

ATTACHMENT ONE

0131

CITY OF JOONDALUP LEISURE CENTRES STRATEGIC MANAGEMENT GROUP

Meeting of the City of Joondalup Leisure Centres Strategic Management Group held in Conference Room 2, 1st Floor Civic Centre on Thursday 11 October 2001, commencing at 3.18pm.

1 ATTENDANCE AND APOLOGIES

Cr Andrew Patterson	Chairperson
Cr Mike O'Brien	
Mr Derek Ariss	General Manager Operations - RANS
Mr Ross Coggin	RANS WA State Manager
Mr Nathan Anderson	Manager Craigie Leisure Centre - RANS
Mr Mark Stanton	Manager Leisure and Ranger Services

Observer

Mr Graeme Hall	Special Projects Officer
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Apologies

Mr Chris Hall	Director Community Development
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2 ELECTION OF CHAIRPERSON

Mark Stanton opened the meeting and welcomed all in attendance and called for nominations for the position of chairperson

MOVED CR O'Brien **SECONDED** Ross Coggan that Cr Patterson be nominated as chairperson of the City Of Joondalup Leisure Centre Strategic Management Group.

There being no further nominations Cr Patterson was declared elected as Chairperson and assumed the chair.

3 TERMS OF REFERENCE

MOVED Cr Patterson **SECONDED** Derek Ariss that the Terms of Reference for the City Of Joondalup Leisure Centre Strategic Management Group be adopted. (Attachment Two refers)

CARRIED

4 FINANCIAL AND BUSINESS PERFORMANCE REPORT

The Business and Financial Performance Reports for Craigie, Ocean Ridge and Sorrento Duncraig reports for September 2001 were tabled. RANS Management Group reported that the Leisure Centres were not at this stage performing to its original expectations and had adjusted the budget and business plans accordingly.

The performance of the Centres was beginning to improve and it was expected that budget expectations would be achieved once the two capital projects, currently being planned, were implemented and operational. RANS noted that it was continuing to develop its knowledge of the marketplace and once this was more complete it would also have a beneficial impact on the performance of the centres.

It was noted there RANS had implemented a number of changes to operational policies and procedures at the Centres to enhance the performance of the Centres.

RANS advised that it had purchased \$150,000 of cardio fitness equipment for Craigie Leisure Centre and had transferred some of the old equipment to Sorrento Duncraig Leisure Centre. The introduction of new equipment has been well received by patrons at both centres.

5 2001/02 LEISURE CENTRE STRATEGIC PLAN

RANS Management Group outlined plans for a number of projects as follows:

- Divide the swimming pool at Craigie Leisure Centre into two separate bodies of water, which can then be heated to different temperatures to enhance the level of customer service available, particularly to lap swimmers and to learn-to-swim class participants. It would also significantly enhance pool safety. Ideally, this should be done at the same time as when the City replaces the pool shell and levels the pool concourse. These works are listed in the City's 5-year capital work plan for 2002/03.

It would be preferable for these works to take place in July/August 2002 and will require four months to complete. The City will therefore need to begin preliminary planning for these works in the current financial year.

- Relocate the Fitness Centre at Craigie Leisure Centre to the present Function Room and foyer area, create another space to act as a Function Room and develop retail outlets such as beautician and physiotherapy rooms. It was noted that for the retail proposal to proceed it would need to comply with the Town Planning Scheme and zone requirements.

- A consultant is in the process of being engaged to conduct market research and a feasibility study on the proposed extension to the Fitness Centre and Soft Toy play area.
- RANS will do a presentation at the next meeting of the Strategic Management Group so that these proposals can be further considered.

6 GENERAL BUSINESS

The next meeting will be scheduled for February 2002.

7 MEETING CLOSURE

There being no further business the meeting closed at 4.12pm.

CITY OF JOONDALUP LEISURE CENTRES STRATEGIC MANAGEMENT GROUP

TERMS OF REFERENCE

1 DEFINITIONS

Council	Council of the City of Joondalup and owner and lessor of the City's Leisure Centres
RANS	RANS Management Group, appointed operator and lessee of the City of Joondalup's Leisure Centres
Management Group	Leisure Centres Strategic Management Group
Leisure Centres	Craigie, Sorrento Duncraig and Ocean Ridge Leisure Centres

2 PURPOSE

This City has outsourced the operational management of its Leisure Centres to an independent facility management specialist under a commercial lease arrangement. The City wishes to ensure that delivery of leisure opportunities provided at the Leisure Centres is in keeping with the objectives espoused in the lease agreement primarily through a consultative rather than enforcement approach to the lease conditions.

Further the City seeks to ensure that leisure services provided to community both within and external to the leisure centres are aligned strategically, reinforcing a whole of city approach and reflecting a total service provision package from the City.

3 OBJECTIVES

- 3.1 To discuss the preparation and contents of the annual Leisure Centres Strategic Plan.
- 3.2 To receive and consider the final draft of the annual Leisure Centres Strategic plan for presentation to Council with recommendation for adoption
- 3.3 To consider proposed amendments and increases to the Schedule of Fees and Charges for the use of the three leisure centres where the proposal presents a variation from those adjustments as permitted by the lease agreement and make recommendations to Council
- 3.4 To receive financial and other performance measures of the leisure centres and to keep Council appraised of performance against the business plan for the centres.
- 3.5 To discuss and make recommendations to Council on policies applicable to the operation of the City's leisure centres
- 3.6 To assess facility improvement and major maintenance proposals for the Leisure Centres and make recommendations to Council for approval and on funding contributions.

- 3.7 To provide direction to the City and RANS based on strategies identified and developed by the working party to deliver consistent and cohesive leisure services to the community.
- 3.8 To consider the future development of the leisure services within the City
- 3.9 To consider proposals for leisure initiatives and programs which reflect a whole of City approach to leisure services.
- 3.10 To ensure that the local community continues to perceive the leisure centres as facilities offering services provided by the City of Joondalup

4 MANAGEMENT FRAMEWORK

RANS is responsible for the operational management of the leisure centres as lessee and has a commercial responsibility to the City. The City is the lessor as described in the lease and management agreement and does not have day to day management responsibility for the Leisure Centres.

RANS as the lessee is obliged to participate fully as a member of the Management Group ensure strategic direction and alliance between the City and RANS is maximised and maintained.

RANS is not required to undertake activities or desist with activities under direction from the Management Group should such a direction be deemed to be contradictory to the conditions of its lease.

The City has responsibility for overseeing and coordinating the total leisure services experience available to the community. The City's involvement in the management of the Centres is at a strategic level. RANS has responsibility for the operational management of the leisure centres through the Management Group an opportunity to influence and participate in setting the future strategic direction of leisure services within the City.

Changes to the Terms of Reference for the Management Group can only be made by written agreement between RANS and Council.

5 MEMBERSHIP

The Management Group consist of the following members.

- i Elected Members (2)
- ii RANS representatives (3)
- iii Director Community Development
- iv Manager Leisure and Ranger Services

6 MANAGEMENT

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6.1 Chairperson

The Chairperson shall be elected by the Committee and will rotate annually between RANS and Council.

6.2 Meetings

Meetings shall be arranged at regular intervals as determined by the Management Group at an appointed time and place in accordance with the lease conditions.

6.3 Quorum

A quorum will be by simple majority.

6.4 Minutes

Minutes shall be made of all meetings. A copy of confirmed minutes shall be forwarded shall be forwarded to members at least seven days prior to the following meeting.

6.5 Deputations

The Management Group may invite any persons or organisations to attend any meetings to discuss issues of interest.

6.6 Powers of Council

Nothing herein contained shall restrict the powers of Council.

10 October 2001

Mr Mark Stanton
Manager Leisure & Ranger Services
City of Joondalup
PO Box 21
JOONDALUP WA 6919



RANS Management Group
ABN 82 006 666 860

RANS House
Cnr Dorcas and Moray Streets
South Melbourne, Victoria 3205
Australia

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Website: www.rans.com.au

P		City of Joondalup
A	1076	DOCUMENT REGISTRATION
		Ref 09050
		No 130707
		Action Officer MRS
		a: DCD

Dear Mark

**CITY OF JOONDALUP LEISURE CENTRES
MONTHLY REPORTS - SEPTEMBER 2001**

Please find enclosed a copy of the September 2001 Monthly Reports for Craigie, Ocean Ridge and Sorrento Duncraig Leisure Centres.

Mark, if there are any aspects of these reports you would like to discuss please do not hesitate to contact me on (02) 9344 3610.

Yours sincerely

Ross Coggan
Operations Manager



Craigie Leisure Centre

CRAIGIE LEISURE CENTRE

MONTHLY REPORT

SEPTEMBER 2001

PRESENTED TO

CITY OF JOONDALUP

BY

RANS MANAGEMENT GROUP

INTRODUCTION

This report outlines the operations of the Craigie Leisure Centre for the month of September 2001 and provides comments on management initiatives at the Centre.

EVENTS

Craigie Leisure Centre hosted a workshop for fitness professionals called "Knee Injury and Exercise Prescriptions". The workshop was conducted by Adam Floyd (B Sc. Physio; B PE Hons) and attended by 7 staff and 3 external participants.

The Centre also hosted the Les Mill Body Systems "Body" Launch, held on Sunday 16 September 2001 to launch:

- Body Combat 56 participants
- Body Pump 27 participants
- Body Balance 17 participants

During September Craigie Leisure Centre appointed an Occupational Health and Safety Officer to ensure a co-ordinated approach to OH & S for both staff and patrons.

The first edition of "Body Language" newsletter was published and distributed. The newsletter features fitness facts, health tips and a staff profile on the Centre's Gym Instructor/Personal Trainer and Occupational Health and Safety Officer, Kerry Gilligan.

Theme nights for the sport and recreation patrons commenced with a Hawaiian Night that not only provided some fun and entertainment for our customers but also yielded an increase in the number of teams participating in the competitions.

During the month of September the Sport and Recreation area organised coaching clinics and sausage sizzles for junior soccer, basketball and netball.

ATTENDANCE

Attendance Tables for the month of September are attached.

PROGRAMS

Learn To Swim & Squads

In September, the Centre provided lessons for 456 children. The squad program continues to be fairly successful.

Health & Fitness

Attendances in Health & Fitness Activities over the month were as follows:

	Members	Casual	No. of classes	Average per class	Bookings
Gymnasium	5252	1248	-	-	-
Acrobics	4227	1124	158	27	-
Aquarobics	974	390	73	19	-
Crèche					912
Fitness Programs					105
Fitness Appraisals					84
Internal Personal Training Sessions					22

Sport and Recreation

Team Numbers currently involved in competitions are: -

<i>Competition</i>	<i>Number of Teams</i>	New season. Approximate numbers only.
Saturday Junior Basketball	~19	
Saturday Junior Netball	~12	
Friday Junior Soccer	~30	
Thursday Mixed Netball	30	
Thursday Mixed Volleyball	12	
Wednesday Basketball	26	
Wednesday Soccer	17	
Wednesday Ladies Daytime Netball	21	
Tuesday Evening Netball	53	
Monday Daytime Ladies Netball	19	
Monday Evening Netball	54	
TOTAL	293	

This represents a 1.5% increase over the previous month.

SPONSORSHIP

During the month of September the Craigie Leisure Centre hosted the Les Mills Body Systems "Body" launch. Morning tea for this event was donated by Padbury Brumby's to the value of \$485.00.

USER GROUPS

The Centre has been utilised by the following user groups during the month:

- Community Physiotherapy
- Kingsley Physiotherapy
- Joliettes Gymnastics
- Whitfords Hawk Basketball Team
- Mr Ray Stubber Basketball Hire
- Prime Movers
- Yoseikan-Ryu Karate
- Blackdragons Basketball Team
- Carol Clarkson Badminton
- St Mark's Anglican School
- Padbury Junior Basketball
- Ocean Reef Senior High School
- Wayne Spear Dojo
- Home Schooling
- Aquamotion Swim Club
- Woodvale Senior High School
- Whitfords Aussi Swim
- AustSwim
- John Love – Soccer Court Hire
- Ms L Lee – Badminton Court Hire
- Black Dragons Basketball Team
- WA Netball
- North Metro Junior Basketball
- St Stephens School
- West Coast Masters
- Mindarie Dive Academy
- Asthma Swim
- Head Above Water
- Warwick Senior High School
- Pool Parties
- Breakers Swim Club

MARKETING

Marketing at the Centre during the month of September included:

Internal

- 1st edition of "Body Language" newspaper published and distributed.
- Learn to Swim flyer distributed to playgroup participants.
- Re-enrolment letters handed to all Learn to Swim participants.
- Mail out every 2 weeks to all expiring members outlining Direct Debit offer.
- Promotion of Body Combat, Body Pump and Body Balance master class.
- Just 4 Kids holiday activities and Term 4 Sports program A5 flyer made available at the Centre.

External

- Learn to Swim A5 size flyer letterbox drop (50,000).
- Term 4 advertising, Wanneroo Times September 18 edition.
- Delivery of new program brochures.
- Just 4 Kids holiday activities and Term 4 Sports program A5 flyer. mailed out to schools in the surrounding area.
- Inclusion in the rates incentive newspaper advertisement as sponsors of the rates early payment promotion.

PLANT OPERATION AND MAINTENANCE

General Maintenance

- See attached maintenance sheet.
- Fitness Centre.
 - ◆ Established maintenance contract with AAA electronics.
 - ◆ Replacement of all pink upholstery to present uniform décor.
 - ◆ Repair of flotation belts.
 - ◆ Purchased graphic equaliser (Body Combat sound system).
 - ◆ Replacement of Aeroboxing equipment.

10 October 2001

Mr Mark Stanton
Manager Leisure & Ranger Services
City of Joondalup
PO Box 21
JOONDALUP WA 6919

Dear Mark

**CITY OF JOONDALUP LEISURE CENTRES
MONTHLY REPORTS - SEPTEMBER 2001**

Please find enclosed a copy of the September 2001 Monthly Reports for Craigie, Ocean Ridge and Sorrento Duncraig Leisure Centres.

Mark, if there are any aspects of these reports you would like to discuss please do not hesitate to contact me on (02) 9344 3610.

Yours sincerely



Ross Coggan
Operations Manager



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ABN 82 004 666 860

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South Melbourne, Victoria 3205
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P		City of Joondalup
A	1002	DOCUMENT REGISTRATION
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		cc: Deb



Sorrento Duncraig Leisure Centre

**SORRENTO DUNCRAIG
LEISURE CENTRE**

MONTHLY REPORT

SEPTEMBER 2001

PRESENTED TO

CITY OF JOONDALUP

BY

RANS MANAGEMENT GROUP

HEALTH AND SAFETY ISSUES

See attached Incident Register.

CUSTOMER FEEDBACK

The Customer Feedback Register is attached. Centre staff received a number of comments through discussions with Centre patrons and these included:

- Lack of cleanliness in the sauna. Pool staff are now scrubbing area daily.
- Concern from seniors regarding the relocation of the circuit equipment to Sorrento/Duncraig. Resolved through discussion.

GOALS FOR OCTOBER 2001

Health & Fitness

- Facilitate a Halloween theme week in the gym.
- Refinement of consultation package and development of lifestyle program.

Marketing



- Learn to Swim newsletter.
- Term 4 advertising for Sorrento/Duncraig and Ocean Ridge Leisure programs (brochure and newspaper advertisements).
- Re-nomination mail out for sports programs.
- Newspaper advertisement for new sport and recreation programs.



Sport & Recreation

- Exceed 320 teams for the month of October 2001.
- Gain approval for Vacation Care from Family and Children's Services.
- Host a fully catered Melbourne Cup Luncheon complete with an MC and a fashion parade.

Aquatic Services

- Term 4 Learn to Swim program advertising.
- Advertise outdoor pool opening.
- Increase re-enrolment numbers.
- Introduce various activities for casual swimmers.
- Outdoor pool ready for November opening.
- Lifeguard training.

							
MANAGEMENT GROUP							
CRAIGIE LEISURE CENTRE							
PROFIT (LOSS)							
2001 - 2002							
DESCRIPTION	ACTUAL Jul-01	ACTUAL Aug-01	ACTUAL Sep-01	BUDGET Sep-01	ACTUAL YTD	BUDGET YTD	VARIANCE YTD
	\$	\$	\$	\$	\$	\$	\$
INCOME	157,146	173,955	184,904	213,342	516,005	665,026	(149,021)
EXPENDITURE	219,285	169,915	199,861	205,500	589,061	616,500	(27,439)
TOTAL	(62,139)	4,040	(14,957)	7,842	(73,056)	48,526	(121,582)

							
MANAGEMENT GROUP							
JOONDALUP LEISURE CENTRES - COMBINED							
INCOME							
DESCRIPTION	ACTUAL Jul-01	ACTUAL Aug-01	ACTUAL Sep-01	BUDGET Sep-01	ACTUAL YTD	BUDGET YTD	VARIANCE YTD
	\$	\$	\$	\$	\$	\$	\$
AQUATIC ENTRY	17,803	17,070	25,012	55,000	59,885	165,000	(105,115)
LEARN TO SWIM	24,893	13,585	30,300	26,000	68,778	78,000	(9,222)
WET PROGRAMS	2,093	1,917	7,354	1,500	11,364	4,500	6,864
FITNESS PROGRAMS	13,511	13,058	16,212	14,000	42,781	42,000	781
DRY PROGRAMS	71,647	61,456	108,663	80,000	241,766	240,000	1,766
MEMBERSHIPS	37,619	33,860	23,590	55,000	95,069	165,000	(69,931)
CRECHE	1,072	1,188	1,831	4,500	4,091	13,500	(9,409)
MERCHANDISE	1,843	1,701	2,717	7,000	6,261	21,000	(14,739)
MISCELLANEOUS	6,591	7,174	6,980	1,000	20,745	3,000	17,745
PREPAYMENTS FROM COUNCIL	35,029	47,342	22,342	0	104,713	104,713	0
TOTAL	212,101	199,351	245,000	245,000	555,453	635,713	(80,260)

RANS

MANAGEMENT GROUP

CRAIGIE LEISURE CENTRE

EXPENSE

2001 - 2002

Craigie Leisure Centre

DESCRIPTION	ACTUAL Jul-01	ACTUAL Aug-01	ACTUAL Sep-01	BUDGET Sep-01	ACTUAL YTD	BUDGET YTD	VARIANCE YTD
	\$	\$	\$	\$	\$	\$	\$
AQUATIC ENTRY	17,803	17,070	25,012	55,000	59,885	165,000	(105,115)
LEARN TO SWIM	24,893	13,585	30,300	26,000	68,778	78,000	(9,222)
WET PROGRAMS	2,093	1,917	7,354	1,500	11,364	4,500	6,864
FITNESS PROGRAMS	13,511	13,058	16,212	14,000	42,781	42,000	781
DRY PROGRAMS	29,379	37,060	48,566	27,000	115,005	81,000	34,005
MEMBERSHIPS	37,619	33,860	23,590	55,000	95,069	165,000	(69,931)
CRECHE	1,072	1,188	1,831	4,500	4,091	13,500	(9,409)
MERCHANDISE	1,843	1,701	2,717	7,000	6,261	21,000	(14,739)
MISCELLANEOUS	6,591	7,174	6,980	1,000	20,745	3,000	17,745
PREPAYMENTS FROM COUNCIL	22,342	47,342	22,342	22,342	92,026	92,026	0
TOTAL	157,146	155,555	184,994	213,342	516,005	665,026	(149,021)

RANS

MANAGEMENT GROUP

CRAIGIE LEISURE CENTRE

EXPENSE

2001 - 2002

Craigie Leisure Centre

DESCRIPTION	ACTUAL Jul-01	ACTUAL Aug-01	ACTUAL Sep-01	BUDGET Sep-01	ACTUAL YTD	BUDGET YTD	VARIANCE YTD
	\$	\$	\$	\$	\$	\$	\$
SALARIES & STAFF	124,924	108,255	143,644	120,000	376,823	360,000	16,823
UTILITIES	31,307	24,005	20,000	27,000	75,312	81,000	(5,688)
MARKETING	12,096	8,221	5,432	21,000	25,749	63,000	(37,251)
OFFICE COSTS	3,726	5,427	4,493	4,500	13,646	13,500	146
MAINTENANCE	23,361	13,521	7,800	16,000	44,682	48,000	(3,318)
INSURANCE	2,600	1,000	1,000	1,000	4,600	3,000	1,600
PROGRAM COSTS	2,951	3,850	2,591	1,000	9,392	3,000	6,392
MERCHANDISE	5,876	328	6,223	5,000	12,427	15,000	(2,573)
EQUIPMENT LEASE & PURCHASE	3,638	170	842	3,000	4,650	9,000	(4,350)
MISCELLANEOUS	8,806	5,138	7,838	7,000	21,780	21,000	780
TOTAL	192,885	169,915	199,936	205,500	589,910	616,500	(26,590)

Learn To Swim

Craigie Leisure Centre Swim School has been designed to cater for individuals of all ages and abilities. All classes are conducted by qualified and friendly staff.

The swimming program incorporates all aspects of swimming and survival techniques, in a quality and fun environment.

Participants will be placed into class groups according to their swimming ability. Contact the Centre to organise a FREE assessment for your child.

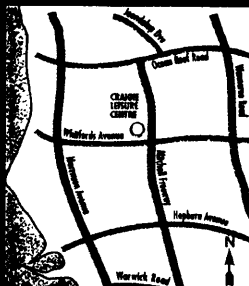
Lessons are 1/2 hour in duration and are conducted 6 days a week. See reception for available times.

Certificates are awarded for each level achieved.

Private Lessons

Private Lessons are available for all ages on application to the Learn To Swim Co-ordinator.

Monday 10.00am - 11.00am
Saturdays 10.00am - 11.00am



Craigie Leisure Centre

100 Watford Avenue
Glasgow G12 8LJ



RANS (Royal Association of Naval Schools) is a registered charity (No. 262825) and a company limited by guarantee (No. 262825).

RANS



Craigie Leisure Centre

Telephone: 0141 204 4444



Pre School

Children aged 3-5 years will be taught basic swimming skills and water safety. The program is designed to be fun and engaging.

- L1 Starfish
- L2 Fish
- L3 Crab
- L4 Bird
- L5 Hippo

School / Age

Children aged 6-11 years will be taught basic swimming skills and water safety. The program is designed to be fun and engaging.

- L1 Starfish
- L2 Fish
- L3 Crab
- L4 Bird
- L5 Hippo
- L6 Hippo

Squads

Children aged 12-17 years will be taught basic swimming skills and water safety. The program is designed to be fun and engaging.

- L8 Fish
- L9 Fish
- L10 Fish
- L11 Fish

Adult Classes

Adults aged 18+ years will be taught basic swimming skills and water safety. The program is designed to be fun and engaging.

Adults aged 18+ years will be taught basic swimming skills and water safety. The program is designed to be fun and engaging.

Adults aged 18+ years will be taught basic swimming skills and water safety. The program is designed to be fun and engaging.

JOONDALUP LEISURE
CENTRES - COMBINED
EXPENSES
2000

DESCRIPTION	ACTUAL Jul-01	ACTUAL Aug-01	ACTUAL Sep-01	BUDGET Sep-01	ACTUAL YTD	BUDGET YTD	VARIANCE YTD
	\$	\$	\$	\$	\$	\$	\$
SALARIES & STAFF	184,748	139,992	191,740	158,000	496,480	474,000	22,480
UTILITIES	35,715	26,005	23,000	30,500	84,720	91,500	(6,780)
MARKETING	13,184	8,471	5,432	22,400	27,067	67,200	(40,133)
OFFICE COSTS	6,249	7,481	6,879	7,500	20,409	22,500	(2,091)
MAINTENANCE	29,102	21,588	10,522	22,000	61,212	66,000	(4,788)
INSURANCE	5,100	2,000	2,000	2,000	9,100	6,000	3,100
PROGRAM COSTS	3,617	4,185	2,908	2,000	10,710	6,000	4,710
MERCHANDISE	5,876	328	6,223	5,000	12,427	15,000	(2,573)
EQUIPMENT LEASE & PURCHASE	3,988	206	1,810	4,200	5,804	12,400	(6,596)
MISCELLANEOUS	12,667	7,700	12,706	12,000	33,073	38,000	(4,927)
TOTAL	280,226	217,956	262,820	265,600	761,002	796,600	(35,598)

RANS
MANAGEMENT GROUP

JOONDALUP LEISURE
CENTRES - COMBINED
(RANS - PSS)
2000

City of
Joondalup

DESCRIPTION	ACTUAL Jul-01	ACTUAL Aug-01	ACTUAL Sep-01	BUDGET Sep-01	ACTUAL YTD	BUDGET YTD	VARIANCE YTD
	\$	\$	\$	\$	\$	\$	\$
INCOME	212,101	198,351	245,001	244,000	655,453	836,713	(181,260)
EXPENDITURE	280,226	217,956	262,820	265,600	761,002	796,600	(35,598)
TOTAL	(68,125)	(19,605)	(17,819)	(21,600)	(105,549)	26,113	(145,662)



Craigie Leisure Centre

JUST 4 KIDS

HOLIDAY ACTIVITIES & TERM 4 SPORTS PROGRAMS

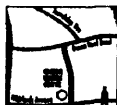
HOLIDAY ACTIVITIES -

SPECIALIST 2 DAY COACHING CLINICS

NETBALL	Jonathan Fletcher - Perth Oracles Assistant Coach
BASKETBALL	Wayne Simmons - former Wildcat training squad member
SOCCER	Special Guest

NEW AFTER SCHOOL COMPETITIONS TERM 4 (all games between 4pm - 6pm)

BASKETBALL	Wednesdays
U/17 YRS SOCCER	Wednesdays
NETBALL	Tuesdays (Primary School & High School)
SOCCER	Fridays
5/5, 11/11 & 11/11	



THURSDAY IS COACHING CLINIC DAY!

Netball, Basketball, Soccer & Multisports

SAUNDAY COMPETITIONS

Basketball & Netball -
School yrs 2/3, 4/5, 6/7, 8/9 & 10 to 12.

\$5.50 Player registration - \$4.40 per game

**FOR FURTHER INFORMATION
PHONE: 9307 4566**



CRAIGIE LEISURE CENTRE

City of
Joondalup

Proudly operated by RANS Management Group
on behalf of the City of Joondalup

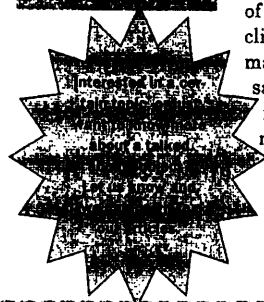
RANS
RECREATION AND NUTRITION SERVICES

Body Language

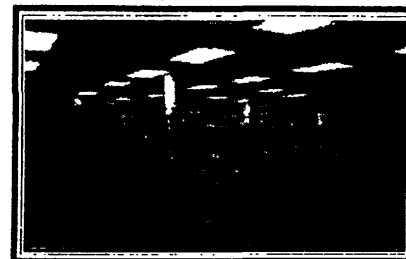
1st Edition

October, 2001

Welcome to the very first edition of "Body Language". It is our intention to issue a publication every two months. With the plethora of multi-skilled Instructors and the wealth of knowledge among the clientele at Craigie Leisure Centre, we hope to have plenty of information to offer you. That's an invitation to everyone to have their say. We are open to all suggestions (as long as it's printable). The important thing is that this newsletter is for you, therefore we need to know what you would like to have included.



Help us Help YOU!



Our Thanks to
Lynn, Jim & Kylie at
**PADBURY
Brumby's**
For their support with
catering for the Launch
of the latest BodyCom-
bat, BodyPump & Body-
Balance on Sunday 16
September anyone who
attended will confirm
that the array was
par excellence
By supporting them we all
benefit

You may have noticed a few changes to the gym. The Centre has replaced most of the old Cardio equipment with new spiffy bikes, treadmills, stepers and rowers. The new layout of the gym has freed up a lot of the space making the areas feel more open. We would, however love your input into the Centre. A feedback box has been placed on the Recep-

tion desk - we encourage you to provide us with your views and ideas.

Some things we can do, some we can't - but until we know ...

Make this your Centre!

Fitness Type Food

SMOOTHIES

- ☐ 2 bananas, peeled & sliced
- ☐ 200g low-fat fruit salad yoghurt
- ☐ 2 Tbs skim milk powder
- ☐ 1 1/2 cups skim milk
- ☐ 1/4 tsp ground mixed spice
- ☐ Fresh mint sprig

Blend together bananas, yoghurt, skim milk powder, skim milk and mixed spice until smooth. Pour into a tall chilled glass and garnish with sprig of mint.
© Substitute bananas with 250g Strawberries (leave out the spice) or 250g diced canned apricots

(use low fat apricot yoghurt, add grated orange rind instead of the spice) - *voila! Sheer bliss!!*

Banana Smoothie Breakdown
Carbohydrate 60g
Protein 16.5g
Fat 1.0g
Fibre 3.5g
1300 kilojoules (310 calories)

For some of us

For others

LEARN TO SWIM OR MORE!
NOW AVAILABLE
For your child TODAY!

LEARN TO SWIM OR MORE!



Craigie Leisure Centre For further enquiries phone: **9307 4566**



City of Joondalup Craigie Leisure Centre is proudly operated by RANS Management Group on behalf of the City of Joondalup



LAST CHANCE

**PAY BY 13 SEPTEMBER
2001 AND BE IN
THE RUNNING
TO WIN**

\$2,500
(\$1,500 Cash plus
\$1,000 Lakeside Gift Voucher)



**Craigie Leisure Centre
Package** - A Family Membership for
four people valued at \$2,500



Hillbarys Resort Package - Two nights
accommodation for four people in a
two-bedroom apartment



Joondalup Resort Package -
One night luxury accommodation for
two people



Esplanade Hotel Fremantle Package -
One night Breakfast Package for
two people



Hotel Rendezvous Package - Bed and
Breakfast Breakfast Package



Novotel Langley Perth Package -
Deluxe Weekend Two Night Package



Greater Union MEGA PASS Package -
10 movies for two people



**PAY BY 13 SEPTEMBER TO
RECEIVE A 5% DISCOUNT**

**FIRST INSTALMENT DUE
20 SEPTEMBER 2001**

RATES PAYMENT OPTIONS



Rates can be paid 24 hours a day either online at
www.joondalup.wa.gov.au or via the telephone, by Credit Card
on 1300 136 085 or BPAY.

City of Joondalup

11 WARREROO TRAIL, Tuesday, September 4th, 2001

FITBALL FRENZY

The fitness industry has been taken by storm by hundreds of round, rubber balls! But are they worth while?

Fitballs have been around since the early 1970's. They have been used for rehabilitation programs by physiotherapists, to develop joint stability and strength. This principle has now been taken into fitness centres all over the world to develop a more functional style of training.

Using Fitballs in your training routine puts your body in an unstable environment, causing your core stabilising muscles (abdominal, lower back) to work harder and develop strength and stability. Providing your body with an unstable base of support, eg Fitball, challenges the joints of the body as well as your core stabilising muscles. Developing this area of the body is desirable for any weightlifter (anyone who lifts weights,

no matter what size!) because it provides your major levers of the body, eg. arms and legs, a stronger foundation to which they can apply more power. Think about how many times you bend down to pick something off the floor or you reach up to get that "last packet of chips" from the top shelf (yeah right, not our members!). Every time you do this your base of support is unstable and risk of injury is increased. Doesn't it then make sense to train your body to cope with an unstable base of support? This will prevent injuries both on the sporting field and in everyday activities. Injuries to both ankles and knees are becoming more common day by day in all sports, so it's about time that

helped ourselves to at least try and prevent some of these injuries.

Large amounts of sporting clubs these days are using Fitballs in their training routines. Large names such as the Chicago Bulls were one of the first big name clubs to get into training with Fitballs and now they seem to be popping up in clubs all over the world.

Exercise's on the Fitballs range from the commonly used abdominal curls, to push ups, leg curls and for the game, standing on the ball and doing squats! Before using the Fitballs ask one of your Instructors to show you a few exercises or book in for a personal training session.



Fluid Intake

work out? Sorry - but it was fluid - every kilo Summer just lost during training around the corner, now is as water - it needs to go back!!

I'm talking about water.... Be honest, how many of you even drink one glass of pure unadulterated water everyday?

During exercise your body starts to dehydrate - the blood becomes thicker and its ability to flow is reduced - this causes lethargy, dizziness and your heart has to work harder to push the blood around so your heart rate increases.

This is a simple guide to follow:

Your stomach gets rid of 800ml in 1 hour (cold water 5 - 15°C or refrigerated is ideal as it empties most rapidly from the stomach - so before you exercise treat yourself to 2 glasses (300 - 500mls) of water, and replace 1 glass (200mls) every 15 minutes during exercise.

Don't add Staminade or salt, you really don't need it, and it can increase dehydration. If you are a marathon runner

or participating in an event that will last more than an hour, a 2% glucose solution is plenty and that will ensure that your insulin level doesn't soar.



Bon Voyage !!

Martine is off to Europe - I know she'll be missed (especially by the New Image group)

If you would like to contact her the email address is martinepearman @ hotmail.com

JUST 4 KIDS

HOLIDAY ACTIVITIES & TERM 4 SPORTS PROGRAMS

- NETBALL
- BASKETBALL
- SOCCER

Pick up a brochure at Reception

Not Getting the results YOU want?

People are constantly asking themselves why? Why aren't I losing weight? Why aren't I gaining muscle? Or Why do I feel the same? There are so many different factors that can cause your training programs to plateau.

Firstly, how much training are you doing? Doing some sort of physical activity say twice a week is only going to maintain your body composition. When you are getting started with your training program you should be looking to do something about four times a week. (Not all weight sessions!) At the other end of the scale there is such a thing as over training. When people are training excessively their bodies adapt to it and they don't get the results they are looking for. So more is not always better. You need to find a balance in your exercise routine. Don't over do it or under do it!

Secondly, you need to have a look at what type of exercise you are doing

and what your goals are. This is where WE come into the picture! Get as much help as you can to achieve your results. Your instructor can give you the information you need to get what you want, realistically! (No we can't work miracles!) You might even think about getting yourself a personal trainer. Personal training helps to educate you with your training and, with the supervision, you find you will achieve results faster. As personal trainers we can provide you with better training techniques and exercises. If you are the sort of person that finds it easier to be pushed by someone else then personal training is the answer.

Thirdly, the part of our lifestyle that most people hate, DIET!

Diet plays such an important of our life. Your diet can effect your state of mind as well as your physical appearance. Maintaining a balanced diet will help with your training and achieving the results you want to achieve. These days there are so many different diets in magazines on T.V, etc. but the bottom line is you achieve what you want through hard work. There is no magic pill that will do anything. Mind you I saw one the other day for increasing your breast size, I'll let you know how I got

The industry is growing by the day and times are changing. People are wanting to do the right thing by themselves. Making the decision to become active in your life is one of the biggest steps to a better life, so you are half way there. Keep up the good work everyone and Happy Training!

"Get what you want, and want what you get"



Facts on Arthritis

There are over 150 different types of arthritis. Arthritis means inflammation of a joint and may affect any joint in the body. It can affect both men and women but is most common in men over 40, postmenopausal women and the elderly.

Types of arthritis-

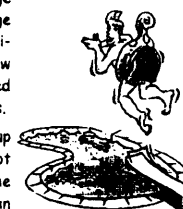
Rheumatoid Arthritis: Rheumatoid arthritis attacks the joint cartilage. The joint capsule is inflamed and releases more synovial fluid. The normal nourishment of the cartilage is obstructed. The fluid thickens and restricts the movement in the joint causing it to fuse.

Osteoarthritis: Osteoarthritis is a non-inflammatory disease of a move-

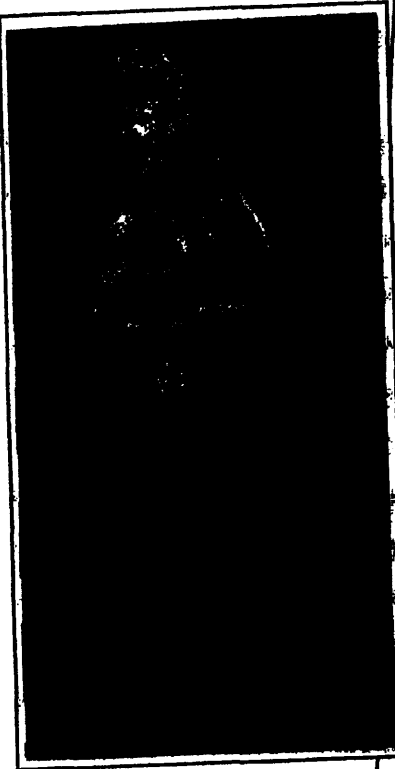
able joint. Generally it is a result from aging, irritation of the joints and abrasion. It is caused by a breakdown in cartilage cells in the joint cartilage and as the articular cartilage deteriorates and new osseous tissue is deposited on the exposed bone ends.

Gout: Gout is a build up of uric acid that can not be excreted out of the body. When there is an excess of uric acid the body can't get rid of it it is deposited in the joints and crystallises, causing swelling and erosion of the joint.

Treatment: Although there claims to be a number of different "miracle" treatments out there for arthritis there are not. In fact there is very few medications that can cure arthritis. There are, however, ways to decrease arthritic pain. A regular exercise program designed by an instructor can help reduce joint pain, stiffness and swelling. Consult your local G.P. before starting any sort of program.



Getting active can help relieve the tension of arthritis.



Kerry Gilligan - Born & Bred in WA many years ago -
the best place on earth to live (*so sayeth Kerry*) . I
have 2 sons Corey aged 23 and Paul aged 31 (*get your
calculators out*).

I have worked as a Gym Instructor and Personal
Trainer over the past 25 years and have spent most of
my whole life in gyms. When I was 8 years old, I
started gymnastics and competed until I was 23. Then
I discovered Aerobics and loved it - until - I then dis-
covered weight training; I was totally addicted.

Attempting to juggle two careers - a Cartographic
Draftsperson and Personal Trainer/Gym Instructor
was a little hectic, so two years ago I decided to con-
centrate on the latter - much more rewarding.

Part of the fun of Body Building was competing, which
I did for 7 years, finally retiring in 1994 after win-
ning the Ms Australia title (*Masters*). I now judge
BodyBuilding competitions (it's a lot easier than com-
peting!)

I still train, but just enough to stop gravity taking
over. I also do a lot of beach walking on that lovely
soft sand (*good for the legs & butt!*)

I have now worked at Craigie Leisure Centre for
the past 7 months.

Favourite Food - Seafood, Cheesecake

Hobbies - Painting my house (*sorry Kerry, that
doesn't wash - no mention of Friday / Saturday
nights ?*)

Yes - it's our Kerry!!

Handy Hints - Coping with Back Pain

If you've ever had that initial stab of pain in your back, you'll know how it can trigger a cycle of events; next comes the spasm, your muscles tighten up - then another stab of pain and so on.

If, and when you do get that very first pain. Lie down on the floor in the foetal position - either on your back or side. Bring your knees up to your chest - tuck your chin well down and try to relax the muscles.

If you are on your back, place a pillow under your hips and another under your head

- Get the load off your back ie lie down
- Tilt your pelvis
- Curl your spine - gently stretch the muscles
- Maintain good abdominal support

and - you know the story - Obviously - if the pain persists - see your doctor

10 October 2001

Mr Mark Stanton
Manager Leisure & Ranger Services
City of Joondalup
PO Box 21
JOONDALUP WA 6919



RANS Management Group
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P		City of Joondalup
A	2016	DOCUMENT REGISTRATION
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A17		Action Officer: MLAS
		a: SCD

Dear Mark

**CITY OF JOONDALUP LEISURE CENTRES
MONTHLY REPORTS - SEPTEMBER 2001**

Please find enclosed a copy of the September 2001 Monthly Reports for Craigie, Ocean Ridge and Sorrento Duncraig Leisure Centres.

Mark, if there are any aspects of these reports you would like to discuss please do not hesitate to contact me on (02) 9344 3610.

Yours sincerely

Ross Coggan
Operations Manager



Ocean Ridge Leisure Centre

**OCEAN RIDGE
LEISURE CENTRE**

MONTHLY REPORT

SEPTEMBER 2001

PRESENTED TO

CITY OF JOONDALUP

BY

RANS MANAGEMENT GROUP

DESCRIPTION	ACTUAL	ACTUAL	ACTUAL	BUDGET	ACTUAL	BUDGET	VARIANCE
	Jul-01 \$	Aug-01 \$	Sep-01 \$	Sep-01 \$	YTD \$	YTD \$	YTD \$
INCOME	21,516	10,007	31,557	28,032	63,080	74,032	(10,952)
EXPENDITURE	26,025	19,841	23,344	26,700	69,210	80,100	(10,890)
TOTAL	-509	-834	8,213	1,332	7,870	(6,068)	1,802

Gymnastics

Exciting *NEW* program



5-7 yrs

Thurs 4.15-5.15pm

8-12 yrs

Thurs 5.15-6.15pm

3-5 yrs

Fri 11.30-12.30pm

(Parent participation)



Ocean Ridge Leisure Centre

Tel: 9401 0500

INTRODUCTION

This report outlines the operations of the Ocean Ridge Leisure Centre for the month of September 2001 and provides comments on management initiatives at the Centre.

EVENTS

A Red Cross Craft Fundraising stall was conducted on the first Monday of the month. A Bluelight Disco was conducted on Saturday 1 September. This attracted 514 local children.

PROGRAMS

Programs were conducted as follows:

Leisure Courses

Term 3 courses were all completed as of Saturday 29 September. These had a total of 367 enrolments.

Re-enrolments for Term 4 courses commenced on Monday 24 September with new enrolments opening on Tuesday 2 October. This gives existing course participants a week to re-enrol before enrolments are opened to the general public.

Sports Competitions

Mixed Volleyball	
Tuesday Evenings	8 teams
Thursday Mornings	5 teams
Total participants	78 players

CENTRE ATTENDANCE TABLE

Non Program	SEPTEMBER 2001				
	9/9	16/9	23/9	30/9	TOTAL
Groups - Schools	0	0	0	0	0
Groups - Other	547	440	387	454	1,828
Special Events	514	0	0	0	514
Total - Non Program	1,061	440	387	454	2,342
Total - RANS Programs	897	440	880	496	2,713
TOTAL WEEKLY ATTENDANCE	1,958	880	1,267	950	5,065

USER GROUPS

The Centre has been utilised by the following user groups during the month:

- Cerebral Palsy Association
- After School Care Group
- Ocean Ridge Senior Badminton Club
- Whitford Hawkes Basketball Club
- Ocean Ridge Badminton Club
- Heathridge Central Playgroup
- Mary Henry Yoga
- Heathridge Machine Knit Group
- Wallabies Badminton Group
- North Metro Basketball Club
- Easy Slim
- Bini Badminton Group
- Sapphires Badminton Group
- PWP Badminton Group
- Bluelight Disco
- Anchors Youth Group
- Endeavour Road Christian Church
- City of Joondalup Vacation Care

MARKETING

Marketing at the Centre during the month included:

- Term 4 program distributed internally to existing class participants.
- New receipt advertising commenced using the reverse of all receipts issued to advertise upcoming programs/events.

Attached are examples of marketing materials.

PLANT OPERATION AND MAINTENANCE

General Maintenance

- Plantec (Gardening contractor) conducted general weeding of garden areas.
- Damage reports – 2 damage reports attached.
- General maintenance completed throughout the centre.

HEALTH AND SAFETY ISSUES

- Incident report – One player injured during fixtured Volleyball. Report attached.

CUSTOMER FEEDBACK

Feedback/Comment forms have been implemented during the month. No completed forms returned for this month.

SUBSIDIZED USE

The City of Joondalup Subsidised Use Voucher system was implemented as of 1 August 2001. Users groups usage is recorded and vouchers are now gathered one month in advance.

The total for subsidized use during September 2001 was:

\$5,315.10

KEY REGISTER

Ocean Ridge are still currently responsible for the issuing of keys to the following City Of Joondalup facilities:

- Guy Daniels Clubrooms
- Beaumaris Hall
- Emerald Park Hall
- Anchors Youth Centre

GOALS FOR OCTOBER 2001

- Increase the number of new enrolments from Term 3 to Term 4 2001.

RANS		Ocean Ridge Leisure Centre					
MANAGEMENT GROUP							
OCEAN RIDGE LEISURE CENTRE							
2001-2002							
DESCRIPTION	ACTUAL Jul-01	ACTUAL Aug-01	ACTUAL Sep-01	BUDGET Sep-01	ACTUAL YTD	BUDGET YTD	VARIANCE YTD
	\$	\$	\$	\$	\$	\$	\$
DRY PROGRAMS	16,484	10,007	31,557	23,000	58,048	69,000	(10,952)
PREPAYMENTS FROM COUNCIL	5,032	0	0	5,032	5,032	5,032	0
	21,516		31,557	28,032	63,080	74,032	(10,952)

RANS		Ocean Ridge Leisure Centre					
MANAGEMENT GROUP							
OCEAN RIDGE LEISURE CENTRE							
EXPENDITURE							
2001-2002							
DESCRIPTION	ACTUAL Jul-01	ACTUAL Aug-01	ACTUAL Sep-01	BUDGET Sep-01	ACTUAL YTD	BUDGET YTD	VARIANCE YTD
	\$	\$	\$	\$	\$	\$	\$
SALARIES & STAFF	14,333	10,710	16,382	15,000	41,425	45,000	(3,575)
UTILITIES	3,408	1,000	2,000	2,500	6,408	7,500	(1,092)
MARKETING	534	0	0	700	534	2,100	(1,566)
OFFICE COSTS	1,143	709	899	1,500	2,751	4,500	(1,749)
MAINTENANCE	3,044	4,816	375	3,000	8,235	9,000	(765)
INSURANCE	1,200	500	500	500	2,200	1,500	700
PROGRAM COSTS	102	0	0	500	102	1,500	(1,398)
EQUIPMENT LEASE & PURCHASE	218	0	399	500	617	1,500	(883)
MISCELLANEOUS	2,043	2,106	2,789	2,500	6,938	7,500	(562)
TOTAL	26,978	23,831	23,865	26,700	69,258	80,100	(10,842)

INTRODUCTION

This report outlines the various operations of the Sorrento/Duncraig Leisure Centre for the month of September 2001 and provides comments on management initiatives at the Centre.

EVENTS

Two morning teas were held this month to welcome the Active Living program participants from Craigie Leisure Centre. These were a great success with over 20 ladies enjoying tea, coffee and cake after their class. These classes have been permanently relocated to Sorrento Duncraig Leisure Centre along with the Circuit equipment from Craigie Leisure Centre.

We also had a visit from Councillor Andrew Paterson to inspect the new Circuit Room. Photos were taken with Councillor Paterson and staff members to promote the new circuit room.

PROGRAMS

Programs were conducted as follows:

Leisure Courses

Term 3 courses were all completed as of Saturday 29 September. These had a total of 501 enrolments in 55 courses.

Re-enrolments for Term 4 courses commenced on Monday 24 September with new enrolments opening on Tuesday 2 October. This gives existing course participants a week to re-enrol before enrolments are opened to the general public.

Sports Competitions

Womens Basketball Wednesday mornings 4 teams

Tuesday Evening Mixed Netball competition for summer has commenced with a total of 9 teams (63 players) participating. Retention of teams from the previous winter competition has been good with 7 out of 10 teams returning.

CENTRE ATTENDANCE TABLE

Non Program	SEPTEMBER 2001				
	9/9	16/9	23/9	30/9	TOTAL
Groups - Schools	0	0	0	0	0
Groups - Other	559	534	570	531	2,194
Special Events	0	0	0	0	0
Total - Non Program	559	534	570	531	2,194
Total - RANS Programs	615	620	623	582	2,440
TOTAL WEEKLY ATTENDANCE	1,174	1,154	1,193	1,113	4,634

USER GROUPS

The Centre has been utilised by the following user groups during the month:

- St Marys Badminton Club
- Seahawkes Badminton Club
- Jan De Jong Self Defence School
- Breaker Badminton Club
- Krismas Badminton Group
- Duncraig Senior Citizens Group
- Duncraig & Districts Badminton Club
- Penistone Ladies Badminton Club
- Duncraig Drifters Badminton Group
- Andrews Basketball Group
- Sorrento Sandgropers Badminton Club
- Royals Basketball Club
- West Coast Calisthenics
- Northerners Badminton Club
- Duncraig South Badminton Club
- Duncraig Junior Badminton Club
- Terri Charlesworth School of Ballet
- Helen O'Gradys Drama Academy
- Mary Henry Yoga
- Stars Stamping Club
- Marmion Ratepayers Association
- Marmion/Warwick Playgroup

GOALS FOR OCTOBER 2001

- Increase the number of new enrolments from Term 3 to Term 4 2001.
- Repair the fire damage to the Creche and Craft rooms to get these rooms back on line.
- Introduce a number of new timeslots for the Group Fitness programs especially new Circuit Classes.

RANS MANAGEMENT GROUP									
Sorrento Duncraig Leisure Centre									
2001 - 2002									
DESCRIPTION	ACTUAL		BUDGET		ACTUAL		BUDGET		VARIANCE
	Jul-01	Aug-01	Sep-01	YTD	Jul-01	Aug-01	Sep-01	YTD	
	\$	\$	\$	\$	\$	\$	\$	\$	\$
DRY PROGRAMS	25,784	14,389	28,540	30,000	68,713	90,000	(21,287)		
PREPAYMENTS FROM COUNCIL	7,855	0	0	7,855	7,855	0	7,855	0	
TOTAL	33,639	14,389	28,540	37,855	76,568	90,000	(13,432)		

MARKETING

Marketing at the Centre during the month included:

- Term 4 program distributed internally to existing class participants.
- Two new large display boards have been installed. One for Community Notices and the other for Centre Programs.
- The Centre Program board is currently displaying the Term 4 Leisure Course Program.
- New receipt advertising commenced using the reverse of all receipts issued to advertise upcoming programs/events.

Attached are examples of marketing materials.

PLANT OPERATION AND MAINTENANCE

General Maintenance

- Plantec (Gardening contractor) conducted general weeding of garden areas.
- General maintenance completed throughout centre.
- Damage reports – Fire damage to Craft and Creche rooms (reports attached).
- Window grills installed on all windows at the rear of the building due to continued vandalism.

HEALTH AND SAFETY ISSUES

None to report.

CUSTOMER FEEDBACK

Feedback to date has been very positive with many people noticing the changes that have occurred both to the building and programs.

Attached is a copy of a letter received from a member of the Active Living program using the new circuit room.

SUBSIDIZED USE

The City of Joondalup Subsidised Use Voucher system was implemented as of 1 August 2001. User groups usage is recorded and vouchers are now gathered one month in advance.

The total for subsidized use during September 2001 was:

\$2,059.20

Aerobic vouchers for the month of September totalled:

\$44.80

KEY REGISTER

Sorrento Duncraig are still currently responsible for the issuing of keys to the following City Of Joondalup facilities:

- Percy Doyle Clubrooms
- Fleur Freame Pavilion
- Flinders Park Community Hall
- Kingsley Clubrooms
- Padbury Hall
- Rob Baddock Hall
- Timberlane Park Hall
- Warrandyte Clubrooms
- Chichester Hall
- Whitford Senior Citizens Centre
- Warwick Hall
- Calectasia Hall
- Dorchester Hall
- Ellersdale Clubrooms
- Greenwood Scout Hall
- Penistone Hall
- Warwick Sports Club
- Sorrento Duncraig Tennis Courts
- Sorrento Duncraig outdoor multisport courts (light box)
- Sorrento Community Hall
- Mildenhall Centre
- Dorchester Hall

RANS

MANAGEMENT GROUP

Sorrento Duncraig Leisure Centre

SORRENTO DUNCRAIG LEISURE CENTRE

MANAGEMENT

2001 - 2002

DESCRIPTION	ACTUAL Jul-01	ACTUAL Aug-01	ACTUAL Sep-01	BUDGET Sep-01	ACTUAL YTD	BUDGET YTD	VARIANCE YTD
	\$	\$	\$	\$	\$	\$	\$
SALARIES & STAFF	25,491	21,027	31,714	23,000	78,232	69,000	9,232
UTILITIES	1,000	1,000	1,000	1,000	3,000	3,000	0
MARKETING	534	250	0	700	784	2,100	(1,316)
OFFICE COSTS	1,380	1,345	1,287	1,500	4,012	4,500	(488)
MAINTENANCE	2,697	3,251	2,347	3,000	8,295	9,000	(705)
INSURANCE	1,300	500	500	500	2,300	1,500	800
PROGRAM COSTS	564	335	317	500	1,216	1,500	(284)
EQUIPMENT LEASE & PURCHASE	132	36	369	700	537	1,900	(1,363)
MISCELLANEOUS	1,818	456	2,081	2,500	4,355	7,500	(3,145)
	34,916	28,200	39,615	33,400	102,731	100,000	2,731

RANS

MANAGEMENT GROUP

Sorrento Duncraig Leisure Centre

SORRENTO DUNCRAIG LEISURE CENTRE

PROFIT / (LOSS)

2001 - 2002

DESCRIPTION	ACTUAL Jul-01	ACTUAL Aug-01	ACTUAL Sep-01	BUDGET Sep-01	ACTUAL YTD	BUDGET YTD	VARIANCE YTD
	\$	\$	\$	\$	\$	\$	\$
INCOME	33,439	14,389	28,540	30,000	76,368	97,655	(21,287)
EXPENDITURE	34,916	28,200	39,615	33,400	102,731	100,000	2,731
TOTAL	(1,477)	(13,811)	(11,075)	(3,400)	(26,363)	(2,345)	(24,018)