom.

The Motion was Put and

CARRIED (4/0)

In favour of the Motion: Cr Hill, Cr Chester, Cr Fishwick and Cr Vinciullo.
Against the Motion: Nil.

9 URGENT BUSINESS

Nil.

10 MOTIONS OF WHICH PREVIOUS NOTICE HAS BEEN GIVEN

Nil.

11 REQUESTS FOR REPORTS FOR FUTURE CONSIDERATION

Nil.

12 CLOSURE

There being no further business, the Presiding Member declared the meeting closed at 7.43pm the following Committee Members being present at that time:

CR ADRIAN HILL
CR JOHN CHESTER
CR RUSS FISHWICK, JP
CR PHILLIP VINCIULLO

5 MAY 2025 - MAJOR PROJECTS AND FINANCE COMMITTEE - AGENDA ATTACHMENTS

| | |
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Pop-Up Piazza
Project Philosophy & Parameters (2025)



| | |
|--|--|
| Project Name | Pop-Up Piazza Business Case |
| Report | Project Philosophy and Parameters |
| Project Sponsor | Manager Economic Development & Advocacy |
| Project Manager (business case) | Senior Financial Analyst |

Version Control: Updated 8th April 2025

*Pop-Up Piazza
Project Philosophy & Parameters (2025)*



Background / Scope

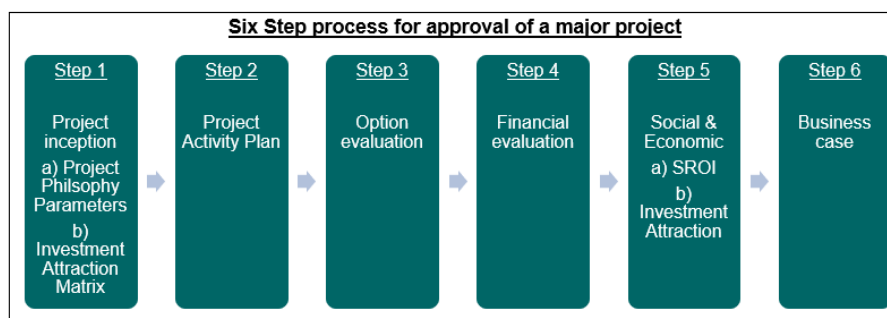
City Centre Activation

In June 2022 Council endorsed the Place Activation Strategy and Joondalup City Centre Place Activation Plan (item CJ085-06/22 refers). The development of the plans involved comprehensive community engagement and, as part of the Joondalup City Centre Place Activation Plan, 15 top ideas for the City Centre were identified, including the consideration of a piazza and courtyard spaces to act as focal points.

Business case required

In order to respond to the Joondalup City Centre Place Activation Plan the City has investigated opportunities for the design and programming of a “pop-up piazza” space, providing opportunities for year-round pop-up activities in the City Centre. The programming and operations are likely to require recurring additional investment by the City and the project is being considered as a major project, with the requirement for a business case to be prepared.

The preparation of a business case will follow the standard six-step process below and ensure that there is a detailed evaluation of options, programming and most importantly financial impacts.



Location

Preliminary investigations have identified that part of the T1 at-grade public carpark on Boas Avenue, as indicated below, as a preferred location. It is however important for the purpose of undertaking a rigorous process and making an informed decision that the business case considers a number of locations to be evaluated.

*Pop-Up Piazza
Project Philosophy & Parameters (2025)*



Related projects and plans

There are several related projects to the pop-up piazza:

- Joondalup Performing Arts Centre (JPAC) – data collected from the pop-up piazza can be used to inform the Joondalup Performing Arts Centre project (ie. is there sufficient demand and attraction at the location to validate the location for the Arts Centre). It is acknowledged that the type of events that would be held at an indoor JPAC would be different to an outdoor pop-up piazza (indoor versus outdoor, ticketed versus free, performing arts versus community) but there is some correlation, and the key issue is whether the City can attract regular visitation to the City Centre.
- Multi Storey Car Park 2 City Centre – separately, the City intends to prepare another business case in 2025 to evaluate sites and options for a second Multi Storey Car Park. The location of the pop-up piazza and potential location for the Joondalup Performing Arts Centre may have a significant influence on the demand and location for another Multi Storey Car Park.
- Neil Hawkins Park Redevelopment – the City is at the preliminary stages of the business case process for redevelopment of Neil Hawkins Park. There are some connections between Neil Hawkins Park and activation of the City Centre.
- Integrated Transport Plan 2024 to 2034.
- Urban City Park – investigations are underway for a recreation space for small children and youths in line with the City Centre Place Activation Plan, to be located at Boas Place. This space is intended to be designed together with the pop-up piazza and would form a key connector between the Joondalup Train Station, Lakeside Joondalup and Neil Hawkins Park.
- Joondalup Contemporary Art Gallery.

PHILOSOPHY / PROJECT VISION

Strategic Community Plan

The pop-up piazza is aligned to the following objectives of the Strategic Community Plan:

Pop-Up Piazza
Project Philosophy & Parameters (2025)



Community

1-2 Inclusive and connected

You enjoy local services and programs that cater for different ages, abilities and backgrounds.

1-3 Active and social

You enjoy quality local activities and programs for sport, learning and recreation.

1-4 Artistic and creative

You celebrate, support and participate in art and events in your local area.

1-5 Cultural and diverse

You understand, value and celebrate the City's unique Aboriginal and other diverse cultures and histories.

Place

3-3 Attractive and leafy

You have access to quality public open spaces and enjoy appealing streetscapes.

Economy

4-1 Prosperous and local

You feel supported to grow your business in the City.

4-2 Innovative and confident

You are attracted to the City's unique characteristics and potential and feel confident in investing.

4-3 Appealing and welcoming

You welcome residents, and local and international visitors to the City.

Leadership

5-4 Responsible and financially-sustainable

You are provided with a range of City services which are delivered in a financially responsible manner.

Vision and Purpose of Project

The vision for this project is to

“The Pop-Up Piazza will provide increased activation of the City Centre, providing a wealth of diverse events all year-round. The project will provide data to evaluate the viability of a permanent Joondalup Performing Arts Centre at Boas Place. The one-off costs and recurring costs will be financially sustainable and provide value for money to the community.”

Pop-Up Piazza
Project Philosophy & Parameters (2025)



OUTCOMES and PROJECT DELIVERABLES

The outcomes of the project are:

- Financial sustainability – one off costs and recurring impacts are affordable to the City.
- Joondalup Performing Arts Centre – collect data to provide information to the potential JPAC
- Events – provide all-year round entertainment to the City attracting more visitors to the City and maximise the usage of the facility. Capable of multiple uses
- Users/Community – if a facility is constructed it is safe to use, compliments the neighbouring area, accessible and is perceived to provide value for money.
- Utilisation – facility must enjoy high and regular utilisation.

*Pop-Up Piazza
Project Philosophy & Parameters (2025)*



PROJECT OBJECTIVES

The table below lists the objectives used to evaluate the options. These will continue to be reviewed as the project progresses.

| Item | Objective | Success Criteria | Measurement |
|--|---|--|--|
| 1) Financial sustainability | The one-off costs and recurring costs of the project are affordable and can be funded (the project will cost money to operate, this is not a break-even or positive project). | Business case can be approved with a resolution to confirm funding for both one-off costs and recurring costs using the JPAC reserve fund. Business case will evaluate existing events. | Strategic Financial Plan will include the project and will be able to provide balanced cash projections. JPAC reserve can be used to fund one-off costs but ongoing costs will need to be met with municipal funds. |
| 2) JPAC | Pop-Up Piazza informs the JPAC project and confirms viability of a permanent JPAC structure at Boas Place. | Two sets of data required from the PUP: <ul style="list-style-type: none"> Utilisation data / Viability of JPAC Location – is Boas Place a viable location for a permanent JPAC | Robust data captured during the operation of the PUP, including utilisation data, maximum visitors. The PUP will operate for a minimum of five years, potentially up to 10 years, so as to provide robust data. |
| 3) Events | Sufficient activities at the PUP to justify the investment. Flexible space. | At least xx days per year of activities (target established as part of business case) | Days planned and actual days operated of activities |
| 4) Customer, Community and Business experience | PUP provides a safe, accessible experience for visitors and nearby residents are not adversely affected. Facility supports or does not adversely affect business. | Customer Satisfaction is considered high. Retention / Return visits is high Visitation target established. | Surveys will be used to evaluate customer satisfaction. Business case will include a SROI (Social Economic Return on Investment Analysis) and provide a Benefits Cost Ratio of 3 or more. |
| 5) Utilisation | Reasonable utilisation of the PUP | Targets established for utilisation and achieved | Count of actual visitors versus maximum and target |

*Pop-Up Piazza
Project Philosophy & Parameters (2025)*



DEVELOPMENT PARAMETERS

Governance

- Project team – cross functional project team has been established
- Other business units – will be consulted and involved as necessary
- Place Activation Working Group – used to oversee the outcomes from the project team
- City Centre Steering Group – this group is endorse proposals before they go to the Major Projects Finance Committee
- Major Projects and Finance Committee – key body for Elected Members to approve the commencement of the project and eventually the business case

Resources

- In-house resource will be used as much as possible to complete the Business Case.
- External consultancy may be required.

Sustainability Considerations

- Achievement of best practice in environmentally sustainable design principles whilst maintaining an aesthetically acceptable building.
- Implementation of architectural and construction techniques that show leadership in environmentally sustainable developments.
- Aim for net increase in native vegetation on site to provide biodiversity, canopy cover and shade.

Outputs

The following outputs/reports are expected to be prepared:

Attachment 1 - Project Philosophy and Parameters
Attachment 2 - Acoustic Study
Attachment 3 - Site Analysis
Attachment 4 - Programming evaluation
Attachment 5 - Options evaluation
Attachment 6 - Option Evaluation
Attachment 7 - Financial Evaluation
Attachment 8 - Social Economic Return on Investment
Attachment 9 - Business Case

An overall report will then summarise all items.

Attachment 2 – Costs and Evaluation of Options to develop a Business Case for Pop-Up Piazza

Introduction

The purpose of this attachment is to evaluate the options and costs of preparing a business case for the Pop-Up Piazza.

Options

Three options have been evaluated and are summarised in the table below, together with the impacts.

Option 1 – City Staff to prepare full Business Case

This option would result in the longest timeline to develop the business case due to the existing pipeline of events and projects, whilst other teams are already heavily impacted by progressing existing major projects. As a result, it is estimated to take up to 18 months to prepare the business case for Option 1.

Option 2 – Consultant to develop full Business Case

This is an approach used when the City does not have the capacity or skillset to undertake the work internally. This may result in much shorter timeframe than Option 1 however a procurement process would still need to be undertaken if this option is selected. This option is expected to be the most expensive, estimated to be \$150,000 to \$200,000.

Option 3 – City Staff, with consultancy support, to develop Business Case:

This option proposes using City staff as much as possible to develop key parts of the business case but would require consultant support to prepare the program model, concept design and quantity surveying costings. In addition, the external consultant would critique documents prepared internally by City staff (site analysis, financial evaluation, SROI and business case). Option 3 can be delivered quicker than Options 1 and 2, and is estimated to cost in the order of \$75,000.

| Scope of Options | | <u>Option 1</u> City staff only used for business case | <u>Option 2</u> Consultant used to develop business case | <u>Option 3</u> Limited use of consultant |
|---|---------------|---|---|---|
| <u>Items required for Business Case</u> | | | | |
| A Site Analysis: | Prepared by: | City | Consultant | City |
| | Critique by: | City | City | Consultant |
| B Program model: | Prepared by: | City | Consultant | Consultant |
| | Critique by: | City | City | City |
| C Concept Design & QS Costings | Prepared by: | City | Consultant | Consultant |
| | Critique by: | City | City | City |
| D Financial Evaluation, SROI & Business Case | Prepared by: | City | Consultant | City |
| | Critique by: | City | City | Consultant |
| <u>Impacts</u> | | | | |
| Cost | | No additional cost to the City | \$150,000 to \$200,000 | \$74,975 |
| Days effort to prepare business case | City officers | 90 | 40 | 60 |
| | Consultants | 0 | 40 | 20 |
| Timescales to prepare business case | Months | 18 months | 9 months | 6 months |
| | When | Nov-26 | Feb-26 | Nov-25 |

Option 3 further details

Quotations to complete this work have been undertaken with the most competitive quote being - \$74,975.

A breakdown of the costs for the four items requested are:

- Item A Site Analysis critique - \$12,250
- Item B Program Model development - \$25,625
- Item C Concept Design and QS Costings prepared - \$27,500
- Item D Business case critique - \$9,600

The proposal would ensure a robust business case could be presented to Council within a reasonable timeframe. Original intended timeframes aimed for the consultant works completed by the end of June 2025, with appointment originally intended in March 2025, and presentation of the Business Case to the Major Projects and Finance Committee in August 2025.

Following the request for more information at the March 2025 Major Projects and Finance Committee meeting, the City has not appointed the consultant.

A revised timeframe now aims to complete the business case and present to the Major Projects and Finance Committee in November 2025.

Evaluation of options



















The table below summarises the advantages and disadvantages of the three options for progressing the business case.

Option 1 has some significant disadvantages in resource limitations relaying on officers who are already at full capacity delivering cultural events and other major projects. There is also a risk that City officers who develop the example programming for a Pop-Up Piazza may not have sufficient expertise. It is however noted that it is the least costly option.

Option 2 reduces impacts on City resources but is more expensive, with anticipated costs between \$150,000 and \$200,000 based on previous engagements that the City has undertaken of using consultants to prepare site analysis, financial evaluations, SROI and feasibility studies.

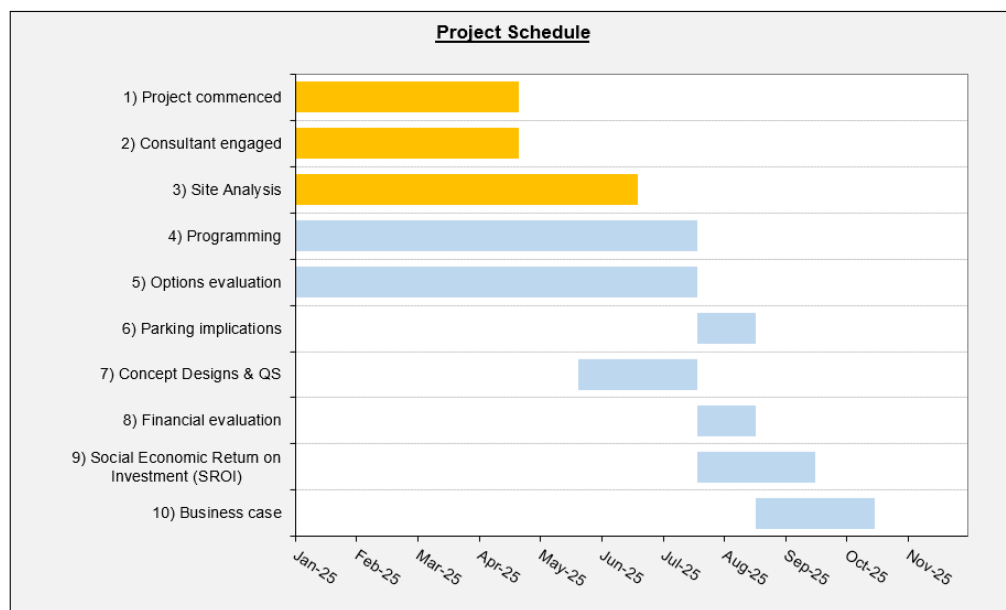
Option 3 optimises the use of City officers to prepare most of the work internally, and balances costs to complete the business case where the consultant would be limited to only critiquing the site analysis and business case prepared by the City, as well as being asked to develop the programming model, concept design and QS costings.

It is therefore proposed to use option 3 for the preparation of the business case at a cost of \$74,995.

| Evaluation of Options | | <u>Option 1</u> City staff only used for business case | <u>Option 2</u> Consultant used to develop business case | <u>Option 3</u> Limited use of consultant |
|-----------------------|---|---|---|---|
| 1 | Financial Costs of using consultant |  |  |  |
| 2 | City resources Impact on internal resources |  |  |  |
| 3 | Risks Risk to other major project timelines |  |  |  |
| 4 | Time Time to prepare / present business case |  |  |  |
| 5 | Quality Business case robustness |  |  |  |
| SUMMARY | |  |  |  |

Project schedule (Option 3)

The chart below summarises the proposed timescales for the proposed option (option 3), assuming the appointment of a consultant in May and the availability of budget.



MSCP2
Project Philosophy & Parameters (2025)



| | |
|------------------------|--|
| Project Name | Multi Storey Car Park 2 |
| Report | Project Philosophy and Parameters |
| Project Sponsor | Director Corporate Services |
| Project Manager | Senior Financial Analyst |

Version Control: 2025 Updated 9th April 2025

MSCP2
Project Philosophy & Parameters (2025)



Background / Scope

Multi Storey Car Park – 2022 Business Case

In 2015 the City constructed its first Multi Storey Car Park (MSCP) at Reid Promenade. The City prepared a business case in 2022 to evaluate whether a second MSCP should be constructed at 104 McLarty Avenue. Whilst the case indicated that there may be some financial and economic benefit to a second MSCP, the case was not compelling and as a result was not pursued. However Council resolved that the City should review the project every two years so this document is the commencement of the review. Below are the key resolutions from Council in December 2022 (*item CJ229-12/22 refers*):

- 2** **NOTES that having considered the business case, resolves not to proceed with construction at this time;**
- 5** **NOTES that demand modelling will be reassessed in 2024 for a potential multi storey car park at 104 McLarty Avenue, Joondalup and continue to liaise with large stakeholders in the Joondalup central business district to evaluate potential trigger points.**

The 2022 business case focused primarily on the MSCP being at 104 McLarty Avenue, other locations were discounted out at an early stage. The 2024 review of a second MSCP will reconsider all possible locations within the City Centre, this is particularly important taking account of the need to align to other projects.

Related projects

The City has placed a high emphasis on activation of the City Centre and projects within the City Centre, such as Place Activation, Performing Arts Centre, Joondalup City Centre development (Boas Place) and Land Acquisition Strategy. The consideration of a MSCP will consider how it aligns with overall strategy of the City Centre. In addition, the City will be preparing a Payment in Lieu of Parking Plan (PILPP) at some future stage which is related in some parts to the construction of new parking facilities.

PHILOSOPHY / PROJECT VISION

Strategic Community Plan

The evaluation of a second MSCP is aligned to the following objectives of the Strategic Community Plan:

Place

- 3-1 Connected and convenient

You have access to a range of interconnected transport options.

Economy

- 4-1 Prosperous and local

You feel supported to grow your business in the City.

- 4-2 Innovative and confident

You are attracted to the City's unique characteristics and potential and feel confident in investing.

- 4-3 Appealing and welcoming

You welcome residents, and local and international visitors to the City.

Leadership

MSCP2
Project Philosophy & Parameters (2025)



5-4 Accountable and financially-sustainable

You are provided with a range of City services which are delivered in a financially responsible manner.

Vision and Purpose of Project

The vision for this project is to

“Support economic development and place activation to the Joondalup City Centre by ensuring that there is sufficient parking available for workers, commuters and visitors. A second MSCP should be financially sustainable.”

OUTCOMES and PROJECT DELIVERABLES

The outcomes of the project are:

- Availability - ensure that the City Centre has adequate parking to support businesses and attract visitors, taking account of current and future trends.
- Plan for the future – ensure that the City plans and builds additional parking at the right time, and at the right location.
- Flexibility – flexible design and location considered which may adapt as other projects are developed and the Joondalup City Centre develops.
- Users/Community – if a facility is constructed it is safe to use, compliments the neighbouring area, accessible and is perceived to provide value for money.
- Utilisation – facility must enjoy high and regular utilisation and not just provided for one-off events or infrequent usage.
- Financial viability – the facility must be affordably constructed and is affordable to the city on ongoing basis. The facility must not be subsidised by general ratepayer funds.
- Capable of multiple uses in recognition that carparking as we know it today may change in the foreseeable future.
- Optimum use of space to be evaluated e.g., residential or commercial component.
- Strategic Alignment – there are several inter-related projects for the City Centre so this project cannot be viewed in isolation and needs to refer to the overall strategy.

PROJECT OBJECTIVES

Where possible to do so the objectives listed below are specific and measurable. These will be used to evaluate the options. The objectives will continue to be reviewed and if any further refinement is required, they will be re-presented.

| No | Objective | Success Criteria | Measurement |
|----|--|---|---|
| 1 | <u>Strategic Alignment and business growth</u> The project should support the overall vision for the Joondalup City Centre and related city-led projects. | The success criteria will evaluate whether the project is strategically aligned: i.e. either Very Highly, Highly, Medium or Low. The MSCP will complement other major projects/attractions | The assessment criteria will consider the appropriateness of the site for the development. Provision of parking in locations and in a manner to create opportunity and space for development of other uses will be considered. |

MSCP2
Project Philosophy & Parameters (2025)



| | | | |
|---|---|--|---|
| | | within the City Centre to ensure higher utilisation. | |
| 2 | <u>Flexibility</u> Business case evaluates options of flexibility in terms of size, location and early development. | Building could be extended if necessary or converted to alternative use. Business case to evaluate. | Options are evaluated within the business case to consider flexible options. |
| 3 | <u>Utilisation</u> Utilisation of the facility is regularly high. | At least 60% of the bays are occupied on average every day of its use from Year 5 onwards. The project will also evaluate how to accommodate a wider spectrum of uses (retail / commercial) | As part of the business case demand-modelling will be updated to estimate the potential usage – this will consider population growth, jobs growth and disruptive technologies. After construction the utilisation will be measured by the City's occupancy statistics. |
| 4 | <u>Users/Community</u> Facility is user-friendly provides a positive experience to users. Facility compliments the neighbouring area. | Facility is safe to use (meets engineering requirements / standards), compliments neighbouring area, accessible and provides value for money to the users | Large stakeholders in the City, will be consulted. Post Implementation Review within 5 years will include a user survey and a high level of positive results would be expected. |
| 5 | <u>Social & Economic Return on Investment</u> The project must demonstrate a high return of social and economic benefits (SROI). | The Benefits Cost Ratio (BCR) is the success criteria for SROI. The BCR includes the core financial impacts of the project and an monetary impact of social and economic benefits. The City has established a threshold of between 1.5 and 3.0 for the BCR, the higher the better. This project would be expected to be a high-scoring BCR and ideally more than 3. | The City will use internal resource to prepare a SROI analysis, with reference to the 2022 analysis. |
| 6 | <u>Financial sustainability</u> The City has financial capacity for the preferred option. | The business case will evaluate the financial evaluation based on five separate tests: | The annual 'steady state' operating impacts of the preferred outcome will be estimated in the business case and will include new operating |

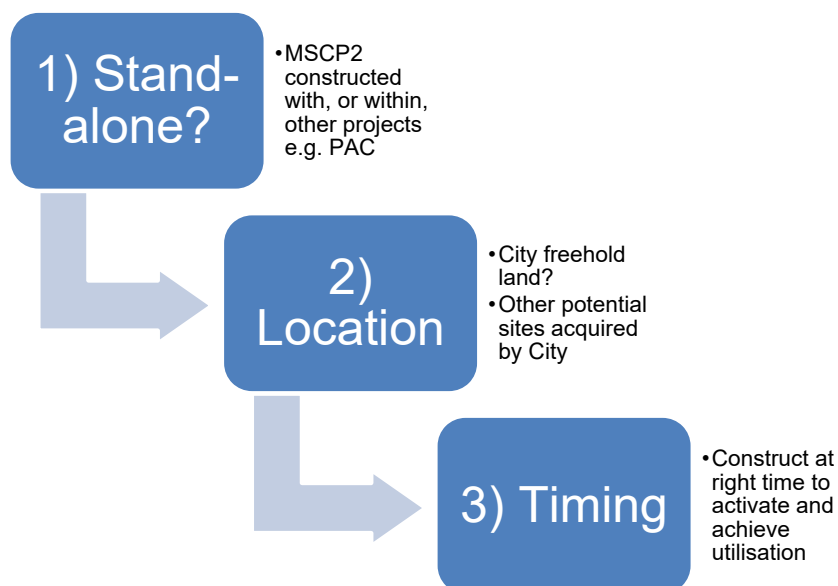
*MSCP2
Project Philosophy & Parameters (2025)*



| | | |
|---|---|---|
| <p>The operating results for Parking Operations as a whole, including a second MSCP, should achieve a financial surplus of between \$0.5m and \$1.0m (as indicated in the recently approved City Centre Parking Fees Strategy). It is possible that the second MSCP by itself, may generate an operating deficit but this may be acceptable if there are sufficient surpluses from the remainder of parking operations to absorb a deficit from a second multi-storey car park and still achieve a surplus.</p> | <p>I. Financial capacity for the one-off establishment costs. II. Operating results after depreciation for the second MSCP only III. Operating results for all parking operations IV. Cashflow / payback evaluated over the life of the project. V. Risks / opportunities</p> | <p>income (including potential new income stream from commercial tenant), operating cash expenses (e.g. building maintenance and cleaning) and depreciation. The affordability of the one-off investment is measured using the Strategic Financial Plan and ensuring that the City's financial targets (most importantly the Debt Service Coverage Ratio) are within threshold. The ongoing impacts of a new multi-storey car park would be measured using the City's standard financial system with a separate cost code set up.</p> |
|---|---|---|

DECISIONS AND OPTION EVALUATION

The project will apply best practice techniques to option evaluation, considering as many as possible. There are three layers of interrelated decisions that the project needs to consider:



MSCP2
Project Philosophy & Parameters (2025)



EARLY ACTIVATION

The project will need to consider if short-term solutions are possible, for example a modular construction of a few stories which has the potential to be extended depending on demand. In addition, the project will also evaluate having a facility with a relatively short life term (e.g. 25 years).

RESEARCH REQUIRED

The key objective for the project is to determine whether there is a need for a second MSCP, which location is preferable and how the project aligns with other projects in the City Centre. The research will include the collation and evaluation of a substantial amount of research to forecast future demand, trends, location and financial viability as listed below:

1. DEMAND RESEARCH
 - Economic and regional growth
 - City Centre Forecast Growth (Education Precinct, Lakeside Shopping Centre, Large residential developments such as Joondalup Connect, Arthouse).
 - Major projects led by the City (Boas Place, Joondalup Performing Arts & Cultural Facility).
 - Other parking facilities within the City currently or being developed by others
 - Forecast traffic movements and accessibility issues.

The research will include known or assumed developments that the City is aware of.
2. FUTURE TRENDS which may affect vehicle usage and parking demand:
 - Public Transport
 - Bicycles
 - Car-sharing
 - Uber
 - Driverless cars and reduced car ownership
 - Working from home
 - Park and Ride
 - Retail visits/home shopping
 - Any other technological advancement
 - Other alternatives to additional parking to support greater accessibility to the City Centre
3. COMPARATIVES – engagement may be undertaken with other local governments and parking operators to share best practice on MSCP business case, development, construction and operation.
4. BUSINESS CONSULTATION – Note that Community Consultation was undertaken in 2022 and it is not proposed to undertake another detailed round of detailed community consultation during 2024. However ad hoc consultation may be undertaken with some parties such as large stakeholders within the City Centre e.g. Lakeside Shopping Centre, DWER or Joondalup Health Campus. If a business case was endorsed by Council to construct a second MSCP then it may be appropriate to consult/inform the community.

PROJECT DEPENDENCIES & RELATED STRATEGIES

City Centre Projects

The MSCP2 project will align with:

- Place Activation

*MSCP2
Project Philosophy & Parameters (2025)*



- Joondalup Performing Arts Centre
- Pop-Up Piazza
- Joondalup City Centre Development (Boas Place)
- Land Acquisition Strategy

The MSCP2 project must fully align with the other major projects in the City Centre. For example, the construction of a MSCP2 may well act as a catalyst for other projects i.e. the City constructs a MSCP at Boas Place which acts as an attractor to develop the rest of Boas Place. Conversely the construction of a Performing Arts Centre and/or development of Boas Place creates demand for a second MSCP.

Integrated Transport Plan 2024 to 2034

The construction of a second MSCP has to align, or at least not undermine, the Integrated Transport Plan which has 6 objectives as follows:

- Objective 1: Safe, vibrant and liveable city.
- Objective 2: Support economic growth.
- Objective 3: Foster mode shift towards sustainable transport.
- Objective 4: Enhance urban environment and amenity for transport.
- Objective 5: Manage congestion.
- Objective 6: Improve accessibility and transportation links.

The Integrated Transport Plan has 7 outcomes and outcome 7 relates to parking

"Parking is managed sustainably to promote active transport and foster local economic development". The output required from outcome 7 is the development of a "Parking Supply and Management Plan" for the whole of Joondalup.

It is proposed that the MSCP2 business case will prepare a Parking Supply Management Plan in respect of the City Centre only, this will guide the intent of the MSCP2 business case. The additional benefit of preparing a Parking Supply Management Plan for the City Centre is that it will support the preparation of a Payment in Lieu of Parking Plan, see below.

Payment in Lieu of Parking Plan

In July 2021, the *Planning and Development (Local Planning Schemes) Regulations 2015* were amended to introduce new requirements in regard to the ability for local governments to accept payments in lieu of a developer providing on-site car parking. The amendments introduced were 'deemed' provisions meaning that they overrode all similar provisions in local planning schemes and local planning policies. The City's *Cash in Lieu of Car Parking Local Planning Policy* was revoked in August 2023 as it no longer had effect.

Local governments are now required to adopt a Payment in Lieu of Parking Plan (PILPP) should they seek to continue to the ability to accept payment in lieu of car parking. The City will be preparing a PILPP as a mechanism to receive payments in lieu of parking to direct to the provision of parking facilities and infrastructure and associated purposes.

Joondalup Activity Centre Plan

The MSCP2 project must ensure consistency and compliance to the adopted structure plan.

Parking Fees Review 2025

*MSCP2
Project Philosophy & Parameters (2025)*



The parking fees for Joondalup City Centre were recently reviewed and approved by Council in March 2025 with reduced fees and free parking to be introduced by July 2025. The outcomes of the price reductions may have an impact on the MSCP2 project.

Parking Ratios and Policy

The project will evaluate the appropriateness of the City's parking ratios that are used for building development.

Road network

Changes to the road network may have an impact on the MSCP.

DEVELOPMENT PARAMETERS

Governance

- Project Management Framework will be used:
- Reports will be provided to the Major Projects & Finance Committee at key stages of the project.
- City Centre Project Cluster Working Group will be used to oversee all major projects within the City Centre, including the MSCP2 project.

Resources

- In-house resource will be used as much as possible to complete the Business Case.
- External consultancy will be required.

Land Use

- There are no specific lots identified at this stage for this business case although it is acknowledged that a number of sites were canvassed in the development of the business case for the first multi storey car park.
- The only requirement is that the potential lots must have no limitations being used for a MSCP.

Sustainability Considerations

- Achievement of best practice in environmentally sustainable design principles whilst maintaining an aesthetically acceptable building.
- Implementation of architectural and construction techniques that show leadership in environmentally sustainable developments.
- Mitigation where possible of environmental impacts.

Financial Management

The potential capital costs will only be included in the City's capital plans if a business case is approved. Until the business case is approved any costs required to progress the case should be budgeted as operating costs. The research and studies undertaken in 2022 should be used where possible/relevant.

Outputs

MSCP2
Project Philosophy & Parameters (2025)



The following outputs/reports are expected to be prepared:

- Attachment 1 - Project Philosophy and Parameters
- Attachment 2 - City Centre Parking Supply Management Plan
- Attachment 3 - Demand modelling and Supply analysis
- Attachment 4 - Site Analysis
- Attachment 5 - Consultation outcomes and previous consultation
- Attachment 6 - Option Evaluation
- Attachment 7 - Financial Evaluation
- Attachment 8 - Social Economic Return on Investment
- Attachment 9 - Business Case

An overall report will then summarise all items.



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Monthly Income Statement
for the Period ended 31 March 2025

Business Unit : 11 - Office of the Mayor

| | Revised Budget 24/25 | Revised Budget YTD | Actual YTD | Variance YTD | Variance YTD | Explanation for Budget variance to Actuals variance > 10% or \$20,000 |
|--|----------------------------|--------------------------|---------------|-----------------|-----------------|--|
| | \$ | \$ | \$ | \$ | % | |
| 1000 - Revenue / Income | | | | | | |
| 1300 Contributions Reimbursements and Donations | (727) | (544) | (542) | (2) | (0.4%) | |
| Total Revenue / Income (excluding Profit on Asset Disposal & Developers Donated Assets) | (727) | (544) | (542) | (2) | (0.4%) | |
| 3000 - Expenses | | | | | | |
| 3200 Materials and Contracts | 19,000 | 13,819 | 11,090 | 2,728 | 19.7% | Cost tracking under budget mainly due to lower than expected stationery costs and vehicle running expenditure. |
| 3800 Insurance Expenses | - | - | 1,000 | (1,000) | 100.0% | Unbudgeted occurrence in relation to MV Insurance excess. |
| 3900 Other Expenses | 192,667 | 141,954 | 127,596 | 14,357 | 10.1% | Cost tracking under budget mainly due to conferences / training expenses not fully utilised, and child care reimbursements tracking lower than expected. |
| Total Operating Expenses (excluding Depreciation and Loss on Asset Disposal) | 211,667 | 155,773 | 139,687 | 16,086 | 10.3% | |
| Operating Results | 210,940 | 155,228 | 139,145 | 16,084 | 10.4% | |



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Business Unit : 12 - Councillors

| | Revised Budget 24/25 | Revised Budget YTD | Actual YTD | Variance YTD | Variance YTD | Explanation for Budget variance to Actuals variance > 10% or \$20,000 |
|---|----------------------------|--------------------------|----------------|-----------------|-----------------|--|
| | \$ | \$ | \$ | \$ | % | |
| Asset Disposal & Developers Donated Assets) | | | | | | |
| 3000 - Expenses | | | | | | |
| 3200 Materials and Contracts | 5,940 | 3,865 | 3,570 | 294 | 7.6% | Variance mainly relates to Conference / Training expenses being under utilised and Child care reimbursement and other specified expenses being underspent. |
| 3900 Other Expenses | 650,621 | 486,317 | 409,970 | 76,347 | 15.7% | |
| Total Operating Expenses (excluding Depreciation and Loss on Asset Disposal) | 656,561 | 490,182 | 413,540 | 76,642 | 15.6% | |
| Operating Results | 656,561 | 490,182 | 413,540 | 76,642 | 15.6% | |



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for the Period ended 31 March 2025

Business Unit : 22 - City Projects

| | <i>Revised Budget 24/25</i> | <i>Revised Budget YTD</i> | <i>Actual YTD</i> | <i>Variance YTD</i> | <i>Variance YTD</i> | <i>Explanation for Budget variance to Actuals variance > 10% or \$20,000</i> |
|---|-------------------------------------|-----------------------------------|-----------------------|-------------------------|-------------------------|--|
| | \$ | \$ | \$ | \$ | % | |
| Asset Disposal & Developers Donated Assets) | | | | | | |
| 3000 - Expenses | | | | | | |
| 3100 Employee Costs | 927,271 | 692,122 | 636,897 | 55,225 | 8.0% | Level 8 position is 0.4 of FTE, casual position not utilised. Initial phases of projects are less dependant on expert and legal advice. |
| 3200 Materials and Contracts | 576,995 | 370,590 | 50,197 | 320,393 | 86.5% | |
| Total Operating Expenses (excluding Depreciation and Loss on Asset Disposal) | 1,504,266 | 1,062,712 | 687,094 | 375,618 | 35.3% | |
| Operating Results | 1,504,266 | 1,062,712 | 687,094 | 375,618 | 35.3% | |



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Monthly Income Statement
for the Period ended 31 March 2025

Business Unit : 23 - Audit and Risk Services

| | Revised Budget 24/25 | Revised Budget YTD | Actual YTD | Variance YTD | Variance YTD | Explanation for Budget variance to Actuals variance > 10% or \$20,000 |
|---|----------------------------|--------------------------|------------------|------------------|-----------------|--|
| | \$ | \$ | \$ | \$ | % | |
| Asset Disposal & Developers Donated Assets) | | | | | | |
| 3000 - Expenses | | | | | | |
| 3100 Employee Costs | 1,390,878 | 1,049,843 | 1,104,920 | (55,078) | (5.2%) | Legal Officer position currently vacant (recruitment has commenced) |
| 3200 Materials and Contracts | 273,020 | 163,227 | 251,314 | (88,087) | (54.0%) | Timing variance for consultancy and trade mark payments |
| Total Operating Expenses (excluding Depreciation and Loss on Asset Disposal) | 1,663,898 | 1,213,069 | 1,356,234 | (143,165) | (11.8%) | |
| Operating Results | 1,663,898 | 1,213,069 | 1,356,234 | (143,165) | (11.8%) | |



CITY OF JOONDALUP
Monthly Income Statement
for the Period ended 31 March 2025

Business Unit : 32 - Financial Services

| | Revised Budget 24/25 | Revised Budget YTD | Actual YTD | Variance YTD | Variance YTD | Explanation for Budget variance to Actuals variance > 10% or \$20,000 |
|--|----------------------------|--------------------------|----------------------|------------------|-----------------|--|
| | \$ | \$ | \$ | \$ | % | |
| 1000 - Revenue / Income | | | | | | |
| 1100 General Rates | (111,628,660) | (111,628,660) | (111,669,310) | 40,651 | 0.0% | Interim Rates |
| 1200 Grants and Subsidies | (649,916) | (487,437) | (487,436) | (1) | (0.0%) | |
| | | | | | | Due to higher than expected legal fees recoverable offset by higher legal expenses incurred. |
| 1300 Contributions Reimbursements and Donations | (166,832) | (135,832) | (150,129) | 14,297 | 10.5% | |
| 1600 Fees and Charges | (972,810) | (941,659) | (938,281) | (3,378) | (0.4%) | Higher deposit rates and higher than expected investment balance. |
| 1800 Interest Earnings | (10,322,918) | (8,162,789) | (8,309,260) | 146,471 | 1.8% | Net revenue from Catalina Estate Sales not fully budgeted for. |
| 1900 Other Revenue/Income | (710,177) | (704,075) | (3,592,075) | 2,888,000 | 410.2% | |
| Total Revenue / Income (excluding Profit on Asset Disposal & Developers Donated Assets) | (124,451,313) | (122,060,452) | (125,146,491) | 3,086,039 | 2.5% | |
| 3000 - Expenses | | | | | | |
| 3100 Employee Costs | 3,305,291 | 2,495,490 | 2,448,575 | 46,915 | 1.9% | Saving due to vacancies during the year. |
| 3200 Materials and Contracts | 1,322,231 | 1,168,411 | 1,047,497 | 120,914 | 10.3% | Mainly due to timing variance in incurring audit fees expenditure. |
| 3700 Interest Expenses | 17,621 | 14,262 | 14,977 | (715) | (5.0%) | |
| 3800 Insurance Expenses | 1,658,778 | 1,658,778 | 1,658,778 | - | 0.0% | |
| 3900 Other Expenses | 10,000 | 9,250 | 12,715 | (3,465) | (37.5%) | Higher than expected bad debt written off |
| Total Operating Expenses (excluding Depreciation and Loss on Asset Disposal) | 6,313,921 | 5,346,191 | 5,182,542 | 163,649 | 3.1% | |
| Operating Results | (118,137,392) | (116,714,261) | (119,963,949) | 3,249,687 | (2.8%) | |



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Business Unit : 33 - Information Technology

| | Revised Budget 24/25 | Revised Budget YTD | Actual YTD | Variance YTD | Variance YTD | Explanation for Budget variance to Actuals variance > 10% or \$20,000 |
|--|----------------------------|--------------------------|------------------|------------------|-----------------|---|
| | \$ | \$ | \$ | \$ | % | |
| 1000 - Revenue / Income | | | | | | |
| 1300 Contributions Reimbursements and Donations | (677) | (677) | (2,484) | 1,807 | 267.1% | Employee contribution to car benefit. |
| Total Revenue / Income (excluding Profit on Asset Disposal & Developers Donated Assets) | (677) | (677) | (2,484) | 1,807 | 267.1% | |
| 3000 - Expenses | | | | | | |
| 3100 Employee Costs | 3,635,548 | 2,746,813 | 2,587,449 | 159,364 | 5.8% | A vacant position for Q4 24/25 |
| 3200 Materials and Contracts | 7,925,131 | 5,692,784 | 4,058,616 | 1,634,168 | 28.7% | Main component is an underspend on Project Axiom costs vs. plan |
| 3400 Utilities (gas, electricity, water etc.) | 16,000 | 11,767 | 10,052 | 1,715 | 14.6% | Actuals less than anticipated. |
| Total Operating Expenses (excluding Depreciation and Loss on Asset Disposal) | 11,576,679 | 8,451,365 | 6,656,118 | 1,795,247 | 21.2% | |
| Operating Results | 11,576,002 | 8,450,688 | 6,653,634 | 1,797,054 | 21.3% | |



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Monthly Income Statement
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Business Unit : 34 - Community Safety

| | Revised Budget 24/25 | Revised Budget YTD | Actual YTD | Variance YTD | Variance YTD | Explanation for Budget variance to Actuals variance > 10% or \$20,000 |
|--|----------------------------|--------------------------|--------------------|------------------|-----------------|--|
| | \$ | \$ | \$ | \$ | % | |
| 1000 - Revenue / Income | | | | | | |
| 1200 Grants and Subsidies | - | - | (5,000) | 5,000 | (100.0%) | Grant received from WA Police for Graffiti Hotspot Grants Project - Community Remove and Report |
| 1300 Contributions Reimbursements and Donations | (10,793) | (6,689) | (6,726) | 37 | 0.6% | |
| 1600 Fees and Charges | (4,566,569) | (3,427,294) | (3,127,361) | (299,933) | (8.8%) | Favourable variance of \$9,737, 2.3% due to favourable variances across Parking Infringements, \$26,011, 8.4% and Bush Fire Costs and fines reclaim costs invoices raised, \$8,646, 26.7% offset by unfavourable variances across Dog act costs and fines, \$9,472, 21.8% due to an increase in compliance and less infringements issue and Poundage fees, \$6,649, 34.4% due to timing delays with invoices outstanding from the RSPCA |
| Total Revenue / Income (excluding Profit on Asset Disposal & Developers Donated Assets) | (4,577,362) | (3,433,983) | (3,139,087) | (294,896) | (8.6%) | |
| 3000 - Expenses | | | | | | |
| 3100 Employee Costs | 5,871,857 | 4,420,846 | 4,266,748 | 154,098 | 3.5% | Favourable variance across employee costs due to favourable variances across salaries and wages, \$7,320, 1.5% due to a number of vacancies across the Business unit, Casual employees \$50,415, 15.5% due to 2 budgeted field officers not filled and other employment costs, \$46,363, 22.5% due to timing variance on conferences and seminars and study assistance budgeted for not committed to date. |
| 3200 Materials and Contracts | 2,268,272 | 1,592,067 | 1,104,282 | 487,785 | 30.6% | Favourable variance across Materials and Contracts of \$487,785, 32% due mainly to \$190,000 budgeted under 3323 for the repair and maintenance of Orikan Parking meters which were installed under capital project C1235 this financial year so year to date there has been no maintenance and repairs under the operational activities as the meters are still covered by the Capital project. In addition favourable timing variances occurred across Credit Card Merchant fees and finance related costs, \$59,054, 46.3%, Professional fees \$50,416, and External Service Expenses, \$72,126, 18.6% |
| 3400 Utilities (gas, electricity, water etc.) | 16,000 | 11,172 | 13,282 | (2,110) | (18.9%) | Timing Variance Electricity now upto date for CP Lighting Boas Ave |
| 3800 Insurance Expenses | 18,000 | 9,040 | 11,768 | (2,727) | (30.2%) | Higher than budgeted accidents with claims |
| 3900 Other Expenses | 3,500 | - | 950 | (950) | 100.0% | Three Bad debts written off |
| Total Operating Expenses (excluding Depreciation and Loss on Asset Disposal) | 8,177,629 | 6,033,125 | 5,397,030 | 636,096 | 10.5% | |
| Operating Results | 3,600,267 | 2,599,142 | 2,257,942 | 341,200 | 13.1% | |



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Business Unit : 35 - Human Resources

| | Revised Budget 24/25 | Revised Budget YTD | Actual YTD | Variance YTD | Variance YTD | Explanation for Budget variance to Actuals variance > 10% or \$20,000 |
|--|----------------------------|--------------------------|---------------|-----------------|-----------------|--|
| | \$ | \$ | \$ | \$ | % | |
| 1000 - Revenue / Income | | | | | | |
| 1300 Contributions Reimbursements and Donations | (35,233) | (24,135) | (1,938) | (22,197) | (92.0%) | this is LGIS MOU strategic WHS seems a phasing issue |
| Total Revenue / Income (excluding Profit on Asset Disposal & Developers Donated Assets) | (35,233) | (24,135) | (1,938) | (22,197) | (92.0%) | |
| 3000 - Expenses | | | | | | due to ongoing vacancy issues funds will be used for other roles as agreed with A/DCS and A/DGS additionally training budget is anticipated to be fully utilised by the end of the financial year -Unchanged. Expenses arising from the Learning Management System (including e-learning), LinkedIn Learning renewal and other planned training are projected to require the remaining budget." unchanged significant consulting budget will require remaining budget |
| 3100 Employee Costs | 3,480,581 | 2,516,455 | 2,024,406 | 492,049 | 19.6% | |
| 3200 Materials and Contracts | 423,967 | 288,168 | 136,631 | 151,537 | 52.6% | |
| Total Operating Expenses (excluding Depreciation and Loss on Asset Disposal) | 3,904,548 | 2,804,624 | 2,161,037 | 643,587 | 22.9% | |
| Operating Results | 3,869,315 | 2,780,489 | 2,159,100 | 621,390 | 22.3% | |



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Business Unit : 42 - Planning Services

| | Revised Budget 24/25 | Revised Budget YTD | Actual YTD | Variance YTD | Variance YTD | Explanation for Budget variance to Actuals variance > 10% or \$20,000 |
|--|----------------------------|--------------------------|------------------|-----------------|-----------------|---|
| | \$ | \$ | \$ | \$ | % | |
| 1000 - Revenue / Income | | | | | | |
| 1300 Contributions Reimbursements and Donations | (16,981) | (13,070) | (8,157) | (4,914) | (37.6%) | Variance on account of lesser than expected reimbursement of advertising cost |
| 1600 Fees and Charges | (856,000) | (680,018) | (742,717) | 62,700 | 9.2% | Higher than expected fees for Development Applications. |
| Total Revenue / Income (excluding Profit on Asset Disposal & Developers Donated Assets) | (872,981) | (693,088) | (750,874) | 57,786 | 8.3% | |
| 3000 - Expenses | | | | | | |
| 3100 Employee Costs | 2,872,608 | 2,133,563 | 1,981,809 | 151,754 | 7.1% | Savings from vacancies during the year. |
| 3200 Materials and Contracts | 388,910 | 254,489 | 131,728 | 122,762 | 48.2% | Timing variance in incurring legal expenses and consultancy fees on local planning strategy |
| Total Operating Expenses (excluding Depreciation and Loss on Asset Disposal) | 3,261,518 | 2,388,052 | 2,113,536 | 274,516 | 11.5% | |
| Operating Results | 2,388,538 | 1,694,964 | 1,362,662 | 332,302 | 19.6% | |



CITY OF JOONDALUP
Monthly Income Statement
for the Period ended 31 March 2025

Business Unit : 43 - Community Development and Libraries

| | Revised Budget 24/25 | Revised Budget YTD | Actual YTD | Variance YTD | Variance YTD | Explanation for Budget variance to Actuals variance > 10% or \$20,000 |
|--|----------------------------|--------------------------|------------------|-----------------|-----------------|--|
| | \$ | \$ | \$ | \$ | % | |
| 1000 - Revenue / Income | | | | | | |
| 1200 Grants and Subsidies | - | - | (7,349) | 7,349 | (100.0%) | Joondalup Libraries received a \$8,900 grant for a Better Beginnings early literacy program. |
| 1300 Contributions Reimbursements and Donations | (15,538) | (11,707) | (12,509) | 802 | 6.8% | |
| 1600 Fees and Charges | (234,219) | (179,854) | (193,740) | 13,885 | 7.7% | |
| Total Revenue / Income (excluding Profit on Asset Disposal & Developers Donated Assets) | (249,757) | (191,562) | (213,598) | 22,036 | 11.5% | |
| 3000 - Expenses | | | | | | |
| 3100 Employee Costs | 8,514,456 | 6,394,004 | 6,128,278 | 265,726 | 4.2% | led by significant savings (425k or 10.5%) in savings in 3111 Basic Salaries and Wages related to vacancies across the BU. Savings in multiple areas across the BU related to staffing challenges and reduced service levels, especially in Youth and Community Development. Approx 100k in phasing issues will be recouped over remainder of FY. Reduced utility costs, most notably in electricity (24k saving YTD (17%)) |
| 3200 Materials and Contracts | 1,547,039 | 1,205,570 | 920,696 | 284,873 | 23.6% | |
| 3400 Utilities (gas, electricity, water etc.) | 228,447 | 164,445 | 133,991 | 30,454 | 18.5% | |
| 3800 Insurance Expenses | 1,212 | 1,098 | 909 | 189 | 17.2% | |
| Total Operating Expenses (excluding Depreciation and Loss on Asset Disposal) | 10,291,155 | 7,765,118 | 7,183,875 | 581,243 | 7.5% | |
| Operating Results | 10,041,398 | 7,573,556 | 6,970,277 | 603,279 | 8.0% | |



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Business Unit : 44 - Leisure and Culture Services

| | Revised Budget 24/25 | Revised Budget YTD | Actual YTD | Variance YTD | Variance YTD | Explanation for Budget variance to Actuals variance > 10% or \$20,000 |
|--|----------------------------|--------------------------|---------------------|-----------------|-----------------|--|
| | \$ | \$ | \$ | \$ | % | |
| 1000 - Revenue / Income | | | | | | |
| 1200 Grants and Subsidies | (108,182) | (99,091) | (234,091) | 135,000 | 136.2% | Joondalup Festival additional funding secured. Lotterywest Grant \$120K (estimated \$90K), WA Tourism Grant \$150K (\$105K received YTD). |
| 1300 Contributions Reimbursements and Donations | (64,677) | (62,427) | (115,115) | 52,688 | 84.4% | Cultural Services event sponsorship received that was not anticipated at budget time. |
| 1600 Fees and Charges | (13,717,610) | (10,324,580) | (10,737,187) | 412,608 | 4.0% | Higher than anticipated income for Craigie Leisure Centre in admission Fees (\$100K) and memberships (\$280K). Increased income for venue hire of community facilities (\$20K) and park hire (\$23K). |
| Total Revenue / Income (excluding Profit on Asset Disposal & Developers Donated Assets) | (13,890,469) | (10,486,098) | (11,086,393) | 600,296 | 5.7% | |
| 3000 - Expenses | | | | | | |
| 3100 Employee Costs | 10,934,683 | 8,155,967 | 8,538,175 | (382,208) | (4.7%) | Salaries and wages - permanent - under budget due to vacancies. Salaries and wages - casual - over budget due to cover required for vacant permanent positions. CLC increase in casual hours to manage higher membership numbers. |
| 3200 Materials and Contracts | 6,983,909 | 5,762,674 | 5,026,529 | 736,145 | 12.8% | Operational expenditure under budget YTD on various accounts, including Advertising (\$63K), Grants and Contributions (\$244K), Plant and Equipment Purchase (\$56K), Hire of Equipment (\$194K), Plant and Equipment Maintenance (\$46K), External Contractors and Services (\$32K) and Programme Activities (\$35K). Cultural event season expenditure to be finalised in April. CLC projects committed expenditure to occur April. |
| 3400 Utilities (gas, electricity, water etc.) | 849,486 | 627,587 | 603,833 | 23,755 | 3.8% | CLC electricity costs payments are one month behind. |
| 3700 Interest Expenses | 66,663 | 49,997 | 49,996 | 1 | 0.0% | |
| 3800 Insurance Expenses | 5,246 | 127 | 1,833 | (1,706) | (1343.2%) | Vehicle claim not anticipated. |
| 3900 Other Expenses | 192,500 | 115,412 | 209,452 | (94,040) | (81.5%) | Over budget - expenditure for contributions to community groups has been moved as per finance requirements to a new account number/group. The budget is allocated in a materials and contracts account number. |
| Total Operating Expenses (excluding Depreciation and Loss on Asset Disposal) | 19,032,486 | 14,711,763 | 14,429,817 | 281,947 | 1.9% | |
| Operating Results | 5,142,017 | 4,225,666 | 3,343,423 | 882,242 | 20.9% | |



CITY OF JOONDALUP
Monthly Income Statement
for the Period ended 31 March 2025

Business Unit : 45 - Regulatory Services

| | Revised Budget 24/25 | Revised Budget YTD | Actual YTD | Variance YTD | Variance YTD | Explanation for Budget variance to Actuals variance > 10% or \$20,000 |
|--|----------------------------|--------------------------|--------------------|-----------------|-----------------|--|
| | \$ | \$ | \$ | \$ | % | |
| 1000 - Revenue / Income | | | | | | |
| 1300 Contributions Reimbursements and Donations | (7,916) | (5,950) | (5,872) | (78) | (1.3%) | Increased revenue primarily from higher value development and associate building permit application fees and charges. |
| 1600 Fees and Charges | (2,917,250) | (2,565,501) | (2,722,006) | 156,506 | 6.1% | |
| Total Revenue / Income (excluding Profit on Asset Disposal & Developers Donated Assets) | (2,925,166) | (2,571,451) | (2,727,879) | 156,428 | 6.1% | |
| 3000 - Expenses | | | | | | |
| 3100 Employee Costs | 4,774,146 | 3,643,598 | 3,507,344 | 136,254 | 3.7% | Decreased employee costs due to vacancies |
| 3200 Materials and Contracts | 290,775 | 225,091 | 166,323 | 58,768 | 26.1% | Lower than expected legal fees for compliance matters; and savings due to no midge treatment required to date for wetlands |
| 3800 Insurance Expenses | 163 | 163 | 1,072 | (909) | (558.6%) | Insurance excess on Vehicles and plant. |
| Total Operating Expenses (excluding Depreciation and Loss on Asset Disposal) | 5,065,084 | 3,868,851 | 3,674,739 | 194,112 | 5.0% | |
| Operating Results | 2,139,918 | 1,297,400 | 946,860 | 350,540 | 27.0% | |



CITY OF JOONDALUP
Monthly Income Statement
for the Period ended 31 March 2025

Business Unit : 52 - Governance

| | Revised Budget 24/25 | Revised Budget YTD | Actual YTD | Variance YTD | Variance YTD | Explanation for Budget variance to Actuals variance > 10% or \$20,000 |
|--|----------------------------|--------------------------|------------------|-----------------|-----------------|---|
| | \$ | \$ | \$ | \$ | % | |
| 1000 - Revenue / Income | | | | | | |
| 1200 Grants and Subsidies | - | - | - | - | 0.0% | |
| 1300 Contributions Reimbursements and Donations | (1,634) | (1,634) | (1,634) | - | 0.0% | |
| 1600 Fees and Charges | (2,490) | (1,860) | (1,653) | (207) | (11.1%) | |
| Total Revenue / Income (excluding Profit on Asset Disposal & Developers Donated Assets) | (4,124) | (3,494) | (3,286) | (207) | (5.9%) | |
| 3000 - Expenses | | | | | | |
| 3100 Employee Costs | 2,070,438 | 1,562,710 | 1,488,217 | 74,493 | 4.8% | Employee costs currently tracking under budget due to vacant positions in Jan/Feb. |
| 3200 Materials and Contracts | 581,954 | 494,484 | 496,013 | (1,530) | (0.3%) | Utility costs currently tracking under budget mainly due to lower than estimated electricity costs at Joondalup Civic Chambers. |
| 3400 Utilities (gas, electricity, water etc.) | 19,342 | 13,929 | 11,093 | 2,836 | 20.4% | |
| Total Operating Expenses (excluding Depreciation and Loss on Asset Disposal) | 2,671,734 | 2,071,122 | 1,995,323 | 75,799 | 3.7% | |
| Operating Results | 2,667,611 | 2,067,628 | 1,992,037 | 75,591 | 3.7% | |



CITY OF JOONDALUP
Monthly Income Statement
for the Period ended 31 March 2025

Business Unit : 53 - Strategic and Organisational Development

| | Revised Budget 24/25 | Revised Budget YTD | Actual YTD | Variance YTD | Variance YTD | Explanation for Budget variance to Actuals variance > 10% or \$20,000 |
|--|----------------------------|--------------------------|------------------|-----------------|-----------------|--|
| | \$ | \$ | \$ | \$ | % | |
| 1000 - Revenue / Income | | | | | | |
| 1200 Grants and Subsidies | (48,400) | - | - | - | 0.0% | |
| Total Revenue / Income (excluding Profit on Asset Disposal & Developers Donated Assets) | (48,400) | - | - | - | 0.0% | |
| 3000 - Expenses | | | | | | Underspend due to vacancies being recruited |
| 3100 Employee Costs | 2,543,422 | 1,917,287 | 1,819,685 | 97,601 | 5.1% | Underspend due to phasing for staff conference (Organisational Development); consultancy (Policy and Planning) and consultancy (Environmental Development). |
| 3200 Materials and Contracts | 915,385 | 513,214 | 363,202 | 150,011 | 29.2% | |
| Total Operating Expenses (excluding Depreciation and Loss on Asset Disposal) | 3,458,807 | 2,430,500 | 2,182,888 | 247,612 | 10.2% | |
| Operating Results | 3,410,407 | 2,430,500 | 2,182,888 | 247,612 | 10.2% | |



CITY OF JOONDALUP
Monthly Income Statement
for the Period ended 31 March 2025

Business Unit : 54 - Economic Development and Advocacy

| | Revised Budget 24/25 | Revised Budget YTD | Actual YTD | Variance YTD | Variance YTD | Explanation for Budget variance to Actuals variance > 10% or \$20,000 |
|--|----------------------------|--------------------------|------------------|-----------------|-----------------|--|
| | \$ | \$ | \$ | \$ | % | |
| 1000 - Revenue / Income | | | | | | |
| 1200 Grants and Subsidies | (31,200) | (31,200) | (41,200) | 10,000 | 32.1% | Grant recieved during year not known at time of Budget |
| 1300 Contributions Reimbursements and Donations | - | - | (10,000) | 10,000 | (100.0%) | Grant recieved during year not known at time of Budget |
| 1600 Fees and Charges | (1,223) | (1,223) | (2,695) | 1,473 | 120.4% | Increased income from additional events |
| Total Revenue / Income (excluding Profit on Asset Disposal & Developers Donated Assets) | (32,423) | (32,423) | (53,895) | 21,473 | 66.2% | |
| 3000 - Expenses | | | | | | |
| 3100 Employee Costs | 1,019,429 | 748,652 | 740,600 | 8,052 | 1.1% | |
| 3200 Materials and Contracts | 1,447,850 | 974,958 | 886,129 | 88,829 | 9.1% | Minor delay in payments to suppliers of Business Support Programs |
| Total Operating Expenses (excluding Depreciation and Loss on Asset Disposal) | 2,467,279 | 1,723,610 | 1,626,729 | 96,880 | 5.6% | |
| Operating Results | 2,434,857 | 1,691,187 | 1,572,834 | 118,353 | 7.0% | |



CITY OF JOONDALUP
Monthly Income Statement
for the Period ended 31 March 2025

Business Unit : 55 - Communications and Stakeholder Relations

| | Revised Budget 24/25 | Revised Budget YTD | Actual YTD | Variance YTD | Variance YTD | Explanation for Budget variance to Actuals variance > 10% or \$20,000 |
|--|----------------------------|--------------------------|---------------|-----------------|-----------------|--|
| | \$ | \$ | \$ | \$ | % | |
| 1000 - Revenue / Income | | | | | | |
| 1200 Grants and Subsidies | - | - | (12,000) | 12,000 | (100.0%) | Australia Day Grant for Citizenship Ceremonies |
| Total Revenue / Income (excluding Profit on Asset Disposal & Developers Donated Assets) | - | - | (12,000) | 12,000 | (100.0%) | |
| 3000 - Expenses | | | | | | |
| 3100 Employee Costs | 5,028,626 | 3,708,191 | 3,348,964 | 359,227 | 9.7% | Higher than expected staff turnover. |
| 3200 Materials and Contracts | 1,985,801 | 1,431,211 | 1,160,959 | 270,252 | 18.9% | Funds not expended due to staff vacancies |
| Total Operating Expenses (excluding Depreciation and Loss on Asset Disposal) | 7,014,427 | 5,139,403 | 4,509,924 | 629,479 | 12.2% | |
| Operating Results | 7,014,427 | 5,139,403 | 4,497,924 | 641,479 | 12.5% | |



CITY OF JOONDALUP
Monthly Income Statement
for the Period ended 31 March 2025

Business Unit : 62 - Engineering Services

| | Revised Budget 24/25 | Revised Budget YTD | Actual YTD | Variance YTD | Variance YTD | Explanation for Budget variance to Actuals variance > 10% or \$20,000 |
|--|----------------------------|--------------------------|------------------|-----------------|-----------------|--|
| | \$ | \$ | \$ | \$ | % | |
| 1000 - Revenue / Income | | | | | | |
| 1200 Grants and Subsidies | (455,600) | (198,825) | (697,559) | 498,734 | 250.8% | Unbudgeted Disaster Ready Funding granted from DFES for contribution to Coastal Hazard Management Grant funding for Sand Bypassing received earlier than planned from DOT |
| 1300 Contributions Reimbursements and Donations | (129,235) | (39,968) | (32,309) | (7,659) | (19.2%) | Less requested works from residents for reinstatements than anticipated |
| 1600 Fees and Charges | (260,696) | (177,963) | (177,918) | (46) | (0.0%) | |
| Total Revenue / Income (excluding Profit on Asset Disposal & Developers Donated Assets) | (845,530) | (416,756) | (907,785) | 491,030 | 117.8% | |
| 3000 - Expenses | | | | | | |
| 3100 Employee Costs | 6,063,763 | 4,566,265 | 4,372,423 | 193,842 | 4.2% | Due to vacant positions |
| 3200 Materials and Contracts | 4,489,479 | 2,637,260 | 2,551,609 | 85,651 | 3.2% | Mainly due to External Contractors in Engineering Maintenance with works for coming months committed |
| 3400 Utilities (gas, electricity, water etc.) | 4,085,971 | 3,033,990 | 2,948,710 | 85,280 | 2.8% | Tariff increase to street lighting lower than initial guidance from electricity provider |
| 3800 Insurance Expenses | 3,000 | 1,875 | - | 1,875 | 100.0% | Provision not required to date |
| 3900 Other Expenses | - | - | - | - | 0.0% | |
| Total Operating Expenses (excluding Depreciation and Loss on Asset Disposal) | 14,642,213 | 10,239,390 | 9,872,742 | 366,648 | 3.6% | |
| Operating Results | 13,796,683 | 9,822,634 | 8,964,957 | 857,677 | 8.7% | |



CITY OF JOONDALUP
Monthly Income Statement
for the Period ended 31 March 2025

Business Unit : 63 - Parks & Natural Environment

| | Revised Budget 24/25 | Revised Budget YTD | Actual YTD | Variance YTD | Variance YTD | Explanation for Budget variance to Actuals variance > 10% or \$20,000 |
|--|----------------------------|--------------------------|-------------------|-----------------|-----------------|--|
| | \$ | \$ | \$ | \$ | % | |
| 1000 - Revenue / Income | | | | | | |
| 1150 Specified Area Rates | (799,518) | (799,518) | (802,157) | 2,639 | 0.3% | Lower than expected due to \$12K Repayment of unspent grants funds from WALGA for Hepburn Ave in 23/24 and phasing issue for Urban Greening only 50% received to date, expected by June 2025 |
| 1200 Grants and Subsidies | (54,986) | (54,986) | (15,422) | (39,564) | (72.0%) | |
| 1300 Contributions Reimbursements and Donations | (331,836) | (125,875) | (137,614) | 11,739 | 9.3% | |
| 1600 Fees and Charges | (15,000) | (12,494) | (7,638) | (4,857) | (38.9%) | Lower than expected minor plant sales |
| 1900 Other Revenue/Income | - | - | (35,000) | 35,000 | (100.0%) | Unbudgeted DOT emissions rebate 11 vehicles |
| Total Revenue / Income (excluding Profit on Asset Disposal & Developers Donated Assets) | (1,201,340) | (992,874) | (997,832) | 4,958 | 0.5% | |
| 3000 - Expenses | | | | | | |
| 3100 Employee Costs | 12,954,373 | 9,846,750 | 9,827,457 | 19,293 | 0.2% | Scheduled works progressing on track. Awaiting invoices for outstanding commitments |
| 3200 Materials and Contracts | 10,289,425 | 7,366,568 | 6,360,657 | 1,005,911 | 13.7% | Higher than expected actuals due to a slight increase in consumption across the summer months |
| 3400 Utilities (gas, electricity, water etc.) | 732,108 | 634,553 | 685,535 | (50,981) | (8.0%) | |
| 3700 Interest Expenses | 155,374 | 115,980 | 113,229 | 2,752 | 2.4% | |
| 3800 Insurance Expenses | 3,924 | 3,134 | 2,727 | 407 | 13.0% | |
| 3900 Other Expenses | - | - | 518 | (518) | 100.0% | |
| Total Operating Expenses (excluding Depreciation and Loss on Asset Disposal) | 24,135,204 | 17,966,986 | 16,990,122 | 976,864 | 5.4% | |
| Operating Results | 22,933,864 | 16,974,112 | 15,992,290 | 981,822 | 5.8% | |



CITY OF JOONDALUP
Monthly Income Statement
for the Period ended 31 March 2025

Business Unit : 64 - Asset Management

| | Revised Budget 24/25 | Revised Budget YTD | Actual YTD | Variance YTD | Variance YTD | Explanation for Budget variance to Actuals variance > 10% or \$20,000 |
|--|----------------------------|--------------------------|--------------------|-----------------|-----------------|---|
| | \$ | \$ | \$ | \$ | % | |
| 1000 - Revenue / Income | | | | | | |
| 1200 Grants and Subsidies | (81,874) | (78,503) | (78,373) | (130) | (0.2%) | |
| 1300 Contributions Reimbursements and Donations | (515,810) | (428,439) | (419,953) | (8,486) | (2.0%) | |
| 1600 Fees and Charges | (973,751) | (699,610) | (737,199) | 37,589 | 5.4% | Generated Telstra tower invoice to be reversed. |
| 1900 Other Revenue/Income | (446,318) | (333,774) | (335,079) | 1,305 | 0.4% | |
| Total Revenue / Income (excluding Profit on Asset Disposal & Developers Donated Assets) | (2,017,754) | (1,540,325) | (1,570,604) | 30,278 | 2.0% | |
| 3000 - Expenses | | | | | | |
| 3100 Employee Costs | 3,151,677 | 2,428,550 | 2,274,292 | 154,258 | 6.4% | Variance is due to current vacancies and difficulty in recruiting. |
| 3200 Materials and Contracts | 4,803,477 | 3,871,205 | 3,431,928 | 439,277 | 11.3% | Budget had assumed higher CPI Increases, higher volumes for volume driven contracts. Q4 projects scheduled and Project Axiom support ended. |
| 3400 Utilities (gas, electricity, water etc.) | 680,781 | 504,642 | 522,514 | (17,872) | (3.5%) | |
| 3800 Insurance Expenses | 110 | 110 | 1,019 | (909) | (826.4%) | Insurance excess - City fleet vehicle |
| 3900 Other Expenses | 137,746 | 137,746 | 137,746 | - | 0.0% | |
| Total Operating Expenses (excluding Depreciation and Loss on Asset Disposal) | 8,773,792 | 6,942,253 | 6,367,499 | 574,754 | 8.3% | |
| Operating Results | 6,756,038 | 5,401,927 | 4,796,895 | 605,032 | 11.2% | |



CITY OF JOONDALUP
Monthly Income Statement
for the Period ended 31 March 2025

Business Unit : 65 - Waste Services

| | Revised Budget 24/25 | Revised Budget YTD | Actual YTD | Variance YTD | Variance YTD | Explanation for Budget variance to Actuals variance > 10% or \$20,000 |
|--|----------------------------|--------------------------|---------------------|-----------------|-----------------|--|
| | \$ | \$ | \$ | \$ | % | |
| 1000 - Revenue / Income | | | | | | |
| 1300 Contributions Reimbursements and Donations | (465,918) | (348,154) | (1,088,948) | 740,794 | 212.8% | Unbudgeted \$781k received for Better Bins Grant |
| 1600 Fees and Charges | (23,763,811) | (23,665,910) | (23,532,229) | (133,681) | (0.6%) | Extra Bin Svs /Waste Refuse Charges - volume driven |
| Total Revenue / Income (excluding Profit on Asset Disposal & Developers Donated Assets) | (24,229,729) | (24,014,065) | (24,621,177) | 607,112 | 2.5% | |
| 3000 - Expenses | | | | | | |
| 3100 Employee Costs | 1,685,398 | 1,239,110 | 1,226,802 | 12,308 | 1.0% | Waste contracts, volume driven and efficiency savings. |
| 3200 Materials and Contracts | 21,776,418 | 16,204,299 | 15,865,954 | 338,346 | 2.1% | |
| 3800 Insurance Expenses | 1,000 | 1,000 | 909 | 91 | 9.1% | |
| Total Operating Expenses (excluding Depreciation and Loss on Asset Disposal) | 23,462,816 | 17,444,409 | 17,093,664 | 350,745 | 2.0% | |
| Operating Results | (766,913) | (6,569,655) | (7,527,513) | 957,857 | (14.6%) | |

Appendix 3



NOTES TO AND FORMING PART OF THE FINANCIAL ACTIVITY STATEMENT FOR THE PERIOD ENDED 31 MARCH 2025

1. Grants and Subsidies

\$608,388

Favourable timing variance arose from State – Other Grants and Subsidies – Operating \$586,390 mainly due to Coastal Monitoring \$338,235, Joondalup Festival \$135,000, Sand Bypassing – Scheduled \$123,000, offset by Tree Maintenance (\$54,986).

2. Contribution, Reimbursements and Donations

\$788,828

This favourable variance occurred due to higher than estimated Other Miscellaneous Reimbursements for Waste Management Services \$783,090 and higher than estimated Joondalup Festival Sponsorship \$47,500.

3. Fees and Charges

\$242,658

| | YTD Budget | YTD Actual | Variance |
|----------------------------------|---------------------|---------------------|------------------|
| a) Sports and Recreation Fees | \$10,085,175 | \$10,499,158 | \$413,983 |
| b) Building and Development Fees | \$1,636,043 | \$1,761,479 | \$125,436 |
| c) Fines and Penalties | \$524,941 | \$592,418 | \$67,477 |
| d) Parking Fees | \$2,490,463 | \$2,268,402 | (\$222,061) |
| e) Refuse Charges | \$23,646,840 | \$23,518,851 | (\$127,989) |
| Other | \$4,294,504 | \$4,280,316 | (\$14,188) |
| | <u>\$42,677,966</u> | <u>\$42,920,624</u> | <u>\$242,658</u> |

a) A favourable variance mainly due to higher than estimated Membership Fees received from Craigie Leisure Centre \$282,665 and timing of estimated Admission Fees \$107,959 mainly due to Craigie Leisure Centre \$130,124.

b) A favourable variance mainly due to higher than estimated Other Building and Development Charges \$65,947 and Development Application Fees \$52,919.

c) Favourable variance occurred due to higher than expected Local Government Act – Costs and Fines mainly due to Compliance \$54,801.

d) Unfavourable variance due to lower than expected Parking Fees (\$222,062), mainly due to On Street Parking Fees (\$138,573).

e) An unfavourable variance for Refuse Charges due to lower than estimated Waste Refuse Service Charges received (\$140,689).

Appendix 3



4. Interest Earnings

\$146,471

This favourable variance arose primarily due to higher than estimated Interest from Other Financial Institutions due to the cumulative impact of higher deposit interest rates on the City's investment portfolio and higher average volumes invested than budget estimates.

5. Other Revenue/Income

\$2,924,305

This favourable variance arose from Net Revenue from the Catalina Regional Council - Catalina Estate Sales \$2,897,764.

6. Employee Costs

\$814,606

| | | YTD Budget | YTD Actual | Variance |
|----|--------------------------|---------------------|---------------------|------------------|
| a) | Salaries and Wages | \$59,131,504 | \$57,669,027 | \$1,462,477 |
| b) | Corporate Vacancy Credit | (\$747,816) | - | (\$747,816) |
| c) | Other Employment Costs | \$3,306,515 | \$3,206,570 | \$99,945 |
| | | <u>\$61,690,203</u> | <u>\$60,875,597</u> | <u>\$814,606</u> |

a) Variance mainly due to vacancies across various teams \$1,548,119.

The variance includes the impact of the reversal of June 2024 Long Service Leave (non-current provision) that incorporates the effect of End of Financial Year Net Present Value discounting for financial reporting. The monthly Long Service Leave (non-current) provision amounts do not include the end-of-year Net Present Value discounts which reflects a considerable upward movement year to date, approximately \$449,025.

In addition, actuals include other leave provision movements year to date of (\$589,503). Excluding the impact of additional casual salaries at Craigie Leisure Centre, the effect of non-current Long Service Leave Net Present Value discounting at End of Financial Year 2023-24 and the year-to-date movement in other leave provisions (\$589,503), the salaries and wages positive variance is approximately (\$1,607,222) year to date.

b) This is the revised year to date corporate vacancy credit budgeted for (\$747,816) which is lower than the standard salaries and wages year-to-date positive variance calculated above (excluding leave provision movements and one-off effects, including Casual Loading Costs - casual costs).

c) Favourable variance occurred due to less than estimated Other Salaries and Wages \$99,945, mainly due to the lower than estimated Standard Labour Charge \$589,663, Staff Training \$317,765, Employee Rewards & Recognition \$79,064, Study Assistance & Professional Development \$55,502 and Employee Support Services \$50,996. This was partially offset by higher than estimated Standard Labour Recovery – Operating Activities (\$589,661), Salaries and Wages - Agency Employees (\$320,267) and Standard Labour Recovery – Capital Works (\$142,227).

Appendix 3



7. **Materials and Contracts**

\$6,097,648

| | YTD Budget | YTD Actual | Variance |
|---|---------------------|---------------------|--------------------|
| a) External Service Expenses | \$18,221,320 | \$14,547,131 | \$3,674,189 |
| b) Professional Fees & Costs | \$2,749,027 | \$1,924,867 | \$824,160 |
| c) Furniture, Equipment and Artwork | \$2,757,204 | \$2,015,262 | \$741,942 |
| d) Contributions & Donations | \$1,540,926 | \$1,047,920 | \$493,006 |
| e) Other Materials | \$1,989,625 | \$1,699,629 | \$289,996 |
| f) Waste Management Services | \$15,278,283 | \$15,002,539 | \$275,744 |
| g) Public Relations, Advertising and Promotions | \$947,592 | \$699,031 | \$248,561 |
| h) Administration | \$912,065 | \$756,653 | \$155,412 |
| i) Travel, Vehicles & Plant | \$1,569,291 | \$1,497,158 | \$72,133 |
| j) Telephones and Communication | \$731,672 | \$667,605 | \$64,067 |
| k) Accommodation & Property | \$692,260 | \$640,932 | \$51,328 |
| l) Computing | \$2,833,839 | \$3,246,565 | (\$412,726) |
| m) Charges and Recoveries | (\$139,207) | (\$86,399) | (\$52,808) |
| n) Corporate Materials Credit | (\$400,000) | - | (\$400,000) |
| Other Materials & Contracts | \$776,088 | \$703,444 | \$72,644 |
| | <u>\$50,459,985</u> | <u>\$44,362,337</u> | <u>\$6,097,648</u> |

- a) A favourable timing variance arose from External Contractors & Services \$3,381,883 \$2,641,172 due to the timing of Project Axiom invoices \$2,122,520 and Asset Management \$302,963, Economic Development \$119,950, Leisure and Culture Services \$103,256, Engineering Services \$77,419 Community Safety \$67,930 offset by Communications and Stakeholder Relations (\$51,645). Parks \$933,644 due to Weeding Chemical Scheduled \$219,683, Weeding – Other \$192,091, Turf Mowing Scheduled \$128,485, Tree Maintenance Power Line \$115,224, SAR Landscape Upgrades \$102,362, Irrigation Maintenance – Scheduled \$61,187 and Tree Maintenance \$60,711, offset by Turf Renovation – Scheduled (\$114,581), also Natural Areas \$124,812). An unfavourable variance occurred in Roads (\$265,905) and also Buildings (\$51,840). A favourable variance also arose from the timing of Programme Activities \$215,456.
- b) Favourable timing variance arose mainly due to lower than estimated Consultancy costs \$601,482 for City Projects \$202,032, Governance and Strategy due to Strategic Organisational Development \$124,780 and Human Resources \$133,781 and Planning Services \$71,668. In addition, a favourable variance for Audit Fees \$82,575.
- c) Favourable timing variance for Hire of Equipment \$201,124, Plant & Equipment Maintenance & Repair \$199,286, Plant & Equipment Purchase – Minor \$129,922, Computer & Communications Equipment Purchase - Minor \$114,810 and Furniture & Office Equipment Purchase – Minor \$110,093.
- d) A favourable timing variance arose mainly due to the timing of Grants and Contributions Made \$285,201 and Sponsorship payments for the Festival of Motoring \$100,000.



- e) A favourable variance arose from Other Materials mainly due to External Material Purchases-Contract \$297,412 as a result of Parks \$241,605.
- f) A favourable variance arose for Tipping Fees – General Waste \$188,526, Processing Recycling \$145,520, Collection-Bulk Green Waste \$94,518, offset by Collections– Hard Waste Skips (\$108,814) and Processing Domestic Green Waste (\$55,949).
- g) A favourable variance arose mainly due to Promotions \$116,286 and Advertising – General \$93,313.
- h) Favourable variance mainly due to Other Sundry Admin Expenses \$55,716.
- i) A favourable variance mainly due to lower than estimated fuel costs \$94,561.
- j) A favourable variance arose mainly due to Postage, Courier & Freight Services \$26,449 and Mobile Phones, Pagers, Radios \$23,020.
- k) A favourable variance arose due to Refuse Removal Charges \$54,416 being less than expected.
- l) An unfavourable variance due to Computer Software Subscriptions (\$284,288), increase due to M365 E5 Licence uplift and Power BI Pro Licence increase as well as Computer Software Maintenance (\$73,088) and Computer Software Licences (\$70,758).
- m) Unfavourable variance due to Vehicle Running Expenses \$147,859, Overhead Charge \$101,768 and Fleet and Plant Utilisation Charge \$96,980, offset by Fleet and Plant Operational Recovery (\$162,046), Overhead Recoveries (\$154,977) and Fleet and Plant Capital Recovery (\$65,672).
- n) This is the year to date corporate materials credit budgeted for (\$400,000) following the review of the adopted budget (as amended) which has taken into account what has transpired in the first half of the year, the likely operating environment over the remaining part of the year under prevailing economic conditions and the most likely impact on the City's financial position.

8. Utilities

\$73,076

Favourable timing variance arose mainly due to lower than estimated electricity charges \$77,567 mainly for Roads \$72,922.

9. Depreciation

\$930,849

This favourable variance arose mainly due to budget phasing of Impairment/Write off of assets \$681,973, Depreciation for Other Infrastructure Assets \$233,246, Depreciation Footpaths infrastructure \$89,913 and Depreciation Lighting \$58,969, offset by Depreciation – Open Reserves (\$154,785).

Appendix 3



10. Loss on Asset Disposals

\$34,878

Favourable variance arose due to timing of assets disposals.

11. Movement in Non-current items

\$294,128

This variance arose in respect to an increase in Non-current Long Service Leave Liability compared that includes the impact of reversal of June 2024 provision that incorporates End of Financial Year Net Present Value calculations, which are not considered in monthly provisions movements. When the effect of the June 2024 Net Present Value adjustment is excluded, the movement in the non-current leave provision in this month is \$159,084.

12. Capital Grants and Subsidies

\$1,067,741

| | YTD Budget | YTD Actual | Variance |
|---|---------------------|---------------------|--------------------|
| a) Commonwealth Grants – Capital – Roads to Recovery | \$1,283,329 | \$1,736,696 | \$453,367 |
| b) State Government Grants – Capital Other | \$8,530,927 | \$8,771,836 | \$240,909 |
| c) Commonwealth Grants – Capital - Other | \$1,507,683 | \$1,738,669 | \$230,986 |
| d) State Government Grants – Capital – Metropolitan Regional Road Group - Grant Roads | \$2,917,143 | \$3,035,623 | \$118,480 |
| Other Grants and Subsidies | \$5,326,167 | \$5,350,166 | \$23,999 |
| | \$19,565,249 | \$20,672,990 | \$1,067,741 |
| | | | |
| a) Variance due to early funds received from Roads to Recovery for Quarter 2 report submission due to further progress than originally planned on RPR2936 Mermaid Way \$257,367 and RPR3409 Waterford Drive - Waraker to Lymburner \$196,000. | | | |
| b) Variance to income relates to final milestone payment for completed project BCW2669 Greenwood Scout Hall Refurbishment \$150,000 and grant funding received from Water Corp for PDP2271 Irrigation Renewals \$90,909. | | | |
| c) Variance as a result of funds expected last financial year for Local Roads and Community Infrastructure Grant Phase 3. Final claim received and allocated to multiple projects \$287,971. | | | |
| d) Variance due to early payment received for final claims to RPR3470 Whitfords Ave - Marmion Ave to Alexander \$134,242, offset partially by RPR3474 Joondalup Dr - Moore Dr to Lakeside Dr (\$15,762) due to minor delays in submitting progress claim. | | | |

13. Other Non-Operating Revenue

\$134,565

This favourable timing variance predominately arose from GST reimbursements in respect of the City's share of Community Resource Centre land sales undertaken.

Appendix 3



14. Capital Projects

\$3,616,985

This favourable timing variance arose mainly as a result of Ocean Reef Sea Sports Club \$3,006,250 due to construction delays which have influenced the timing of the City's contribution, Integrated Parking and Compliance Management System Project \$243,186, Network Infrastructure Upgrade Program \$100,000, Craigie Leisure Centre Employee Outside Break Area \$80,000, Installation of Electric Vehicle Charges \$79,969 and Information Technology Disaster Recovery Facilities \$60,077.



15. **Capital Works**

\$2,455,175

| | No. Budgeted Projects | YTD Budget | YTD Actual | Variance | Key Variance |
|--|-----------------------------|--------------|--------------|---------------|-----------------------|
| a) New Paths (FPN) | 9 | \$2,220,104 | \$2,076,455 | \$143,649 | FPN2321 - \$89,198 |
| b) Street Lighting Program (STL) | 18 | \$552,191 | \$502,030 | \$50,161 | STL2122 - \$49,658 |
| c) Road Preservation/Resurfacing Program (RPR) | 111 | \$8,813,503 | \$10,170,881 | (\$1,357,378) | RPR3471 - (\$319,155) |
| d) Major Projects Program (MPP) | 6 | \$3,312,381 | \$3,954,641 | (\$642,260) | MPP2081 - (\$324,280) |
| e) Major Building Capital Works Program (BCW) | 18 | \$3,057,284 | \$3,316,864 | (\$259,580) | BCW2640 - (\$145,741) |
| f) Major Road Construction Program (RDC) | 7 | \$1,423,204 | \$1,536,913 | (\$113,709) | RDC2029 - (\$235,191) |
| g) Blackspot Projects (SBS) | 7 | \$1,442,495 | \$1,515,546 | (\$73,051) | SBS2093 - (\$63,506) |
| h) Parks Equipment Program (PEP) | 35 | \$2,529,947 | \$2,583,110 | (\$53,163) | PEP2866 - (\$89,769) |
| i) Parks Facilities Program (PFP) | 3 | \$946,977 | \$999,169 | (\$52,192) | PFP2102 - (\$48,738) |
| Other Capital Works | 57 | \$2,376,684 | \$2,474,336 | (\$97,652) | |
| | 271 | \$26,674,770 | \$29,129,945 | (\$2,455,175) | |

Appendix 3



- a) Favourable variance relates to recently completed projects FPN2321 Megiddo Way \$89,198 and FPN2290 Woodlake Retreat - North End Pathway \$24,748, both with outstanding commitments. FPN2299 Hillarys Cycle Network also has a variance of \$56,968 due to phasing, currently progressing on the southern section. These are offset by FPN2304 Plumdale Way - Monterey to Parkwood (\$33,761) due to higher actuals than originally budgeted and savings identified elsewhere in the program.
- b) Variance mainly relates to STL2122 Santiago Park Sports Lighting \$49,658 due to early progress.
- c) Multiple variances with the program including unfavourable variances for RPR3393 Dericote Way (\$44,372), RPR3463 Shepherds Bush Dr (\$42,527), RPR3434 Macarthur Ave (\$39,247), RPR3440 Ackworth Crescent (\$31,091), RPR3424 Moolanda Blvd - Hallidon to McDowell (\$30,588) are all completed with overspend and partially offset with anticipated savings in other areas. Variances are showing in projects due to early completion of RPR3471 Lakeside Dr - Chancellor to Grassbird (\$319,155), RPR2936 Mermaid Way (\$174,973), RPR3403 Gleddon Way (\$100,446), RPR3476 Bridgewater Drv - Shelley to Clevedon (\$91,294), RPR3317 Ayton Way (\$65,030), RPR3472 Shenton Ave - Lawley Ct to McLarty Ave (\$50,372), RPR3429 Breen Place (\$33,160).
- d) Two projects showing significant variances due to early progress on MPP2081 Duncraig Adventure Hub (\$324,280) and MPP2083 City Centre Place Activation (\$278,841).
- e) Variance mainly relates to early completed projects BCW2640 Percy Doyle Community Sporting Facility (\$145,741) and BCW2679 Gibson Park UAT (\$60,003). BCW2680 Joondalup Civic/Library Chiller Replacement (\$39,402) and BCW2573 Short Life Services (\$27,953) are experiencing early progress with higher actuals. Multi year project BCW2596 Prince Regent Park Facility Upgrade (\$20,189) is currently in advance on progress with design complete and progressing with the tender. The above is partially offset by BCW2674 Grove Child Care UAT \$40,001 with less actuals than planned and commitments raised.
- f) Early progress on RDC2029 Joondalup/Lakeside Roundabout has led to a variance of (\$235,191) with works due to be completed in June 2025. This is offset by RDC2031 Hepburn Ave - Lilburne/Walter Padbury \$123,089 due to less actuals than phased with works in progress.
- g) Unfavourable variance is showing due to early progress on SBS2093 Ocean Reef/Gwendoline Intersection Upgrade (\$63,506) due for completion in June 2025 and also SBS2095 Hepburn/Amalfi Roundabout (\$7,043) recently completed with remaining project budget re-phased into the following year.
- h) Early completed project PEP2866 Mawson Park West Playspace has a variance of (\$89,769) due to advance progress. PEP2893 Lysander Park Pump Track is also ahead of schedule with works in progress and a variance of (\$54,967). The above is offset by less actuals than planned for PEP2761 Balanus Park Playspace \$50,933 and PEP2885 Kingsley Clubroom and Playspace \$30,000. PEP2890 Elcar Park Dog Exercise Extension \$25,760 has less actuals than planned due to minor delays to be completed in May 2025.
- i) PFP2102 Tom Simpson Nth/Sth Carparks Improvement is complete with a variance of (\$48,738) and offset by anticipated savings on other projects in the program.

Appendix 3



16. Vehicle and Plant Replacements

(\$186,658)

Timing variance due to various vehicles and plant purchased later than estimated.

17. Closing Funds

\$13,845,759

| | June 2024 | March 2025 |
|---|----------------------|----------------------|
| Current Assets | | |
| Cash and Investments | \$166,770,587 | \$185,381,156 |
| Rates Outstanding, Sundry Debtors and Other Receivables | \$3,640,594 | \$13,584,916 |
| Accrued Income | \$3,235,011 | \$3,378,243 |
| Prepayments | \$1,182,732 | \$603,553 |
| Inventories | \$880,249 | \$171,190 |
| Total Current Assets | \$175,709,173 | \$203,119,058 |
| Current Liabilities | | |
| Trade Creditors | \$3,807,080 | \$3,866,327 |
| Sundry Payables | \$385,240 | \$7,279,757 |
| Accrued Expenses | \$4,952,367 | \$5,170,899 |
| Other Payables | \$16,426,711 | \$1,221,867 |
| Borrowings | \$962,667 | \$243,236 |
| Lease Liability | \$575,027 | \$54,343 |
| Provision for Annual Leave | \$5,246,336 | \$5,607,185 |
| Provision for Long Service Leave | \$6,825,427 | \$7,018,127 |
| Provision for Purchased Leave | \$112,004 | \$141,822 |
| Provision for Workers Compensation Insurance | \$3,593,078 | \$4,454,467 |
| Provision for Sick Leave | \$934,882 | \$859,361 |
| Other Provisions | \$4,990,903 | \$16,484 |
| Total Current Liabilities | \$48,811,722 | \$35,933,875 |
| Net Current Assets | \$126,897,451 | \$167,185,183 |
| Add back: Borrowings | \$962,667 | \$243,236 |
| Add back: Lease Liabilities | \$575,027 | \$54,343 |
| Add back: Contract Liabilities for developer contributions | \$1,221,867 | \$1,221,867 |
| Less: Cash Backed Reserves | \$130,282,531 | \$114,275,890 |
| Closing Funds – Surplus/(Deficit) | (\$625,519) | \$54,428,739 |

*Neil Hawkins Regional Park Redevelopment
Project Philosophy & Parameters (2025)*



| | |
|------------------------|---|
| Project Name | Neil Hawkins Regional Park Redevelopment |
| Report | Project Philosophy and Parameters |
| Project Sponsor | Manager Parks and Natural Environment |
| Project Manager | Principal Landscape Architect |

Version Control: 2025 Updated 16 April 2025

*Neil Hawkins Regional Park Redevelopment
Project Philosophy & Parameters (2025)*



BACKGROUND

Neil Hawkins Park is at a critical moment, its assets are expired, and investment is essential to continue to service the City of Joondalup community. The park has great potential, located on the most picturesque part of Yellagonga Regional Park, where wildlife and heritage connect with the City of Joondalup CBD. A business case is needed to determine the future role of Neil Hawkins Park, with input from all stakeholders.

State departments and the neighbouring City of Wanneroo are investing significant funds towards the enhancement of Yellagonga Regional Park. The Department of Biodiversity, Conservation and Attractions (DBCA) has recently completed the Yalbunullup mountain bike trail and are investing a total of \$8.5 million towards projects over the next four years. The City of Wanneroo has allocated and secured \$11.4 million for projects including the upgrade of its regional 'Opportunity Play Space' at Rotary Park, construction of bird viewing structures and the redevelopment of their recreation centre.

Neil Hawkins Park's assets were last upgraded prior to the construction of the Joondalup City Centre (approximately 25 years ago), and they are expired. The demands on the park have increased and the park offers a strategic position as the only regional, destination park within walking distance of the CBD. It is an ideal time to determine the future of this important City asset.

*Neil Hawkins Regional Park Redevelopment
Project Philosophy & Parameters (2025)*



PROJECT PHILOSOPHY

Strategic Community Plan

The redevelopment of Neil Hawkins Park would support four objectives of the Strategic Community Plan: Community, Environment, Place, and Economy.

Project Vision

The vision of the project is:

“Where wildlife and heritage join with Joondalup’s City Centre, Neil Hawkins Park has the potential to become the landmark site of Yellagonga Regional Park.”

Project Purpose

The purpose of the project is to determine the most appropriate level of investment, now that the park assets are expired. The four options to be considered are:

| Options to be provided as part of the business case | |
|---|--|
| <u>Cultural heart of Joondalup</u> Highest investment option | <ul style="list-style-type: none"> • Incorporates significant civic infrastructure such as a performing arts centre and a conference centre, delivering long-term economic, cultural and social benefits, while establishing Neil Hawkins Park as the cultural heart of the City of Joondalup. • Creates a multifunctional destination capable of hosting cultural events, exhibitions, and conferences, drawing both local and state-wide visitation. • High potential to attract State and Federal funding and public-private partnerships. • Integrates with Yellagonga Regional Park to create a landmark destination that celebrates nature, heritage, and culture in one iconic location. • Includes comprehensive park upgrades consistent with the Tourist Attraction tier listed below, enhancing amenity, accessibility and visitor experience. |
| <u>Tourist attraction</u> High investment option | <ul style="list-style-type: none"> • Introduces iconic and instantly recognisable elements specific to Joondalup. • Premium quality infrastructure that supports events and activation. • Highly likely to attract significant external grant funding to offset capital costs. |

*Neil Hawkins Regional Park Redevelopment
Project Philosophy & Parameters (2025)*



| | |
|--|---|
| | <ul style="list-style-type: none"> • A commercial component such as a café could offset ongoing operational costs. • Creates a destination distinct from the City's coastal attractions - a new kind of place for residents to showcase Joondalup to visitors. • Designed as a landmark destination for both locals and tourists. |
| <u>Regional attraction</u> Medium investment option | <ul style="list-style-type: none"> • Upgrades align with the regional park standard as defined in the Public Open Space Framework. • Highlights and celebrates the park's natural beauty and cultural significance. • Supports education and community activation. • Likely to attract external grant funding to offset capital costs. • A commercial component such as a café could offset ongoing operational costs. • Designed to serve all City of Joondalup residents. |
| <u>Like-for-like replacement</u> Lowest investment option | <ul style="list-style-type: none"> • Minimal strategically placed, infrastructure upgrades which aim to leverage the park's natural beauty, wildlife, heritage and central location to deliver the project vision. • Number of amenities remain consistent with the current offering. |

PROJECT PARAMETERS

Yellagonga Regional Park Context

Neil Hawkins Park is located within Yellagonga Regional Park which includes areas managed by the City of Joondalup, the City of Wanneroo and State Government. To ensure holistic improvements, works will need to consider the projects being carried out by the other departments, and will need to align with existing relevant documents including:

- *Yellagonga Integrated Catchment Management Plan 2021-26*. Prepared and adopted by the City of Joondalup and City of Wanneroo and endorsed by Council. The Plan was developed to provide a comprehensive and integrated approach to managing the Park and its catchment, to maintain and enhance the amenity, recreational, educational, scientific, and conservation values of Yellagonga Regional Park.
- *Yellagonga Regional Park Management Plan 2003-13*. The purpose of the DBCA's plan is to provide broad direction for the protection and enhancement of the conservation, recreation and landscape values of Yellagonga Regional Park.

*Neil Hawkins Regional Park Redevelopment
Project Philosophy & Parameters (2025)*



- **Yellagonga Regional Park Improvement Project.** This DBCA project includes a commitment of \$8.5m over four years which includes new parking areas, boardwalks, and a mountain bike trail.

Required Approvals

Yellagonga Regional Park is a registered Aboriginal site, and any construction works on the site, including like for like replacement necessitate engagement with Traditional Owners, as required under the *Aboriginal Heritage Act 1972*. The business case will include liaison with Traditional Owners to develop a Cultural Context Document, which is the first step of a section 18 approval process. The remainder of the section 18 approval process will occur after the business case is endorsed and prior to construction commencement.

Stakeholders

There are several key stakeholder groups that need to be considered as part of the project, including:

- Aboriginal groups.
- State Departments (DBCA, Department Planning, Lands and Heritage, Department of Water and Environmental Regulation).
- External Stakeholder Groups – Including the Friends of Yellagonga Regional Park.
- Community (nearby residents).
- Community (other).

Environmental Considerations

Yellagonga Regional Park is an area of high conservation significance with Conservation Category Wetlands and a Class A Reserve. The project will need to ensure it prepares the necessary reports/analysis to ensure environmental compliance, for example but not limited to:

- Environmental impact statement.
- Wetlands buffer determination.
- Previous advice on environmental considerations given to other projects (e.g., Farmers Market).

Land Tenure

Negotiations commenced with the Department of Planning, Lands and Heritage (DPLH) in December 2022. In December 2024 DPLH confirmed they supported the reserve amendments and requested that the State Solicitor's Office formally process the reserve amendments. DPLH have forecasted that formal approval will be provided in September 2025.

Governance

Project Management Framework will be used to manage the project.

Resources

In-house resources will be used as much as possible to complete the business case, some external consultants will be required.

*Neil Hawkins Regional Park Redevelopment
Project Philosophy & Parameters (2025)*



Financial Management

The Strategic Financial Plan (SFP) is the guiding document used by the City to assess affordability of major projects and confirm funding. The project will be included in the SFP when the business case is approved by Council and if the SFP can confirm that the City has financial capacity to afford any one-off investment, either using reserves, municipal funding or as a last resort, borrowings.

OUTCOMES AND OBJECTIVES

The Neil Hawkins Park Redevelopment aims to deliver outcomes that position the park as a flagship destination for the region.

Outcomes

The outcomes of the project are:

- User Experience – Deliver a facility that is safe, inclusive, and welcoming for all, offering exceptional value for the community.
- High Utilisation – Create a vibrant and activated space that attracts year-round visitation.
- Financial Sustainability – Ensure the facility is delivered cost-effectively, and that ongoing costs are sustainable for the City.
- Maximised Social and Economic Impact – Generate measurable social, cultural, and economic benefits, enhancing Joondalup's reputation and quality of life.

*Neil Hawkins Regional Park Redevelopment
Project Philosophy & Parameters (2025)*



Objectives

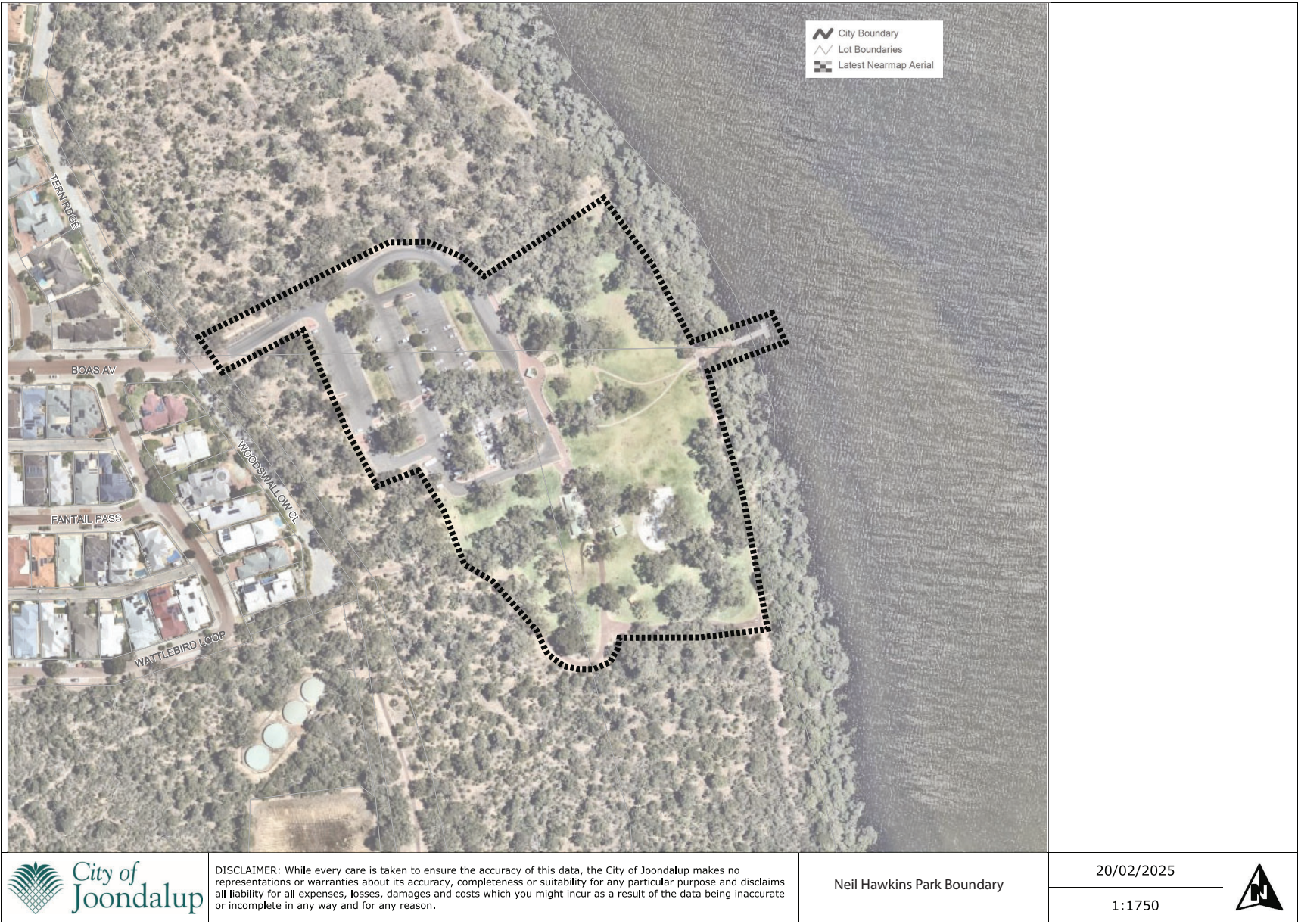
The following objectives will be used to evaluate the options:

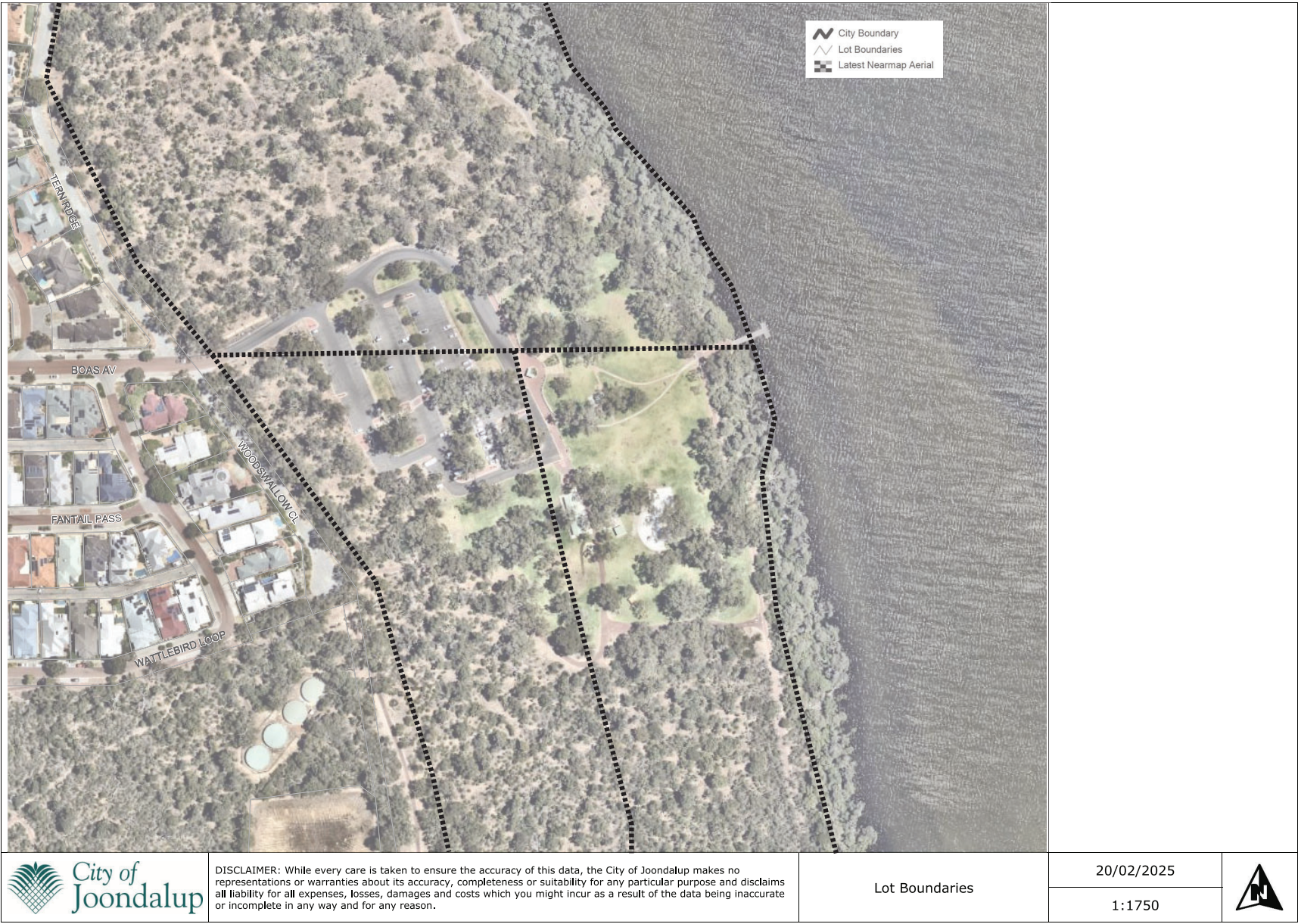
| No | Objective | Success Criteria | Measurement |
|----|---|--|---|
| 1 | <u>Community Amenity</u> Provide a facility that the community enjoy. | Increased patronage. | Measure patronage before and after project completion. |
| 2 | <u>Grant Opportunities Optimised</u> The project will maximise the opportunities from State/Federal grants, and advocate proactively for external funding. | Minimises the Capital costs to the City. | The project attracts external funding from more than one grant provider. |
| 3 | <u>Environmental Benefits</u> The project enhances the Yellagonga environment | Quality of water entering Lake Joondalup improves. Increased number of local wildlife use the park. | Water quality and wildlife number measurements are taken before and after the project is completed. |
| 4 | <u>Aboriginal Culture</u> The sites rich Aboriginal cultural connections are revealed and celebrated. | Input obtained from Aboriginal groups during the business case phase. | Aboriginal requirements are captured in the Cultural Context Document. |
| 5 | <u>Social & Economic Return on Investment (SROI)</u> The amenities will provide more benefits than the existing amenities. | The Benefits Cost Ratio (BCR) scores higher than 3.0, indicating that the works are high value. | The BCR is calculated by comparing each dollar of benefit to each dollar of cost, so for this project for each \$1 of cost there should be at least \$3 of benefits |

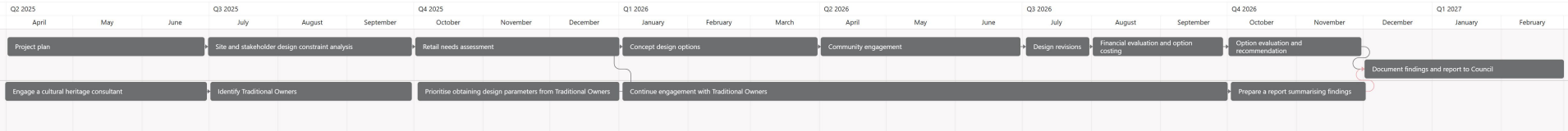
*Neil Hawkins Regional Park Redevelopment
Project Philosophy & Parameters (2025)*



| No | Objective | Success Criteria | Measurement |
|----|--|--|--|
| 6 | <u>Operating Results</u> The ongoing project costs are minimised through considered design. | The projected operational costs are affordable | The operating impacts of the project are calculated by comparing the new operating results versus the current baseline at the park. The existing baseline operating results are circa \$250,000 The operating results comprise: <ul style="list-style-type: none"> ○ New Operating Income (if any). ○ New Operating expenses required to operate and maintain the infrastructure ○ New Depreciation ○ Interest on Borrowings The financial impacts will be measured firstly within the business case using the City's standard financial evaluation project model. After completion the operating results will be monitored using the City's standard financial processes and cost codes. |
| 7 | <u>Alignment to Yellagonga Integrated Catchment Management Plan and Yellagonga Regional Park Management Plan</u> | Design options align with the Yellagonga Integrated Catchment Management Plan and Yellagonga Regional Park Management Plan | Plans are aligned and approach is broadly supported by the Department of Biodiversity Conservation and Attractions. |









Major Projects and Finance Committee - Capital Works Report - Financial Year 2024/2025

Budget YTD for Period 9 - Project Status to 09-Apr-2025 - 15:17:03

Version Control : 09-Apr-2025 - 15:17:03

Trim Reference : 56593

PDP Parks Development Program

| Project Code | Cost Code | Project Description | Revised Budget Amount FY | Revised Budget Amount YTD | Project Actuals | PO Commitments as at 23 April 2025 | Proposed Construction Date | Proposed Construction Completion Date | % Construction Complete | Project Status | Project Manager | Comment | Completion Date | Project Stage |
|-----------------|-----------|---|--------------------------|---------------------------|-----------------|------------------------------------|----------------------------|---------------------------------------|-------------------------|----------------|-----------------|----------------------------|-----------------|-------------------|
| PDP2252 | W2169 | Tree Planting Program | 175,000 | 55,344 | 55,344 | 173,524 | 1/07/2023 | 30/06/2025 | 33 | | CRAIGT | | | Works in Progress |
| PDP2271 | W4179 | Irrigation Infrastructure Renewals | 200,000 | 200,000 | 263,685 | 79,341 | 1/07/2024 | 30/01/2026 | 65 | | CRAIGT | | | Works in Progress |
| PDP2345 | W4660 | Forrest Park Irrigation Renewals | 260,000 | 57,624 | 49,377 | 169,000 | 1/11/2024 | 20/06/2025 | 50 | | CRAIGT | | | Works in Progress |
| PDP2360 | W4323 | Cliff Park Landscaping Improvements | 241,885 | 231,154 | 231,154 | 0 | 1/10/2024 | 27/02/2025 | 100 | | MICHELLEME | MULT 2/2 Actual Completion | 31/12/2024 | Works Completed |
| PDP2362 | W4484 | Warwick NORTH Cluster Pk Revitalisation | 35,663 | 5,208 | 5,208 | 0 | 1/03/2024 | 30/11/2024 | 100 | | MICHELLEME | Actual Completion | 12/09/2024 | Works Completed |
| PDP2363 | W4485 | Greenwood N/E Cluster Pk Revital DESIGN | 36,227 | 3,000 | 0 | 0 | | | 0 | | MICHELLEME | Multi-Year Project | | Design Phase |
| PDP2364 | W4486 | Whitfords West Pk Amenity Improvement | 285,642 | 283,522 | 283,522 | 0 | 5/08/2024 | 29/11/2024 | 100 | | MICHELLEME | MULT 3/3 Actual Completion | 29/10/2024 | Works Completed |
| PDP2367 | W4514 | Warwick BC Pump Str | 190,000 | 47,354 | 26,919 | 161,549 | 2/09/2024 | 15/06/2025 | 50 | | ANDREWOW | MULT 2/2 | | Works in Progress |
| PDP2368 | W4661 | Iluka Open Space Irrigation Rewiring | 5,000 | 354 | 354 | 0 | 1/09/2025 | 31/12/2025 | 0 | | CRAIGT | MULT 1/2 | | Works Phased |
| PDP2371 | W4493 | Chichester Park Skate & Play | 40,000 | 14,312 | 9,314 | 7,740 | 1/05/2025 | 30/10/2026 | 0 | | MICHELLEME | Multi-Year Project | | Design Phase |
| PDP2402 | W4778 | Warwick Bowling Club Synthetic Turf | 405,624 | 5,340 | 24,241 | 205,481 | 1/04/2025 | 30/06/2025 | 50 | | MICHELLEME | | | Works in Progress |
| PDP2409 | W4790 | Smart Bore Water Meter Connections | 200,000 | 0 | 0 | 41,404 | 1/03/2025 | 30/06/2025 | 0 | | ANDREWOW | | | Works Phased |
| Program Totals: | | | 2,075,041 | 903,212 | 949,119 | 838,039 | | | | | | | | |

FNM Foreshore & Natural Areas Management Program

| Project Code | Cost Code | Project Description | Revised Budget Amount FY | Revised Budget Amount YTD | Project Actuals | PO Commitments as at 23 April 2025 | Proposed Construction Date | Proposed Construction Completion Date | % Construction Complete | Project Status | Project Manager | Comment | Completion Date | Project Stage |
|-----------------|-----------|--|--------------------------|---------------------------|-----------------|------------------------------------|----------------------------|---------------------------------------|-------------------------|----------------|-----------------|-------------------|-----------------|-------------------|
| FNM2051 | W2622 | Coastal Fencing Program | 94,303 | 50,637 | 50,637 | 22,750 | 1/10/2024 | 9/05/2025 | 75 | | JEREMYW | | | Works in Progress |
| FNM2058 | W3076 | Conservation Reserves Signage | 5,000 | 5,000 | 7,863 | 0 | 20/03/2024 | 30/04/2025 | 100 | | JEREMYW | Actual Completion | 7/03/2025 | Works Completed |
| FNM2059 | W2826 | Bushland Reserve Fencing Program | 90,000 | 49,579 | 44,579 | 16,098 | 1/10/2024 | 30/05/2025 | 100 | | JEREMYW | Actual Completion | 2/04/2025 | Works Completed |
| FNM2076 | W3078 | Natural Areas Asset Improvement Program | 58,408 | 48,273 | 41,040 | 6,309 | 10/04/2024 | 30/06/2025 | 80 | | JEREMYW | | | Works in Progress |
| FNM2085 | W3892 | Craigie OS Bushland Path Renewals | 62,000 | 162 | 15,342 | 1,700 | 1/05/2025 | 30/06/2025 | 100 | | JEREMYW | Actual Completion | 4/04/2025 | Works Completed |
| FNM2095 | W4342 | Mullaloo North Beach Connection | 150,000 | 150,000 | 157,741 | 0 | 14/10/2024 | 30/06/2025 | 100 | | JEREMYW | Actual Completion | 4/04/2025 | Works Completed |
| FNM2100 | W4498 | Sorrento Beach Dune Improvements | 78,490 | 2,935 | 2,935 | 72,213 | 1/10/2024 | 30/06/2025 | 0 | | JEREMYW | MULT 2/3 | | Works Programmed |
| FNM2103 | W4492 | Coastal and Estuarine Mitigation Program | 65,785 | 35,124 | 31,341 | 31,292 | 1/09/2025 | 31/05/2026 | 0 | | GRAHAMW | MULT 2/3 | | Design Phase |
| Program Totals: | | | 603,986 | 341,710 | 351,477 | 150,361 | | | | | | | | |

PEP Parks Equipment Program

| Project Code | Cost Code | Project Description | Revised Budget Amount FY | Revised Budget Amount YTD | Project Actuals | PO Commitments as at 23 April 2025 | Proposed Construction Date | Proposed Construction Completion Date | % Construction Complete | Project Status | Project Manager | Comment | Completion Date | Project Stage |
|--------------|-----------|--|--------------------------|---------------------------|-----------------|------------------------------------|----------------------------|---------------------------------------|-------------------------|----------------|-----------------|----------------------------|-----------------|-------------------|
| PEP2075 | W2452 | Parks Asset Replacement / Renewal | 105,182 | 105,182 | 107,034 | 69,635 | 1/04/2024 | 30/06/2025 | 56 | | MICHELLEME | | | Works in Progress |
| PEP2517 | W2875 | Tennis Court Resurfacing Program | 166,000 | 52,034 | 53,967 | 49,905 | 1/11/2024 | 30/06/2025 | 50 | | MICHELLEME | | | Works Programmed |
| PEP2529 | W4662 | Picnic Cove Park Playspace Renewal DESIG | 10,000 | 7,385 | 8,811 | 0 | | | 0 | | MICHELLEME | MULT 1/2 | | Design Phase |
| PEP2619 | W3133 | Bollard And Fencing Renewal Program | 80,000 | 71,471 | 71,471 | 0 | 1/08/2024 | 30/06/2025 | 100 | | MICHELLEME | Actual Completion | 17/12/2024 | Works Completed |
| PEP2626 | W4363 | Naturaliste Park Playspace Renewal | 63,238 | 63,238 | 63,238 | 0 | 15/01/2024 | 31/10/2024 | 100 | | MICHELLEME | Actual Completion | 20/09/2024 | Works Completed |
| PEP2629 | W2469 | Cricket Infrastructure Renewal Citywide | 239,052 | 239,051 | 239,052 | 0 | 1/08/2024 | 30/11/2024 | 100 | | MICHELLEME | Actual Completion | 17/10/2024 | Works Completed |
| PEP2638 | W2471 | Park Seating Renewal Citywide | 55,000 | 33,998 | 33,997 | 0 | 1/08/2024 | 30/06/2025 | 100 | | MICHELLEME | Actual Completion | 31/01/2025 | Works Completed |
| PEP2644 | W2476 | Park Vehicle Entry Renewal Citywide | 30,000 | 27,866 | 25,412 | 2,453 | 1/08/2024 | 30/06/2025 | 100 | | MICHELLEME | Actual Completion | 17/12/2024 | Works Completed |
| PEP2708 | W4515 | Annato Park Playspace Renewal | 162,443 | 63,006 | 69,032 | 78,902 | 13/01/2025 | 30/05/2025 | 100 | | MICHELLEME | MULT 2/2 Actual Completion | 4/04/2025 | Works Completed |
| PEP2761 | W4516 | Balanus Park Playspace Renewal | 160,606 | 56,558 | 5,625 | 148,924 | 10/02/2025 | 30/05/2025 | 60 | | MICHELLEME | MULT 2/2 | | Works in Progress |

ATTACHMENT 8.6.1

PEP Parks Equipment Program

| Project Code | Cost Code | Project Description | Revised Budget Amount FY | Revised Budget Amount YTD | Project Actuals | PO Commitments as at 23 April 2025 | Proposed Construction Date | Proposed Construction Completion Date | % Construction Complete | Project Status | Project Manager | Comment | Completion Date | Project Stage |
|-----------------|-----------|--|--------------------------|---------------------------|-----------------|------------------------------------|----------------------------|---------------------------------------|-------------------------|----------------|-----------------|------------------------------|-----------------|-------------------|
| PEP2766 | W4517 | Emerald Park Playspace Renewal - Design | 19,680 | 12,382 | 11,983 | 63,085 | | | 0 | | MICHELLEME | MULT 2/3 | | Design Phase |
| PEP2787 | W3913 | Basketball Pad Replacement Program | 30,877 | 30,877 | 30,877 | 0 | 1/08/2024 | 30/12/2024 | 100 | | MICHELLEME | Actual Completion | 2/10/2024 | Works Completed |
| PEP2812 | W4664 | Portree Park Playspace Renewal DESIGN | 8,000 | 5,952 | 9,667 | 0 | | | 0 | | MICHELLEME | MULT 1/2 | | Concept Design |
| PEP2815 | W4377 | Baltusrol Park Playspace Renewal | 83,829 | 83,829 | 83,829 | 0 | 15/01/2024 | 31/07/2024 | 100 | | MICHELLEME | Actual Completion | 24/07/2024 | Works Completed |
| PEP2844 | W4518 | Brisbane Park Playspace Renewal - Design | 8,460 | 2,019 | 1,019 | 0 | | | 0 | | MICHELLEME | MULT 2/3 | | Design Phase |
| PEP2845 | W4519 | Gleddon Park Playspace Renewal | 104,000 | 104,000 | 109,163 | 2,550 | 7/10/2024 | 31/12/2024 | 100 | | MICHELLEME | MULT 2/2 Actual Completion | 16/12/2024 | Works Completed |
| PEP2848 | W4379 | Water Tower Pk Playspace Renewal | 19,875 | 7,953 | 11,200 | 52,800 | | | 0 | | MICHELLEME | MULT 2/3 | | Design Phase |
| PEP2853 | W4200 | BMX Track Upgrades | 41,209 | 41,209 | 41,897 | 0 | 1/04/2024 | 31/08/2024 | 100 | | MICHELLEME | Actual Completion | 15/07/2024 | Works Completed |
| PEP2855 | W4480 | Nanika Park Playspace Installation | 14,000 | 2,400 | 6,940 | 47,100 | | | 0 | | MICHELLEME | MULT 2/3 | | Design Phase |
| PEP2864 | W4665 | Warrandyte Park Drinking Fountain | 15,034 | 15,034 | 17,156 | 0 | 13/01/2025 | 14/03/2025 | 100 | | MICHELLEME | Actual Completion | 30/10/2024 | Works Completed |
| PEP2866 | W4521 | Mawson Pk West Playspace Renewal | 326,158 | 142,653 | 232,422 | 86,570 | 6/01/2025 | 31/05/2025 | 100 | | MICHELLEME | MULT 2/2 Actual Completion | 31/03/2025 | Works Completed |
| PEP2867 | W4522 | James Cook Park Playspace Renewal | 120,362 | 113,515 | 113,514 | 0 | 6/01/2025 | 31/03/2025 | 100 | | MICHELLEME | MULT 2/2 Actual Completion | 10/12/2024 | Works Completed |
| PEP2870 | W4523 | MacNaughton Pk Playspace Renewal | 127,111 | 419 | 1,622 | 111,947 | 24/03/2025 | 30/06/2025 | 0 | | MICHELLEME | MULT 2/3 Expected Completion | 30/09/2025 | Quotation Phase |
| PEP2871 | W4666 | Neil Hawkins Playspace Minor Renewals | 33,269 | 25,956 | 27,030 | 20,940 | 1/07/2024 | 30/06/2025 | 50 | | CRAIGT | | | Works in Progress |
| PEP2873 | W4524 | Clare Park Playspace Renewal | 72,470 | 1,456 | 1,456 | 0 | 2/06/2025 | 31/07/2025 | 0 | | MICHELLEME | MULT 2/3 | | Design Phase |
| PEP2874 | W4525 | Trappers Park Playspace Renewal | 160,000 | 152,580 | 141,078 | 0 | 3/03/2025 | 16/05/2025 | 100 | | MICHELLEME | MULT 2/2 Actual Completion | 3/12/2024 | Works Completed |
| PEP2878 | W4667 | George Sears Park Playspace Renewal DESI | 8,000 | 8,000 | 8,236 | 0 | | | 0 | | MICHELLEME | MULT 1/2 | | Design Phase |
| PEP2879 | W4668 | Bonnie Doon Park Playspace Renewal DESIG | 8,000 | 5,416 | 5,014 | 0 | | | 0 | | MICHELLEME | MULT 1/2 | | Design Phase |
| PEP2885 | W4646 | Kingsley Clubroom and Playspace Renewal | 192,802 | 83,148 | 53,148 | 116,520 | 3/02/2025 | 30/06/2025 | 50 | | MICHELLEME | MULT 2/2 | | Works in Progress |
| PEP2890 | W4773 | Elcar Park Dog Exercise Extension | 130,000 | 30,922 | 5,162 | 114,068 | 15/01/2025 | 1/04/2025 | 50 | | MICHELLEME | Expected Completion | 15/05/2025 | Works in Progress |
| PEP2891 | W4643 | Gibson Park Pump Track | 587,567 | 544,762 | 547,769 | 122,812 | 19/12/2024 | 6/04/2025 | 100 | | MICHELLEME | MULT 2/2 Actual Completion | 5/03/2025 | Works Completed |
| PEP2892 | W4641 | Whitfords West Park Pump and Jump | 40,000 | 13,489 | 8,489 | 29,462 | 11/07/2025 | 28/11/2025 | 0 | | MICHELLEME | MULT 2/3 | | Concept Design |
| PEP2893 | W4644 | Lysander Park Pump Track | 595,000 | 376,509 | 431,476 | 150,754 | 13/01/2025 | 30/04/2025 | 90 | | MICHELLEME | MULT 2/2 | | Works in Progress |
| PEP2895 | W4669 | Santiago Park Athletics Equipment DESIGN | 5,000 | 1,626 | 1,625 | 0 | | | 0 | | MICHELLEME | MULT 1/2 | | Design Phase |
| PEP2896 | W4780 | Fairway Park Playspace Renewal DESIGN | 8,000 | 4,052 | 3,697 | 0 | | | 0 | | MICHELLEME | MULT 1/2 | | Design Phase |
| Program Totals: | | | 3,830,224 | 2,529,947 | 2,583,110 | 1,268,427 | | | | | | | | |

SSE Streetscape Enhancement Program

| Project Code | Cost Code | Project Description | Revised Budget Amount FY | Revised Budget Amount YTD | Project Actuals | PO Commitments as at 23 April 2025 | Proposed Construction Date | Proposed Construction Completion Date | % Construction Complete | Project Status | Project Manager | Comment | Completion Date | Project Stage |
|-----------------|-----------|--------------------------------------|--------------------------|---------------------------|-----------------|------------------------------------|----------------------------|---------------------------------------|-------------------------|----------------|-----------------|--------------------|-----------------|-------------------|
| SSE2057 | W3014 | Leafy City Program | 300,000 | 183,923 | 178,777 | 112,762 | 1/07/2024 | 30/06/2025 | 28 | | CRAIGT | | | Works in Progress |
| SSE2059 | W4295 | Joondalup Drive Streetscape Upgrades | 53,673 | 40,016 | 40,015 | 0 | 1/04/2024 | 31/10/2024 | 100 | | MICHELLEME | Actual Completion | 10/10/2024 | Works Completed |
| SSE2061 | W4608 | Whitfords- Marmion/Belrose Median | 3,349 | 3,349 | 3,433 | 0 | | | 0 | | MICHELLEME | Multi-Year Project | | Design Phase |
| Program Totals: | | | 357,022 | 227,288 | 222,226 | 112,762 | | | | | | | | |

LTM Local Traffic Management Program

| Project Code | Cost Code | Project Description | Revised Budget Amount FY | Revised Budget Amount YTD | Project Actuals | PO Commitments as at 23 April 2025 | Proposed Construction Date | Proposed Construction Completion Date | % Construction Complete | Project Status | Project Manager | Comment | Completion Date | Project Stage |
|--------------|-----------|--|--------------------------|---------------------------|-----------------|------------------------------------|----------------------------|---------------------------------------|-------------------------|----------------|-----------------|--------------------|-----------------|-------------------|
| LTM2003 | W3705 | Bus Shelter / Stops Program | 55,000 | 48,458 | 48,458 | 0 | 1/09/2024 | 31/12/2024 | 100 | | WESM | Actual Completion | 6/12/2024 | Works Completed |
| LTM2132 | W2862 | Minor Road Safety Improvements | 50,000 | 20,407 | 20,407 | 0 | 1/07/2024 | 30/06/2025 | 100 | | RODNEYM | Actual Completion | 12/03/2025 | Works Completed |
| LTM2166 | W4172 | Gwendoline Drive Median Upgrade | 240,725 | 0 | 12,888 | 262,956 | 1/04/2025 | 30/06/2025 | 70 | | RODNEYM | Multi-Year Project | | Works in Progress |
| LTM2205 | W4657 | Trappers Dr Crossing Improvements | 100,000 | 6,933 | 6,933 | 38,846 | 1/04/2025 | 30/06/2025 | 0 | | RODNEYM | | | Quotation Phase |
| LTM2207 | W4505 | Woodvale Drive LTM Scheme DESIGN | 4,888 | 1,661 | 1,995 | 0 | | | 0 | | RODNEYM | MULT 2/3 | | Design Phase |
| LTM2208 | W4506 | Kinross Primary School Crossing Improv. | 60,000 | 0 | 0 | 59,630 | 1/04/2025 | 30/04/2025 | 0 | | RODNEYM | | | Works Programmed |
| LTM2210 | W4508 | Honeybush Drive LTM Scheme DESIGN | 10,000 | 2,000 | 0 | 0 | 1/10/2025 | 31/03/2026 | 0 | | RODNEYM | MULT 2/3 | | Design Phase |
| LTM2213 | W4509 | Woodvale Primary School Crossing Improv. | 40,000 | 2,868 | 2,868 | 28,806 | 1/04/2025 | 30/04/2025 | 0 | | RODNEYM | | | Works Programmed |
| LTM2214 | W4510 | Duncraig Primary School Crossing Improv. | 30,000 | 30,000 | 52,004 | 2,430 | 2/09/2024 | 31/10/2024 | 100 | | RODNEYM | Actual Completion | 5/02/2025 | Works Completed |
| LTM2216 | W4658 | North Woodvale PS Precinct ImproveDESIGN | 20,000 | 8,246 | 6,245 | 0 | | | 0 | | RODNEYM | MULT 1/2 | | Design Phase |

ATTACHMENT 8.6.1

LTM Local Traffic Management Program

| Project Code | Cost Code | Project Description | Revised Budget Amount FY | Revised Budget Amount YTD | Project Actuals | PO Commitments as at 23 April 2025 | Proposed Construction Date | Proposed Construction Completion Date | % Construction Complete | Project Status | Project Manager | Comment | Completion Date | Project Stage |
|------------------------|-----------|--|--------------------------|---------------------------|-----------------|------------------------------------|----------------------------|---------------------------------------|-------------------------|----------------|-----------------|---------|-----------------|------------------|
| LTM2217 | W4659 | Grand Boulevard Parking Upgrade | 60,000 | 9,667 | 4,667 | 705 | 1/04/2025 | 30/04/2025 | 0 | | RODNEYM | | | Quotation Phase |
| LTM2218 | W4774 | Craigie Heights PS Precinct Improvements | 115,000 | 5,453 | 5,452 | 245,753 | 1/04/2025 | 30/05/2025 | 0 | | RODNEYM | | | Works Programmed |
| Program Totals: | | | 785,613 | 135,693 | 161,917 | 639,125 | | | | | | | | |

SBS Blackspot Program

| Project Code | Cost Code | Project Description | Revised Budget Amount FY | Revised Budget Amount YTD | Project Actuals | PO Commitments as at 23 April 2025 | Proposed Construction Date | Proposed Construction Completion Date | % Construction Complete | Project Status | Project Manager | Comment | Completion Date | Project Stage |
|------------------------|-----------|--|--------------------------|---------------------------|------------------|------------------------------------|----------------------------|---------------------------------------|-------------------------|----------------|-----------------|----------------------------|-----------------|-------------------|
| SBS2091 | W4292 | Marmion/Coral Intersection Upgrade | 17,790 | 0 | 0 | 17,790 | 1/10/2025 | 31/12/2025 | 0 | | RODNEYM | Multi-Year Project | | Design Phase |
| SBS2092 | W4293 | Marmion/Forrest Intersection Upgrade | 266,447 | 1,726 | 1,727 | 16,080 | 1/10/2025 | 31/12/2025 | 0 | | RODNEYM | Multi-Year Project | | Design Phase |
| SBS2093 | W4294 | Ocean Reef/Gwendoline Inter. Upgrade | 1,065,072 | 0 | 63,506 | 1,111,242 | 1/04/2025 | 30/06/2025 | 10 | | RODNEYM | Multi-Year Project | | Works in Progress |
| SBS2095 | W4463 | Hepburn/Amalfi Roundabout Improvement | 837,410 | 837,410 | 844,453 | 73,062 | 16/09/2024 | 31/03/2025 | 100 | | RODNEYM | MULT 3/3 Actual Completion | 5/03/2025 | Works Completed |
| SBS2096 | W4464 | Hepburn/Karuah Intersection Improvement | 630,343 | 585,343 | 585,343 | 35,532 | 22/05/2024 | 31/08/2024 | 100 | | RODNEYM | Actual Completion | 14/08/2024 | Works Completed |
| SBS2097 | W4607 | Hepburn/Moolanda Roundabout Construction | 15,000 | 9,883 | 12,383 | 8,373 | 1/09/2025 | 31/12/2025 | 0 | | RODNEYM | MULT 2/3 | | Design Phase |
| SBS2098 | W4754 | Hepburn Ave/Waraker Rd - Left Turn Slip | 250,000 | 8,133 | 8,134 | 226,467 | 1/04/2025 | 30/06/2025 | 0 | | RODNEYM | | | Works Programmed |
| Program Totals: | | | 3,082,062 | 1,442,495 | 1,515,546 | 1,488,545 | | | | | | | | |

PFP Parking Facilities Program

| Project Code | Cost Code | Project Description | Revised Budget Amount FY | Revised Budget Amount YTD | Project Actuals | PO Commitments as at 23 April 2025 | Proposed Construction Date | Proposed Construction Completion Date | % Construction Complete | Project Status | Project Manager | Comment | Completion Date | Project Stage |
|------------------------|-----------|--|--------------------------|---------------------------|-----------------|------------------------------------|----------------------------|---------------------------------------|-------------------------|----------------|-----------------|----------------------------|-----------------|---------------------|
| PFP2090 | W4527 | Merrifield Place Parking Improvements | 69,822 | 19,822 | 19,822 | 0 | | | 0 | | RODNEYM | Multi-Year Project | | Investigation Phase |
| PFP2102 | W4528 | Tom Simpson Nth/Sth Carparks Improvement | 927,155 | 927,155 | 975,893 | 0 | 1/08/2024 | 29/11/2024 | 100 | | RODNEYM | MULT 2/2 Actual Completion | 20/12/2024 | Works Completed |
| PFP2106 | W4786 | Burns Beach Overflow Car Park | 10,000 | 0 | 3,454 | 0 | 1/09/2025 | 31/10/2025 | 0 | | RODNEYM | MULT 1/2 | | Design Phase |
| Program Totals: | | | 1,006,977 | 946,977 | 999,169 | 0 | | | | | | | | |

RDC Road Construction Program

| Project Code | Cost Code | Project Description | Revised Budget Amount FY | Revised Budget Amount YTD | Project Actuals | PO Commitments as at 23 April 2025 | Proposed Construction Date | Proposed Construction Completion Date | % Construction Complete | Project Status | Project Manager | Comment | Completion Date | Project Stage |
|------------------------|-----------|--|--------------------------|---------------------------|------------------|------------------------------------|----------------------------|---------------------------------------|-------------------------|----------------|-----------------|--------------------|-----------------|---------------------|
| RDC2003 | W4112 | Bridge & Underpass Refurbishment Program | 25,000 | 0 | 0 | 0 | 1/07/2024 | 30/06/2025 | 0 | | RODNEYM | | | Works Phased |
| RDC2008 | W3946 | Major Road & Intersection Improvement Pr | 20,000 | 2,013 | 1,014 | 50,778 | 1/07/2024 | 30/06/2025 | 0 | | RODNEYM | | | Investigation Phase |
| RDC2027 | W4206 | Joondalup Dr/Hodges Dr Int. Upgrade | 49,285 | 20,304 | 15,758 | 181,186 | 15/07/2025 | 30/06/2026 | 0 | | RODNEYM | MRRG | | Design Phase |
| RDC2029 | W4529 | Joondalup / Lakeside (N) Roundabout | 3,024,422 | 1,111,198 | 1,346,389 | 1,351,686 | 1/10/2024 | 20/06/2025 | 60 | | RODNEYM | MRRG MULT 2/2 | | Works in Progress |
| RDC2030 | W4487 | Moolanda Boulevard Pedestrian Footbridge | 100,000 | 100,000 | 111,715 | 342,952 | 1/07/2025 | 28/02/2026 | 0 | | RODNEYM | Multi-Year Project | | Tender Phase |
| RDC2031 | W4488 | Hepburn Av-Lilburne/Walter Padbury | 1,328,346 | 176,110 | 53,021 | 2,206,099 | 1/01/2025 | 31/10/2025 | 3 | | RODNEYM | Multi-Year Project | | Works in Progress |
| RDC2032 | W4530 | Eddystone Ave - Joondalup to Honeybush | 51,675 | 13,579 | 9,017 | 48,161 | 1/10/2025 | 31/03/2026 | 0 | | RODNEYM | MRRG MULT 2/3 | | Design Phase |
| Program Totals: | | | 4,598,728 | 1,423,204 | 1,536,913 | 4,180,861 | | | | | | | | |

FPN New Pathways Program

| Project Code | Cost Code | Project Description | Revised Budget Amount FY | Revised Budget Amount YTD | Project Actuals | PO Commitments as at 23 April 2025 | Proposed Construction Date | Proposed Construction Completion Date | % Construction Complete | Project Status | Project Manager | Comment | Completion Date | Project Stage |
|--------------|-----------|--|--------------------------|---------------------------|-----------------|------------------------------------|----------------------------|---------------------------------------|-------------------------|----------------|-----------------|--------------------|-----------------|-------------------|
| FPN2011 | W4306 | Minor Pathway Facilities | 50,000 | 23,519 | 11,124 | 8,210 | 1/07/2024 | 30/06/2025 | 78 | | RODNEYM | | | Works in Progress |
| FPN2205 | W4650 | Bracadale Ave - Glengarry to Lennoxtown | 55,000 | 84 | 84 | 0 | 1/11/2024 | 29/11/2024 | 100 | | RODNEYM | Project Withdrawn | 19/12/2024 | Project Withdrawn |
| FPN2268 | W4651 | Methuen Way - Strathyre to Train Station | 53,000 | 4,626 | 4,711 | 44,099 | 10/03/2025 | 30/04/2025 | 0 | | RODNEYM | | | Works Programmed |
| FPN2290 | W4653 | Woodlake Retreat - North End Pathway | 38,000 | 26,158 | 1,410 | 29,337 | 1/11/2024 | 21/03/2025 | 100 | | RODNEYM | Actual Completion | 7/03/2025 | Works Completed |
| FPN2299 | W4168 | Hillarys Cycle Network Expansion | 2,280,743 | 1,909,655 | 1,852,687 | 2,074,233 | 15/09/2023 | 30/06/2026 | 35 | | ANDREW MCK | Multi-Year Project | | Works in Progress |
| FPN2304 | W4654 | Plumdale Way - Monterey to Parkwood | 100,000 | 100,000 | 133,761 | 876 | 3/02/2025 | 28/02/2025 | 100 | | RODNEYM | Actual Completion | 10/01/2025 | Works Completed |
| FPN2305 | W4475 | Liawara Place | 36,433 | 33,192 | 39,004 | 0 | 15/04/2024 | 31/07/2024 | 100 | | RODNEYM | Actual Completion | 15/07/2024 | Works Completed |
| FPN2320 | W4775 | Winton Road - Bulck Way to Mens Shed | 15,000 | 12,338 | 12,338 | 0 | 2/09/2024 | 30/09/2024 | 100 | | RODNEYM | Actual Completion | 20/09/2024 | Works Completed |

ATTACHMENT 8.6.1

FPN New Pathways Program

| Project Code | Cost Code | Project Description | Revised Budget Amount FY | Revised Budget Amount YTD | Project Actuals | PO Commitments as at 23 April 2025 | Proposed Construction Date | Proposed Construction Completion Date | % Construction Complete | Project Status | Project Manager | Comment | Completion Date | Project Stage |
|-----------------|-----------|---------------------|--------------------------|---------------------------|-----------------|------------------------------------|----------------------------|---------------------------------------|-------------------------|----------------|-----------------|-------------------|-----------------|-----------------|
| FPN2321 | W4779 | Megiddo Way | 115,000 | 110,532 | 21,334 | 105,425 | 2/12/2024 | 28/02/2025 | 100 | | RODNEYM | Actual Completion | 28/02/2025 | Works Completed |
| Program Totals: | | | 2,743,176 | 2,220,104 | 2,076,455 | 2,262,181 | | | | | | | | |

FPR Path Replacement Program

| Project Code | Cost Code | Project Description | Revised Budget Amount FY | Revised Budget Amount YTD | Project Actuals | PO Commitments as at 23 April 2025 | Proposed Construction Date | Proposed Construction Completion Date | % Construction Complete | Project Status | Project Manager | Comment | Completion Date | Project Stage |
|-----------------|-----------|---|--------------------------|---------------------------|-----------------|------------------------------------|----------------------------|---------------------------------------|-------------------------|----------------|-----------------|-------------------|-----------------|-------------------|
| FPR2001 | W1233 | Pathway Replacement Program | 30,000 | 6,994 | 8,835 | 0 | 1/07/2024 | 30/06/2025 | 50 | | RODNEYM | | | Works in Progress |
| FPR2279 | W4503 | Joondalup Drive - Collier to Cord | 127,311 | 127,311 | 127,311 | 0 | 18/03/2024 | 31/07/2024 | 100 | | RODNEYM | Actual Completion | 25/07/2024 | Works Completed |
| FPR2307 | W4655 | Ocean Gate Pde - Naturaliste to Bethany | 37,000 | 34,251 | 34,251 | 0 | 2/09/2024 | 30/09/2024 | 100 | | RODNEYM | Actual Completion | 27/09/2024 | Works Completed |
| FPR2308 | W4656 | Rodgers Park - Cobine to Warwick | 20,000 | 16,161 | 16,161 | 0 | 2/09/2024 | 30/09/2024 | 100 | | RODNEYM | Actual Completion | 27/09/2024 | Works Completed |
| Program Totals: | | | 214,311 | 184,717 | 186,558 | 0 | | | | | | | | |

SWD Stormwater Drainage Program

| Project Code | Cost Code | Project Description | Revised Budget Amount FY | Revised Budget Amount YTD | Project Actuals | PO Commitments as at 23 April 2025 | Proposed Construction Date | Proposed Construction Completion Date | % Construction Complete | Project Status | Project Manager | Comment | Completion Date | Project Stage |
|-----------------|-----------|--------------------------------------|--------------------------|---------------------------|-----------------|------------------------------------|----------------------------|---------------------------------------|-------------------------|----------------|-----------------|----------------------------|-----------------|-------------------|
| SWD2001 | W2340 | Stormwater Drainage Upgrades | 60,000 | 40,520 | 40,253 | 0 | 1/07/2024 | 30/06/2025 | 50 | | GRAHAMW | | | Works in Progress |
| SWD2112 | W4781 | Sump Beautification Program | 35,000 | 27,459 | 25,459 | 0 | 1/07/2024 | 30/06/2025 | 0 | | GRAHAMW | | | Works Programmed |
| SWD2233 | W4471 | Noal Gannon Park Sump Beautification | 94,903 | 94,903 | 94,903 | 0 | 1/05/2024 | 30/08/2024 | 100 | | GRAHAMW | Actual Completion | 19/07/2024 | Works Completed |
| SWD2234 | W4472 | Brazier Park Sump Beautification | 131,251 | 131,251 | 144,862 | 0 | 1/10/2024 | 29/11/2024 | 100 | | GRAHAMW | MULT 3/3 Actual Completion | 10/12/2024 | Works Completed |
| SWD2235 | W4764 | Badrick Street Drainage Upgrades | 30,000 | 2,680 | 2,680 | 0 | 1/10/2024 | 29/11/2024 | 100 | | GRAHAMW | Actual Completion | 29/12/2024 | Works Completed |
| SWD2239 | W4624 | Whitfords Nodes Car Park | 30,000 | 23,527 | 23,527 | 0 | 1/10/2024 | 31/10/2024 | 100 | | GRAHAMW | Actual Completion | 5/12/2024 | Works Completed |
| SWD2240 | W4765 | Marjorie Street Drainage Upgrade | 36,715 | 36,715 | 36,799 | 0 | 1/11/2024 | 30/11/2024 | 100 | | GRAHAMW | Actual Completion | 10/12/2024 | Works Completed |
| SWD2244 | W4766 | Priscilla Ave Drainage Upgrades | 54,853 | 54,853 | 54,853 | 0 | 26/08/2024 | 30/09/2024 | 100 | | GRAHAMW | Actual Completion | 27/08/2024 | Works Completed |
| SWD2246 | W4638 | Contour Drive Catchment Upgrade | 101,710 | 82,712 | 81,712 | 2,825 | 15/04/2024 | 31/03/2026 | 50 | | GRAHAMW | MULT 2/3 | | Works in Progress |
| SWD2247 | W4767 | Stocker Court Drainage Upgrades | 100,000 | 2,800 | 3,177 | 0 | 1/05/2025 | 29/08/2025 | 0 | | GRAHAMW | MULT 1/2 | | Design Phase |
| SWD2248 | W4768 | Morang Court Drainage Upgrades | 35,000 | 26,393 | 26,392 | 0 | 1/03/2025 | 30/04/2025 | 100 | | GRAHAMW | Actual Completion | 27/11/2024 | Works Completed |
| SWD2249 | W4769 | Ashburton Drive Drainage Upgrades | 5,000 | 2,000 | 1,696 | 66,284 | 1/04/2025 | 31/07/2025 | 0 | | GRAHAMW | MULT 1/2 | | Works Programmed |
| SWD2250 | W4770 | Mandalay Place Drainage Upgrades | 5,000 | 2,000 | 1,445 | 35,681 | 1/04/2025 | 31/07/2025 | 0 | | GRAHAMW | MULT 1/2 | | Works Programmed |
| SWD2251 | W4771 | Alexander Road Drainage Upgrades | 50,000 | 47,640 | 47,641 | 0 | 3/12/2024 | 31/12/2024 | 100 | | GRAHAMW | Actual Completion | 22/11/2024 | Works Completed |
| SWD2252 | W4772 | Whistler Close Drainage Upgrades | 30,000 | 7,074 | 14,364 | 0 | 1/03/2025 | 30/06/2025 | 100 | | GRAHAMW | Actual Completion | 31/03/2025 | Works Completed |
| SWD2254 | W4787 | Blue Lake Park Drainage Upgrades | 10,000 | 1,537 | 1,513 | 0 | 1/09/2025 | 30/09/2025 | 0 | | GRAHAMW | MULT 1/2 | | Design Phase |
| SWD2255 | W4788 | Taylor Way Drainage Upgrade | 100,000 | 0 | 1,764 | 48,943 | 1/05/2025 | 29/08/2025 | 0 | | GRAHAMW | MULT 1/2 | | Quotation Phase |
| SWD2256 | W4793 | Burns Beach Park Sump Beautification | 10,000 | 0 | 0 | 0 | 1/09/2026 | 20/12/2026 | 0 | | GRAHAMW | MULT 1/3 | | Works Phased |
| Program Totals: | | | 919,432 | 584,064 | 603,039 | 153,733 | | | | | | | | |

STL Lighting Program

| Project Code | Cost Code | Project Description | Revised Budget Amount FY | Revised Budget Amount YTD | Project Actuals | PO Commitments as at 23 April 2025 | Proposed Construction Date | Proposed Construction Completion Date | % Construction Complete | Project Status | Project Manager | Comment | Completion Date | Project Stage |
|--------------|-----------|--|--------------------------|---------------------------|-----------------|------------------------------------|----------------------------|---------------------------------------|-------------------------|----------------|-----------------|--------------------|-----------------|-------------------|
| STL2003 | W1602 | Joondalup City Centre Lighting | 59,161 | 29,870 | 31,324 | 98 | 1/11/2017 | 28/11/2025 | 50 | | TONYR | Multi-Year Project | 31/05/2026 | Works in Progress |
| STL2005 | W1331 | Distributor and Local Road Lighting | 30,000 | 15,302 | 15,302 | 6,160 | 1/07/2024 | 30/06/2025 | 50 | | TONYR | | | Works in Progress |
| STL2052 | W3020 | Lighting Infrastructure Renewal Program | 100,000 | 39,455 | 39,454 | 50,733 | 1/07/2024 | 30/06/2025 | 67 | | TONYR | | | Works in Progress |
| STL2121 | W4609 | Forrest Park Sports Lighting Upgrade | 234,383 | 226,437 | 226,437 | 0 | 19/02/2024 | 30/09/2024 | 100 | | TONYR | Actual Completion | 26/09/2024 | Works Completed |
| STL2122 | W4755 | Santiago Park Sports Lights Installation | 434,835 | 58,371 | 8,713 | 451,585 | 24/02/2025 | 30/05/2025 | 10 | | TONYR | MULT 2/2 | | Works in Progress |
| STL2128 | W4756 | Newham Park Pathway Lighting | 20,000 | 5,106 | 5,877 | 7,452 | 17/03/2025 | 31/03/2025 | 100 | | TONYR | Actual Completion | 21/03/2025 | Works Completed |
| STL2131 | W4776 | Caledonia Pk Sports Light DESIGN | 15,000 | 0 | 0 | 0 | | | 0 | | TONYR | MULT 1/2 | | Works Phased |
| STL2132 | W4612 | Wandina Park & PAWs Lighting Improvement | 770 | 770 | 770 | 0 | 1/04/2024 | 31/08/2024 | 100 | | DAVIDH | Actual Completion | 5/08/2024 | Works Completed |
| STL2134 | W4757 | WOC Car Park Lighting Replacement | 75,000 | 11,778 | 11,778 | 54,072 | 27/01/2025 | 30/06/2025 | 5 | | DAVIDH | | | Works in Progress |

ATTACHMENT 8.6.1

STL Lighting Program

| Project Code | Cost Code | Project Description | Revised Budget Amount FY | Revised Budget Amount YTD | Project Actuals | PO Commitments as at 23 April 2025 | Proposed Construction Date | Proposed Construction Completion Date | % Construction Complete | Project Status | Project Manager | Comment | Completion Date | Project Stage |
|-----------------|-----------|---|--------------------------|---------------------------|-----------------|------------------------------------|----------------------------|---------------------------------------|-------------------------|----------------|-----------------|------------------------------|-----------------|-------------------|
| STL2135 | W4613 | Scott Place PAWs Lighting | 24,213 | 1,625 | 1,968 | 3,235 | 17/03/2025 | 31/03/2025 | 50 | | TONYR | MULT 2/2 Expected Completion | 30/04/2025 | Works in Progress |
| STL2148 | W4758 | Doveridge to Ripley PAW Lighting | 20,000 | 4,359 | 4,359 | 13,386 | 10/03/2025 | 30/04/2025 | 15 | | DAVIDH | Expected Completion | 30/05/2025 | Works in Progress |
| STL2149 | W4759 | Glengarry to Ripley PAW Lighting | 20,000 | 3,161 | 3,161 | 13,386 | 10/03/2025 | 30/04/2025 | 15 | | DAVIDH | Expected Completion | 30/05/2025 | Works in Progress |
| STL2150 | W4760 | Doveridge to Elderslie PAW Lighting | 20,000 | 3,160 | 3,161 | 13,386 | 10/03/2025 | 30/04/2025 | 15 | | TONYR | Expected Completion | 30/05/2025 | Works in Progress |
| STL2158 | W4633 | Iluka Open Space Power Upgrades DESIGN | 15,000 | 86 | 86 | 0 | | | 0 | | DAVIDH | MULT 1/3 | | Works Phased |
| STL2159 | W4634 | Sorrento Tennis Club Lighting Upgrade | 176,540 | 151,540 | 149,470 | 2,154 | 3/03/2024 | 30/09/2024 | 100 | | DAVIDH | Actual Completion | 20/01/2025 | Works Completed |
| STL2160 | W4762 | Penistone Cricket Nets Lighting Upgrade | 20,999 | 0 | 0 | 15,511 | 14/04/2025 | 31/05/2025 | 0 | | TONYR | | | Works Programmed |
| STL2161 | W4763 | CoJ Streetlighting Initiative | 5,000 | 1,171 | 171 | 0 | | | 0 | | DAVIDH | Multi-Year Project | | Works Phased |
| STL2171 | W4789 | Sorrento Tennis - Cable Replacement | 40,000 | 0 | 0 | 0 | 9/06/2025 | 19/12/2025 | 0 | | DAVIDH | MULT 1/2 | | Works Phased |
| Program Totals: | | | 1,310,901 | 552,191 | 502,030 | 631,158 | | | | | | | | |

RPR Road Preservation & Rehabilitation Program

| Project Code | Cost Code | Project Description | Revised Budget Amount FY | Revised Budget Amount YTD | Project Actuals | PO Commitments as at 23 April 2025 | Proposed Construction Date | Proposed Construction Completion Date | % Construction Complete | Project Status | Project Manager | Comment | Completion Date | Project Stage |
|--------------|-----------|--|--------------------------|---------------------------|-----------------|------------------------------------|----------------------------|---------------------------------------|-------------------------|----------------|-----------------|-----------------------|-----------------|-------------------|
| RPR2004 | W1108 | Road Preservation/Rehabilitation Program | 100,000 | 21,035 | 30,711 | 9,479 | 1/07/2024 | 30/06/2025 | 25 | | MATTK | | | Works in Progress |
| RPR2005 | W4113 | Parking Surfaces Renewal Program | 6,752 | 6,751 | 6,752 | 0 | 1/01/2024 | 30/06/2024 | 100 | | MATTK | Actual Completion | 28/06/2024 | Works Completed |
| RPR2837 | W4671 | Pollock Court | 62,815 | 51,033 | 51,033 | 17,700 | 1/07/2024 | 31/10/2024 | 100 | | MATTK | Actual Completion | 8/11/2024 | Works Completed |
| RPR2838 | W4672 | Matisse Way | 173,914 | 173,914 | 180,226 | 16,736 | 1/07/2024 | 31/10/2024 | 100 | | MATTK | Actual Completion | 8/11/2024 | Works Completed |
| RPR2936 | W4673 | Mermaid Way | 327,750 | 5,596 | 180,569 | 144,956 | 1/01/2025 | 17/04/2025 | 100 | | MATTK | RTR Actual Completion | 20/03/2025 | Works Completed |
| RPR3000 | W4674 | Warbler Close | 5,000 | 440 | 6,233 | 0 | 1/04/2025 | 31/07/2025 | 0 | | MATTK | MULT 1/2 | | Works Programmed |
| RPR3139 | W4390 | Gwendoline Drive | 246,931 | 0 | 1,011 | 296,679 | 1/04/2025 | 30/06/2025 | 50 | | RODNEYM | Multi-Year Project | | Works in Progress |
| RPR3272 | W4535 | Allenswood (SB) - Merivale to Warwick | 5,360 | 5,360 | 8,110 | 0 | 1/10/2023 | 31/12/2023 | 100 | | MATTK | RTR Actual Completion | 20/12/2023 | Works Completed |
| RPR3305 | W4675 | Craigie Dr - Ocean Reef to Sandalford | 20,000 | 3,632 | 4,299 | 0 | 1/01/2025 | 30/09/2025 | 0 | | MATTK | MULT 1/2 | | Works Phased |
| RPR3306 | W4676 | Craigie Dr - Sandalford Dr to Coyle Rd | 20,000 | 3,087 | 3,754 | 0 | 1/01/2025 | 30/09/2025 | 0 | | MATTK | MULT 1/2 | | Works Phased |
| RPR3311 | W4539 | Eddystone Av - Eagle St to Allambie Dr | 4,642 | 4,642 | 4,642 | 0 | 1/10/2023 | 31/12/2023 | 100 | | MATTK | RTR Actual Completion | 15/12/2023 | Works Completed |
| RPR3313 | W4541 | Pinnacle Lane | 84,120 | 73,836 | 73,837 | 10,283 | 1/04/2024 | 30/08/2024 | 100 | | MATTK | Actual Completion | 5/08/2024 | Works Completed |
| RPR3317 | W4677 | Ayton Way | 143,750 | 29,017 | 94,047 | 63,856 | 1/01/2025 | 17/04/2025 | 100 | | MATTK | Actual Completion | 25/03/2025 | Works Completed |
| RPR3318 | W4678 | Marri Park North Carpark | 46,000 | 7,280 | 6,715 | 29,756 | 1/01/2025 | 17/04/2025 | 100 | | MATTK | Actual Completion | 25/03/2025 | Works Completed |
| RPR3328 | W4549 | Christmas / King Edward Intersection | 1,111 | 1,111 | 1,111 | 0 | 1/04/2024 | 30/06/2024 | 100 | | MATTK | Actual Completion | 28/06/2024 | Works Completed |
| RPR3329 | W4550 | Flotilla Road | 182,360 | 178,853 | 178,853 | 3,507 | 1/06/2024 | 31/08/2024 | 100 | | MATTK | Actual Completion | 21/08/2024 | Works Completed |
| RPR3330 | W4551 | David Cr - Mawson (N) to Mackay (N) | 167,145 | 163,785 | 163,786 | 3,358 | 1/06/2024 | 31/08/2024 | 100 | | MATTK | Actual Completion | 9/08/2024 | Works Completed |
| RPR3334 | W4679 | Awhina Place | 5,000 | 0 | 0 | 83,745 | 1/04/2025 | 31/07/2025 | 0 | | MATTK | MULT 1/2 | | Works Programmed |
| RPR3346 | W4680 | Woods Court | 81,531 | 64,130 | 64,130 | 14,910 | 5/08/2024 | 30/09/2024 | 100 | | MATTK | Actual Completion | 7/10/2024 | Works Completed |
| RPR3356 | W4563 | Jason Place | 1,807 | 1,807 | 1,807 | 0 | 1/04/2024 | 30/06/2024 | 100 | | MICHAELWH | Actual Completion | 18/06/2024 | Works Completed |
| RPR3357 | W4681 | Stawell Way | 141,450 | 38,309 | 34,298 | 103,359 | 1/01/2025 | 17/04/2025 | 15 | | MATTK | | | Works in Progress |
| RPR3358 | W4564 | Fraser Way | 115,455 | 101,571 | 101,571 | 0 | 1/04/2024 | 31/07/2024 | 100 | | MATTK | Actual Completion | 12/07/2024 | Works Completed |
| RPR3359 | W4682 | Sandpiper Street | 15,000 | 0 | 0 | 0 | 1/04/2025 | 31/07/2025 | 0 | | MATTK | MULT 1/2 | | Works Programmed |
| RPR3364 | W4568 | Templetonia Avenue | 4,958 | 4,958 | 4,958 | 0 | 1/01/2024 | 31/03/2024 | 100 | | MATTK | Actual Completion | 30/05/2024 | Works Completed |
| RPR3377 | W4683 | Elwood Court | 10,000 | 336 | 5,023 | 108,270 | 1/04/2025 | 31/07/2025 | 0 | | MATTK | MULT 1/2 | | Works Programmed |
| RPR3378 | W4684 | Macedon Place | 2,000 | 545 | 546 | 163,014 | 1/04/2025 | 31/07/2025 | 0 | | MATTK | MULT 1/2 | | Works Programmed |
| RPR3380 | W4685 | Blythe Lane | 5,000 | 0 | 0 | 51,521 | 1/04/2025 | 31/07/2025 | 0 | | MATTK | MULT 1/2 | | Works Programmed |
| RPR3381 | W4686 | Guardian Loop | 10,000 | 0 | 0 | 222,625 | 1/04/2025 | 31/07/2025 | 0 | | MATTK | MULT 1/2 | | Works Programmed |
| RPR3382 | W4577 | Paragon/Santa Anna Intersection | 1,004 | 1,004 | 1,004 | 0 | 1/04/2024 | 30/06/2024 | 100 | | MATTK | Actual Completion | 17/06/2024 | Works Completed |
| RPR3383 | W4687 | Taroona Lane | 50,000 | 0 | 0 | 97,168 | 1/04/2025 | 31/07/2025 | 0 | | MATTK | MULT 1/2 | | Works Programmed |
| RPR3388 | W4688 | Tomatin Court | 46,000 | 11,007 | 35,506 | 43,655 | 1/01/2025 | 17/04/2025 | 100 | | MATTK | Actual Completion | 28/03/2025 | Works Completed |
| RPR3389 | W4689 | Opal Drive | 2,000 | 0 | 0 | 140,502 | 1/04/2025 | 31/07/2025 | 0 | | MATTK | MULT 1/2 | | Works Programmed |
| RPR3390 | W4690 | Topaz Gardens | 2,000 | 0 | 0 | 41,541 | 1/04/2025 | 31/07/2025 | 0 | | MATTK | MULT 1/2 | | Works Programmed |
| RPR3391 | W4691 | Whistler Close | 10,000 | 0 | 0 | 0 | 1/04/2025 | 31/07/2025 | 0 | | MATTK | MULT 1/2 | | Works Programmed |
| RPR3392 | W4692 | Blackthorn Road | 203,499 | 203,499 | 224,502 | 4,185 | 1/10/2024 | 31/12/2024 | 100 | | MATTK | Actual Completion | 3/12/2024 | Works Completed |

ATTACHMENT 8.6.1

RPR Road Preservation & Rehabilitation Program

| Project Code | Cost Code | Project Description | Revised Budget Amount FY | Revised Budget Amount YTD | Project Actuals | PO Commitments as at 23 April 2025 | Proposed Construction Date | Proposed Construction Completion Date | % Construction Complete | Project Status | Project Manager | Comment | Completion Date | Project Stage |
|--------------|-----------|--|--------------------------|---------------------------|-----------------|------------------------------------|----------------------------|---------------------------------------|-------------------------|----------------|-----------------|------------------------|-----------------|-------------------|
| RPR3393 | W4693 | Dericote Way | 231,640 | 231,640 | 276,012 | 2,276 | 1/10/2024 | 31/12/2024 | 100 | | MATTK | Actual Completion | 4/12/2024 | Works Completed |
| RPR3394 | W4694 | Filbert Street | 148,146 | 148,146 | 163,737 | 6,001 | 1/10/2024 | 31/12/2024 | 100 | | MATTK | Actual Completion | 2/12/2024 | Works Completed |
| RPR3397 | W4695 | Norbury Way | 169,857 | 169,857 | 175,079 | 7,699 | 1/10/2024 | 31/12/2024 | 100 | | MATTK | Actual Completion | 5/12/2024 | Works Completed |
| RPR3400 | W4696 | Steamer Road | 126,500 | 105,836 | 105,837 | 7,237 | 1/01/2025 | 31/03/2025 | 100 | | MATTK | Actual Completion | 19/12/2024 | Works Completed |
| RPR3401 | W4697 | Voyage Road | 152,109 | 152,109 | 161,850 | 6,751 | 1/01/2025 | 31/03/2025 | 100 | | MATTK | Actual Completion | 19/12/2024 | Works Completed |
| RPR3402 | W4698 | Cotton Place | 63,250 | 6,044 | 32,974 | 44,664 | 1/01/2025 | 17/04/2025 | 100 | | MATTK | Actual Completion | 21/03/2025 | Works Completed |
| RPR3403 | W4699 | Gleddon Way | 207,000 | 44,428 | 144,874 | 98,919 | 1/01/2025 | 17/04/2025 | 100 | | MATTK | Actual Completion | 27/03/2025 | Works Completed |
| RPR3404 | W4586 | Gore Place | 75,811 | 63,735 | 63,736 | 12,075 | 1/04/2024 | 31/08/2024 | 100 | | MATTK | Actual Completion | 26/07/2024 | Works Completed |
| RPR3405 | W4587 | Hicks Way | 1,406 | 1,406 | 1,406 | 0 | 1/04/2024 | 30/06/2024 | 100 | | MATTK | Actual Completion | 28/06/2024 | Works Completed |
| RPR3406 | W4588 | Monkhouse Way | 161,851 | 149,320 | 149,319 | 12,532 | 1/06/2024 | 31/08/2024 | 100 | | MATTK | Actual Completion | 26/07/2024 | Works Completed |
| RPR3407 | W4589 | Nash Street | 85,078 | 78,026 | 78,026 | 7,052 | 1/04/2024 | 31/08/2024 | 100 | | MATTK | Actual Completion | 19/08/2024 | Works Completed |
| RPR3408 | W4590 | Sporing Way | 219,307 | 216,368 | 216,368 | 2,939 | 1/06/2024 | 31/08/2024 | 100 | | MATTK | Actual Completion | 23/08/2024 | Works Completed |
| RPR3409 | W4700 | Waterford Drive - Waraker to Lymburner | 225,400 | 25,699 | 34,809 | 246,421 | 1/01/2025 | 17/04/2025 | 50 | | MATTK | RTR | | Works in Progress |
| RPR3410 | W4701 | Waterston Gardens | 115,000 | 15,000 | 24,283 | 129,163 | 1/01/2025 | 17/04/2025 | 100 | | MATTK | Actual Completion | 18/03/2025 | Works Completed |
| RPR3415 | W4595 | Joondalup Dr (SB) - Lakeside(N) to Moore | 0 | 0 | 168 | 0 | 1/10/2023 | 31/12/2023 | 100 | | MATTK | MRRG Actual Completion | 7/12/2023 | Works Completed |
| RPR3417 | W4702 | Acton Rise | 102,933 | 81,665 | 81,665 | 21,268 | 22/07/2024 | 30/09/2024 | 100 | | MATTK | Actual Completion | 28/08/2024 | Works Completed |
| RPR3418 | W4703 | Adare Way | 273,404 | 273,404 | 298,533 | 10,102 | 1/07/2024 | 31/10/2024 | 100 | | MATTK | Actual Completion | 8/11/2024 | Works Completed |
| RPR3420 | W4704 | Durban Crescent | 170,867 | 156,374 | 156,374 | 14,493 | 29/07/2024 | 31/10/2024 | 100 | | MATTK | Actual Completion | 7/10/2024 | Works Completed |
| RPR3421 | W4705 | Harrow Weald Way | 102,000 | 99,364 | 99,363 | 10,529 | 1/07/2024 | 31/10/2024 | 100 | | MATTK | Actual Completion | 8/11/2024 | Works Completed |
| RPR3422 | W4706 | Kidbrooke Way | 92,925 | 85,606 | 85,606 | 20,181 | 1/07/2024 | 31/10/2024 | 100 | | MATTK | Actual Completion | 8/11/2024 | Works Completed |
| RPR3423 | W4707 | Moolanda Blvd - Benbulbin to Legana | 219,650 | 143,769 | 162,734 | 18,943 | 1/10/2024 | 17/04/2025 | 100 | | MATTK | RTR Actual Completion | 5/03/2025 | Works Completed |
| RPR3424 | W4708 | Moolanda Blvd - Hallidon to McDowell | 212,750 | 188,303 | 218,891 | 10,752 | 1/10/2024 | 31/12/2024 | 100 | | MATTK | RTR Actual Completion | 21/02/2025 | Works Completed |
| RPR3425 | W4709 | Moolanda Blvd - McDowell to Benbulbin | 219,650 | 194,569 | 214,063 | 14,470 | 1/10/2024 | 17/04/2025 | 100 | | MATTK | RTR Actual Completion | 4/03/2025 | Works Completed |
| RPR3426 | W4710 | Stockwell Way | 172,551 | 172,551 | 190,734 | 9,568 | 1/07/2024 | 31/10/2024 | 100 | | MATTK | Actual Completion | 8/11/2024 | Works Completed |
| RPR3427 | W4711 | Cliverton Court | 2,000 | 1,134 | 1,721 | 0 | 1/04/2025 | 29/08/2025 | 0 | | MATTK | MULT 1/2 | | Works Programmed |
| RPR3428 | W4597 | Blaxland Way | 242,698 | 231,779 | 231,779 | 0 | 1/04/2024 | 31/08/2024 | 100 | | MATTK | Actual Completion | 25/07/2024 | Works Completed |
| RPR3429 | W4712 | Breen Place | 63,250 | 5,081 | 38,241 | 51,435 | 1/01/2025 | 17/04/2025 | 100 | | MATTK | Actual Completion | 21/03/2025 | Works Completed |
| RPR3430 | W4713 | Evans Place | 57,500 | 5,081 | 81 | 83,936 | 1/01/2025 | 17/04/2025 | 75 | | MATTK | | | Works in Progress |
| RPR3431 | W4598 | Hacking Place | 81,238 | 72,416 | 72,415 | 0 | 1/04/2024 | 31/07/2024 | 100 | | MATTK | Actual Completion | 19/07/2024 | Works Completed |
| RPR3432 | W4714 | Irwin Place | 36,800 | 5,000 | 323 | 63,122 | 1/01/2025 | 17/04/2025 | 100 | | MATTK | Actual Completion | 21/03/2025 | Works Completed |
| RPR3433 | W4599 | Livingstone Way | 144,544 | 132,371 | 132,372 | 12,172 | 1/06/2024 | 31/07/2024 | 100 | | MATTK | Actual Completion | 16/07/2024 | Works Completed |
| RPR3434 | W4715 | Macarthur Avenue | 5,000 | 1,937 | 41,184 | 211,802 | 1/01/2025 | 17/04/2025 | 75 | | MATTK | MULT 1/2 | | Works in Progress |
| RPR3435 | W4600 | Nile Court | 47,290 | 32,212 | 32,212 | 15,078 | 1/04/2024 | 31/07/2024 | 100 | | MATTK | Actual Completion | 16/07/2024 | Works Completed |
| RPR3436 | W4601 | Stanley Place | 79,859 | 60,317 | 60,316 | 19,543 | 1/04/2024 | 31/07/2024 | 100 | | MATTK | Actual Completion | 16/07/2024 | Works Completed |
| RPR3437 | W4716 | Warner Drive | 15,000 | 0 | 81 | 485,309 | 1/04/2025 | 31/07/2025 | 5 | | MATTK | MULT 1/2 | | Works in Progress |
| RPR3438 | W4717 | Hakea Place | 5,000 | 0 | 0 | 0 | 1/04/2025 | 29/08/2025 | 0 | | MATTK | MULT 1/2 | | Works Programmed |
| RPR3440 | W4718 | Ackworth Crescent | 237,126 | 237,126 | 268,217 | 6,856 | 1/10/2024 | 31/12/2024 | 100 | | MATTK | Actual Completion | 17/12/2024 | Works Completed |
| RPR3441 | W4719 | Badrick Street | 233,200 | 208,532 | 208,864 | 3,003 | 1/10/2024 | 31/12/2024 | 100 | | MATTK | Actual Completion | 16/12/2024 | Works Completed |
| RPR3442 | W4720 | Springvale Drive | 355,000 | 355,000 | 375,384 | 13,625 | 1/10/2024 | 31/12/2024 | 100 | | MATTK | RTR Actual Completion | 18/12/2024 | Works Completed |
| RPR3443 | W4721 | Willow Road | 297,850 | 297,850 | 315,940 | 8,141 | 1/10/2024 | 31/12/2024 | 100 | | MATTK | Actual Completion | 17/12/2024 | Works Completed |
| RPR3445 | W4722 | Burntoak Way | 159,355 | 159,355 | 181,710 | 6,583 | 1/07/2024 | 31/10/2024 | 100 | | MATTK | Actual Completion | 8/11/2024 | Works Completed |
| RPR3446 | W4723 | Crawley Grove | 5,000 | 0 | 0 | 0 | 1/04/2025 | 31/07/2025 | 0 | | MATTK | MULT 1/2 | | Works Programmed |
| RPR3447 | W4724 | Kilburn Rise | 102,244 | 90,395 | 90,395 | 11,849 | 22/07/2024 | 30/09/2024 | 100 | | MATTK | Actual Completion | 28/08/2024 | Works Completed |
| RPR3448 | W4725 | Passerine Close | 5,000 | 147 | 5,817 | 0 | 1/04/2025 | 31/07/2025 | 0 | | MATTK | MULT 1/2 | | Works Programmed |
| RPR3449 | W4726 | Jade Grove | 5,000 | 147 | 9,014 | 50,485 | 1/04/2025 | 31/07/2025 | 0 | | MATTK | MULT 1/2 | | Works Programmed |
| RPR3450 | W4727 | Portsea Place | 2,000 | 0 | 0 | 0 | 1/04/2025 | 31/07/2025 | 0 | | MATTK | MULT 1/2 | | Works Programmed |
| RPR3451 | W4728 | Moss Court | 63,595 | 41,941 | 41,941 | 21,654 | 5/08/2024 | 30/09/2024 | 100 | | MATTK | Actual Completion | 7/10/2024 | Works Completed |
| RPR3452 | W4729 | Reid Court | 64,372 | 61,735 | 61,736 | 2,637 | 5/08/2024 | 30/09/2024 | 100 | | MATTK | Actual Completion | 7/10/2024 | Works Completed |
| RPR3453 | W4730 | Glenfield Road | 305,604 | 302,785 | 302,784 | 3,466 | 5/08/2024 | 30/09/2024 | 100 | | MATTK | Actual Completion | 8/10/2024 | Works Completed |

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RPR Road Preservation & Rehabilitation Program

| Project Code | Cost Code | Project Description | Revised Budget Amount FY | Revised Budget Amount YTD | Project Actuals | PO Commitments as at 23 April 2025 | Proposed Construction Date | Proposed Construction Completion Date | % Construction Complete | Project Status | Project Manager | Comment | Completion Date | Project Stage |
|------------------------|-----------|--|--------------------------|---------------------------|-------------------|------------------------------------|----------------------------|---------------------------------------|-------------------------|----------------|-----------------|------------------------|-----------------|-------------------|
| RPR3454 | W4731 | Fontley Road | 186,186 | 186,186 | 190,846 | 4,163 | 29/07/2024 | 31/10/2024 | 100 | | MATTK | Actual Completion | 7/10/2024 | Works Completed |
| RPR3455 | W4732 | Claygate Way | 303,882 | 303,882 | 311,937 | 13,758 | 29/07/2024 | 31/10/2024 | 100 | | MATTK | Actual Completion | 7/10/2024 | Works Completed |
| RPR3456 | W4733 | Edgel Court | 49,213 | 43,290 | 43,290 | 13,741 | 29/07/2024 | 31/10/2024 | 100 | | MATTK | Actual Completion | 3/10/2024 | Works Completed |
| RPR3457 | W4734 | Iolanthe Drive | 143,750 | 328 | 6,573 | 128,560 | 1/01/2025 | 17/04/2025 | 40 | | MATTK | | | Works in Progress |
| RPR3458 | W4735 | Stoke Rise | 111,920 | 105,707 | 105,707 | 6,213 | 22/07/2024 | 30/09/2024 | 100 | | MATTK | Actual Completion | 28/08/2024 | Works Completed |
| RPR3459 | W4736 | Legana Avenue | 241,792 | 235,198 | 235,198 | 6,594 | 5/08/2024 | 30/09/2024 | 100 | | MATTK | Actual Completion | 11/09/2024 | Works Completed |
| RPR3460 | W4737 | Beltana Road | 213,000 | 3,182 | 3,182 | 209,818 | 1/04/2025 | 30/06/2025 | 0 | | RODNEYM | | | Works Programmed |
| RPR3461 | W4738 | Henton Place | 2,000 | 0 | 0 | 0 | 1/04/2025 | 31/07/2025 | 0 | | MATTK | MULT 1/2 | | Works Programmed |
| RPR3462 | W4739 | Newham Way | 209,609 | 206,274 | 206,444 | 3,417 | 1/07/2024 | 30/09/2024 | 100 | | MATTK | Actual Completion | 23/09/2024 | Works Completed |
| RPR3463 | W4740 | Shepherds Bush Dr - Peckham to New Cross | 186,523 | 186,523 | 229,050 | 877 | 1/10/2024 | 31/12/2024 | 100 | | MATTK | Actual Completion | 17/12/2024 | Works Completed |
| RPR3464 | W4741 | Carob Place | 57,404 | 53,762 | 53,762 | 4,836 | 1/10/2024 | 31/12/2024 | 100 | | MATTK | Actual Completion | 3/12/2024 | Works Completed |
| RPR3465 | W4742 | West Coast Drv SB - Hepburn to SLK 2.70 | 79,039 | 76,277 | 76,277 | 9,117 | 1/10/2024 | 31/12/2024 | 100 | | MATTK | MRRG Actual Completion | 29/10/2024 | Works Completed |
| RPR3466 | W4743 | Joondalup Dr SB - Eddystone to Treetop | 111,168 | 104,435 | 104,435 | 1,897 | 1/10/2024 | 31/12/2024 | 100 | | MATTK | MRRG Actual Completion | 11/11/2024 | Works Completed |
| RPR3467 | W4744 | West Coast Dr SB -SLK 2.7 to St Helier | 142,709 | 103,420 | 103,420 | 13,375 | 1/10/2024 | 31/12/2024 | 100 | | MATTK | MRRG Actual Completion | 30/10/2024 | Works Completed |
| RPR3468 | W4745 | Hodges Drive WB Joondalup Dr to Mitchell | 61,813 | 0 | 0 | 69,809 | 1/01/2025 | 31/05/2025 | 0 | | RODNEYM | MRRG | | Works Programmed |
| RPR3469 | W4746 | Hepburn Ave EB Gibson Ave to Lilburne Rd | 173,625 | 108,002 | 108,002 | 9,476 | 1/10/2024 | 31/12/2024 | 100 | | MATTK | MRRG Actual Completion | 25/11/2024 | Works Completed |
| RPR3470 | W4747 | Whitfords Ave EB - Marmion to Alexander | 371,541 | 334,057 | 334,056 | 0 | 1/10/2024 | 31/12/2024 | 100 | | MATTK | MRRG Actual Completion | 11/11/2024 | Works Completed |
| RPR3471 | W4748 | Lakeside Dr - Chancellor to Grassbird | 421,115 | 2,787 | 321,942 | 6,181 | 1/01/2025 | 31/03/2025 | 100 | | MATTK | MRRG Actual Completion | 5/03/2025 | Works Completed |
| RPR3472 | W4749 | Shenton Ave EB -Lawley Ct to McLarty Ave | 87,160 | 499 | 50,871 | 158,436 | 1/01/2025 | 31/03/2025 | 100 | | MATTK | MRRG Actual Completion | 27/02/2025 | Works Completed |
| RPR3473 | W4750 | Beach Rd EB -Springvale Dr to Dorchester | 242,134 | 242,134 | 261,130 | 0 | 1/10/2024 | 31/12/2024 | 100 | | MATTK | MRRG Actual Completion | 6/11/2024 | Works Completed |
| RPR3474 | W4751 | Joondalup Dr NB- Moore Dr to Lakeside Dr | 146,174 | 88,566 | 88,566 | 1,545 | 1/10/2024 | 31/12/2024 | 100 | | MATTK | MRRG Actual Completion | 10/11/2024 | Works Completed |
| RPR3475 | W4752 | Warburton Ave- Leichhardt to Leichhardt | 15,000 | 2,499 | 2,499 | 0 | 1/04/2025 | 29/08/2025 | 0 | | MATTK | MULT 1/2 | | Works Programmed |
| RPR3476 | W4753 | Bridgewater Drv - Shelley to Clevedon | 418,750 | 164,397 | 255,691 | 9,753 | 1/01/2025 | 17/04/2025 | 100 | | MATTK | Actual Completion | 8/03/2025 | Works Completed |
| RPR3477 | W4782 | Warwick Road - Currajong to Lilburne | 65,000 | 0 | 0 | 106,343 | 1/05/2025 | 31/05/2025 | 0 | | MATTK | MRRG | | Works Programmed |
| RPR3478 | W4783 | Warwick Road - Roche to Currajong | 120,000 | 0 | 0 | 140,583 | 1/05/2025 | 31/05/2025 | 0 | | MATTK | MRRG | | Works Programmed |
| RPR3479 | W4784 | Warwick Road - Allenswood to Cockman | 310,000 | 0 | 0 | 393,173 | 1/05/2025 | 31/05/2025 | 0 | | MATTK | MRRG | | Works Programmed |
| RPR3480 | W4785 | Warwick Road - Oronsay to Dorchester | 350,000 | 0 | 0 | 257,185 | 1/05/2025 | 31/05/2025 | 0 | | MATTK | MRRG | | Works Programmed |
| Program Totals: | | | 13,289,471 | 8,813,503 | 10,170,881 | 5,024,388 | | | | | | | | |

BCW Building Construction Works Program

| Project Code | Cost Code | Project Description | Revised Budget Amount FY | Revised Budget Amount YTD | Project Actuals | PO Commitments as at 23 April 2025 | Proposed Construction Date | Proposed Construction Completion Date | % Construction Complete | Project Status | Project Manager | Comment | Completion Date | Project Stage |
|--------------|-----------|--|--------------------------|---------------------------|-----------------|------------------------------------|----------------------------|---------------------------------------|-------------------------|----------------|-----------------|----------------------------|-----------------|-------------------|
| BCW2020 | W4104 | Building Component Renewal Program | 240,000 | 114,488 | 122,252 | 0 | | 31/05/2025 | 93 | | MARIUSE | | | Works in Progress |
| BCW2025 | W2609 | Building Capital Upgrade Works | 50,000 | 22,926 | 13,346 | 41,515 | | 31/03/2025 | 79 | | MARIUSE | | | Works in Progress |
| BCW2028 | W4494 | Sir James McCusker Park Toilets | 170,948 | 170,948 | 185,334 | 2,950 | 1/07/2024 | 18/10/2024 | 100 | | MARIUSE | MULT 2/2 Actual Completion | 25/10/2024 | Works Completed |
| BCW2450 | W2616 | Environmental Initiatives | 100,000 | 25,670 | 12,326 | 2,328 | 13/02/2024 | 27/06/2025 | 15 | | MARIUSE | | | Works in Progress |
| BCW2573 | W3070 | Short Life Services Renewal Program | 310,000 | 193,391 | 221,344 | 26,707 | 1/07/2024 | 30/06/2025 | 95 | | MARIUSE | | | Works in Progress |
| BCW2596 | W4495 | Prince Regent Park Facility Upgrade | 23,906 | 23,906 | 44,095 | 33,542 | 1/06/2025 | 30/06/2026 | 0 | | MARIUSE | MULT 2/3 | | Tender Phase |
| BCW2609 | W4777 | Community Performing Arts Improvements | 704 | 704 | 779 | 0 | | | 0 | | MIKES | Multi-Year Project | | Works Phased |
| BCW2620 | W4332 | Civic Centre/Library Slab Waterproofing | 691,088 | 691,088 | 696,649 | 3,425 | 1/02/2024 | 31/10/2024 | 100 | | MARIUSE | MULT 3/3 Actual Completion | 20/12/2024 | Works Completed |
| BCW2640 | W4333 | Percy Doyle Community Sporting Facility | 1,450,093 | 1,121,894 | 1,267,635 | 157,225 | 1/07/2024 | 30/04/2025 | 100 | | MARIUSE | MULT 3/3 Actual Completion | 11/04/2025 | Works Completed |
| BCW2644 | W4647 | Mullaloo SLSC Changerooms Refurb DESIGN | 20,000 | 1,375 | 1,375 | 0 | | | 0 | | MARIUSE | MULT 1/2 | | Design Phase |
| BCW2669 | W4335 | Greenwood Scout Hall Refurbishment | 269,207 | 269,207 | 280,753 | 0 | 1/04/2024 | 25/10/2024 | 100 | | MARIUSE | MULT 3/3 Actual Completion | 25/10/2024 | Works Completed |
| BCW2674 | W4628 | Grove Child Care UAT | 80,000 | 40,840 | 839 | 100,568 | 1/01/2025 | 30/04/2025 | 100 | | MARIUSE | MULT 2/2 Actual Completion | 30/04/2025 | Works Completed |
| BCW2676 | W4496 | Joondalup Admin Roof Balustrades | 189,547 | 189,547 | 190,104 | 0 | 1/02/2024 | 16/08/2024 | 100 | | MARIUSE | MULT 2/2 Actual Completion | 29/08/2024 | Works Completed |
| BCW2677 | W4648 | Civic Precinct VAVs Replacement | 83,599 | 48,760 | 48,761 | 0 | 12/08/2024 | 31/10/2024 | 100 | | MARIUSE | Actual Completion | 4/10/2024 | Works Completed |
| BCW2679 | W4649 | Gibson Park UAT | 170,000 | 102,062 | 162,065 | 13,794 | 15/01/2025 | 31/03/2025 | 100 | | MARIUSE | Actual Completion | 28/02/2025 | Works Completed |
| BCW2680 | W4645 | Joondalup Civic/Library Chiller Replacem | 806,897 | 15,478 | 54,880 | 323,045 | 1/09/2024 | 31/05/2025 | 33 | | MARIUSE | MULT 2/2 | | Works in Progress |
| BCW2690 | W4791 | Craigie Leisure Centre Roof Replacement | 90,000 | 25,000 | 14,327 | 71,688 | 17/02/2025 | 30/04/2025 | 50 | | MARIUSE | | | Works in Progress |

ATTACHMENT 8.6.1

BCW Building Construction Works Program

| Project Code | Cost Code | Project Description | Revised Budget Amount FY | Revised Budget Amount YTD | Project Actuals | PO Commitments as at 23 April 2025 | Proposed Construction Date | Proposed Construction Completion Date | % Construction Complete | Project Status | Project Manager | Comment | Completion Date | Project Stage |
|------------------------|-----------|--|--------------------------|---------------------------|------------------|------------------------------------|----------------------------|---------------------------------------|-------------------------|----------------|-----------------|---------|-----------------|-------------------|
| BCW2692 | W4794 | SES Winton Road Depot Facility Upgrade | 53,000 | 0 | 0 | 77,590 | 17/02/2025 | 14/04/2025 | 75 | | MARIUSE | | | Works in Progress |
| Program Totals: | | | 4,798,989 | 3,057,284 | 3,316,864 | 854,376 | | | | | | | | |

MPP Major Projects Program

| Project Code | Cost Code | Project Description | Revised Budget Amount FY | Revised Budget Amount YTD | Project Actuals | PO Commitments as at 23 April 2025 | Proposed Construction Date | Proposed Construction Completion Date | % Construction Complete | Project Status | Project Manager | Comment | Completion Date | Project Stage |
|------------------------|-----------|--|--------------------------|---------------------------|-------------------|------------------------------------|----------------------------|---------------------------------------|-------------------------|----------------|-----------------|--------------------|-----------------|-------------------|
| MPP2006 | W3527 | Pinnaroo Point - Cafe/Kiosk/Restaurant | 141,215 | 0 | 342 | 55,541 | 1/10/2022 | 31/05/2025 | 97 | | MARIUSE | Multi-Year Project | | Works in Progress |
| MPP2076 | W4483 | Sorrento SLSC Redevelopment | 610,845 | 268,651 | 277,882 | 456,470 | 2/03/2026 | 29/09/2027 | 0 | | MARIUSE | Multi-Year Project | | Design Phase |
| MPP2077 | W3706 | Burns Beach - Cafe/Kiosk/Restaurant | 155,505 | 14,594 | 33,786 | 476,446 | 1/08/2026 | 31/08/2027 | 0 | | TOMC | Multi-Year Project | | Design Phase |
| MPP2080 | W4177 | Burns Beach Coastal Node Redevelopment | 193,981 | 63,907 | 74,281 | 0 | 1/08/2026 | 31/08/2027 | 0 | | TOMC | Multi-Year Project | | Design Phase |
| MPP2081 | W4629 | Duncraig Adventure Hub | 8,130,000 | 2,513,839 | 2,838,119 | 5,756,309 | 1/02/2024 | 30/10/2026 | 72 | | MICHELLEME | Multi-Year Project | | Works in Progress |
| MPP2083 | W4630 | City Centre Place Activation | 1,052,749 | 451,390 | 730,231 | 85,240 | 18/11/2024 | 30/06/2025 | 71 | | LUKEW | Multi-Year Project | | Works in Progress |
| Program Totals: | | | 10,284,295 | 3,312,381 | 3,954,641 | 6,830,005 | | | | | | | | |
| Grand Totals: | | | 49,900,228 | 26,674,770 | 29,129,945 | 24,433,960 | | | | | | | | |

| Project Status for Multi-Year Projects | | Number of Projects | % of Projects |
|---|------|--------------------|---------------|
| Multi Year Project Manageable issues | | 2 | 3% |
| Multi Year Proceeding according to plan-Green | | 77 | 97% |
| | Sum: | 79 | 100% |

| Project Status Incl CFwds (excl Multi Year) | | Number of Projects | % of Projects |
|---|--|--------------------|---------------|
| | | 135 | 70% |
| | | 51 | 27% |
| | | 0 | 0% |
| | | 6 | 3% |
| | | 0 | 0% |
| Sum: | | 192 | 100% |



Key Capital Works Project Quarterly Status Report

A Global City: Bold | Creative | Prosperous



| | | | |
|---------------------------|--|-----------------------|----------------------------------|
| Project Code | BCW2596 | | |
| Project Name | Prince Regent Park Facility Upgrade | | |
| Project Description | Refurbishment of toilet / changerooms and construction of external park universal access toilet, kiosk and additional storage facilities | | |
| Project Manager | Manager Asset Management | Project Sponsor | Director Infrastructure Services |
| Month Ending | March | Multi Year Project | MULT 2/3 |
| Overall Status Scheduling | | Overall Status Budget | |
| Overall Project Comment | On Track | | |

| Status - Colour Key | |
|--------------------------------------|--|
| Proceeding according to plan/phasing | |
| Manageable issues exist | |
| Serious issues – may need help | |
| Completed | |
| Carry forward to next financial year | |

| Budget / Expenditure Summary | |
|----------------------------------|----------------|
| 24/25 Revised Budget | 23,906 |
| Total Project Budget | 690,000 |
| Prior Year Actuals | 20,846 |
| 24/25 Actuals | 44,095 |
| Commitments | 35,462 |
| Remaining Project Balance | 589,598 |

| Milestone | Planned Start Date | Planned Finish Date | Revised/Actual Finish Date | % Complete | Task Status |
|-----------------------|--------------------|---------------------|----------------------------|------------|-------------|
| Concept | 1/03/2023 | 31/05/2023 | 31/05/2023 | 100% | |
| Engagement | 1/06/2023 | 31/08/2023 | 31/08/2023 | 100% | |
| Detailed/Final Design | 1/11/2023 | 26/04/2024 | 28/02/2025 | 100% | |
| Procurement | 1/08/2024 | 30/06/2025 | | 10% | |
| Construction | 1/06/2025 | 30/06/2026 | | 0% | |



Key Capital Works Project Quarterly Status Report

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City of
Joondalup

| | | | |
|----------------------------------|--|------------------------------|----------------------------------|
| Project Code | BCW2620 | | |
| Project Name | Civic Centre/Library Slab Waterproofing | | |
| Project Description | Waterproofing of the suspended roof slabs and drainage improvements in the Civic Centre and Library undercroft parking areas | | |
| Project Manager | Manager Asset Management | Project Sponsor | Director Infrastructure Services |
| Month Ending | March | Multi Year Project | MULT 3/3 |
| Overall Status Scheduling | | Overall Status Budget | |
| Overall Project Comment | Completed | | |

| Status - Colour Key | |
|--------------------------------------|--|
| Proceeding according to plan/phasing | |
| Manageable issues exist | |
| Serious issues – may need help | |
| Completed | |
| Carry forward to next financial year | |

| Budget / Expenditure Summary | |
|----------------------------------|------------------|
| 24/25 Revised Budget | 691,088 |
| Total Project Budget | 1,730,622 |
| Prior Year Actuals | 1,039,534 |
| 24/25 Actuals | 696,649 |
| Commitments | 3,425 |
| Remaining Project Balance | - 8,986 |

| Project Milestones | | | | | |
|-----------------------|--------------------|---------------------|----------------------------|------------|-------------|
| Milestone | Planned Start Date | Planned Finish Date | Revised/Actual Finish Date | % Complete | Task Status |
| Concept | 1/02/2023 | 31/03/2023 | 31/10/2022 | 100% | |
| Engagement | | | | | |
| Detailed/Final Design | 1/04/2023 | 31/05/2023 | 31/05/2023 | 100% | |
| Procurement | 1/08/2023 | 31/07/2024 | 13/12/2023 | 100% | |
| Construction | 1/02/2024 | 31/10/2024 | 20/12/2024 | 100% | |



Key Capital Works Project Quarterly Status Report

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| | | | |
|--------------------------------|--|------------------------|----------------------------------|
| Project Code | BCW2640 | | |
| Project Name | Percy Doyle Community Sporting Facility | | |
| Project Description | Upgrade of changerooms for unisex usage and construction of external park universal access toilet and additional storage facilities. Works include renewal of heating, cooling, alarm system, flooring and walls rendering as required | | |
| Project Manager | Manager Asset Management | Project Sponsor | Director Infrastructure Services |
| Month Ending | March | Multi Year | MULT 3/3 |
| Overall Status | | | Overall Status |
| Scheduling | | | Budget |
| Overall Project Comment | Completed | | |

| Status - Colour Key | |
|--------------------------------------|--|
| Proceeding according to plan/phasing | |
| Manageable issues exist | |
| Serious issues – may need help | |
| Completed | |
| Carry forward to next financial year | |

| Budget / Expenditure Summary | |
|----------------------------------|------------------|
| 24/25 Revised Budget | 1,450,093 |
| Total Project Budget | 1,501,974 |
| Prior Year Actuals | 51,881 |
| 24/25 Actuals | 1,267,635 |
| Commitments | 157,915 |
| Remaining Project Balance | 24,543 |

| Project Milestones | | | | | |
|-----------------------|--------------------|---------------------|----------------------------|------------|-------------|
| Milestone | Planned Start Date | Planned Finish Date | Revised/Actual Finish Date | % Complete | Task Status |
| Concept | 1/01/2024 | 31/03/2024 | 31/03/2022 | 100% | |
| Engagement | | | | | |
| Detailed/Final Design | 1/04/2024 | 30/06/2024 | 12/02/2024 | 100% | |
| Procurement | 1/07/2024 | 30/04/2025 | 21/06/2024 | 100% | |
| Construction | 15/07/2024 | 25/04/2025 | 11/04/2025 | 100% | |



Key Capital Works Project Quarterly Status Report

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City of
Joondalup

| | | | |
|---------------------------|--|-----------------------|----------------------------------|
| Project Code | BCW2669 | | |
| Project Name | Greenwood Scout Hall Refurbishment | | |
| Project Description | Refurbishment works at Greenwood Scout Hall and minor works at Calectasia Hall | | |
| Project Manager | Manager Asset Management | Project Sponsor | Director Infrastructure Services |
| Month Ending | March | Multi Year Project | MULT 3/3 |
| Overall Status Scheduling | | Overall Status Budget | |
| Overall Project Comment | Completed | | |

| Status - Colour Key | |
|--------------------------------------|--|
| Proceeding according to plan/phasing | |
| Manageable issues exist | |
| Serious issues – may need help | |
| Completed | |
| Carry forward to next financial year | |

| Budget / Expenditure Summary | |
|----------------------------------|-----------------|
| 24/25 Revised Budget | 269,207 |
| Total Project Budget | 677,823 |
| Prior Year Actuals | 408,616 |
| 24/25 Actuals | 280,753 |
| Commitments | - |
| Remaining Project Balance | - 11,546 |

| Project Milestones | | | | | |
|-----------------------|--------------------|---------------------|----------------------------|------------|-------------|
| Milestone | Planned Start Date | Planned Finish Date | Revised/Actual Finish Date | % Complete | Task Status |
| Concept | 1/10/2022 | 30/06/2023 | 30/06/2023 | 100% | |
| Engagement | 1/01/2023 | 30/06/2023 | 30/06/2023 | 100% | |
| Detailed/Final Design | 1/06/2023 | 30/11/2023 | 8/12/2023 | 100% | |
| Procurement | 29/09/2023 | 29/02/2024 | 5/04/2024 | 100% | |
| Construction | 1/04/2024 | 25/10/2024 | 25/10/2024 | 100% | |



Key Capital Works Project Quarterly Status Report

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| | | | |
|----------------------------------|---|------------------------------|----------------------------------|
| Project Code | BCW2676 | | |
| Project Name | Joondalup Admin Roof Balustrades | | |
| Project Description | Replacement of rooftop height safety balustrades, building surround balustrades and footing walls | | |
| Project Manager | Manager Asset Management | Project Sponsor | Director Infrastructure Services |
| Month Ending | March | Multi Year Project | MULT 2/2 |
| Overall Status Scheduling | | Overall Status Budget | |
| Overall Project Comment | Completed | | |

| Status - Colour Key | |
|--------------------------------------|--|
| Proceeding according to plan/phasing | |
| Manageable issues exist | |
| Serious issues – may need help | |
| Completed | |
| Carry forward to next financial year | |

| Budget / Expenditure Summary | |
|----------------------------------|------------------|
| 24/25 Revised Budget | 189,547 |
| Total Project Budget | 1,308,145 |
| Prior Year Actuals | 1,118,598 |
| 24/25 Actuals | 190,104 |
| Commitments | - |
| Remaining Project Balance | - 557 |

| Project Milestones | | | | | |
|-----------------------|--------------------|---------------------|----------------------------|------------|-------------|
| Milestone | Planned Start Date | Planned Finish Date | Revised/Actual Finish Date | % Complete | Task Status |
| Concept | 1/07/2023 | 31/07/2023 | 31/07/2023 | 100% | |
| Engagement | 1/12/2023 | 29/12/2023 | 25/08/2023 | 100% | |
| Detailed/Final Design | 1/08/2023 | 31/08/2023 | 1/09/2023 | 100% | |
| Procurement | 1/08/2023 | 31/07/2024 | 13/12/2023 | 100% | |
| Construction | 1/02/2024 | 16/08/2024 | 29/08/2024 | 100% | |



Key Capital Works Project Quarterly Status Report

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| | | | |
|---------------------------|--|-----------------------|----------------------------------|
| Project Code | BCW2680 | | |
| Project Name | Joondalup Civic/Library Chiller Replacement | | |
| Project Description | Replacement of chiller and 4 chiller water pumps servicing the Joondalup Civic Centre and Library facilities | | |
| Project Manager | Manager Asset Management | Project Sponsor | Director Infrastructure Services |
| Month Ending | March | Multi Year Project | MULT 2/2 |
| Overall Status Scheduling | | Overall Status Budget | |
| Overall Project Comment | On Track | | |

| Status - Colour Key | |
|--------------------------------------|--|
| Proceeding according to plan/phasing | |
| Manageable issues exist | |
| Serious issues – may need help | |
| Completed | |
| Carry forward to next financial year | |

| Budget / Expenditure Summary | |
|----------------------------------|----------------|
| 24/25 Revised Budget | 806,897 |
| Total Project Budget | 840,411 |
| Prior Year Actuals | 33,514 |
| 24/25 Actuals | 54,880 |
| Commitments | 323,045 |
| Remaining Project Balance | 428,972 |

| Project Milestones | | | | | |
|-----------------------|--------------------|---------------------|----------------------------|------------|-------------|
| Milestone | Planned Start Date | Planned Finish Date | Revised/Actual Finish Date | % Complete | Task Status |
| Concept | 1/02/2024 | 29/02/2024 | 8/03/2024 | 100% | |
| Engagement | | | | | |
| Detailed/Final Design | 1/03/2024 | 31/03/2024 | 5/04/2024 | 100% | |
| Procurement | 1/04/2024 | 30/04/2025 | | 95% | |
| Construction | 1/04/2025 | 31/05/2025 | | 5% | |



Key Capital Works Project Quarterly Status Report

A Global City: Bold | Creative | Prosperous



| | | | |
|----------------------------------|--|------------------------------|----------------------------------|
| Project Code | FNM2103 | | |
| Project Name | Coastal and Estuarine Mitigation Program | | |
| Project Description | Renewal and upgrade of existing Coastal Protection Structures including MAAC Seawall, Sorrento Seawall, Sorrento Groyne and Mullaloo Seawall | | |
| Project Manager | Manager Engineering Services | Project Sponsor | Director Infrastructure Services |
| Month Ending | March | Multi Year Project | MULT 2/3 |
| Overall Status Scheduling | | Overall Status Budget | |
| Overall Project Comment | Design slightly behind schedule | | |

| Status - Colour Key | |
|--------------------------------------|--|
| Proceeding according to plan/phasing | |
| Manageable issues exist | |
| Serious issues – may need help | |
| Completed | |
| Carry forward to next financial year | |

| Budget / Expenditure Summary | |
|----------------------------------|------------------|
| 24/25 Revised Budget | 65,785 |
| Total Project Budget | 1,281,041 |
| Prior Year Actuals | 72,128 |
| 24/25 Actuals | 31,341 |
| Commitments | 31,292 |
| Remaining Project Balance | 1,146,280 |

MAAC Seawall

| Project Milestones | | | | | |
|-----------------------|--------------------|---------------------|----------------------------|------------|-------------|
| Milestone | Planned Start Date | Planned Finish Date | Revised/Actual Finish Date | % Complete | Task Status |
| Concept | 1/07/2023 | 30/06/2024 | 30/06/2024 | 100% | |
| Engagement | | | | | |
| Detailed/Final Design | 1/07/2024 | 31/03/2025 | 30/06/2025 | 60% | |
| Procurement | 1/04/2025 | 31/08/2025 | | 0% | |
| Construction | 1/09/2025 | 31/05/2026 | | 0% | |

Sorrento Seawall

| Project Milestones | | | | | |
|-----------------------|--------------------|---------------------|----------------------------|------------|-------------|
| Milestone | Planned Start Date | Planned Finish Date | Revised/Actual Finish Date | % Complete | Task Status |
| Concept | 1/07/2023 | 30/06/2024 | 30/06/2024 | 100% | |
| Engagement | | | | | |
| Detailed/Final Design | 1/07/2024 | 31/03/2025 | 30/06/2025 | 60% | |
| Procurement | 1/04/2025 | 31/08/2025 | | 0% | |
| Construction | 1/09/2025 | 31/05/2026 | | 0% | |

Sorrento Central Groyne

| Project Milestones | | | | | |
|-----------------------|--------------------|---------------------|----------------------------|------------|-------------|
| Milestone | Planned Start Date | Planned Finish Date | Revised/Actual Finish Date | % Complete | Task Status |
| Concept | 1/07/2023 | 30/06/2024 | 30/06/2024 | 100% | |
| Engagement | | | | | |
| Detailed/Final Design | 1/07/2024 | 31/03/2025 | 30/06/2025 | 60% | |
| Procurement | 1/04/2025 | 31/08/2025 | | 0% | |
| Construction | 1/09/2025 | 31/05/2026 | | 0% | |

Sorrento Southern Groyne

| Project Milestones | | | | | |
|-----------------------|--------------------|---------------------|----------------------------|------------|-------------|
| Milestone | Planned Start Date | Planned Finish Date | Revised/Actual Finish Date | % Complete | Task Status |
| Concept | 1/07/2023 | 30/06/2024 | 30/06/2024 | 100% | |
| Engagement | | | | | |
| Detailed/Final Design | 1/07/2024 | 31/03/2025 | 30/06/2025 | 60% | |
| Procurement | 1/04/2025 | 31/08/2025 | | 0% | |
| Construction | 1/09/2025 | 31/05/2026 | | 0% | |

Mullaloo Surf Club

| Project Milestones | | | | | |
|-----------------------|--------------------|---------------------|----------------------------|------------|-------------|
| Milestone | Planned Start Date | Planned Finish Date | Revised/Actual Finish Date | % Complete | Task Status |
| Concept | 1/07/2023 | 30/06/2024 | 30/06/2024 | 100% | |
| Engagement | | | | | |
| Detailed/Final Design | 1/07/2024 | 31/03/2025 | 30/06/2025 | 60% | |
| Procurement | 1/04/2025 | 31/08/2025 | | 0% | |
| Construction | 1/09/2025 | 31/05/2026 | | 0% | |

| | | | |
|----------------------------------|--|------------------------------|----------------------------------|
| Project Code | FPN2299 | | |
| Project Name | Hillarys Cycle Network Expansion | | |
| Project Description | Upgrade to the coastal shared pathway, including other pathway-associated upgrades, between Hillarys and Burns Beach and installation of a shared pathway along Hepburn Avenue between Gibson Avenue and Whitfords Avenue (multi-year project) | | |
| Project Manager | Manager Engineering Services | Project Sponsor | Director Infrastructure Services |
| Month Ending | March | Multi Year Project | MULTI-YR |
| Overall Status Scheduling | | Overall Status Budget | |
| Overall Project Comment | On Track | | |

| Status - Colour Key | |
|--------------------------------------|--|
| Proceeding according to plan/phasing | |
| Manageable issues exist | |
| Serious issues – may need help | |
| Completed | |
| Carry forward to next financial year | |

| Budget / Expenditure Summary | |
|----------------------------------|------------------|
| 24/25 Revised Budget | 2,280,743 |
| Total Project Budget | 8,239,000 |
| Prior Year Actuals | 1,361,747 |
| 24/25 Actuals | 1,852,687 |
| Commitments | 2,074,233 |
| Remaining Project Balance | 2,950,332 |

Southern Section

| Project Milestones | | | | | |
|-----------------------|--------------------|---------------------|----------------------------|------------|-------------|
| Milestone | Planned Start Date | Planned Finish Date | Revised/Actual Finish Date | % Complete | Task Status |
| Concept | 1/07/2022 | 4/11/2022 | 30/11/2022 | 100% | |
| Engagement | | | | | |
| Detailed/Final Design | 7/11/2022 | 27/03/2024 | 26/06/2023 | 100% | |
| Procurement | 13/05/2024 | 31/08/2024 | 29/11/2024 | 100% | |
| Construction | 12/08/2024 | 31/10/2025 | | 70% | |

Northern Section

| Project Milestones | | | | | |
|-----------------------|--------------------|---------------------|----------------------------|------------|-------------|
| Milestone | Planned Start Date | Planned Finish Date | Revised/Actual Finish Date | % Complete | Task Status |
| Concept | 1/07/2022 | 4/11/2022 | 30/11/2022 | 100% | |
| Engagement | | | | | |
| Detailed/Final Design | 12/06/2023 | 31/12/2024 | 21/05/2024 | 100% | |
| Procurement | 1/10/2025 | 31/12/2025 | | 0% | |
| Construction | 2/03/2026 | 30/06/2026 | | 0% | |



| | | | |
|----------------------------------|---|------------------------------|----------------------------------|
| Project Code | MPP2076 | | |
| Project Name | Sorrento SLSC Redevelopment | | |
| Project Description | Redevelopment of Sorrento Surf Life Saving Club | | |
| Project Manager | Manager Asset Management | Project Sponsor | Director Infrastructure Services |
| Month Ending | March | Multi Year Project | MULTI-YR |
| Overall Status Scheduling | | Overall Status Budget | |
| Overall Project Comment | On Track | | |

| Status - Colour Key | |
|--------------------------------------|--|
| Proceeding according to plan/phasing | |
| Manageable issues exist | |
| Serious issues – may need help | |
| Completed | |
| Carry forward to next financial year | |

| Budget / Expenditure Summary | |
|----------------------------------|-------------------|
| 24/25 Revised Budget | 610,845 |
| Total Project Budget | 13,927,880 |
| Prior Year Actuals | 55,371 |
| 24/25 Actuals | 277,882 |
| Commitments | 545,555 |
| Remaining Project Balance | 13,049,072 |

| Project Milestones | | | | | |
|-----------------------|--------------------|---------------------|----------------------------|------------|-------------|
| Milestone | Planned Start Date | Planned Finish Date | Revised/Actual Finish Date | % Complete | Task Status |
| Concept | 1/08/2022 | 30/09/2022 | 25/11/2022 | 100% | |
| Engagement | 1/10/2022 | 26/02/2024 | 1/03/2024 | 100% | |
| Detailed/Final Design | 1/08/2023 | 31/12/2025 | | 35% | |
| Procurement | 2/02/2026 | 30/06/2026 | | 0% | |
| Construction | 2/03/2026 | 29/09/2027 | | 0% | |



Key Capital Works Project Quarterly Status Report

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| | | | |
|---------------------------|--|-----------------------|----------------------------------|
| Project Code | MPP2077 | | |
| Project Name | Burns Beach - Cafe/Kiosk/Restaurant | | |
| Project Description | Construction of a Cafe/Kiosk/Restaurant at Burns Beach Foreshore | | |
| Project Manager | Manager Parks and Natural Environment | Project Sponsor | Director Infrastructure Services |
| Month Ending | March | Multi Year Project | MULTI-YR |
| Overall Status Scheduling | | Overall Status Budget | |
| Overall Project Comment | On Track | | |

| Status - Colour Key | |
|--------------------------------------|--|
| Proceeding according to plan/phasing | |
| Manageable issues exist | |
| Serious issues – may need help | |
| Completed | |
| Carry forward to next financial year | |

| Budget / Expenditure Summary | |
|----------------------------------|------------------|
| 24/25 Revised Budget | 155,505 |
| Total Project Budget | 5,200,000 |
| Prior Year Actuals | 14,292 |
| 24/25 Actuals | 33,786 |
| Commitments | 476,446 |
| Remaining Project Balance | 4,675,476 |

| Project Milestones | | | | | |
|-----------------------|--------------------|---------------------|----------------------------|------------|-------------|
| Milestone | Planned Start Date | Planned Finish Date | Revised/Actual Finish Date | % Complete | Task Status |
| Concept | 1/06/2020 | 4/09/2020 | 4/09/2020 | 100% | |
| Engagement | 13/05/2021 | 21/07/2021 | 21/07/2021 | 100% | |
| Detailed/Final Design | 1/09/2024 | 1/03/2026 | | 25% | |
| Procurement | 1/07/2025 | 31/12/2026 | | 10% | |
| Construction | 1/08/2026 | 31/08/2027 | | 0% | |



Key Capital Works Project Quarterly Status Report

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| | | | |
|----------------------------------|---|------------------------------|----------------------------------|
| Project Code | MPP2080 | | |
| Project Name | Burns Beach Coastal Node Redevelopment | | |
| Project Description | Redevelopment of infrastructure at the Burns Beach Coastal Node, aligning with the construction of a Cafe / Kiosk / Restaurant at Burns Beach foreshore, as per the Burns Beach Master Plan | | |
| Project Manager | Manager Parks and Natural Environment | Project Sponsor | Director Infrastructure Services |
| Month Ending | March | Multi Year Project | MULTI-YR |
| Overall Status Scheduling | | Overall Status Budget | |
| Overall Project Comment | On Track | | |

| Status - Colour Key | |
|--------------------------------------|--|
| Proceeding according to plan/phasing | |
| Manageable issues exist | |
| Serious issues – may need help | |
| Completed | |
| Carry forward to next financial year | |

| Budget / Expenditure Summary | |
|----------------------------------|------------------|
| 24/25 Revised Budget | 193,981 |
| Total Project Budget | 5,500,000 |
| Prior Year Actuals | 2,756 |
| 24/25 Actuals | 74,281 |
| Commitments | - |
| Remaining Project Balance | 5,422,963 |

Civil

| Project Milestones | | | | | |
|-----------------------|--------------------|---------------------|----------------------------|------------|-------------|
| Milestone | Planned Start Date | Planned Finish Date | Revised/Actual Finish Date | % Complete | Task Status |
| Concept | 1/06/2020 | 4/09/2020 | 4/09/2020 | 100% | |
| Engagement | 13/05/2021 | 21/07/2021 | 21/07/2021 | 100% | |
| Detailed/Final Design | 1/09/2024 | 30/06/2025 | | 25% | |
| Procurement | 1/07/2025 | 31/12/2025 | | 10% | |
| Construction | 1/08/2026 | 31/08/2027 | | 0% | |

Landscaping

| Project Milestones | | | | | |
|-----------------------|--------------------|---------------------|----------------------------|------------|-------------|
| Milestone | Planned Start Date | Planned Finish Date | Revised/Actual Finish Date | % Complete | Task Status |
| Concept | 1/06/2020 | 4/09/2020 | 4/09/2020 | 100% | |
| Engagement | 13/05/2021 | 21/07/2021 | 21/07/2021 | 100% | |
| Detailed/Final Design | 1/09/2024 | 1/03/2026 | | 25% | |
| Procurement | 1/03/2026 | 26/06/2026 | | 10% | |
| Construction | 1/08/2026 | 31/08/2027 | | 0% | |



Key Capital Works Project Quarterly Status Report

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| | | | |
|----------------------------------|--|------------------------------|----------------------------------|
| Project Code | MPP2081 | | |
| Project Name | Duncraig Adventure Hub | | |
| Project Description | Provision of outdoor youth recreation facilities, including a skate park, at Percy Doyle Reserve | | |
| Project Manager | Manager Parks and Natural Environment | Project Sponsor | Director Infrastructure Services |
| Month Ending | March | Multi Year Project | MULTI-YR |
| Overall Status Scheduling | | Overall Status Budget | |
| Overall Project Comment | On Track - Additional funding listed for consideration for the 25/26 Capital Works Budget | | |

| Status - Colour Key | |
|--------------------------------------|--|
| Proceeding according to plan/phasing | |
| Manageable issues exist | |
| Serious issues – may need help | |
| Completed | |
| Carry forward to next financial year | |

| Budget / Expenditure Summary | |
|----------------------------------|------------------|
| 24/25 Revised Budget | 8,130,000 |
| Total Project Budget | 8,500,000 |
| Prior Year Actuals | 317,615 |
| 24/25 Actuals | 2,838,119 |
| Commitments | 5,564,959 |
| Remaining Project Balance | - 220,693 |

| Project Milestones | | | | | |
|-----------------------|--------------------|---------------------|----------------------------|------------|-------------|
| Milestone | Planned Start Date | Planned Finish Date | Revised/Actual Finish Date | % Complete | Task Status |
| Concept | 1/04/2023 | 30/06/2023 | 30/06/2023 | 100% | |
| Engagement | | | | | |
| Detailed/Final Design | 30/06/2023 | 31/03/2024 | 14/05/2024 | 100% | |
| Procurement | 29/02/2024 | 30/06/2025 | | 90% | |
| Construction | 1/02/2024 | 1/08/2025 | | 60% | |



Key Capital Works Project Quarterly Status Report

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| | | | |
|----------------------------------|--|------------------------------|----------------------------------|
| Project Code | PDP2362 | | |
| Project Name | Warwick NORTH Cluster Pk Revitalisation | | |
| Project Description | Landscape improvements to Hillwood Park North, Carr Park and Hillwood Park South | | |
| Project Manager | Manager Parks and Natural Environment | Project Sponsor | Director Infrastructure Services |
| Month Ending | March | Multi Year Project | CARRYFWD |
| Overall Status Scheduling | | Overall Status Budget | |
| Overall Project Comment | Completed | | |

| Status - Colour Key | |
|--------------------------------------|--|
| Proceeding according to plan/phasing | |
| Manageable issues exist | |
| Serious issues – may need help | |
| Completed | |
| Carry forward to next financial year | |

| Budget / Expenditure Summary | |
|----------------------------------|----------------|
| 24/25 Revised Budget | 35,663 |
| Total Project Budget | 780,000 |
| Prior Year Actuals | 744,282 |
| 24/25 Actuals | 5,208 |
| Commitments | - |
| Remaining Project Balance | 30,510 |

| Project Milestones | | | | | |
|-----------------------|--------------------|---------------------|----------------------------|------------|-------------|
| Milestone | Planned Start Date | Planned Finish Date | Revised/Actual Finish Date | % Complete | Task Status |
| Concept | 21/07/2022 | 7/08/2022 | 30/11/2022 | 100% | |
| Engagement | | | | | |
| Detailed/Final Design | 8/08/2022 | 7/11/2022 | 30/03/2023 | 100% | |
| Procurement | 1/07/2024 | 31/10/2024 | 12/09/2024 | 100% | |
| Construction | 1/03/2024 | 30/11/2024 | 12/09/2024 | 100% | |



Key Capital Works Project Quarterly Status Report

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| | | | |
|---------------------------|--|-----------------------|----------------------------------|
| Project Code | PDP2364 | | |
| Project Name | Whitfords West Pk Amenity Improvement | | |
| Project Description | Landscape upgrades at Whitfords West Park (multi-year project) | | |
| Project Manager | Manager Parks and Natural Environment | Project Sponsor | Director Infrastructure Services |
| Month Ending | March | Multi Year Project | MULT 3/3 |
| Overall Status Scheduling | | Overall Status Budget | |
| Overall Project Comment | Completed | | |

| Status - Colour Key | |
|--------------------------------------|--|
| Proceeding according to plan/phasing | |
| Manageable issues exist | |
| Serious issues – may need help | |
| Completed | |
| Carry forward to next financial year | |

| Budget / Expenditure Summary | |
|----------------------------------|----------------|
| 24/25 Revised Budget | 285,642 |
| Total Project Budget | 325,000 |
| Prior Year Actuals | 39,358 |
| 24/25 Actuals | 283,522 |
| Commitments | - |
| Remaining Project Balance | 2,120 |

| Project Milestones | | | | | |
|-----------------------|--------------------|---------------------|----------------------------|------------|-------------|
| Milestone | Planned Start Date | Planned Finish Date | Revised/Actual Finish Date | % Complete | Task Status |
| Concept | 1/10/2022 | 14/11/2022 | 1/12/2022 | 100% | |
| Engagement | | | | | |
| Detailed/Final Design | 12/09/2023 | 22/12/2023 | 31/01/2024 | 100% | |
| Procurement | 1/07/2024 | 29/10/2024 | 29/10/2024 | 100% | |
| Construction | 5/08/2024 | 29/11/2024 | 29/10/2024 | 100% | |



Key Capital Works Project Quarterly Status Report

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| | | | |
|----------------------------------|--|------------------------------|----------------------------------|
| Project Code | PEP2891 | | |
| Project Name | Gibson Park Pump Track | | |
| Project Description | Design and construction of a pump track at Gibson Park | | |
| Project Manager | Manager Parks and Natural | Project Sponsor | Director Infrastructure Services |
| Month Ending | March | Multi Year | MULT 2/2 |
| Overall Status Scheduling | | Overall Status Budget | |
| Overall Project Comment | Completed | | |

| Status - Colour Key | |
|--------------------------------------|--|
| Proceeding according to plan/phasing | |
| Manageable issues exist | |
| Serious issues – may need help | |
| Completed | |
| Carry forward to next financial year | |

| Budget / Expenditure Summary | |
|----------------------------------|-----------------|
| 24/25 Revised Budget | 587,567 |
| Total Project Budget | 600,000 |
| Prior Year Actuals | 12,433 |
| 24/25 Actuals | 547,769 |
| Commitments | 125,262 |
| Remaining Project Balance | - 85,463 |

| Project Milestones | | | | | |
|-----------------------|--------------------|---------------------|----------------------------|------------|-------------|
| Milestone | Planned Start Date | Planned Finish Date | Revised/Actual Finish Date | % Complete | Task Status |
| Concept | 1/08/2024 | 30/09/2024 | 20/09/2024 | 100% | |
| Engagement | | | | | |
| Detailed/Final Design | 10/09/2024 | 21/11/2024 | 16/12/2024 | 100% | |
| Procurement | 14/02/2025 | 6/02/2025 | 5/03/2025 | 100% | |
| Construction | 19/12/2024 | 6/04/2025 | 5/03/2025 | 100% | |



Key Capital Works Project Quarterly Status Report

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City of
Joondalup

| | | | |
|---------------------------|---|-----------------------|----------------------------------|
| Project Code | PEP2892 | | |
| Project Name | Whitfords West Park Pump and Jump | | |
| Project Description | Design and construction of pump track, jump line and basketball pad with hoop, at Whitfords West Park | | |
| Project Manager | Manager Parks and Natural Environment | Project Sponsor | Director Infrastructure Services |
| Month Ending | March | Multi Year Project | MULT 2/3 |
| Overall Status Scheduling | | Overall Status Budget | |
| Overall Project Comment | On Track | | |

| Status - Colour Key | |
|--------------------------------------|--|
| Proceeding according to plan/phasing | |
| Manageable issues exist | |
| Serious issues – may need help | |
| Completed | |
| Carry forward to next financial year | |

| Budget / Expenditure Summary | |
|----------------------------------|------------------|
| 24/25 Revised Budget | 40,000 |
| Total Project Budget | 1,380,500 |
| Prior Year Actuals | 9,066 |
| 24/25 Actuals | 8,489 |
| Commitments | 29,462 |
| Remaining Project Balance | 1,333,483 |

| Project Milestones | | | | | |
|-----------------------|--------------------|---------------------|----------------------------|------------|-------------|
| Milestone | Planned Start Date | Planned Finish Date | Revised/Actual Finish Date | % Complete | Task Status |
| Concept | 4/11/2024 | 31/03/2025 | 30/04/2025 | 70% | |
| Engagement | | | | | |
| Detailed/Final Design | 9/12/2024 | 31/05/2025 | 30/06/2025 | 0% | |
| Procurement | 14/02/2024 | 30/09/2025 | | 50% | |
| Construction | 11/07/2025 | 28/11/2025 | | 0% | |



Key Capital Works Project Quarterly Status Report

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City of
Joondalup

| | | | |
|----------------------------------|--|------------------------------|----------------------------------|
| Project Code | PEP2893 | | |
| Project Name | Lysander Park Pump Track | | |
| Project Description | Design and construction of a pump track at Lysander Park | | |
| Project Manager | Manager Parks and Natural Environment | Project Sponsor | Director Infrastructure Services |
| Month Ending | March | Multi Year | MULT 2/2 |
| Overall Status Scheduling | | Overall Status Budget | |
| Overall Project Comment | On Track | | |

| Status - Colour Key | |
|--------------------------------------|--|
| Proceeding according to plan/phasing | |
| Manageable issues exist | |
| Serious issues – may need help | |
| Completed | |
| Carry forward to next financial year | |

| Budget / Expenditure Summary | |
|----------------------------------|----------------|
| 24/25 Revised Budget | 595,000 |
| Total Project Budget | 606,713 |
| Prior Year Actuals | 11,713 |
| 24/25 Actuals | 431,476 |
| Commitments | 134,058 |
| Remaining Project Balance | 29,466 |

| Project Milestones | | | | | |
|-----------------------|--------------------|---------------------|----------------------------|------------|-------------|
| Milestone | Planned Start Date | Planned Finish Date | Revised/Actual Finish Date | % Complete | Task Status |
| Concept | 9/09/2024 | 7/10/2024 | 31/10/2024 | 100% | |
| Engagement | | | | | |
| Detailed/Final Design | 8/10/2024 | 16/12/2024 | 16/12/2024 | 100% | |
| Procurement | 14/02/2025 | 29/03/2025 | 9/04/2025 | 100% | |
| Construction | 13/01/2025 | 30/04/2025 | | 90% | |



Key Capital Works Project Quarterly Status Report

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| | | | |
|---------------------------|---|-----------------------|----------------------------------|
| Project Code | PFP2102 | | |
| Project Name | Tom Simpson Nth/Sth Carparks Improvement | | |
| Project Description | Upgrade of south and north carparks servicing Tom Simpson Park to align with the coastal shared path upgrade project. Works to include reconfiguration to optimise layout and resurfacing | | |
| Project Manager | Manager Engineering Services | Project Sponsor | Director Infrastructure Services |
| Month Ending | March | Multi Year Project | MULT 2/2 |
| Overall Status Scheduling | | Overall Status Budget | |
| Overall Project Comment | Completed | | |

| Status - Colour Key | |
|--------------------------------------|--|
| Proceeding according to plan/phasing | |
| Manageable issues exist | |
| Serious issues – may need help | |
| Completed | |
| Carry forward to next financial year | |

| Budget / Expenditure Summary | |
|----------------------------------|-----------------|
| 24/25 Revised Budget | 927,155 |
| Total Project Budget | 955,940 |
| Prior Year Actuals | 28,785 |
| 24/25 Actuals | 975,893 |
| Commitments | 40 |
| Remaining Project Balance | - 48,778 |

| Project Milestones | | | | | |
|-----------------------|--------------------|---------------------|----------------------------|------------|-------------|
| Milestone | Planned Start Date | Planned Finish Date | Revised/Actual Finish Date | % Complete | Task Status |
| Concept | 0/01/1900 | 0/01/1900 | 22/12/2021 | 100% | |
| Engagement | | | | | |
| Detailed/Final Design | 3/08/2023 | 22/12/2023 | 31/05/2024 | 100% | |
| Procurement | 2/06/2024 | 12/07/2024 | 10/07/2024 | 100% | |
| Construction | 1/08/2024 | 29/11/2024 | 20/12/2024 | 100% | |



Key Capital Works Project Quarterly Status Report

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| | | | |
|----------------------------------|---|------------------------------|----------------------------------|
| Project Code | RDC2027 | | |
| Project Name | Joondalup Dr/Hodges Dr Int. Upgrade | | |
| Project Description | Upgrade of Joondalup Drive / Hodges Drive intersection, including additional right turn lane from Hodges Drv to Joondalup Drv southbound and upgrades to turning pockets, lighting, pedestrian facilities & Mitchell Fwy southbound access (multi-year project) | | |
| Project Manager | Manager Engineering Services | Project Sponsor | Director Infrastructure Services |
| Month Ending | March | Multi Year Project | MULTI-YR |
| Overall Status Scheduling | | Overall Status Budget | |
| Overall Project Comment | On Track | | |

| Status - Colour Key | |
|--------------------------------------|--|
| Proceeding according to plan/phasing | |
| Manageable issues exist | |
| Serious issues – may need help | |
| Completed | |
| Carry forward to next financial year | |

| Budget / Expenditure Summary | |
|----------------------------------|------------------|
| 24/25 Revised Budget | 49,285 |
| Total Project Budget | 4,584,000 |
| Prior Year Actuals | 262,965 |
| 24/25 Actuals | 15,758 |
| Commitments | 181,186 |
| Remaining Project Balance | 4,124,091 |

| Project Milestones | | | | | |
|-----------------------|--------------------|---------------------|----------------------------|------------|-------------|
| Milestone | Planned Start Date | Planned Finish Date | Revised/Actual Finish Date | % Complete | Task Status |
| Concept | 1/02/2020 | 31/05/2020 | 31/05/2020 | 100% | |
| Engagement | | | | | |
| Detailed/Final Design | 10/01/2022 | 30/06/2025 | | 85% | |
| Procurement | 1/07/2024 | 28/02/2026 | | 0% | |
| Construction | 15/07/2025 | 30/06/2026 | | 0% | |



Key Capital Works Project Quarterly Status Report

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| | | | |
|----------------------------------|--|------------------------------|----------------------------------|
| Project Code | RDC2029 | | |
| Project Name | Joondalup / Lakeside (N) Roundabout | | |
| Project Description | Upgrade of Joondalup Drive / Lakeside Drive (north) intersection to a roundabout. Works include northbound cycle lane bypass, skid resistance treatments and upgrades to lighting and pedestrian / cyclist facilities (multi-year project) | | |
| Project Manager | Manager Engineering Services | Project Sponsor | Director Infrastructure Services |
| Month Ending | March | Multi Year Project | MULT 2/2 |
| Overall Status Scheduling | | Overall Status Budget | |
| Overall Project Comment | On Track - Additional funding listed for consideration for the 25/26 Capital Works Budget | | |

| Status - Colour Key | |
|--------------------------------------|--|
| Proceeding according to plan/phasing | |
| Manageable issues exist | |
| Serious issues – may need help | |
| Completed | |
| Carry forward to next financial year | |

| Budget / Expenditure Summary | |
|----------------------------------|------------------|
| 24/25 Revised Budget | 3,024,422 |
| Total Project Budget | 3,100,000 |
| Prior Year Actuals | 12,789 |
| 24/25 Actuals | 1,346,389 |
| Commitments | 1,808,321 |
| Remaining Project Balance | - 67,499 |

| Project Milestones | | | | | |
|-----------------------|--------------------|---------------------|----------------------------|------------|-------------|
| Milestone | Planned Start Date | Planned Finish Date | Revised/Actual Finish Date | % Complete | Task Status |
| Concept | 1/02/2021 | 31/05/2021 | 14/05/2021 | 100% | |
| Engagement | | | | | |
| Detailed/Final Design | 2/05/2023 | 31/07/2024 | 15/08/2024 | 100% | |
| Procurement | 1/07/2024 | 31/08/2024 | 25/09/2024 | 100% | |
| Construction | 1/10/2024 | 20/06/2025 | | 60% | |

| | | | |
|----------------------------------|--|------------------------------|----------------------------------|
| Project Code | RDC2030 | | |
| Project Name | Moolanda Boulevard Pedestrian Footbridge | | |
| Project Description | Replacement of the Pedestrian Footbridge over Moolanda Boulevard in Kingsley (Inc Shared Path) | | |
| Project Manager | Manager Engineering Services | Project Sponsor | Director Infrastructure Services |
| Month Ending | March | Multi Year Project | MULTI-YR |
| Overall Status Scheduling | | Overall Status Budget | |
| Overall Project Comment | On Track | | |

| Status - Colour Key | |
|--------------------------------------|--|
| Proceeding according to plan/phasing | |
| Manageable issues exist | |
| Serious issues – may need help | |
| Completed | |
| Carry forward to next financial year | |

| Budget / Expenditure Summary | |
|----------------------------------|------------------|
| 24/25 Revised Budget | 100,000 |
| Total Project Budget | 3,327,000 |
| Prior Year Actuals | 288,771 |
| 24/25 Actuals | 111,715 |
| Commitments | 342,952 |
| Remaining Project Balance | 2,583,563 |

| Project Milestones | | | | | |
|-----------------------|--------------------|---------------------|----------------------------|------------|-------------|
| Milestone | Planned Start Date | Planned Finish Date | Revised/Actual Finish Date | % Complete | Task Status |
| Concept | | | | | |
| Engagement | | | | | |
| Detailed/Final Design | 9/01/2023 | 30/08/2024 | 31/10/2024 | 100% | |
| Procurement | 1/08/2024 | 30/05/2025 | | 80% | |
| Construction | 1/07/2025 | 28/02/2026 | | 0% | |



Key Capital Works Project Quarterly Status Report

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| | | | |
|----------------------------------|--|------------------------------|----------------------------------|
| Project Code | RDC2031 | | |
| Project Name | Hepburn Av-Lilburne/Walter Padbury | | |
| Project Description | Upgrade of Hepburn Avenue between Lilburne Avenue and Walter Padbury Boulevard, including the installation of traffic signals at Lilburne Avenue intersection and a dual-lane roundabout at Walter Padbury Boulevard intersection (multi-year project) | | |
| Project Manager | Manager Engineering Services | Project Sponsor | Director Infrastructure Services |
| Month Ending | March | Multi Year Project | MULTI-YR |
| Overall Status Scheduling | | Overall Status Budget | |
| Overall Project Comment | On Track | | |

| Status - Colour Key | |
|--------------------------------------|--|
| Proceeding according to plan/phasing | |
| Manageable issues exist | |
| Serious issues – may need help | |
| Completed | |
| Carry forward to next financial year | |

| Budget / Expenditure Summary | |
|----------------------------------|------------------|
| 24/25 Revised Budget | 1,328,346 |
| Total Project Budget | 5,000,000 |
| Prior Year Actuals | 72,881 |
| 24/25 Actuals | 53,021 |
| Commitments | 2,206,099 |
| Remaining Project Balance | 2,667,999 |

| Project Milestones | | | | | |
|-----------------------|--------------------|---------------------|----------------------------|------------|-------------|
| Milestone | Planned Start Date | Planned Finish Date | Revised/Actual Finish Date | % Complete | Task Status |
| Concept | 29/05/2022 | 22/12/2022 | 31/12/2022 | 100% | |
| Engagement | | | | | |
| Detailed/Final Design | 1/05/2024 | 31/10/2024 | 29/10/2024 | 100% | |
| Procurement | 1/11/2024 | 30/11/2024 | 26/02/2025 | 100% | |
| Construction | 24/02/2025 | 31/10/2025 | | 5% | |



| | | | |
|----------------------------------|---|------------------------------|----------------------------------|
| Project Code | RDC2032 | | |
| Project Name | Eddystone Ave - Joondalup to Honeybush | | |
| Project Description | Upgrade of Eddystone Avenue from Joondalup Drive to Honeybush Drive. Works include construction of an additional westbound lane and modification of turning lanes at Joondalup Drive and Honeybush Drive intersections (multi-year project) | | |
| Project Manager | Manager Engineering Services | Project Sponsor | Director Infrastructure Services |
| Month Ending | March | Multi Year Project | MULT 2/3 |
| Overall Status Scheduling | | Overall Status Budget | |
| Overall Project Comment | On Track | | |

| Status - Colour Key | |
|--------------------------------------|--|
| Proceeding according to plan/phasing | |
| Manageable issues exist | |
| Serious issues – may need help | |
| Completed | |
| Carry forward to next financial year | |

| Budget / Expenditure Summary | |
|----------------------------------|------------------|
| 24/25 Revised Budget | 51,675 |
| Total Project Budget | 2,038,650 |
| Prior Year Actuals | 39,668 |
| 24/25 Actuals | 9,017 |
| Commitments | 48,161 |
| Remaining Project Balance | 1,941,804 |

| Project Milestones | | | | | |
|-----------------------|--------------------|---------------------|----------------------------|------------|-------------|
| Milestone | Planned Start Date | Planned Finish Date | Revised/Actual Finish Date | % Complete | Task Status |
| Concept | 1/01/2022 | 31/05/2022 | 31/05/2022 | 100% | |
| Engagement | | | | | |
| Detailed/Final Design | 28/08/2023 | 31/03/2025 | 30/05/2025 | 90% | |
| Procurement | 1/01/2025 | 6/05/2025 | | 0% | |
| Construction | 1/10/2025 | 31/03/2026 | | 0% | |



Key Capital Works Project Quarterly Status Report

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City of
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|----------------------------------|--|------------------------------|----------------------------------|
| Project Code | SBS2093 | | |
| Project Name | Ocean Reef/Gwendoline Inter. Upgrade | | |
| Project Description | Realign WB carriageway to provide continuous cycle lane and improved sightlines, reconfigure left turn pocket on eastern approach, and extend rightturn pocket western approach on Ocean Reef. Install left turn pocket on Gwendoline Dr. Upgrade Ped Facility | | |
| Project Manager | Manager Engineering Services | Project Sponsor | Director Infrastructure Services |
| Month Ending | March | Multi Year Project | MULTI-YR |
| Overall Status Scheduling | | Overall Status Budget | |
| Overall Project Comment | On Track - Additional funding listed for consideration for the 25/26 Capital Works Budget | | |

| Status - Colour Key | |
|--------------------------------------|--|
| Proceeding according to plan/phasing | |
| Manageable issues exist | |
| Serious issues – may need help | |
| Completed | |
| Carry forward to next financial year | |

| Budget / Expenditure Summary | |
|----------------------------------|------------------|
| 24/25 Revised Budget | 1,065,072 |
| Total Project Budget | 1,187,600 |
| Prior Year Actuals | 107,528 |
| 24/25 Actuals | 63,506 |
| Commitments | 1,111,242 |
| Remaining Project Balance | - 94,676 |

| Project Milestones | | | | | |
|-----------------------|--------------------|---------------------|----------------------------|------------|-------------|
| Milestone | Planned Start Date | Planned Finish Date | Revised/Actual Finish Date | % Complete | Task Status |
| Concept | 1/02/2019 | 30/06/2019 | 30/06/2019 | 100% | |
| Engagement | | | | | |
| Detailed/Final Design | 1/12/2021 | 31/12/2023 | 9/01/2024 | 100% | |
| Procurement | 1/01/2024 | 31/12/2024 | 31/12/2024 | 100% | |
| Construction | 1/04/2025 | 30/06/2025 | | 10% | |



Key Capital Works Project Quarterly Status Report

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|---------------------------|--|-----------------------|----------------------------------|
| Project Code | SBS2095 | | |
| Project Name | Hepburn/Amalfi Roundabout Improvement | | |
| Project Description | Improvements to the Hepburn Avenue / Amalfi Drive / Howland Road Roundabout. Works include pre-deflection on east approach, skid resistance treatments and upgrades to lighting, pedestrian and cyclist facilities | | |
| Project Manager | Manager Engineering Services | Project Sponsor | Director Infrastructure Services |
| Month Ending | March | Multi Year Project | MULTI-YR |
| Overall Status Scheduling | | Overall Status Budget | |
| Overall Project Comment | Completed | | |

| Status - Colour Key | |
|--------------------------------------|--|
| Proceeding according to plan/phasing | |
| Manageable issues exist | |
| Serious issues – may need help | |
| Completed | |
| Carry forward to next financial year | |

| Budget / Expenditure Summary | |
|----------------------------------|----------------|
| 24/25 Revised Budget | 837,410 |
| Total Project Budget | 977,872 |
| Prior Year Actuals | 35,462 |
| 24/25 Actuals | 844,453 |
| Commitments | 73,062 |
| Remaining Project Balance | 24,896 |

| Project Milestones | | | | | |
|-----------------------|--------------------|---------------------|----------------------------|------------|-------------|
| Milestone | Planned Start Date | Planned Finish Date | Revised/Actual Finish Date | % Complete | Task Status |
| Concept | 1/01/2021 | 31/07/2021 | 31/07/2021 | 100% | |
| Engagement | | | | | |
| Detailed/Final Design | 3/04/2023 | 29/02/2024 | 11/06/2024 | 100% | |
| Procurement | 16/06/2024 | 19/07/2024 | 30/07/2024 | 100% | |
| Construction | 16/09/2024 | 31/03/2025 | 5/03/2025 | 100% | |



Key Capital Works Project Quarterly Status Report

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| | | | |
|----------------------------------|---|------------------------------|----------------------------------|
| Project Code | SBS2096 | | |
| Project Name | Hepburn/Karuah Intersection Improvement | | |
| Project Description | Improvements to the Hepburn Avenue / Karuah Way intersection. Works include left & right turn pockets, eastbound shoulder, kerbing realignments, school crossing relocation and upgrades to lighting, pedestrian and cyclist facilities | | |
| Project Manager | Manager Engineering Services | Project Sponsor | Director Infrastructure Services |
| Month Ending | March | Multi Year Project | CARRYFWD |
| Overall Status Scheduling | | Overall Status Budget | |
| Overall Project Comment | Completed | | |

| Status - Colour Key | |
|--------------------------------------|--|
| Proceeding according to plan/phasing | |
| Manageable issues exist | |
| Serious issues – may need help | |
| Completed | |
| Carry forward to next financial year | |

| Budget / Expenditure Summary | |
|----------------------------------|----------------|
| 24/25 Revised Budget | 630,343 |
| Total Project Budget | 986,490 |
| Prior Year Actuals | 358,087 |
| 24/25 Actuals | 585,343 |
| Commitments | 35,532 |
| Remaining Project Balance | 7,528 |

| Project Milestones | | | | | |
|-----------------------|--------------------|---------------------|----------------------------|------------|-------------|
| Milestone | Planned Start Date | Planned Finish Date | Revised/Actual Finish Date | % Complete | Task Status |
| Concept | 1/03/2021 | 30/06/2021 | 31/05/2021 | 100% | |
| Engagement | | | | | |
| Detailed/Final Design | 2/05/2022 | 31/01/2024 | 31/01/2024 | 100% | |
| Procurement | 27/11/2023 | 30/04/2024 | 8/03/2024 | 100% | |
| Construction | 22/05/2024 | 31/08/2024 | 14/08/2024 | 100% | |



Key Capital Works Project Quarterly Status Report

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| | | | |
|-------------------------|---|-----------------|----------------------------------|
| | | | |
| Project Code | SBS2097 | | |
| Project Name | Hepburn/Moolanda Roundabout Construction | | |
| Project Description | Upgrade of Hepburn Avenue and Moolanda Boulevard intersection to a two-lane | | |
| Project Manager | Manager Engineering Services | Project Sponsor | Director Infrastructure Services |
| Month Ending | March | Multi Year | MULT 2/3 |
| Overall Status | | Overall Status | |
| Scheduling | | Budget | |
| Overall Project Comment | On Track | | |

| Status - Colour Key | |
|--------------------------------------|--|
| Proceeding according to plan/phasing | |
| Manageable issues exist | |
| Serious issues – may need help | |
| Completed | |
| Carry forward to next financial year | |

| Budget / Expenditure Summary | |
|----------------------------------|------------------|
| 24/25 Revised Budget | 15,000 |
| Total Project Budget | 1,350,000 |
| Prior Year Actuals | 30,221 |
| 24/25 Actuals | 12,383 |
| Commitments | 8,373 |
| Remaining Project Balance | 1,299,023 |

| Project Milestones | | | | | |
|-----------------------|--------------------|---------------------|----------------------------|------------|-------------|
| Milestone | Planned Start Date | Planned Finish Date | Revised/Actual Finish Date | % Complete | Task Status |
| Concept | 1/03/2022 | 30/06/2022 | 30/06/2022 | 100% | |
| Engagement | | | | | |
| Detailed/Final Design | 11/03/2024 | 31/03/2025 | 30/05/2025 | 95% | |
| Procurement | 1/07/2025 | 30/09/2025 | | 0% | |
| Construction | 1/09/2025 | 31/12/2025 | | 0% | |



Key Capital Works Project Quarterly Status Report

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|--------------------------------|---|------------------------|----------------------------------|
| Project Code | STL2122 | | |
| Project Name | Santiago Park Sports Lights Installation | | |
| Project Description | Installation of four new poles and sports lights to illuminate park to the required standards | | |
| Project Manager | Manager Engineering Services | Project Sponsor | Director Infrastructure Services |
| Month Ending | March | Multi Year | MULT 1/2 |
| Overall Status | | Overall Status | |
| Scheduling | | Budget | |
| Overall Project Comment | On Track | | |

| Status - Colour Key | |
|--------------------------------------|--|
| Proceeding according to plan/phasing | |
| Manageable issues exist | |
| Serious issues – may need help | |
| Completed | |
| Carry forward to next financial year | |

| Budget / Expenditure Summary | |
|----------------------------------|----------------|
| 24/25 Revised Budget | 434,835 |
| Total Project Budget | 509,835 |
| Prior Year Actuals | - |
| 24/25 Actuals | 8,713 |
| Commitments | 451,585 |
| Remaining Project Balance | 49,537 |

| Project Milestones | | | | | |
|-----------------------|--------------------|---------------------|----------------------------|------------|-------------|
| Milestone | Planned Start Date | Planned Finish Date | Revised/Actual Finish Date | % Complete | Task Status |
| Concept | | | | | |
| Engagement | | | | | |
| Detailed/Final Design | 23/09/2024 | 31/10/2024 | 29/11/2024 | 100% | |
| Procurement | 4/11/2024 | 22/11/2024 | 30/12/2024 | 100% | |
| Construction | 24/02/2025 | 30/05/2025 | | 10% | |