



| | Year 1 | Year 2 | Year 3 | Year 4 | Year 5 |
|--|-----------------|---------------|---------------|---------------|---------------|
| | 2001/2002 | 2002/2003 | 2003/2004 | 2004/2005 | 2005/2006 |
| | \$k | \$k | \$k | \$k | \$k |
| Budget 2001/2002 | | | | | |
| 5 - Year Financial Plan | | | | | |
| OPERATING EXPENDITURE | | | | | |
| General Purpose Funding | | | | | |
| General Purpose Funding | | | | | |
| Governance | 1,149.7 | 1,161.4 | 1,173.3 | 1,185.4 | 1,197.6 |
| Governance | 1,149.7 | 1,161.4 | 1,173.3 | 1,185.4 | 1,197.6 |
| CEO Administration | 519.6 | 524.8 | 530.0 | 535.3 | 540.7 |
| Executive Services | 232.9 | 235.1 | 237.5 | 239.9 | 242.3 |
| Council Support | 958.0 | 967.6 | 977.2 | 987.0 | 996.8 |
| Marketing | 969.0 | 978.7 | 988.5 | 998.4 | 1,008.4 |
| Information Services | 1,195.8 | 1,207.8 | 1,219.8 | 1,231.9 | 1,244.3 |
| Office of the CEO | 3,875.3 | 3,914.0 | 3,953.0 | 3,992.5 | 4,032.5 |
| Strategic Planning | 529.5 | 534.8 | 540.1 | 545.4 | 550.9 |
| Organisational & Strategic Development | 1,418.9 | 1,433.1 | 1,447.5 | 1,462.0 | 1,476.6 |
| Human Resources | 689.4 | 696.4 | 703.4 | 710.5 | 717.6 |
| Contract Management | 208.5 | 210.6 | 212.7 | 214.8 | 216.9 |
| Strategic Planning | 2,846.3 | 2,874.9 | 2,903.7 | 2,932.7 | 2,962.0 |
| Office of the CEO | 6,721.6 | 6,788.9 | 6,856.7 | 6,925.2 | 6,994.5 |
| Resource Mgt Admin | 227.9 | 230.2 | 232.5 | 234.8 | 237.1 |
| Strategic Finance | 242.5 | 244.9 | 247.3 | 249.8 | 252.3 |
| Accounting Services | 1,487.8 | 1,570.7 | 1,656.4 | 1,745.2 | 1,837.0 |
| Resource Management | 1,958.2 | 2,045.8 | 2,136.2 | 2,229.8 | 2,326.4 |
| Planning & Development Admin | 291.5 | 294.4 | 297.3 | 300.3 | 303.3 |
| Approval Services | 1,638.3 | 1,654.7 | 1,671.2 | 1,687.8 | 1,704.7 |
| Urban Design | 646.3 | 652.7 | 659.1 | 665.7 | 672.4 |
| Planning & Development | 2,576.1 | 2,601.8 | 2,627.6 | 2,653.8 | 2,680.4 |
| Infrastructure Mgt Admin | 226.1 | 228.4 | 230.7 | 233.0 | 235.3 |
| Infrastructure Mgt Services | 8,460.5 | 8,547.0 | 8,634.4 | 8,722.5 | 8,811.5 |
| Operations Services | 13,530.5 | 13,807.9 | 14,092.2 | 14,383.8 | 14,682.9 |
| Infrastructure Management | 22,217.1 | 22,583.3 | 22,957.3 | 23,339.3 | 23,729.7 |
| Community Development Admin | 963.5 | 988.1 | 1,013.4 | 1,039.5 | 1,066.3 |
| Ranger Services | 1,992.6 | 2,012.5 | 2,032.6 | 2,052.9 | 2,073.5 |
| Leisure Services | 1,660.9 | 1,684.2 | 1,708.0 | 1,732.5 | 1,757.6 |
| Community & Health Services | 1,942.7 | 1,957.8 | 1,973.0 | 1,988.4 | 2,003.8 |
| Library Services | 3,429.5 | 3,463.8 | 3,498.5 | 3,533.5 | 3,568.8 |
| Community Development | 9,989.2 | 10,106.4 | 10,225.5 | 10,346.8 | 10,470.0 |
| Total Operational Expenditure | 44,611.9 | 45,288 | 45,977 | 46,680 | 47,399 |
| Reserves | | | | | |
| Transfer to - Interest on Reserves | 870.4 | 521.8 | 508.6 | 402.1 | 394.2 |
| Transfer to - Refuse Reserve | 235.0 | 468.8 | 473.5 | 478.2 | 483.0 |
| Transfer to - MV & Plant Replacement | 917.8 | 932.0 | 932.0 | 932.0 | 932.0 |
| Transfer to - Performing Arts | 1,000.0 | 1,000.0 | 1,000.0 | 1,000.0 | 1,000.0 |
| Transfer to - Craigie Leisure Centre | 10.8 | 131.7 | 175.0 | 177.1 | 200.0 |
| Reserve Transfers | 3,034.0 | 3,054.3 | 3,089.1 | 2,989.4 | 2,009.2 |
| MV & Plant Replacement Programmes | | | | | |
| Capital Cost | 1,349.5 | 1,291.4 | 1,363.0 | 2,134.5 | 374.4 |
| Sale Proceeds | | | | | |
| Vehicle & Plant Replacement Cost | 1,349.5 | 1,291.4 | 1,363.0 | 2,134.5 | 374.4 |
| Carry Forward Expenditure | | | | | |
| Carry Forward Works | 4,580.2 | | | | |
| Carry Forward Projects/Grants CFWD | | | | | |
| Carry Forward Projects/Grants CFWD | | | | | |
| Total Carry Forward Expenditure | 4,580.2 | | | | |
| Carry Forward Expenditure | | | | | |
| Municipal Funded | 5,391.7 | 6,382.2 | 5,024.1 | 5,198.6 | 5,865.8 |
| Significant Building Projects | 3,468.0 | 3,100.0 | 10,550.0 | 20,550.0 | 17,000.0 |
| Formula Local Road Grant | 4,646.0 | 6,689.6 | 4,356.9 | 3,901.0 | 4,100.5 |
| Grant/Contribution Funded | 13,505.7 | 16,171.8 | 19,931.0 | 29,649.6 | 26,966.3 |
| Total Capital Works | | | | | |
| Infrastructure Assets | 3,530.0 | 3,530.0 | 3,530.0 | 3,530.0 | 3,530.0 |
| Total Capital Expenditure | 22,965.4 | 20,993.2 | 24,824.0 | 35,314.1 | 30,870.7 |
| Proposals | | | | | |
| Leadership | 454.2 | 969.2 | 527.5 | 842.5 | 532.5 |
| Lifestyle | 688.7 | 298.9 | 248.5 | 177.5 | 161.4 |
| Economic Vitality | 175.5 | 246.0 | 197.0 | 168.0 | 109.0 |
| Organisational Culture | 1,117.8 | 794.2 | 528.2 | 449.2 | 409.2 |
| Councillors Requests & Other | 88.5 | 2,673.2 | 1,240.2 | 215.2 | 270.2 |
| Total Proposals | 2,524.7 | 4,981.4 | 2,741.4 | 1,852.4 | 1,482.3 |
| Total Expenditure | 73,136.0 | 74,316.5 | 76,631.1 | 86,836.1 | 81,760.8 |
| 0.0 | | | | | |

| Budget 2001/2002 5 - Year Financial Plan | Year 1 2001/2002 | Year 2 2002/2003 | Year 3 2003/2004 | Year 4 2004/2005 | Year 5 2005/2006 |
|--|---------------------|---------------------|---------------------|---------------------|---------------------|
| | \$k | \$k | \$k | \$k | \$k |
| OPERATING INCOME | | | | | |
| <i>Fines, Penalties, User & Other Income</i> | | | | | |
| <i>Government Grants & Contributions</i> | | | | | |
| <i>Proceeds on Disposal of Assets</i> | | | | | |
| 021 General Purpose Funding | | | | | |
| Rates | 39,587.5 | 41,268.1 | 42,754.9 | 44,294.8 | 45,889.6 |
| Pensioner Interest | 45.0 | 45.5 | 46.0 | 46.5 | 47.0 |
| Grants Commission | 2,357.2 | 2,404.3 | 2,452.4 | 2,501.5 | 2,551.5 |
| Formula Local Roads Grant | | | | | |
| Interest | 2,343.6 | 2,021.8 | 2,008.6 | 1,902.1 | 1,894.2 |
| General Purpose Funding | 44,333.3 | 45,739.8 | 47,261.9 | 48,744.9 | 50,382.3 |
| General Purpose Funding | 44,333.3 | 45,739.8 | 47,261.9 | 48,744.9 | 50,382.3 |
| Governance | | | | | |
| Governance | | | | | |
| CEO Administration | | | | | |
| Executive Services | 20.0 | 20.2 | 20.4 | 20.6 | 20.8 |
| Council Support | 150.9 | 152.4 | 153.9 | 155.4 | 156.9 |
| Marketing | | | | | |
| Information Services | | | | | |
| Office of the CEO | 170.9 | 172.6 | 174.3 | 176.0 | 177.7 |
| Strategic Planning | | | | | |
| Organisational & Strategic Development | 60.1 | 60.7 | 61.3 | 61.9 | 0.1 |
| Human Resources | 0.1 | 0.1 | 0.1 | 0.1 | 0.1 |
| Contract Management | 1.3 | 1.3 | 1.3 | 1.3 | 1.3 |
| Strategic Planning | 61.5 | 62.1 | 62.7 | 63.3 | 1.5 |
| Office of the CEO | 232.4 | 234.7 | 237.0 | 239.3 | 179.2 |
| Resource Mgt Admin | 25.0 | 25.3 | 25.6 | 25.9 | 26.2 |
| Strategic Finance | | | | | |
| Accounting Services | 235.2 | 237.6 | 240.0 | 242.4 | 244.8 |
| Resource Management | 260.2 | 262.9 | 265.6 | 268.3 | 271.0 |
| Planning & Development Admin | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 |
| Approval Services | 1,045.0 | 1,055.4 | 1,065.9 | 1,076.6 | 1,087.3 |
| Urban Design | 49.5 | 50.0 | 50.5 | 51.0 | 51.5 |
| Planning & Development | 1,095.0 | 1,105.9 | 1,116.9 | 1,128.1 | 1,139.3 |
| Infrastructure Mgt Admin | | | | | |
| Infrastructure Mgt Services | 7,099.3 | 7,170.3 | 7,242.0 | 7,314.4 | 7,387.6 |
| Operations Services | 811.9 | 820.1 | 828.3 | 836.6 | 844.9 |
| Infrastructure Management | 7,911.2 | 7,990.4 | 8,070.3 | 8,151.0 | 8,232.5 |
| Community Development Admin | 3.1 | 3.1 | 3.1 | 3.1 | 3.1 |
| Ranger Services | 398.7 | 402.7 | 406.7 | 410.8 | 414.9 |
| Leisure Services | 826.9 | 1,043.4 | 1,144.4 | 1,188.3 | 1,211.9 |
| Community & Health Services | 797.9 | 806.0 | 814.1 | 822.3 | 830.5 |
| Library Services | 250.3 | 252.8 | 255.3 | 257.8 | 260.4 |
| Community Development | 2,276.9 | 2,508.0 | 2,623.6 | 2,682.3 | 2,720.8 |
| Total Operational Income | 56,109.0 | 57,842 | 59,575 | 61,214 | 62,925 |
| NON OPERATING INCOME | | | | | |
| Infrastructure Assets | | | | | |
| Other Non Operating Grants - Contributions | 3,530.0 | 3,530.0 | 3,530.0 | 3,530.0 | 3,530.0 |
| Other Non Operating Grants - Capital Works | 4,906.5 | 6,689.6 | 9,356.9 | 3,901.1 | 4,100.5 |
| Other Non Operating Grants - Performing Arts | | | 5,000.0 | 15,000.0 | 17,000.0 |
| Non Operating Grants | 8,436.5 | 10,219.6 | 17,886.9 | 22,431.1 | 24,630.5 |
| Reserves | | | | | |
| Transfer from - Refuse Reserve | | | | | |
| Transfer from - MV & Plant Replacement | 786.3 | 600.9 | 595.6 | 1,117.5 | 129.5 |
| Transfer from - SAR / Security | 418.5 | | | | |
| Transfer from - Land | 3,207.5 | 3,100.0 | 550.0 | 550.0 | |
| Transfer from - Performing Arts | | | | 5,000.0 | |
| Reserve Transfers | 4,412.3 | 3,700.9 | 1,145.6 | 6,667.5 | 129.5 |
| Carry Forwards - Capital Works | | | | | |
| Carry Forward Supplementation | 4,178.3 | | | | |
| Carry Forward Surplus | | | | | |
| Carry Forward Surplus | 4,178.3 | | | | |
| Asset Sales | | | 5,000.0 | | |
| Borrowings | | | | | |
| TOTAL INCOME | 73,136.0 | 71,762.2 | 83,607.8 | 90,312.5 | 87,685.1 |
| Surplus / (Shortfall) - \$ 000's | 0.0 | (2,554) | 6,977 | 3,476 | 5,924 |