

minutes

MEETING HELD ON **TUESDAY, 15 JULY 2014**

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CITY OF JOONDALUP

**COUNCIL MEETING HELD IN THE COUNCIL CHAMBER, JOONDALUP CIVIC CENTRE,
BOAS AVENUE, JOONDALUP ON TUESDAY 15 JULY 2014.**

DECLARATION OF OPENING

The Mayor declared the meeting open at 7.00pm.

ANNOUNCEMENT OF VISITORS**Mayor:**

TROY PICKARD

Councillors:

CR TOM McLEAN, JP	North Ward	
CR PHILIPPA TAYLOR	North-Central Ward	
CR SAM THOMAS	North-Central Ward	
CR LIAM GOBBERT	Central Ward – <i>Deputy Mayor</i>	
CR GEOFF AMPHLETT, JP	Central Ward	
CR CHRISTINE HAMILTON-PRIME	South-West Ward	
CR MIKE NORMAN	South-West Ward	
CR JOHN CHESTER	South-East Ward	
CR BRIAN CORR	South-East Ward	
CR RUSS FISHWICK, JP	South Ward	<i>from 7.13pm</i>
CR TERESA RITCHIE, JP	South Ward	<i>Absent from 8.02pm to 8.08pm</i>

Officers:

MR GARRY HUNT	Chief Executive Officer
MR MIKE TIDY	Director Corporate Services
MR JAMIE PARRY	Director Governance and Strategy
MS DALE PAGE	Director Planning and Community Development
	<i>Absent from 7.45pm to 7.47pm</i>
MR NICO CLAASSEN	Director Infrastructure Services
MR BRAD SILLENCE	Manager Governance
MR JOHN CORBELLINI	Manager Planning Services
MR STUART McLEA	Media and Communications Officer
MR JOHN BYRNE	Governance Coordinator
MRS LESLEY TAYLOR	Governance Officer
MRS DAWN ANDERSON	Governance Officer

There were four members of the public and one member of the press in attendance.

DECLARATIONS OF INTEREST

Disclosures of Financial Interest/Proximity Interest

A declaration under this section requires that the nature of the interest must be disclosed. Consequently a member who has made a declaration must not preside, participate in, or be present during any discussion or decision-making procedure relating to the matter the subject of the declaration. An employee is required to disclose their financial interest and if required to do so by the Council must disclose the extent of the interest. Employees are required to disclose their financial interests where they are required to present verbal or written reports to the Council. Employees are able to continue to provide advice to the Council in the decision making process if they have disclosed their interest.

Name/Position	Cr Teresa Ritchie, JP.
Item No./Subject	CJ116-07/14 – Active Reserve and Community Facility Review
Nature of interest	Proximity Interest.
Extent of Interest	Cr Ritchie resides near Timberlane Park and Timberlane clubrooms which have been included in the review in the Report.

Name/Position	Mr Garry Hunt – Chief Executive Officer.
Item No./Subject	CJ129-07/14 – Request for Annual Leave – Chief Executive Officer.
Nature of interest	Financial Interest.
Extent of Interest	Mr Hunt is the Chief Executive Officer, seeking annual leave.

Disclosure of interest affecting impartiality

Elected Members (in accordance with Regulation 11 of the *Local Government [Rules of Conduct] Regulations 2007*) and employees (in accordance with the Code of Conduct) are required to declare any interest that may affect their impartiality in considering a matter. This declaration does not restrict any right to participate in or be present during the decision-making process. The Elected Member/employee is also encouraged to disclose the nature of the interest.

Name/Position	Cr John Chester.
Item No./Subject	CJ110-07/14 – Development, Code Variation and Subdivision Applications – April 2014.
Nature of interest	Interest that may affect impartiality.
Extent of Interest	Cr Chester's son is building two ancillary accommodation units.

Name/Position	Cr Teresa Ritchie, JP.
Item No./Subject	CJ112-07/14 - Initiation of Amendment No. 76 to <i>District Planning Scheme No. 2</i> .
Nature of interest	Interest that may affect impartiality.
Extent of Interest	Cr Ritchie resides in the same suburb as Proposal Number 5 to rezone Lot 7 Duffy Terrace, Woodvale.

Name/Position	Cr Teresa Ritchie, JP.
Item No./Subject	CJ113-07/14 – City of Joondalup <i>Environment Plan 2014-2019</i> .
Nature of interest	Interest that may affect impartiality.
Extent of Interest	Cr Ritchie is employed by Edith Cowan University who worked in partnership with the City of Joondalup to deliver a number of initiatives within the current <i>Environment Plan</i> and who could also be included to deliver initiatives in the new <i>Environment Plan 2014 – 2019</i> .

Name/Position	Cr Tom McLean, JP.
Item No./Subject	CJ114-07/14 – Small Business Centre North West Metro – Request for Funding Support.
Nature of interest	Interest that may affect impartiality.
Extent of Interest	Cr McLean is a former treasurer of the Small Business Centre North West Metro.

Name/Position	Cr Teresa Ritchie, JP.
Item No./Subject	CJ114-07/14 – Small Business Centre North West Metro – Request for Funding Support.
Nature of interest	Interest that may affect impartiality.
Extent of Interest	The Chairman and a member of the Small Business Centre North West Metro Committee are personally known to Cr Ritchie.

Name/Position	Cr Brian Corr.
Item No./Subject	CJ114-07/14 – Small Business Centre North West Metro – Request for Funding Support.
Nature of interest	Interest that may affect impartiality.
Extent of Interest	Cr Corr is the secretary of the Joondalup Business Association and a committee member of the Small Business Centre North West Metro.

Name/Position	Cr Teresa Ritchie, JP.
Item No./Subject	CJ119-07/14 – Request for Additional Subsidies – Facility Hire Subsidy Policy.
Nature of interest	Interest that may affect impartiality.
Extent of Interest	A member of the Wanneroo Lacrosse Club/Committee is known to Cr Ritchie as they were employed by the same company.

Name/Position	Cr Philippa Taylor.
Item No./Subject	CJ125-07/14 – The Spiers Centre – Lease Negotiations.
Nature of interest	Interest that may affect impartiality.
Extent of Interest	1 Cr Taylor attended a playgroup at the Spiers Centre. 2 Spiers Centre was a previous client of Cr Taylor's bookkeeping service.

Name/Position	Cr Brian Corr.
Item No./Subject	CJ125-07/14 – The Spiers Centre – Lease Negotiations.
Nature of interest	Interest that may affect impartiality.
Extent of Interest	As secretary of the Joondalup Business Association, Cr Corr successfully advocated for donations to the Spiers Centre in 2013 and 2014.

Name/Position	Cr Brian Corr.
Item No./Subject	CJ126-07/14 – Draft Purchasing Policy.
Nature of interest	Interest that may affect impartiality.
Extent of Interest	Cr Corr is secretary of the Joondalup Business Association.

Name/Position	Cr Brian Corr.
Item No./Subject	CJ127-07/14 – Revocation of the Economic Development Policy.
Nature of interest	Interest that may affect impartiality.
Extent of Interest	Cr Corr is secretary of the Joondalup Business Association.

PUBLIC QUESTION TIME

The following questions were taken on notice at the Council meeting held on 24 June 2014.

Mr M Sideris, Mullaloo:

Re: Commercial Office Development.

Q1 *Advise when the ratepayers will be provided with a current breakdown of all costs and expenses incurred associated with this project including all legal and consultancy costs?*

A1 The expenditure related to this project is listed in the monthly Financial Activity Statements. Expenditure as at 31 May 2014 was \$233,890.

Q2 *Council established an Office Development Committee whose role was to provide advice and make recommendations to Council, can you please advise how many times this Committee has met, the dates of the meetings and when will it present a progress report to Council?*

A2 The Office Development Committee has met on 10 occasions - 8 October 2012, 6 May 2013, 25 June 2013, 25 July 2013, 5 November 2013, 3 December 2013, 17 March 2014, 29 April 2014, 21 May 2014 and 19 June 2014.

The Office Development Committee has reported to Council on four occasions.

Mr D Blackburn, Kingsley:

Re: CJ109-06/14 – Petition of Electors requesting the retention of Lot 971 (52) Creaney Drive, Kingsley.

Q1 *Who paid for the construction of the Kingsley Tavern Car park on 600m² of Lot 971 car park?*

A1 Records indicate that the owners of the Kingsley Tavern paid for the car park construction works on Lot 971 (52) Creaney Drive, Kingsley.

Q2 *At about that time what amount of money did the City receive equal to the Valuer General's valuation of the portion of Lot 971 required for car parking and access or any other amount of money?*

A2 Records cannot be found with regard to a valuation undertaken by the Valuer General's Office on Lot 971 (52) Creaney Drive, Kingsley at the time of the car park construction.

Records indicate that two separate payments were made to the City - one from the owners of the Kingsley Tavern and the other from the Totalisator Agency Board; each payment was in the amount of \$26,700 totalling \$53,400.

Mr K Pearce, Joondalup:

Re: *CJ103-06/14 - Confidential - Proposed Disposal of Lot 971 (52) Creaney Drive, Kingsley.*

Q1 *Has the Council been advised that Lot 971 Creaney Drive, Kingsley was gifted to the City for the purposes of creating an amenity for the Kingsley area and that the conditions of gifting prevents the City from utilising any funds from the sale of Lot 971 outside of the Kingsley area and if not why not?*

A1 Lot 971 (52) Creaney Drive, Kingsley was transferred to the local government by the developer for civic/cultural/local government purposes. There is no indication on the relevant transfer documentation that should the land be sold, any funds are required to be used solely within the immediate locality. Notwithstanding this, Council subsequently resolved *"that Council takes no further action in relation to the sale of any portion of Lot 971 (52) Creaney Drive, Kingsley"*.

The following questions were submitted prior to the Council meeting to be held on 15 July 2014.

Mr D Blackburn, Kingsley:

Re: *Lot 9867 (63) Mulligan Drive Greenwood - Ex East Greenwood Primary School Development Site.*

Q1 *At the Meeting of Council held on 16 February 2010 (Item CJ004-02/10 refers) and at the Meeting of Council held on 20 July 2010 (Item CJ112-07/10 refers), it was resolved that a community involvement and consultation plan be submitted to the City prior to the preparation of the structure plan. Has such a plan been submitted, by whom and when?*

A1 A community involvement and consultation plan has been submitted by planning consultants acting for Australand, and that plan, following modifications, is now to the City's satisfaction. The proponents will undertake consultation in accordance with this plan.

- Q2 *What is the Minimum Residential Design Code Density that the City would require for a large residential opportunity site like the ex East Greenwood Primary school site?*
- A2 Scheme Amendment No. 73 to the City's *District Planning Scheme No. 2* aims to implement the recommendations of the City's *Local Housing Strategy*. As part of the amendment it is recommended that for lots with an area of one hectare or greater, a minimum residential density of 25 dwellings per site hectare will apply.
- Q3 *What is the Maximum Residential Design Code Density and Building Height that the City would permit for a large opportunity site like the ex East Greenwood Primary school site considering that it is surrounded by predominantly single storey low density R20 housing?*
- A3 The maximum residential density and building height will be considered and determined through the structure plan process. The rationale for the proposed residential densities and building heights will provided by the applicant and considered by Council.
- Q4 *When will the Review of the Planning Policy "Height and Scale of Buildings within Residential Areas" be completed?*
- A4 The 'Height and Scale of Buildings within the Residential Areas' policy is currently being reviewed together with the development of other policies outlined within the *Local Housing Strategy*. It is anticipated that any draft policies will be presented to Council in the next four months.
- Q5 *Will this "Height and Scale of Buildings within Residential Areas" policy apply to the ex East Greenwood Primary School site development?*
- A5 Building heights applicable to this site will be outlined in the structure plan, together with the rationale for those building heights.

Mr M Sideris, Mullaloo:

Re: Commercial Office Development.

- Q1 *With regards to the Office Development projects, please provide the requested current detailed breakdown of all costs and expenses incurred associated with this Office development project which now totals \$233,890.*
- A1 Previous advice given in relation to the breakdown of costs was incorrect. The value of expenditure as at 31 May 2014 was in fact \$223,890, not \$233,890 as stated. The breakdown of this expenditure as at 31 May 2014 is as follows:

Employee costs	\$	61,027
Identification of preferred respondent	\$	60,928
MOU Negotiations	\$	69,209
Due Diligence Investigations	\$	4,125
State Government EOI	\$	28,601
	\$	<u>223,890</u>

- Q2 *Advise the specific City Budget item reference ID which confirms that the \$233,890 expended to-date is within the current Budget estimates as approved by Council.*
- A2 Project No: 220-4; Cost Code: C1041. Also refer to Item CJ032-02/14 (Mid-Year review of the Annual Budget for the 2013-2014 Financial Year).
- Q3 *Advise the four dates and CJ City Report references when the Office Development Committee presented a Report to Council and the ratepayers.*
- A3 23 October 2012 CJ217-10/12.
 2 July 2013 JSC03-07/13.
 21 May 2014 JSC01-05/14.
 24 June 2014 CJ106-06/14.
- Q4 *At the last Council meeting, the Mayor advised that the City has NOT failed in its efforts to attract a government department or agency which would relocate approximately 600 public sector workers to this Office Development project, accordingly advise if there is a currently signed agreement between the City and the State Government to confirm this statement.*
- A4 There is no signed agreement between the City and the State Government.
- Q5 *Advise if the current (new) Expression of Interest process for the Office Development project contain any obligation or commitment or dependency for the State Government to relocate approximately 600 public sector workers to this Office Development project.*
- A5 The current Expression of Interest process does not contain any obligation or commitment or dependency for the State Government to relocate public sector workers.

Mr R Repke, Kallaroo:

Re: Ocean Reef Marina Project.

As a follow up on my question for the Council Meeting held on 24 June 2014 in relation to the Ocean Reef Marina, Question 2:

- Q1 *Will the MP Rogers report, as I have asked for, not only investigate the “project area” but the influence of the Ocean Reef Marina on the sediment flow NORTH and the sediment flow NORTH WEST so that we will have a total impact study of the breakwater of the Ocean Reef Marina?*
- A1 To determine the potential impact of the development, the investigations currently being undertaken by MP Rogers & Associates include an estimation of seasonal movements of sediment on either side of the proposed Ocean Reef Marina.

The following questions were submitted verbally at the Council meeting:**Mrs M Macdonald, Mullaloo:**

Re: Ocean Reef Marina Project.

Q1 Where on the City's website will I find the M P Rogers and Associates report dated 2012 titled "Coastal Vulnerability – Hillarys to Ocean Reef?"

Q2 When did Elected Members receive a copy of the report titled "Coastal Vulnerability – Hillarys to Ocean Reef?"

A1-2 Mayor Pickard advised these questions would be taken on notice.

Mr A Hill, Burns Beach:

Re: CJ124-07/14 – Request for Specified Area Rating in Burns Beach.

Q1 For the purpose of assessing the outcome of the community consultation process with respect to a special area rating for Burns Beach, could the City make it clear whether a non-response is considered to be equivalent to a response opposing a special area rating?

A1 Mayor Pickard advised it is up to the determination of each Elected Member and them collectively as a Council as to how a submission is treated.

Q2 The committee of the Burns Beach Residents Association have asked whether the City would make a draft of the community consultation package available in advance?

A2 The Chief Executive Officer advised that the community consultation package will be provided to Elected Members, but did not believe it was appropriate to provide the information to a third party prior to it being released to survey participants.

Mr M Hicks, Burns Beach:

Re: CJ124-07/14 – Request for Specified Area Rating in Burns Beach.

Q1 In the agenda for the Briefing Session held on 8 July 2014 it was outlined that in the final week of public consultation the City would follow up with telephone calls to encourage a higher survey response rate. Why has this wording been removed from the agenda for this evening's Council meeting?

A1 The Chief Executive Officer advised that the wording had been removed as it was felt it was not appropriate for City staff to be telephoning residents encouraging them to participate in the survey.

Q2 *When will I receive a response to my written questions that I submitted prior to the Briefing Session held on 8 July 2014 regarding the breakdown of properties by group within the new Burns Beach development and the older properties within the south-west corner?*

A2 The Chief Executive Officer advised that the information would be made available at the earliest opportunity.

PUBLIC STATEMENT TIME

The following statements were submitted verbally at the Council meeting:

Ms R Adamson, CEO of the Spiers Centre, Heathridge:

Re: CJ125-07/14 – The Spiers Centre – Lease Negotiations.

Ms Adamson spoke in relation to the lease negotiations between the City of Joondalup and the Spiers Centre and the request to arrange its own building insurance.

Mr A Hill, Burns Beach:

Re: CJ124-07/14 – Request for Specified Area Rating in Burns Beach.

Mr Hill spoke in relation to the request for specified area rating in Burns Beach and the City's assessment of responses as a result of the consultation process.

Cr Fishwick entered the Chamber at 7.13pm.

Mr M Hicks, Burns Beach:

Re: CJ124-07/14 – Request for Specified Area Rating in Burns Beach.

Mr Hicks spoke in relation to the request for specified area rating in Burns Beach and the number and percentages of respondents to the public consultation survey that may be required.

APOLOGIES AND LEAVE OF ABSENCE

Apology

Cr Kerry Hollywood.

Leave of Absence previously approved

Cr Russ Fishwick, JP	4 August to 23 September 2014 inclusive;
Cr Geoff Amphlett, JP	6 August to 22 August 2014 inclusive;
Cr Philippa Taylor	20 August to 12 September 2014.

C33-07/14 REQUESTS FOR LEAVE OF ABSENCE – CR LIAM GOBBERT AND CR TOM McLEAN, JP – [103782]

Cr Liam Gobbert requested Leave of Absence from Council duties on 6 August 2014 and covering the period 20 August to 27 August 2014 inclusive.

Cr Tom McLean requested Leave of Absence from Council duties covering the period 17 September to 10 October 2014 inclusive.

MOVED Cr Hamilton-Prime, SECONDED Cr Gobbert that Council APPROVES the Requests for Leave of Absence from Council duties covering the following dates:

- | | | |
|----------|------------------------|--|
| 1 | Cr Liam Gobbert | 6 August 2014; 20 August to 27 August 2014 inclusive; |
| 2 | Cr Tom McLean | 17 September to 10 October 2014 inclusive. |

The Motion was Put and

CARRIED (12/0)

In favour of the Motion: Mayor Pickard, Crs Amphlett, Chester, Corr, Fishwick, Gobbert, Hamilton-Prime, McLean, Norman, Ritchie, Taylor and Thomas.

CONFIRMATION OF MINUTES**C34-07/14 MINUTES OF COUNCIL MEETING HELD 24 JUNE 2014**

MOVED Cr Amphlett, SECONDED Cr Norman that the Minutes of the Council Meeting held on 24 June 2014 be CONFIRMED as a true and correct record.

The Motion was Put and

CARRIED (12/0)

In favour of the Motion: Mayor Pickard, Crs Amphlett, Chester, Corr, Fishwick, Gobbert, Hamilton-Prime, McLean, Norman, Ritchie, Taylor and Thomas.

ANNOUNCEMENTS BY THE PRESIDING MEMBER WITHOUT DISCUSSION**City Centre Development Expressions of Interest**

Mayor Pickard advised that the City is calling for expressions of interest for the planning, design and construction of a multi-faceted, mixed-use development in the heart of the Joondalup City Centre.

Mayor Pickard also advised that the proposed development will include a minimum of 12,000sqm of office space, hotel/short stay and residential accommodation and commercial/retail space, as well as complementary public spaces and a multi-storey car park.

Mayor Pickard stated that the City will continue to lobby the State Government to secure a department or agency as the anchor tenant for the office component of the development.

Mayor Pickard noted that currently the majority of people living in the northern suburbs travel outside of the City to work and attracting government sector agencies and new businesses to the region will help address this issue.

Mayor Pickard advised that it is proposed that the City will enter into exclusive negotiations (through a Memorandum of Understanding) with the successful EOI respondent to determine such matters as the key commercial terms of development.

Mayor Pickard commented that the EOI document can be downloaded from the City's website at joondalup.wa.gov.au.

City Welcomes New Citizens at Special Ceremony

Mayor Pickard advised that the City of Joondalup hosted a Citizenship Ceremony with a difference at HBF Arena on Saturday afternoon prior to the West Australian Football League (WAFL) match between West Perth and Subiaco.

Mayor Pickard further advised that the match was part of West Perth's International Round festivities, with the Falcons celebrating the diverse migrant population in Perth's northern corridor.

Mayor Pickard noted that as a corporate partner of West Perth and the nominated match day sponsor for the International Round fixture, the City swore in 62 people as Australian citizens on the playing field shortly before the start of the League game.

Mayor Pickard also noted that as they have done for the past two International Round games, the Falcons wore a specially designed jumper to mark the occasion, recognising and celebrating the club's multicultural links.

Mayor Pickard commented that as part of the fast-growing northern corridor, Joondalup is well known for its multicultural population with almost 40 per cent of residents born overseas and about 25 per cent born in the UK, South Africa and New Zealand alone.

Mayor Pickard congratulated the new residents on their decision to become Australian citizens and for choosing to live in the City of Joondalup.

IDENTIFICATION OF MATTERS FOR WHICH THE MEETING MAY BE CLOSED TO THE PUBLIC

Nil.

PETITIONS

C35-07/14 PETITION REQUESTING THE REPLACEMENT OF A CHICANE IN CLONTARF STREET, SORRENTO WITH A SPEED HUMP – [01091, 56534, 05386]

Cr Hamilton-Prime tabled a 29 signature petition on behalf of Sorrento residents requesting that the chicane between 113 and 115 Clontarf Street, Sorrento be replaced with a speed hump similar to what has been constructed between 23 and 25 Clontarf Street, Sorrento.

MOVED Cr Hamilton-Prime, SECONDED Cr Amphlett that the following petition be RECEIVED, REFERRED to the Chief Executive Officer and a subsequent report presented to Council for consideration:

- 1 Petition in relation to replacing a chicane in Clontarf Street, Sorrento with a speed hump.**

The Motion was Put and

CARRIED (12/0)

In favour of the Motion: Mayor Pickard, Crs Amphlett, Chester, Corr, Fishwick, Gobbert, Hamilton-Prime, McLean, Norman, Ritchie, Taylor and Thomas.

C36-07/14 CONSIDERATION OF CHANGE TO ORDER OF BUSINESS – [08122, 02154]

MOVED Cr Corr, SECONDED Cr Chester that Council in accordance with clause 14.1 of the *City of Joondalup Meeting Procedures Local Law 2013*, suspends the operation of clause 4.3 – Order of Business of the *City of Joondalup Meeting Procedures Local Law 2013*, to enable the consideration of Item CJ125-07/14 – Spiers Centre Lease Negotiations to be discussed before Item CJ110-07/14 – Development, Code Variation and Subdivision Applications – April 2014.

The Motion was Put and

CARRIED (12/0)

In favour of the Motion: Mayor Pickard, Crs Amphlett, Chester, Corr, Fishwick, Gobbert, Hamilton-Prime, McLean, Norman, Ritchie, Taylor and Thomas.

Disclosures of interest affecting impartiality.

Name/Position	Cr Philippa Taylor.
Item No./Subject	CJ125-07/14 – The Spiers Centre – Lease Negotiations.
Nature of interest	Interest that may affect impartiality.
Extent of Interest	1 Cr Taylor attended a playgroup at the Spiers Centre. 2 Spiers Centre was a previous client of Cr Taylor's bookkeeping service.

Name/Position	Cr Brian Corr.
Item No./Subject	CJ125-07/14 – The Spiers Centre – Lease Negotiations.
Nature of interest	Interest that may affect impartiality.
Extent of Interest	As secretary of the Joondalup Business Association, Cr Corr successfully advocated for donations to the Spiers Centre in 2013 and 2014.

CJ125-07/14 THE SPIERS CENTRE - LEASE NEGOTIATIONS

WARD	North-Central
RESPONSIBLE DIRECTOR	Mr Nico Claassen Infrastructure Services
FILE NUMBER	37505, 101515
ATTACHMENT	Attachment 1 Site plan
AUTHORITY / DISCRETION	Executive - The substantial direction setting and oversight role of Council, such as adopting plans and reports, accepting tenders, directing operations, setting and amending budgets.

PURPOSE

For Council to be informed of matters relating to the lease negotiations with the Spiers Centre and consider the Centre's request that the City allows them to insure the building contrary to the provisions of the *Property Management Framework*.

EXECUTIVE SUMMARY

The Spiers Centre is a not-for-profit charitable organisation that provides a variety of programs to counsel and support predominantly low income families and individuals of all ages and cultures in the northern suburbs. The organisation provides a number of programs to the community including:

- financial counselling
- emergency relief
- personal development activities
- Special Kids Integrated Parent Support Family Support Group (SKIPS) which provides opportunities for parents of children with special needs to share their experiences, develop new friendships and to support each other.

The Spiers Centre has had a long association with the former Shire of Wanneroo and the City of Joondalup, which began in 1982 with the Shire leasing accommodation for the group in Heathridge. In 1986 the Spiers Centre received \$60,000 in funding from the Lotteries Commission to build the Granny Spiers Community House on City land at Lot 501 (2) Albatross Court, Heathridge, where they currently reside on a lease with the City that expired on 30 June 2012.

Following the adoption of the *Property Management Framework* (PMF) lease negotiations between the City and the Spiers Centre commenced in March 2013. City officers met with the Spiers Centre on a number of occasion working through issues the group had about the draft lease.

A major concern for the Spiers Centre is that standard clauses within the draft lease which relate to the damage and/or destruction of the premises and the associated building insurance provisions, do not guarantee that they will be re-housed should the building be destroyed. They have requested that either the lease be amended so the City provides a guarantee that the group will be re-housed or that the City allows the Spiers Centre to insure the building and use the proceeds from the insurance, in the event the building is destroyed, to rebuild or re-house themselves.

City officers have advised the Spiers Centre that under the PMF the City is responsible for arranging appropriate building insurance and as the building is a City Asset in the event of destruction, the City would receive any settlement from the insurers. Negotiations between the parties have come to a stalemate.

It is therefore recommended that Council:

- 1 *NOTES the information provided in relation to lease negotiations with the Spiers Centre;*
- 2 *DECLINES the Spiers Centre request that they be allowed to insure the building located at Lot 501 (2) Albatross Court, Heathridge;*
- 3 *DECLINES the Spiers Centre request that Clause 5.3 "Destruction of the Premises" of the draft lease agreement be amended to include a guarantee that the Spiers Centre will be re-housed or the insurance proceeds used to rebuild should the building at Lot 501 (2) Albatross Court, Heathridge be destroyed;*
- 4 *ENDORSES the position that all lease agreements for City owned buildings provide that the City is responsible for arranging appropriate building insurance and in the event of destruction, the City would receive any settlement from the insurers.*

BACKGROUND

Ocean Ridge Women's Community Group (now known as The Spiers Centre) was formed in 1980. In October 1985 the Ocean Ridge Women's Community Group received \$40,400 funding from the Lotteries Commission to build the Granny Spiers Community House on City land at Lot 501 (2) Albatross Court, Heathridge. The funding failed to take into account site works, landscaping, driveway and car park and an extra \$19,700 was received from the Lotteries Commission in February 1986 to complete the Centre.

The City contributed the land, architectural supervision and administrative services. Construction of the house was completed in 1986.

DETAILS

The Spiers Centre provides a number of programs to the local community including:

- financial counselling
- emergency relief
- personal development activities
- SKIPS which provides opportunities for parents of children with special needs to share their experiences, develop new friendships and to support each other.

The Spiers Centre has had a long association with the former Shire of Wanneroo and the City of Joondalup, which began in 1982 with the Shire leasing accommodation for the group. In 1986 the Spiers Centre received \$60,100 in funding from the Lotteries Commission to build the Granny Spiers Community House on the land at Lot 501 (2) Albatross Court, Heathridge which is held freehold by the City. The building was completed in 1986 and now forms part of the City's Asset Register. Accordingly, the whole of the premises, comprising land and building is the property of the City.

The original licence to occupy was granted by the City on 1 April 1986 for a period of five years with an option to renew for a further five year period. The option was exercised and the licence expired on 31 March 1996. At its meeting held on 29 May 1996 (TP110-05/96 refers), the former City of Wanneroo resolved to renew the licence to occupy and advice of the resolution was forwarded to the occupants on 7 June 1996.

Acceptance was never forthcoming and consequently no new licence to occupy was ever drafted or signed with the tenant holding over on the terms and conditions of the expired licence.

At its meeting held on 13 August 2002 (CJ192-08/02 refers), it was resolved that:

"Council approves the leasing of Lot 501 (2) Albatross Court, Heathridge to Granny Spiers Community House Inc., subject to:

- 1 *Lease term be for five years commencing on 1 July 2002.*
- 2 *One option for a further term of five years.*
- 3 *Rental be \$1.00 (Peppercorn) per annum (if and when demanded).*
- 4 *Purpose of the Lease to be "Community Purposes."*

The lease covered the land and the building with the lessee responsible for maintenance, repairs, outgoings, all insurance policies and legal costs. The lease terms were agreed with the tenant and the document executed, expiring on the 30 June 2012.

Following adoption of the *Property Management Framework* (PMF) lease negotiations between the City and the Spiers Centre commenced in March 2013. City officers met with the Spiers Centre on a number of occasion working through issues the group had regarding the draft lease.

To date both parties have agreed on all the terms and conditions in the draft lease except clause 5.3 which relates to the destruction of the premises and the associated issue of building insurance. Clause 5.3 reads as follows:

“Destruction of the Premises

- (1) *Where the Premises or any part of the Premises are at any time damaged or destroyed by fire, flood, lightning, storm or tempest so as to make them unfit for the occupation and use of the Lessee, then the rent or a proportionate part of the rent according to the nature and extent of the damage sustained will abate and all remedies for recovery of the rent, or such proportionate part of the rent will be suspended until the Premises are rebuilt or made fit for the occupation and use of the Lessee.*
- (2) *If the Lessor does not rebuild the Premises or make them fit for the use and occupation of the Lessee within a reasonable time then either party may terminate this Lease by one month's notice in writing to the other without right or claim for damage by reason of such termination of the Lease but without prejudice to the rights of either party for any prior breach of or failure to comply with a provision of this Lease.”*

The board of the Spiers Centre is concerned that under this clause the lease does not guarantee that they will be re-housed should the building be destroyed. They have requested that either the clause be amended with the City providing a guarantee that the group will be re-housed or that the City allows the Spiers Centre to insure the building and use the proceeds from the insurance, in the event the building is destroyed, to rebuild or re-house themselves. The Spiers Centre has a strong sense of ownership of the building due to the fact that the group procured the funding from the Lotteries Commission to construct the building and have been responsible for non structural maintenance on the property under their lease.

The Spiers Centre has been advised by City officers that under the PMF the City is responsible for arranging appropriate building insurance and as the building is a City Asset in the event of destruction, the City would receive any settlement from the insurers. The building is currently insured with the building insurance premium paid by the City in 2013-14 being \$1,124.

The latest draft lease (version 4) was considered by the Spiers Centre board on 14 April 2014 following which they advised that their position had not on changed on this issue.

The City has sought advice on this issue. The building is legally the City's and the proposed lease has standard clauses that in the event of its destruction it is the City's decision whether to rebuild or not. As a City asset the tenant cannot retain the insurance proceeds in the event the building is destroyed. Advice was also received from the Local Government Insurance Services (LGIS) who also recommended that all local governments protect their own assets (or assets they are responsible to insure, such as vested property) under the self-insurance scheme.

This situation, where external grant/funds or a contribution from a group are used to construct a building on City land, which then becomes a City building with no guarantee of tenancy other than the current lease, is common across many City facilities.

Issues and options considered

The options available to Council are:

- accept the request from the Spiers Centre that they insure the building with agreement that any insurance proceeds will be used to rebuild on the site at Lot 501 (2) Albatross Court, Heathridge and commence a new lease to house the group within the new building

Financial / budget implicationsCurrent financial year impact

Account no.	Not applicable.
Budget Item	Not applicable.
Budget amount	\$1,124.
Amount spent to date	Not applicable.
Proposed cost	Not applicable.
Balance	Not applicable.

Future financial year impact

Annual operating cost	\$1,164 (2014-15).
Estimated annual income	Not applicable.
Capital replacement	Not applicable.
20 Year Strategic Financial Plan impact	Not applicable.
Impact year	Not applicable.

Regional significance

Not applicable.

Sustainability implications

The PMF aims to support the equitable, efficient and effective management of City owned and managed properties. The PMF recognises the value and community benefit of activities organised and provided for by community groups and also aims to protect and enhance the City's property assets for the benefit of the community and for future generations.

The activities organised and provided for by community groups are often provided at little or no cost to participants. The PMF provides such groups with security of tenure and by subsidising such groups where appropriate allows groups to determine their financial capability to continue in the future.

Consultation

To minimise the impact and reduce the risk of an adverse reaction to the PMF the City has approached individual groups on a case-by-case basis as each lease/licence is under development. City officers have met with the Spiers Centre management to work through issues with the draft lease on three occasions and there have been a number of telephone calls and emails.

COMMENT

The PMF aims to support the equitable, efficient and effective management of City owned and managed properties and allows for the management of such properties in a consistent manner.

The Spiers Centre is seeking either a guarantee that the City will re-house or rebuild the property in the event that it is destroyed or that they be responsible for the building insurance and therefore recipients of any insurance settlement if the building is destroyed thereby allowing them to re-house or rebuild.

The proposed lease between the City and the Spiers Centre has standard clauses relating to the destruction of the premises which provide that it is the lessor's decision (the City) to rebuild or not. It is not considered appropriate to change these clauses or provide a guarantee of re-housing or rebuilding as this should be a decision for the City and Council at the time, should such an event occur. The City would make every effort to re-house the group within its property portfolio should the premises be destroyed however no guarantee of re-housing can be offered.

The PMF provides standard tenure arrangements for leases which includes the main responsibilities of the lessees and the lessor. One of the responsibilities of the lessor is to arrange appropriate building insurance.

The building on the leased premises occupied by the Spiers Centre is a City asset and in accordance with the PMF and advice from the LGIS it is recommended that the City should be responsible for the building insurance. This provides a consistent approach across all City buildings and also reduces the risk of the building being uninsured or under insured.

VOTING REQUIREMENTS

Simple Majority.

MOVED Cr Amphlett, SECONDED Cr Gobbert that Council:

- 1** **NOTES** the information provided in relation to lease negotiations with the Spiers Centre;
- 2** **DECLINES** the Spiers Centre request that they be allowed to insure the building located at Lot 501 (2) Albatross Court, Heathridge;
- 3** **DECLINES** the Spiers Centre request that *Clause 5.3 "Destruction of the Premises"* of the draft lease agreement be amended to include a guarantee that the Spiers Centre will be re-housed or the insurance proceeds used to rebuild should the building at Lot 501 (2) Albatross Court, Heathridge be destroyed;
- 4** **ENDORSES** the position that all lease agreements for City owned buildings provide that the City is responsible for arranging appropriate building insurance and in the event of destruction, the City would receive any settlement from the insurers.

Amendment MOVED Cr Ritchie, SECONDED Cr Corr that an additional Part 5 be added to the Motion as follows:

- "5** *PROVIDES an undertaking to relocate the Spiers Centre to an alternative/suitable premises within the City of Joondalup in the event that the current building that is occupied by the Spiers Centre is destroyed or damaged, so that the Spiers Centre can continue to provide community support, until such time as a permanent location can be secured."*

The Amendment was Put and**LOST (2/10)**

In favour of the the Amendment: Crs Corr and Ritchie.

Against the Amendment: Mayor Pickard, Crs Amphlett, Chester, Fishwick, Gobbert, Hamilton-Prime, McLean, Norman, Taylor and Thomas.

Amendment MOVED Cr Fishwick, SECONDED Cr Hamilton-Prime that an additional Part 5 be added to the Motion as follows:

“5 USES its best endeavours to relocate the Spiers Centre to an alternative/suitable premises within the City of Joondalup in the event that the current building that is occupied by the Spiers Centre is destroyed or damaged, so that the Spiers Centre can continue to provide community support, until such time as a permanent location can be secured.”

The Amendment was Put and**CARRIED (12/0)**

In favour of the Amendment: Mayor Pickard, Crs Amphlett, Chester, Corr, Fishwick, Gobbert, Hamilton-Prime, McLean, Norman, Ritchie, Taylor and Thomas.

The Original Motion, AS AMENDED being:**That Council:**

- 1 NOTES the information provided in relation to lease negotiations with the Spiers Centre;**
- 2 DECLINES the Spiers Centre request that they be allowed to insure the building located at Lot 501 (2) Albatross Court, Heathridge;**
- 3 DECLINES the Spiers Centre request that *Clause 5.3 “Destruction of the Premises”* of the draft lease agreement be amended to include a guarantee that the Spiers Centre will be re-housed or the insurance proceeds used to rebuild should the building at Lot 501 (2) Albatross Court, Heathridge be destroyed;**
- 4 ENDORSES the position that all lease agreements for City owned buildings provide that the City is responsible for arranging appropriate building insurance and in the event of destruction, the City would receive any settlement from the insurers;**
- 5 USES its best endeavours to relocate the Spiers Centre to an alternative/suitable premises within the City of Joondalup in the event that the current building that is occupied by the Spiers Centre is destroyed or damaged, so that the Spiers Centre can continue to provide community support, until such time as a permanent location can be secured.**

It was requested that Part 3 of the Motion be voted upon separately. Mayor Pickard indicated he would put Parts 1, 2 and 4 to the vote, followed by Parts 3 and 5.

The Original Motion, AS AMENDED being:

That Council:

- 1 **NOTES** the information provided in relation to lease negotiations with the Spiers Centre;
- 2 **DECLINES** the Spiers Centre request that they be allowed to insure the building located at Lot 501 (2) Albatross Court, Heathridge;
- 4 **ENDORSES** the position that all lease agreements for City owned buildings provide that the City is responsible for arranging appropriate building insurance and in the event of destruction, the City would receive any settlement from the insurers;

Was Put and

CARRIED (12/0)

In favour of the Motion as amended: Mayor Pickard, Crs Amphlett, Chester, Corr, Fishwick, Gobbert, Hamilton-Prime, McLean, Norman, Ritchie, Taylor and Thomas.

The Original Motion, AS AMENDED being:

That Council:

- 3 **DECLINES** the Spiers Centre request that *Clause 5.3 “Destruction of the Premises”* of the draft lease agreement be amended to include a guarantee that the Spiers Centre will be re-housed or the insurance proceeds used to rebuild should the building at Lot 501 (2) Albatross Court, Heathridge be destroyed;
- 5 **USES** its best endeavours to relocate the Spiers Centre to an alternative/suitable premises within the City of Joondalup in the event that the current building that is occupied by the Spiers Centre is destroyed or damaged, so that the Spiers Centre can continue to provide community support, until such time as a permanent location can be secured.

Was Put and

CARRIED (10/2)

In favour of the Motion as amended: Mayor Pickard, Crs Amphlett, Chester, Fishwick, Gobbert, Hamilton-Prime, McLean, Norman, Ritchie and Thomas.

Against the Motion as amended: Crs Corr and Taylor.

Appendix 13 refers

To access this attachment on electronic document, click here: [Attach13brf080714.pdf](#)

C37-07/14**RESUMPTION OF ORDER OF BUSINESS – [08122, 02154]**

MOVED Cr Gobbert, **SECONDED** Cr Hamilton-Prime that Council **RESUMES** the operation of clause 4.3 of the *City of Joondalup Meeting Procedures Local Law 2013 – Order of Business*.

The Motion was Put and

CARRIED (12/0)

In favour of the Motion: Mayor Pickard, Crs Amphlett, Chester, Corr, Fishwick, Gobbert, Hamilton-Prime, McLean, Norman, Ritchie, Taylor and Thomas.

REPORTS**Disclosure of interest affecting impartiality.**

Name/Position	Cr John Chester.
Item No./Subject	CJ110-7/14 – Development, Code Variation and Subdivision Applications – April 2014.
Nature of interest	Interest that may affect impartiality.
Extent of Interest	Cr Chester's son is building two ancillary accommodation units.

CJ110-07/14 **DEVELOPMENT, CODE VARIATION AND SUBDIVISION APPLICATIONS - MAY 2014**

WARD	All
RESPONSIBLE DIRECTOR	Ms Dale Page Planning and Community Development
FILE NUMBER	07032, 101515
ATTACHMENTS	Attachment 1 Monthly Development Applications Determined – May 2014 Attachment 2 Monthly Subdivision Applications Processed – May 2014 Attachment 3 Monthly Building R-Code Applications Decision – May 2014
AUTHORITY / DISCRETION	Information - includes items provided to Council for information purposes only that do not require a decision of Council (that is for 'noting').

PURPOSE

For Council to note the number and nature of applications considered under delegated authority.

EXECUTIVE SUMMARY

Clause 8.6 of *District Planning Scheme No. 2* (DPS2) allows Council to delegate all or some of its development control powers to a committee or an employee of the City.

The purpose of delegation of certain powers by Council, in addition to other town planning matters, is to facilitate timely processing of development applications, *Residential Design Codes* (R-Code) applications and subdivision applications. The framework for the delegation of those powers is set out in resolutions adopted by Council and is reviewed on a two yearly basis, or as required. All decisions made by staff, acting under delegated authority as permitted under the delegation notice, are reported to Council on a monthly basis.

This report identifies the following applications determined by the administration with delegated authority powers during May 2014 (Attachments 1, 2 and 3 refer):

- 1 Planning applications (applications for planning approval (development applications) and R-Code applications).
- 2 Subdivision applications.
- 3 Building R-Code applications.

BACKGROUND

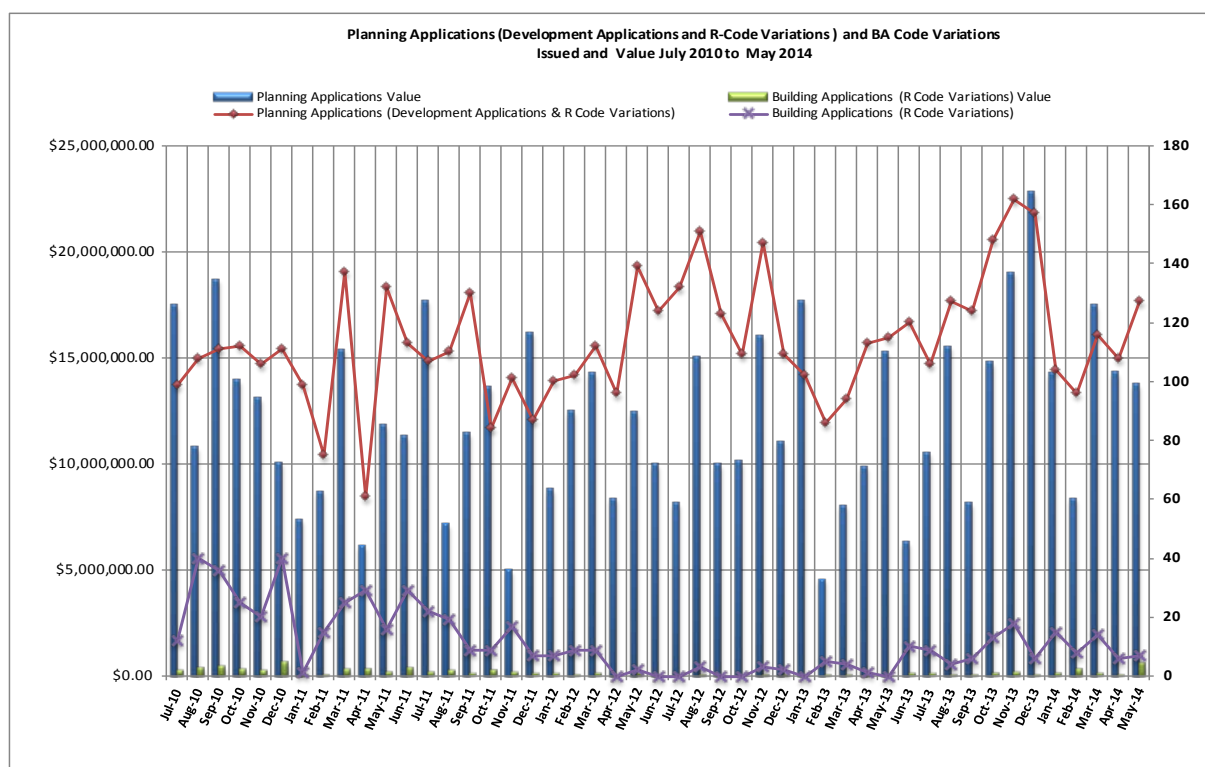
DPS2 requires that delegations be reviewed every two years, unless a greater or lesser period is specified by Council. At its meeting held on 25 June 2013 (CJ094-06/13 refers), Council considered and adopted the most recent Town Planning Delegations via its review of the Register of Delegation of Authority.

DETAILS

The number of applications determined under delegated authority during May 2014, is shown in the table below:

Applications determined under delegated authority – May 2014		
Type of Application	Number	Value (\$)
Planning applications (development applications and R-Codes applications)	127	\$ 13,723,163
Building applications (R-Codes applications)	7	\$573,702
TOTAL	134	\$ 14,296,865

The total number and value of planning and building R-Code applications determined between July 2010 and May 2014 is illustrated in the graph below:



The number of development applications received during May was 151. (This figure does not include any applications that may become the subject of an R-Code application as part of the building permit approval process).

The number of development applications current at the end of May was 290. Of these, 71 were pending additional information from applicants, and 69 were being advertised for public comment.

In addition to the above, 277 building permits were issued during the month of May with an estimated construction value of \$30,965,833.

The number of subdivision and strata subdivision referrals processed under delegated authority during May 2014 is shown in the table below:

Subdivision referrals processed under delegated authority for May 2014		
Type of referral	Number	Potential additional new lots
Subdivision applications	7	6
Strata subdivision applications	1	6

Issues and options considered

Not applicable.

Legislation / Strategic Community Plan / policy implications

Legislation	<i>City of Joondalup District Planning Scheme No. 2.</i>
Strategic Community Plan	
Key theme	Quality Urban Environment.
Objective	Quality built outcomes.
Strategic initiative	Buildings and landscaping is suitable for the immediate environment and reflect community values.
Policy	Not applicable. All decisions made under delegated authority have due regard to any of the City's policies that apply to the particular development.

Clause 8.6 of DPS2 permits development control functions to be delegated to persons or committees. All subdivision applications were assessed in accordance with relevant legislation and policies, and a recommendation made on the applications to the Western Australian Planning Commission.

Risk management considerations

The delegation process includes detailed practices on reporting, checking and cross checking, supported by peer review in an effort to ensure decisions taken are lawful, proper and consistent.

Financial/budget implications

A total of 134 applications were determined for the month of May with a total amount of \$61,063 received as application fees.

All figures quoted in this report are exclusive of GST.

Regional significance

Not applicable.

Sustainability implications

Not applicable.

Consultation

Consultation may be required by the provisions of the R-Codes, any relevant policy and/or DPS2.

Of the 127 development applications determined during May 2014 consultation was undertaken for 77 of those applications. R-Codes applications for assessment against the applicable Design Principles (previously known as Performance Criteria), which are made as part of building applications, are required to include comments from adjoining landowners. Where these comments are not provided, the application will remain the subject of an R-Codes application, but be dealt with by Planning Approvals. The eight subdivision applications processed during May 2014 were not advertised for public comment.

COMMENT

Large local governments utilise levels of delegated authority as a basic business requirement in relation to town planning functions. The process allows for timeliness and consistency in decision-making for rudimentary development control matters. The process also allows the elected members to focus on strategic business direction for the Council, rather than day-to-day operational and statutory responsibilities.

All proposals determined under delegated authority are assessed, checked, reported on and cross checked in accordance with relevant standards and codes.

VOTING REQUIREMENTS

Simple Majority.

MOVED Cr Taylor, SECONDED Cr Hamilton-Prime that Council NOTES the determinations and recommendations made under delegated authority in relation to the:

- 1 Applications for planning approval and R-Codes applications described in Attachment 1 to Report CJ114-07/14 during May 2014;**
- 2 Subdivision applications described in Attachment 2 to Report CJ114-07/14 during May 2014;**
- 3 Building Residential Design Code applications described in Attachment 3 to Report CJ114-07/14 during May 2014.**

The Motion was Put and CARRIED (12/0) by Exception Resolution after consideration of CJ124-07/14, page 121 refers.

In favour of the Motion: Mayor Pickard, Crs Amphlett, Chester, Corr, Fishwick, Gobbert, Hamilton-Prime, McLean, Norman, Ritchie, Taylor and Thomas.

Appendix 1 refers

To access this attachment on electronic document, click here: [Attach1brf080714.pdf](#)

CJ111-07/14 DISTRICT PLANNING SCHEME REVIEW – LOCAL PLANNING STRATEGY

WARD	All
RESPONSIBLE DIRECTOR	Ms Dale Page Planning and Community Development
FILE NUMBER	101666, 09011
ATTACHMENT	Attachment 1 Revised draft Local Planning Strategy
AUTHORITY / DISCRETION	Legislative - includes the adoption of local laws, planning schemes and policies.

PURPOSE

For Council to consider the revised draft *Local Planning Strategy* and decide whether to adopt the strategy.

EXECUTIVE SUMMARY

The *Local Planning Strategy* (LPS) is a key component of the review of *District Planning Scheme No. 2* (DPS2) and is required under the *Town Planning Regulations 1967* before a new scheme can be progressed.

The LPS is a statement of strategic direction that will provide the rationale for future decision making by the City and Council. The LPS was prepared in 2008 and advertised for a period of 60 days in 2009. At its meeting held on 16 February 2010 (CJ007-02/10 refers), Council resolved to adopt the LPS and submit it to the Western Australian Planning Commission (WAPC) for endorsement. On 25 March 2010, the Department of Planning advised that the draft LPS would not be progressed until a *Local Housing Strategy* (LHS) and *Local Commercial Strategy* (LCS) were finalised and the recommendations of these strategies incorporated into the LPS.

The LHS and LCS are complete and have been adopted by Council. The LHS has also been supported by the WAPC. The recommendations of these strategies have now been included in the LPS. In addition, a number of other modifications have been made to the LPS to bring the document up to date with current planning policy and legislation, the City's various recent projects and the 2011 Australian Bureau of Statistics (ABS) census data. The document has been reformatted in accordance with the Department of Planning's *Local Planning Manual*, and the terminology has been updated to ensure that it is consistent throughout the document. These changes do not alter the intent or actions of the LPS, LHS or LCS.

It is recommended that Council adopts the updated *Local Planning Strategy* and forwards to the WAPC for endorsement.

BACKGROUND

The City is currently undertaking a review of DPS2 and is in the process of developing a new Local Planning Scheme. However, before the new scheme can be finalised, the City is required under the *Town Planning Regulations 1967* to develop a *Local Planning Strategy*. The LPS is also supported by the *Local Housing Strategy* and *Local Commercial Strategy*, which were both recently adopted by Council.

The LPS is the framework for local planning and provides the rationale for the zoning and reservation of land in the new scheme. It also establishes the planning objectives and strategic direction that are important to the local government and the community in the medium to long term, specifically the next 10 to 15 years.

A draft LPS was prepared and presented to Council at its meeting held on 5 August 2008 (CJ165-08/08 refers), where it was resolved to submit the LPS to the WAPC for consent to advertise. The draft LPS was submitted to the WAPC in August 2008. In April 2009, the WAPC advised that the draft LPS was suitable to advertise subject to a number of modifications and additions. Further work was undertaken and the requested modifications and additions were incorporated into the document. In August 2009, formal consent to advertise the draft LPS was received from the WAPC.

The LPS was advertised for 60 days closing on 9 November 2009. A total of seven submissions were received, providing a range of comments on the draft LPS. As a result of the comments and advice from the WAPC, several changes to the draft LPS were proposed, primarily to update the background information and improve the clarity of the document.

At its meeting held on 16 February 2010 (CJ007-02/10 refers), Council resolved that it:

- “1 *ADOPTS the Local Planning Strategy with modifications as final, as outlined in Attachment 1 to Report CJ007-02/10;*
- 2 *SUBMITS the Local Planning Strategy to the Western Australian Planning Commission for its endorsement.*”

The LPS was forwarded to the WAPC on 8 March 2010 for final approval. On 25 March 2010, the Department of Planning advised that the LPS would not be progressed until a *Local Housing Strategy* and *Local Commercial Strategy* had been finalised and their recommendations included in the LPS.

The *Local Housing Strategy* was adopted by Council on 16 April 2013 (CJ044-04/3 refers), and subsequently supported by the WAPC for the purposes of incorporating into the LPS. In addition, the *Local Commercial Strategy* was adopted by Council on 10 December 2013 (CJ230-12/13 refers).

DETAILS

Modifications to the LPS have been made to bring the document up to date with current planning policy and legislation, the City's most recent projects and the 2011 ABS census data. The updated LPS is included as Attachment 1. The main changes are outlined below.

Recommendations of the Local Housing Strategy and Local Commercial Strategy

The LPS has been updated to incorporate the recommendations of the *Local Housing Strategy* and *Local Commercial Strategy* as required by the WAPC. These are included in Part 1 of the document as new actions to implement the listed strategies. Some of the wording of the actions from the LHS and LCS has been updated to provide consistency of terminology throughout the document. The LHS and LCS will be updated to reflect this terminology after the LPS has been endorsed by the WAPC.

Local Planning Manual

Since the LPS was forwarded to the WAPC, the Department of Planning released the *Local Planning Manual*, which provides the recommended format for a local planning strategy. The LPS has been modified to reflect this format and therefore is structured differently to the previous LPS. The most notable change to the structure is that the background information and analysis now forms Part 2 of the document and the strategy forms Part 1, which is the opposite to how it was previously.

State and Regional Planning Context

Since the document was originally drafted, the State Government has finalised some key planning strategies and policies and released a number of new planning documents. These included:

- *Draft State Planning Strategy (2012)*
- *State Planning Policy (SPP) 2.6 State Coastal Planning Policy*
- *SPP 3.1 Residential Design Codes (2013)*
- *SPP 4.2 Activity Centres for Perth and Peel*
- *Directions 2031 and Beyond: Metropolitan Planning beyond the horizon*
- *Draft Outer Metropolitan Perth and Peel sub-regional strategy.*

The LPS has been updated to summarise and incorporate the findings of these documents.

Local Planning Context

The LPS has been updated to reflect the current and proposed City projects, policies and strategies such as *Joondalup 2022*, the *Economic Development Strategy*, *Environment Plan*, *Community Development Plan 2014-2019*, and various master planning and other projects.

Local Profile

The following sections of the Local Profile have been updated to reflect current State Government documents and incorporate reference to the 2011 census data:

- Population and Housing – updated with 2011 census data.
- Employment and Economy – updated with 2011 census data.
- Retail and Commerce – updated to reflect the Activity Centres for Perth and Peel Policy.
- Transport – updated with 2011 census data.
- Public Utilities and services – updated to reflect the recent upgrade to Beenyup Waste Water Treatment Plant.
- Rural land – updated to reflect the recent Metropolitan Region Scheme Amendment.

Issues and options considered

Council has the option to:

- adopt the updated *Local Planning Strategy* and submit to the WAPC for final approval
- adopt the updated *Local Planning Strategy* with further modification and submit to WAPC for final approval
or
- not adopt the updated *Local Planning Strategy*.

Legislation / Strategic Community Plan / policy implications

Legislation *Town Planning Regulations 1967.*

Strategic Community Plan

Key theme Quality Urban Environment.

Objective Quality built outcome.

Strategic initiative Housing infill and densification is encouraged and enabled through a strategic, planned approach in appropriate locations.

Key theme Economic Prosperity, Vibrancy and Growth.

Objective Activity centre development.

Strategic initiative Understand local commercial needs and opportunities.

Policy The LPS does not conflict with any existing planning policies. The LPS identifies changes and modifications required to existing planning policies and identifies the need for new planning policies.

Risk management considerations

Without a LPS there is the risk that the WAPC will not support a new Local Planning Scheme.

Financial/budget implications

The review of the LPS has been prepared with in-house resources, therefore no additional funds were required.

Regional significance

The LPS will establish broad themes that have regional implications. For example, supporting the development of the Joondalup City Centre to become a Primary Centre, the inclusion and coordination of regional transport links, and providing a suitable response to state and regional policies on planning matters.

Sustainability implications

The LPS contains strategies and actions relating to sustainability, across a number of the different themes, in recognition of state planning policies and existing Council policies and strategies. It establishes sustainability objectives as a major priority to clearly indicate that economic, social and environmentally sustainability objectives are included in town planning considerations for the future.

Consultation

The LPS was advertised for 60 days closing on 9 November 2009. A total of seven submissions were received, being two from service authorities, one from a planning consultant, one from another local government, two from other government agencies and one from a member of the public.

As the proposed modifications to the LPS consist of updated background information and the inclusion of adopted *Local Housing Strategy* and *Local Commercial Strategy* recommendations, which have both been advertised extensively, no additional consultation is considered necessary.

COMMENT

The reformatting of the document, use of consistent terminology, updated statistics, figures and references to new planning related projects, policies and legislation does not change the intent of the LPS but predominantly brings the document up to date. As a result of the updated information, some of the strategies and actions have also been revised to bring them up to date. In addition, the recommendations of the *Local Housing Strategy* and *Local Commercial Strategy* have been incorporated into the LPS as actions and strategies. It is considered that these changes are consistent with the overall intent of the document and do not alter the function of the strategy.

The LPS is a key document for the progression of the scheme review. The revised LPS will provide the rational for future decision making by Council. It is therefore recommended that Council adopts the updated Local Planning Strategy as final.

VOTING REQUIREMENTS

Simple Majority.

MOVED Cr Chester, SECONDED Cr Corr that Council, pursuant to Regulation 12B(3) of the *Town Planning Regulations 1967*:

- 1 ADOPTS the Local Planning Strategy, as outlined in Attachment 1 to Report CJ1111-07/14;**
- 2 SUBMITS the Local Planning Strategy to the Western Australian Planning Commission for its endorsement.**

The Motion was Put and

CARRIED (12/0)

In favour of the Motion: Mayor Pickard, Crs Amphlett, Chester, Corr, Fishwick, Gobbert, Hamilton-Prime, McLean, Norman, Ritchie, Taylor and Thomas.

Appendix 2 refers

To access this attachment on electronic document, click here: [Attach2agn150714.pdf](#)

Disclosure of interest affecting impartiality.

Name/Position	Cr Teresa Ritchie, JP.
Item No./Subject	CJ112-07/14 - Initiation of Amendment No. 76 to <i>District Planning Scheme No. 2</i> .
Nature of interest	Interest that may affect impartiality.
Extent of Interest	Cr Ritchie resides in the same suburb as Proposal Number 5 to rezone Lot 7 Duffy Terrace, Woodvale.

CJ112-07/14 INITIATION OF AMENDMENT NO. 76 TO DISTRICT PLANNING SCHEME NO. 2

WARD	All
RESPONSIBLE DIRECTOR	Ms Dale Page Planning and Community Development
FILE NUMBER	104209, 102313
ATTACHMENT	Attachment 1 Scheme Amendment Maps (existing and proposed) Attachment 2 Scheme amendment process flowchart
AUTHORITY / DISCRETION	Legislative - includes the adoption of local laws, planning schemes and policies.

PURPOSE

For Council to consider initiating an amendment to update and align *District Planning Scheme No. 2* (DPS2) with the Metropolitan Region Scheme following a recent amendment, for the purpose of public advertising.

EXECUTIVE SUMMARY

In October 2013, the Minister for Planning approved an omnibus amendment to the Metropolitan Region Scheme (MRS) involving the north-west districts of Perth. Several of the proposals were located within the City of Joondalup. It is a requirement of the *Planning and Development Act 2005* that the local planning scheme be made consistent with the MRS.

For proposals which involve the reservation of land in the MRS, the local planning scheme is automatically updated upon finalisation of the MRS amendment to reflect the new reservations. With regard to proposals which involve the application of the 'Urban' zone in place of a 'Parks and Recreation' or 'Other Regional Road' reservation, the local planning scheme must be amended to apply a local zone in place of the previous MRS reservation.

In this instance, one amendment to the MRS was automatically reflected in DPS2, however a further five amendments require the formal initiation of amendments to DPS2 to ensure alignment with the MRS. With the exception of the proposal to rezone Lot 1 (126) Duffy Terrace, Woodvale, from the 'Rural' zone to 'Residential' R25 (Attachment 1, page 4), the

other proposals are all of a minor nature to ensure reservations and zones match lot boundaries.

As the purpose of this amendment is to make DPS2 consistent with the MRS, it is recommended that Council proceeds with advertising of the scheme amendment for a period of 42 days.

BACKGROUND

The Metropolitan Region Scheme (MRS) is a strategic level planning scheme that applies broad land use zones and reserves to the Perth metropolitan area. Local planning schemes provide more detailed zonings for their specific areas, however, these are required to align with the MRS.

In October 2013, the Minister for Planning approved MRS Amendment 1244/57 – North West Districts Omnibus 8. This amendment sought to update various zones and reservations in the north-west districts of Perth, and included six proposals within the City of Joondalup. The City provided comment on the MRS Amendment during the public advertising period (CJ043-04/13 refers).

For proposals which involve the reservation of land in the MRS, DPS2 is automatically updated at the gazettal of the MRS amendment to reflect the new reservations. With regard to proposals which involve the application of the 'Urban' zone in place of a 'Parks and Recreation', 'Other Regional Road' or 'Rural' reservation, DPS2 will need to be amended to apply a local zone in place of the previous MRS reservation.

Following an amendment to the MRS, the local authority is required to amend its local planning scheme to match the broad zonings and reservations of the MRS.

DETAILS

In order to update and align DPS2 with the recent amendments to the MRS, the following mapping modifications are proposed:

- Remove the 'Other Regional Roads' reservation from portion (1,266m²) of Lots 209 - 212 (10, 12, 14, 16) Founders Lane, Hillarys and portion of Founders Lane and zone to 'Residential' R20 (Attachment 1, page 1).
- Remove the 'Other Regional Roads' reservation from portion (827m² and 239m²) of Lot 1(16) Sunlander Drive, Currambine and zone to 'Residential' R80 (Attachment 1, page 2).
- Remove the 'Other Regional Roads' reservation from portion (273m²) of Lot 1326 (2) Sunlander Drive, Currambine and zone to 'Business' R80 (Attachment 1, page 2).
- Remove the 'Parks and Recreation' reservation and the Bush Forever overlay from portion (155m²) of Lot 10789 (Crown Reserve 39497) and zone to 'Residential' R20 (Attachment 1, page 3).
- Rezone Lot 1 (126) Duffy Terrace, Woodvale (4,046m²), from 'Rural' to 'Residential' R25 (Attachment 1, page 4).

The above proposals are shown as Attachment 1.

Issues and options considered

Issues:

The issue to be considered by Council is the suitability of the proposed zoning and coding changes.

Options:

The options available to Council in considering the scheme amendment proposal are to:

- proceed with the proposed scheme amendment for the purposes of public advertising
- modify and proceed with the proposed scheme amendment and adopt it for the purposes of public advertising
or
- not proceed with the proposed scheme amendment.

In all of the above options, the proposal is forwarded to the Western Australian Planning Commission (WAPC) for the Minister for Planning's determination.

Legislation / Strategic Community Plan / policy implications

Legislation	<i>Planning and Development Act 2005.</i> <i>Town Planning Regulations 1967.</i>
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Strategic Community Plan

Key theme	Quality Urban Environment.
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Objective	Quality built outcomes.
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Strategic initiative	Not applicable.
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Policy	Not applicable.
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Planning and Development Act 2005 and Town Planning Regulations 1967

Part 5 of the *Planning and Development Act 2005* along with the *Town Planning Regulations 1967* enables a local government to amend a local planning scheme and sets out the process to be followed. When the MRS is amended, the local planning scheme must also be amended to ensure it is consistent with the MRS.

Should Council resolve to proceed with the proposed amendment for the purposes of public advertising, the proposed amendment is required to be referred to the Environmental Protection Authority (EPA) to decide whether or not a formal review is necessary. Should the EPA decide that an environmental review is not required, and notify the City accordingly, then it will be necessary to proceed to advertise the proposed scheme amendment for 42 days.

Upon closure of the advertising period, Council is required to consider all submissions received and to either adopt the amendment, with or without modifications, or refuse to adopt the amendment. The decision is then forwarded to the Western Australian Planning Commission (WAPC), which makes a recommendation to the Minister for Planning. The Minister can either grant final approval to the amendment, with or without modifications, or refuse the amendment.

The process flow chart for amendments to DPS2 is included as Attachment 2.

Risk management considerations

If a scheme amendment is not initiated to align DPS2 with the MRS, the City may be directed to initiate the amendment by the Minister for Planning.

Financial / budget implications

The City, as the proponent, will be required to cover the costs associated with the scheme amendment process. The costs incurred are for the advertising of the scheme amendment which consists of placing a notice in the relevant newspapers, the *Government Gazette* and a sign on-site. It is estimated that the cost of advertising will be approximately \$2,500.

Regional significance

Not applicable.

Sustainability implications

Not applicable.

Consultation

Should Council initiate the scheme amendment, it is required to be advertised for public comment for 42 days. It is proposed that advertising will be by way of:

- letters to land owners whose properties are subject to this proposed scheme amendment
- letters to adjoining and directly opposite land owners
- a notice placed in the Joondalup Community newspaper and *The West Australian* newspaper
- sign on Lot 1 (126) Duffy Terrace, Woodvale
- a notice on the City's website.

COMMENT

The purpose of this amendment is to amend DPS2 to match the broad zonings and reservations of the MRS. With the exception of the rezoning of Lot 1 Duffy Terrace, the remainder of the proposals are all of a minor nature along lot boundaries to ensure zones and reservations match lot boundaries.

Proposal 1

- Remove the 'Other Regional Roads' reservation from portion of Lots 209 - 212 (10, 12, 14, 16) Founders Lane, Hillarys and portion of Founders Lane and zone to 'Residential' R20.

The MRS amendment rezoned this road nib along Whitfords Avenue from 'Other Regional Road' reservation to 'Urban' as it was no longer required. It is recommended that this road nib be zoned 'Residential' R20 as this is consistent with the surrounding zoning and density code.

Proposals 2 and 3

- Remove the 'Other Regional Roads' reservation from portion of Lot 1(16) Sunlander Drive, Currambine and zone to 'Residential' R80.
- Remove the 'Other Regional Roads' reservation from portion of Lot 1326 (2) Sunlander Drive, Currambine and zone to 'Business' R80.

The MRS amendment rationalised portions of the above lots to 'Urban' in accordance with cadastral boundaries and existing infrastructure (pedestrian underpass). It is recommended that these boundary alignments be zoned 'Residential' and 'Business' R80 which is consistent with the existing surrounding zoning and density code.

Proposal 4

- Remove the 'Parks and Recreation' reservation and the Bush Forever overlay from portion of Lot 10789 (Crown Reserve 39497) and zone to 'Residential' R20.

The MRS amendment rezoned portion of Lot 10789 to the 'Urban' zone and removed the Bush Forever designation as this portion is part of the Merrifield Road road reserve. It is recommended that portion of Lot 10789 be zoned 'Residential' R20 as it reflects the existing road configuration and is consistent with the surrounding zoning and density code.

Proposal 5

- Rezone Lot 1 (126) Duffy Terrace, Woodvale from 'Rural' to 'Residential' R25.

The MRS amendment rezoned the above lot from the 'Rural' zone to the 'Urban' zone. The site is currently vacant.

The City's draft *Local Planning Strategy* states that the remaining 'Rural' zoned lots within the City should be rezoned to 'Residential' to reflect the surrounding residential uses. The site to the north has previously been rezoned and coded to a combination of R20, R25 and R40 and is developed with residential dwellings. The site opposite has a density code of R20 and has not yet been developed. The remainder of the surrounding residential area has a density code of R20. It is not clear why a density of R40 was included in this area given the low density and rural nature of the existing area.

Correspondence received on behalf of the owners of Lot 1 Duffy Terrace has requested the site be coded R40. However, the subject lot is not within a Housing Opportunity Area as identified within the City's *Local Housing Strategy*, and is therefore not specifically targeted for a higher density. There are also no other recommendations within the LHS that are applicable to this site. Higher density codes are generally appropriate where located near

facilities such as commercial and medical centres and high frequency public transport, which is not the case in this instance.

Notwithstanding, it is recognised that a small pocket of density codes above R20 directly adjoin the site, as well as being located opposite the site, and a density above R20 may have merit. The subject site has an area of 4,046m², therefore a density code of R20, R25, R30 and R40 would allow a maximum of 8, 11, 13 or 18 single or grouped dwellings respectively to be developed on the site.

The State Government's *Directions 2031 and Beyond* document sets a density target of 15 dwellings per gross urban zoned hectare, which equates to just under 25 dwellings per site hectare, or an average lot size of 400m². Given this target and that the site is opposite higher coded areas it is recommended that Lot 1 Duffy Terrace be rezoned to 'Residential' and coded R25.

Conclusion

The proposed scheme amendment is required to ensure DPS2 is consistent with the MRS, and it is therefore recommended that Council support the advertising of the proposal for a period of 42 days.

VOTING REQUIREMENTS

Simple Majority.

MOVED Cr Taylor, SECONDED Cr Hamilton-Prime that Council, pursuant to Part 5 of the *Panning and Development Act 2005* and Regulations 13 and 25 of the *Town Planning Regulations 1967*, proceeds with Amendment No. 76 to the *City of Joondalup District Planning Scheme No. 2* to:

- 1 Zone portion of Lots 209 - 212 (10, 12, 14, 16) Founders Lane, Hillarys and portion of Founders Lane 'Residential' R20;**
- 2 Zone portion of Lot 1(16) Sunlander Drive, Currambine 'Residential' R80;**
- 3 Zone portion of Lot 1326 (2) Sunlander Drive, Currambine 'Business' R80;**
- 4 Zone portion of Lot 10789 (Crown Reserve 39497) 'Residential' R20;**
- 5 Zone Lot 1 (126) Duffy Terrace, Woodvale 'Residential' R25,**

as depicted in Attachment 1 to Report CJ112-07/14, for the purposes of public advertising for a period of 42 days.

The Motion was Put and CARRIED (12/0) by Exception Resolution after consideration of CJ124-07/14, page 121 refers.

In favour of the Motion: Mayor Pickard, Crs Amphlett, Chester, Corr, Fishwick, Gobbert, Hamilton-Prime, McLean, Norman, Ritchie, Taylor and Thomas.

Appendix 3 refers

To access this attachment on electronic document, click here: [Attach3brf080714.pdf](#)

Disclosure of interest affecting impartiality

Name/Position	Cr Teresa Ritchie, JP.
Item No./Subject	CJ113-07/14 – City of Joondalup <i>Environment Plan 2014-2019</i> .
Nature of interest	Interest that may affect impartiality.
Extent of Interest	Cr Ritchie is employed by Edith Cowan University who worked in partnership with the City of Joondalup to deliver a number of initiatives within the current <i>Environment Plan</i> and who could also be included to deliver initiatives in the new <i>Environment Plan 2014 – 2019</i> .

CJ113-07/14 CITY OF JOONDALUP ENVIRONMENT PLAN 2014–2019

WARD	All
RESPONSIBLE DIRECTOR	Mr Jamie Parry Governance and Strategy
FILE NUMBER	28601, 101515
ATTACHMENT	Attachment 1 Environment Plan 2014–2019 Attachment 2 Community Consultation Summary
AUTHORITY / DISCRETION	Executive - The substantial direction setting and oversight role of Council, such as adopting plans and reports, accepting tenders, directing operations, setting and amending budgets.

PURPOSE

For Council to endorse the City's *Environment Plan 2014–2019*.

EXECUTIVE SUMMARY

A City of Joondalup *Environment Plan 2014–2019* has been developed to replace the previous *Environment Plan 2007–2011*. The *Environment Plan 2014–2019* guides the City's strategic response to local environmental threats. The purpose of the plan is to ensure that the City's operations are delivered in an environmentally sustainable manner and that the City takes measures to effectively influence positive environmental behaviours within the community.

The *Environment Plan 2014–2019* identifies the key pressures and provides strategic responses to the major environmental issues affecting the City of Joondalup. The plan includes a number of environmental indicators that will be reported against on an annual basis in order to track the progress and effectiveness of the plan. These performance measures will be included within the City's *Annual Report*.

The five themes addressed within the *Environment Plan 2014–2019* are:

- biodiversity management
- water management
- climate change mitigation
- waste management
- community involvement.

In order to address the pressures on the local environment and achieve the objectives of the *Environment Plan 2014–2019*, thirty-one projects have been identified that will be implemented over the life of the plan to reduce the threats outlined within each of the themes. In alignment with the strategic nature of the plan, the proposed projects are either plans/strategies, policies or overarching programs.

It is recommended that the *Environment Plan 2014–2019*, as shown in Attachment 1, is adopted by Council.

BACKGROUND

The City is committed to conserving, enhancing and rehabilitating the City's natural assets to ensure the long term protection of the environment for future generations.

Environmental management is a key role of local government and, while the responsibility is shared with other spheres of government, the City implements programs, strategies and policies, in partnership with stakeholders and the community, to ensure the sustainable use of natural resources, biodiversity conservation, energy and water efficiency and awareness raising of environmental issues within the City of Joondalup.

As the third largest local government in Western Australia, by population, the City of Joondalup is responsible for the management of a diverse number of natural and built environments and the delivery of numerous services to the community. The City has an important role in environmental management and is actively involved in:

- working with the community to raise awareness of environmental issues
- providing opportunities for community education
- developing sustainable waste management options
- supporting efficient use of water, energy and other resources
- conserving local biodiversity and natural areas
- developing partnerships to achieve better environmental outcomes
- consideration of environmental outcomes in purchasing decisions
- enhancing the natural environment of the City through effective land use planning and development control process
- including environmental objectives in long term planning decisions.

The City's innovative approach to environmental management has been recognised locally, nationally and internationally as best practice with a number of environmental awards being presented to the City in recent years.

The City's *Environment Plan 2014–2019* aims to further enhance the City's management of the local environment and provide a greater emphasis on key environmental challenges including climate change, biodiversity protection and water conservation.

The overarching objective for the *Environment Plan 2014–2019* is:

“To provide ongoing leadership in adaptive environmental management to ensure the sustainable use of natural resources and the conservation and enhancement of the City's natural assets for future generations.”

The *Environment Plan 2014–2019* utilises the “Pressure–State–Response” model developed by the Organisation for Economic Cooperation and Development (OECD). Under the model, the “state” of the environment is its condition at a particular time, and “responses” are the organised actions people take to either reduce environmental pressures, or directly improve environmental conditions. This model is considered best practice by national and international environmental planning agencies and consists of the following:

- 1 Pressures or threats that are impacting on the City's environment.
- 2 State of the City's environment (including key environmental assets and current condition).
- 3 Recommended responses to be implemented to improve, enhance and conserve the City's environment.

In alignment with the above, the *Environment Plan 2014–2019* includes five themes under which key environmental pressures will be addressed. For each of the themes, an objective is also provided.

Sitting below each theme are the key pressures to be addressed by the City. These include the City's current responses to each pressure and the recommended responses (in the form of projects, programs and services).

The themes, including the objectives and pressures to be addressed under each are shown in Table 1.

Theme	Pressures to be addressed
Biodiversity Management Objective — “To provide long-term protection and enhancement of the City's biodiversity through adaptive management and the delivery of targeted projects and programs.”	<ul style="list-style-type: none"> • Invasive species. • Altered fire regime. • Pathogens. • Fragmentation and degradation. • Introduced animals. • Climate change.
Water Management Objective — “To manage the City's water resources in a sustainable manner in order to decrease water consumption, increase efficiency and improve water quality”.	<ul style="list-style-type: none"> • Increased provision of services and facilities. • Reduced water availability. • Water regulation. • Pollutants.

Theme	Pressures to be addressed
Climate Change Mitigation Objective — “To reduce energy consumption and greenhouse gas emissions by the City and the community to mitigate the effects of climate change”.	<ul style="list-style-type: none"> Increased provision of services and facilities. Available technologies. Capacity for change. Changing behaviour.
Waste Management Objective — “To minimise waste to landfill through sustainable waste management practices which incorporate reduce, re-use, recovery and recycling principles”.	<ul style="list-style-type: none"> Increasing waste generation. Recycling behaviour. Changing behaviour.
Community Involvement Objective — “To enhance community participation in environmental education initiatives and encourage community appreciation and ownership of the natural environment.”	<ul style="list-style-type: none"> Level of community awareness and participation. City capacity. Community capacity.

Table 1: Themes and Pressures addressed in the *Environment Plan 2014-2019*

In order to address the pressures on the local environment and achieve the objectives of the *Environment Plan 2014–2019*, thirty-one projects have been identified that will be implemented over the life of the plan to reduce the threats outlined within each of the themes. In alignment with the strategic nature of the plan, the proposed projects are either plans/strategies, policies or overarching programs.

Achievement of the objectives within the *Environment Plan 2014-2019* will be supported through the City’s Environmental Framework, shown in Figure 1. The City’s Environmental Framework provides high level guidance to the management of the local environment. The *Environment Plan 2014-2019* sets the strategic direction for the City’s environmental management activities.



Figure 1: City of Joondalup Environmental Framework

Sitting below the *Environment Plan 2014–2019* are a series of issue specific plans which address key environmental issues such as water conservation, climate change and adaptation and biodiversity conservation. These issue-specific plans contain detailed information on the activities that the City will take in addressing the key environmental issues affecting the local environment.

The *Environment Plan 2014–2019* also includes a number of environmental indicators that will be reported against on an annual basis in order to track the progress and effectiveness of the plan. A summary of the environmental indicators included within the plan is provided on page 61 of the *Environment Plan 2014–2019*.

DETAILS

At its meeting held on 20 May 2014 (CJ066-05/14 refers), Council endorsed the release of the draft *Environment Plan 2014-2019* for community consultation, for a period of 21 days.

The draft *Environment Plan 2014-2019* was sent to key stakeholders including the Department of Water, Department of Environment and Regulation, Department of Parks and Wildlife, Western Australian Local Government Association, Mindarie Regional Council and City of Joondalup Friends Groups and Community Engagement Network.

The general public also had the opportunity to comment on the draft plan; this was promoted via a media release and on the City's website.

The City received six submissions from the community and stakeholders. Comments received through the consultation process have been incorporated into the plan where appropriate. Changes have been made to the plan following consultation (Attachment 1 refers) with the community feedback and the City's responses shown in Attachment 2.

Feedback received indicates that the City's stakeholders and community are generally supportive of the strategic direction of the draft plan and the recommendations included within the document.

It should be noted that the *Environment Plan 2014–2019* is intended to be a high level strategic plan that sits above a number of issue specific plans. As such the *Environment Plan 2014–2019* lists only the City's key responses such as plans or strategies, policies or overarching programs. It is not intended that all of the City's environmental activities and programs are listed in the *Environment Plan 2014–2019*. More details on specific environmental activities and programs can be found in the relevant issue specific plan (for instance *Climate Change Strategy 2014–2019* and *City Water Plan 2012–2015*).

The main amendment to the plan as a result of the consultation process is the inclusion of the School Connections Program within the Community Involvement Responses. The School Connections Program is an overarching program which aims to improve communication between the City of Joondalup and the schools within its boundaries. School Connections includes a range of programs provided by the City including Adopt-a-Coastline, Waste Education – Reduce, Reuse, Recycle, Recover and the Capture Nature Photography Competition. The City is also currently developing an Adopt-a-Bushland program and Yellagonga Wetland School Activity Sheets.

Issues and options considered

Option 1:

Council may choose to adopt the *Environment Plan 2014–2019* with amendments as shown in highlighted text within Attachment 1.

Option 2:

Council may choose to adopt the *Environment Plan 2014–2019* without any amendments.

Option 3:

Council may choose to adopt the *Environment Plan 2014–2019* with further amendments.

Option 4:

Council may choose not to adopt the *Environment Plan 2014–2019*.

The preferred option is option 1 as the document currently reflects the feedback received from stakeholders during the public consultation period.

Legislation / Strategic Community Plan / policy implications

Legislation

Not applicable.

Strategic Community Plan

Key theme

The Natural Environment.

Objective

Environmental resilience.

Strategic initiative

Identify and respond to environmental risks and vulnerabilities.

Policy

Development and implementation of the *Environment Plan 2014–2019* is consistent with the objectives within the City's *Sustainability Policy*.

Risk management considerations

A strategic environment plan is essential for the City to effectively and holistically address issues associated with environmental management. There may be considerable risks associated with not developing and implementing a new environment plan for the City of Joondalup. Primarily, there is a risk that, in the absence of a plan, an ad-hoc approach to environmental management could develop, which would likely result in a significant deterioration of the City's natural assets.

The implementation of the *Environment Plan 2014–2019* will enable the long-term protection of the local environment in order to increase resilience within a changing climate.

Financial / budget implications

Implementation of the *Environment Plan 2014–2019* has financial implications for the City. Funds to implement projects within the plan will be subject to the City's annual budget approval process. Projects identified as existing within the plan are approved within existing service levels and have budgets allocated within existing operating or capital works budgets.

A number of new projects within the *Environment Plan 2014–2019* have no additional requirements beyond existing staff resources. New projects with budget requirements will be subject to detailed costing and the City's budget approval process prior to implementation.

Regional significance

A number of initiatives within the current *Environment Plan 2007–2011* have been delivered in partnership with neighbouring organisations including the City of Wanneroo, Edith Cowan University and various Friends Groups. It is anticipated that the new *Environment Plan 2014–2019* will also include initiatives of regional significance that will require a partnership approach.

Sustainability implications

Environmental management is a key component of a sustainable community. The natural environment provides a number of services to the community including amenity, recreational opportunities, air quality improvement and cultural values.

Consultation

The *Environment Plan 2014–2019* was developed in consultation with the Strategic Community Reference Group and the community.

The draft *Environment Plan 2014–2019* was provided to the City's Strategic Community Reference Group in March 2013 and April 2014 for its review and feedback. Comments and feedback obtained through the above consultation were incorporated into the draft *Environment Plan 2014–2019*.

At its meeting held on 20 May 2014 (CJ066-05/14 refers), Council endorsed the release of the draft *Environment Plan 2014–2019* for community consultation, for a period of 21 days. This report outlines the process and outcomes of the community consultation with regard to the City's draft *Environment Plan 2014–2019*, which is provided in the Details section of the report.

COMMENT

The implementation of the *Environment Plan 2007–2011* has been successful. The majority of actions within the plan have now been completed. Many of the initiatives within the plan have resulted in a number of benefits for the local environment, including:

- improved air quality
- reduced water consumption
- increased level of biodiversity protection
- waste minimisation.

The development and implementation of the *Environment Plan 2014–2019* will further enhance the City's management of the local environment and provide a greater emphasis on key environmental challenges including climate change, biodiversity protection and water conservation.

The themes and pressures proposed within the plan have been developed in close consultation with stakeholders and align to the City's *Strategic Community Plan 2012–2022: Joondalup 2022*, as well as to relevant State and Federal planning documents.

The City is already undertaking a number of high level initiatives to improve the local environment and the *Environment Plan 2014–2019* has been developed to incorporate these existing activities. New projects have been included within the plan where gaps in current environmental management activities have been identified.

The new *Environment Plan 2014–2019* will provide for consistent monitoring and reporting on the state of the local environment through the inclusion of environmental indicators. These indicators will be continually monitored and reported to Council and the community on an annual basis via the City's *Annual Report*.

VOTING REQUIREMENTS

Simple Majority.

MOVED Cr Taylor, SECONDED Cr Hamilton-Prime that Council ADOPTS the *Environment Plan 2014–2019* shown as Attachment 1 to Report CJ113-07/14.

The Motion was Put and CARRIED (12/0) by Exception Resolution after consideration of CJ124-07/14, page 121 refers.

In favour of the Motion: Mayor Pickard, Crs Amphlett, Chester, Corr, Fishwick, Gobbert, Hamilton-Prime, McLean, Norman, Ritchie, Taylor and Thomas.

Appendix 4 refers

To access this attachment on electronic document, click here: [Attach4brf080714.pdf](#)

Disclosures of interest affecting impartiality.

Name/Position	Cr Tom McLean, JP.
Item No./Subject	CJ114-07/14 – Small Business Centre North West Metro – Request for Funding Support.
Nature of interest	Interest that may affect impartiality.
Extent of Interest	Cr McLean is a former treasurer of the Small Business Centre North West Metro.

Name/Position	Cr Teresa Ritchie, JP.
Item No./Subject	CJ114-07/14 – Small Business Centre North West Metro – Request for Funding Support.
Nature of interest	Interest that may affect impartiality.
Extent of Interest	The Chairman and a member of the Small Business Centre North West Metro Committee are personally known to Cr Ritchie.

Name/Position	Cr Brian Corr.
Item No./Subject	CJ114-07/14 – Small Business Centre North West Metro – Request for Funding Support.
Nature of interest	Interest that may affect impartiality.
Extent of Interest	Cr Corr is the secretary of the Joondalup Business Association and a committee member of the Small Business Centre North West Metro.

CJ114-07/14 SMALL BUSINESS CENTRE NORTH–WEST METRO – REQUEST FOR FUNDING SUPPORT

WARD	All
RESPONSIBLE DIRECTOR	Mr Jamie Parry Governance and Strategy
FILE NUMBER	35563, 101515
ATTACHMENT	Attachment 1 Advice from the Small Business Development Corporation on the revised Small Business Centre Program.
AUTHORITY / DISCRETION	Executive - The substantial direction setting and oversight role of Council, such as adopting plans and reports, accepting tenders, directing operations, setting and amending budgets.

PURPOSE

For Council to consider a request from the Small Business Centre North–West Metro (SBCNWM) for funding support.

EXECUTIVE SUMMARY

In relation to supporting the small business sector and encouraging business start-up activity, the City has provided funding support to the Small Business Centre North-West Metro (SBCNWM) from 2004 to 2013 in order to support existing and new small business development in Joondalup. Funding support has also been provided by the City of Wanneroo and the Small Business Development Corporation (SBDC).

At its meeting held on 20 November 2012 (CJ231-11/12 refers), Council agreed to contribute \$60,000 (excluding GST) to the SBCNWM for 2012-13 and further resolved to advise the SBCNWM that future funding from the City would be conditional on relocation of the Centre to the ECU Business Innovation Centre (ECUBIC) and the City would also contribute \$5,000 towards relocation costs.

The City was advised by the SBCNWM Management Committee on 16 April 2013 that the condition of relocation was not acceptable and a reconsideration of the decision was requested. The City advised the SBCNWM on 10 May 2013 that the Council decision was binding. The City received a further letter from the SBCNWM in February 2014 advising that the SBCNWM would agree to relocate and, therefore, requested funding support from the City.

The City advised the SBCNWM Management Committee on 26 February 2014 that the City would be in a position to reconsider the request for future funding support for the SBCNWM following a State Government review of all Small Business Centres and formal announcements in relation to the outcomes of this review.

It is recommended that Council does not agree to provide further funding support to the SBCNWM until a decision has been made by the Small Business Development Corporation in respect of future funding for the SBCNWM.

BACKGROUND

The City first entered into a Funding Agreement in 2004 to fund the SBCNWM from 2004 to 2007. Funding support was also provided by the City of Wanneroo and the SBDC. At its meeting held on 27 February 2007 (CJ005-02/07 refers), Council support was dependent on a number of conditions all of which were met.

The City entered into a further three year Funding Agreement with the SBCNWM on 27 March 2008 outlining the terms for the three year period 2007 to 2010. Funding support was also provided by the City of Wanneroo and the SBDC. Council's support was dependent on a number of conditions all of which were met.

At its meeting on 15 December 2009 (CJ271-12/09 refers), Council resolved that as this was the last year of the three year agreement with the SBCNWM the City would initiate in the first quarter of 2010, in partnership with the City of Wanneroo and the Small Business Development Corporation, a review of funding options for the provision of small business services to the North West Corridor for beyond 30 June 2010.

At its meeting held on 14 December 2010 (CJ218-12/10 refers) Council requested that the SBCNWM undertake an economic analysis of relocating to the ECUBIC from 1 July 2011, and submit a report to the City of Joondalup on its findings by 31 March 2011. The Council also agreed in principle to contribute \$60,000 (excluding GST) per annum for the period 2010 to 2013. Funding support was also provided by the City of Wanneroo and the SBDC. The City of Joondalup signed a letter of agreement with the SBCNWM on 5 January 2011 outlining the terms and conditions for the provision of grant funding for the period 2010 to 2013.

At its meeting held on 28 June 2011 (CJ100-06/11 refers) Council considered the report from the SBCNWM on the Economic Analysis of Relocation to the ECUBIC Report from 1 July 2011. The report stated that it was not financially viable for the SBCNWM to relocate at that time. Council requested that an updated relocation report be provided by the SBCNWM by April 2012.

The SBCNWM undertook a further review of relocation options in April 2012 and the SBCNWM Management Committee accepted the recommendation of the report that the SBCNWM remain in its current office location at 4/189 Lakeside Drive, Joondalup.

The reasons cited by the SBCNWM for not relocating were related to reduced rental costs at the Joondalup location which is owned by the Joondalup Business Association due to a reduction in office space requirements, and increased costs associated with relocation.

There were a number of anomalies highlighted in the revised relocation report which were noted in the report to Council on 20 November 2012 (CJ231-11/12 refers). In summary those anomalies related to the fact that the report did not compare 'like for like' costs in terms of per square metre cost comparisons between the current Joondalup location and the ECUBIC location, and inconsistencies in information related to CPI increases versus fixed rental agreement with the owners of the building, Joondalup Business Association. The revised relocation report also failed to take account of the efficiencies associated with other small business activities offered at ECUBIC, as well as the opportunity to talk to ECU about the possible use of board and meeting rooms and utilisation of the reception area at ECUBIC.

At its meeting held on 20 November 2012 (CJ231-11/12 refers), Council agreed to contribute \$60,000 (excluding GST) to the SBCNWM for 2012-13 and further resolved to advise the SBCNWM that future funding from the City would be conditional on relocation of the Centre to the ECUBIC and the City would contribute \$5,000 towards relocation costs. Funding support was also provided by the City of Wanneroo and the SBDC.

The City advised the SBCNWM of Council's decision on 12 December 2012 and received a response from the Chairman of the SBCNWM Management Committee on 16 April 2013. The letter rejected the Council resolution of future funding support being conditional on location of the SBCNWM to the ECUBIC, and requested reconsideration of the Council decision.

The City wrote to the Chair of the SBCNWM on 10 May 2013 advising that the Council resolution related to 'future funding from the City will be conditional on relocation of the Centre to the ECUBIC' stands including the City's offer of \$5,000 towards relocation costs and assistance with marketing of the new Centre location if required.

The City was subsequently approached by West Coast Institute (WCI) in November 2013 to partner in the delivery of a co-working space to be located at WCI in order to support start-up and existing small businesses in Joondalup.

Co-working spaces facilitate independent working in shared facilities and provide new spaces for entrepreneurs, start-up businesses, micro enterprises, freelance creative/knowledge workers and teleworkers. Co-working spaces also provide space for mobile collaborative project teams and maximise the sustainability of new enterprises during their critical first months.

At its meeting held on 17 February 2014 (CJ017-02/14 refers), Council resolved to:

- “1 AGREE to contribute \$60,000 to the co-working space, to be located at West Coast Institute, for the financial year 2013-14 subject to the Chief Executive Officer’s satisfaction with a service delivery plan for 2013-14;*
- 2 LIST FOR CONSIDERATION a contribution of \$60,000 to the co-working space, to be located at West Coast Institute, in 2014-15 and 2015-16 subject to the Chief Executive Officer being satisfied with:*
 - 2.1 a review of the 2013-14 service delivery plan;*
 - 2.2 the provision of audited financial statements for 2013-14 and 2014-15;*
 - 2.3 the provision of service delivery plans for 2014-15 and 2015-16.”*

The Chairman of the SBCNWM Management Committee again wrote to the City in February 2014 advising that the SBCNWM had reconsidered its advice to the City in April 2013 and was now prepared to relocate the offices to ECUBIC and, therefore, requested funding support from the City.

The City wrote to the Chairman of the SBCNWM Management Committee on 26 February 2014 acknowledging receipt of the letter and advising that the City would be in a position to reconsider the request for future funding support for the SBCNWM following a State Government review of all Small Business Centres and formal announcements in relation to the outcomes of this review.

DETAILS

The State Government review of the Small Business Centre (SBC) Program has now been completed. The SBDC engaged Quantum Consulting to review the operations of the program. The review included a number of recommendations and advice from the SBDC is that they will make a number of key changes related to the program and its delivery over the next 18 months with 2014-15 being a transitional year. The SBDC has advised all Small Business Centres that the changes to the program will be achieved via three key initiatives namely:

- prescribing the client contact process
- measuring program outcomes
- release of program funding away from expenditure on non-service delivery activities to that of funding for business advisors.

The advice from the SBDC to the Small Business Centre North West Metro is shown as Attachment 1.

The SBDC further advised the SBCNWM that they would receive funding support in 2013-14 of \$146,877. The SBDC have not committed to the usual three year funding agreement and have indicated that 2014-15 will be a transitional year and have therefore only committed funding support of \$146,877 for 2014-15. Funding for 2015-16 and beyond will now require the SBCNWM to bid for provision of services in a competitive tendering process and it is likely that the tender process to determine funding for 2015-16 and beyond will commence in early 2015.

The City of Wanneroo, at its meeting held on 27 May 2014 resolved in part to:

- “8 Separately consider future City of Wanneroo funding support for the Small Business Centre (North West Metro) Inc., once a decision has been made by the Small Business Development Corporation in respect of its future funding of the Small Business Centre (North West Metro) Inc.; and
- 9 APPROVE the payment of \$31,800 (excluding GST) to the Small Business Centre (North West Metro) Inc for 2013/2014 to support small business growth and development within the City of Wanneroo and NOTES that the funding equates to the 53% proportionate benefit received by the City of Wanneroo business community, and that no further funding from the City of Wanneroo will be available to the SBC in the current financial year.”

Issues and options considered

The City received another letter from the Chairman of the SBCNWM Management Committee on 2 May 2014 requesting funding as the State Government's review of the Small Business Centre Program has now been completed and the SBCNWM had agreed to relocate to ECUBIC.

While the review has been completed, no formal announcement has been made in relation to the final arrangements for the Small Business Centre Program. Those announcements are to be made by the State Government in the next 18 months.

The revised SBC Program will fund the procurement of business advisory services from organisations that are able to provide such services to a high standard and will financially support business advisory services rather than supporting organisational costs.

Metropolitan service delivery will be delivered in two ways. The new SBC Program to be delivered by third party providers will focus on existing businesses with a focus on face-to-face client contact. The service model is required to be flexible with business advisors required to be mobile and meet with small business clients at a time and place convenient to the client. The new program will see support to start up businesses delivered primarily by the Small Business Development Corporation rather than Small Business Centres.

The City received a follow up letter from the Chairman of the SBCNWM Management Committee on 13 June (dated 9 June) asking the City to give urgent consideration to the request for funding from the SBCNWM in light of the State Government review of the SBC Program. The letter states that the funding from the SBDC for 2014-15 precludes the funding of infrastructure and administration therefore increasing the requirement for support from the City. The advice from the Small Business Development Corporation to the SBCNWM in fact states that 'the reallocation of funding to direct service provision will be phased in over the 2014-15 transitional year and the SBDC will assist participating organisations to implement changes to their operations'. Those funding and transitional arrangements are further explained in the advice as below:

- Funding will be paid on a six monthly basis providing all requirements of the contract have been met to the satisfaction of the SBDC.
- In the transitional year (2014-15) the SBDC will allow the following allocations of the total funding for non advisory related service delivery:
 - Administrative expenses – up to a maximum of 20% for the first six months then up to a maximum of 10% for the remainder of 2014-15.
 - Infrastructure expenses (defined as rent and outgoings for the purposes of the SBC Program) – up to a maximum of 13% in 2014-15.
 - Other non advisory costs – up to a maximum of 10% in 2014-15.

The City has advised the SBCNWM that the matter will be considered by the Council at the meeting on 15 July 2014.

Council may choose one of the following points:

Option 1

Provide no funding support to the SBCNWM in 2014-15.

This is the preferred option as no allocation has been made in the budget given the original advice from the SBCNWM on 16 April 2013 that they would not accept the Council endorsed condition of relocation to ECUBIC as a condition of funding support from the City of Joondalup.

It is also considered prudent to await the final advice from the State Government on the service model for the new SBC Program and, therefore, whether the SBCNWM is successful in securing funding from the State Government for 2015-16 and beyond.

Option 2

Provide full funding support of \$60,000 (excluding GST) and \$5,000 for relocation costs as per the Council resolution of 20 November 2012 (CJ231-11/12 refers).

This is not the preferred option as no allocation has been made in the 2014-15 budget and it is considered desirable to await final advice on the SBC Program and the third party providers from 2015-16 and beyond.

Option 3

Provide partial funding support of \$30,000 (excluding GST) in accordance with the City of Wanneroo Council resolution at its meeting of 27 May 2014, and \$5,000 for relocation costs in line with the capital works funding.

This is not the preferred option as no allocation has been made in the 2014-15 budget and it is considered desirable to await final advice on the SBC Program and the third party providers from 2015-16 and beyond.

Legislation / Strategic Community Plan / policy implications

Legislation Not applicable.

Strategic Community Plan

Key theme Economic Prosperity, Vibrancy and Growth.

Objective Business capacity.

Strategic initiative Facilitate knowledge sharing and learning opportunities.

Policy *Economic Development Policy.*

Risk management considerations

There may be risks associated with the City choosing not to provide funding support for the SBCNWM in terms of community and business stakeholder perceptions that the City is not supporting the activities of small businesses. The funding allocated to the West Coast Institute Co-Working Space is, however, an indication of the City's commitment to supporting the activities of the small business sector in Joondalup. The City also runs a series of business forums which are aimed at the business sector, and has worked in partnership with a number of agencies to host a series of workshops for the small business sector.

Financial / budget implications

No budget allocation has been made in 2014-15 for funding the SBCNWM.

Should Council support funding for SBCNWM, then funding will need to be identified from existing projects in the 2014–15 Budget.

Regional significance

Not applicable.

Sustainability implications

Supporting the activities of the small business sector is important to the sustainability of the local area. The City, through funding and support of the West Coast Institute Co-Working Space, will provide significant support to new and existing small businesses in Joondalup, as well as providing the City the prospect of being involved in a project that will attract innovative start-up companies, and address employment self sufficiency and self containment by increasing local employment opportunities.

The City also provides support to the small business sector in a number of ways including partnering with other agencies to deliver workshops for small businesses, conducting business forums, and delivery of a number of online and hardcopy business publications.

Consultation

Not applicable.

COMMENT

The City last provided funding support to the Small Business Centre in 2012-13 in the final year of a three year Agreement along with the City of Wanneroo and the SBDC. The City of Joondalup did not provide funding support in 2013-14 due to the Centre advising the City it would not meet the conditions of the Council resolution regarding funding support being dependent on relocation to ECUBIC.

The City is committed to providing funding support to the small business sector as a strong and diverse small business sector is critical for job creation and employment self sufficiency. The City has, therefore, allocated funding support of \$60,000 in 2014-15 to the WCI Co-Working Space which will offer a range of programs for the small business sector including:

- business and support services
- business after hours events
- professional development opportunities
- product and service showcases
- community open days
- start-up weekends.

The opportunity for the City to be involved in developing the Co-Working space will not only attract and nurture innovative and creative companies but will also help generate more strategic employment for the City of Joondalup and, therefore, address employment self sufficiency and self containment by increasing local employment opportunities.

Following the review of the SBC Program by the State Government there is some uncertainty with regard to the future of the SBCNWM beyond 2014-15. The City continues to support the small business sector through funding of the Co-Working Space, delivery of business forums, working in partnership with other agencies to deliver workshops and information sessions for small businesses, and production of a range of business publications both on-line and hard copy.

It is considered prudent to wait for the final announcement from the State Government with regard to the revised SBC Program which will require the SBC to bid for the provision of services in a competitive tendering process which is likely to commence in early 2015. Any future funding beyond 2015-16 from the City would, therefore, be dependent on the SBC securing the contract and funding for delivery of the Small Business Centre Program.

While the City did not provide funding support to the SBCNWM in 2013-14 and has, therefore, not had access to the financial reports from the SBCNWM, the City of Wanneroo's Council report of 27 May 2014 provides significant financial commentary which indicates that the SBC currently has cash reserves to ensure ongoing operation for at least 12 months. In addition to the cash reserves, the SBCNWM has secured funding support of \$31,800 (excluding GST) for 2013-14. The SBCNWM was also recently advised that the SBDC would provide funding support of \$146,877 in 2013-14 and then a further \$146,877 in the transitional year, 2014-15. It is only the 2014-15 allocation from the SBDC which will be subject to the transitional arrangements in relation to administration and infrastructure expenses as detailed in this report.

VOTING REQUIREMENTS

Simple Majority.

OFFICER'S RECOMMENDATION

That Council:

- 1 NOTES the advice from the Small Business Development Corporation to the Small Business Centre North West Metro of the major findings of the Small Business Centre Program review;
- 2 NOTES confirmation of funding support for the Small Business Centre North West Metro by the Small Business Development Corporation for the period 1 July 2013 to 30 June 2014 of \$146,877 (excluding GST);
- 3 NOTES that a State Government review of all Small Business Centres has resulted in the Small Business Centre North West Metro obtaining funding for the 2014-15 year of \$146,877 (excluding GST) and that future funding will be dependent on the Centre's success in an open market process;
- 4 NOTES that the City of Wanneroo has approved the payment of \$31,800 (excluding GST) to the Small Business Centre North West Metro for 2013-14 to support small business growth and development within the City of Wanneroo;
- 5 NOTES that the City of Wanneroo has resolved to separately consider future funding to the Small Business Centre North West Metro once a decision has been made by the Small Business Development Corporation in respect of its future funding of the Small Business Centre North West Metro;
- 6 DOES NOT AGREE to provide funding support for the Small Business Centre North West Metro for 2014-15;
- 7 AGREES to reconsider the funding request from the Small Business Centre North West Metro following the completion of the competitive tendering process for the Small Business Centre Program in 2015;
- 8 ADVISES the Small Business Centre North West Metro, the City of Wanneroo, and the Small Business Development Corporation of Council's decision.

MOVED Cr Amphlett, SECONDED Mayor Pickard that Council:

- 1 **NOTES the advice from the Small Business Development Corporation to the Small Business Centre North West Metro of the major findings of the Small Business Centre Program review;**
- 2 **NOTES confirmation of funding support for the Small Business Centre North West Metro by the Small Business Development Corporation for the period 1 July 2013 to 30 June 2014 of \$146,877 (excluding GST);**
- 3 **NOTES that a State Government review of all Small Business Centres has resulted in the Small Business Centre North West Metro obtaining funding for the 2014-15 year of \$146,877 (excluding GST) and that future funding will be dependent on the Centre's success in an open market process;**
- 4 **NOTES that the City of Wanneroo has approved the payment of \$31,800 (excluding GST) to the Small Business Centre North West Metro for 2013-14 to support small business growth and development within the City of Wanneroo;**

- 5 **NOTES** that the City of Wanneroo has resolved to separately consider future funding to the Small Business Centre North West Metro once a decision has been made by the Small Business Development Corporation in respect of its future funding of the Small Business Centre North West Metro;
- 6 **DOES NOT AGREE** to provide funding support for the Small Business Centre North West Metro for 2014-15;
- 7 **AGREES** to reconsider the funding request from the Small Business Centre North West Metro following the completion of the competitive tendering process for the Small Business Centre Program in 2015;
- 8 **ADVISES** the Small Business Centre North West Metro, the City of Wanneroo, and the Small Business Development Corporation of Council's decision;
- 9 **NOTES** its resolution of 17 February 2014 (Item CJ017-02/14 refers) regarding the City's financial contribution and commitment to West Coast Institute for the establishment of the Co-working Space to support small businesses in Joondalup.

The Motion was Put and

CARRIED (12/0)

In favour of the Motion: Mayor Pickard, Crs Amphlett, Chester, Corr, Fishwick, Gobbert, Hamilton-Prime, McLean, Norman, Ritchie, Taylor and Thomas.

Appendix 5 refers

To access this attachment on electronic document, click here: [Attach5brf080714.pdf](#)

CJ115-07/14 EXECUTION OF DOCUMENTS

WARD	All
RESPONSIBLE DIRECTOR	Mr Jamie Parry Governance and Strategy
FILE NUMBER	15876, 101515
ATTACHMENT	Attachment 1 Documents executed by affixing the Common Seal for the period 26 May 2014 to 28 May 2014.
AUTHORITY / DISCRETION	Information - includes items provided to Council for information purposes only that do not require a decision of Council (that is for 'noting').

PURPOSE

For Council to note the documents executed by means of affixing the Common Seal for the period 26 May 2014 to 28 May 2014 (Attachment 1 refers).

EXECUTIVE SUMMARY

The City enters into various agreements by affixing its Common Seal. The *Local Government Act 1995* states that the City is a body corporate with perpetual succession and a Common Seal. Those documents that are to be executed by affixing the Common Seal or signed by the Mayor and the Chief Executive Officer are reported to Council for information on a regular basis.

It is therefore recommended that Council NOTES the Schedule of Documents covering the period 26 May 2014 to 28 May 2014 executed by means of affixing the Common Seal, as detailed in Attachment 1 to Report CJ115-07/14.

BACKGROUND

During the period 26 May 2014 to 28 May 2014, four documents were executed by affixing the Common Seal. A summary is provided below:

Type	Number
Lease Agreement	2
Section 70A Notification	1
Licence Agreement	1

Issues and options considered

Not applicable.

Legislation / Strategic Community Plan / policy implications

Legislation *Local Government Act 1995.*

Strategic Community Plan

Key theme Governance and Leadership.

Objective Corporate capacity.

Strategic initiative Demonstrate accountability through robust reporting that is relevant and easily accessible by the community.

Policy Not applicable.

Risk management considerations

Not applicable.

Financial/budget implications

Not applicable.

Regional significance

Not applicable.

Sustainability implications

Not applicable.

Consultation

Not applicable.

COMMENT

The documents that have been executed by affixing the Common Seal of the City of Joondalup are submitted to Council for information (Attachment 1 refers).

VOTING REQUIREMENTS

Simple Majority.

MOVED Cr Taylor, SECONDED Cr Hamilton-Prime that Council NOTES the Schedule of Documents covering the period 26 May 2014 to 28 May 2014, executed by means of affixing the Common Seal, as detailed in Attachment 1 to Report CJ115-07/14.

The Motion was Put and CARRIED (12/0) by Exception Resolution after consideration of CJ124-07/14, page 121 refers.

In favour of the Motion: Mayor Pickard, Crs Amphlett, Chester, Corr, Fishwick, Gobbert, Hamilton-Prime, McLean, Norman, Ritchie, Taylor and Thomas.

Appendix 6 refers

To access this attachment on electronic document, click here: [Attach6brf080714.pdf](#)

Disclosure of Financial Interest/Proximity Interest

Name/Position	Cr Teresa Ritchie, JP.
Item No./Subject	CJ116-07/14 – Active Reserve and Community Facility Review
Nature of interest	Proximity Interest.
Extent of Interest	Cr Ritchie resides near Timberlane Park and Timberlane clubrooms which have been included in the review in the Report.

Cr Ritchie left the Chamber at 8.02pm.

CJ116-07/14 ACTIVE RESERVE AND COMMUNITY FACILITY REVIEW

WARD	All
RESPONSIBLE DIRECTOR	Mr Mike Tidy Corporate Services
FILE NUMBER	29110, 101515, 13010
ATTACHMENT	Attachment 1 2014 active reserve and community facility review report
AUTHORITY / DISCRETION	Executive - The substantial direction setting and oversight role of Council, such as adopting plans and reports, accepting tenders, directing operations, setting and amending budgets.

PURPOSE

For Council to consider the 2014 active reserve and community facility review report and the strategic approach to the future provision of community and sporting facilities and infrastructure.

EXECUTIVE SUMMARY

In 2011, a review of active reserves and community facilities was conducted. The review proposed a strategic approach to the future provision of community and sporting facilities and infrastructure. Since then, many of the recommended projects have already been undertaken, while detailed concept planning has occurred on other projects.

Given the original review of active reserves and community facilities was undertaken three years ago, it was determined that an updated report was required in addition to investigation of new items not identified previously. The report is separated into two sections; active reserve review and community facilities review.

For active reserves, the report has made recommendations to improve the infrastructure provision at reserves which aims to meet the increasing demand for ovals with adequate infrastructure and improve the distribution of sporting club usage. Each recommendation has been given a priority based on the trends in growth of individual sports, facilities within

the catchment area of the different sporting clubs, distribution and allocation of grounds, surrounding reserve infrastructure and current utilisation rates.

For community facilities the recommendations are separated into facility refurbishment projects and facility redevelopment projects. Facility refurbishment recommendations are for projects for the remaining facilities that have not recently been refurbished or for those where adequate funds were not available at the time of the previous refurbishment for the works required. The report has also made recommendations for future facility redevelopment projects and also some larger scale redevelopments of multiple facilities or those that include other sporting/community infrastructure which are considered master planning projects.

It is therefore recommended that Council:

- 1 *NOTES the 2014 active reserve and community facility review report and the recommendations made that are based on a strategic approach to the future provision of community and sporting facilities and infrastructure;*
- 2 *AGREES that the recommended priority for future project works as outlined in this report will be used in the development of the City's future Five Year Capital Works Program and 20 Year Strategic Financial Plan.*

BACKGROUND

In 2011, a review of active reserves and community facilities was conducted. Each review was conducted separately and the active reserve review identified and/or achieved the following outcomes:

- An appreciation of the existing active reserve bookings and utilisation.
- Recommendations to improve the level of infrastructure on active reserves to meet the requirements of sporting groups.
- Opportunities to reallocate existing bookings to make reserves available for other potential user groups.
- Identify challenges with the existing bookings process.
- Priorities for future projects for the City's *Five Year Capital Works Program*.

The 2011 review of community facilities identified priorities for the future development, redevelopment and refurbishment projects. Since then, refurbishment of some of the recommended facilities has already been undertaken, while detailed concept planning has occurred on other projects.

Given the original review of active reserves and community facilities was undertaken three years ago, it was determined that an updated report was required in addition to investigation of new items not identified previously.

The report is separated into two sections; active reserve review and community facilities review. The report intends to:

- understand and analyse the City's existing and future community profile
- evaluate the City's active reserve utilisation
- identify the sports infrastructure needs on active reserves to make better use of the City's parks and service the needs of the community

- outline estimated construction or installation costs to undertake works as recommended
- review the priority order for redevelopment and refurbishment projects from the previous review where construction has not started and/or where detailed planning has not commenced
- identify a hierarchy for community facilities and standard level of provision in these facilities
- outline future redevelopment and refurbishment projects for consideration in the City's *Five Year Capital Works Program* and *20 Year Strategic Financial Plan*.

DETAILS

Understanding of the City's current and future community profile and participation trends is integral to determining the needs of community facilities, active reserves and sporting infrastructure. Community profile information can also be used as the base against which community needs and the assessment of services can be measured. Key highlights of the City's current and future community profile can be found in section 4 of Attachment 1.

Active reserves

The City has 62 active reserves with varying demand based on the level of infrastructure provided on them. As the popularity for individual sports and club membership numbers increase, so does the demand for active reserves with adequate infrastructure. As the City has no ability to create additional reserves on new land, it is important to implement a strategic approach to the ongoing management of reserves and provision of infrastructure.

Understanding the level of usage of an active reserve is important for the overall management and maintenance. The review has identified that there are 13 reserves that are heavily utilised during winter and should be monitored to ensure they are not overused and to mitigate detrimental impacts to the playing surface.

This report has made recommendations to improve the infrastructure provision at reserves which aims to meet the increasing demand for ovals with adequate infrastructure and improve the distribution of sporting club usage. Each recommendation has been given a priority based on the trends in growth of individual sports, facilities within the catchment area of the different sporting clubs, condition of the facility, distribution and allocation of grounds, surrounding reserve infrastructure and current utilisation rates.

Sports Floodlighting

The City aims to provide adequate floodlighting suitable for 'large ball sports training' on active reserves as the minimum level of provision consistent with Australian Standards. Having adequate floodlighting that meets Australian Standards is important as it allows clubs to utilise more of the playing surface of the reserve which helps reduce wear and tear issues. It also reduces safety issues arising from lack of visibility and can allow night competition games to be played when lighting is provided to that level required.

Currently the City's floodlighting projects do not include the use of LED lighting as this technology for use in sports floodlighting is still in its infancy and as yet the lighting units are not comparable in terms of cost, weight and reliability. The City is however, keeping up to date with LED technology and when suitable will consider using for floodlighting projects.

The height of the floodlighting poles and number of luminaries is site specific, but is designed to meet the relevant Australian Standard for the sport.

Based on the review, the following reserves have been identified in priority order for new or an upgrade in floodlighting. It is proposed that for future years of the *Five Year Capital Works Program* (CWP), one floodlighting project be listed for consideration each year based on the priority order developed.

Priority	Active reserve	Estimated total cost	Estimated annual operating cost	Year currently listed in budget
1	Bramston Park, Burns Beach – 4 poles^	\$395,000*	\$11,500	2014-15
2	Seacrest Park (west), Sorrento – 4 poles	\$315,825*	\$11,500	2014-15
3	Chichester Park (south), Woodvale – 8 poles	\$800,000	\$23,000	2015-16
4	Hawker Park, Warwick – 4 poles^	\$435,000*	\$11,500	2016-17
5	Warrandyte Park, Craigie – 7 poles	\$700,000	\$20,125	2016-17
6	Admiral Park, Heathridge – 6 poles	\$600,000	\$17,250	2016-17
7	Kingsley Park, Kingsley – 6 poles	\$600,000	\$17,250	N/A
8	Beldon Park, Beldon – 4 poles	\$400,000	\$11,500	2018-19
9	Timberlane Park, Woodvale – 4 poles	\$400,000	\$11,500	N/A
10	Emerald Park, Edgewater – 4 poles	\$400,000	\$11,500	N/A
11	Christchurch Park, Currambine – 4 poles	\$400,000	\$11,500	N/A
12	Lexcen Park, Ocean Reef – 4 poles	\$400,000	\$11,500	N/A
13	Moolanda Park, Kingsley – 4 poles	\$400,000	\$11,500	2017-18
14	Santiago Park, Ocean Reef – 4 poles	\$400,000	\$11,500	N/A
15	MacNaughton Park, Kinross – 4 poles	\$400,000	\$11,500	N/A
16	Mawson Park, Hillarys – 4 poles	\$400,000	\$11,500	N/A
17	Ocean Reef Park, Ocean Reef – 4 poles#	\$400,000	\$11,500	N/A
18	Forrest Park, Padbury – 2 poles	\$200,000	\$5,750	N/A
19	Charonia Park, Mullaloo – 4 poles	\$400,000	\$11,500	N/A
20	Korella Park, Mullaloo – 4 poles	\$400,000	\$11,500	N/A

*total cost based on the cost estimate obtained from a quantity surveyor (QS).

^ floodlighting is part of the redevelopment project.

possible joint CSRFF application with the club in 2014.

Sports infrastructure

Most sports that utilise active reserves require standard supporting infrastructure that the City provides for example, goal posts, cricket nets/wickets. Some sports require more unique infrastructure and the priorities for replacement or new infrastructure for those sports have been identified in the following table. It is proposed that for future years of the *Five Year Capital Works Program* (CWP), one project be listed for consideration each year based on the priority order developed.

Priority	Active reserve	Infrastructure type	Estimated total cost	Estimated annual operating costs
1	Hawker Park, Warwick^	Cricket practice nets (four)	\$75,000*	\$6,000
2	MacDonald Park (north), Padbury	Replace long jump pit	\$10,000	\$100
3	Robin Park, Sorrento	Replace long jump pit	\$10,000	\$100
4	Korella Park, Mullaloo	Athletics throwing circles (two)	\$10,000	\$100
5	Santiago Park, Ocean Reef	Replace long jump pit	\$10,000	\$100

*total cost based on the cost estimate obtained from a quantity surveyor (QS).

^ cricket nets are part of the redevelopment project currently listed for consideration in 2016-17.

Toilets / changerooms

Across the City there are a number of toilets/changerooms that support both active and passive park users. The following are the priorities for refurbishment or development of new toilet/changerooms based on the review. The majority of recommended works are at reserves that are currently secondary training/game venues for sporting clubs and are therefore not considered a high priority. It is proposed that for future years of the *Five Year Capital Works Program* (CWP), one project be listed for consideration every second year based on the priority order developed commencing in the next year to be added to the program (2019-20).

Priority	Active reserve	Works required	Estimated capital cost	Estimated total cost	Estimated annual operating costs
1	Christchurch Park, Currambine	Refurbishment of toilet/changeroom and new storage area (25m ²)	\$97,500	\$133,575	\$2,000
2	Falkland Park, Kinross	Refurbishment and extension of toilet/changeroom (75m ²) and new kiosk (10m ²) and storage area (25m ²) – 105m ²	\$335,500	\$459,635	\$23,100
3	Chichester Park (north), Woodvale	New toilets (35m ²) and storage area (25m ²)	\$135,500	\$185,635	\$12,550
4	Carlton Park, Currambine	New toilets (35m ²) and storage area (25m ²)	\$135,500	\$185,635	\$12,550

Priority	Active reserve	Works required	Estimated capital cost	Estimated total cost	Estimated annual operating costs
5	Littorina Park, Heathridge	New toilets (35m ²) and changerooms (90m ²) – 125m ²	\$350,000	\$479,500	\$21,100
Priority	Active reserve	Works required	Estimated capital cost	Estimated total cost	Estimated annual operating costs
6	Warrigal Park, Greenwood	New toilets (35m ²) and storage area (25m ²)	\$135,500	\$185,635	\$12,550
7	Callandar Park, Kinross	New toilets (35m ²) and changerooms (90m ²) – 125m ²	\$350,000	\$479,500	\$21,100
8	Mirror Park, Ocean Reef	Storage area (25m ²)	\$37,500	\$51,375	\$2,000
9	Lexcen Park, Ocean Reef	Storage area (25m ²)	\$37,500	\$51,375	\$2,000
10	Santiago Park, Ocean Reef	Refurbishment of existing toilet/ changeroom	\$60,000	\$82,200	N/A

Community Facilities

The City of Joondalup currently has 41 community facilities available for hire or that are leased to community groups, sporting groups and the general community. These facilities are located across the City and vary in size and function. In order to plan for future facilities, the standard of provision needs to be determined based on required needs, capital outlay and operational / management costs. As there is no industry consistent standard, a community facility hierarchy has been developed which aligns with the City's existing strategies, plans and frameworks. This hierarchy can be found in section 7.2 of the report.

Facility refurbishment and redevelopment projects aim to improve the functionality and aesthetics of a building for current user groups and attract new users to the facility. The City's future refurbishment and redevelopment projects have been identified based on:

- knowledge of the existing facilities
- existing usage and potential future usage
- outcomes of the functionality audit – rating of a facility based on spatial relationship, environmental comfort, provision/amenity and aesthetics
- level of provision as determined in the community facility hierarchy
- previous works undertaken at a facility.

Facility refurbishments

The following is a summary of the recommended future refurbishment projects based on the review. A number of refurbishment projects which have had concept designs and cost estimates completed have been listed in the City's *Capital Works Program* for 2014-15 to 2016-17 (priorities one to six). These projects have been considered by the Capital Works Committee and Council and planning and stakeholder consultation has occurred for these projects.

It is proposed that for future years of the *Five Year Capital Works Program* (CWP) and *20 Year Strategic Financial Plan*, one refurbishment project be listed for consideration each year based on the priority order developed. The priority order can be reviewed annually to ensure factors have not changed that would impact the priority of the projects.

Priority	Facility	Estimated total cost	Estimated annual operating costs	Year listed in budget
1	Heathridge Park Clubroom, Heathridge#	\$78,000*	N/A	2014-15
2	Iluka Sports Complex, Iluka#	\$460,000*	N/A	2014-15
3	Beaumaris Community Centre, Ocean Reef#	\$135,000*	N/A	2014-15
4	Timberlane Park Clubrooms, Woodvale^	\$845,643*	\$23,100	2015-16
5	Kingsley Memorial Clubrooms, Kingsley^	\$650,000	\$14,550	2015-16
6	Flinders Park Community Hall, Hillarys^	\$450,000	\$14,550	2016-17
7	Connolly Community Centre, Connolly	\$250,000	N/A	2017-18
8	Woodvale Community Care Centre, Woodvale	\$300,000	N/A	2017-18
9	Ellersdale Park Clubroom, Warwick	\$850,000	\$14,550	N/A
10	MacNaughton Park Clubroom, Kinross	\$850,000	\$12,550	N/A
11	Warrandyte Park Clubroom, Craigie	\$250,000	\$2,000	N/A
12	Windermere Park Clubroom, Joondalup	\$250,000	\$2,000	N/A
13	Padbury Hall, Padbury	\$500,000	\$3,200	N/A

*total cost based on the cost estimate obtained from a quantity surveyor (QS).

projects have been endorsed by Council as part of the 2014-15 budget.

^ planning, consultation and concept design for these projects has been undertaken.

Facility redevelopments

The following is a summary of the recommended future redevelopment projects based on the review. It is proposed that for future years of the *Five Year Capital Works Program* (CWP) and *20 Year Strategic Financial Plan*, one redevelopment project be listed for consideration every three years based on the priority order developed. The priority order can be reviewed annually to ensure factors have not changed that would impact the priority of the projects.

Priority	Facility / project	Estimated capital cost	Year listed in budget
1	Bramston Park development, Burns Beach	\$2,931,500*	2014-15
2	Synthetic hockey pitch project, Warwick (includes relocation of cricket and softball)	\$7,025,500*	2015-16
3	Penistone Park redevelopment, Greenwood	\$3,820,000*	2015-16
4	Chichester Park redevelopment, Woodvale	\$4,000,000**	N/A
5	Hawker Park redevelopment, Warwick	\$2,741,500*	2016-17
6	Mullaloo Surf Life Saving Club redevelopment, Mullaloo	Unknown	N/A
7	Sorrento Surf Life Saving Club redevelopment, Sorrento	Unknown	N/A

8	Heathridge Park master plan, Heathridge (Guy Daniel Clubroom, Heathridge Park Clubroom, Heathridge Leisure Centre)	Unknown	N/A
9	Prince Regent Park development, Heathridge	Unknown	N/A
10	Warwick Community Facility master plan, Warwick (Warwick Hall, Dorchester Community Centre, Greenwood Warwick Community Care Centre)	\$4,270,000**	2016-17 and 2017-18
11	Greenwood Community Facility master plan, Greenwood (Calectasia Hall and Greenwood Scout and Guide Hall)	\$5,000,000**	2018-19 and 2019-20
12	Emerald Park Clubrooms redevelopment	Unknown	N/A

*total cost based on the cost estimate obtained from a quantity surveyor (QS).

** indicative figure included in the 20 Year Strategic Financial Plan – estimated capital costs are unknown at this stage.

Issues and options considered

Council can either:

- accept the recommended priority for future project works as detailed as a guiding document
- or
- provide feedback in regard to the facilities and suggested priorities.

Legislation / Strategic Community Plan / policy implications

Legislation Not applicable.

Strategic Community Plan

Key theme Community Wellbeing.

Objective Quality facilities.

Strategic initiative

- Support a long-term approach to significant facility upgrades and improvements.
- Understand the demographic context of local communities to support effective facility planning.
- Employ facility design principles that will provide for longevity, diversity and inclusiveness and where appropriate, support decentralising the delivery of City services.

Key theme Financial Sustainability.

Objective Financial diversity; effective management; major project delivery.

- Strategic initiative**
- Position the City to align with State and Federal Government priorities to increase eligibility for funding.
 - Balance service levels for assets against long-term funding capacity.
 - Effectively prioritise major capital project to facilitate long-term financial sustainability.
 - Support new projects that balance identified financial risks against effective management approaches.

Key theme Quality Urban Environment.

Objective Quality urban spaces.

- Strategic initiative**
- Apply a strategic approach to the planning and development of public open spaces.
 - Employ quality and enduring infrastructure designs that encourage high utilisation and increased outdoor activity.
 - Adopt consistent principles in the management and provision of urban community infrastructure.

Policy Not applicable.

Risk management considerations

It is becoming increasingly difficult to satisfy both summer and winter sporting club requirements with the City's number of active reserves with adequate infrastructure. If infrastructure improvements are not undertaken over the coming years (particularly floodlighting works), those reserves with heavy utilisation will continue, making them increasingly unsafe for sport as their condition may deteriorate from the extensive use. In addition, sporting clubs that increase in member numbers and therefore require more ground allocations are going to be difficult to accommodate within the City of Joondalup.

A number of the City's community facilities, particularly those in the southern suburbs are reaching their 'end of life' and in the coming years will require redevelopment. If improvements are not undertaken, facilities will continue to age making them potentially unsafe and unsuitable for use as their condition further deteriorates.

Financial / budget implications

In 2013-14 (to the end of May 2014), the annual income for park hire for the City's active reserves was \$88,819 and for the community facilities was \$406,781.

Projects that have already had concept designs and a detailed cost estimate completed have these costs listed in the report. The remainder of the project costs are based on a series of assumptions based on the following:

- Floodlighting – indicative cost of \$100,000 per tower.
- Building extension works are based on the following base construction rates:
 - \$1,500 per square metre for storage areas.
 - \$2,800 per square metre for toilet/changeroom/kiosks.
 - \$3,000 per square metre for function/meeting/activity rooms.

For some works, the estimates provided are based on capital costs at 2014 value (estimated capital costs) then added to this is professional fees 12%, preliminaries/small works margin 15% and design and construction contingency 10% (estimated total cost). No allowance for escalation has been made so when allocating budget funds, an appropriate amount should be added depending on the year of listing.

The cost estimate for other recommended works have been based on a set of assumptions that were developed based on previous project budgets and actual costs for recent projects.

For where works are anticipated to increase operating expenses, an estimate has also been included.

A list of the assumptions in relation to the estimated costs can be found in Attachment 1 of the report.

All amounts quoted in this report are exclusive of GST.

Regional significance

Not applicable.

Sustainability implications

Environmental

Any developments will consider and minimise impact to important flora and fauna in the area. Facilities will be planned to reduce the impact of the carbon footprint and consider environmental sustainability design features.

Social

All major projects include community consultation with residents and/or current user groups of the existing facilities to ensure that feedback received represents the diverse needs of the City's community. Any developments will consider access and inclusion principles and will aim to enhance the amenity of the public space.

Economic

One of the main principles of the City's endorsed *Master Planning Framework* is the development of 'shared' and 'multipurpose' facilities to replace buildings that are in need of upgrade or are approaching the end of their life span. Reducing the duplication of facilities can reduce the ongoing maintenance and future capital expenditure requirements.

Consultation

In line with the endorsed *Master Planning Framework* community consultation with residents and/or current user groups of the existing facilities is undertaken on all major projects to ensure that feedback received represents the diverse needs of the City's community. Consultation is completed in line with the City's approved *Community Consultation and Engagement Policy and Protocol*.

COMMENT

The City has a limited number of active reserves and an inability to create additional reserves on new land. It is becoming increasingly difficult to satisfy both summer and winter sporting club requirements with the limited number of active reserves with adequate infrastructure. Therefore it is important for the City to have a strategic approach to the provision of reserves and infrastructure to benefit the community and sporting clubs. There is currently a high demand for reserves with adequate infrastructure and a low demand for reserves with little infrastructure. This has resulted in an uneven distribution of the City's sporting clubs and difficulty maintaining good quality playing surfaces on reserves with high demand. Currently there are 13 ovals that are above the industry guideline for usage of 25 hours per week in winter which is known to lead to overuse and have a detrimental impact to the playing surface.

If infrastructure improvements are not undertaken over the coming years, demand for those reserves with adequate infrastructure will continue to rise making them increasingly difficult to maintain to a safe level suitable for sport. This report has made recommendations to improve the infrastructure provision at reserves to better support the needs of the sporting community. Over the last six years, the City has completed 14 facility refurbishment projects. Projects identified in this report are for the remaining facilities that have not recently been refurbished or for those that adequate funds were not available at the time of the previous refurbishment for the works required.

A number of the City's community facilities, particularly those in the southern suburbs are reaching their 'end of life' and in the coming years will require redevelopment. Therefore it is important for the City to have a strategic approach to the provision of community facilities to ensure that the user groups and the wider community are provided with facilities that are multipurpose, accessible, sustainable and of a good quality. This report has made recommendations for future facility redevelopment projects and also some larger scale redevelopments of multiple facilities or those that include other sporting/community infrastructure which are considered master planning projects.

VOTING REQUIREMENTS

Simple Majority.

MOVED Cr Amphlett, SECONDED Cr Chester that Council:

- 1 NOTES the 2014 active reserve and community facility review report and the recommendations made that are based on a strategic approach to the future provision of community and sporting facilities and infrastructure;**
- 2 AGREES that the recommended priority for future project works as outlined in this report will be used in the development of the City's future *Five Year Capital Works Program* and *20 Year Strategic Financial Plan*.**

AMENDMENT MOVED Mayor Pickard, SECONDED Cr Thomas that Part 2 of the Motion be amended to read as follows:

- “2 AGREES that the recommended priority for future project works as outlined in this report, subject to amending the listing for toilet/change rooms to include Santiago Park from priority 10 to priority 1 as follows and renumber the priorities accordingly:**

<i>Priority</i>	<i>Active reserve</i>	<i>Works required</i>	<i>Estimated capital cost</i>	<i>Estimated total cost</i>	<i>Estimated annual operating costs</i>
1	Santiago Park, Ocean Reef	Refurbishment of existing toilet/change room; storage area (50m²); and new kiosk (10m²).	\$163,000	\$223,310	\$12,550

will be used in the development of the City's future Five Year Capital Works Program and 20 Year Strategic Financial Plan.”

The Amendment was Put and

CARRIED (11/0)

In favour of the Amendment: Mayor Pickard, Crs Amphlett, Chester, Corr, Fishwick, Gobbert, Hamilton-Prime, McLean, Norman, Taylor and Thomas.

The Original Motion, AS AMENDED being:

That Council:

- 1 NOTES the 2014 active reserve and community facility review report and the recommendations made that are based on a strategic approach to the future provision of community and sporting facilities and infrastructure;**
- 2 AGREES that the recommended priority for future project works as outlined in this report, subject to amending the listing for toilet/change rooms to include Santiago Park from priority 10 to priority 1 as follows and renumber the priorities accordingly:**

<i>Priority</i>	<i>Active reserve</i>	<i>Works required</i>	<i>Estimated capital cost</i>	<i>Estimated total cost</i>	<i>Estimated annual operating costs</i>
1	Santiago Park, Ocean Reef	Refurbishment of existing toilet/change room; storage area (50m²); and new kiosk (10m²).	\$163,000	\$223,310	\$12,550

will be used in the development of the City's future *Five Year Capital Works Program* and *20 Year Strategic Financial Plan*.

Was Put and

CARRIED (11/0)

In favour of the Motion as amended: Mayor Pickard, Crs Amphlett, Chester, Corr, Fishwick, Gobbert, Hamilton-Prime, McLean, Norman, Taylor and Thomas.

Cr Ritchie entered the Chamber at 8.08pm.

Appendix 7 refers

To access this attachment on electronic document, click here: [Attach7brf080714.pdf](#)

CJ117-07/14 NAMING OF NEW MULTI-STOREY CAR PARK

WARD	North
RESPONSIBLE DIRECTOR	Mr Mike Tidy Corporate Services
FILE NUMBER	54023, 101515
ATTACHMENT	Nil.
AUTHORITY / DISCRETION	Executive - The substantial direction setting and oversight role of Council, such as adopting plans and reports, accepting tenders, directing operations, setting and amending budgets.

PURPOSE

For Council to agree to the name of the new multi-storey car park being constructed between Reid Promenade and Boas Avenue.

EXECUTIVE SUMMARY

The City is progressing the construction of a multi-storey car park between Reid Promenade and Boas Avenue. At its meeting held on 24 June 2014 (CJ094-06/14 refers), Council awarded the construction contract and the commencement of the works is imminent. It is expected to be complete by August 2015.

Council needs to endorse the name for the new car park which will be included in various construction elements to the building as well as signage and branding.

This report considers the naming, in accordance with the '*Naming of Public Facilities Policy*', of the new multi-storey car park.

It is recommended that Council, in accordance with the 'Naming of Public Facilities Policy', AGREES to name the new multi-storey car park 'Reid Promenade Car Park'.

BACKGROUND

The City has been progressing the development of a multi-storey car park in the City Centre for some time. At its meeting on the 11 December 2012 (CJ283-12/12 refers) Council considered and adopted a business case to develop a multi-storey car park and endorsed the proposed site. At its meeting held on 24 September 2013 (CJ181-09/13 refers) Council appointed architectural and specialist consulting services and on 24 June 2014 (CJ094-06/14 refers), the construction tender was awarded.

The site of the multi-storey car park is between Reid Promenade and Boas Avenue and has operated as an at grade car park.

DETAILS

The City has a '*Naming of Public Places Policy*' and provides that all City streets, reserves and buildings shall be named in accordance with Landgate's Geographic Names Committee Guidelines. In relation buildings and facilities it provides that subject to the approval of the Council, buildings and facilities shall be named after the locality in which they reside or after an adjacent road, where possible, to facilitate ease of identification.

The existing at grade car park has been known as Boas Avenue Car Park, however, it was not named under the '*Naming of Public Places Policy*' as there is no built structure on the site.

Issues and options considered

It would not be appropriate to name the multi-storey car park based on locality as there are already numerous car parks within the Joondalup City Centre and a locality based name would not help users identify its location. Naming it after an adjacent road is considered the most desirable naming convention.

The site of the multi-storey car park on lots 535 and 537 is landlocked in the centre of a block bounded by Boas Avenue, Lakeside Drive, Reid Promenade and Davidson Terrace. It is not directly adjacent to any of those streets although access is available from both Boas Avenue and Reid Promenade over various rights of way.

Although the current at grade car park has been known as Boas Avenue Car Park, with the construction of the multi-storey car park it is intended that the primary access and egress be from and to Reid Promenade.

Considering the possibility of the future development of car parking elsewhere on Boas Avenue, that access to the new car park will be from Reid Promenade and that there are currently no existing car parks using the name Reid Promenade it is suggested that the multi-storey car park be named 'Reid Promenade Car Park'.

Legislation / Strategic Community Plan / policy implications

Legislation Not applicable.

Strategic Community Plan

Key theme Economic Prosperity, Vibrancy and Growth.

Objective Primary Centre status.

Strategic initiative Pursue the construction of multi-storey car park facilities within the Joondalup City Centre to facilitate greater accessibility.

Policy *Naming of Public Facilities Policy.*

Risk management considerations

Not applicable.

Financial / budget implications

Not applicable.

Regional significance

The development of parking facilities within the City will cater for residents both locally and from the broader region who visit and work in the Joondalup City Centre.

Sustainability implications

Not applicable.

Consultation

Not applicable.

COMMENT

It is appropriate for Council to consider the naming of the new multi-storey car park as soon as possible so the approved name can be used as required in various construction elements to the building as well as signage and branding. In accordance with the requirements of the *Naming of Public Facilities Policy*, it is proposed that the new multi-storey car park be named 'Reid Promenade Car Park'.

VOTING REQUIREMENTS

Simple Majority.

MOVED Cr Taylor, **SECONDED** Cr Hamilton-Prime that Council, in accordance with the *Naming of Public Facilities Policy*, **AGREES** to name the new multi-storey car park 'Reid Promenade Car Park'.

The Motion was Put and CARRIED (12/0) by Exception Resolution after consideration of CJ124-07/14, page 121 refers.

In favour of the Motion: Mayor Pickard, Crs Amphlett, Chester, Corr, Fishwick, Gobbert, Hamilton-Prime, McLean, Norman, Ritchie, Taylor and Thomas.

CJ118-07/14 WARWICK OPEN SPACE - SYNTHETIC HOCKEY PITCH PROJECT

WARD	South	
RESPONSIBLE DIRECTOR	Mr Mike Tidy Corporate Services	
FILE NUMBER	10098, 101515, 07496, 26520	
ATTACHMENT	Attachment 1	Warwick Open Space aerial map
	Attachment 2	Proposed development site plan
	Attachment 3	Proposed clubroom floor plan
	Attachment 4	Property Management Framework
	Attachment 5	Project capital cost estimate breakdown
	Attachment 6	Financial evaluation report
AUTHORITY / DISCRETION	Executive - The substantial direction setting and oversight role of Council, such as adopting plans and reports, accepting tenders, directing operations, setting and amending budgets.	

PURPOSE

For Council to consider the proposed management and lease options for the synthetic hockey pitch project.

EXECUTIVE SUMMARY

The Whitford Hockey Club currently utilises one of the two ovals at MacDonald Park, Padbury during the winter sporting season. In 2009, Hockey WA released a *Strategic Facilities Plan* that outlined the need for synthetic hockey pitch facilities within the metropolitan area.

In October 2011, Council considered the proposal made by the Whitford Hockey Club to develop a synthetic hockey pitch at MacDonald Park. The City acknowledged the need identified in the needs assessment and Hockey WA's *Strategic Facilities Plan* for additional synthetic hockey pitches in the northern metropolitan area. However, Council did not support the proposal for the facilities to be located at MacDonald Park due to the anticipated impact it would have on the surrounding residents and other sporting clubs that utilise the park. Council resolved for the City to work with the club to explore other locations that would be more suitable for the development.

As part of the feasibility study undertaken in 2012, the consultant considered a number of location options that would be suitable for the construction of a synthetic hockey pitch and supporting infrastructure and it was determined that Warwick Open Space, Warwick was the preferred location.

As part of the project, a site plan and clubroom floor plan were developed for the proposed development and included a synthetic hockey pitch with perimeter fencing; two grass hockey pitches; floodlighting; clubroom facility and additional car parking.

The proposed project will create one of the largest hockey developments within the northern metropolitan area which will be considered a regional hockey complex and attract sporting clubs and people from outside the City of Joondalup.

Community consultation with City of Joondalup residents living within a 500 metre radius from the site was conducted in February/March 2013. The consultation provided the local community with an opportunity to provide feedback on the proposed redevelopment at Warwick Open Space.

The estimated capital costs for the project was \$7,025,500 (2015-16 value). The project was identified as being eligible for the Department of Sport and Recreation's (DSR) Community Sporting and Recreation Facilities Fund (CSRFF) program which if successful would contribute up to one-third of the project - \$2,341,000. The Whitford Hockey Club has committed \$600,000 to the project dependent on the facility management model and tenure arrangement. The City would therefore be required to fund the remainder of the capital costs for the project.

Council considered the synthetic hockey pitch project at its meeting held on 25 June 2013 (CJ103-06/13 refers). At this meeting, the project was approved with an application to be made to the Department of Sport and Recreation for CSRFF grant funding.

At this meeting, the recommended management model (City/club managed) was also supported. This model would involve the Whitford Hockey Club leasing the clubroom and synthetic hockey pitch, with the grass hockey pitches being managed by the City. The lease agreement would be aligned with the City's adopted *Property Management Framework*. It was noted at the meeting that a further report would be presented to Council in early 2014 outlining the agreed City/club management model and would include more detailed financial projections for the Whitford Hockey Club including the proposed lease arrangement.

In February 2014, the City received notification from the DSR on the City's CSRFF applications. The synthetic hockey pitch project received partial funding with \$1,200,000 approved of the \$2,341,834 requested.

Council considered the outcome of the City's CSRFF applications at its meeting held on 20 May 2014 (CJ072-05/14 refers). At this meeting, it was agreed that the synthetic hockey pitch project would proceed to detailed design for construction, with the City to fund the project shortfall. It was requested that a reduction in the clubroom size be made to decrease the capital cost by an estimated \$480,000, giving a new project total of \$6,545,500.

The proposed management and lease options have been developed and a decision is being sought on this information.

It is therefore recommended that Council:

- 1 *NOTES that as supported by Council on 25 June 2013 (CJ103-06/13 refers) the agreed management model for the synthetic hockey pitch development project is the City/club management model – whereby the Whitford Hockey Club lease the clubroom and synthetic hockey pitch (and associated floodlighting) and the City manages the grass hockey pitches (and associated floodlighting) and carpark;*
- 2 *ENDORSES the lease agreement to be aligned with the City's adopted Property Management Framework (PMF) for the Whitford Hockey Club to lease the clubroom, synthetic hockey pitch and associated floodlighting with the conditions set out by the PMF for a not-for-profit community group;*

- 3 *REQUESTS the Chief Executive Officer to arrange a lease with the Whitford Hockey Club following completion of construction of the facilities with the following conditions:*
- 3.1 *Ten year period with two options to extend for further periods of up to five years;*
 - 3.2 *Rental to be set at 0.1% of the capital cost of the leased property (clubroom, synthetic hockey pitch and associated floodlighting) with a market rental review undertaken by a licensed valuer at the end of the first 10 year term;*
 - 3.3 *Club to be responsible for the replacement of the synthetic hockey pitch surface (synthetic carpet) when required;*
 - 3.4 *An annual financial review is undertaken by the City and the Club of the Club's financials;*
 - 3.5 *An annual fee structure review to ensure the hire fees charged to other clubs and users of the clubroom and synthetic pitch are reasonable;*
 - 3.6 *The City reserves the ability to secure naming rights of the facilities.*

BACKGROUND

The Whitford Hockey Club is one of the largest hockey clubs in Western Australia with over 500 members and has a distinct focus on junior players with more than 312 junior players, of which over 100 players are under the age of 10. Of the club's 30 teams, 12 require a synthetic turf pitch for competition games based on the grade they play in.

The club currently hires the south oval at MacDonald Park where they set up three grass pitches, and the Lesser Hall in the Fleur Freame Pavilion during the winter season. They also hire the synthetic hockey pitch at HBF Arena Joondalup for five hours per week. Access to this synthetic facility is limited due to Arena Joondalup's own programming.

Currently the top teams of the club play in the 'Promotion One (Willow Bridge)' grade of the 'Elite Turf Premier League'. The 'Elite Turf Premier League' facilitates the highest level of club hockey and a pathway of promotion for all elite players within clubs and all clubs within the structure. All games within this league are played on synthetic turf.

In 2009 Hockey WA released a *Strategic Facilities Plan* that outlined the need for synthetic hockey pitch facilities within the metropolitan area. The plan indicated possible locations in the northern corridor which included a pitch within the City of Stirling, City of Wanneroo and City of Joondalup.

In 2010, in partnership with the City, the Whitford Hockey Club developed an application for the Department of Sport and Recreation's Community Sporting and Recreation Facilities Fund (CSRFF) bi-annual Small Grant Round to undertake a feasibility study to assess the need and suitability of a synthetic hockey pitch at MacDonald Park, Padbury. This application was endorsed by Council at its meeting held on 17 August 2010 (CJ134-08/10 refers). The grant application was successful with the City contributing \$10,133 to the project.

A needs assessment and feasibility study was managed by the Whitford Hockey Club with an appointed consultant who considered a number of location options for the proposed synthetic hockey pitch and recommended the preferred location as the Club's existing location at MacDonald Park.

At its meeting held on 11 October 2011 (CJ177-10/11 refers), Council considered the proposal made by the Whitford Hockey Club to develop a synthetic hockey pitch at MacDonald Park. The City acknowledged the need identified in the needs assessment and Hockey WA's Strategic Facilities Plan for additional synthetic hockey pitches in the northern metropolitan area. However, Council did not support the proposal for the facilities to be located at MacDonald Park due to the anticipated impact it would have on the surrounding residents and other sporting clubs that utilise the park. Council resolved for the City to work with the club to explore other locations that would be more suitable for the development.

As part of the feasibility study, the consultant considered a number of location options that would be suitable for the construction of a synthetic hockey pitch and supporting infrastructure and it was determined that Warwick Open Space, Warwick was the preferred location.

Warwick Open Space is located on Lloyd Drive, Warwick (Attachment 1 refers). The oval is Crown Land vested in the City for the purpose of parks and recreation and is 4.58 hectares. It is currently considered a District Park under the City's Parks and Public Open Spaces Classification Framework. The site is also classified as 'Bush Forever'.

Warwick Open Space is currently utilised by Perth Outlaws Softball Club in winter and the Warwick Greenwood Junior Cricket Club and Greenwood Senior Cricket Club in summer. Current infrastructure at the park includes two softball diamonds, softball batting cage, cricket centre wicket, six floodlights (which do not meet Australian Standards) and 100 car parking bays that are shared with the nearby Warwick Sports Centre.

Developing the synthetic hockey pitch infrastructure at Warwick Open Space would require the relocation of the softball and cricket clubs to alternative venues. It is anticipated that this can be successfully achieved by relocating the softball club to MacDonald Park and if necessary constructing additional cricket training nets/centre wicket at another park within the Warwick/Greenwood area.

Community consultation with City of Joondalup residents living within a 500 metre radius from the site was conducted in February/March 2013. The consultation provided the local community with an opportunity to provide feedback on the proposed redevelopment at Warwick Open Space. The City received 537 valid responses of which 25 were from residents living within a 500 metre radius of the site or stakeholders directly consulted, which is a response rate of 12.3%. The facilities proposed for the site were supported by the majority of respondents with over 91% of people supporting all the proposed works. The small number of concerns that were raised through the consultation process can be mitigated or managed through the detailed design stage of the project.

As part of the project, a site plan and clubroom floor plan were developed and are included as Attachments 2 and 3.

The site plan (Attachment 2 refers) indicates the layout of the proposed development including the following infrastructure:

- Full size hybrid (wet/dry) synthetic hockey pitch with perimeter fencing.
- Two full size grass hockey pitches (need to relay new turf).
- Floodlighting for pitches – 18 metres in height to an illumination level of 500 lux for the synthetic pitch and 250 lux for the grass pitches (will meet Australian standards for outdoor hockey).
- Clubroom facility including benches for scorers and players and spectator viewing area.
- Additional car parking.

The clubroom floor plan (attachment 3 refers) includes a single storey clubroom facility consisting of:

- function room of 400m² (with view over synthetic hockey pitch)
- changerooms including umpire room
- first aid room
- toilets
- kitchen/kiosk/bar
- meeting room of 26m²
- storage.

The proposed development will create one of the largest hockey developments within the northern metropolitan area. It is anticipated that this project will be considered more of a regional hockey complex rather than a local hockey area and as such will attract clubs from outside the City of Joondalup.

A number of management options for the proposed development were explored including a City managed; club managed; or City/club managed model. The recommended model was the City/club managed model which would involve the Whitford Hockey Club leasing the clubroom and synthetic hockey pitch with the grass hockey pitches being managed by the City.

Council considered the feasibility study, community consultation results, proposed concept plans, estimated capital costs and recommended management model for the synthetic hockey pitch project at its meeting held on 25 June 2013 (CJ103-06/13 refers). At this meeting it was resolved:

“That Council:

- 1 *NOTES the findings and recommendations of the completed feasibility study for the synthetic hockey pitch development project;*
- 2 *NOTES the findings and additional comments received as part of the of the community consultation process undertaken for the synthetic hockey pitch development project;*
- 3 *NOTES the findings of the completed floodlighting impact study for the synthetic hockey pitch development project;*
- 4 *NOTES the synthetic hockey pitch development project will be listed as part of the City’s Community Sport and Recreation Facilities Fund project submission report to be considered by Council at the September 2013 ordinary meeting;*

- 5 *Subject to a successful Community Sport and Recreation Facilities Fund grant application of \$2,341,000 and an agreed contribution from the Whitford Hockey Club, APPROVES the proposed synthetic hockey pitch, grassed hockey pitches, clubroom, additional car parking, floodlighting and associated works at Warwick Open Space as detailed in Report CJ103-06/13 at a capital cost estimate of \$7,024,000 (including escalation to 2015-16);*
- 6 *SUPPORTS the City/club management model for the synthetic hockey pitch development project – whereby the Whitford Hockey Club lease the clubroom and synthetic hockey pitch (and associated floodlighting) and the City manage the grass hockey pitches (and associated floodlighting) and carpark;*
- 7 *NOTES that a further report will be presented to Council in early 2014 outlining the proposed City/club management model for the project – whereby the Whitford Hockey Club lease the clubroom and synthetic hockey pitch (and associated floodlighting) and the City manage the grass hockey pitches (and associated floodlighting) and carpark;*
- 8 *NOTES that the report detailed in Part 7 above will include more detailed financial projections for the Whitford Hockey Club including the proposed lease arrangement and the outcome of the City's Community Sport and Recreation Facilities Fund application for this project;*
- 9 *REQUESTS that the existing allocation of \$5,400,000 within 2017-18 of the City's 20 year Strategic Financial Plan for the construction be brought forward to 2015-16 and a further \$1,624,000 be listed for consideration to total \$7,024,000 for the synthetic hockey pitch development project subject to a successful Community Sport and Recreation Facilities Fund grant application of \$2,341,000;*
- 10 *REQUESTS that \$7,024,000 be listed for consideration within 2015-16 of the City's Five Year Capital Works Program for the synthetic hockey pitch development project subject to a successful Community Sport and Recreation Facilities Fund grant application of \$2,341,000;*
- 11 *AGREES that further community consultation for the synthetic hockey pitch development project is not required and REQUESTS the Chief Executive Officer to advise the project stakeholders and City of Joondalup residents within 500 metres of the site of the results of the initial consultation, the support received for the development and decision to proceed with the project."*

In February 2014, the City received notification from the DSR on the City's CSRFF applications. The synthetic hockey pitch project received partial funding with \$1,200,000 approved of the \$2,341,834 requested.

Council considered the outcome of the City's CSRFF applications at its meeting held on 20 May 2014 (CJ072-05/14 refers). At this meeting, it was agreed that the synthetic hockey pitch project would proceed to detailed design for construction, with the City to fund the project shortfall. It was requested that a reduction in the clubroom size be made to decrease the capital cost by an estimated \$480,000, giving a new project total of \$6,545,500.

The proposed management and lease options have been developed and direction is being sought on this information.

DETAILS

The agreed management model for the project is the City/club managed model which would involve the Whitford Hockey Club leasing the clubroom and synthetic hockey pitch with the grass hockey pitches being managed by the City.

Through this management model the club would be responsible for all the maintenance and utilities of the clubroom and synthetic hockey pitch and would be able to generate income through bar takings and by making the facilities available for other groups/clubs to hire outside of their requirements. The club would also be expected to fund the resurfacing costs of the synthetic hockey pitch.

The grass pitches however would be managed by the City and the hockey club would be required to hire them during the winter sporting season. This would allow the City to make the grassed areas available to other sporting groups outside the hockey club's requirements. It would also ensure that the grassed areas are available to the community and residents.

The Whitford Hockey club supports this management approach and has provided financial projections for this model that demonstrate it would be sustainable and will allow them to continue to grow as a club. This information is discussed further in the financial/budget implications section of this report.

It is important to note that the club intends to operate at the facilities as two separate entities – the Whitford Hockey Club Inc. (Club) and the Whitford Turf Inc. (Turf). Basically the Club will operate as a typical sporting club where it receives the income from membership fees and bar takings. It pay the expenses for the club activities such as coaching and payment of state sporting association fees (Hockey WA). It also pays the Turf to use (hire) the synthetic hockey pitch. The Turf, receives all income associated with the clubroom hire and synthetic pitch hire and gate takings (from both the club and other user groups). It is responsible for all expenses associated with the clubroom and synthetic hockey pitch (for example utilities, staffing and maintenance) and replacement cost of the synthetic pitch surface. As yet, which entity the lease arrangement will be with has not yet been determined. For the purposes of this report, the lease is referred to as being with the Whitford Hockey Club.

The lease agreement is to be aligned with the City's adopted *Property Management Framework* (PMF). The PMF (attachment 4 refers) was adopted by Council at its meeting held on 20 November 2012 (CJ234-11/12 refers). The framework classifies lessees into the following categories:

- Commercial organisations.
- Telecommunication carriers.
- Government departments/agencies.
- Not-for-profit groups.
- Other groups.

The Whitford Hockey Club would be classified as a not-for-profit community group as they are incorporated under the *Associations Incorporation Act 1987* and have their primary base of operation located within the City of Joondalup. As such, based on the guidelines of the PMF and the agreed management model for the project, it is proposed to arrange a lease for the Whitford Hockey Club for the clubroom and synthetic hockey pitch and associated floodlighting with the following conditions:

- Ten year period with two options to extend for further periods of up to five years.
- Rental to be set at 0.1% of the capital cost of the leased property (clubroom, synthetic hockey pitch and associated floodlighting). The capital cost for these components of the project is estimated at \$4,300,550 (based on the cost estimate associated with the concept design). Therefore the annual rental would be approximately \$4,301 subject to final confirmation of the actual construction cost and re-valuation by a licensed valuer at the end of the lease agreement.
- As the Club is not contributing at least 30% of the cost of construction, they would not be eligible for a subsidised rental on the prescribed rental rate, unless deemed a special circumstance.
- Main responsibilities of the lessee (Whitford Hockey Club) in line with the PMF guidelines (section 6.2.c; 6.2.e and 6.2.f of Attachment 4 refers).
- Main responsibilities of the lessor (City of Joondalup) in line with the PMF guidelines (section 6.2.d of Attachment 4 refers).

In addition to the standard lease conditions, it is proposed to include additional points on the following:

- Club to be responsible for the replacement of the synthetic hockey pitch surface (synthetic carpet) when required.
- An annual financial review is undertaken by the City and the Club of the Club's financials.
- Specific building maintenance details included in the lease outlining the schedule of standard maintenance requirements and the procedure for unscheduled maintenance.
- An annual fee structure review to ensure the hire fees charged to other clubs and users of the clubroom and synthetic pitch are reasonable.
- The City reserves the ability to secure naming rights of the facilities.

Given the nature and scale of the project and the income projected to be generated from the synthetic hockey pitch for the club, a higher lease fee could also be considered for this lease agreement. When developing the financial projections for the project, the club used a lease fee of \$10,000. A review of the club's financials demonstrated that this lease fee is achievable and also ensures their sustainability in the long-term. Based on the projections of the club, a lease fee of \$20,000 - \$30,000 would also be financially achievable. This information is discussed further in the financial/budget implications section of this report.

Issues and options considered

There are three main options for the proposed lease for the Whitford Hockey Club for the clubroom, synthetic hockey pitch and associated floodlighting at Warwick Open Space. These include:

- annual lease fee based on PMF guidelines – 0.1% of the capital cost of the leased property (approximately \$4,301 subject to final confirmation of the actual construction cost)
- annual lease fee based on club affordability financial model (\$10,000)
or
- annual lease fee based on City's assessment of the Club's affordability (\$20,000 – \$30,000).

Legislation / Strategic Community Plan / policy implications

Legislation Not applicable.

Strategic Community Plan

Key theme Community Wellbeing.

Objective Quality facilities.

Strategic initiative

- Support a long-term approach to significant facility upgrades and improvements.
- Understand the demographic context of local communities to support effective facility planning.
- Employ facility design principles that will provide for longevity, diversity and inclusiveness and where appropriate, support decentralising the delivery of City services.

Policy Not applicable.

Risk management considerations

Any capital project brings risks in relation to contingencies and over runs against original design. The capital cost estimate is based on high level concept designs and may differ once further detailed designs are undertaken for the project.

Although the Whitford Hockey Club has demonstrated some capacity to contribute to the project (which includes a loan from Hockey WA and its own cash resources) the club would still need to secure approximately \$250,000 to meet their commitment of the construction costs.

There is also a financial risk associated with the Whitford Hockey Club leasing the facilities and being responsible for all operating expenses. If the club is unable to meet these financial obligations, the City may be required to assist, resulting in unplanned budget expenditure. However, based on the review of the club's proposed financial operations, this risk is considered low.

Financial / budget implications

Estimated capital project costs

The estimated capital cost of the development is \$6,244,000 at today's value. A full breakdown of costs associated with this is included as Attachment 5. A summary breakdown of the capital costs is as follows:

- \$300,000 - Site preparation works.
- \$2,578,000 - Clubroom facility.
- \$1,245,000 - Synthetic hockey pitch.
- \$736,000 - Other (car park, grass pitches, relocation of softball & cricket club).
- \$733,000 – Contingencies.
- \$447,000 - Professional fees.
- \$205,000 - CCTV, new bore, water quality filter (these additional costs have been determined by the City and have been added to the total shown on Attachment 5).

TOTAL = \$6,244,000

The capital costs were estimated to increase to \$7,025,500 by 2015-16. Based on the Council decision in May 2014, what will be listed in the *20 Year Strategic Financial Plan* and *Five Year Capital Works Program* is an allocation of \$1,276,500 in 2014-15 for detailed design and \$5,269,000 in 2015-16 for construction giving a total of \$6,545,500 for this project.

The Whitford Hockey Club has committed \$600,000 to the project dependent on the facility management model and tenure arrangement. These funds are coming from current savings (\$150,000), Hockey WA loan (\$200,000), and the remainder from fundraising and in-kind contribution.

Estimated ongoing operating costs

A financial model has been developed for the agreed City/club management model. In this model, the Whitford Hockey Club would lease the clubroom and synthetic hockey pitch from the City. A lease fee of \$3,823 per annum has been included which is consistent with option one. The City would be responsible for the grass pitches, the car park and the floodlighting associated with these areas.

Within this model the club would generate income through the hire of the clubroom and synthetic hockey pitch to other clubs/groups and through bar sales. The club would be responsible for all utilities and ongoing maintenance costs associated with the clubroom, synthetic hockey pitch and associated floodlighting.

From a City perspective, in the first year of operation (2016-17) it is expected that the City managed facilities would generate an estimated \$12,000 in revenue and (\$159,000) expenditure for the City, giving a deficit of (\$147,000). As a comparison, if the synthetic hockey pitch and associated facilities were not constructed, the City would still generate an estimated \$4,000 in revenue and (\$116,000) expenditure giving a deficit of (\$112,000) for the existing operations and maintenance of the oval at Warwick Open Space.

Financial Summary

The financial impact to the City of the project up until 2034-35 on the City/club managed option can be summarised as follows (the projected income figures are based on the City's current fees and charges for team sports):

Net cumulative cashflows (including inflation)	City/club managed option
Capital expenditure and one-off	(\$6,545,500)
Grants and contributions	\$1,800,000
Borrowings	\$4,745,500
Funding repayments and interest	(\$6,145,000)
Expenditure recurring	(\$4,162,000)
Income recurring	\$323,000
Surplus (deficit) / total	(\$9,983,000)

Whitford Hockey Club – ability to meet financial commitments

A review of the club's financial projections based on the City/club management option has been undertaken and is included as Attachment 6.

In summary the following conclusions were made:

- The \$600,000 contribution to the construction costs by the club appears reasonable, although there is a lot of work for the club to complete in terms of fundraising.
- There is high membership growth (85%) projected by the club over a ten year period.
- The cash surplus for the club is estimated to be approx 8% per year, resulting in \$312,877 by 2025.
- The income projections are detailed, but slightly optimistic.
- The expense projections are more reasonable than the initial projections prepared in 2012, however are still deemed to be slightly optimistic. It is understood that the club intends to use as much volunteer support to minimise costs e.g. cleaning and building repairs.
- The operating surplus is high at 29% over 10 years, and therefore allows plenty of scope for variations to the projections whilst still generating a surplus (29% is based on a lease fee of \$10,000, if the lease fee was based on option one of \$4,301 the operating surplus would be 31%).
- The replacement of the synthetic pitch is planned after nine years, funded by the high operating surpluses. If there were less operating surpluses available the timing of the replacement could be delayed.
- When undertaking the financial projections, the club assumed a lease fee to the City of \$10,000 per year, with allowance for inflation. There is very little risk of the club being unable to afford this.
- The overall risk to the City of the club not being sustainable and requiring unplanned financial support from the City is very low.

All amounts quoted in this report are exclusive of GST.

Regional significance

The need for additional synthetic hockey pitch facilities in the north metropolitan area is documented in the Hockey WA Strategic Facilities Plan and supported by the feasibility study. Warwick Open Space is currently considered a District Park under the City's *Parks and Public Open Spaces Classification Framework*. The project will create one of the largest hockey developments within the northern metropolitan area. The park will become a Regional Park as it would incorporate a large number of multi-use sport and recreation based facilities and have the capacity to service the needs of the City's community and may also attract users from outside the region.

Sustainability implications

Environmental

One of the benefits of Warwick Open Space as the agreed location for the development is the site is relatively flat and clear, meaning only minimal earth works would be required.

The proposed synthetic pitch will be a hybrid (wet/dry) based playing surface, which would require some watering to enable games to be played (however the water requirements are lower than those needed for a full water based pitch). Depending on the amount of watering required, this could have an impact on the City's water usage for the area. However, as part of the detailed design stage of the project water harvesting methods will be explored for suitability with this type of project. The development of a synthetic pitch would also reduce the level of weed spraying, fertilising, mowing etc required for part of the existing grass turf area.

The clubroom facility will be planned to reduce the impact of the carbon footprint and consider environmental sustainability design features.

Social

The project has included consultation with local residents and user groups of the oval to ensure that feedback received represents the diverse needs of the City's community. Any developments at the site will consider access and inclusion principles and will aim to enhance the amenity of the public space.

The project will create one of the largest hockey developments within the northern metropolitan area and able to attract elite level games. It is anticipated that this project will be considered more of a regional hockey complex rather than a local hockey area and as such will attract clubs and people from outside the City.

Through the City/club management model, the City is able to ensure that the grassed areas of the oval continue to be available for the local community and residents to use for informal play, exercise and dog walking.

Economic

If the Whitford Hockey Club is unable to raise the additional required funds for its committed contribution to the project there is a risk that the City may be required to allocate additional funding to the project for it to proceed.

Through the proposed lease arrangement, if the Club is unable to meet the on-going operating costs for the facilities, the City may be required to assist resulting in expenditure of unplanned budget funds. However, based on the review of the Club's proposed financial operations, this risk is considered low.

Consultation

The City has communicated with the Whitford Hockey Club the three proposed lease-fee options.

COMMENT

The agreed management model for the development at Warwick Open Space is for a City/club managed facility. This model would provide facilities to meet the needs of the Whitford Hockey Club, attract other hockey/sporting clubs and ensures that the grassed areas of the oval continue to be available for other sporting clubs/group and the local community and residents to use for passive recreation activities.

It is recommended that the lease agreement is aligned with the City's adopted *Property Management Framework* (PMF) for the Whitford Hockey Club to lease the clubroom, synthetic hockey pitch and associated floodlighting with the conditions set out by the PMF for a not for profit community group. In addition to the standard lease conditions it is proposed to include additional points including the club being responsible for the replacement of the synthetic hockey pitch surface; an annual review of the Club's financials; specific building maintenance details; an annual review of the hire fees the club charges to others; and the City reserving the ability to secure naming rights of the facilities.

Based on the PMF not for profit category the lease fee would be set at 0.1% of the capital cost of the leased property (clubroom, synthetic hockey pitch and associated floodlighting). The capital cost for these components of the project is estimated at \$4,300,550 (based on the cost estimate associated with the concept design). Therefore the annual rental would be approximately \$4,301 subject to final confirmation of the actual construction cost.

VOTING REQUIREMENTS

Simple Majority.

MOVED Cr Taylor, SECONDED Cr Hamilton-Prime that Council

- 1** NOTES that as supported by Council on 25 June 2013 (CJ103-06/13 refers) the agreed management model for the synthetic hockey pitch development project is the City/club management model – whereby the Whitford Hockey Club lease the clubroom and synthetic hockey pitch (and associated floodlighting) and the City manages the grass hockey pitches (and associated floodlighting) and carpark;
- 2** ENDORSES the lease agreement to be aligned with the City’s adopted Property Management Framework (PMF) for the Whitford Hockey Club to lease the clubroom, synthetic hockey pitch and associated floodlighting with the conditions set out by the PMF for a not-for-profit community group;
- 3** REQUESTS the Chief Executive Officer to arrange a lease with the Whitford Hockey Club following completion of construction of the facilities with the following conditions:
 - 3.1** Ten year period with two options to extend for further periods of up to five years;
 - 3.2** Rental to be set at 0.1% of the capital cost of the leased property (clubroom, synthetic hockey pitch and associated floodlighting) with a market rental review undertaken by a licensed valuer at the end of the first 10 year term;
 - 3.3** Club to be responsible for the replacement of the synthetic hockey pitch surface (synthetic carpet) when required;
 - 3.4** An annual financial review is undertaken by the City and the Club of the Club’s financials;
 - 3.5** An annual fee structure review to ensure the hire fees charged to other clubs and users of the clubroom and synthetic pitch are reasonable;
 - 3.6** The City reserves the ability to secure naming rights of the facilities.

The Motion was Put and CARRIED (12/0) by Exception Resolution after consideration of CJ124-07/14, page 121 refers.

In favour of the Motion: Mayor Pickard, Crs Amphlett, Chester, Corr, Fishwick, Gobbert, Hamilton-Prime, McLean, Norman, Ritchie, Taylor and Thomas.

Appendix 8 refers

To access this attachment on electronic document, click here: [Attach8brf080714.pdf](#)

Disclosure of interest affecting impartiality.

Name/Position	Cr Teresa Ritchie, JP.
Item No./Subject	CJ119-07/14 – Request for Additional Subsidies – Facility Hire Subsidy Policy.
Nature of interest	Interest that may affect impartiality.
Extent of Interest	A member of the Wanneroo Lacrosse Club/Committee is known to Cr Ritchie as they were employed by the same company.

CJ119-07/14 REQUEST FOR ADDITIONAL SUBSIDIES - FACILITY HIRE SUBSIDY POLICY

WARD	All
RESPONSIBLE DIRECTOR	Mr Mike Tidy Corporate Services
FILE NUMBER	101271, 101515
ATTACHMENT	Nil.
AUTHORITY / DISCRETION	Executive - The substantial direction setting and oversight role of Council, such as adopting plans and reports, accepting tenders, directing operations, setting and amending budgets.

PURPOSE

For Council to give consideration to apply additional subsidies for the hire of City facilities.

EXECUTIVE SUMMARY

At its meeting held on 20 November 2012 (CJ234-11/12 refers), Council adopted a *Property Management Framework* which is intended to provide the City with a guide to managing all property under the City's ownership, care and control. It contains specific requirements for the classifying of property and its usage.

As part of the framework, Council also reviewed various supporting policies to assist it in managing property and users of City facilities. The revised *Facility Hire Subsidy Policy* allows for various levels of subsidisation of the hire fees for certain community groups. The policy states that where a community group wishes for further subsidisation, application must be made to the City with a report presented to Council for its consideration.

The City has recently completed the bookings for use of its facilities for the 2014 winter sporting season. Consequently, the following groups have sought further subsidisation in accordance with the policy:

- Westside Football Club (juniors).
- Wanneroo Lacrosse Club (juniors).
- Wanneroo Lacrosse Club (seniors).
- Sorrento Football Club (juniors).

It is recommended that Council consider each request on a case by case basis.

BACKGROUND

The City of Joondalup manages 148 facilities utilised by approximately 300 community groups over 19,000m² of land either as freehold or managed property which is reserved or dedicated under the *Land Administration Act 1997*. This property has been set aside for a diversity of purposes, such as recreation, public open space, drainage and administrative or infrastructure purposes.

In previous years, property management arrangements for City owned and managed property were approached on an ad-hoc basis. This resulted in varying management methods and inconsistent leasing, licensing, and facility hire conditions (including the application of subsidised use).

In an effort to apply greater consistency to property management, at its meeting held on 20 November 2012 (CJ234-11/12 refers), Council adopted a framework that takes a broad approach and addresses the myriad of issues involved in property management. It is intended to provide a consistent and concise methodology for the future.

DETAILS

At its meeting held on 20 November 2012 (CJ234-11/12 refers), Council adopted a new policy relating to subsidised use of City facilities that is to:

- provide guidance on determining the extent of subsidy to be offered to groups hiring City-managed facilities
- ensure facility hire subsidies are applied in a consistent, transparent and equitable manner.

The policy applies to all local not-for-profit community groups and groups from educational institutions hiring City-managed facilities on a regular or casual basis, excluding facilities contained within the City of Joondalup Leisure Centre-Craigie. The policy applies to organised groups only and does not apply to individuals.

The policy allocates a level of subsidy to user groups. The City will subsidise the cost of facility hire charges for City-managed facilities for local not-for-profit community groups and groups from educational institutions if the group is able to demonstrate that at least 50% of its active members/participants reside within the City of Joondalup. These groups are categorised within the policy based on the nature of the group, that is, groups that provide recreational, sporting activities and/or targeted services exclusively for people aged 55 years of age and over.

Notwithstanding the above, the City reserves the right that if a group is booking a facility at a subsidised rate and it is not being utilised it may charge that group for the unutilised booking of that facility at the full community rate.

The process the City follows when booking facilities for regular hire groups is via two ways, being:

- annual users
- seasonal users.

Annual users are those groups who hire a City facility for a calendar year, where a seasonal user is a group that books either for a winter or summer season, which are regarded as traditional sports seasons.

In regard to dealing with requests for additional subsidies over and above what is permitted within the policy, the policy states:

“A group may apply for an additional subsidy under special circumstances. Applications must be made in a written submission to the Chief Executive Officer. All such applications will be assessed by the City and referred to Council for determination.”

Additional subsidies will be provided for the following:

- *Any group who has provided recent, significant cash or in-kind contribution(s) towards the total value of the construction of a hired facility.*
- *Any group who is experiencing significant financial difficulties.*
- *Any other group who can provide reasonable justification for receiving an additional subsidy.*

Submissions for additional subsidies will be assessed on a case-by-case basis and will apply for one year/season. A new application must be made in each following year/season.”

The City has recently completed the bookings for use of its facilities for the 2014 winter sporting season. Consequently, the following groups have sought further subsidisation in accordance with the policy:

- Westside Football Club (juniors).
- Wanneroo Lacrosse Club (juniors).
- Wanneroo Lacrosse Club (seniors).
- Sorrento Football Club (juniors).

Westside Football Club (juniors)

Facility Hired	Classification within Policy	Extent of subsidy	Average Number of hours booked per week	Number of hours exceeding subsidy per week	Potential additional cost
McNaughton Park & Prince Regent Park	Junior Recreational or Sporting Group	100% up to 35 hours per week	66	31	\$3,050.25

Westside Football (soccer) Club is a junior sporting club with approximately 259 members who book and use Prince Regent Park (Heathridge) and McNaughton Park (Kinross) for soccer training and games.

Under the City's *Facility Hire Subsidy Policy*, the club is entitled to 35 hours per week of 100% subsidised hire. For the 2014 season, the club has booked an average of 66 hours per week, 31 more than provided for in the policy.

The club has indicated that they are using all of these hours and have requested the City give consideration to extending their subsidy up to 66 hours per week. The club stated the reason they exceed the hours provided for in the policy is that they have only a small number of members training at any one time due to the limited floodlighting available at Prince Regent and McNaughton Parks. This means their training times are extended, resulting in additional park bookings.

It is noted that the City is currently completing a floodlighting upgrade project at Prince Regent Park which will see the entire park floodlit to Australian standards and will allow a significantly greater number of participants to train on the park at the same time. This will enable the club to consolidate their training times in the future. The club is contributing one third of the cost and the project is due to be completed in the current winter season.

It is recommended that Council approves the request and extends the 100% subsidy for the club to 66 hours per week.

Wanneroo Lacrosse Club (juniors)

Facility Hired	Classification within Policy	Extent of subsidy	Average Number of hours booked per week	Number of hours exceeding subsidy per week	Potential additional cost
Penistone Clubrooms, Penistone Park east and west	Junior Recreational or Sporting Group	100% up to 35 hours per week	14.7	N/A	\$7,080.84

Wanneroo Lacrosse Club (juniors) has 112 members and is based at Penistone Park in Greenwood. Previously the group was their own independent club but in 2013 they merged with the men's and women's individual Lacrosse Clubs to form one club – the Wanneroo Lacrosse Club.

The City's *Facility Hire Subsidy Policy* provides different subsidy levels for junior and senior sporting groups so for the purposes of assessing the club's eligibility for a subsidy, the junior and senior sections of the club are considered separately.

The Wanneroo Lacrosse Club (juniors) book City facilities for 14.7 hours per week, 3.4 hours in the Penistone Clubrooms and 11.3 hours on Penistone Park (east and west). A 100% subsidy would normally apply to these bookings however the group does not meet the criteria in the *Facility Hire Subsidy Policy* regarding membership resident status. Of the 112 junior members, only 46.4% are City of Joondalup residents, less than the minimum 50% required under the policy.

The club has requested the City give special consideration to approving the 100% subsidy for their bookings. It is noted that this group is based in the south eastern corner of the City and therefore it is understandable that the group will attract participants from the neighbouring local governments. Wanneroo Lacrosse Club has been based at Penistone Park for over 30 years and recently contributed approximately \$30,000 to upgrade the floodlighting at the park to Australian Standards.

It is recommended that the 100% subsidy is not approved, but that Council give consideration to approving a 100% fee waiver up to 14.7 hours per week for the club's 2014 winter season bookings.

Wanneroo Lacrosse Club (Adults)

Facility Hired	Classification within Policy	Extent of subsidy	Average Number of hours booked per week	Number of hours exceeding subsidy per week	Potential additional cost
Penistone Clubrooms, Penistone Park east and west	Adult Recreational or Sporting Group	50% continually	13.8	N/A	\$3,010.04

Wanneroo Lacrosse Club (adults) has 71 members (men and women) and is based at Penistone Park in Greenwood. Previously the group was two separate individual men's and women's clubs but in 2013 they merged with the juniors to form one club – the Wanneroo Lacrosse Club.

The City's *Facility Hire Subsidy Policy* provides different subsidy levels for junior and senior sporting groups so for the purposes of assessing the Club's eligibility for a subsidy, the junior and senior sections of the Club are considered separately.

The Wanneroo Lacrosse Club (adults) book City facilities for 13.8 hours per week, 6.2 hours in the Penistone Clubrooms and 7.6 hours on Penistone Park (east and west). A 50% subsidy would normally apply to these bookings however the group does not meet the criteria in the *Facility Hire Subsidy Policy* regarding membership resident status. Of the 71 adult members, only 40.8% are City of Joondalup residents, less than the minimum 50% required under the policy.

The club has requested the City give special consideration to approving the 50% subsidy for their bookings. It is noted that this group is based in the south eastern corner of the City and therefore it is understandable that the group will attract participants from the neighbouring local governments. Wanneroo Lacrosse Club has been based at Penistone Park for over 30 years and recently contributed approximately \$30,000 to upgrade the floodlighting at the park to Australian Standards.

It is recommended that the 50% subsidy is not approved, but that Council give consideration to approving a 50% waiver of the fees that apply to the club's 2014 winter season bookings.

Sorrento Football Club (junior soccer)

Facility/Park Hired	Classification within Policy	Extent of subsidy	Average Number of hours booked per week	Number of hours exceeding subsidy per week	Potential additional cost
Percy Doyle 1, 2 & 3, and Marri Park – Upper & Lower	Junior Recreational or Sporting Groups	100% up to 65 hours per week	89.5 hours	24.5 hours	\$10,287.55

The Sorrento Football Club (junior soccer) currently has approximately 442 members and hires the playing surfaces at Percy Doyle and Marri Park (upper and lower). They occupy the clubroom facility located on Percy Doyle 1 exclusively under a lease arrangement.

As a result of the number of active playing members, the club is entitled to 65 hours per week across the City's facilities at 100% subsidy. The club's initial booking request was for an average of 88.5 hours per week for the 2014 season across the five playing surfaces. A review was undertaken by the club in consultation with the City and a number of changes were made to the booking schedule that now accurately reflects the club's usage of City facilities. This, however, did not result in a decrease in booking hours, they in fact increased by one hour per week. As a result of the review, the club now exceeds its weekly allocation by 24.5 hours per week.

The club has indicated that they are using all of these hours and have requested the City give consideration to extending their subsidy up to 89.5 hours per week. The club stated the reason they are over the hours provided for in the policy is that they have three additional junior teams this season and the club participates in elite levels of junior soccer as well as community competitions. As a result, the club has additional training sessions.

It is recommended that Council approves the request and extends the 100% subsidy for the club to 89.5 hours per week.

Issues and options considered

The Council may:

- approve each of the requests for additional subsidies on a case by case basis
- approve in part each of the requests on a case by case
or
- decline the request for additional subsidies on a case by case basis.

Legislation / Strategic Community Plan / policy implications

Legislation Section 6.12 of the *Local Government Act 1995*.

Strategic Community Plan

Key theme Financial Sustainability.

Objective Financial diversity.

Strategic initiative Identify opportunities for new income streams that are financially sound and equitable.

Policy *Facility Hire Subsidy Policy*.

Risk management considerations

The following risks may happen pending the consideration of the additional requests for subsidised use of City facilities:

- The user groups may not have the financial capacity to meet the costs proposed by the City for the additional use above the group's allocated subsidy.
- The City compromises its strategic initiative in examining alternative revenue streams.
- Incorrectly classifying the groups may set a precedent and cause complications in classifying other groups when determining subsidies.

Financial/budget implications

The cost to the City across all levels of subsidised use of City facilities is approximately \$1.3 million dollars. If the City was to extend the subsidies and waive the fees proposed for additional usage of City facilities for these groups, the City will lose approximately \$23,428.68 in income for 2014.

Regional significance

Requests for subsidised use only apply to users of City facilities that have a minimum of 50% members being resident to the City of Joondalup.

Sustainability implications

The *Property Management Framework* aims to support the equitable, efficient and effective management of City-owned and managed properties. The framework recognises the value and community benefit of activities organised and provided for by community groups, by subsidising such groups where appropriate. The framework also aims to protect and enhance the City's property assets for the benefit of the community and for future generations.

Consultation

Not applicable.

COMMENT

The intent of the adopted *Facility Hire Subsidy Policy* was not about generating additional income but to achieve more equitable and greater use of City facilities. It is important that the classification of groups within the policy for levels of subsidisation remains consistent, however, if a group requires further consideration relating to fees, it is open to Council to waive these fees.

One of the objectives of the *Property Management Framework* was to stop groups booking facilities on a just-in-case situation. Such bookings then prevent other groups/individuals from gaining access to those facilities.

VOTING REQUIREMENTS

Simple Majority.

MOVED Cr Taylor, **SECONDED** Cr Hamilton-Prime that Council:

- 1 **AGREES** to extend the 100% subsidised use to the Westside Football Club (juniors) for the use of City parks and facilities to a maximum 66 hours per week in the 2014 winter season;
- 2 **NOTES** that the Wanneroo Lacrosse Club (juniors and seniors) does not meet the criteria in the *Facility Hire Subsidy Policy*;
- 3 **DOES NOT AGREE** to the request for subsidy as per the *Facility Hire Subsidy Policy* for the Wanneroo Lacrosse Club (juniors and seniors);
- 4 **AGREES** to waive the fees for the Wanneroo Lacrosse Club (juniors) up to 14.7 hours per week for the club's park and facility bookings in the 2014 winter season;
- 5 **AGREES** to waive 50% of the fees for the Wanneroo Lacrosse Club (seniors) up to 13.8 hours per week for the club's park and facility bookings in the 2014 winter season;
- 6 **AGREES** to extend the 100% subsidised use to the Sorrento Football Club (juniors) for the use of City parks and facilities to a maximum 89.5 hours per week in the 2014 winter season;
- 7 **NOTES** that the *Facility Hire Subsidy Policy* states that requests for additional subsidies apply for one year/season and a new application must be made each following year/season.

The Motion was Put and CARRIED (12/0) by Exception Resolution after consideration of CJ124-07/14, page 121 refers.

In favour of the Motion: Mayor Pickard, Crs Amphlett, Chester, Corr, Fishwick, Gobbert, Hamilton-Prime, McLean, Norman, Ritchie, Taylor and Thomas.

CJ120-07/14 AUSTRALIAN LOCAL GOVERNMENT ASSOCIATION REQUEST FOR SUPPORT TO RESTORE THE INDEXATION OF FINANCIAL ASSISTANCE GRANTS

WARD	All
RESPONSIBLE DIRECTOR	Mr Mike Tidy Corporate Services
FILE NUMBER	04468, 101515
ATTACHMENT	Nil.
AUTHORITY / DISCRETION	Advocacy - Council advocates on its own behalf or on behalf of its community to another level of government/body/agency.

PURPOSE

For Council to consider supporting the position of the Australian Local Government Association (ALGA) to seek the restoration of indexation of Financial Assistance Grants by the Federal Government.

EXECUTIVE SUMMARY

The Federal Government has announced in the budget for 2014-15 its decision to place a freeze on the indexation of Financial Assistance Grants (FAGs) to local government for three years until 2017-18. On the 16 June 2014 delegates to the National General Assembly for Local Government resolved to call on the Commonwealth Government to immediately restore indexation of FAGs in line with CPI and population growth. The ALGA is taking this matter forward directly with Federal Government Ministers but has written to local governments seeking continued support to send the message to local Federal Government representatives.

It is recommended that Council:

- 1 SUPPORTS the resolution of the National General Assembly on 16 June 2014 calling on the Commonwealth Government to restore indexation of Financial Assistance Grants, in line with CPI and population growth, immediately;*
- 2 REQUESTS the Mayor write to local Federal Government representatives seeking their support for the immediate re-introduction of indexation of Financial Assistance Grants.*

BACKGROUND

In the recent Federal Budget the Government announced its decision to place a freeze on the indexation of Financial Assistance Grants (FAGs) to local government for three years until 2017-18.

The decision will cost local governments an estimated \$925 million in foregone increases to FAGs by 2017-18. The impact will also continue beyond that date even if indexation is re-introduced assuming that 2017-18 then becomes the new base year and the previous lost indexation is not made up. In the 2017-18 financial year FAGs are expected to be reduced \$321 million and by the 2019-20 financial year the reduction will be \$350 million even if indexation recommences in 2017-18.

It is difficult to accurately determine the impact on the City of Joondalup due to other movements in the grant apart from indexation. However using the budgeted grant for 2014-15 if the expected indexation over the years to 2016-17 were to be an estimated 2.5% the freezing of indexation could cost the City up to approximately \$300,000 in forgone FAGs.

FAGs are a vital part of the revenue base of all local governments. For many rural and remote local governments, FAGs form the majority of their revenue.

DETAILS

On the 16 June 2014 delegates to the National General Assembly for Local Government resolved to call on the Commonwealth Government to immediately restore indexation of FAGs in line with CPI and population growth.

The resolution in part states:

“Delegates of the National General Assembly, in recognition of the vital importance of the Financial Assistance Grants (FAGs) to local government for the provision of equitable levels of local government services to all Australian communities, call on the Commonwealth Government to:

- *Restore indexation of Financial Assistance Grants in line with CPI and population growth immediately,”*

The ALGA is taking this matter forward directly with Federal Government Ministers but has written to local governments seeking continued support to send the message to local Federal Government representatives.

Issues and options considered

Council can either:

- support ALGA's request and write to local Federal Government representatives seeking their support for the immediate re-introduction of indexation of FAGs
or
- not support ALGA's position.

The loss of indexation of FAG's will have a direct impact on the City of Joondalup's revenue not only over the next three years on-going after indexation is restored. Supporting ALGA's request is the recommended option.

Legislation / Strategic Community Plan / policy implications

Legislation Not applicable.

Strategic Community Plan

Key theme Financial Sustainability.

Objective Financial diversity.

Strategic initiative Position the City to align with State and Federal Government priorities to increase eligibility for grant funding.

Policy Not applicable.

Risk management considerations

There are no risks in the City advocating for the restoration of indexation of FAGs. The worst outcome is status quo and the best is restoration of indexation of FAGs.

Financial / budget implicationsCurrent financial year impact

Account no.	323-A3206-1211-0000.
Budget Item	State General Purpose Grants.
Budget amount	\$3,472,652.
Amount received to date	\$Nil.
Proposed revenue	\$ Waiting final confirmation of approved grants.
Balance	\$Nil.

Future financial year impact

Annual operating cost	Not applicable.
Estimated annual income	Approximate reduction of \$300,000 up to and including 2016-17.
Capital replacement	Not applicable.
20 Year Strategic Financial Plan impact	Nil reduction in revenue has already been factored to the adopted <i>20 Year Strategic Financial Plan</i> .
Impact year	Every year from 2014-15.

All amounts quoted in this report are exclusive of GST.

Regional significance

The freezing of indexation of FAGs impacts all local governments across the state.

Sustainability implications

There will be a direct impact on economic sustainability by the loss of FAG revenue.

Consultation

There has been wide discussion on this issue within the local government industry culminating in a resolution passed at the National General Assembly for Local Government on 16 June calling on the Commonwealth Government to immediately restore indexation of FAGs in line with CPI and population growth.

COMMENT

The loss of indexation of FAG's will have a direct impact on the City of Joondalup's revenue not only over the next three years but on-going after indexation is restored. Supporting ALGA's request to send a message to local Federal Government representatives to immediately restore indexation of FAGs in line with CPI and population growth is supported.

VOTING REQUIREMENTS

Simple Majority.

MOVED Cr Taylor, SECONDED Cr Hamilton-Prime that Council:

- 1 SUPPORTS the resolution of the National General Assembly on 16 June 2014 calling on the Commonwealth Government to restore indexation of Financial Assistance Grants, in line with CPI and population growth, immediately;**
- 2 REQUESTS the Mayor write to local Federal Government representatives seeking their support for the immediate re-introduction of indexation of Financial Assistance Grants.**

The Motion was Put and CARRIED (12/0) by Exception Resolution after consideration of CJ124-07/14, page 121 refers.

In favour of the Motion: Mayor Pickard, Crs Amphlett, Chester, Corr, Fishwick, Gobbert, Hamilton-Prime, McLean, Norman, Ritchie, Taylor and Thomas.

CJ121-07/14 TENDER 016/14 - SUPPLY OF SWIMWEAR AND ASSOCIATED PRODUCTS FOR CRAIGIE LEISURE CENTRE RETAIL OUTLET

WARD	Central	
RESPONSIBLE DIRECTOR	Mr Mike Tidy Corporate Services	
FILE NUMBER	104159, 101515	
ATTACHMENT	Attachment 1	Schedule of Items
	Attachment 2	Summary of Tender Submissions
AUTHORITY / DISCRETION	Executive - The substantial direction setting and oversight role of Council, such as adopting plans and reports, accepting tenders, directing operations, setting and amending budgets.	

PURPOSE

For Council to accept the tender submitted by Speedo Australia Pty Ltd for the supply of swimwear and associated products for Craigie Leisure Centre retail outlet.

EXECUTIVE SUMMARY

Tenders were advertised on 31 May 2014 through statewide public notice for the supply of swimwear and associated products for Craigie Leisure Centre retail outlet for a period of five years. Tenders closed on 17 June 2014. A submission was received from each of the following:

- Speedo Australia Pty Ltd.
- Vorgee Pty Ltd trading as Vorgee.

The qualitative weighting method of tender evaluation was selected to evaluate the offers and the minimum acceptable qualitative score was predetermined at 60%. Vorgee Pty Ltd did not meet the minimum score to qualify for stage two of the assessment.

The submission from Speedo Australia Pty Ltd represents best value to the City. The company demonstrated a thorough understanding of the City's requirements. It has been manufacturing and supplying swimwear products in Australia since 1928. It is currently providing similar products and services for a number of local governments including the City of Greater Geelong and the City of Vincent. It is the City's current contractor for the supply of swimwear and associated products. Speedo Australia is well resourced and has the capacity and experience to provide the goods and services to the City.

It is therefore recommended that Council ACCEPTS the tender submitted by Speedo Australia Pty Ltd for the supply of swimwear and associated products for Craigie Leisure Centre retail outlet as specified in Tender 016/14 for a period of five years at the submitted schedule of rates.

BACKGROUND

The City has a need to operate a retail outlet at the Craigie Leisure Centre to provide added value to City patrons. The City seeks to establish a relationship with a single supplier of swimwear and associated products with high profile brand recognition, proven record in sales, marketing and promotional support.

The contractor's swimwear and aquatic equipment will be the exclusive brand sold through the retail outlet to provide an income stream to the City.

The City currently has a single contract for swimwear and associated products for Craigie Leisure Centre retail outlet with Speedo Australia Pty Ltd, which expires on 24 July 2014.

Speedo Australia has provided a quality service throughout the term of the contract.

DETAILS

The tender for the supply of swimwear and associated products for Craigie Leisure Centre retail outlet was advertised through statewide public notice on 31 May 2014. The tender period was for two weeks and tenders closed on 17 June 2014.

Tender Submissions

A submission was received from the following:

- Speedo Australia Pty Ltd.
- Vorgee Pty Ltd trading as Vorgee.

The schedule of items listed in the tender is provided in Attachment 1.

A summary of the tender submissions including the location of each tenderer is provided in Attachment 2.

Evaluation Panel

The evaluation panel was composed of four members being:

- one with tender and contract preparation skills
- three with the appropriate operational expertise and involvement in supervising the contract.

The panel carried out the assessment of submissions in accordance with the City's evaluation process in a fair and equitable manner.

Compliance Assessment

All offers received were fully compliant and were considered for further evaluation.

Qualitative Assessment

The qualitative weighting method of tender evaluation was selected to evaluate the offers for this requirement. Prior to assessment of individual submissions a determination was made, based on the selection criteria, of what would be an acceptable qualitative score that would indicate the ability of the tenderer to satisfactorily deliver the services. The predetermined minimum acceptable qualitative score was set at 60%.

The qualitative criteria and weighting used in evaluating the submissions received were as follows:

Qualitative Criteria		Weighting
1	Capacity	35%
2	Demonstrated experience in providing similar services	35%
3	Demonstrated understanding of the required tasks	25%
4	Social and economic effects on the local community	5%

Vorgee Pty Ltd scored 54.4% and was ranked second in the qualitative assessment. The company has been supplying aquatic products to aquatic centres and sports retailers since its inception in 2005. It demonstrated a sound understanding of the required tasks. It indicated the company has contracts with over 60 local governments Australia wide. However, the information provided on scope of work was limited. In addition, it has minimal product range, particularly, swimwear to meet the City's requirements.

Speedo Australia Pty Ltd scored 73.6% and was ranked first in the qualitative assessment. The company demonstrated a thorough understanding of the City's requirements. It has been manufacturing and supplying swimwear products in Australia since 1928. It is currently providing similar services for a number of local governments including the City of Greater Geelong and the City of Vincent. It is the City's current contractor for swimwear and associated products. Speedo Australia is well resourced and has the capacity and experience to provide the goods and services to the City.

Given the minimum acceptable qualitative score of 60%, Speedo Australia Pty Ltd was the only supplier that qualified for stage two of the assessment.

Price Assessment

The panel carried out a comparison of the submitted rates offered by the shortlisted tenderer with its current contract rates expiring on 24 July 2014, in order to assess value for money to the City.

To provide an estimated expenditure over a 12 month period, the most commonly used items and their typical usage based on historical data have been used in the calculation which represents approximately 60% of the projected contract cost.

The following table provides a summary of the estimated expenditure of the shortlisted tenderer. Any future mix of requirements will be based on demand and subject to change in accordance with operational needs of the City.

The rates are fixed for the life of each seasonal product release. For estimation purposes, a 3.5% CPI increase was applied to the rates in years two, three, four and five.

Tenderer	Year 1	Year 2	Year 3	Year 4	Year 5	Total
Speedo Australia Pty Ltd	\$62,458	\$64,644	\$66,906	\$69,248	\$71,671	\$334,926

The estimated expenditure using the current contract rates is \$62,128 for year one. The cost of the proposed new contract represents a 0.53% increase on the previous tender rates (offered in April 2011). This is considered a good value offer as the annual CPI increase to March quarter 2014 is 3.1%.

During 2013-14, the City incurred \$89,694 expenditure on swimwear and associated products for Craigie Leisure Centre retail outlet. The City is expected to incur in the order of \$560,632 over the five year contract period.

Evaluation Summary

The following table summarises the result of the qualitative and price evaluation as assessed by the evaluation panel.

Tenderer	Estimated Contract Price (60% of the Projected Contract Cost)	Qualitative Ranking	Weighted Percentage Score
Speedo Australia Pty Ltd	\$334,926	1	73.6%
Vorgee Pty Ltd	Not Assessed	Failed to meet the acceptable score	54.4%

Based on the evaluation result the panel concluded that the tender from Speedo Australia Pty Ltd provides best value to the City and is therefore recommended.

Issues and options considered

Supply and fit out of equipment, chattels, merchandising materials and displays of swimwear and associated products is required for the retail outlet at the Craigie Leisure Centre. The City does not have the internal resources to supply the required goods/services and as such requires an appropriate external service provider.

Legislation / Strategic Community Plan / policy implications

Legislation

A statewide public tender was advertised, opened and evaluated in accordance with Clause 11(1) of Part 4 of the *Local Government (Functions and General) Regulations 1996*, where tenders are required to be publicly invited if the consideration under a contract is, or is estimated to be, more, or worth more, than \$100,000.

Strategic Community Plan

Key theme	Community Wellbeing.
Objective	Quality facilities.
Strategic initiative	Support a long-term approach to significant facility upgrades and improvements.
Policy	Not applicable.

Risk management considerations

Should the contract not proceed, the risk to the City will be moderate as the City may have to source the range of products from various suppliers which could impact on both the profitability and service quality.

It is considered that the contract will represent a low risk to the City as the recommended tenderer is a well established company with significant industry experience and the capacity to provide the goods and services to the City.

Financial / budget implications

Account Number:	444-A4411-1703-4042
Budget Item	Swimwear and associated products for Craigie Leisure Centre retail outlet.
Budget amount (2014-15)	\$105,225
Amount spent to date	\$0
Proposed cost (2014-15)	\$105,225
Balance	\$0
Estimated annual income	\$192,610 (adopted budget)

All amounts quoted in this report are exclusive of GST.

Regional significance

Not applicable.

Sustainability implications

Not applicable.

Consultation

Not applicable.

COMMENT

The evaluation panel carried out the evaluation of the submission in accordance with the City's evaluation process and concluded that the offer submitted by Speedo Australia Pty Ltd represents best value to the City.

VOTING REQUIREMENTS

Simple Majority.

MOVED Cr Taylor, **SECONDED** Cr Hamilton-Prime that Council **ACCEPTS** the Tender submitted by Speedo Australia Pty Ltd for the supply of swimwear and associated products for Craigie Leisure Centre retail outlet as specified in Tender 016/14 for a period of five years at the submitted schedule of rates.

The Motion was Put and CARRIED (12/0) by Exception Resolution after consideration of CJ124-07/14, page 121 refers.

In favour of the Motion: Mayor Pickard, Crs Amphlett, Chester, Corr, Fishwick, Gobbert, Hamilton-Prime, McLean, Norman, Ritchie, Taylor and Thomas.

Appendix 9 refers

To access this attachment on electronic document, click here: [Attach9brf080714.pdf](#)

CJ122-07/14 FINANCIAL ACTIVITY STATEMENT FOR THE PERIOD ENDED 31 MAY 2014

WARD	All
RESPONSIBLE DIRECTOR	Mr Mike Tidy Corporate Services
FILE NUMBER	07882, 101515
ATTACHMENT	Attachment 1 Financial Activity Statement for the Period Ended 31 May 2014
AUTHORITY / DISCRETION	Information - includes items provided to Council for information purposes only that do not require a decision of Council (that is for 'noting').

PURPOSE

For Council to note the Financial Activity Statement for the period ended 31 May 2014.

EXECUTIVE SUMMARY

At its meeting held on 17 February 2014 (CJ032-02/14 refers), Council adopted the Mid Year Budget Review for the 2013-14 Financial Year. The figures in this report are compared to the Revised Budget figures.

The May 2014 Financial Activity Statement Report shows an overall favourable variance from operations and capital, after adjusting for non-cash items, of \$11,839,223 for the period when compared to the 2013-14 Revised Budget.

The variance can be summarised as follows:

The operating surplus is \$4,668,298 higher than budget, made up of higher operating revenue \$1,103,196 and lower operating expenditure of \$3,565,103.

Operating revenue is below budget on Rates \$13,304, offset by higher revenues on Fees and Charges \$70,238, Contributions, Reimbursements and Donations \$138,976, Profit on Asset Disposals \$772,516, Interest Earnings \$73,637, Grants and Subsidies \$28,175, Other Revenue \$30,741 and Specified Area Rates \$2,216.

Operating Expenditure is below budget mainly on Employee Costs \$723,424, Materials and Contracts \$3,290,898, Loss on Asset Disposals \$88,266 and Interest and Insurance expenses \$551 and \$577 respectively. These are partly offset by higher expenditure on Depreciation and Amortisation \$476,570 and Utilities \$62,043.

The Capital Deficit is \$7,497,800 below budget primarily owing to lower than budgeted expenditure on Capital Works \$6,048,954, Capital Projects \$871,643 and Motor Vehicle Replacements \$625,130 as well as higher revenue from Equity Distribution \$666,666 and Capital Contributions \$43,582. These are partially offset by lower revenue from Capital Grants and Subsidies \$36,505 and unbudgeted Tamala Park Development Costs \$722,003.

Further details of the material variances are contained in Appendix 3 of the Attachment to this Report.

It is therefore recommended that Council NOTES the Financial Activity Statement for the period ended 31 May 2014 forming Attachment 1 to Report CJ122-07/14.

BACKGROUND

The *Local Government (Financial Management) Regulations 1996* requires a monthly Financial Activity Statement. At its meeting held on 11 October 2005 (CJ211-10/05 refers), Council approved to accept the monthly Financial Activity Statement according to nature and type classification.

DETAILS

Issues and options considered

The Financial Activity Statement for the period ended 31 May 2014 is appended as Attachment 1.

Legislation / Strategic Community Plan / policy implications

Legislation

Section 6.4 of the *Local Government Act 1995* requires a local government to prepare an annual financial report for the preceding year and such other financial reports as are prescribed.

Regulation 34(1) of the *Local Government (Financial Management) Regulations 1996* as amended requires the local government to prepare each month a statement of financial activity reporting on the source and application of funds as set out in the annual budget.

Strategic Community Plan

Key theme Financial Sustainability.

Objective Effective management.

Strategic initiative Not applicable.

Policy Not applicable.

Risk management considerations

In accordance with Section 6.8 of the *Local Government Act 1995*, a local government is not to incur expenditure from its municipal funds for an additional purpose except where the expenditure is authorised in advance by an absolute majority of Council.

Financial / budget implications

Not applicable.

Regional significance

Not applicable.

Sustainability implications

Expenditure has been incurred in accordance with revised budget parameters, which have been structured on financial viability and sustainability principles.

Consultation

In accordance with Section 6.2 of the *Local Government Act 1995*, the revised budget was prepared having regard to the Strategic Financial Plan, prepared under Section 5.56 of the *Local Government Act 1995*, which was made available for public comment.

COMMENT

All expenditure included in the Financial Activity Statement are incurred in accordance with the provisions of the 2013-14 Revised Budget or have been authorised in advance by Council where applicable.

VOTING REQUIREMENTS

Simple Majority.

MOVED Cr Taylor, **SECONDED** Cr Hamilton-Prime that Council notes the Financial Activity Statement for the period ended 31 May 2014 forming Attachment 1 to Report CJ122-07/14.

The Motion was Put and CARRIED (12/0) by Exception Resolution after consideration of CJ124-07/14, page 121 refers.

In favour of the Motion: Mayor Pickard, Crs Amphlett, Chester, Corr, Fishwick, Gobbert, Hamilton-Prime, McLean, Norman, Ritchie, Taylor and Thomas.

Appendix 10 refers

To access this attachment on electronic document, click here: [Attach10brf080714.pdf](#)

CJ123-07/14 LIST OF PAYMENTS MADE DURING THE MONTH OF MAY 2014

WARD	All	
RESPONSIBLE DIRECTOR	Mr Mike Tidy Corporate Services	
FILE NUMBER	09882, 101515	
ATTACHMENT	Attachment 1	Chief Executive Officer's Delegated Municipal Payment List for the month of May 2014
	Attachment 2	Chief Executive Officer's Delegated Trust Payment List for the month of May 2014
	Attachment 3	Municipal and Trust Fund Vouchers for the month of May 2014
AUTHORITY / DISCRETION	Information - includes items provided to Council for information purposes only that do not require a decision of Council (that is for 'noting').	

PURPOSE

For Council to note the list of accounts paid under the Chief Executive Officer's delegated authority during the month of May 2014.

EXECUTIVE SUMMARY

This report presents the list of payments made under delegated authority during the month of May 2014 totalling \$13,975,464.85.

It is therefore recommended that Council NOTES the Chief Executive Officer's list of accounts for May 2014 paid under delegated authority in accordance with regulation 13(1) of the Local Government (Financial Management) Regulations 1996 in Attachments 1, 2 and 3 to Report CJ123-07/14, totalling \$13,975,464.85.

BACKGROUND

Council has delegated to the Chief Executive Officer the exercise of its power to make payments from the City's Municipal and Trust funds. In accordance with Regulation 13 of the *Local Government (Financial Management) Regulations 1996* a list of accounts paid by the Chief Executive Officer is to be provided to Council, where such delegation is made.

DETAILS

The table below summarises the payments drawn on the funds during the month of May 2014. Lists detailing the payments made are appended as Attachments 1 and 2. The vouchers for the month are appended as Attachment 3.

FUNDS	DETAILS	AMOUNT
Municipal Account	Municipal Cheques & EFT Payments - 98270 - 98594 & EF039295 –EF040010 Net of cancelled payments	\$9,830,333.11
	Vouchers 1282A & B -1283A & 1286A - 1288A & 1291A -1293A	\$4,107,583.79
Trust Account	Trust Cheques 206306 206373 Net of cancelled payments	\$37,547.95
Total		\$13,975,464.85

Issues and options considered

There are two options in relation to the list of payments.

Option 1

That Council declines to note the list of payments paid under delegated authority. The list is required to be reported to Council in accordance with Regulation 13(1) of the *Local Government (Financial Management) Regulations 1996*, and the payments listed have already been paid under the delegated authority. This option is not recommended.

Option 2

That Council notes the list of payments paid under delegated authority. This option is recommended.

Legislation / Strategic Community Plan / policy implications

Legislation

The Council has delegated to the Chief Executive Officer the exercise of its authority to make payments from the Municipal and Trust Funds, therefore in accordance with Regulation 13(1) of the *Local Government (Financial Management) Regulations 1996*, a list of accounts paid by the Chief Executive Officer is prepared each month showing each account paid since the last list was prepared.

Strategic Community Plan

Key theme Financial Sustainability.

Objective Effective management.

Strategic initiative Not applicable.

Policy Not applicable.

Risk management considerations

In accordance with section 6.8 of the *Local Government Act 1995*, a local government is not to incur expenditure from its municipal fund for an additional purpose except where the expenditure is authorised in advance by an absolute majority of Council.

Financial / budget implications

All expenditure from the Municipal Fund was included in the Annual Budget as adopted or revised by Council.

Regional significance

Not applicable.

Sustainability implications

Expenditure has been incurred in accordance with budget parameters, which have been structured on financial viability and sustainability principles.

Consultation

Not applicable.

COMMENT

All Municipal Fund expenditure included in the list of payments is incurred in accordance with the 2013-14 Annual Budget as adopted by Council at its meeting held on 25 June 2013 (CJ117-06/13 refers) and subsequently revised or has been authorised in advance by the Mayor or by resolution of Council as applicable.

VOTING REQUIREMENTS

Simple Majority.

MOVED Cr Taylor, **SECONDED** Cr Hamilton-Prime that Council **NOTES** the Chief Executive Officer's list of accounts for May 2014 paid under Delegated Authority in accordance with Regulation 13(1) of the *Local Government (Financial Management) Regulations 1996* forming Attachments 1, 2 and 3 to Report CJ123-07/14, totalling \$13,975,464.85.

The Motion was Put and CARRIED (12/0) by Exception Resolution after consideration of CJ124-07/14, page 121 refers.

In favour of the Motion: Mayor Pickard, Crs Amphlett, Chester, Corr, Fishwick, Gobbert, Hamilton-Prime, McLean, Norman, Ritchie, Taylor and Thomas.

Appendix 11 refers

To access this attachment on electronic document, click here: [Attach11brf080714.pdf](#)

CJ124-07/14 REQUEST FOR SPECIFIED AREA RATING IN BURNS BEACH

WARD	North
RESPONSIBLE DIRECTOR	Mr Nico Claassen Infrastructure Services
FILE NUMBER	02137, 101515
ATTACHMENT	Attachment 1 Community Consultation and Communication Plan
AUTHORITY / DISCRETION	Executive – The substantial direction setting and oversight role of Council, such as adopting plans and reports, accepting tenders, directing operations, setting and amending budgets.

PURPOSE

For Council to consider the request from the Burns Beach Residents Association Incorporated (BBRA) to establish a Specified Area Rating (SAR) within Burns Beach.

EXECUTIVE SUMMARY

In October 2013 the City received a formal request from the BBRA to establish a SAR for the suburb of Burns Beach in accordance with the current *Specified Area Rating Policy* (SAR Policy).

This is the first request for a SAR the City has received since introducing the policy in 2010 and, as such, will be the first time the policy has been applied.

The request received by the City from the BBRA detailed the services as being additional landscaping services to turf and garden beds of the relevant public open areas within the boundaries of the suburb of Burns Beach.

It was also requested that the southwest section of Burns Beach (which is not part of the PEET development) be consulted and assessed separately regarding their support for a SAR.

It is therefore recommended that Council:

- 1 *ACCEPTS that the request submitted by Burns Beach Residents Association Incorporated has merit;*
- 2 *APPROVES commencement of a 30-day consultation process with all affected property owners regarding the potential establishment of a specified area rating within Burns Beach, in accordance with the Community Consultation and Communication Plan shown in Attachment 1 to Report CJ124-07/14.*

BACKGROUND

The City has had in place since March 2010 a SAR Policy which provides guidance on the process for the management and implementation of Specified Area Rating. The policy was subject to a minor review process in 2012 in order to align it to the new policy template.

On 9 October 2013 an information session was organised by City officers following discussions with the Chairman of the BBRA. The purpose of the session was to provide clarification to the BBRA members on SARs.

The City confirmed that public open space being handed over from the developer (Peet Limited) in Burns Beach would reach the end of the developer's agreed maintenance period on 1 July 2014, after which the City would be responsible for ongoing maintenance.

Information was provided by the City on the SAR policy and confirmed how the City's SARs are managed, including examples of existing service levels currently being managed by the City.

On 17 October 2013 the City received a formal request from the BBRA asking the City consider establishing a SAR for Burns Beach. The City agreed a draft timetable with BBRA where consultation would be scheduled to take place in 2014-15 with a view to a SAR start date of July 2015-16. This was to align the process with financial years and also to allow for any delay in the handover of maintenance from the developer (which was originally scheduled to take place in July 2014) but is still subject to ongoing negotiation. Regular contact has taken place with BBRA since the formal request was made in October 2013.

DETAILS

Imposition of Specified Area Rating

Council may consider applying a SAR under the following circumstances:

- 1 An incorporated body representing the property owners of an established residential area requests that the City provides a specific work, service or facility to their area to be funded by a SAR imposed on the property owners.
- 2 For any area to be considered for a SAR, it must be a reasonable size in terms of the number of properties. As a general guide, it is expected that a SAR area would include no less than 100 properties.
- 3 A further requirement is that the area must be defined by clear and discernible geographic boundaries which may include main streets, or natural features.

The suburb of Burns Beach has an active representative property owners group operating as an incorporated body open to all 1,156 property owners in the proposed SAR area. Therefore, there are sufficient properties to establish a SAR in all of Burns Beach or the area recently developed by Peet Limited.

Burns Beach is clearly defined by Burns Beach Road to the south, Marmion Avenue to the east, the coastline on the west and bushland reserve to the north.

It is acknowledged by the BBRA that should a SAR be supported by the property owners affected and implemented by the City, all costs associated with the SAR will be negotiated with the City on an annual basis. These will be imposed under section 6.37 of the *Local Government Act 1995*.

Issues and options considered

Council may choose to:

- 1 accept that the request submitted by BBRA has merit and commence consulting with all proposed affected property owners regarding establishing a SAR within Burns Beach
- 2 endorse the Community Consultation and Communication Plan, forming Attachment 1 to this report
- 3 not accept that the request submitted by BBRA has merit and not to progress with consultation
- 4 not accept the draft Consultation and Communication Plan, forming Attachment 1 to this Report.

Options one and two are recommended.

Legislation / Strategic Community Plan / policy implications

Legislation Section 6.37 of the *Local Government Act 1995*.

Strategic Community Plan

Key theme Quality Urban Environment.
Financial Sustainability.

Objective Quality open spaces.
Effective management.

Strategic initiative Apply a strategic approach to the planning and development of public open spaces.
Balance service levels for assets against long-term funding capacity.

Policy *Specified Area Rating Policy*.

Risk management considerations

The SAR policy determines the criteria and process for representative property owner groups to apply for the implementation of a SAR.

The request is consistent with existing SAR areas and services undertaken.

Should progression to the consultation stage not be approved the City would not be following the adopted SAR policy.

If no action is taken, then the SAR request will not proceed.

Should a SAR not be implemented the current landscaping would require modification to enable the City to maintain it to an acceptable standard with existing service levels.

Financial / budget implications

The purpose of a SAR is to receive contributions from households to pay for the cost of additional services within a specified area. The City still contributes to cover the base (Public Open Space) service level.

For instance, the City's service level for POS (Cities contribution) + additional services (Ratepayer contribution) = SAR.

Services are determined on a case-by-case basis through the negotiation of annual contracts. Given that no services have been negotiated at this stage within Burns Beach, the City is unable to quantify costs without considering the context of a contract.

In general SARs are affected by the following factors:

- The Gross Rental Value of individual households.
- The number of households subject to the SAR (more households = greater spread of the costs).
- The total value of all additional services negotiated.

The amount charged to the household will be dependent on individual Gross Rental Values. It has been estimated that a SAR that would maintain the current level of landscape maintenance carried out by the developer would result in an average cost of \$150 for residents. This is an estimate only and would be subject to a contract price following a tender exercise. For information the average cost for residents of Harbour Rise is \$200, for Iluka is \$130 and for Woodvale Waters is \$130. However different standards of up-keep apply to each of these suburbs including what is actually maintained in terms of landscaping, thereby making cost comparisons between these suburbs difficult.

The consultation will ask residents what they are prepared to pay for an increased level of service should a SAR be implemented.

Should a SAR not be implemented standard service levels would be provided by the City from municipal funds (standard rates).

The cost of consultation to be undertaken in 2014-15 is estimated at \$2,000.

Regional significance

Not applicable.

Sustainability implications

Not applicable.

Consultation

The Community Consultation and Communication Plan provides an outline of how the consultation process could be conducted to encourage the greatest number of responses from ratepayers within Burns Beach (Attachment 1 refers).

COMMENT

The landscaping within Burns Beach is varied and complex in nature requiring high intensity of maintenance to retain the original design intent. The estate has a very high amount of individual garden beds compared to other suburbs.

The total landscaped area in Burns Beach is 8.2 hectares (82,000m²) with approximately four hectares being garden beds. Only Harbour Rise Estate and Iluka have a similar type of split between garden beds and turf, and they are both SAR areas.

Consulting with the affected property owners will give a clear indication on the landscaping standards expected within the estate and give a further indication on what they are prepared to pay.

VOTING REQUIREMENTS

Simply Majority.

OFFICER'S RECOMMENDATION

- 1 ACCEPTS that the request submitted by Burns Beach Residents Association Incorporated has merit;
- 2 APPROVES commencement of a 30-day consultation process with all affected property owners regarding the potential establishment of a specified area rating within Burns Beach, in accordance with the Community Consultation and Communication Plan shown in Attachment 1 to Report CJ124-07/14.

MOVED Cr McLean, SECONDED Cr Hamilton-Prime that Council:

- 1 ACCEPTS that the request submitted by Burns Beach Residents Association Incorporated has merit;
- 2 APPROVES commencement of a 30-day consultation process with all affected property owners regarding the potential establishment of a specified area rating within Burns Beach, in accordance with the Community Consultation and Communication Plan shown in Attachment 1 to Report CJ124-07/14;
- 3 REQUESTS that the outcome of the community consultation process be reported to Council as a matter of urgency with a view to establishing a specified area rating within Burns Beach before 1 December 2014, if the specified area rating is supported by the Burns Beach Ratepayers.

The Motion was Put and

CARRIED (12/0)

In favour of the Motion: Mayor Pickard, Crs Amphlett, Chester, Corr, Fishwick, Gobbert, Hamilton-Prime, McLean, Norman, Ritchie, Taylor and Thomas.

Appendix 12 refers

To access this attachment on electronic document, click here: [Attach12agn150714.pdf](#)

Disclosure of interest affecting impartiality.

Name/Position	Cr Philippa Taylor.
Item No./Subject	CJ125-07/14 – The Spiers Centre – Lease Negotiations.
Nature of interest	Interest that may affect impartiality.
Extent of Interest	1 Cr Taylor attended a playgroup at the Spiers Centre. 2 Spiers Centre was a previous client of Cr Taylor's bookkeeping service.

Name/Position	Cr Brian Corr.
Item No./Subject	CJ125-07/14 – The Spiers Centre – Lease Negotiations.
Nature of interest	Interest that may affect impartiality.
Extent of Interest	As secretary of the Joondalup Business Association, Cr Corr successfully advocated for donations to the Spiers Centre in 2013 and 2014.

CJ125-07/14 THE SPIERS CENTRE - LEASE NEGOTIATIONS

WARD	North-Central
RESPONSIBLE DIRECTOR	Mr Nico Claassen Infrastructure Services
FILE NUMBER	37505, 101515
ATTACHMENT	Attachment 1 Site plan
AUTHORITY / DISCRETION	Executive - The substantial direction setting and oversight role of Council, such as adopting plans and reports, accepting tenders, directing operations, setting and amending budgets.

This Item was dealt with earlier in the meeting, following Petitions (Page 13 refers).

**C38-07/14 COUNCIL DECISION – ADOPTION BY EXCEPTION RESOLUTION -
[02154, 08122]**

MOVED Cr Taylor, **SECONDED** Cr Hamilton-Prime that pursuant to the *Meeting Procedures Local Law 2013* – Clause 4.8 – Adoption by exception resolution, Council **ADOPTS** the following items:

CJ110-07/14, CJ112-07/14, CJ113-07/14, CJ115-07/14, CJ117-07/14, CJ118-07/14, CJ119-07/14, CJ120-07/14, CJ121-07/14, CJ122-07/14 and CJ123-07/14.

The Motion was Put and

CARRIED (12/0)

In favour of the Motion: Mayor Pickard, Crs Amphlett, Chester, Corr, Fishwick, Gobbert, Hamilton-Prime, McLean, Norman, Ritchie, Taylor and Thomas.

REPORTS – POLICY COMMITTEE – 30 JUNE 2014**Disclosure of interest affecting impartiality.**

Name/Position	Cr Brian Corr.
Item No./Subject	CJ126-07/14 – Draft Purchasing Policy.
Nature of interest	Interest that may affect impartiality.
Extent of Interest	Cr Corr is secretary of the Joondalup Business Association.

CJ126-07/14 DRAFT PURCHASING POLICY

WARD	All
RESPONSIBLE DIRECTOR	Mr Garry Hunt Office of the CEO
FILE NUMBER	36574, 101515
ATTACHMENT	Attachment 1 Draft Purchasing Policy
AUTHORITY / DISCRETION	Executive - The substantial direction setting and oversight role of Council, such as adopting plans and reports, accepting tenders, directing operations, setting and amending budgets.

PURPOSE

For Council to adopt the City's draft *Purchasing Policy*.

EXECUTIVE SUMMARY

Since 2012 the City has been undertaking a review of its risk profile in order to identify areas where awareness of risk can be enhanced and a positive risk culture promoted that helps embed risk management throughout the City's operations. As part of this review the City has developed a draft *Purchasing Policy*.

It is recommended that Council ADOPTS the Purchasing Policy forming Attachment 1 to Report CJ126-07/14.

BACKGROUND

Section 11A of the *Local Government (Functions and General) Regulations 1996* outlines the requirements for purchasing policies for local governments for the supply of goods or services where the consideration under the contract is, or is expected to be, \$100,000 or less or worth \$100,000 or less.

Section 11A(3) of the Regulations states:

A purchasing policy must make provision in respect of —

- (a) the form of quotations acceptable; and*
- (b) the recording and retention of written information, or documents, in respect of:*
 - (i) all quotations received; and*
 - (ii) all purchases made.*

Currently the City has detailed protocols in place for the supply of goods and services in which the abovementioned requirements are described. These protocols include the following:

- Purchasing of Goods and Services.
- Tenders for Providing Goods and Services.
- Quotations for Providing Goods and Services.
- Purchasing Goods and Services Under Panel Contracts.
- Management of Variations to Contracts.

DETAILS

The policy includes:

1 Application

The *Purchasing Policy* and the associated *Purchasing Protocols* will apply to all employees within the City involved in the purchase of goods and services for the City.

2 Statement

The City is committed to developing and maintaining purchasing systems and practices that ensure goods and services are obtained in an equitable and transparent manner that complies with applicable legislation and delivers value for money.

3 Details

3.1 Procurement Principles

A number of principles, standards and behaviours have been identified.

3.2 Value for Money

This principle underlies all procurement activities, which measures the benefits realisable by the City from the whole-of-life costs. Value for money does not mean obtaining the lowest quote but includes taking into account the financial viability of suppliers, past contractor performance, safety and quality standards, timely supply, risk exposure and other relevant service considerations.

3.3 Buying Local

Where possible suppliers operating within the City are to be given the opportunity to quote for goods and services required by the City.

3.4 Purchasing Protocols

The City's purchasing protocols which must be complied with have been identified.

3.5 Quotation Thresholds

The quotation thresholds as detailed in the City's Purchasing Protocols.

3.6 Sustainable Procurement

Where appropriate the City will consider environmental and social impacts along with value for money outcomes when making purchasing decisions.

3.7 Western Australian Disability Enterprises

Where appropriate the City will invite quotations from relevant Western Australian Disability Enterprises for the supply of goods and services.

3.8 Record Keeping of Information

Requirements for retaining and storing of information in accordance with the City's *Recordkeeping Plan*.

Legislation / Strategic Community Plan / policy implications

Legislation

Local Government (Functions and General) Regulations 1996.

Section 11A(3)

A purchasing policy must make provision in respect of —

(a) the form of quotations acceptable; and

(b) the recording and retention of written information, or documents, in respect of —

(i) all quotations received; and

(ii) all purchases made.

Strategic Community Plan

Key theme	Governance and Leadership.
Objective	Corporate capacity.
Strategic initiative	Continuously strive to improve performance and service delivery across all corporate functions.
Policy	This report seeks to create a <i>Purchasing Policy</i> .

Risk management considerations

The introduction of a *Purchasing Policy* will provide evidence of the appropriateness and effectiveness of systems and procedures in regard to risk management, internal control and legislative compliance, as required by the *Local Government (Audit) Regulations 1996*.

Financial/budget implications

Not applicable.

Regional significance

Not applicable.

Sustainability implications

Not applicable.

Consultation

Not applicable.

COMMENT

The introduction of a *Purchasing Policy* will make a statement on the City's commitment and approach to risk management principles, systems and processes which can be made visible to the community.

WALGA updated the Model Local Government Purchasing Policy which was reviewed by the Department of Local Government and Communities prior to its release to the sector in February 2014. The new Model Policy was used as the basis for the development of the City's *Purchasing Policy*.

At the Policy Committee meeting on 2 September 2013 a request for a report was made in relation to the use of the WALGA e-quotes system and whether that, or something similar, would assist with a buy local strategy and enable local suppliers to gain access to the City's buying. This matter will be reported on separately.

VOTING REQUIREMENTS

Simple Majority.

COMMITTEE RECOMMENDATION

The Committee recommendation to Council for this report (as detailed below) was resolved by the Policy Committee at its meeting held on 30 June 2014.

The Committee recommendation is the same as recommended by City officers.

MOVED Cr Gobbert, SECONDED Cr Hamilton-Prime that Council ADOPTS the *Purchasing Policy* forming Attachment 1 to Report CJ126-07/14.

The Motion was Put and

CARRIED (12/0)

In favour of the Motion: Mayor Pickard, Crs Amphlett, Chester, Corr, Fishwick, Gobbert, Hamilton-Prime, McLean, Norman, Ritchie, Taylor and Thomas.

Appendix 14 refers

To access this attachment on electronic document, click here: [Attach14brf080714.pdf](#)

Disclosure of interest affecting impartiality.

Name/Position	Cr Brian Corr.
Item No./Subject	CJ127-07/14 – Revocation of the Economic Development Policy.
Nature of interest	Interest that may affect impartiality.
Extent of Interest	Cr Corr is secretary of the Joondalup Business Association.

CJ127-07/14 REVOCATION OF THE ECONOMIC DEVELOPMENT POLICY

WARD	All
RESPONSIBLE DIRECTOR	Mr Jamie Parry Governance and Strategy
FILE NUMBER	101268, 101515
ATTACHMENT	Attachment 1 Economic Development Policy
AUTHORITY / DISCRETION	Executive – The substantial direction setting and oversight role of Council, such as adopting plans and reports, accepting tenders, directing operations, setting and amending budgets.

PURPOSE

For Council to revoke the *Economic Development Policy* as part of the ongoing Policy Manual Review.

EXECUTIVE SUMMARY

The *Economic Development Policy* was first established in 2006 to provide context and clarity to economic development activities delivered by the City, based on previous direction from the Commissioners in 2005 and the newly elected Council in 2006. Prior to the introduction of the policy there was limited strategic direction provided in this area, which has since become enshrined within economic development plans, strategic position statements and ongoing programs implemented by the City.

Due to the out-dated context of the policy and the incorporation of economic development practices into *Joondalup 2022* and the new *Economic Development Strategy*, the current *Economic Development Policy* is recommended for revocation in order to consolidate the City's Policy Manual and reduce duplication across policy and planning frameworks at the City.

It is therefore recommended that Council:

- 1 *NOTES that the objectives and the strategic intent of the Economic Development Policy have been superseded by other documents within the City's policy and planning framework;*

- 2 *REVOKES the Economic Development Policy as shown in Attachment 1 to Report CJ127-07/14.*

BACKGROUND

As part of the ongoing review of the City's Policy Manual, the current *Economic Development Policy* (Attachment 1 refers) has been reviewed against the following criteria:

- 1 Consistency – with regard to language, style and format.
- 2 Relevance – in terms of new plans and strategies that now supersede previously endorsed positions with existing policies.
- 3 Duplication – identified sections of policies that duplicate other policies, City plans and strategies, local laws, and/or state legislation.
- 4 Operational content – identified sections of policies deemed as being 'too operational' and therefore more appropriate to be incorporated into a City protocol or operational plan.

Due to the recent adoption of the City's new *Economic Development Strategy*, the policy is considered out-of-date and superseded by more relevant strategic documents. As such, it is being recommended for revocation to consolidate the Policy Manual and remove duplication across the City's policy and planning frameworks.

DETAILS

The *Economic Development Policy* was first adopted by Council at its meeting held on 19 September 2006 (CJ156-09/06 refers). Its development was initiated by the Commissioners in 2005 to align with the key focus areas of the City's new Strategic Plan and intended to outline the Council's strategic intent with regard to:

- regional development and cooperation
- local employment
- support for the business sector, infrastructure and major events.

Following the establishment of a new Policy Committee by the Commissioners in April 2005, the newly elected Council continued with any outstanding policy items in 2006, including the development and adoption of a new *Economic Development Policy*. This was finalised in September 2006 (CJ156-09/06 refers).

After its adoption, the *Economic Development Policy* guided the development and implementation of the City's first *Economic Development Plan 2007-2011*. Following the expiration of this plan a significant review process was undertaken, which took into consideration relevant aspirations and objectives contained within the City's *Strategic Community Plan 2012-2022: "Joondalup 2022"* and the state government's planning strategy, *Directions 2031 and Beyond*.

The review process led to the development of the City's recently adopted *Economic Development Strategy* (CJ069-05/14 refers). The new strategy outlines the overall role of the City in relation to economic development and provides specific actions and strategies to respond to local and regional economic challenges, with the aim of attracting new investment, encouraging innovation and to support job creation activities within the City of Joondalup. The City also has an adopted Strategic Position Statement regarding a *Regional*

Governance Framework (for the Metropolitan North–West Corridor) and has developed a draft *Regional Economic Development Framework* in partnership with the City of Wanneroo.

Due to the development of more detailed and relevant strategic documents and statements pertaining to economic development activities for the City, the current *Economic Development Policy* is recommended for revocation.

Issues and options considered

Council may choose to:

- support the revocation of the *Economic Development Policy*
or
- not support the revocation of the *Economic Development Policy*.

As there are no significant risks identified in revoking the policy, option one is the preferred option in order to reduce duplication across the City's policy and planning frameworks.

Legislation / Strategic Community Plan / policy implications

Legislation Not applicable.

Strategic Community Plan

Key theme Economic Prosperity, Vibrancy and Growth.

Objective The *Economic Development Strategy* is predominantly aligned to all objectives contained under Economic Prosperity, Vibrancy and Growth.

Strategic initiative The *Economic Development Strategy* is predominantly aligned to all strategic initiatives contained under Economic Prosperity, Vibrancy and Growth.

Policy *Economic Development Policy*.

Risk management considerations

There are no significant risks associated with revoking the *Economic Development Policy*, given the adoption of the *Economic Development Strategy* to outline the City's position in relation to economic development activities. The strategy identifies short, medium and long term actions and objectives that align more effectively with the City's overarching strategic document, *Joondalup 2022*.

Financial / budget implications

Not applicable.

Regional significance

The *Economic Development Policy* promotes regional approaches through partnership development and engagement activities, while the *Economic Development Strategy* and Strategic Position Statement on the *Regional Governance Framework* (for the Metropolitan North–West Corridor) continue to promote regional approaches.

Sustainability implications

Not applicable.

Consultation

The *Economic Development Strategy* was developed in consultation with regional partners and considerable feedback was sought from the community on the final draft strategy prior to Council approval. Responses to the strategy indicated significant support for the themes and strategies contained within the document and as such, it is recommended that consultation is not required to revoke the *Economic Development Policy*.

COMMENT

The ongoing review of the Policy Manual has been comprehensive in addressing the issues of consistency, relevance, duplication and the operational nature of some policies. When the *Economic Development Policy* was introduced, it sought to fill a policy and/or strategic gap across the City's policy and planning framework. Since 2006, the City has further developed its position on economic development and embedded many of these activities, aims and values into the City's *Economic Development Strategy*, *Joondalup 2022* and Strategic Position Statement on *Regional Governance Framework* (for the Metropolitan North–West Corridor).

VOTING REQUIREMENTS

Simple Majority.

COMMITTEE RECOMMENDATION

The Committee recommendation to Council for this report (as detailed below) was resolved by the Policy Committee at its meeting held on 30 June 2014.

The Committee recommendation is the same as recommended by City officers.

MOVED Cr Gobbert, SECONDED Cr Amphlett that Council:

- 1 **NOTES** that the objectives and strategic intent of the *Economic Development Policy* have been superseded by other documents within the City's policy and planning framework;
- 2 **REVOKES** the *Economic Development Policy* as detailed in Attachment 1 to Report CJ127-07/14.

The Motion was Put and

CARRIED (12/0)

In favour of the Motion: Mayor Pickard, Crs Amphlett, Chester, Corr, Fishwick, Gobbert, Hamilton-Prime, McLean, Norman, Ritchie, Taylor and Thomas.

Appendix 15 refers

To access this attachment on electronic document, click here: [Attach15brf080714.pdf](#)

CJ128-07/14 LEGAL REPRESENTATION FOR ELECTED MEMBERS AND EMPLOYEES POLICY – MAJOR REVIEW

WARD	All	
RESPONSIBLE DIRECTOR	Mr Jamie Parry Governance and Strategy	
FILE NUMBER	13562, 101515	
ATTACHMEN	Attachment 1	DLGC Local Government Operational Guidelines No.14
	Attachment 2	Revised Legal Representation for Elected Members and Employees Policy
AUTHORITY / DISCRETION	Executive - The substantial direction setting and oversight role of Council, such as adopting plans and reports, accepting tenders, directing operations, setting and amending budgets.	

PURPOSE

For Council to consider the revised *Legal Representation for Elected Members and Employees Policy* as part of the ongoing Policy Manual review process.

EXECUTIVE SUMMARY

Since the City's establishment in 1999, a policy has been in place to provide guidance on the provision of legal representation for Elected Members and employees, within the context of executing their duties and responsibilities at the City.

The policy has been the subject of several reviews over this period and was last amended in 2008 to increase the limit for legal representation costs per application from \$5,000 to \$6,000, (having remained unchanged since 2001). In 2010 the Policy Committee recommended against proposed amendments to exempt employees (other than the CEO) to seek Council approval for legal representation costs, following an incident whereby an employee was the subject of a vexatious legal claim.

This most recent review is within the context of the ongoing Policy Manual review process and seeks to align the policy more closely to the Department of Local Government and Communities' current model policy (Attachment 1 refers) and the City's standardised policy template.

To ensure the policy remains relevant and current, it is proposed that Council adopts the amended *Legal Representation for Elected Members and Employees Policy*, as outlined in Attachment 2 to Report CJ128-07/14.

BACKGROUND

Prior to the establishment of the City of Joondalup, a policy was endorsed by the former City of Wanneroo to provide guidance on the provision of legal representation for Elected Members and employees within the context of executing their duties and responsibilities at the City. The City of Joondalup inherited the policy in 1999, when its new Corporate Policy Manual was adopted by the Commissioners at the time (CJ2013-06/99 refers).

In 2001, the *Legal Representation for Present and Former Elected Members and Staff of the City Policy* was subject to its first review by the City of Joondalup Council, in which the ceiling on financial assistance was increased from \$3,000 to \$5,000 within the policy (CJ001-02/01 refers).

In June 2004, the policy underwent further review by the Joint Commissioners following the initiation of the McIntyre Inquiry, in which several applications for legal representation were anticipated to be presented to Council for consideration (CJ136–06/04 refers). In light of the inquiry, the Commissioners sought to closely align the policy to the Department of Local Government and Regional Development's draft model policy. The policy was subsequently adopted with further amendments, most notably, precluding requests for financial assistance where legal proceedings are commenced by an Elected Member or employee, except for extenuating circumstances where they are the subject of threatening behaviour by another person (CJ136–06/04 refers).

In June 2008, a report was presented to Council on a matter raised at a Western Australian Local Government Association North Metropolitan Zone Committee Meeting by the City of Stirling (CJ100–06/08 refers). Council chose not to support the City of Stirling's proposal to lobby the state government for an amendment to the *Local Government Act 1995*, due to existing guidelines and policies being effective instruments for dealing with such issues.

In the lead up to the decision made in June, it was also noted that the financial limit for legal representation would not cover advice being sought, particularly if the matter was of a complex nature. As such in September 2008, Council amended the policy to increase the maximum payment for legal representation costs for Elected Members from \$5,000 to \$6,000 and to increase the maximum payment that could be approved by the Chief Executive Officer from \$2,000 to \$6,000 (CJ199–09/08 refers).

At its meeting held on 27 April 2010, the Policy Committee considered a request to amend the policy to distinguish the manner in which Elected Members, the Chief Executive Officer and employees were able to seek payment for legal representation costs. The request followed an incident in 2008, whereby a City employee was the subject of a vexatious legal claim and required approval from Council to obtain financial assistance for legal costs. The Policy Committee did not endorse the request to amend the approval process for employees under the policy and as such, it has remained unchanged since 2008.

DETAILS

As part of the ongoing review of the City's Policy Manual, the current *Legal Representation for Elected Members and Employees Policy* has been reviewed against the following criteria:

- 1 Consistency — with regard to language, style and format.
- 2 Relevance — in terms of new plans and strategies that now supersede previously endorsed positions within existing policies.
- 3 Duplication — identified sections of policies that duplicate other policies, City plans and strategies, local laws, and/or State legislation.

- 4 Operational content — identified sections of policies deemed as being too operational and therefore more appropriate to be incorporated into a City protocol or operational plan.

In order to adjust the policy to the City's current standardised policy template and the Department of Local Government and Communities' model policy, Attachment 2 outlines recommended amendments to the current *Legal Representation for Elected Members and Employees Policy*.

Proposed Amendments

As a result of the ongoing Policy Manual review, and in accordance with the Department of Local Government and Communities' model policy, the following amendments to the *Legal Representation for Elected Members and Employees Policy* are recommended:

- Align the policy to the new standardised policy template by including new "Application" and "Statement" clauses.
- Align the policy to the Department of Local Government and Communities' model policy by the following:
 - Expanding the definition of "Approved Lawyer" to include lawyers that are from a firm on the City's panel of legal service providers or approved in writing by the CEO under delegated authority.
 - Expanding the definition of "Elected Member" or "Employee" to include non-elected members of a Council Committee, (note: this would only apply to Committees with external members that are established by an absolute majority decision of Council, namely, the Audit Committee and Joondalup Performing Arts and Cultural Facility Steering Committee).
 - Inclusion of clause 4.1(d), to ensure that legal representation costs do not relate to a matter that is of a personal or private nature.
 - Inclusion of clause 4.2.1(c) and (d) to replace the existing clause 2.2, relating to exceptional circumstances for approval (for instance where threatening behaviour is apparent and adverse comments against the person or organisation is being made publicly).
 - Inclusion of clause 4.3.2(b)(vi) to require the application to Council to cover why it is in the interests of the City for the payment to be made.
 - Inclusion of clause 4.3.4 to require an applicant to sign a document acknowledging that any necessary repayments back to the City is in accordance with the policy and the City's stated terms.
- Amend minor grammatical and formatting improvements to improve the readability of the policy.

All suggested amendments are outlined in Attachment 2 of this report, with commentary highlighted throughout the document as to relationship of the amendments to the Department's model policy.

Issues and options considered

Council can either:

- adopt the proposed amendments to the *Legal Representation for Elected Members and Employees Policy*, as outlined in Attachment 2
- further modify the *Legal Representation for Elected Members and Employees Policy* or
- retain the *Legal Representation for Elected Members and Employees Policy* in its current format.

It is recommended that Option 1 is adopted due to its close alignment with the Department of Local Government and Communities' model policy and the City's standardised policy template.

Legislation / Strategic Community Plan / policy implications

Legislation *Local Government Act 1995.*

Strategic Community Plan

Key theme Governance and Leadership.

Objective Corporate capacity.

Strategic initiative Demonstrate accountability through robust reporting that is relevant and easily accessible by the community.

Policy This report outlines the outcome of a review of the *Legal Representation for Elected Members and Employees Policy*.

Risk management considerations

There are no major risks identified in amending the *Legal Representation for Elected Members and Employees Policy*, (as shown in Attachment 2), due to its close alignment with the Department of Local Government and Communities' model policy.

Furthermore, the suggested amendments do not overtly change the manner in which the policy is applied, rather, they seek to provide clarification on procedural matters that would likely be applied in practice. (For example, utilising panel contractors for legal services and not having costs relate to matters of a personal or private nature, amongst others).

Financial / budget implications

The policy relates to City payments for legal services to Elected Members and employees during the course of their employment and execution of duties and responsibilities relating to their positions.

Since the completion of the McIntyre Inquiry in 2005, few applications have been brought before the Council for approval with an estimated expenditure of \$31,500 between the years of 2008-2013. With an average annual expenditure of \$4,500, the expense to the City is considered to be only minor.

Regional significance

Not applicable.

Sustainability implications

Not applicable.

Consultation

Given the relatively minor amendments suggested to the policy to align with the Department of Local Government and Communities' model policy, consultation with the community is not recommended.

COMMENT

Not applicable.

VOTING REQUIREMENTS

Simple Majority.

COMMITTEE RECOMMENDATION

The Committee recommendation to Council for this report (as detailed below) was resolved by the Policy Committee at its meeting held on 30 June 2014.

The Committee recommendation is the same as recommended by City officers.

MOVED Cr Gobbert, SECONDED Cr Norman that Council ADOPTS the amended *Legal Representation for Elected Members and Employees Policy* as outlined in Attachment 2 to Report CJ128-07/14.

The Motion was Put and

CARRIED (12/0)

In favour of the Motion: Mayor Pickard, Crs Amphlett, Chester, Corr, Fishwick, Gobbert, Hamilton-Prime, McLean, Norman, Ritchie, Taylor and Thomas.

Appendix 16 refers

To access this attachment on electronic document, click here: [Attach16brf080714.pdf](#)

REPORT OF THE CHIEF EXECUTIVE OFFICER**Disclosure of financial interest**

Name/Position	Mr Garry Hunt – Chief Executive Officer.
Item No./Subject	CJ129-07/14 – Request for Annual Leave – Chief Executive Officer.
Nature of interest	Financial Interest.
Extent of Interest	Mr Hunt is the Chief Executive Officer, seeking annual leave.

CJ129-07/14 REQUEST FOR ANNUAL LEAVE - CHIEF EXECUTIVE OFFICER

WARD	All
RESPONSIBLE DIRECTOR	Mr Mike Tidy Corporate Services
FILE NUMBER	98394, 101515
ATTACHMENT	Nil.
AUTHORITY / DISCRETION	Executive - The substantial direction setting and oversight role of Council, such as adopting plans and reports, accepting tenders, directing operations, setting and amending budgets.

PURPOSE

For Council to give consideration to the request for annual leave submitted by the Chief Executive Officer.

EXECUTIVE SUMMARY

The Chief Executive Officer (CEO) has requested annual leave for the period Friday 19 September to Friday 26 September 2014 inclusive.

BACKGROUND

The CEO has requested annual leave for the period Friday, 19 September to Friday, 26 September 2014 inclusive. The CEO has delegated authority to appoint an Acting CEO for periods where he is absent from work while on leave, where such periods are for less than 35 days.

Issues and options considered

During the employment of the CEO there will be periods of time where he will be absent from the City of Joondalup on annual leave.

The CEO, in accordance with his employment contract, is entitled to 25 days leave per annum.

Legislation / Strategic Community Plan / policy implications

Legislation Not applicable.

Strategic Community Plan

Key theme Governance and Leadership.

Objective Corporate capacity.

Strategic initiative Maintain a highly skilled and effective workforce.

Policy Not applicable.

Risk management considerations

Not applicable.

Financial / budget implications

Provision included in Budget for 2014-15.

Regional significance

Not applicable.

Sustainability implications

Not applicable.

Consultation

Not applicable.

COMMENT

The CEO has an entitlement in accordance with his employment contract for periods of annual leave. The dates requested are conducive to the operations of the City.

VOTING REQUIREMENTS

Simple Majority.

MOVED Mayor Pickard, **SECONDED** Cr Hamilton-Prime that Council **APPROVES** the request from the Chief Executive Officer for annual leave for the period Friday 19 September to Friday 26 September 2014 inclusive.

The Motion was Put and

CARRIED (12/0)

In favour of the Motion: Mayor Pickard, Crs Amphlett, Chester, Corr, Fishwick, Gobbert, Hamilton-Prime, McLean, Norman, Ritchie, Taylor and Thomas.

URGENT BUSINESS

Nil.

MOTIONS OF WHICH PREVIOUS NOTICE HAS BEEN GIVEN

**C39-07/14 NOTICE OF MOTION – CR BRIAN CORR – INSTALLATION OF
MEMORIAL PLAQUE, LOT 971 (52) CREANEY DRIVE, KINGSLEY –
[02154, 103782, 63627]**

In accordance with Clause 4.6 of the City of Joondalup *Meeting Procedures Local Law 2013*, Cr Brian Corr gave notice of his intention to move the following Motion at the Council meeting to be held on 15 July 2014:

“That Council RECOGNISES the significant importance of Lot 971 (52) Creaney Drive Kingsley to the Kingsley community, and REQUESTS the Chief Executive Officer to prepare a report to Council on options to install a memorial plaque, in Lot 971, in perpetuity, as a memorial to those who lost their lives in the Bali bombings and the effects of those bombings on the Kingsley community.”

Reason for Motion

All citizens of the City of Joondalup were outraged at the Bali terrorist bombings in October 2002 and the effect these bombings had on the families of the seven who died - members of the Kingsley Football Club who had gone to Bali to celebrate becoming runners-up in the league competition and winners of the reserves premiership. Some were players who had come up through the junior ranks. The tragedy of these bombings profoundly impacted Australia, the City of Joondalup, and the residents of Kingsley. In Kingsley, 14 years later, the memories and the pain are still strong. It was Kingsley's darkest hour. After the bombings, the City responded magnificently, helping with counselling, the Candlelight Vigil and the Kingsley Memorial Clubrooms. We now have an opportunity to do a little more.

Lot 971 abuts the southern boundary of Kingsley Reserve and is zoned “Civic and Cultural”, clearly visible from the playing fields, the clubrooms, and the pathway that crosses from Creaney Drive to Kingsley Drive – an ideal location for a Bali Memorial Plaque, clearly visible to both the sporting community and the wider Kingsley community.

We know, from recent events, that Lot 971 is important to the residents of Kingsley and this Notice of Motion is just asking that the CEO report to Council on the feasibility, possible sponsorship, costs etc of installing a permanent Memorial Plaque in Lot 971.

Officer's Comment

There already exists a dedicated memorial facility built in 2004 and a commissioned memorial artwork to honour those lost in the tragedy and to symbolise the community spirit that emerged in the aftermath of the Bali bombings in October 2002.

In 2003 Council of the day endorsed the Kingsley Bali Memorial Clubhouse project and also approved the dedication of a memorial at Kingsley Reserve. In 2004 the City commissioned Jon Tarry to create a permanent memorial artwork to honour those lost in the tragedy and to symbolize the community spirit that emerged in the aftermath. It consists of a “Players’ Bench for the Boys”, plinth and statue, for the enjoyment of families, teammates and supporters.

There is also a rose garden adjacent to the Kingsley Memorial Clubroom extension. Inside the clubroom is a dedicated memorial space and photos of deceased members of the Kingsley Football Club and other memorabilia.

MOVED Cr Corr, SECONDED Cr Chester that Council RECOGNISES the significant importance of Lot 971 (52) Creaney Drive Kingsley to the Kingsley community, and REQUESTS the Chief Executive Officer to prepare a report to Council on options to install a memorial plaque, in Lot 971, in perpetuity, as a memorial to those who lost their lives in the Bali bombings and the effects of those bombings on the Kingsley community.”

Amendment MOVED Cr Ritchie, SECONDED Cr Fishwick that the motion be amended to read as follows:

“That the Chief Executive Officer be requested to prepare a report dealing with recognising the significant importance of Lot 971 (52) Creaney Drive, Kingsley to the Kingsley community, and subject to consultation with relevant stakeholders, options be presented to install a memorial plaque, in Lot 971, in perpetuity, as a memorial to those who lost their lives in the Bali bombings and the effects of those bombings on the Kingsley community.”

The Amendment was Put and

LOST (4/8)

In favour of the Amendment: Crs Chester, Corr, Fishwick and Ritchie.

Against the Amendment: Mayor Pickard, Crs Amphlett, Gobbert, Hamilton-Prime, McLean, Norman, Taylor and Thomas.

The Original Motion, being:

That Council RECOGNISES the significant importance of Lot 971 (52) Creaney Drive Kingsley to the Kingsley community, and REQUESTS the Chief Executive Officer to prepare a report to Council on options to install a memorial plaque, in Lot 971, in perpetuity, as a memorial to those who lost their lives in the Bali bombings and the effects of those bombings on the Kingsley community.

was Put and

LOST (2/10)

In favour of the Motion: Crs Corr and Ritchie.

Against the Motion: Mayor Pickard, Crs Amphlett, Chester, Fishwick, Gobbert, Hamilton-Prime, McLean, Norman, Taylor and Thomas.

ANNOUNCEMENTS OF NOTICES OF MOTION FOR THE NEXT MEETING

Nil.

CLOSURE

There being no further business, the Mayor declared the Meeting closed at 8.37pm; the following Elected Members being present at that time:

MAYOR TROY PICKARD
CR TOM MCLEAN, JP
CR PHILIPPA TAYLOR
CR SAM THOMAS
CR LIAM GOBBERT
CR GEOFF AMPHLETT, JP
CR CHRISTINE HAMILTON-PRIME
CR MIKE NORMAN
CR JOHN CHESTER
CR BRIAN CORR
CR RUSS FISHWICK, JP
CR TERESA RITCHIE, JP

APPENDIX 1

ATTACHMENT 1

Monthly Development Applications Determined - May 2014

Ward	DA Number	Receive Date	Application Details	Property Addresss	Estimated Cost	Stage Decision
Central	DA13/0515	10/05/13	HOME BUSINESS CATEGORY 2 (recruitment agency)	7 Collaroy Court KALLAROO WA 6025	0	Approved
Central	DA14/0051	16/01/14	ANCILLARY DWELLING (new dwelling)	4 Dorset Street KALLAROO WA 6025	119,982	Approved
Central	DA14/0144	07/02/14	SINGLE HOUSE (retaining and fill)	2 Graphic Court BELDON WA 6027	35,000	Approved
Central	DA14/0214	25/02/14	GROUPED DWELLING (boundary wall additions)	7 Amy Loop CRAIGIE WA 6025	2,061	Approved
Central	DA14/0328	19/03/14	SINGLE HOUSE (additions)	44 Barradine Way CRAIGIE WA 6025	25,000	Approved
Central	DA14/0349	24/03/14	SINGLE HOUSE (additions)	20 Epping Grove KALLAROO WA 6025	120,000	Approved
Central	DA14/0412	03/04/14	SINGLE HOUSE (entry feature wall addition)	7 Arawa Place CRAIGIE WA 6025	45,000	Approved
Central	DA14/0426	08/04/14	SINGLE HOUSE (retaining and fill)	10 Comstock Way WOODVALE WA 6026	18,000	Approved
Central	DA14/0443	10/04/14	SINGLE HOUSE (outbuilding addition)	75 Fallbrook Avenue WOODVALE WA 6026	7,469	Approved
Central	DA14/0463	15/04/14	SINGLE HOUSE (patio addition)	33 Keatley Crescent WOODVALE WA 6026	16,120	Approved
Central	DA14/0473	17/04/14	HOME BUSINESS CATERGORY 2 (hairdresser - renewal)	26 Bullara Road CRAIGIE WA 6025	0	Renewed
Central	DA14/0552	06/05/14	HOME BUSINESS CATEGORY 2 (photography studio - renewal)	3 Kadina Street CRAIGIE WA 6025	0	Renewed
Central	DA14/0593	14/05/14	SINGLE HOUSE (retaining, fill and front fence addition)	9 Gwendoline Drive BELDON WA 6027	10,000	Approved
North	DA13/0768	04/07/13	SHORT STAY ACCOMMODATION (change of use from grouped dwelling - retrospective)	15B Tottenham Road JOONDALUP WA 6027	0	Approved
North	DA14/0007	07/01/14	SINGLE HOUSE (retaining and fill)	53 Canterbury Circle CURRAMBINE WA 6028	40,000	Approved
North	DA14/0110	03/02/14	GROUPED DWELLING (two new two storey dwellings and studios)	37 Lakeside Drive JOONDALUP WA 6027	400,000	Approved
North	DA14/0158	07/02/14	SINGLE HOUSE AND ANCILLARY DWELLING (new two storey dwelling and new ancillary dwelling)	30 Calis Avenue ILUKA WA 6028	350,000	Approved
North	DA14/0241	28/02/14	SINGLE HOUSE (additions)	16 Columbus Mews CURRAMBINE WA 6028	137,273	Approved
North	DA14/0282	11/03/14	SINGLE HOUSE (new dwelling)	17 Paradise Turn BURNS BEACH WA 6028	324,369	Approved

Ward	DA Number	Receive Date	Application Details	Property Addresss	Estimated Cost	Stage Decision
North	DA14/0283	11/03/14	SINGLE HOUSE (new dwelling)	22 Fernando Parkway ILUKA WA 6028	341,413	Approved
North	DA14/0410	03/04/14	SHOWROOM (signage addition)	7 Honeybush Drive JOONDALUP WA 6027	20,000	Approved
North	DA14/0418	07/04/14	HOME BUSINESS CATEGORY 2 (photography studio)	5 Pilgrim Place CURRAMBINE WA 6028	20,000	Approved
North	DA14/0420	04/04/14	SINGLE HOUSE (new two storey dwelling)	33 Quarram Crescent BURNS BEACH WA 6028	617,835	Approved
North	DA14/0437	09/04/14	SINGLE HOUSE (retaining and fill)	30 Woodlea Crescent JOONDALUP WA 6027	3,500	Approved
North	DA14/0459	02/04/14	SINGLE HOUSE (new two storey dwelling - modifications to previously approved development)	58 Daytona Drive ILUKA WA 6028	33,708	Approved
North	DA14/0495	22/04/14	SINGLE HOUSE (patio addition)	113 Glencoe Loop KINROSS WA 6028	14,670	Approved
North	DA14/0497	22/04/14	SINGLE HOUSE (new dwelling)	24 Waterhouse Meander BURNS BEACH WA 6028	224,034	Approved
North	DA14/0536	02/05/14	SINGLE HOUSE (patio addition - retrospective)	28 Quarram Crescent BURNS BEACH WA 6028	0	Approved
North	DA14/0542	02/05/14	SINGLE HOUSE (outbuilding addition)	21 Galloway Turn KINROSS WA 6028	8,800	Approved
North	DA14/0544	22/04/14	HOME BUSINESS CATEGORY 2 (hairdresser - renewal)	3 Wilcannia Elbow CURRAMBINE WA 6028	0	Renewed
North	DA14/0551	05/05/14	SINGLE HOUSE (outbuilding addition)	36 Manapouri Meander JOONDALUP WA 6027	7,000	Approved
North	DA14/0574	08/05/14	GROUPED DWELLING (carport addition)	10 Melrose Crest KINROSS WA 6028	13,000	Approved
North	DA14/0588	13/05/14	RECREATION CENTRE (change of use from vehicle repairs)	4/133 Winton Road JOONDALUP WA 6027	5,000	Approved
NorthCentr	DA12/1494	14/12/12	SINGLE HOUSE (addition - retrospective)	2 Alice Drive MULLALOO WA 6027	3,000	Approved
NorthCentr	DA14/0135	06/02/14	SINGLE HOUSE (garage additions)	63 Conidae Drive HEATHRIDGE WA 6027	20,000	Approved
NorthCentr	DA14/0140	06/02/14	SINGLE HOUSE (additions)	6 Koorana Road MULLALOO WA 6027	2,400	Approved
NorthCentr	DA14/0206	25/02/14	SINGLE HOUSE (garage addition)	10 Anadara Place MULLALOO WA 6027	20,000	Approved
NorthCentr	DA14/0207	25/02/14	SINGLE HOUSE AND ANCILLARY DWELLING (additions and new ancillary dwelling)	8 Johnson Crescent MULLALOO WA 6027	95,000	Approved
NorthCentr	DA14/0219	26/02/14	SINGLE HOUSE (retaining, fill and front fence)	41 Sail Terrace HEATHRIDGE WA 6027	15,000	Approved

Ward	DA Number	Receive Date	Application Details	Property Addresss	Estimated Cost	Stage Decision
NorthCentr	DA14/0251	28/02/14	SINGLE HOUSE (patio addition)	37 Abrolhos Drive HEATHRIDGE WA 6027	8,365	Approved
NorthCentr	DA14/0253	07/03/14	HOME BUSINESS CATEGORY 2 (beauty salon)	44 Seapeak Road OCEAN REEF WA 6027	0	Approved
NorthCentr	DA14/0260	07/03/14	SINGLE HOUSE AND ANCILLARY DWELLING (bathroom addition and new ancillary dwelling)	9 Lunar Court MULLALOO WA 6027	110,412	Approved
NorthCentr	DA14/0295	12/03/14	ANCILLARY DWELLING (new dwelling)	11 Flotilla Drive HEATHRIDGE WA 6027	131,000	Approved
NorthCentr	DA14/0297	13/03/14	SINGLE HOUSE (new dwelling with undercroft)	62 Southern Cross Circle OCEAN REEF WA 6027	750,000	Approved
NorthCentr	DA14/0304	14/03/14	BEAUTY PARLOUR (change of use from shop)	Beaumaris City Shopping Centre 68 Constellation Drive OCEAN REEF WA 6027	27,000	Approved
NorthCentr	DA14/0313	17/03/14	SINGLE HOUSE (new dwelling with undercroft)	10 Laurel Street MULLALOO WA 6027	550,000	Approved
NorthCentr	DA14/0331	20/03/14	SINGLE HOUSE (carport addition)	71 Bacchante Circle OCEAN REEF WA 6027	16,000	Approved
NorthCentr	DA14/0332	19/03/14	ANCILLARY DWELLING (new dwelling)	90 Southern Cross Circle OCEAN REEF WA 6027	113,636	Approved
NorthCentr	DA14/0350	24/03/14	SINGLE HOUSE and ANCILLARY DWELLING (new two storey dwelling and ancillary dwelling)	53A Karalundie Way MULLALOO WA 6027	250,000	Approved
NorthCentr	DA14/0355	25/03/14	SINGLE HOUSE (outbuilding addition)	12 Rainbow View OCEAN REEF WA 6027	2,500	Approved
NorthCentr	DA14/0390	02/04/14	SINGLE HOUSE (retaining and fill)	8 Sabot Place OCEAN REEF WA 6027	17,000	Approved
NorthCentr	DA14/0396	31/03/14	SINGLE HOUSE (patio and carport addition)	10 Toona Gardens EDGEWATER WA 6027	13,881	Approved
NorthCentr	DA14/0409	03/04/14	SINGLE HOUSE (carport addition)	3 Tahoe Rise EDGEWATER WA 6027	18,500	Approved
NorthCentr	DA14/0414	04/04/14	SINGLE HOUSE (outbuilding addition)	79 Treetop Avenue EDGEWATER WA 6027	4,500	Approved
NorthCentr	DA14/0471	17/04/14	SINGLE HOUSE (additions)	2 Cleat Place OCEAN REEF WA 6027	18,700	Approved
NorthCentr	DA14/0479	17/04/14	EDUCATIONAL ESTABLISHMENT (patio additions)	St Simon Peter Catholic Primary School And Church 18-20 Prendiville Avenue OCEAN REEF WA 6027	8,145	Approved
NorthCentr	DA14/0482	23/04/14	GROUPED DWELLING (roof terrace additions)	7B Mullaloo Drive MULLALOO WA 6027	5,000	Approved

Ward	DA Number	Receive Date	Application Details	Property Addresss	Estimated Cost	Stage Decision
NorthCentr	DA14/0527	30/04/14	SINGLE HOUSE (patio addition)	28 Garrong Close EDGEWATER WA 6027	7,000	Approved
NorthCentr	DA14/0528	30/04/14	HOME BUSINESS CATEGORY 2 (life coaching - renewal)	47 Leeway Drive OCEAN REEF WA 6027	0	Renewed
NorthCentr	DA14/0545	01/05/14	HOME BUSINESS CATEGORY 2 (cake decorations - renewal)	46 Marina Boulevard OCEAN REEF WA 6027	0	Renewed
NorthCentr	DA14/0559	06/05/14	SINGLE HOUSE (patio addition)	35 Transit Way MULLALOO WA 6027	18,652	Approved
NorthCentr	DA14/0634	22/05/14	GROUPED DWELLING (patio addition)	15A Yangala Close OCEAN REEF WA 6027	8,500	Approved
South	DA13/1561	11/12/13	GROUPED DWELLING (new two storey dwelling with undercroft)	2 Gull Street MARMION WA 6020	750,000	Approved
South	DA13/1609	20/12/13	GROUPED DWELLING (new two storey dwelling)	2 Gull Street MARMION WA 6020	750,000	Approved
South	DA14/0035	15/01/14	SINGLE HOUSE (retaining and excavation - retrospective)	16 Fulham Place DUNCRAIG WA 6023	20,000	Approved
South	DA14/0085	29/01/14	SINGLE HOUSE (additions)	1 Stenness Place DUNCRAIG WA 6023	60,000	Approved
South	DA14/0198	21/02/14	SINGLE HOUSE (retaining, excavation and solid front fence addition)	2 Sycamore Drive DUNCRAIG WA 6023	15,000	Approved
South	DA14/0215	24/02/14	SINGLE HOUSE AND ANCILLARY DWELLING (new two storey dwelling and new ancillary dwelling)	37 Beach Road MARMION WA 6020	323,884	Approved
South	DA14/0248	07/03/14	SINGLE HOUSE (new two storey dwelling)	23 Whiley Road MARMION WA 6020	320,000	Approved
South	DA14/0258	04/03/14	HOME BUSINESS CATEGORY 2 (office)	29 Griffell Way DUNCRAIG WA 6023	0	Approved
South	DA14/0259	07/03/14	ANCILLARY DWELLING (new dwelling)	21 Arnisdale Road DUNCRAIG WA 6023	65,000	Approved
South	DA14/0261	07/03/14	SINGLE HOUSE (additions)	19 MacAulay Avenue DUNCRAIG WA 6023	100,000	Approved
South	DA14/0279	12/03/14	SINGLE HOUSE (retaining, fill and boundary wall)	24 Foston Drive DUNCRAIG WA 6023	3,000	Approved
South	DA14/0326	07/03/14	SINGLE HOUSE (patio addition)	37 Doveridge Drive DUNCRAIG WA 6023	18,000	Approved
South	DA14/0456	10/04/14	SINGLE HOUSE (retaining and fill)	10 Wanbrow Way DUNCRAIG WA 6023	4,000	Approved
South	DA14/0478	22/04/14	SINGLE HOUSE (patio additions - retrospective)	27 Ripley Way DUNCRAIG WA 6023	10,000	Approved

Ward	DA Number	Receive Date	Application Details	Property Addresss	Estimated Cost	Stage Decision
South	DA14/0492	24/04/14	RETIREMENT VILLAGE (patio addition)	Glengarry Retirement Village 49 Arnisdale Road DUNCRAIG WA 6023	3,000	Approved
South	DA14/0524	01/05/14	HOME BUSINESS CATEGORY 2 (spray tanning - renewal)	80 Davallia Road DUNCRAIG WA 6023	0	Renewed
South	DA14/0572	09/05/14	SINGLE HOUSE (patio addition)	6 Felgate Place WARWICK WA 6024	14,355	Approved
South	DA14/0639	23/05/14	GROUPED DWELLING (patio addition)	39A Oakapple Drive DUNCRAIG WA 6023	10,000	Approved
SouthEast	DA14/0187	17/02/14	SINGLE HOUSE AND ANCILLARY DWELLING (retaining and fill – retrospective and new ancillary dwelling)	7 Alconbury Road KINGSLEY WA 6026	81,364	Approved
SouthEast	DA14/0188	18/02/14	SINGLE HOUSE (retaining, excavation and verandah additions)	61 Dalton Crescent KINGSLEY WA 6026	14,000	Approved
SouthEast	DA14/0210	25/02/14	HOME BUSINESS CATEGORY 2 (natural medicine)	4B Turramurra Way GREENWOOD WA 6024	0	Approved
SouthEast	DA14/0257	24/02/14	ANCILLARY DWELLING (new dwelling)	71 Wanneroo Road GREENWOOD WA 6024	128,176	Approved
SouthEast	DA14/0287	13/03/14	SINGLE HOUSE (outbuilding addition)	25 Stockwell Way KINGSLEY WA 6026	10,000	Approved
SouthEast	DA14/0324	17/03/14	SINGLE HOUSE (additions)	12 Calbourne Way KINGSLEY WA 6026	15,684	Approved
SouthEast	DA14/0329	20/03/14	SINGLE HOUSE (new two storey dwelling)	3 Thomas Court KINGSLEY WA 6026	800,000	Approved
SouthEast	DA14/0367	26/03/14	SINGLE HOUSE (outbuilding addition)	23 Whitewood Street GREENWOOD WA 6024	7,600	Approved
SouthEast	DA14/0391	02/04/14	SINGLE HOUSE (patio addition)	14 York Road GREENWOOD WA 6024	13,500	Approved
SouthEast	DA14/0405	03/04/14	SINGLE HOUSE (deck addition)	7 Godfrey Place KINGSLEY WA 6026	20,000	Approved
SouthEast	DA14/0417	04/04/14	GROUPED DWELLING (patio addition)	20 Coolibah Drive GREENWOOD WA 6024	4,363	Approved
SouthEast	DA14/0432	08/04/14	GROUPED DWELLING (additions)	1B Westham Court KINGSLEY WA 6026	35,000	Approved
SouthEast	DA14/0441	09/04/14	HOME BUSINESS CATEGORY 2 (kayak repairs - renewal)	6 Darwinia Place GREENWOOD WA 6024	0	Renewed
SouthEast	DA14/0457	14/04/14	GROUPED DWELLING (patio addition)	2/17 Forest Hill Drive KINGSLEY WA 6026	2,100	Approved
SouthEast	DA14/0483	23/04/14	SINGLE HOUSE (additions)	4 Gilmerton Way GREENWOOD WA 6024	140,000	Approved

Ward	DA Number	Receive Date	Application Details	Property Addresss	Estimated Cost	Stage Decision
SouthEast	DA14/0491	23/04/14	SINGLE HOUSE (retaining and fill)	29 Sandalwood Drive GREENWOOD WA 6024	48,400	Approved
SouthEast	DA14/0508	24/04/14	CARAVAN PARK (patio addition)	Cherokee Village 10 Hocking Road KINGSLEY WA 6026	8,200	Approved
SouthEast	DA14/0529	30/04/14	SINGLE HOUSE (patio addition)	23 Aviemore Loop KINGSLEY WA 6026	11,300	Approved
SouthEast	DA14/0558	07/05/14	PLACE OF WORSHIP (shade sail addition)	Church 11 Calectasia Street GREENWOOD WA 6024	2,882	Approved
SouthWest	DA13/1469	25/11/13	RETIREMENT VILLAGE (balcony enclosure)	4/7 Harman Road SORRENTO WA 6020	20,000	Approved
SouthWest	DA13/1618	24/12/13	SINGLE HOUSE (additions)	23 Johnston Way PADBURY WA 6025	60,000	Approved
SouthWest	DA14/0145	06/02/14	SINGLE HOUSE (new two storey dwelling)	5 Drakes Walk SORRENTO WA 6020	1,000,000	Approved
SouthWest	DA14/0167	13/02/14	SINGLE HOUSE (additions)	37 Hurley Way HILLARYS WA 6025	40,000	Approved
SouthWest	DA14/0177	13/02/14	EDUCATIONAL ESTABLISHMENT (signage addition)	Sacred Heart College 15 Hocking Parade SORRENTO WA 6020	50,000	Approved
SouthWest	DA14/0196	20/02/14	SINGLE HOUSE (new dwelling with undercroft)	1A Frobisher Avenue SORRENTO WA 6020	660,000	Approved
SouthWest	DA14/0217	26/02/14	SINGLE HOUSE (additions)	7 Edward Street SORRENTO WA 6020	200,000	Approved
SouthWest	DA14/0267	10/03/14	SINGLE HOUSE (additions)	5 Warwick Road SORRENTO WA 6020	18,000	Approved
SouthWest	DA14/0280	11/03/14	SINGLE HOUSE (new two storey dwelling)	62 Kempenfeldt Avenue SORRENTO WA 6020	1,798,415	Approved
SouthWest	DA14/0285	12/03/14	SINGLE HOUSE (additions)	15 Waterford Drive HILLARYS WA 6025	50,000	Approved
SouthWest	DA14/0302	14/03/14	SINGLE HOUSE (retaining, fill and front fence)	14 Fitzpatrick Way PADBURY WA 6025	6,000	Approved
SouthWest	DA14/0306	14/03/14	SINGLE HOUSE (additions)	52 Porteous Road SORRENTO WA 6020	175,000	Approved
SouthWest	DA14/0322	14/03/14	GROUPED DWELLING (patio addition)	21 Hyde Court HILLARYS WA 6025	8,669	Approved
SouthWest	DA14/0353	24/03/14	SINGLE HOUSE (new dwelling)	13 Throsby Way PADBURY WA 6025	240,462	Approved
SouthWest	DA14/0356	25/03/14	SINGLE HOUSE (retaining wall)	8 Newport Gardens HILLARYS WA 6025	6,600	Approved
SouthWest	DA14/0357	25/03/14	SINGLE HOUSE (retaining and fill)	4 Hovea Avenue SORRENTO WA 6020	17,000	Approved

Ward	DA Number	Receive Date	Application Details	Property Addresss	Estimated Cost	Stage Decision
SouthWest	DA14/0404	31/03/14	SINGLE HOUSE (addition)	8 Debenham Way HILLARYS WA 6025	60,000	Approved
SouthWest	DA14/0427	08/04/14	SINGLE HOUSE (additions)	42 Parkinson Place HILLARYS WA 6025	40,000	Approved
SouthWest	DA14/0435	09/04/14	SINGLE HOUSE (outbuilding addition)	225 Waterford Drive HILLARYS WA 6025	27,500	Approved
SouthWest	DA14/0436	09/04/14	HOME BUSINESS CATEGORY 2 (beauty parlour - renewal)	121 Cook Avenue HILLARYS WA 6025	0	Renewed
SouthWest	DA14/0455	11/04/14	SINGLE HOUSE (patio addition)	1 Fawkner Gardens HILLARYS WA 6025	13,300	Approved
SouthWest	DA14/0467	11/04/14	GROUPED DWELLING (outbuilding addition)	6B Coles Place PADBURY WA 6025	6,459	Approved
SouthWest	DA14/0499	28/04/14	HOME BUSINESS CATEGORY 2 (dog grooming - renewal)	3 Leroux Retreat PADBURY WA 6025	0	Renewed
SouthWest	DA14/0502	28/04/14	SINGLE HOUSE (retaining, fill and patio addition)	10 Hurley Way HILLARYS WA 6025	18,900	Approved
SouthWest	DA14/0509	24/04/14	SINGLE HOUSE (patio addition)	20 McKinlay Avenue PADBURY WA 6025	8,500	Approved
SouthWest	DA14/0516	28/04/14	ANCILLARY DWELLING (new dwelling)	84 High Street SORRENTO WA 6020	119,125	Approved
SouthWest	DA14/0520	01/05/14	GROUPED DWELLING (patio addition)	29A MacLeay Drive PADBURY WA 6025	5,000	Approved
SouthWest	DA14/0555	07/05/14	GROUPED DWELLING (addition)	15A Buchan Place HILLARYS WA 6025	72,000	Approved
127					13,723,163	

ATTACHMENT 2

Subdivision Applications Processed

City of Joondalup

Decision Date Between 1/05/2014 and 31/05/2014

Application Details		Legal Description	Decision	Ward
SU149774	1 additional residential lot		support	Central
10/04/14	<i>Owner:</i> Mr Ian Ferguson & Mrs Kristy Ferguson		21/05/2014	
	<i>Applicant:</i> The Land Division 42 Batavia Place KALLAROO WA 6025	Lot 147 P 9840 Vol 554 Fol 060A		
SU149776	Amalgamation of 2 residential lots to create 1 additional residential lot		support	North Central
08/04/14	<i>Owner:</i> Mr David Glyndwr Evans & Ms Carole Anita McMurray		13/05/2014	
	<i>Applicant:</i> Charles William Parker 10 Page Drive MULLALOO WA 6027 1 Mair Place MULLALOO WA 6027	Lot 67 P 9195 Vol 169 Fol 198A Lot 68 P 9195 Vol 170 Fol 8A		
SU149784	1 additional residential lot		support	North Central
10/04/14	<i>Owner:</i> Ainslie Jane Friedlieb		19/05/2014	
	<i>Applicant:</i> Cottage & Engineering Surveys 31 Gnobar Way MULLALOO WA 6027	Lot 243 P 7728 Vol 1769 Fol 846		
SU149785	1 additional residential lot		support	North Central
10/04/14	<i>Owner:</i> Mr John William Howell & Deborah Lee Silverlock		08/05/2014	
	<i>Applicant:</i> Mr John William Howell 41 Laurel Street MULLALOO WA 6027	Lot 120 P 7426 Vol 1236 Fol 92		
SU149865	Amalgamation of 2 residential lots to create 1 additional residential lot		support	North
16/04/14	<i>Owner:</i> Melanie Taylor & Mr Ryan Paul Gates		20/05/2014	
	<i>Applicant:</i> Vision Surveys 4 Setoma Court JOONDALUP WA 6027 6 Setoma Court JOONDALUP WA 6027	Lot 140 D 99117 Vol 2190 Fol 796 Lot 127 D 99117 Vol 2190 Fol 785		
SU149871	Amalgamation of 2 City Centre lots into 1 City Centre lot		support	North
23/04/14	<i>Owner:</i> The Stephens Group Pty Ltd		22/05/2014	
	<i>Applicant:</i> JBA Surveys 15 Sundew Rise JOONDALUP WA 6027 17 Sundew Rise JOONDALUP WA 6027	Lot 6 DP 402043 Vol 2838 Fol 778 Lot 7 DP 402043 Vol 2838 Fol 779		

Application Details		Legal Description	Decision	Ward
SU149927	1 additional residential lot		support	South
30/04/14	Owner: Patricia Mary Manners		07/05/2014	
	Applicant: Peter James Longley			
	10 Bettles Street MARMION WA 6020	Lot 13 DP 205288 Vol 1137 Fol 318		
SU337-14	6 survey strata residential lots		support	North Central
02/04/14	Owner: Stebargo Holdings Pty Ltd		12/05/2014	
	Applicant: Craig Jordan			
	5 Reflection Close EDGEWATER WA 6027	Lot 19 D 67447 Vol 1691 Fol 566		
Total	8			

Monthly Building Application Code Variations Decision During May 2014

ATTACHMENT 3

Ward	BA Number	Receive Date	Application Description	Ram Property Address	Estimated Cost
North	BPU14/0499	03/04/2014	PATIO	23 Watcombe Avenue BURNS BEACH WA 6028	4,000
North	BPU14/0649	28/04/2014	PATIO ONLY	6 Montego Rise ILUKA WA 6028	12,000
North	BPU14/0715	14/05/2014	TWO STOREY DWELLING ONLY	34 Fontelina Parade ILUKA WA 6028	512,502
North	BPU14/0751	16/05/2014	PATIO	79 Grand Ocean Entrance BURNS BEACH WA 6028	16,750
North	BPU14/0773	26/05/2014	PATIO ONLY	96 Kinross Drive KINROSS WA 6028	17,700
NorthCentr	BPU14/0630	22/04/2014	PATIO	1 Fortescue Loop HEATHRIDGE WA 6027	5,000
SouthEast	BPU14/0635	29/04/2014	CARPORT ONLY	2 Sheoak Street GREENWOOD WA 6024	5,750
7					573,702



LOCAL PLANNING STRATEGY

ADVERTISING

The City of Joondalup Local Planning Strategy certified for advertising on 24 March 2009.

Signed for and on behalf of the Western Australian Planning Commission.

*an officer of the Commission duly authorised by the Commission
(pursuant to the Planning and Development Act 2005)*

Date _____

ADOPTED

The City of Joondalup hereby adopts the Local Planning Strategy, at the Ordinary meeting of the Council held on the 16th day of February 2010.

MAYOR

CHIEF EXECUTIVE OFFICER

ENDORSEMENT

Endorsed by the Western Australian Planning Commission on

*an officer of the Commission duly authorised by the Commission
(pursuant to the Planning and Development Act 2005)*

Date _____

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EXECUTIVE SUMMARY

The City of Joondalup *Local Planning Strategy* has been prepared in accordance with the City's statutory requirements under the *Planning and Development Act 2005* and the Town Planning Regulations 1967.

The purpose of the Strategy is to enable Council and the community to determine the vision and strategic planning direction for the City of Joondalup for the next ~~15 to~~ 2010 to 15 years.

Preparation of the *Local Planning Strategy* has included assessment of all relevant State, regional and Council plans, policies and strategies. Community input into the Strategy has been achieved through surveys on key planning issues.

The *Local Planning Strategy* has been arranged into ~~6~~ two main parts:

Part 1 – Local Planning Strategy, which comprises:

- The vision and objectives of the Local Planning Strategy.
- Strategies and actions which will deliver the desired outcomes for the major planning theme areas.
- Implementation and review.

Part 2 – Background information and analysis, which comprises:

- An introduction ~~which that~~ provides the background to the development of the *Local Planning Strategy*.
- The State and regional planning context.
- The local ~~government policy~~ planning context.
- Municipal Local Profile and key issues, which have been identified through an analysis of the local ~~profile environment~~ and the major influences on planning for the future.

The *Local Planning Strategy* ~~will~~ provides the strategic context for the development of a *Local Housing Strategy*, a *Local Commercial Strategy* and ultimately, the new district planning scheme. The *Local Housing Strategy* and *Local Commercial Strategy* ~~will be~~ were subject to a separate statutory public consultation processes and ~~will~~ generated additional strategies and actions for the *District Planning Scheme No. 2* review process. ~~It is intended to~~ The ~~incorporate the~~ key recommendations of the *Local Housing Strategy* and *Local Commercial Strategy* have been incorporated into the final *Local Planning Strategy*. The *Local Planning Strategy* represents an evolving strategy and will be subject to regular review.

PART 1 – LOCAL PLANNING STRATEGY

The Local Planning Strategy provides the strategic direction for land use planning and development for the City of Joondalup for the next 10 to 15 years and is the strategic basis for the development of *District Planning Scheme No. 3 (DPS3)*. It is consistent with state and regional planning policies and provides the rationale for the zoning and reservation of land in DPS3.

The preparation of a Local Planning Strategy is a requirement of the *Town Planning Regulations 1967*.

1.0 – VISION AND PLANNING PRINCIPLES

Joondalup 2022 is the City's long-term strategic planning document that outlines its commitment to achieving the vision and aspirations of its community and regional stakeholders. It aims to be transformational and drive a bold new vision for the City by expanding on its historical roots.

The vision for the City of Joondalup as outlined in *Joondalup 2022: Strategic Community Plan 2012-2022* is:

“A global City: bold, creative and prosperous”

Joondalup 2022 is divided in six key themes, each defined by an aspirational outcome including objectives and strategic initiatives.

The six key themes are as follows:

Governance and Leadership

Financial Sustainability

Quality Urban Environment

Economic Prosperity, Vibrancy and Growth

The Natural Environment

Community Wellbeing

The Local Planning Strategy supports the implementation of the key themes of *Joondalup 2022*.

Analysis of the regional and local planning framework and the City's existing characteristics, social trends and demographic projections as outlined in Part 2 has led to the identification of 8 key planning 'themes' that will guide the assessment of future town planning initiatives:

1. Joondalup City Centre
2. Housing
3. Commercial centres
4. Transport
5. Employment
6. Heritage
7. Public open space
8. Environment

2.0 – OBJECTIVES

The objectives of the Local Planning Strategy are:¹

- To develop and consolidate the City Centre as the Strategic Metropolitan Centre for the North West sub region and **aspire to** achieve Primary Centre status.
- To provide additional and more diverse housing to cater for an ageing population and changing household structures.
- To develop attractive, successful commercial centres that are accessible and well-connected to residents.
- To achieve greater employment self sufficiency.
- To ensure existing transport routes are used to their full capability by locating intensive land uses with significant trip generating potential in close proximity **to those routes**, and adjacent to railway stations.
- To enhance cycling and pedestrian networks.
- To protect and enhance the natural and built environment within the City.
- To ensure public open space is easily accessible and provides protection for vegetation and biodiversity, amenity and quality recreational opportunities.
- To protect and promote buildings, objects and places of heritage significance.

¹ For information only: the above Objectives have been adapted from the Vision Statements for each of the themes in Section 4.

4.0 PART 5 — STRATEGIES AND ACTIONS

The following eight themes contain a vision, strategies and actions.

4.1 Theme — Joondalup City Centre

4.1.1 Strategies

Overall vision statement

'The City of Joondalup's future economic prosperity will be driven by the growth of the City Centre. The City Centre will continue to develop and consolidate as the Strategic Regional Metropolitan Centre and economic anchor for the rapidly growing North West Corridor~~sub region~~ and will be promoted as Perth's second city with a view to becoming Perth's first Primary Centre.'

Vision statement 1

'The City Centre is the principal commercial and retail hub of the North West sub region~~Corridor~~.'

Strategies

- Promote the City Centre as a place for major regional offices and a centre of business activity in the North West Corridor~~sub region~~. Recognise the opportunities to support industrial growth to the north of the City as well as existing major business activities within the City Centre.
- Ensure development standards are conducive to development that reflects the City Centre's status as a Primary Strategic Metropolitan Centre and the principal commercial and retail hub of the region.
- Investigate the provision of an adequate supply of strategically located public parking to complement the public transport network.
- Continue to provide for diverse retail experiences ranging from markets to high-end retail, such as department stores.

Vision statement 2

'The Joondalup City Centre is the cultural and entertainment hub of the North West sub region.'

Strategies

- Ensure that land uses in the City Centre encourage the provision of a wide range of entertainment and recreational opportunities to create a vibrant City Centre for all ages.
- Promote the City Centre as the focus for cultural expression in the North West Corridor~~sub region~~.
- Encourage the provision of public art throughout the City Centre.
- Promote a connection between the shopping and entertainment areas of the City Centre, and the key tourist attraction of Yellagonga Regional Park.

Vision statement 3

'The Joondalup City Centre is a welcoming place for people.'

Strategies

- Ensure that the City Centre has a sufficient resident population to support a wide range of activities.
- Ensure that the City Centre is a safe and attractive environment for residents, workers and visitors.
- Ensure that the travel needs of pedestrians, cyclists and motorists are catered for through the provision of a well-planned movement network.

Vision statement 4

'The City Centre recognises and acknowledges the natural environment.'

Strategies

- Promote the recreational and environmental opportunities that Yellagonga Regional Park and Central Park provide.
- Promote the use of 'green' initiatives in the development of Council policies.

4.1.2 Actions

- ~~1. Review the current Joondalup City Centre Structure Plan and incorporate provisions which will:²~~
 - ~~• encourage commercial development with suitable and substantial height and bulk within the City Centre precinct through measures, such as:~~
 - ~~• removing plot ratio restrictions;~~
 - ~~• applying minimum heights but no height limits;~~
 - ~~• amalgamating land to allow for larger development sites; and~~
 - ~~• relaxing parking requirements.~~
 - ~~• require quality commercial and mixed-use development by way of public art, materials, public spaces and forecourts, and architectural features;~~
 - ~~• ensure street frontages are pedestrian-friendly and active through a range of measures, such as prohibiting residential uses on ground floors, permitting alfresco areas, providing visually permeable facades, and protecting pedestrians from weather events;~~
 - ~~• provide an appropriate balance of commercial and residential development in the City Centre, with particular emphasis on preventing exclusive residential development at the expense of commercial development.~~
 - ~~• encourage the development of an energy efficient urban environment;~~

² For information only: Review of the structure plan has been undertaken and a new City Centre Structure Plan has been developed which is awaiting WAPC approval.

- ~~recognise and build on the existing public transport and accessibility network in the City Centre by increasing commercial development, ensuring a mix of housing, and encouraging tourist development; and~~
- ~~replace the Western Australian Planning Commission's *State Planning Policy 3.1 – Residential Design Codes (Variation 1) 2008* with specific provisions for height, setbacks, amount of residential development permitted, open space, and parking. Investigate removing provisions regarding density, minimum site area per dwelling, or plot ratio to allow more flexible development.~~

1. Prepare an Activity Centre Structure Plan for the Joondalup City Centre which is in accordance with the Model Centre Framework of the *Activity Centres for Perth and Peel Policy* and the *Structure Plan Preparation Guidelines*. The Activity Centre Structure Plan should give specific attention to the opportunity for:

- Greater connectivity between the major activity generators such as the Joondalup Learning Precinct, Joondalup Health Campus, Lakeside Joondalup Shopping Centre, the Quadrangle Business/Retail Park, Joondalup Business Park, Joondalup transit station and the Joondalup City Centre - Central Area*;
- Edgewater Train Station and Joondalup Gate Retail Park becoming a transit orientated development node;
- Further activation of streetscapes and public space, including addressing issues associated with Central Walk;
- The Joondalup City Centre to be recognised as a Primary Centre;
- The development of detailed district specific guidelines to guide the built form within the Centre, whilst maintaining appropriate flexibility to allow non-conventional design and innovation.

2. Prepare a local Commercial Centres Strategy in line with the principles of the Western Australian Planning Commission documents: *Directions 2031: Spatial Framework for Perth and Peel* (2009) and the *Draft Activity Centres for Perth and Peel Policy* 2009.³ Implement the strategies and recommendations of the Local Commercial Strategy (LCS) which are as follows:

- Lot amalgamation is to be encouraged;
- Further subdivision and strata titling of activity centres should not be supported and mechanisms to prevent this are to be investigated;
- Expansion of commercial and retail activity, particularly bulky goods, should not further reduce the overall quantity of industrial use floorspace as identified by the City of Joondalup 2008 survey and mechanisms to help retain appropriate industrial uses will be investigated.
- ~~Large format retail and its distribution within the City has been examined, in conjunction with the distribution of Commercial Office within Part C of the Strategy;~~
- Offices should not be located on land zoned for industry except where incidental to or servicing industrial developments. ~~Commercial office and its distribution within the City has been examined within Part C of the Strategy;~~

* The Joondalup City Centre – Central Area is the area broadly bound by Central Park, Lakeside Drive, Shenton Avenue and McLarty Avenue.

³ For information only: A Local Commercial Strategy has been prepared and adopted by Council the strategies and the recommendations are now being included in the LPS.

- Encourage intensification of uses in the Joondalup City Centre - Central Area above the current 1,800m² per hectare level, up to an average intensity of above 2000m² per hectare in the city zones and mechanisms to promote this will be investigated;
- Encourage the integration of the Joondalup Learning Precinct based in and around intensification of the Edith Cowan University (ECU) campus. Such a development should include the provision of commercial and residential floorspace and high levels of sustainable/energy efficient built form. The ECU Master planning process should be encouraged and supported by the City;
- Facilitate additional development diversity in the Joondalup City Centre with an additional 600,000m² of residential, commercial and retail floorspace through optimising development opportunities identified in the draft Joondalup City Centre Structure Plan;
- Encourage small format commercial and retail opportunities (sub 40m²) through leasing and tenancy arrangement rather than strata or subdivision to include, convenience micro-markets and specialty food outlets, home work/living spaces, artisan outlets, retail incubators and speciality arcades, in tandem with appropriate parking provisions, particularly within the Joondalup transit station precinct (where all other requirements are met subject to Council policy);
- Ensure the landscape masterplan for the City is consistent with the plans for additional intense development and maintain high amenity levels, Designing Out Crime Planning Guidelines, water sensitive design and district water and drainage management principles which can be applied as the City develops and intensifies;
- Encourage and promote opportunities for kiosk and cart trade zones and street performance in pedestrian precincts as a means of developing occasional market and event related activity.
- Concentrate bulky goods developments within the City at strategic nodes (as listed at Table 8 of the LCS) to ensure a critical mass of offering to customers. Any developments with a cumulative total of 4,000m² GLAR or more outside these locations will require a Retail Needs Assessment.
- Allow shop retail, café/restaurant and personal services uses within bulky goods developments so long as they remain ancillary in nature and service bulky goods customers.
- Review the car parking requirements for bulky goods developments to ensure they are accommodating for customers. Require that parking and servicing, where possible, be primarily located at the rear of the bulky goods developments, sleaved behind built form, to enhance urban and pedestrian amenity and accessibility.
- Put in place a robust and flexible planning framework for strategic bulky goods nodes (as listed at Table 8 of the LCS) to allow for redevelopment and transition to higher intensity commercial activities in the medium to long term (beyond at least 15 years), in line with changing market conditions.
- While maintaining the primacy of the Joondalup City Centre - Central Area, Joondalup Learning Precinct and Joondalup Health Campus, support commercial office development outside of these areas over the long term (beyond at least 15 years), in line with changing market conditions and only once the office market within the Joondalup City Centre - Central Area, Joondalup Learning Precinct and Joondalup Health Campus have reached a critical mass to justify major commercial office floorspace at other specific locations including:
 - Within 200m of Edgewater Train station in line with TOD principles (long term, beyond 15 years)

- Investigate the use of strata subdivision restrictions and the introduction of minimum lot sizes as a mechanism for protecting the redevelopment potential of the City Centre where the ultimate land use type and intensity is not achieved.
- Require the ground floor activation of all commercial office developments within the Joondalup City Centre - Central Area, and all commercial office developments over three storeys outside of the Joondalup City Centre - Central Area.
- Investigate measures that will facilitate clusters of high intensity office development around key drivers of economic activity within the City Centre (as listed in Table 9 of the LCS).
- Restrict commercial office floorspace in bulky goods, service commercial and service industrial areas over at least the short to medium term (the next 15 years) until market demand exits for secondary office locations outside of the Joondalup City Centre - Central Area, Joondalup Learning Precinct and Joondalup Health Campus, except where the floorspace is ancillary to service commercial or service industrial activity.
- Develop a parking strategy for the Joondalup City Centre that identifies strategic car parking locations and allows existing car parking areas to transition to higher intensity uses in the medium-long term.

2.3. Investigate innovative approaches to the funding and provision of public art.

3.4. Implement the relevant actions of the City's *Community Safety and Crime Prevention Plan*.

4.5. Review ~~City Policy 3-8 — the~~ *Joondalup City Centre Car Parking For Commercial Development Policy* to ensure a practical mix of public and private parking is being achieved.

~~5. Investigate the need for, and potential location of a skate park.~~

6. Progress the development of ~~a regional cultural facility~~ *the Joondalup Performing Arts and Cultural Facility* on the identified site adjacent to Central Park ~~(Lot 1001 Teakle Court, Joondalup).~~

7. Identify sites in ~~the~~ Central Park and ~~the~~ HBF Arena ~~districts of the City Centre~~ for future education and/or ecotourism opportunities ~~(e.g. the proposed Environment Centre).~~

8. Ensure development in the City Centre is consistent with the principles and objectives of the City's *Landscape Master Plan* ~~and the Yellagonga Regional Park Management Plan~~.

9. Investigate the need for, and potential location of a permanent/temporary market to contribute to place creation and activation.

10. Provide public amenities such as seating, bicycle racks, shade and shelter where appropriate.

4.2 Theme — Housing

4.2.1 Strategies

Vision statement

'The City Centre will continue to be the focus for higher-density, high quality residential development. Outside the City Centre, in strategically appropriate locations, planning will take into account the future housing needs of an ageing population and changing household structures.'

Strategies

- Support the objectives of 'ageing in place'. As the population in the older suburbs ages, the City will be proactive in ensuring that these residents are able to remain in their suburbs, close to the amenities and services they are accustomed to.
- Encourage diversity of housing in terms of lot sizes and housing types to reflect changing demographics.
- Promote compact residential development close to Activity Centres.
- Promote transit-oriented development that clusters a mix of land uses around high quality transport nodes.
- Encourage regeneration of older areas to provide opportunities for more diverse housing types and to upgrade physical infrastructure and improve amenity.
- Some areas with ageing housing stock may be ready for regeneration. This is part of the natural process of housing renewal and presents excellent opportunities to provide more diverse housing types and upgrade physical infrastructure and amenity.
- Protect and enhance the amenity and attractiveness of the suburbs, with an emphasis on maintaining and improving streetscapes and recognising the important role trees play in the urban environment.
- Promote good urban design outcomes in future housing developments which will contribute to improved quality of development and streetscapes over time.

4.2.2 Actions

1. Prepare and implement the recommendations of the Local Housing Strategy (LHS) which will be:⁴
 - Accept the Housing Opportunity Areas shown on the Local Housing Strategy Plan Map in Section 10.4 (of the LHS) as areas suitable for higher residential density codings in the new District Planning Scheme.
 - Use the proposed new residential densities and zonings in each of the Housing Opportunity Areas described in Section 10.5 (of the LHS) as the basis for new density codings and rezonings in the new District Planning Scheme. The rest of the City is unchanged.
 - As part of the District Planning Scheme review process, develop design provisions to ensure development at the higher density of the dual density code will enhance/maintain streetscapes and incorporate environmentally responsible design.
 - Scheme and/or policy provisions to be developed to encourage amalgamation and development between two and four residential lots for aged persons' housing in appropriate locations and to encourage the inclusion of universal access design elements and environmentally responsible design elements into the developments. This recommendation will apply across the whole City with the exception of lots located in Housing Opportunity Areas and the Joondalup City Centre.
 - Replace the residential coding of R20 which currently applies to all commercial and mixed use zoned land over 1000m² with R80, and develop Scheme

⁴ For information only: A Local Housing Strategy has been prepared and adopted by Council and the WAPC and the strategies and recommendations are now being included in the LPS

and/or policy provisions to encourage the incorporation of environmentally responsible design elements into the developments. This recommendation will apply across the whole City with the exception of the Joondalup City Centre.

- ~~b~~ Replace the residential coding of R20 which currently applies to all commercial and mixed use zoned land under 1000m² with R40, and develop Scheme and/or policy provisions to encourage the incorporation of environmentally responsible design into the developments. This recommendation will apply across the whole City with the exception of the Joondalup City Centre.
- Scheme provisions should be considered and/or Council's height policies should be reviewed to allow additional height on:
 - large parcels of land being developed for aged persons' accommodation such as retirement villages;
 - large parcels of land with a density code of R60 and higher.
- ~~As part of the District Planning Scheme review process, develop provisions for large opportunity sites which sets a minimum 'target' density in line with government policy. The requirements will apply to large opportunity sites across the whole City with the exception of the Joondalup City Centre, investigate and determine the additional housing requirements over the next 20 years;~~
- ~~identify areas for infill or redevelopment which are strategically located within walking distance to Activity Centres (including the City Centre), bus/train stations, or on public transport corridors.~~
- ~~identify areas which, due to the age of housing stock, are suitable for infill or redevelopment;~~
- ~~prepare residential design guidelines to guide future redevelopment outcomes in the above areas and to ensure high levels of liveability and amenity;~~
- ~~use innovative approaches to codings, rather than blanket up codings that have no design criteria supporting them, in order to ensure that in the above areas higher density is only permitted, subject to good design outcomes being achieved;~~
- ~~identify areas where it is highly desirable to retain existing housing stock and residential density for the future accommodation needs of families;~~
- ~~recognise that changes in housing density occur gradually and need community support;~~
- ~~examine the potential for higher density residential or mixed use developments above existing and future bus/train station car parks (in consultation with the Public Transport Authority and the Department for Planning (formally Department of Planning and Infrastructure)); and~~
- ~~incorporate the neighbourhood amenity, urban design, and access provisions of the Western Australian Planning Commission's operational policy, Liveable Neighbourhoods 2007, and document, Designing Out Crime Planning Guidelines (2006).~~
- The Local Housing Strategy will be subject to a separate statutory public consultation process and will generate additional strategies and actions for the District Planning Scheme No. 2 review process. It is the intention to incorporate the key recommendations of the Local Housing Strategy into the final Local Planning Strategy.

2. As part of a future omnibus amendment to the Metropolitan Region Scheme, consider rezoning the 3-2 rural lots to 'Urban'. In addition, rezone the 3 remaining rural lots under

~~the District Planning Scheme No. 2 within the City to 'ResidentialUrban' and or 'Urban Development' under the District Planning Scheme No. 2~~ to reflect the surrounding existing-residential land uses.

3. Prepare a local planning policy on residential development to encourage attractive streetscapes, ensure high density and dual coded development is integrated into the surrounding built environment and achieve a high quality built form outcome.
4. As part of the consolidation of the City's landholdings, continue to ensure that where possible, the land is restricted to the development of aged or dependent persons dwellings only.

4.3 Theme — Commercial Centres (outside the City Centre)

4.3.1 Strategies

Vision statement

'Commercial Centres in the City will be attractive and successful places, accessible and well-connected to residents.'

Strategies

- Promote the concept of Activity Centres, as defined in ~~the Western Australian Planning Commission document Directions 2031 and Beyond – Spatial Framework for Perth and Peel (2009)~~, whereby Activity Centres, such as cCommercial cCentres, bring people together and are well-integrated with transport, pedestrian/cyclist networks.
- Ensure the established hierarchy of cCentres will remain in accordance with the ~~Western Australian Planning Commission's Draft Activity Centres for Perth and Peel Policy 2009~~.
- Encourage diverse activity and land uses in cCentres as they redevelop in order to retain a competitive edge and to become lively, attractive places.
- Encourage improvements to streetscapes, public safety, access, public transport and the pedestrian/cyclists network in and around cCentres.

4.3.2 Actions

1. Prepare a Commercial Centres Strategy which is in line with the principles of the Western Australian Planning Commission's, Directions 2031: Spatial Framework for Perth and Peel, and Draft Activity Centres for Perth and Peel Policy 2009, which will: Implement the strategies and recommendations of the Local Commercial Strategy (LCS) which are as follows:⁵
 - Lot amalgamation is to be encouraged where possible.
 - Further subdivision and strata titling of activity centres should not be supported and mechanisms to prevent this are to be investigated;
 - Expansion of commercial and retail activity, particularly bulky goods, should not further reduce the overall quantity of industrial use floorspace as identified by the City

⁵ For information only: A Local Commercial Strategy has been prepared and adopted by Council and the strategies and recommendation area now being included in the LPS

of Joondalup 2008 survey and mechanisms to help retain appropriate industrial uses will be investigated;

- Where Activity Centre Structure Plans are not required, centres should consolidate vacant land and build to increase height where appropriate before extending beyond current boundaries to discourage ad-hoc commercial development;
- Where additional retail and /or commercial floorspace cannot be supported as a viable option, consideration should be given to residential development (including aged care) and short stay tourist accommodation on vacant and underutilised land and apartments or home based businesses on upper floors consistent with the Local Housing Strategy;
- Review parking requirements for centres with significant public transport access (bus and rail) and/or opportunities for shared parking consistent with SPP 4.2 guidelines;
- Public realm upgrade of centres should be consistent with Designing Out Crime Planning Guidelines and water sensitive design principles; and
- Further studies including tenancy surveys and infrastructure services are recommended for the following centres which appear to be trading poorly, have significant vacant and underutilised land or which are in need of public realm upgrade, to determine priority actions and strategies required for revitalisation of each centre:
 - Coolibah Plaza, redevelopment opportunity;
 - Heathridge, under trading, strata titled, redevelopment opportunity;
 - Ocean Reef, potential for additional upper storeys/mixed use development;
 - Beldon, redevelopment potential;
 - Canham Way (Greenwood Plaza), potential redevelopment of southern section to act as catalyst for general 'facelift' subject to ensuring an appropriate quantity of service industrial uses are maintained;
- Concentrate bulky goods developments within the City at strategic nodes (as listed at Table 8 of the LCS) to ensure a critical mass of offering to customers. Any developments with a cumulative total of 4,000m² GLAR or more outside these locations will require a Retail Needs Assessment.
- Allow shop retail, café/restaurant and personal services uses within bulky goods developments so long as they remain ancillary in nature and service bulky goods customers.
- Review the car parking requirements for bulky goods developments to ensure they are accommodating for customers. Require that parking and servicing, where possible, be primarily located at the rear of the bulky goods developments, sited behind built form, to enhance urban and pedestrian amenity and accessibility.
- Put in place a robust and flexible planning framework for strategic bulky goods nodes (as listed at Table 8 of the LCS) to allow for redevelopment and transition to higher intensity commercial activities over the medium to long term (5 to 15 years), in line with changing market conditions.
- While maintaining the primacy of the Joondalup City Centre - Central Area, Joondalup Learning Precinct and Joondalup Health Campus, support commercial office development in secondary centres over the medium term (over the next 15 years), in line with changing market conditions and only once the office market within the Joondalup City Centre - Central Area, Joondalup Learning Precinct and Joondalup Health Campus have reached a critical mass to justify major commercial office floorspace co-located with Secondary Activity Centres.

- Require the ground floor activation of all commercial office developments within the Joondalup City Centre - Central Area, and all commercial office developments over three storeys outside of this area.
- Restrict commercial office floorspace in bulky goods, service commercial and service industrial areas over at least the short to medium term (the next 15 years) until market demand exits for secondary office locations outside of the Joondalup City Centre - Central Area, Joondalup Learning Precinct and Joondalup Health Campus, except where the floorspace is ancillary to service commercial or service industrial activity.
- ~~review the provisions of the District Planning Scheme No. 2 to allow more diverse uses to occur in Commercial Centres;~~
- ~~recognise the implications of extended trading hours, should they eventuate;~~
- ~~prepare general urban design principles to guide redevelopment of Commercial Centres outside the City Centre, paying close attention to public safety, access and streetscape;~~
- ~~identify opportunities to define the character of the local area within and around Commercial Centres; and~~
- ~~give special consideration to built form outcomes for the coastal nodes.~~

~~The Commercial Centres Strategy will be subject to a separate public consultation process period and will generate additional strategies and actions.~~

4.4 Theme — Employment

4.4.1 Strategies

Vision statement

'The City will aim to achieve greater employment self-sufficiency.'

Strategies

- Promote retail, education, health, ~~and~~ community services and emerging business sectors as the current industry strengths of the City Centre, in addition to fostering office based developments.
- Promote home businesses, including bed and breakfasts, as important for local employment and provide opportunities for residents to ~~'incubate'~~ develop a local business.
- Promote the proposed Ocean Reef Marina as a future employment node.
- ~~Encourage the establishment of local medical centres and consulting rooms in appropriate locations.~~

4.4.2 Actions

1. Ensure the provisions of the district planning scheme support the City's *Economic Development* ~~Plan 2007-2011~~ Strategy.
2. Review the provisions of the ~~City's Policy 7-9 — Home Business~~ Policy to encourage the development of home businesses whilst maintaining residential amenity ~~and to remove existing impediments to potential home business 'incubators'.~~
3. ~~Prepare a Bed and Breakfast Policy.~~

4.3. Once planning and environmental approvals for the Ocean Reef Marina are obtained, use structure planning for the land component of the Ocean Reef Marina to reinforce the site's importance as a major employment node.

5.4. ~~Prepare a local planning policy on medical consulting rooms to provide guidance on appropriate locations, preservation of residential character and amenity, design, traffic and parking. Implement the strategies and recommendations of the Local Commercial Strategy (LCS) which are as follows:~~⁶

- ~~• In order to achieve the self-sufficiency target of 60% or an additional 69,000 jobs in the North West sub region of which 20,000 are to be in the City of Joondalup, the priority is on attracting businesses and employment to the Joondalup City Centre which is the most viable location with appropriate development capacity and where the greatest agglomeration and additional economic benefit can be derived;~~
- ~~• Tourism and local recreation opportunities along the coast should be optimised and diversified for local, domestic and international visitors;~~
- ~~• Adequate provision must be made through review of DPS2 for at least 20,000 new dwellings within the Joondalup City Centre, the Housing Opportunity Areas and infill sites, which will support population driven employment and support higher levels of employment self-containment; and~~
- ~~• Scheme and policy initiatives to promote and support appropriate home based business sector will be investigated.~~

4.5 Theme — Transport

4.5.1 Strategies

Vision statement

'The existing transport routes (rail and road) will be used to their full capability by ensuring intensive land uses with significant trip-generating potential are located along them, at intersections and adjacent to railway stations. Cycling and pedestrian networks will be enhanced.'

Strategies

- Promote bus/train station precincts as land use and transport hubs.
- Where appropriate, encourage more intensive development along east-west distributor roads in the City, in line with the principles of ~~the Western Australian Planning Commission document, Directions 2031 and Beyond: Spatial Framework for Perth and Peel~~, and develop policies accordingly.
- Develop safe and attractive environments for pedestrians and cyclists along ~~Activity C~~ transport corridors to maximise their potential ~~as significant transport carriers~~ and reduce transport costs.
- Enhance transport and movement options to support the Joondalup City Centre's intended role as the ~~future~~ Primary Centre for the North West ~~sectors~~ sub region.
- Improve transport access choices, such as walking and cycling, to ~~Local Centres and~~ Activity Centres.

⁶ For Information only: A Local Commercial Strategy has been prepared and adopted by Council and the strategies and recommendations are now being included in the LPS

4.5.2 Actions

1. Examine the potential for future higher-density residential or mixed-use developments above existing and future bus/train station car parks, without compromising parking availability for users of public transport, in consultation with the Public Transport Authority and the Department of Planning ~~(formally Department of Planning and Infrastructure)~~.
2. Improve the pedestrian and bicycle networks so they become integral parts of the transport network, particularly networks that directly feed into ~~Activity Corridors and~~ Activity Centres.
3. Apply the pedestrian access principles of ~~the Western Australian Planning Commission operational policy, Liveable Neighbourhoods 2007~~, when assessing new subdivision and structure plan proposals.
- ~~4. Investigate the feasibility of land use changes along east-west Activity transport cCorridors in the district planning scheme to better integrate planning and transport. Include provisions for improving the attractiveness of these Corridors by the placement of public art, intensive street tree plantings or attractive bus shelters.~~
- ~~5. Identify suitable bus/train station precincts as development hubs in the future Commercial Centres Strategy.~~
- ~~6. Implement the City's Bike Plan 2009.~~
- ~~7.4. Investigate the enhancement of pedestrian access in the City Centre, by means of installing improved pedestrian crossings, and cross walks, and reduced speed limits around the major intersection of Boas Avenue and Grand Boulevard.~~
- ~~8.5.~~ Consider bicycle and pedestrian movement in the planning of streetscapes to ensure a safe and easy-to-use network.

4.6 Theme — Environment

4.6.1 Strategies

Vision statement

'To protect and enhance the natural and built environment within the City.'

Strategies

- Encourage site-responsive design for significant new development proposals.
- Encourage climatic responsive design in new development.
- Encourage the retention, protection, and enhancement of significant natural vegetation in new development, where appropriate, and possible.
- Consider climate change risks and impacts in City planning decisions.

4.6.2 Actions

1. Develop a policy to encourage the retention of natural landforms in significant development proposals.
2. Ensure detailed site and streetscape analysis accompanies development applications and structure plans for significant development proposals.

3. Ensure that development on the coast is consistent with ~~the recommendations of the Western Australian Planning Commission's Draft State Planning Policy 2.6 State Perth Coastal Planning Strategy Policy(2008), and the Coastal Planning Policy Guidelines, and the outcomes of the City's Coastal Vulnerability Assessments.-~~
4. Develop and implement a policy that encourages the use of environmentally sustainable design principles in the construction of buildings and significant additions within the City.
5. Ensure development within the City is consistent with the Western Australian Planning Commission's Better Urban Water Management ~~Framework (2008)~~ and water sensitive urban design principles.
6. Encourage developers to retain natural vegetation in new areas of public open space, and development sites where possible, particularly areas that will be developed for passive recreation.
7. Ensure development is consistent with the principles and objectives of the City's Landscape Master Plan.
8. Develop and circulate information and education materials advising residents of the benefits of environmentally sustainable design principles.
9. Incorporate environmentally sustainable development principles in the construction and significant refurbishment of City owned buildings.

4.7 Theme — Public Open Space

4.7.1 Strategies

Vision statement

'The City's public open space is easily accessible and provides protection for vegetation and biodiversity, amenity for the public, and quality recreational opportunities.'

Strategies

- Ensure that the City's public open spaces cater for both the passive and active recreational pursuits of the community.
- Continue to address the impact of water shortages in the management of public open space.
- Ensure public open space areas act as community focal points.
- Identity a network of paths to provide safe and convenient access to public open space areas.

4.7.2 Actions

1. Prepare a *Public Open Space Strategy* that will:
 - balance the needs of the community between passive and active usage;
 - ensure that public open space areas and recreation facilities are of high quality, useable, safe, and accessible;
 - where appropriate, increase the usage of currently under-utilised public open space areas;
 - ~~where appropriate, convert under-utilised public open space areas to bushland;~~

- ~~reduce water consumption~~ increase water efficiency by using sustainable watering practices; and
- where appropriate, promote shared-use of public open space areas.

This strategic approach needs to be closely aligned with the outcomes of the *Local Housing Strategy*.

4.8 Theme — Heritage

4.8.1 Strategies

Vision statement

'The City protects and promotes buildings, objects and places of heritage significance.'

Strategies

- Ensure that the identification, documentation, and, where appropriate, protection of places of heritage significance occurs in compliance with relevant State and Federal legislation.
- Promote the City's heritage through community awareness and education.

4.8.2 Actions

1. Review the City's *Municipal Inventory of Heritage Places* to ensure an accurate and comprehensive record of the City's heritage.
2. Continue to develop heritage walk trails, interpretive signage, and information brochures to promote local heritage in the community in conjunction with tourism aspirations.
3. Investigate providing incentives for conservation.

~~PART 5.0~~ — IMPLEMENTATION, MONITORING AND REVIEW

5.1 Implementation

The City of Joondalup's *Local Planning Strategy* is to be used as a planning tool to assist Council, the State Government, and the community in their respective roles in land use decision-making.

Many of the strategy recommendations will be implemented through the adoption of planning strategies and policies, and ultimately through the zonings and special provisions of the new *District Planning Scheme No. 3*.

~~Prior to the adoption of the *District Planning Scheme No. 3*, additional research will need to be undertaken, particularly in the areas of future housing needs and Commercial Centres. These studies will ultimately lead to the preparation of a *Local Housing Strategy* and *Commercial Centres Strategy* which will inform the *District Planning Scheme No. 3*. Community consultation will be an integral part of this work and should expedite the process for finalisation of the *District Planning Scheme No. 3*. It is the intention to incorporate the key recommendations of the *Local Housing Strategy* into the final *Local Planning Strategy*.~~

It is likely that, in the interim period prior to the finalisation of the new *District Planning Scheme No. 3*, some amendments to the current *District Planning Scheme No. 2* may be necessary to facilitate desirable outcomes in a more timely fashion. ~~At the time of writing, the Western Australian Planning Commission's Policy 4.2 — Metropolitan Centres Policy Statement for the Perth Metropolitan Region (October 2000) is being reviewed in the context of Directions 2031: Spatial Framework for Perth and Peel (2009). This may have implications for the City's new District Planning Scheme No. 3.~~

5.1.1 Next steps

The following will be undertaken subsequent to the adoption of the *Local Planning Strategy*:

1. ~~Finalise~~ Review the *City Centre Car Parking Policy*.
2. Prepare an Activity Centre Structure Plan for the Joondalup City Centre.
- ~~2. — Review the Joondalup City Centre Structure Plan.~~
3. ~~Prepare~~ Finalise—Implement the recommendations of the Local *Commercial Centres Strategy*.
4. ~~Prepare—Implement the recommendations of the Local Housing Strategy through an amendment to District Planning Scheme No. 2 and the development of associated local planning policies.-~~
5. Formally initiate the amendment review process for the *District Planning Scheme No. 2*.
6. Review relevant City-local planning policies.
7. Finalise *District Planning Scheme No. 3*.

5.2 Monitoring and Review

Whilst the *Local Planning Strategy* provides a strategic planning direction for the next ~~15 to 2010 to 15~~ years, it is inevitable that over that period of time, community views may change and place new pressures on land use planning. To ensure the City can recognise and respond to these changes, it is important that the Strategy is continuously reviewed.

The City of Joondalup will need to adopt a procedure for monitoring any shortcomings in the Local Planning Strategy and the associated strategies and actions that flow out of the Strategy. Any identified issues that arise between review dates should be documented and retained by the City for consideration once the review process is undertaken.

A review of the Strategy should be undertaken every 5 years, preferably preceding future reviews of the *District Planning Scheme No. 3*. Revisions to the *Local Planning Strategy* should also be presented to the Western Australian Planning Commission for endorsement.

PART 2 – BACKGROUND INFORMATION AND ANALYSIS

1.0 - INTRODUCTION

1.1 Background to the City of Joondalup

The City of Joondalup was created on 1 July 1998 when the City of Wanneroo was divided. Its current population is approximately ~~460,000~~167,623⁷ –people⁷, making it the second largest local government in Western Australia by population.

The City covers an area of approximately 10,300 hectares or 99.56 square kilometres and encompasses 22 suburbs, including Beldon, Burns Beach, Connolly, Craigie, Currambine, Duncraig, Edgewater, Greenwood, Heathridge, Hillarys, Iluka, Joondalup, Kallaroo, Kingsley, Kinross, Marmion, Mullaloo, Ocean Reef, Padbury, Sorrento, Warwick and Woodvale. These suburbs are predominantly residential, with some commercial and light industrial areas.

The City's southern boundary is located approximately 16 kilometres from the Perth Central Business District, and is bounded by the City of Wanneroo to the east and north, the City of Stirling to the south, and the Indian Ocean to the west. The City includes 17 kilometres of coastline and has an abundance of parks, beaches and leisure facilities.

Major features of the City include Joondalup City Centre, Whitford City Shopping Centre, Lakeside Joondalup Shopping Centre, Warwick Grove Shopping Centre, Joondalup Resort, Arena Joondalup, Joondalup Health Campus, Edith Cowan University (Joondalup Campus), West Coast Institute of Training ~~(formerly West Coast College of TAFE)~~, Western Australia Police Academy, Hillarys Boat Harbour, The Aquarium of Western Australia (AQWA), Marmion Marine Park, Yellagonga Regional Park, Burns Beach Bushland, Craigie Open Space, Warwick Open Space, Woodvale Nature Reserve, Pinnaroo Valley Memorial Park, Lake Joondalup, and various beaches. In addition, the City is served by the Mitchell Freeway and the Joondalup Railway Line.

1.2 The requirement for, and purpose of, a Local Planning Strategy

Local governments are required to prepare local planning strategies under the *Town Planning Regulations 1967*. In compliance with these Regulations, the City of Joondalup has prepared this *Local Planning Strategy* to support the development of a new district planning scheme for the City. The Strategy will ultimately support the operations of the new Scheme by providing a rationale and context for its content.

According to the *Town Planning Regulations 1967*, a local planning strategy shall:

- set out the long-term planning directions for the local government;
- apply State and regional planning policies; and
- provide the rationale for the zones and other provisions of the Scheme.

The City of Joondalup *District Planning Scheme No. 2* came into operation in November 2000. The *Planning and Development Act 2005* requires each local government to review its *Planning Scheme* every 5 years. To support this review, and in accordance with the *Town Planning Regulations 1967*, the City has prepared this *Local Planning Strategy* to support the development of the new district planning scheme.

⁷ ABS ~~ERP 2013~~2008

1.3 Community consultation

A series of *Planning Issues Papers* were produced in 2007 seeking input from the community on a broad range of planning issues affecting the future of the City. Namely, the *Joondalup City Centre*, *Commercial Centres*, *Environment and Sustainability*, *Home Businesses*, *Housing Density*, *Public Open Space*, and *Heritage*. The initiative was advertised in local papers and *Issues Papers Surveys* were available online and distributed to letterboxes in the district. The outcomes of the surveys were considered by Council and the results used to inform this Strategy. The full results from the 7 surveys are provided at Appendix 1.

The Local Housing Strategy and Local Commercial Strategy both underwent separate community consultation processes during their development and adoption. In addition, the various plans and policies adopted by Council undergo community consultation as part of their development.

PART 2—2.0 STATE AND REGIONAL POLICY-PLANNING CONTEXT

2.1—State level strategies and legislation

2.1 State Planning Strategy 1997

~~The State Planning Strategy 1997 was prepared by the Western Australian Planning Commission/Department of Planning and provides the basis for long-term State and regional land use planning and coordinates a whole-of-government approach to planning. In the State Planning Strategy 1997, the City of Joondalup falls within the Perth Region which has the following vision:~~

~~‘Over the next the three decades Perth will become one of the cleanest, most productive and liveable cities in the world. It will have all its major natural features available for all to access and enjoy, its cultural heritage protected and its coastal and inland waters and air quality maintained to the highest possible standard, Perth will be an efficient City where the less mobile are able to easily access facilities and where there is a balance between walking, cycling, public transport, car and truck usage. It will be a region comprising distinct living areas with their own sense of community, their own recognisable centre and range of facilities.’~~

~~The Strategy identifies 5 key principles:~~

- ~~1. *Environment:* To protect and enhance the key natural and cultural assets of the State and deliver to all West Australians a high quality of life which is based on sound environmentally sustainable principles.~~
- ~~2. *Community:* To respond to social changes and facilitate the creation of vibrant, safe and self-reliant communities.~~
- ~~3. *Economy:* To actively assist in the creation of regional wealth, support the development of new industries and encourage economic activity in accordance with sustainable development principles.~~
- ~~4. *Infrastructure:* To facilitate strategic development by making provision for efficient and equitable transport and public utilities.~~
- ~~5. *Regional Development:* To assist the development of regional Western Australia by taking account of the special assets and accommodating the individual requirements of each region.~~

~~The principles are accompanied by a list of strategies aimed at achieving the desired outcomes, many of which involve implementation by way of local town planning schemes.~~

2.12 State Planning Strategy 2050 (December 2012)

The State Planning Strategy 2050 was prepared by the Department of Planning on behalf of the Western Australian Planning Commission. The State Planning Strategy has been designed to inform planning policies and decisions throughout Western Australia and presents a vision for Western Australia to 2050 and beyond. The Strategy is based on a framework of planning principles, strategic goals and State strategic directions that respond to the challenges and opportunities that drivers for change present for the future land-use planning and development of Western Australia. The draft State Planning Strategy takes into account what is known about the future and sets a vision to 2050 based on a framework of planning principles, strategic goals and State strategic directions.

The vision for the State of sustained growth and prosperity as outlined under the strategy is:

1. A diverse State: offering the diversity of ecosystems, landscapes, enterprises, people and cultures.
2. A liveable State: the place for choice for the brightest and best.
3. A connected State: as connected to the rest of the world as any other place.
4. A collaborative State: enabling alignments that progress the State's sustained prosperity.

The purpose and function of the State Planning Strategy is to provide a State strategic context and basis for the integration and coordination of land-use planning and development across state, regional and local jurisdictions. The Strategy supports the Government's intention to undertake a collaborative approach to planning for the State's land availability, physical and social infrastructure, environment, economic development and security. It provides a comprehensive list of region-based strategies and action to achieve these.

The State Planning Strategy 2050 will guide and inform:

- local community plans, growth plans and local planning schemes and strategies with structure planning and development assessments;
- project approvals through the Government's Lead Agency Framework;
- planning for the coordination of physical and community infrastructure;
- region scheme amendments, regional planning and infrastructure frameworks, regional investments and service delivery programs; and
- investment proposals into areas and sectors of the State most likely to generate a return in the public interest.

Part One of the Strategy provides an overview of the future challenges facing the State and outlines the appropriate planning response. It identifies those things that the community regard as being fundamentally important, and sets out the key principles which should guide the way in which future planning decisions are made. Some short term priority actions are identified in Part One to improve the way in which future planning decisions are made.

Part Two is comprised of a manual, which provides a comprehensive list of strategies and actions for government to improve the environment, community, economy and infrastructure. The strategies and actions are region-based.

The Strategy identifies six inter-related principles, applying across all regions, local government areas and communities:

- Community: Enable diverse, affordable, accessible and safe communities.
 - Economy: Facilitate trade, investment, innovation, employment and community betterment.
 - Environment: Conserve the State's natural assets through sustainable development.
 - Infrastructure: Ensure infrastructure supports development.
 - Regional development: Build the competitive and collaborative advantages of the regions.
- Governance: Building community confidence in development processes and practices.

2.23 State Planning Framework Policy

The *State Planning Framework* is a statement of planning policy made under Section 26 of the *Planning and Development Act 2005*. The policy is the overarching Statement of Planning Policy that brings together existing State and regional policies and plans which apply to land use and development in Western Australia into a State Planning Framework.- It also restates and expands upon the key principles of the *State Planning Strategy* (described under Section 2.1) in planning for sustainable land use and development. It provides a context for decision-making on land use and development in Western Australia.

The *State Planning Framework Policy (Variation 2)* unites existing State and regional policies, strategies and guidelines within a central framework to provide a context for decision-making by the Western Australian Planning Commission.—The *Local Planning Strategy* has been prepared within this planning framework and has applied the relevant State and regional planning policies.

2.3 State Planning Policies

2.3.1 —Statement of Planning Policy No. 2: Environment and Natural Resources Policy

The *Environmental and Natural Resources Policy* defines the broad principles and considerations that represent good and responsible planning in terms of environment and natural resource issues within the framework of the *State Planning Strategy*.

The objectives of the policy are to:

- Integrate environment and natural resource management with broader land use planning and decision-making.
- Protect, conserve and enhance the natural environment.
- Promote and assist in the wise and sustainable use and management of natural resources.

The policy provides general and specific measures for aspects of natural resources. These measures are further supplemented by more detailed planning policies on particular natural resources, which should be implemented in conjunction with this policy.

2.3.2 —State Planning Policy No. 2.6: State Coastal Planning Policy

State Planning Policy 2.6—The *State Coastal Planning Policy 2003* provides high order guidance for decision-making on coastal planning matters, and applies to the coast throughout Western Australia. The objectives of the policy are to:

- Ensure that development and the location of coastal facilities takes into account coastal processes, landform stability, coastal hazards, climate change and biophysical criteria.

- Ensure the identification of appropriate areas for the sustainable use of the coast for housing, tourism, recreation, ocean access, maritime industry, commercial and other activities;
- Provide for public foreshore reserves and access to them on the coast;
- Protect, conserve and enhance coastal values, particularly in areas of landscape, nature conservation, indigenous and cultural significance.

~~The Policy has relevance to the City of Joondalup as the City contains approximately 17 kilometres of coastline. The Policy identifies general measures which should be incorporated into local and regional planning strategies, structure plans, schemes, subdivision, and development applications. It also, as well as providing provides guidance on coastal setbacks and building height limits. Maximum height limits for development A height limit of 5 five storeys (and not exceeding 21 metres in height) within 300 metres of the horizontal setback datum is should be specified in the local planning scheme or structure plan, with local governments able to specify lower maximum height limits in particular localities in order to achieve outcomes which respond to the desired character, built form and amenity of the locality.~~

The State Coastal Planning Policy also provides policy measures for:

- Coastal water resource management;
- Coastal hazard risk management and adaptionadaptation planning;
- Coastal infill development;
- Coast protection works;
- Coastal foreshore reserves;
- Coastal strategies and management plans; and
- The inclusion of precautionary principles.

~~Draft State Coastal Planning Policy Guidelines have also been developed to provide more detailed guidance for the application of the policy measures.~~

The City of Joondalup will implement the measures identified in the State Coastal Planning Policy where appropriate and applicable.

2.3.3 -State Planning Policy 2.8: Bushland Policy for the Perth Metropolitan Region

The Bushland Policy for the Perth Metropolitan Region is a supplementary policy to State Planning Policy 2.0: Environment and Natural Resources Policy, and provides an implementation framework to ensure bushland protection and management issues in the Perth Metropolitan Region are appropriately addressed and integrated with broader land use planning and decision-making. This specifically applies to Bush Forever areas, and local bushland outside Bush Forever areas.

The policy measures identify specific information requirements, issues requiring special consideration and, more specifically, planning assessment and decision-making criteria and processes for bushland areas within the Perth Metropolitan Region.

The City of Joondalup has seven Bush Forever sites, totalling approximately 234 hectares of native vegetation. It is also estimated that there is 95 hectares of local natural area.

~~State Planning Policy 2.87 — Draft Bushland Policy for the Perth Metropolitan Region 2004 provides a statutory policy position and implementation framework for bushland protection and management issues in the Perth Metropolitan Region.~~

2.3.4 State Planning Policy 3.0: Urban Growth and Settlement Policy

The *Urban Growth and Settlement 2006 Policy* sets out the principles and considerations which apply to planning for urban growth and settlements in Western Australia. The overall aim of the policy is to facilitate sustainable patterns of urban growth and settlement by setting out the requirements of sustainable settlements and communities and the broad policy in accommodating growth and change.

The objectives of the policy are:

- To promote a sustainable and well planned pattern of settlement across the State, with sufficient and suitable land to provide for a wide variety of housing, employment, recreation facilities and open space.
- To build on existing communities with established local and regional economies, concentrate investment in the improvement of services and infrastructure and enhance the quality of life in those communities.
- To manage the growth and development of urban areas in response to the social and economic, environmental, heritage and community values and constraints.
- To promote the development of a sustainable and liveable neighbourhood form which reduces energy, water and travel demand while ensuring safe and convenient access to employment and services by all modes, provides choice and affordability of housing and creates a identifiable sense of place for each community.
- To co-ordinate new development with the efficient, economic and timely provision of infrastructure and services.

~~Its objectives include: managing the growth and development of urban areas in response to the social and economic needs of the community; recognising relevant climatic, environmental, heritage and community values and constraints; and promoting the development of a sustainable and liveable neighbourhood form.~~

2.43.5 State Planning Policy 3.1: Residential Design Codes of Western Australia (R-Codes)

~~State Planning Policy 3.1 — The Residential Design Codes (Variation 1) 2008 (2013)~~ provide controls for residential design and development which apply throughout the City of Joondalup. Its provisions are included in the City's *District Planning Scheme No. 2*. ~~The Residential Design Codes (R-Codes) has been in place since the 1980's with a number of revisions having occurred since then, the most recent being in 2008 2013.~~ The purpose of the Residential Design Codes is to provide local governments, the community and the development industry with a comprehensive tool for the control of the built form and density of residential development throughout ~~WA~~ Western Australia.

~~The~~ Its principal uses ~~of State Planning Policy 3.1 — Residential Design Codes (Variation 1) 2008 include: are:~~

- at a strategic level: to ensure that there is an appropriate choice and distribution of housing types and densities to meet the needs of the community as a whole.
- at a detailed level: to ensure that the design and planning of residential development occurs in a way that is appropriate to the needs of its occupants and respectful of the amenity of the locality.

Local planning schemes can also include provisions or policies which add to the requirements of the R-Codes by either altering the standards or including additional standards for the development of housing in the locality. A number of local authorities utilise this approach and have adopted design guidelines as policies under their schemes to achieve desired outcomes - for example, protecting the unique character of a residential area or to better control contentious issues such as height and overlooking.

2.34.6 State Planning Policy 3.5: Historic, heritage, conservation

This policy applies principally to historic cultural heritage including heritage areas, buildings and structures and other places and areas of heritage significance at both the State and local level. This policy does not apply to Aboriginal heritage or natural heritage.

The objectives of this policy are:

- To conserve places and areas of historic heritage significance.
- To ensure that development does not adversely affect the significance of heritage places and areas.
- To ensure that heritage significance at both the State and local levels is given due weight in planning decision-making.
- To provide improved certainty to landowners and the community about the planning processes for heritage identification, conservation and protection.

The policy measures contained in the document deal with, among other things, designation of heritage areas, the differentiation between “heritage areas” and “urban character areas”, the establishment of heritage lists, and development control principles to be observed by local authorities.

2.43.7 State Planning Policy 4.2: Activity Centres for Perth and Peel

The ~~Draft~~ *Activity Centres for Perth and Peel Policy* revokes *State Planning Policy 4.2 — Metropolitan Centres Policy Statement for the Perth Metropolitan Region (October 2000)*. The main purpose of the ~~draft~~ policy is to specify broad planning requirements for the planning and development of new, and the redevelopment and renewal of existing, Activity Centres in urban areas of Perth and the Peel region. ~~It Draft Activity Centres for Perth and Peel Policy 2009~~ is ~~mainly-predominantly~~ concerned with the location, distribution, and broad land use and urban design criteria for Activity Centres, as well as promoting a coordinated approach to their land use and infrastructure planning by local governments and public authorities.

The ~~draft~~ policy reflects the intention of the Western Australian Planning Commission to encourage and consolidate residential, and a range of commercial investment, into Activity Centres, such that the growth of each Centre contributes towards the overall network of Activity Centres in Perth and Peel. A hierarchy of Centres is specified, with the highest order centre within the City of Joondalup being the Joondalup City Centre, identified as a Strategic metropolitan centre. Other activity centres are the Ssecondary centres of Whitfords and, Warwick and the Ddistrict centres of Currambine, Greenwood and Woodvale.

The policy states that local planning strategies should reflect the policy provisions, including the activity centre hierarchy. Strategies should also guide the long-term distribution of retail and commercial floorspace and housing supply via the network of centres.

An additional feature of the ~~draft~~ policy is the removal of maximum retail floor space as a method of controlling development. Rather a local planning strategy should include an

estimate of retail need and distribution of retail floor space which is consistent with the hierarchy. the retail floor space guide which has been replaced with a mixed-use threshold for Centres below Primary Centres in the hierarchy of Centres.

The draft Policy introduces a new Centre type into the hierarchy of Centres, namely Primary Centre. Joondalup City Centre, along with Rockingham City Centre, has been identified as a Primary Centre. In the long term, the aim of Primary Centres will be to provide a similar level of service to the Perth Central Business District and become dominant employment areas. The draft Policy also identifies 2 Regional Town Centres, Westfield Whitfords and Centre Warwick (previously designated as Regional Centres), and 3 District Centres at Greenwood Village, Currambine and Woodvale (unchanged).

2.43.8 State Planning Policy 5.2: Telecommunications Infrastructure

State Planning Policy 5.2: —The Telecommunications Infrastructure Policy 2004 provides a framework for the preparation, assessment and determination of applications for planning approval of telecommunications facilities within the context of the State planning system and applies to all such applications in the City of Joondalup.

The Western Australian Planning Commission's Guidelines for the location, siting and design of telecommunication infrastructure is an advisory document developed to complement the Telecommunications Infrastructure Policy. It provides further guidance on the appropriate location, integration and design of telecommunication infrastructure to assist developers and local governments.

2.4 Regional Strategies

2.4.1 Directions 2031 and Beyond: Draft Spatial Framework for Perth and Peel (2009) Metropolitan Planning beyond the horizon

Directions 2031: Draft Spatial Framework for Perth and Peel and Beyond is a high-level spatial framework plan to guide the detailed planning and delivery of housing, infrastructure and services necessary to accommodate the future growth of Perth and Peel. The spatial framework outlines population growth scenarios and land use patterns for a medium to long term increase of half a million people by 2031, and prepares for a city of 3.5 million people. It identifies the connected city model as the most realistic scenario for growth of the city over the next 20 to 25 years and that a significant shift from 'business as usual' growth patterns will be required. The Framework builds on many of the themes identified in Network City: Community Planning Strategy for Perth and Peel 2004. Directions 2031 identifies a 'connected city' as the most realistic model for growth over the next 20 to 25 years. The Framework recognises that a significant shift from 'business as usual' growth patterns will be required andDirections 2031 and Beyond anticipates a 50% increase in infill development rates and a 50% improvement in average densities in new development areas.

2.4.2 Draft Outer Metropolitan Perth and Peel Sub-regional Strategy

Due to the complexity of strategic planning for the metropolitan area, sub-regional strategies are required to provide guidance at the local level. The Outer Metropolitan Perth and Peel sub-regional strategy provides a broad framework for delivering the objectives of Directions 2031. The over-riding purpose of this sub-regional strategy is the urban expansion management program.

The City of Joondalup is expected to contribute to the growth of the North West sub region. The Outer Metropolitan Regional Strategy estimates the dwelling supply in the North West

sub region under a connected city scenario to be 167,400 dwellings with 1,400 new dwellings in Joondalup greenfield sites (principally at Burns Beach and Iluka) and 10,900 new dwellings in Joondalup infill locations including Joondalup City Centre redevelopment. (It is noted that the redevelopment yields for Tapping and Ashby of 1,800 dwellings that were included in the City of Joondalup figures in the sub-regional strategy, should have been included in the City of Wanneroo, and have been deleted from these figures). This gives a total target for Joondalup of 12,300 additional dwellings by 2031.

2.5 Regional Planning Schemes

2.5.1 Metropolitan Region Scheme

As part of the Perth Metropolitan Region, the City of Joondalup is subject to the *Metropolitan Region Scheme (MRS)*. The MRS defines the future use of land, dividing it into broad zones and reservations. The City's Local Planning Scheme, *District Planning Scheme No. 2*, provides detailed plans for its part of the region and is required to accord with the ~~Metropolitan Region Scheme~~MRS.

2.6 Regional and sub-regional structure plans

2.6.1 North West Corridor Structure Plan (1992)

The *North West Corridor Structure Plan* sets out the structure of urban development in the Corridor and is the foundation of the existing pattern of development within the City of Joondalup. The importance of the Joondalup City Centre as a major centre of employment, services and facilities for the region and implementation of regional public transport links was foreshadowed in this document. The purpose of the *North West Corridor Structure Plan* is to ensure there is a comprehensive approach to planning and development in the Corridor. The plan provides the regional context for more detailed planning decisions and coordination of investment in regional infrastructure such as roads, drainage and trunk services. The plan is currently being reviewed by the ~~Western Australian Planning Commission~~ Department of Planning.

2.7 Operational policies

2.7.1 Liveable Neighbourhoods 2007

Liveable Neighbourhoods 2007 is an operational policy for the design and assessment of structure plans and subdivision for new urban areas in the Perth Metropolitan Region and ~~c~~Country ~~c~~Centres. *Liveable Neighbourhoods 2007* is applied in the City of Joondalup in the design and approval of urban development, structure planning and subdivision for greenfield sites and for the redevelopment of large brownfield and urban infill sites.

2.7.2 Development Control Policy 1.6 — Planning to Support Transit Use and Transit Oriented Development

Development Control Policy 1.6 — Planning to Support Transit Use and Transit Oriented Development sets out the position of the Western Australian Planning Commission in relation to future development in a transit-oriented precinct. One of the policy objectives is to ensure the 'optimal use of land within transit-oriented precincts by encouraging the development of uses and activities that will benefit from their proximity and accessibility to public transport and which in turn, will generate a demand for the use of transit infrastructure and services.'

The **p**Policy defines a 'transit-oriented precinct' as one in which the threshold for walking to those facilities is:

- approximately 10 to 15 minutes, or an 800 metres distance for train stations, transit interchanges or major bus transfer stations or terminals; and
- approximately 5 to 7 minutes walking time or 400 metres for bus stops located on bus routes with multiple bus services that are high-frequency of 15 minutes or less during peak periods.

There are 6 railway stations in the City of Joondalup and a network of public transport bus routes servicing the local and regional transport needs of the City. The bus routes are well integrated with train services at Joondalup, Greenwood, Whitfords and Warwick Stations and provide a high degree of accessibility to local facilities and amenities.

2.7.3 Other Operational Policies

In addition to the previous mentioned documents, those already described in this section, the Western Australian Planning Commission has adopted a range of Operational operational Policies-policies to guide its decision-making on subdivision and development applications. These **p**Policies apply when the WAPC City and the Planning Commission considers applications for subdivision or development within the City of Joondalup, when the CouncilCity comments and recommends upon such proposal to the Commission, and when the CouncilCity has regard to them in making its own decisions under its local planning scheme.

The Western Australian Planning Commission has also published a series of *Planning Bulletins* and as Practice-practice Codes-notes for local governments, and State Government agencies and other parties on a range of planning matters.

A list and copies of these policies and guidelines can be obtained from the Department of Planning through their website.

2.8 Other relevant strategies, plans and policies

2.8.1 Hope for the Future: The Western Australian State Sustainability Strategy 2003

Hope for the Future: The Western Australian State Sustainability Strategy 2003 was developed by the Department of the Premier and Cabinet. The Strategy is a coordinated Government approach to the implementation of a sustainability framework in which environmental, social and economic actions can be delivered. Sustainability is meeting the needs of current and future generations through integration of environmental protection, and social and economic prosperity.

2.8.2 Public Transport for Perth in 2031

The Public Transport Plan identifies the public transport network needed to support Perth's growing population and links to and between strategic centres. It states that the current network will not be able to cope with the projected increase in public transport use and growth of the city.

Currently, there is limited quality mass transit services for the central northern sector of the Perth Metropolitan Area and between major centres outside of the Joondalup City Centre - Central Area. Of particular relevance to the City of Joondalup is the development of connections between centres at suburban nodes such as Whitfords and Joondalup, Warwick

and Morley. Further growth of feeder buses linking bus and train stations, particularly on the Joondalup rail line will continue.

2.8.3 Tourism Planning Taskforce Report (2006) and Planning Bulletin No. 83 — Planning for Tourism (2007)—refer to bulletin.

The Tourism Planning Taskforce, established in 2002, investigated the practice of using tourist zoned land for residential development and the effect of strata schemes on tourism developments. Recommendations of the Taskforce included the preparation and approval by local government of specific tourism components in local planning strategies as a framework for decision-making on tourism proposals. *Planning Bulletin No.83* sets out the interim-policy position of the Western Australian Planning Commission on tourism development within the State and will guide decision making on subdivision, development and scheme amendment proposals for tourism purposes to implement the recommendations of the Tourism Planning Taskforce.

2.8.4 Designing Out Crime Planning Guidelines (2006)

The *Designing Out Crime Planning Guidelines* provide local government, government agencies, the development industry, and planning and design practitioners with an understanding of the principles of ‘designing out crime’, based on the premise that good design can reduce opportunities for offending and improve feelings of safety.

2.8.5 Better Urban Water Management Framework (2008)

~~This Better Urban Water Management Framework~~ provides guidance on the implementation of *State Planning Policy 2.9 — Water Resources* (which is a requirement of the *State Water Strategy for Western Australia*). ~~The Framework~~It is designed to facilitate better management and use of urban water resources by ensuring an appropriate level of consideration is given to the total water cycle at each stage of the planning system. The document intends to assist regional, district and local land use planning, as well as subdivision and development phases of the planning process. It should be applied to both new greenfield and urban renewal projects where residential, commercial, industrial and rural residential uses and development is proposed.

2.8.6 Draft Perth Coastal Planning Strategy (2008)

The ~~Draft Perth Coastal Planning Strategy~~ was endorsed in January 2010 and has since been integrated into *Directions 2031 and Beyond*.

~~provides guidance and support to decision-making on future land use, development and conservation of the Perth metropolitan coastline from Two Rocks to Singleton. The draft Strategy makes recommendations for 56 coastal precincts, 7 of which are located within the City. Relevant objectives of the draft Strategy include:~~

- ~~• To promote, protect and retain areas of open space for the purposes of conservation, recreation and amenity.~~
- ~~• To protect areas which provide views of the coast.~~
- ~~• To protect the coastline while still allowing people to live near the coast and use the coast for activities such as recreation.~~
- ~~• To develop tourism and recreation nodes along the coast in appropriate locations.~~
- ~~• To provide sufficient infrastructure to ensure that people can enjoy and recreate at the beach.~~
- ~~• To provide for public access on the coast.~~

2.3 — Other State planning documents

In addition to the State Planning Policies, the Western Australian Planning Commission has adopted Operational Policies⁸, guidelines, strategies and Planning Bulletins to guide and elaborate upon desired planning outcomes.

2.3.3 Network City: Community Planning Strategy for Perth and Peel 2004⁹

Network City: Community Planning Strategy for Perth and Peel 2004 applies to the Perth Metropolitan Region, the City of Mandurah, and the Shire of Murray. The objectives of the Strategy are to confirm the primary status of the *Network City Framework 2004*, the *Network City Action Plan 2004*, and the *Network City: Community Planning Strategy for Perth and Peel 2004* as the metropolitan strategy for Perth and Peel.

The overarching vision of the Strategy is:

'By 2030, Perth people will have created a world-class sustainable city — vibrant, more compact and accessible with a unique sense of place.'

The fundamental aims of the Strategy are to make better use of existing urban land and accommodate urban growth within the context of the core *Network City* elements of Activity Centres, Activity Corridors, Communities and Natural Environments. Activity Centres are defined in the Strategy as being 'locations where a range of activities are encouraged', examples include: employment, retail, living, entertainment, higher education, and high-level or specialised medical services. Activity Corridors are defined as 'connections between Activity Centres that provide excellent high-frequency public transport to support the land uses that will occur along the Activity Corridors and the Activity Centres.'

Network City: Community Planning Strategy for Perth and Peel 2004 identifies several Activity Centres within the City of Joondalup. The Joondalup City Centre is the best example of a 'higher order' Activity Centre where a full range of activities occur and is positioned as the second City Centre outside the Perth Central Business District. Other Activity Centres include the regional shopping centres of Westfield Whitfords City, Centro Warwick, and the District Centres of Currambine, Greenwood Village, and Woodvale. Beach Road, Hepburn Avenue, Whitfords Avenue, Burns Beach Road, and Shenton Avenue have been identified as Activity Corridors which connect District Centres, Regional Centres and the railway stations. The Strategy identifies Marmion Avenue and the Mitchell Freeway as Transport Corridors.

2.8.7 Bush Forever (2000)

Bush Forever was developed by the Western Australian Planning Commission to identify areas of urban bushland that have regional conservation value. Within the City of Joondalup, 87 sites have been recognised, including areas of coastal and inland remnant vegetation (which are underrepresented within the Perth Metropolitan Region). *Bush Forever* is applied in the City of Joondalup when carrying out structure planning, subdivision assessment and development application determination functions. Bush Forever sites 29, 39, 202, 299, 303, 322, 325 and 407 are located within the City of Joondalup; these sites have been illustrated at Appendix 2.

PART 3 — LOCAL GOVERNMENT POLICY CONTEXT

3.0 LOCAL PLANNING CONTEXT

3.1 Vision and Mission Statements

⁸ Operational policies are non-statutory development control policies.

⁹ Network City has been replaced by Directions 2031 and beyond.

The City's 'vision' as adopted under *Joondalup 2022: Strategic Community Plan 2012-2022* is:

"A global City: bold, creative and prosperous"

3.2 Joondalup 2022: Strategic Community Plan 2012-2022

Joondalup 2022 is the City's long-term strategic planning document that outlines its commitment to achieving the vision and aspirations of its community and regional stakeholders.

The Local Planning Strategy will support a range of objectives within Joondalup 2022 including but not limited to:

- Quality built outcomes – For the City's commercial and residential areas to be filled with quality buildings and appealing streetscapes.
- City Centre development – To have quality and diverse buildings within the Joondalup City Centre that enhance the vitality and vibrancy of the urban space.
- Quality open spaces – To have urban and green spaces which are attractive, well-utilised and enrich the lives of the community.
- Primary Centre Status – For the Joondalup City Centre to be the first Strategic Metropolitan Centre in Western Australia to achieve Primary Centre Status.
- Activity Centre development – To have revitalised Activity Centres that are multi-purpose and provide for housing diversity and enhanced liveability.
- Integrated spaces – To have integrated land use and transport planning that provides convenient and efficient movement across the City.
- Quality open spaces – To have urban and green spaces which are attractive, well-utilised and enrich the lives of the community.
- Destination City – To become a "Destination City" where unique tourism opportunities and activities provide drawcards for visitors and high amenity for residents.
- Regional collaboration – To be immersed within a region that is complementary and supportive of broader strategic outcomes.

3.1 City of Joondalup Strategic Plan 2008–2011

~~In April 2008, Council adopted a strategic plan for the period 2008 to 2011. The *Strategic Plan 2008–2011* contains a high-level direction for the City, and comprises of 5 'Key Focus Areas'. The main content of the *Strategic Plan 2008–2011* is dissected below.~~

~~Key Focus Areas:~~

- ~~1. Leadership and governance~~
- ~~2. Natural environment~~
- ~~3. Economic prosperity and growth~~
- ~~4. The built environment~~
- ~~5. Community well-being.~~

~~Vision:~~

~~'A sustainable City that is committed to service delivery excellence and operates under the principles of good governance.'~~

~~Mission:~~

~~'To undertake all our activities with the endeavour of meeting community expectations~~

and achieving sustainable lifestyles.’

3.3 Council policies, strategies and plans

Council has adopted a number of policies, plans and strategies to enable the implementation of *the Strategic Plan 2008–2011*. *Joondalup 2022*.

3.2.1 ~~Policy 3-3 — Centres Strategy~~

~~Council Policy 3-3 — Centres Strategy was adopted by Council in 2001. This Policy addresses the size, distribution and nature of Centres in the City of Joondalup. The Policy classifies ‘City Centre’, ‘Town Centre’, ‘Small Town Centre’ and ‘Village Centre’. The Policy also interprets, applies and implements the 2000 State Planning Policy 4.2 Metropolitan Centres Policy Statement for the Perth Metropolitan having regard to the particular circumstances that exist in the City of Joondalup. The specific objective of Centres Strategy is to promote retail and incremental expansion of existing ‘centres’ throughout the City of Joondalup.~~

3.3.1 ~~Policy 1-3 — Sustainability and Policy 5-4 — Sustainability~~

~~The City’s two Sustainability Policies, Policy 1-3 — Sustainability and Policy 5-4 — Sustainability outlines the City’s commitment to integrating sustainable practices into all local government functions and services, provide an overarching policy position that promotes the sustainable social, economic, environmental and cultural well-being of the community. The Policies require that all future Council Policies are to consider sustainability outcomes in the form of a ‘Sustainability Statement’.~~

3.3.2 Joondalup City Centre Development Plan and Manual and Draft Joondalup City Centre Structure Plan

The *Joondalup City Centre Development Plan and Manual* is the guiding framework for the growth and development of the Joondalup City Centre. The *Development Plan* describes the planning strategy and the *Development Manual* contains the design guidelines for the continued orderly development of the City Centre. The *Joondalup City Centre Development Plan and Manual* are currently being reviewed and is intended to be replaced by the Joondalup City Centre Structure Plan.

The draft Joondalup City Centre Structure Plan is intended to facilitate the growth of a city that demonstrates an intense mix of opportunities to live, work, play and learn with convenient transport links to the surrounding region. It has been adopted by Council and is required to be endorsed by the Western Australian Planning Commission prior to its finalisation and implementation.

The draft Joondalup City Centre Structure Plan incorporates provisions that:

- encourage commercial development with suitable and substantial height and bulk within the City Centre precinct through measures, such as:
 - removing plot ratio restrictions;
 - applying minimum heights but no height limits;
 - amalgamating land to allow for larger development sites; and
 - relaxing parking requirements.
- require quality commercial and mixed-use development by way of public art, materials, public spaces and forecourts, and architectural features;

- ensure street frontages are pedestrian-friendly and active through a range of measures, such as prohibiting residential uses on ground floors, permitting alfresco areas, providing visually permeable facades, and protecting pedestrians from weather events;
- provide an appropriate balance of commercial and residential development in the City Centre, with particular emphasis on preventing exclusive residential development at the expense of commercial development; and
- replace the *Residential Design Codes* with specific provisions for height, setbacks, amount of residential development permitted, open space, and parking. Investigate removing provisions regarding density, minimum site area per dwelling, or plot ratio to allow more flexible development.

3.3.3 Parking Strategy for the Joondalup CBD

The *Parking Strategy for the Joondalup CBD* was adopted by Council in 2007. This strategy supports the community's demand for greater parking in the City Centre and concentrates on maximising short-term and on-street parking bays to attract, encourage and support businesses. The strategy also recommends that multi-level parking be developed to ensure more effective use of land.

3.3.4 Community Development Strategy Plan 2014-2019

A new *Community Development Plan 2014 – 2019* is currently being prepared and will include consultation with the community. The aim of the new Community Development Plan is to provide leadership, support and facilitation to bring people together to resolve issues that affect the quality of life of our community.

The new plan replaces the City's previous *Community Development Strategy 2006 - 2011* taking a new approach that aims to identify high level objectives pertaining to community development for the City, as articulated within the Strategic Community Plan, *Joondalup 2022* and to group them more effectively under broad themes. Terminology used to describe the new themes is based on more contemporary language utilised in the field of community development, which transcends age-based demographics and applies across the community.

The new *Community Development Plan 2014 – 2019* is expected to be completed towards the end of 2014.

~~The *Community Development Strategy 2006–2011* is a reference document that promotes the overall vision of improving social, cultural and economic conditions in the local community. The specific objectives of the Strategy are: to build up the capacity of the community to help itself; to foster the spirit of mutual help in the community; to address the needs of and to empower disadvantaged communities; to enhance community cohesion and harmony and to motivate community participation. The Strategy contains specific Plans for youth, families with children, seniors, access and inclusion, and culture and leisure.~~

3.3.5 Expanding Horizons: Economic Development Plan 2007–2011

~~The *Economic Development Plan 2007–2011* provides a framework for a range of activities designed to encourage greater commercial activity and build capacity for future local economic growth. The Vision for the *Economic Development Plan 2007–2011* is that the City will continue to grow as the Strategic Regional Centre providing a knowledge and service hub for the North-West Corridor. The Plan outlines the City's coordinated and collaborative~~

~~approach to strengthen the established services industries of education, health and community services, attract and grow office based professional service industries of government administration, property, business services, finance, insurance and services to the resource sector, and support smart industries emerging from research and development strengths of the Joondalup Learning Precinct.~~

~~The strategic priorities of the Plan are: to maximise local industry employment, maximise local jobs for local people; to ensure infrastructure, land and property accommodate and support the aim to maximise growth; and to promote collaboration of all relevant stakeholders in order to achieve this goal. All activities within the Plan are focused on one of three high-level outcomes: generating wealth in the community; growing local employment opportunities; or enabling local residents to enjoy an improved quality of life.~~

~~A new *Economic Development Strategy* has been prepared to replace the City's *Economic Development Plan 2007–2011*. The *Economic Development Strategy* considers the issues and challenges that face the City in realising its potential and aspiration of becoming 'A Global City: bold, creative and prosperous', as set out in 'Joondalup 2022'. As the *Economic Development Strategy* aligns with *Joondalup 2022*, the timeframe for the strategy is also to 2022.~~

~~One of the most important challenges for the City is the unsustainable level of commuting outside of the City for employment due to the current misalignment of local available jobs to local resident workers. It is a major aim of the Strategy to address this issue by increasing local employment opportunities, with the vision of becoming a high performing economy underpinned by a culture of entrepreneurship, innovation and investment.~~

~~The strategy also aims to provide targeted responses to key areas within the economy that are consistent with the City's ambitions of establishing itself as the first Primary Centre within the Perth Metropolitan Area. They include:~~

- ~~• Business growth and innovation~~
- ~~• Business clusters and investment~~
- ~~• Employment and skills development~~
- ~~• City and regional infrastructure~~

~~Furthermore, the City aims to develop specialist themes from which its economy can grow, namely:~~

- ~~• Global City~~
- ~~• Digital City~~
- ~~• Destination City (which includes tourism development and promotional activity)~~

~~3.3.6 Tourism Development Plan 2005–2009~~

~~The City's *Tourism Development Plan 2005–2009* explores opportunities for marketing and infrastructure planning and development. The Plan also examines the different 'tourism opportunity' regions and the prospects for sustainable development and management. The *Tourism Development Plan 2005–2009* is currently being reviewed by the City.~~

~~3.3.67 Environment Plan 2007–2011~~2014-2019

~~The *Environment Plan 2007–2011* commits the city to achieve environmentally sustainable goals by requiring future planning decisions to incorporate environmental goals. The Plan is intended to provide ongoing environmental leadership to the community to ensure the City retains its natural environmental assets and preserves them for future generations to enjoy.~~

The *Environment Plan 2014–2019* aims to enhance the City’s management of the local environment and provide a greater emphasis on key environmental challenges including climate change, biodiversity protection and water conservation.

The *Environment Plan 2014–2019* identifies the key pressures and provides the strategic response to the major environmental issues affecting the City of Joondalup. The Plan includes a number of environmental indicators that will be reported against on an annual basis in order to track the progress and effectiveness of the Plan.

3.3.7 Climate Change Strategy 2014-2019

The *Climate Change Strategy 2014-2019* provides guidance on the City’s climate change management activities (both corporate and community) over the next five years. Responding effectively to climate change involves both reducing greenhouse gas emissions (mitigation) and being ready to adapt to climate change impacts as they occur (adaptation). Therefore the strategy has a dual purpose:

- Mitigation – to continue to reduce greenhouse gas emissions to minimise the severity of climate change, and
- Adaptation – to implement strategies to ensure the City is prepared and able to adapt to current and future impacts of climate change.

3.3.8 Landscape Master Plan 2009–2019

The City's *Landscape Master Plan 2009–2019* presents a strategic framework for the City of Joondalup to evolve individual Landscape Plans over the next 20 years. The Plan ensures the City is well-placed in adapting to the challenges and opportunities created by climate change.

3.3.9 Biodiversity Action Plan 2009–2019

The City's *Biodiversity Action Plan 2009–2019* has been developed to provide direction for the City’s biodiversity management activities over a 10-year period. The City recognises the value of its natural assets and has identified the retention and enhancement of biodiversity as a key priority. The *Biodiversity Action Plan 2009–2019* provides actions to protect key biodiversity assets and improve community education on biodiversity issues.

3.3.10 Joondalup Coastal Foreshore Natural Areas Management Plan

The *Joondalup Coastal Foreshore Natural Areas Management Plan* was adopted in 2002. The Plan recognises that the City has coastal foreshores and natural areas of significant conservation value as well as of considerable aesthetic and amenity value. The Plan sets out guidelines and best-practice management principles for dune restoration, weed control, fire management, disease management, feral animals and access and recreation for all coastal foreshore and natural area management zones in the City. The *Joondalup Coastal Foreshore Natural Areas Management Plan* is currently under review and it is expected to be completed in 2014⁴⁰.

3.3.11 Yellagonga Integrated CatchmentRegional Park Management Plan 2003~~9~~–2013~~4~~

The Yellagonga ~~Regional Park~~*Integrated Catchment* Management Plan 2003~~9~~–2013~~4~~ was developed in partnership with the ~~Department of Environment and Conservation and the~~ City of Wanneroo. The Plan provides holistic and long term strategic ~~broad~~ direction to improve catchment health to protect ~~for the protection and enhancement of the~~ conservation,

recreation and landscape values of Yellagonga Regional Park. [A new plan is currently being developed to replace the existing document.](#)

3.3.12 Bike Plan 2009–2015

The City's *Bike Plan 2009–2015* aims to promote cycling in the City of Joondalup and increase the number of cyclists using Joondalup's bicycle network and facilities. The Plan provides a number of short-term and long-term strategies for infrastructure, education, and encouragement required to meet the needs of cyclists, as well as to increase cycling in the City.

3.3.13 Walkability Plan 2013-2018

[The City's *Walkability Plan 2013-2018* is a five year plan designed to encourage and enable safe and accessible walking and cycling environments within the City of Joondalup for all users. It provides a strategic guide to investing in and managing walking and cycling infrastructure to ensure usability, appropriate signage and efficient and effective linkages.](#)

3.3.14 Beach Management Plan 2011-2016

[The purpose of the *Beach Management Plan* is to provide a management framework for the use, enjoyment, maintenance, protection, preservation and appropriate development of the City's coastline.](#)

3.3.15 City Water Plan 2012-2015

[The *City Water Plan 2012-2015* aims to improve water management practices through education and awareness-raising within the City and the community; introduction of water efficient devices within City buildings; implementation of water efficient practices in open space management; and the development and implementation of policies and guidelines that support water conservation and water quality improvement.](#)

3.4 Local Planning Policies

The City has [adopted](#) a range of [local](#) planning policies [in accordance with the Scheme](#) that guide particular aspects of development and subdivision. These include:

- ~~[Policy 3-1 — Child Care Centres](#)~~
- ~~[Policy 3-2 — Height and Scale of Buildings within the Residential Areas](#)~~
- ~~[Policy 3-4 — Height of Buildings within the Coastal Area \(Non-Residential Zones\)](#)~~
- ~~[Policy 3-5 — Signs](#)~~
- ~~[Policy 3-8 — Joondalup City Centre Car Parking For Commercial Development](#)~~
- ~~[Policy 7-10 — Cash-In-Lieu of Car Parking \(Excluding the Joondalup City Centre\)](#)~~
- ~~[Policy 7-11 — Telecommunications Infrastructure](#)~~
- ~~[Policy 7-12 — Buildings Set Back from the Boundary Additional Acceptable Development Provisions — Clause 3.3.1 of the Residential Design Codes 2002](#)~~
- ~~[Policy 7-13 — Design Guidelines Carine Glades Mews Estate, Duncraig](#)~~
- ~~[Policy 7-14 — Design Guidelines for Waterview Estate, Kingsley](#)~~
- ~~[Policy 7-16 — Closure of Pedestrian Accessways](#)~~

- ~~Policy~~
- ~~S7-24~~ — Cubby Houses
- ~~Policy 7-26~~ — Notification of Approved Commercial Development
- ~~Policy 7-5~~ — Alfresco Activities
- ~~Policy 7-9~~ — Home Business
- ~~Bed and Breakfast Accommodation~~
- ~~Consulting Rooms~~
- ~~Environmentally Sustainable Design~~
- ~~Small Scale Renewable Energy Systems~~
- ~~Short Stay Accommodation~~
- ~~Requests for Sale of Public Open Space Reserves~~
- ~~Subdivision and Dwelling Development Adjoining Areas of Public Space~~
- ~~Satellite Dishes, Aerials, and Radio Equipment~~

PART 4 — MUNICIPAL PROFILE AND KEY ISSUES 4.0 LOCAL PROFILE

4.1 Population and housing

The Perth Metropolitan Region has experienced rapid population growth over the past 50 years with the North West ~~Corridor~~ Metropolitan Region experiencing a commensurate rate of growth over the same period.

In the City of Joondalup, the pattern of development has been typically suburban. Namely, the region has been characterised by large housing blocks in a neighbourhood layout with numerous cul-de-sac roads, ample local open space, primary and secondary schools and local shopping.

More recently, development in the Joondalup City Centre has also produced some high-density residential development, mostly in the form of apartments. This has given the City Centre a greater level of mixed-use development than elsewhere in the locality. The opening of the Northern Suburbs Railway Line in 1992 created further opportunities for higher-density development around the railway stations on this line. This has occurred to a limited extent at Currabine.

4.1.1 Population growth

At the time of the 2011 Census of Population and Housing, the (enumerated) population of the City of Joondalup was 149,265. This accounts for approximately 9% of the population of the Greater Perth Metropolitan Area.

The City's population has remained relatively stable throughout the 2000s, with growth occurring largely in the northern areas of the City. The chart below illustrates the population growth in the City of Joondalup over the ten-year period 1991–2011.

The current estimated resident population (ERP) of the City of Joondalup is 167,623 as of the 30th June 2013.

At the time of the 2006 *Census of Population and Housing*, the population of the City of Joondalup was 147,129¹⁰. As is demonstrated on the chart below, the City's population in 2001 was 147,126¹¹, in 1996, it was 140,159¹² and in 1991 it was 123,210¹³. This indicates that from the late 1990s, the City's population has remained largely static. The most recent population estimate for the City of Joondalup is 159,986 for 2008¹⁴. In terms of the Perth Metropolitan Region, the City of Joondalup has retained approximately 10% of the Region's population over the same period¹⁵. The chart below illustrates the population growth in the City of Joondalup since 1991.

Figure 4.1.1: Population growth in the City of Joondalup 1991–2011 (enumerated)¹⁶.

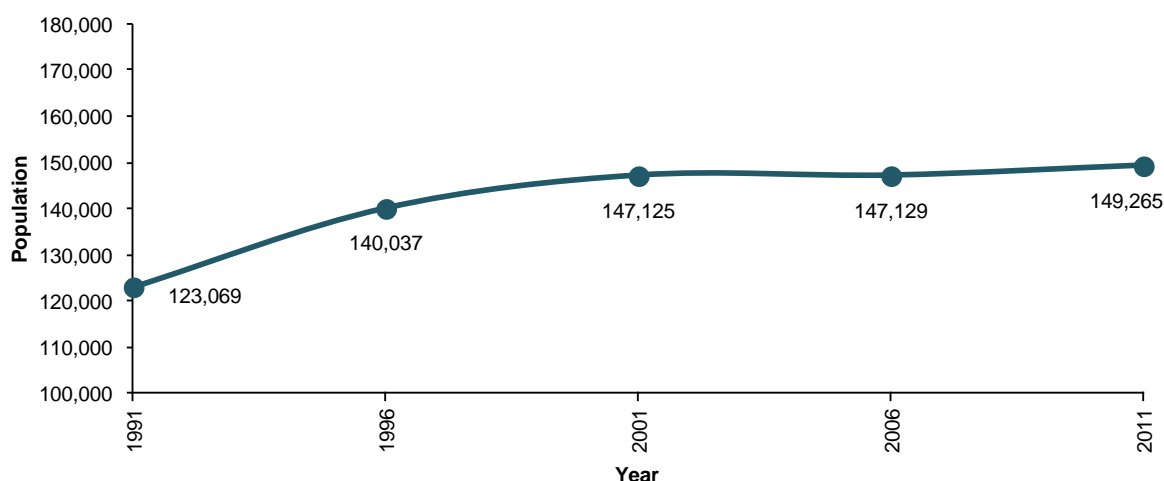
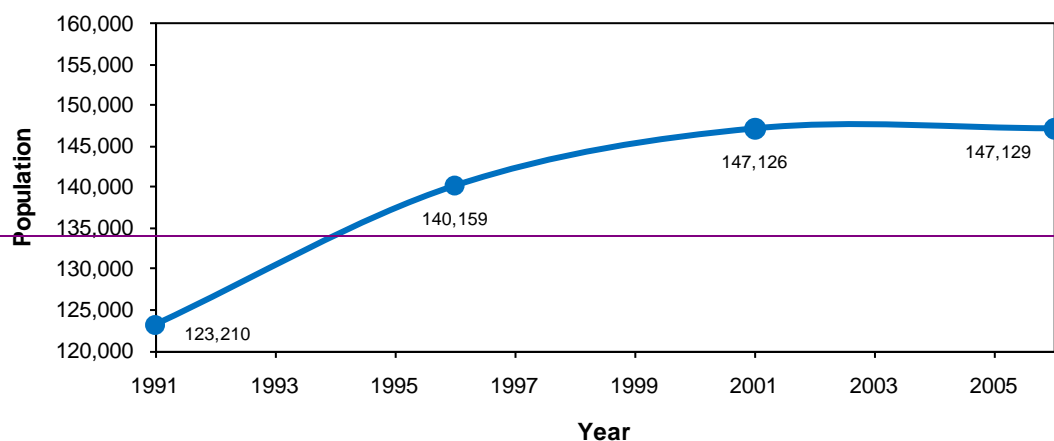


Figure 4.1.1: Population growth in the City of Joondalup 1991–2006¹⁷.



4.1.2 Projected population growth

Independent population forecasting commissioned by the City indicates that the City's population will remain relatively stable over the next two decades, rising to approximately

¹⁰ ABS 2006 (a)

¹¹ ABS 2001

¹² ABS 1996

¹³ ABS 1991

¹⁴ ABS 2008

¹⁵ ABS 2006 (a), 2001, 1996, 1991.

¹⁶ ABS 1991, 1996, 2001, 2006b, 2011b

¹⁷ ABS 2008

170,428 by 2031. These estimates are slightly lower than those produced by the Western Australian Planning Commission (population of 172,200 by 2026).

Based on the 2001 *Census of Population and Housing*, the City's population is projected to remain relatively stable over the next 2 decades¹⁸. (However, it should be noted that these projections do not take into account the 2006 *Census of Population and Housing* and are likely to be slightly higher due to rising fertility rates). Notwithstanding, these are minor population changes across a large population base and reflect the fact that much of the City has already been developed. In a regional context, the estimated population for the North-West Corridor¹⁹ is expected to rise to over 350,000 by 2021 and over 415,000 by 2031²⁰.

Figure 4.1.2: Projected population growth in the City of Joondalup 2004–2021²¹.

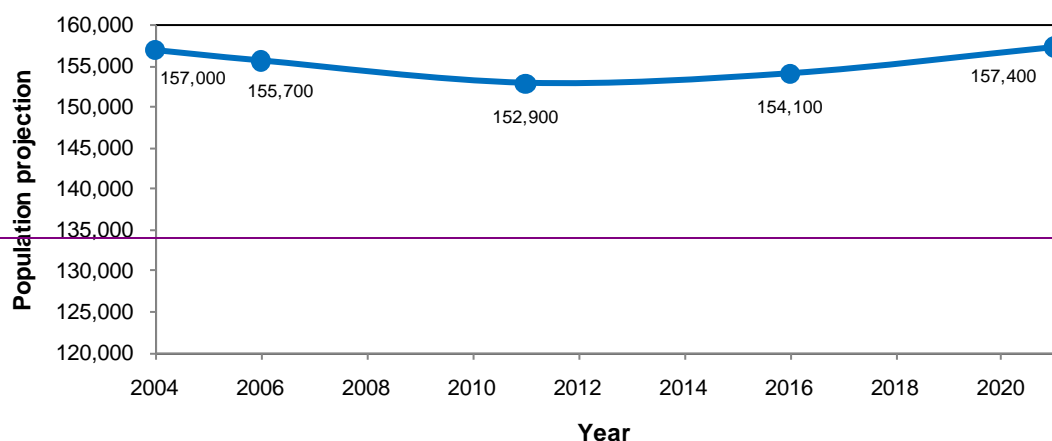
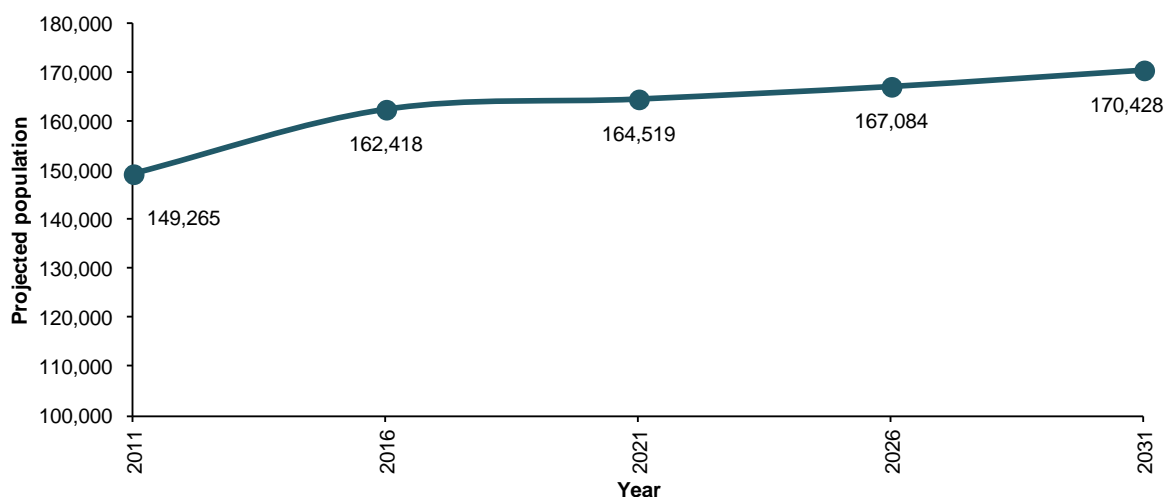


Figure 4.1.2: Projected population growth in the City of Joondalup 2011–2031²².



4.1.3 Demographic profile

At the 2006¹¹ *Census of Population and Housing*, approximately 36.3% one quarter of the City's population was under the age of 25¹⁸, 26.3% of the population was between the ages of 25 and 44, and over one third 28.5% was between 45 and 64¹⁹ the ages of 40 and 60, and

¹⁸ WAPC 2005

¹⁹ The North-West Corridor includes the Cities of Joondalup and Wanneroo.

²⁰ WAPC 2005

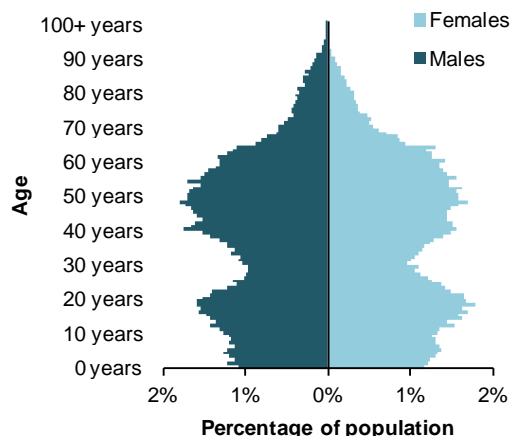
²¹ WAPC 2005

²² .id 2012

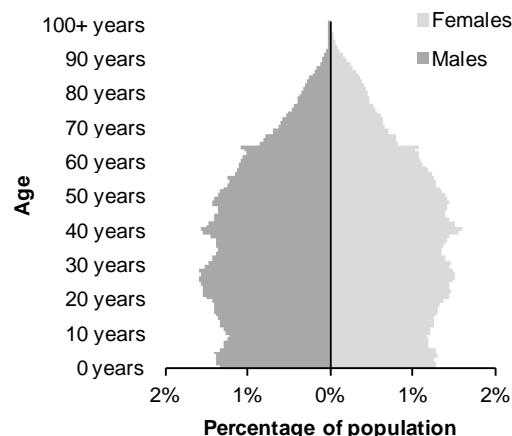
approximately 8.9% was over the age of 65²³. Compared to the wider Greater Perth Metropolitan Area, the City of Joondalup has a greater significant proportions of its population under the age of 25 and between the ages of 45 and 64 (34.7% and 24.9% of Perth respectively), in these age groups and a lesser proportion of its population between the ages of 20-35 and over the age 65 (28.5% and 12.0% of Perth respectively)²⁴. The chart below compares the age distribution for the City of Joondalup and the Greater Perth Metropolitan Area.

Figure 4.1.3 (a): Age distribution in the City of Joondalup compared to the Greater Perth Metropolitan Area 2011 (enumerated)²⁵.

City of Joondalup:



Greater Perth Metropolitan Area:



Since the early 1990s, the demographic profile for the City has, in general, developed as per the 'suburban lifecycle'. The dominant household type is generally shifting from families with small children to couples with teenage/adult children or no children. As such, the population is becoming older. Between 2001 and 2011, the median age of the population increased from 33 in 2001 to 36 in 2006 and 38 in 2011. The largest changes in the age profile were in the age groups 55–59 (+3,539 people) and 60–65 (+4,833 people). Since the 1991 Census, In addition, the proportion of the City's population under the age of 25 has declined, and the proportion of the City's population over the age of 40 has increased²⁶. The table and chart below show the demographic change in the City of Joondalup from 1991 to 2006. The chart below illustrates the change in the age profile in the City of Joondalup in this ten-year period.

Figure 4.1.3 (b): Change in the age profile in the City of Joondalup 2001-2011 (enumerated)²⁷.

²³ ABS 2006 (a)

²⁴ ABS 2006 (a)

²⁵ ABS 2011b

²⁶ ABS 2006 (a), 1991

²⁷ ABS 2001, 2006b, 2011b

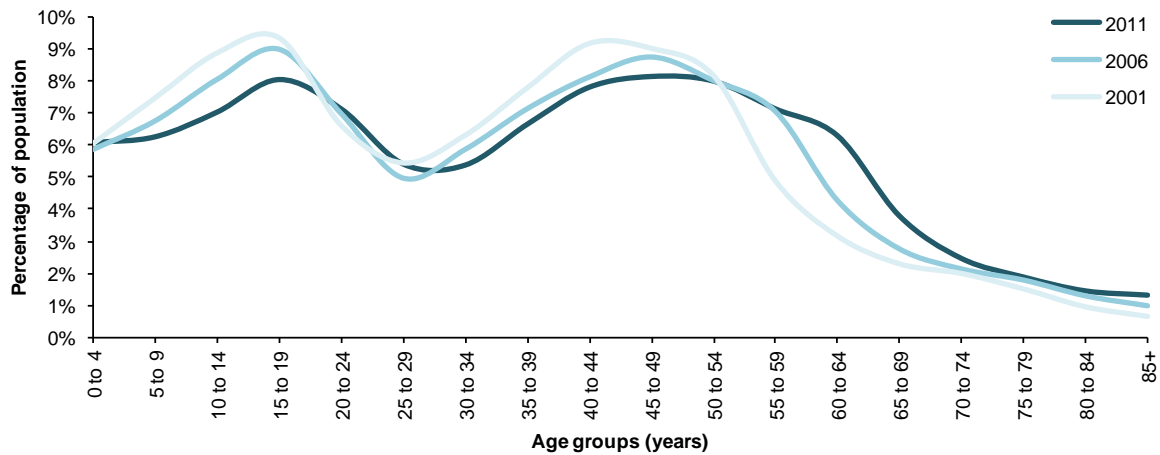


Figure 4.1.3 (a): Demographic change in the City of Joondalup 1991–2006²⁸.

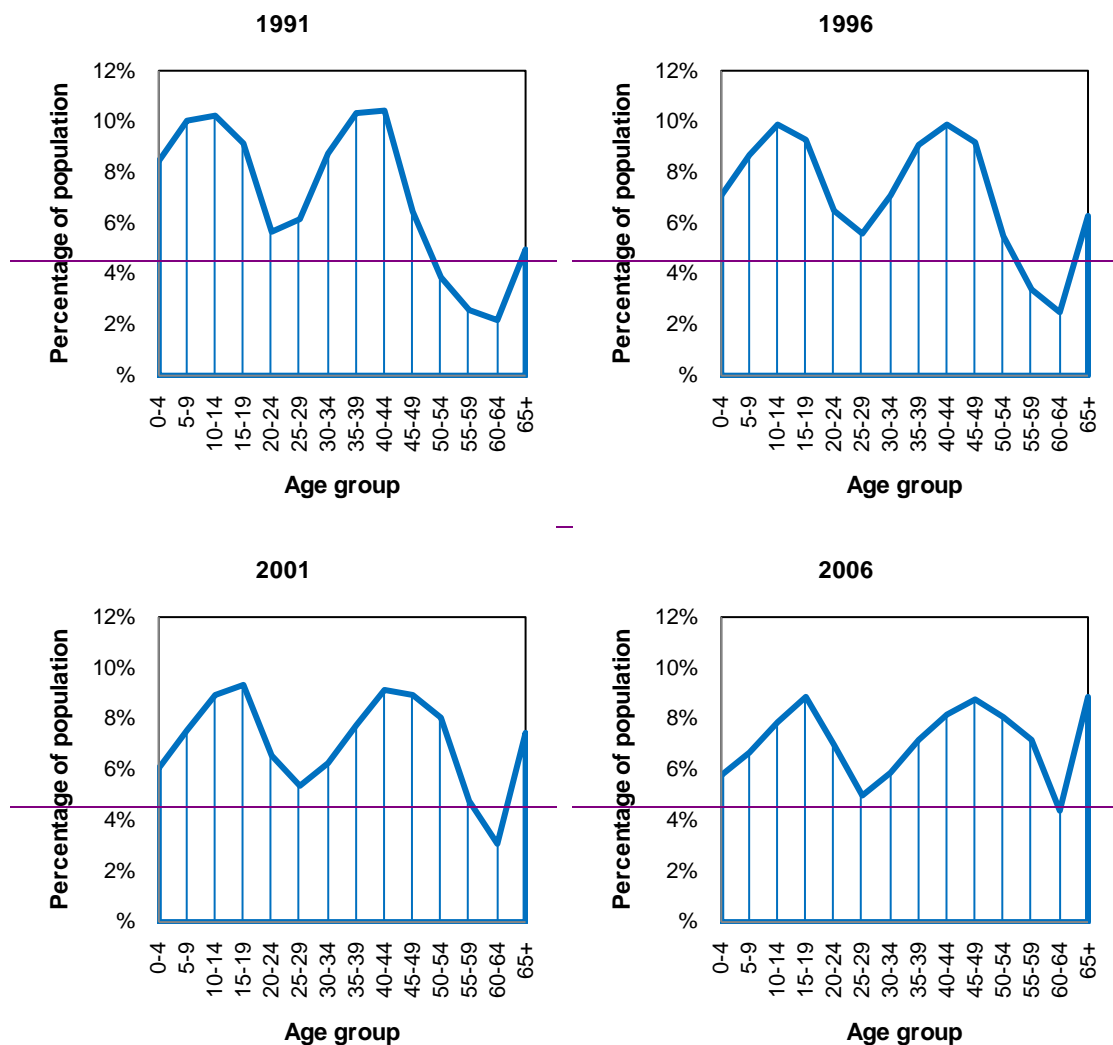


Figure 4.1.3 (b): Demographic change in the City of Joondalup 1991–2006²⁹.

Age-group	1991		1996		2001		2006	
0–4	10,489	8.5 %	9,956	7.1 %	9,043	6.1 %	8,631	5.8 %

²⁸ ABS 2006 (a), 2001, 1996, 1991

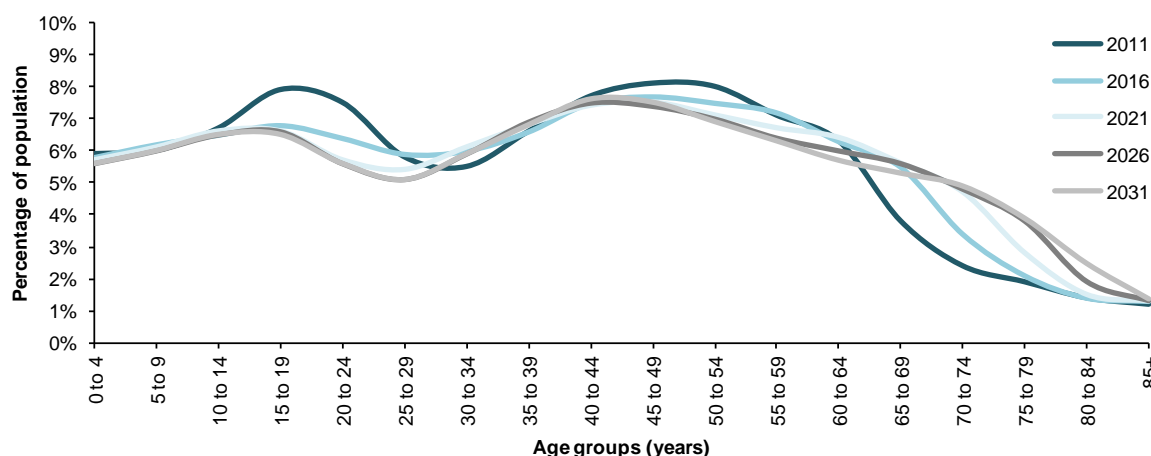
²⁹ ABS 2006 (a), 2001, 1996, 1991

5–9	12,446	10.1 %	12,123	8.7 %	11,162	7.6 %	10,000	6.7 %
10–14	12,621	10.3 %	13,821	9.9 %	13,186	9.0 %	11,859	7.9 %
15–19	11,336	9.2 %	13,082	9.3 %	13,883	9.4 %	13,301	8.9 %
20–24	7,060	5.7 %	9,054	6.5 %	9,737	6.6 %	10,476	7.0 %
25–29	7,686	6.2 %	7,799	5.6 %	7,982	5.4 %	7,483	5.0 %
30–34	10,855	8.8 %	10,010	7.1 %	9,272	6.3 %	8,836	5.9 %
35–39	12,802	10.4 %	12,726	9.1 %	11,462	7.8 %	10,808	7.2 %
40–44	12,867	10.5 %	13,855	9.9 %	13,480	9.2 %	12,300	8.2 %
45–49	8,050	6.5 %	12,821	9.2 %	13,209	9.0 %	13,219	8.8 %
50–54	4,775	3.9 %	7,746	5.5 %	11,909	8.1 %	12,152	8.1 %
55–59	3,177	2.6 %	4,791	3.4 %	7,121	4.8 %	10,774	7.2 %
60–64	2,767	2.2 %	3,461	2.5 %	4,618	3.1 %	6,530	4.4 %
65+	6,179	5.0 %	8,794	6.3 %	11,061	7.5 %	13,303	8.9 %
Total	123,110	100.0 %	140,039	100.0 %	147,125	100.0 %	149,672	100.0 %

4.1.4 Projected demographic profiles

Independent population forecasting commissioned by the City indicates that the City's age profile will be considerably older by 2031. There will be a decrease in the proportion of people under the age of 15 and a significant increase in the proportion of people over the age of 65. This aligns, in general, to the projections produced by the Western Australian Planning Commission. However, as noted in section 4.1.2 above, the Commission's overall population projections are slightly higher.

Figure 4.1.4: Projected change in the age profile in the City of Joondalup 2011–2031³⁰.



Based on the 2001 *Census of Population and Housing*, projected demographic profiles of the City show a significantly ageing population³¹. The proportion of the population under the age of 25 is projected to decline considerably with the proportion of the population between the ages of 25 and 60 smoothing and becoming more comparable. Further, the population over the age of 65 is projected to increase dramatically. Across the same time period, the population of the wider Perth Metropolitan Region is projected to become older also, although it is projected that these changes will occur more rapidly within the City of Joondalup. (However, it should be noted that these projections do not take into account the 2006 *Census* and are likely to be slightly higher due to rising fertility rates).

Figure 4.1.4 (a): Projected demographic change in the City of Joondalup 2006–2024³². (n.b.: the 2006 figures are based on a projected population from the 2001 *Census* and do not represent the actual figures from the 2006 *Census*).

³⁰ .id 2013

³¹ WAPC 2005

³² WAPC 2005

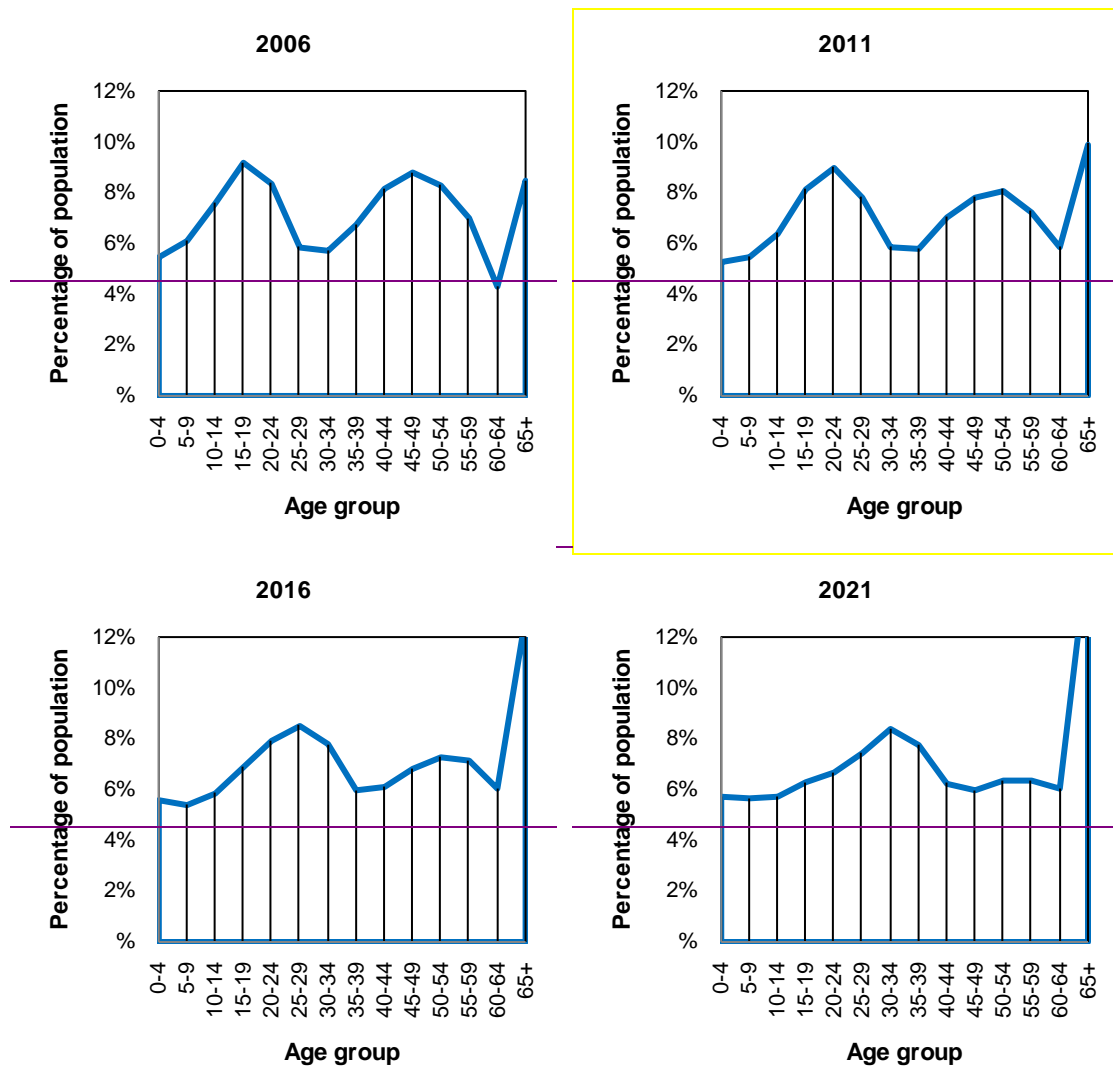


Figure 4.1.4 (b): Projected demographic change in the City of Joondalup 2006–2021³³. (n.b.: the 2006 figures are based on a projected population from the 2001 Census and do not represent the actual figures from the 2006 Census).

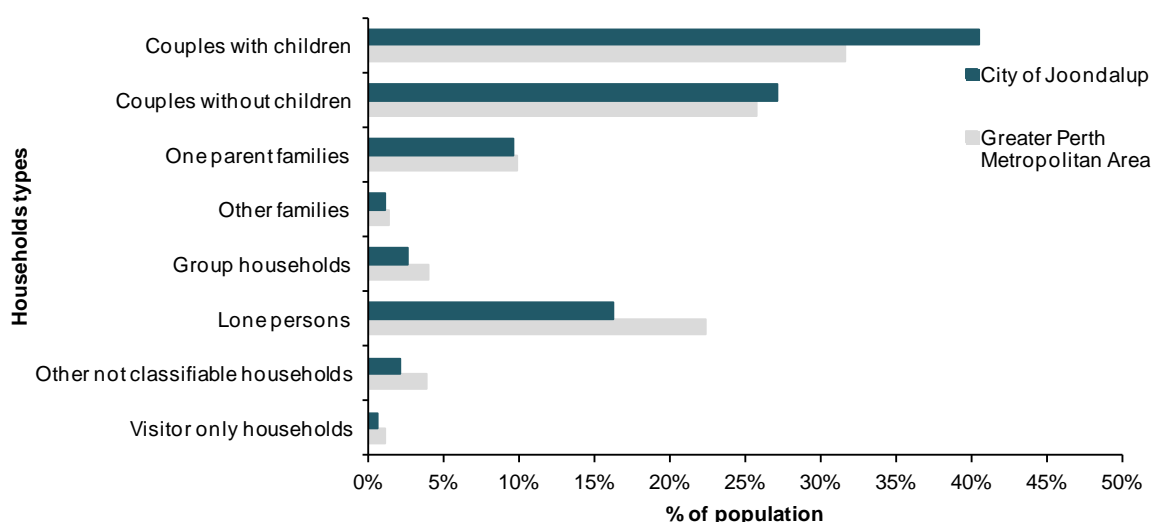
Age-group	2004		2011		2016		2021	
0–4	8,500	5.5 %	8,100	5.3 %	8,600	5.6 %	9,000	5.7 %
5–9	9,500	6.1 %	8,400	5.5 %	8,300	5.4 %	8,900	5.7 %
10–14	11,800	7.6 %	9,800	6.4 %	9,000	5.8 %	9,000	5.7 %
15–19	14,300	9.2 %	12,500	8.2 %	10,600	6.9 %	9,900	6.3 %
20–24	13,000	8.3 %	13,800	9.0 %	12,200	7.9 %	10,500	6.7 %
25–29	9,100	5.8 %	12,000	7.8 %	13,100	8.5 %	11,700	7.4 %
30–34	8,900	5.7 %	9,000	5.9 %	12,000	7.8 %	13,200	8.4 %
35–39	10,500	6.7 %	8,900	5.8 %	9,200	6.0 %	12,200	7.8 %
40–44	12,700	8.2 %	10,800	7.1 %	9,400	6.1 %	9,800	6.2 %
45–49	13,700	8.8 %	12,000	7.8 %	10,500	6.8 %	9,400	6.0 %
50–54	12,900	8.3 %	12,400	8.1 %	11,200	7.3 %	10,000	6.4 %
55–59	10,900	7.0 %	11,100	7.3 %	11,000	7.1 %	10,000	6.4 %
60–64	6,700	4.3 %	9,000	5.9 %	9,300	6.0 %	9,500	6.0 %
65+	13,200	8.5 %	15,200	9.9 %	19,700	12.8 %	24,200	15.4 %
Total	155,700	100.0 %	153,000	100.0 %	154,100	100.0 %	157,300	100.0 %

³³ WAPC-2005

4.1.5 Household trends

In 2011, over 40% of households in the City of Joondalup were described as “couples with children”. This is higher than the proportion found in the Greater Perth Metropolitan Area. The chart below compares the proportion of the City’s population occupying different household types compared to the Greater Perth Metropolitan Area. In addition, the proportion of lone person households is lower than in the Greater Perth Metropolitan Area.

Figure 4.1.5 (a): Household types in the City of Joondalup compared to the Greater Perth Metropolitan Area 2011 (enumerated)³⁴.



Since 2001, the number of couples with children has been decreasing while there have been increases in other household types, such as couples without children and lone person households. This is to be expected, as the age profile of the City changes, couples will see their children leave home as they grow older.

At the 1991 *Census of Population and Housing*, the dominant household type was ‘family households’ (87.2%) with few ‘lone person households’ (8.7%) and even fewer ‘group households’ (2.4%)³⁵. By the 2006 *Census*, the dominant household type had remained ‘family households’, however these had declined (79.0%) with a corresponding growth in ‘lone person households’ (15.8%)³⁶. Notwithstanding, the proportion of ‘family households’ in the Perth Metropolitan Region was only 67.8%³⁷, therefore even with significant decline, the City of Joondalup still had a greater proportion of ‘family households’ than the wider Perth Metropolitan Region. The percentage change in household types over this 15-year period is shown in the chart below.

Figure 4.1.5 (b) Change in household types in the City of Joondalup 2001–2011 (enumerated)³⁸.

³⁴ ABS 2011b

³⁵ ABS 1991

³⁶ ABS 2006 (a)

³⁷ ABS 2006 (a)

³⁸ ABS 2001, 2006b, 2011b

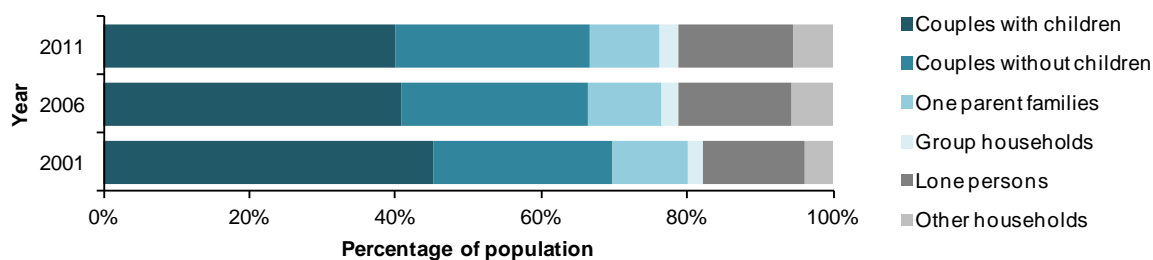
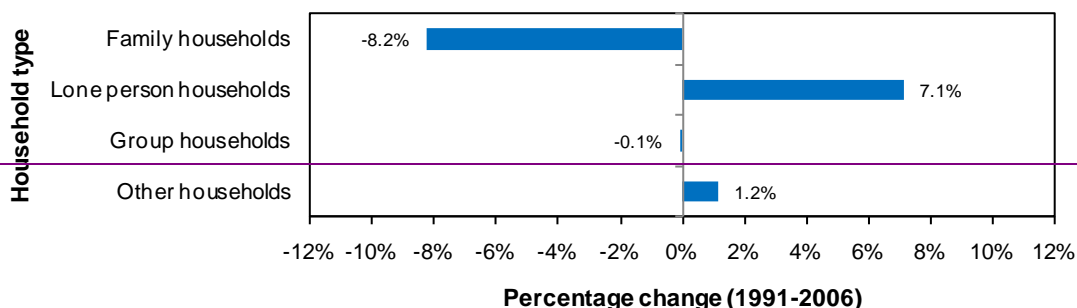
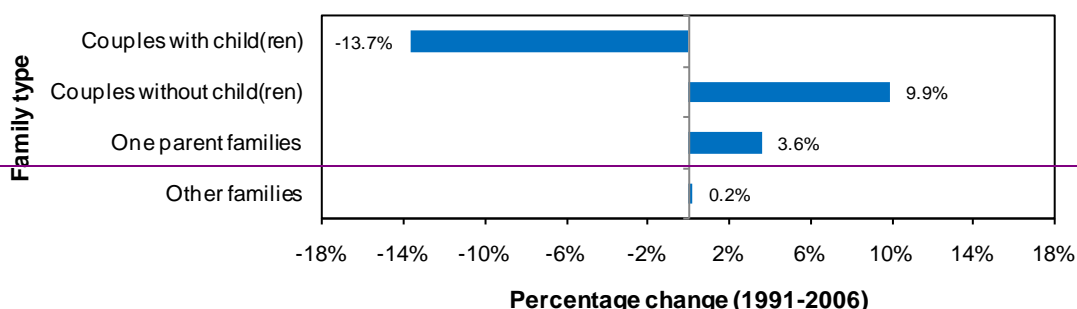


Figure 4.1.5 (a): Percentage change in household type in the City of Joondalup 1991–2006³⁹.



Additionally, at the 1991 Census, the dominant family type was 'couples with children' (66.0%), this was followed by 'couples without children' (23.7%), and 'one parent families' (9.4%)⁴⁰. At the 2006 Census, the dominant family type remained 'couples with children' (53.3%), but this had decreased significantly with a corresponding rise in 'couples without children' (33.6%) and 'one parent families' (13.0%)⁴¹. However, compared to the Perth Metropolitan Region, the City of Joondalup still had a greater proportion of 'couples with children' than the Perth Metropolitan Region (with 45.8%). The percentage change over this 15-year period is shown in the chart below.

Figure 4.1.5 (b): Percentage change in family type in the City of Joondalup 1991–2006⁴².



There has been a strong and consistent trend of decreasing household sizes throughout Australia which has created additional demand for housing where populations are stable. The City of Joondalup has been following this trend; since 1991, there has been a significant rise in the proportion of 1 and 2 person households with a corresponding drop in households with 4 people or more. Since the early 1990s, the City has also been experiencing a decrease in the size of households. At the 1991 Census, the dominant household size was 4

³⁹ ABS 2006 (a), 1991

⁴⁰ ABS 1991

⁴¹ ABS 2006 (a)

⁴² ABS 2006 (a), 1991

people (29.8%)⁴³. However, by the 2006 Census, the dominant household size was 2 people (33.0%) and there had also been a significant increase in single person households⁴⁴. Notwithstanding, compared to the Perth Metropolitan Region, the City still has a considerable proportion of 4 person households⁴⁵. The chart below shows the percentage change in household size in the City of Joondalup over this 15-year period from 2001 to 2011.

Figure 4.1.5 (c): Change in household size in the City of Joondalup 2001–2011 (enumerated)⁴⁶

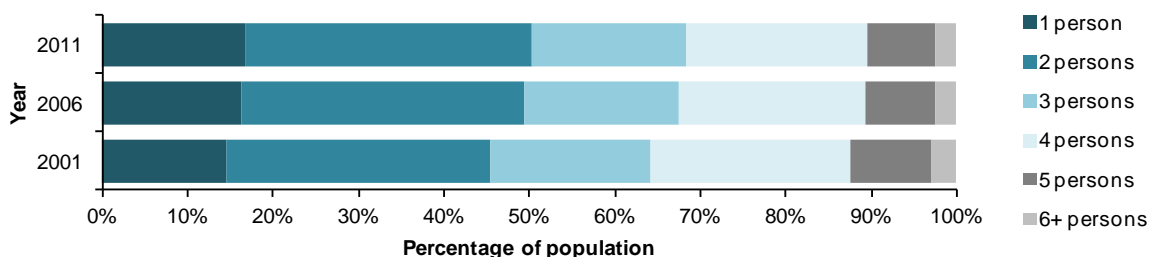
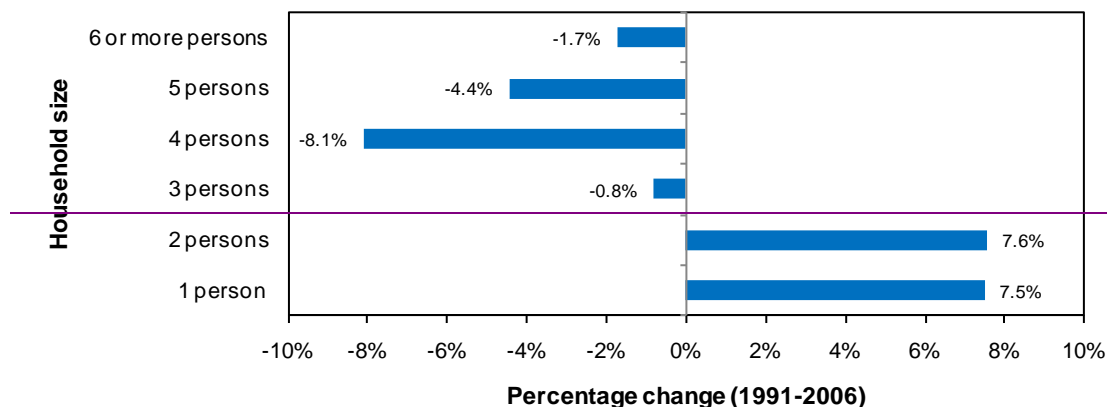


Figure 4.1.5 (c): Percentage change in household size in the City of Joondalup 1991–2006⁴⁷.



4.1.6 Housing types and density trends

The dominant type of housing in the City has not changed significantly over the past 10–15 years. In 1991, 88.8% of the City's population lived in a 'separate house', in 1996, it was 87.0%, in 2001, 86.5% and in 2006, 85.8%. Since 1991, 'medium-density' and 'high-density' housing has risen slightly (1.2% and 0.7% rise respectively), however the vast majority of the City's population still remains in 'separate housing'. Furthermore, compared to the Perth Metropolitan Region, the dominant housing type in the City, 'separate housing', is significantly higher than in the Perth Metropolitan Region (71.8% in the Perth Metropolitan Region). The proportion of different housing types in the City compared to the Greater Perth Metropolitan Region Area is shown in the chart below, with over 90% consisting of separate houses. These housing products currently do not reflect the shifting demographic trends that have been forecast for the City and described in section 4.2.

⁴³ ABS 1991

⁴⁴ ABS 2006 (a)

⁴⁵ ABS 2006 (a)

⁴⁶ ABS 2001, 2006b, 2011b

⁴⁷ ABS 1991, 2006 (a).

Figure 4.1.6 (a): Dwelling types in the City of Joondalup compared to the Greater Perth Metropolitan Area 2011 (enumerated)⁴⁸

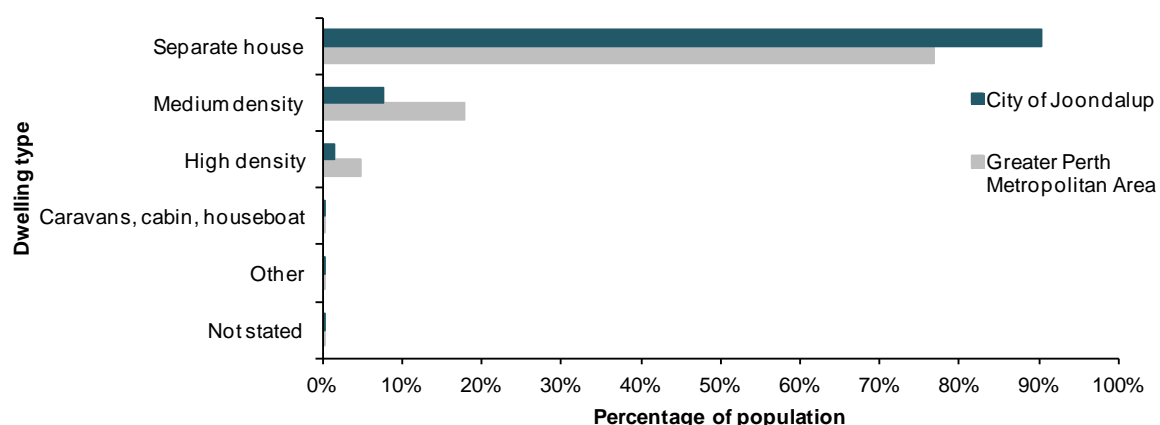
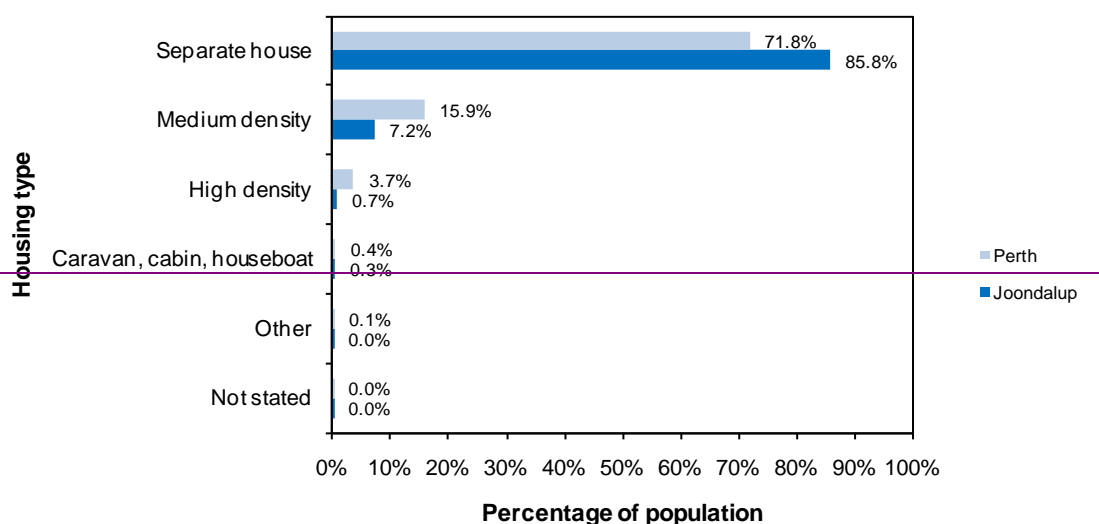


Figure 4.1.6: Comparison of housing types in the City of Joondalup and the Perth Metropolitan Region 2006.⁴⁹



Planning implications

- The population of the City of Joondalup is not expected to grow dramatically over the next 20 years and the few remaining greenfields sites at Burns Beach and Iluka will cater for the housing needs of families who move to the City.
- The general ageing of the population and the trend towards smaller household sizes will likely continue during this period and it is expected that this will increase demand for a greater diversity in housing.
- Future housing will need to be located in areas with easy access to facilities.
- ~~How to~~ There will be a need to incorporate new development within existing suburbs.

4.2 Employment and the economy

⁴⁸ ABS 2011b

⁴⁹ ~~ABS 2006 (a)~~

The local economy of the City of Joondalup draws on the City Centre's function as a Strategic ~~Regional-Metropolitan~~ Centre for the North West ~~sub~~ region, including its service, industrial and business centres, retail centres, and tourism and recreational features.

The Joondalup City Centre is the predominant employment location for the City and its industry strengths are centred in the retail, education, health and community services sectors which collectively provide almost half the City's jobs. The City Centre includes the Joondalup Learning Precinct which is home to the tertiary campuses of Edith Cowan University (ECU), West Coast Institute ~~of Training~~ (formally West Coast College of TAFE), the Western Australia Police Academy ~~and the Joondalup Health Campus~~.

Other employment centres are the Joondalup ~~Service-Industrial Area~~ Business Park, ~~the~~ Quadrangle Business/Retail Park, Joondalup Gate Retail Park, ~~town~~ the secondary centres of Whitfords ~~City~~ and Warwick ~~Grove~~, the tourist centres of Hillarys Boat Harbour, ~~and the~~ future tourist centre of Ocean Reef ~~Boat Harbour~~ Marina, ~~small town~~ the district centres of Currambine, Greenwood ~~Village~~ and Woodvale and other centres ranging from ~~village neighbourhood~~ centres to local ~~shops-centres and specialised centres~~.

4.2.1 Industry and occupation

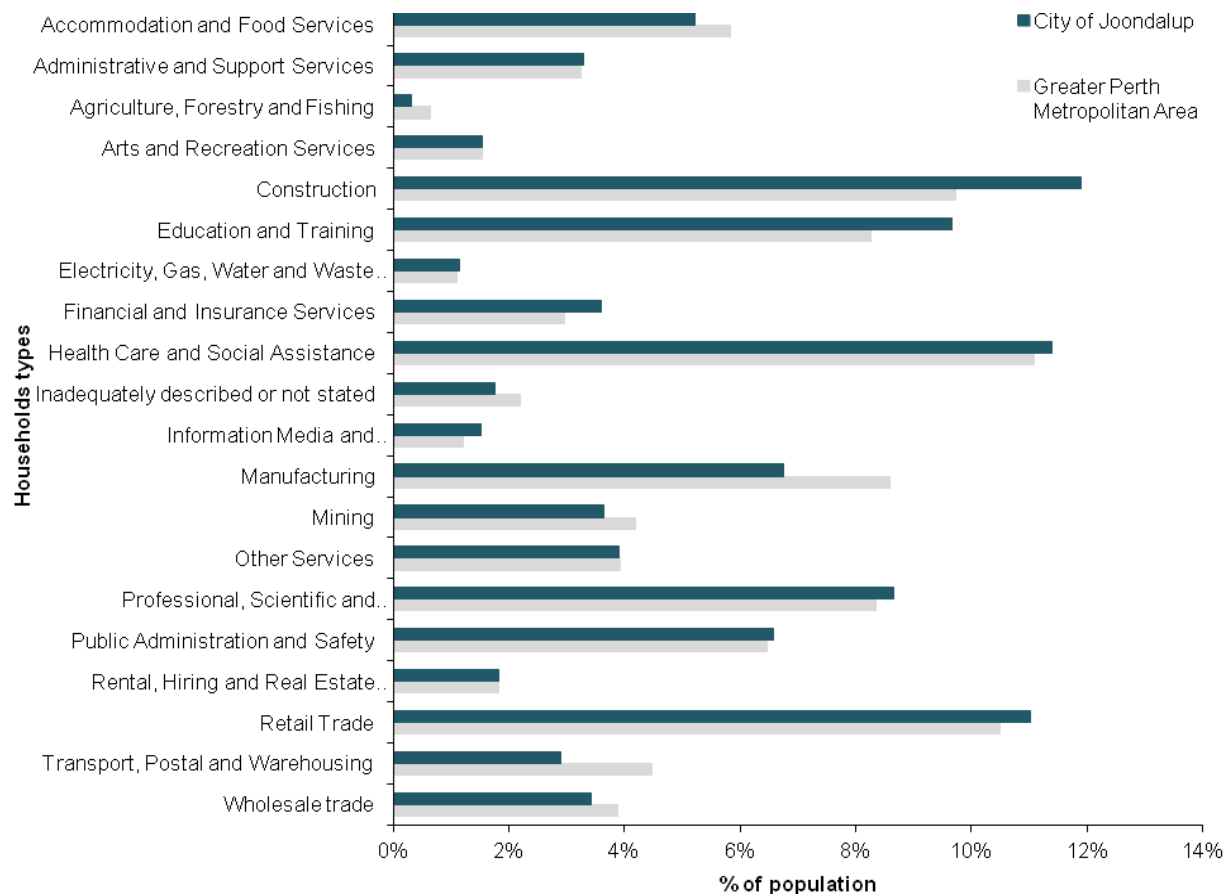
At the ~~time of the 2011~~ 2006 *Census of Population and Housing*, the dominant industry sectors in the City of Joondalup were ~~'construction-retail-trade'~~ employing 12.2% of the local population, ~~'construction' with 10.9%,~~ 'health care and social assistance' with 10.9%, ~~'retail trade' with 10.9%~~ 'education and training' with 8.6%, and ~~'manufacturing'~~ Professional, Scientific and Technical Services with 8.0%⁵⁰. Compared to the wider Perth Metropolitan Region, the City has a greater proportion of the population employed across all of these dominant sectors, ~~with a significantly larger proportion of the population in the construction industry (compared with 8.8% for the Perth Metropolitan Region)~~⁵¹. The proportion of employment in different industry types is shown in the chart below.

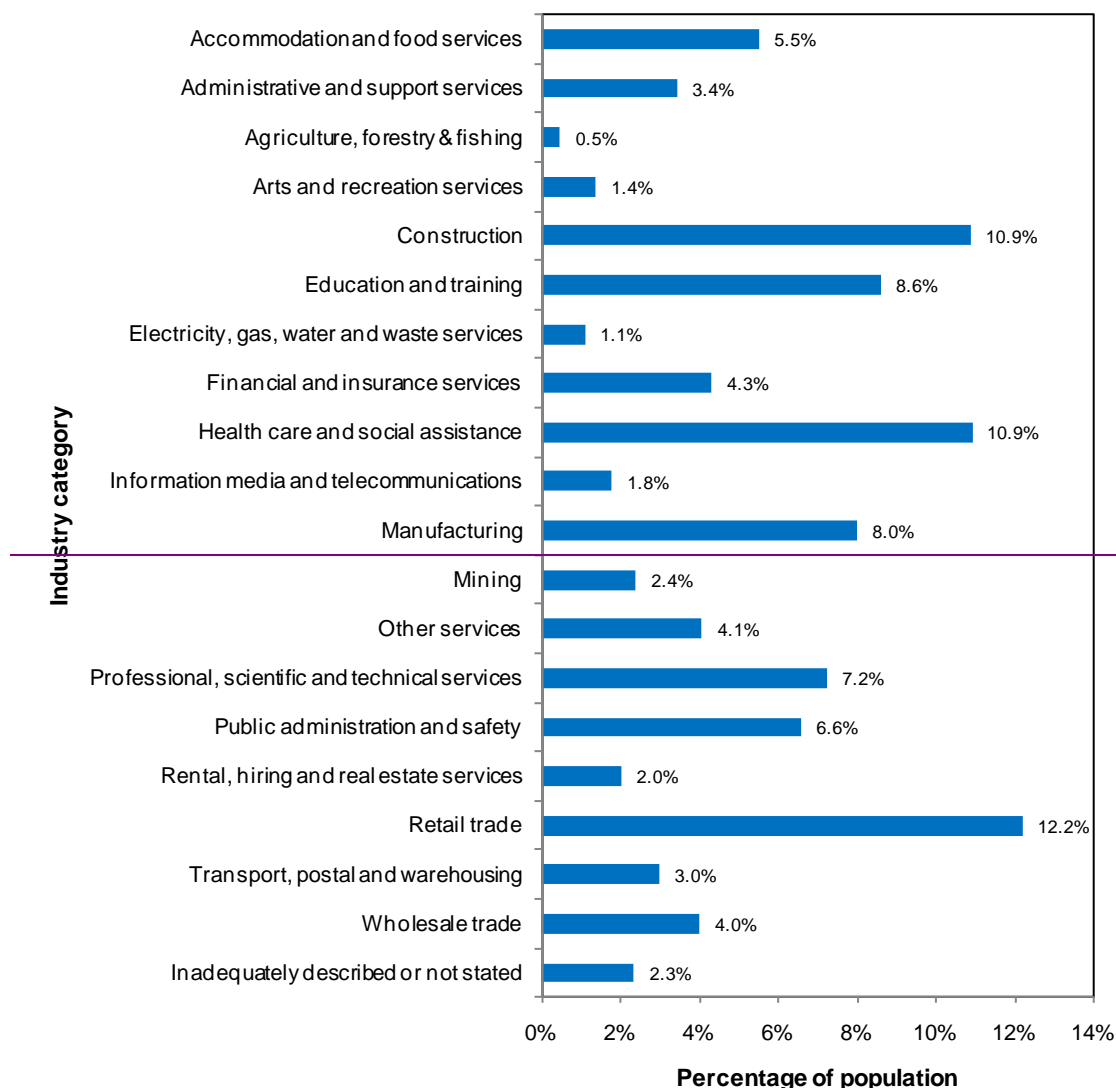
Figure 4.2.1: Employment by industry type in the City of Joondalup ~~2006~~ compared to Greater Perth Metropolitan Region 2011⁵².

⁵⁰ ABS 2006 (a)

⁵¹ ~~ABS 2006 (a)~~

⁵² ABS 2006 (a)





4.2.2 Employment trends

In accordance with the 2011⁹⁶ Australian Bureau of Statistics (ABS) *Journey to Work* data, the City had a total of 32,787³⁸ workers. 63.257.5% of workers came from the City of Joondalup, 16.722.5% from the City of Wanneroo and 9.68.8% from the City of Stirling⁵³. The residential location of workers in the City of Joondalup is shown in the table below.

Figure 4.2.2 (a): Residential location of workers in the City of Joondalup 2011⁹⁶⁵⁴.

Residential location	2011 ⁹⁶	
Within the City of Joondalup	20,728 ²²	63.257.5%
Outside the City of Joondalup	12,059 ¹⁶	36.842.5%
Total workers in the City of Joondalup	32,787 ³⁸	100.0%

In addition, the City had a total of 83,011¹ employed residents, 26.75.5% of whom worked in the City of Joondalup, 14.75.6% of whom worked in the City of Perth and 12.73.4% worked in the City of Stirling⁵⁵. The employment location of residents is shown in the table below.

⁵³ ABS 2006-2011 (b)

⁵⁴ ABS 2006-2011 (b)

⁵⁵ ABS 2006-2011 (b)

Figure 4.2.2 (b): Employment locations of City of Joondalup residents 2011⁵⁶.

Employment location	2011 ⁵⁶	
Within the City of Joondalup	22,175	26.75%
Outside the City of Joondalup	51,508	62.0%
(Work location unknown)	(9,328)	(11.30%)
Total employed residents of the City of Joondalup	83,033	100.0%

Consequently, as of the 2006 Census, the City of Joondalup also had an employment self-sufficiency⁵⁷ of 40.346.4%, meaning that 40.346.4% of the labour force living in the City had the potential to gain a job there⁵⁸. In addition, the employment self-containment⁵⁹ for the City was 25.526.6%, meaning that 25.526.6% of the local employed workforce worked within the City⁶⁰.

The low-level of employment self-containment that is evident in the City of Joondalup is characterised by the 'dormitory suburbs' effect. This effect typically impacts directly on transport networks with associated environmental and social impacts of extended car journeys as well as lost opportunities associated with living, working and consuming goods and services within the local area. Notwithstanding, low employment self-containment and self-sufficiency is not uncommon in other growth Corridors in the Perth Metropolitan Region (with the exception of the South-West Corridor with its industrial base).

4.2.3 North West Corridor sub region — Impacts of regional growth on the City of Joondalup

The North West corridor sub region, being the City of Joondalup and the City of Wanneroo, is growing rapidly. This growth is being driven by various urban development projects within the City of Wanneroo which will deliver significant population growth up to 2031. According to *WA Tomorrow*, the population of the City of Wanneroo is projected to grow from 114,600 in 2011 to 201,200 in 2031; an approximate growth of 75.6139.9%⁶¹. Across the two Cities, the North West corridor sub region is projected to grow from 270,300 in 2011 to 358,500 in 2031; an approximate growth of 32.670.4%⁶². Between 2006 and 2031, the population for the North-West Corridor is projected to grow by approximately 54.6%⁶³. (n.b.: the 2006 figures are based on a projected population from the 2001 Census and do not represent the actual figures from the 2006 Census). The projected population growth for the Cities of Joondalup and Wanneroo and for the North West Corridor sub region is shown in the chart below.

Figure 4.2.3: Projected population growth in the City of Joondalup, City of Wanneroo and North West sub region Corridor 2004–2024⁶⁴.

⁵⁶ ABS 2006–2011 (b)

⁵⁷ employment self-sufficiency = total workers / total employed residents

⁵⁸ ABS 2006–2011 (b)

⁵⁹ employment self-containment = residents working within the City / total employed residents

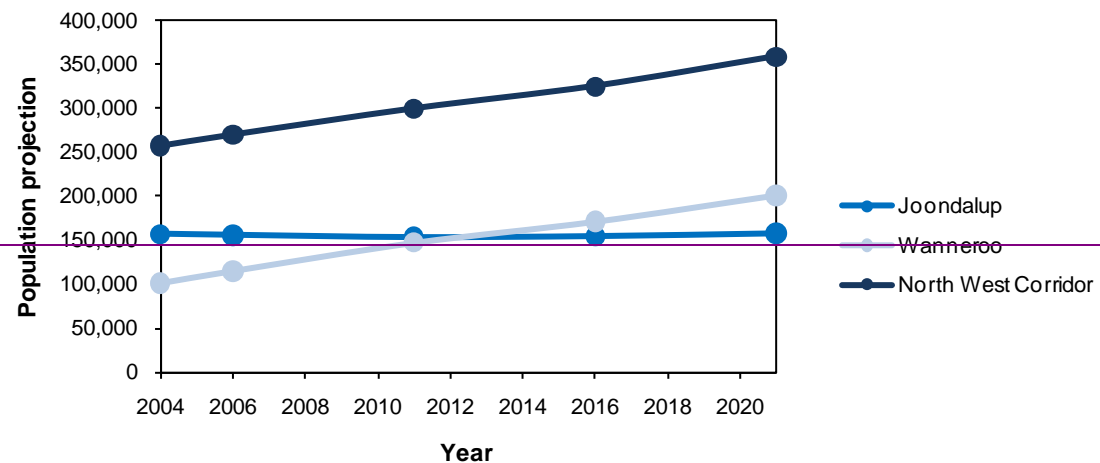
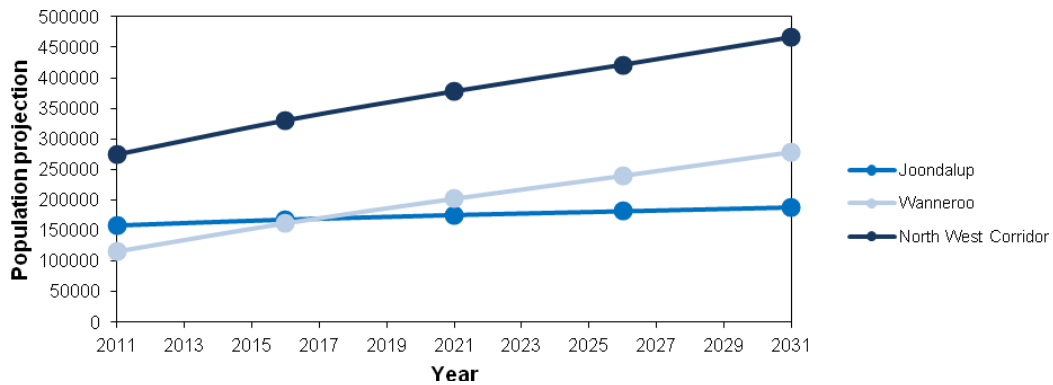
⁶⁰ ABS 2006–2011 (b)

⁶¹ WAPC 2005–2012

⁶² WAPC 2005–2012

⁶³ WAPC 2005

⁶⁴ WAPC 2005–2012



Such regional population growth is likely to impact upon jobs. Even if local jobs were created at the same rate as the region's Corridor's projected population growth, there would still be a significant increase in residents commuting from the region. The disparity between population growth and employment creation is likely to exacerbate the sustainability issues currently being experienced within the City of Joondalup. The flow-on effects for the City will include a greater emphasis on employment creation within Joondalup (shorter-term) to support the surrounding region, as well as its own residents, until sufficient employment can be created within the City of Wanneroo in the medium- to long-term.

4.2.4 Outlook for industry and future employment

Regional context

In a regional context, the North West sub region Corridor has significant industrial land holdings with the most mature being at Lansdale and Wangara. In terms of the future growth of industrial areas, the Wangara and Lansdale complexes are-were expected to reach capacity by 2012/2013.

The only remaining area available to meet the demand for industrial land in this Corridor region is the Neerabup Industrial Estate which is 10 kilometres from the Joondalup City Centre. This Estate is expected to meet the industrial land supply needs in the region for the next 20 years. The current industrial-zoned area is approximately 1,000 hectares; however, a substantial portion of this is currently subject to a number of constraints limiting development. At full capacity, the Neerabup Industrial Estate is projected to generate up to 20,000 jobs in the North West sub region Corridor⁶⁵.

⁶⁵ City of Joondalup and City of Wanneroo 2009

A significant additional area for industrial use (approximately 800 hectares) has been proposed to the east of the Neerabup Industrial Estate at South Pinjar. The future development of these industrial estates is anticipated to support the growth of the Joondalup City Centre as a regional service and knowledge hub.

Further expansion of the North West ~~sub region~~Corridor is likely to result in new Regional Centres being established at Yanchep and Alkimos. These Regional Centres are not expected to impact on the growth of the Joondalup City Centre in the short- or medium-term.

Joondalup context

In the context of the City of Joondalup, a fundamental component of the City's *Economic Development ~~Plan 2007-2011~~*Strategy is to support identified industry sectors, industry groups and local businesses.

The City has several key industries within the local economy that provide a platform for long-term job growth for the City and wider region. These include:

- *Health and community services:* The main elements of this industry cluster include the Joondalup Health Campus and a significant aggregation of secondary industries. In ~~2011~~06, this sector provided ~~over 4,900~~almost 7,800 local employment opportunities. ~~Between 2001 and 2006, employment in health and community services increased by 15.3% and was the fastest growing employment sector for the City.~~ This industry cluster is expected to increase further with regional growth as well and the recent expansion of the Health Campus and specialist research activity being undertaken at ECU, (which is set to become the major tertiary health campus of the North-West Corridor).
- *Education:* The keystone of this industry cluster is the Joondalup Learning Precinct, comprising of West Coast Institute ~~of Training (formally formerly~~ West Coast College of TAFE), Edith Cowan University (ECU) and the Western Australia Police Academy. Other training providers within the City include the National Electrical College of Australia and the Automotive Institute of Technology (formerly MITA). ~~Collectively, this cluster also features tertiary education providers in areas such as business training and real estate. Further growth in the education industry will be delivered by the establishment of the Motor Industry Trades Association \$23 million purpose-built industry training facility.~~
- ~~*Research and development:* The City Centre features a range of research-oriented organisations, largely focussed within the Joondalup Learning Precinct. Many of these research organisations already have, or are moving towards, commercialisation strategies. This suggests they will provide a future source of business growth in areas aligned to their research outputs.~~
- *Retail:* ~~In 2001, 35% of the commercial floor space within the City was dedicated to retail purposes. The current recent expansion of Lakeside Joondalup Shopping City Centre will create the largest shopping centre in the State and provides an important source of local employment in addition to other centres such as Warwick and Whitfords. has seen an additional 29,000 square metres of retail floor space within the City (a 70% increase). Retail is a high-performing sector and its growth is likely to occur with or without the City's direct involvement.~~

There are future opportunities in the following growth and emerging industry sectors:

- *Finance, Business and government services:* The City already has an established sector with strong growth prospects which stand to underpin the commercial and industrial activity within the region.
- *Tourism:* The City's main focus for tourism growth will be the proposed Ocean Reef

Marina as well as further opportunities at Hillarys Boat Harbour and Yellagonga Regional Park. The expansion of the Joondalup Resort and further development of the creation of a Special Trading Precinct in the Joondalup City Centre will likely enhance tourism opportunities.

- Research and development: The City Centre features a range of research-oriented organisations, largely focussed within the Joondalup Learning Precinct. Many of these research organisations already have, or are moving towards, commercialisation strategies. This suggests they will provide a future source of business growth in areas aligned to their research outputs including specialist engineering, Information Communication Technologies and Cyber Security.

4.2.5 Commercial floor space

In order to generate the required level of employment, it is necessary to ensure that there is a suitable level of land and commercial floor space. The Department of Planning undertook the 2008 *Perth Employment Survey* which found that the City had a total of 685,512 square metres of commercial floor space which provided 19,896 jobs⁶⁶. Taking into account the vacancy rate at the time of the research (3.0%), each job required an average 34.5 square metres of commercial floor space⁶⁷. The level of commercial floor space in the City in 2002 and 2008 is shown in the table below.

Figure 4.2.5: Commercial floor space in the City of Joondalup 2002 and 2008⁶⁸.

Commercial premises	2002	2008
Primary/rural	0 m ²	0 m ²
Manufacturing/processing/fabrication	890 m ²	1,386 m ²
Storage/distribution	7,603 m ²	10,559 m ²
Service industry	58,40 m ²	9,099 m ²
Shop/retail	204,531 m ²	254,488 m ²
Other retail	34,290 m ²	43,293 m ²
Office/business	77,094 m ²	107,910 m ²
Health/welfare/community services	62,399 m ²	124,426 m ²
Entertainment/recreation/culture	80,527 m ²	96,588 m ²
Residential	1,420 m ²	10,249 m ²
Utilities/communications	2,352 m ²	6,840 m ²
Vacant floor area	34,408 m ²	20,674 m ²
Total commercial floor space	511,354 m²	685,512 m²

The expected increase in commercial floor space will come from 2 sources, the redevelopment of 'brownfield' commercial areas and the redevelopment of 'greenfield' sites.

'Brownfield' commercial areas

The existing low-density commercial developments within the Joondalup City Centre, which were developed according to the needs at the time, have the potential to create additional commercial floor space. Elsewhere within the City, the expansion or redevelopment of the Regional, District and Local Centres will contribute to an increase in commercial floor space.

'Greenfield' commercial areas

The last remaining vacant commercial landholdings in the Joondalup City Centre include LandCorp's Southern Business District site ('The Quadrangle Business/Retail Park'), which is

⁶⁶ Department of Planning 2008 (a); Department of Planning 2008 (b)

⁶⁷ Department of Planning 2008 (a); Department of Planning 2008 (b)

⁶⁸ Department of Planning 2002; Department of Planning 2008 (b)

approximately 29 hectares in size and will deliver high-amenity office developments, business parks, showrooms, and other light industrial uses. Already several major bulky goods retailers have developed large showrooms there including Bunnings and Masters. Other significant vacant landholdings are the 8 hectare Edith Cowan University site and approximately 3 hectares of various City-owned sites. In total, an additional 450,000 square metres of vacant land is available for future commercial development.

The draft *Joondalup City Centre Structure Plan* promotes high-density commercial and residential development unfettered by plot ratio standards. Minimum height standards will apply in the Central eCore area with no limit on the maximum height. Elsewhere in the City Centre, developments ranging from 3 to 16 storeys are possible. The draft Plan also proposes to extend the City Centre boundary to include the area east of Edgewater Train Station which has been identified for future transit-oriented development opportunities.

Given the potential relaxation of plot ratio standards and parking requirements, it is feasible that the additional commercial floor space required can be accommodated in the future development of the 'greenfield' commercial sites within the Joondalup City Centre.

4.2.6 Employment areas other than commercial areas

The remaining growth in employment is expected to be provided by mobile workers, home businesses, wholesale trade and construction, and the growing education and training sectors in the Joondalup City Centre.

Planning implications

- A major challenge for the City is to ensure there is a suitable level of employment, land and commercial floor space in order to generate the required level of employment.
- The Joondalup City Centre has been designated as a potential to become the State's first Primary Centre for the North-West sector and should be promoted as such.
- Future employment opportunities will arise through the development of the Ocean Reef Marina site, the train station precincts and through the redevelopment of existing cCommercial cCentres in established suburbs.
- Employment density from the remaining areas of undeveloped employment land ('greenfield' sites) within the City as well as from redevelopment opportunities of 'brownfield' sites and existing cCommercial cCentres should be maximised.

4.3 Retail and commerce

The Western Australian Planning Commission document, Draft Activity Centres for Perth and Peel Policy-2009, defines a hierarchy of cCentres throughout the Perth Metropolitan Region and provides indicative guidelines for the size of GCentres based on their relative position in the hierarchy put forward in the pPolicy. The draft-pPolicy also describes how non-retail development could be encouraged and accommodated in existing and new GCentres and has introduced the concept of a 'mixed-use threshold' for centres other than the Perth Capital City and Primary Centres Neighbourhood Centres. The City of Joondalup's existing cCentres are generally retail-focussed.

The hierarchy listed in the draft-Ppolicy comprises:

- **Perth Central Area Capital City** — The capital city is the largest multi-functional centre of activity with the greatest range of high-order services and the most intense concentration of development.
- **Primary Centre** — The Joondalup City Centre has been identified as a Primary Centre. The long-term aim will be to provide a similar level of service to the Perth Central Area in order to substantially reduce the number and length of trips and become dominant employment areas.
- **Strategic Centres Strategic Metropolitan Centres** — These are the main regional activity centres outside the Perth Central Area Capital City. They are multipurpose centres that provide a full range of economic and community services. Joondalup City Centre is a Strategic Metropolitan Centre, and Primary Centres that are strategically located to capitalise on existing and future economic and population growth and regional movement networks.
- **Regional Secondary Centres** — Share similar characteristics with Strategic Metropolitan Centres but generally serve smaller catchments and offer a more limited range of services. They still provide significant employment opportunities and provide essential services. Whitfords and Warwick Centres are the two Regional Town Secondary Centres in the City.
- **District Town Centres** — Being those centres whose prime function is to provide for the daily and weekly shopping and service needs of the district community. Currambine, Woodvale and Greenwood Centres are the three District Centres in within the City.
- **Neighbourhood Centres** — Such as Duncraig Village, that are small centres such as Duncraig Village to that serve the day-to-day convenience needs of the local communities.

The draft Policy requires the preparation of Activity Centre Structure Plans for Strategic Metropolitan, Secondary Regional Town Centres and District Centres. Policy 3-3 — Centres Strategy should be reviewed (future local commercial strategy) and will have policy implications for all Centres with an exploration and implementation of appropriate incentives for redevelopment.

The following table provides information on changes in retail floor space, retail floor space limits, and the most recent commercial floor space calculations as derived from Department of Planning's 2008 Perth Employment Survey for all the Centres within the City. The 2010 figures are taken from the Local Commercial Strategy.

Figure 4.3: Retail floor space in the City of Joondalup 2002 and 2008⁶⁹.

	Commercial floor-space 2001/02 (m ² /nla)	Commercial floor-space 2008 (m ² /nla)	Retail floor-space 2001/02 (m ² /nla)	Retail floor-space 2008 (m ² /nla)	DPS2 retail-floor space-cap (m ² /nla)	GOJ Policy 3-3— Centres Strategy
Primary Centre						
Joondalup City Centre Inc.-Lakeside	319,882	468,999	97,972	124,541	N/A	100,000
Lakeside Shopping Centre	210,917	328,510	62,982	79,971	N/A	
Regional Centre						
Warwick Grove	46,008	53,887	22,028	25,714	38,000	38,000
Whitfords City	72,157	70,868	47,725	52,273	50,000	50,000
District Centre						

⁶⁹ Department of Planning 2002; Department of Planning 2008 (b)

Currambine Market Place	10,570	9,226	5,463	6,799	10,000	10,000
Greenwood Village	10,531	12,153	3,034	5,026	5,000	10,000
Woodvale Boulevard Shopping Centre	10,341	10,332	6,847	7,941	12,330	5,000
Neighbourhood and Local Centres						
Beldon Shopping Centre	4,335	4,598	3,848	3,768	4,500	4,500
Beldon – Belridge Shopping Centre	9,659	8,958	6,178	4,810	4,000	5,000
Connolly	3,572	3,910	2,430	3,005	3,000	4,500
Graigie Plaza	5,520	5,456	2,081	2,337	3,500	4,500
Currambine	0	0	0	0	3,000	4,500
Duncraig Shopping Centre	3,360	3,126	2,416	2,388	3,000	4,500
Duncraig Village	1,470	1,345	810	885	1,500	4,500
Duncraig – Glengarry	7,214	7,779	2,893	3,053	2,500	4,500
Duncraig – Carine Glades	6,720	8,203	3,830	4,091	2,500	4,500
Duncraig – Lilburne Shopping Centre	690	690	690	450	1,000	1,000
Edgewater	2,053	1,894	2,053	1,336	2,000	
Greenwood – Coolibah Plaza	1,106	1,000	788	808	1,500	4,500
Greenwood/Kingsley Shopping Plaza	2,586	2,665	1,881	1,971	1,000	
Heathridge Shopping Centre	3,007	3,225	2,087	2,324	2,000	4,500
Heathridge City					1,500	
Hillarys Shopping Centre	700	4,915	0	2,992	3,000	4,500
Joondalup – Candlewood Village	2,110	2,346	1,812	1,742	2,000	4,500
Kallaroo Shopping Centre	1,108	728	1,000	728	500	1,000
Springfield Shopping Centre						
Kingsley	8,345	9,083	3,443	3,977	4,500	4,500
Kingsley – Boulevard Plaza	823	996	698	828	1,000	4,500
Kingsley – Moolanda Village	1,047	1,111	222	326	1,000	1,000
Kinross Central Shopping Centre	1,480	5,760	680	4,810	4,000	4,500
Kinross Shopping Centre	1,480		680		1,000	1,000
Marmion Village	2,921	2,951	1,799	1,879	2500	4,500
Mullaloo Plaza	4,826	6,322	2,480	2,022	3,500	4,500
Mullaloo Tavern	717	2,811	264	700	500	4,500
Ocean Reef	4,035	4,515	1,657	1,957	2,500	4,500
Ocean Reef – Beaumaris City	4,797	5,345	3,060	2,759	3,000	4,500
Padbury	3,485	3,289	2,611	2,421	4,000	4,500
Padbury – Forrest Plaza	1,843	1,793	718	618	1,000	1,000
Sorrento	2,887	2,903	1,358	1,318	2,000	1,000
Sorrento – Seacrest Village	964	964	658	724	1,000	1,000
Woodvale Shopping Centre	6,690	7,173	2,964	3,064	4,000	5,000
Future (Local Centre)						
Burns Beach	0		0		N/A	N/A
Harbour Rise	0		0		N/A	N/A
Peripheral sales						

Canham Way	16,643	17,227	4,862	4,729	N/A	N/A
Joondalup Drive	23,059	32,354	20,405	27,516	N/A	N/A
Joondalup South	5,606	17,399	3,578	14,743	N/A	N/A
Sorrento Quay/Hillarys Boat Harbour	16,932	22,836	4,382	7,348	N/A	N/A

Figure 4.3: Retail floor space in the City of Joondalup 2002, 2008⁷⁰ and 2010⁷¹.

	Commercial floor space 2001/02 (m ² /nla)	Commercial floor space 2008 (m ² /nla)	Retail floor space 2001/02 (m ² /nla)	Retail floor space 2008 (m ² /nla)	Retail floorspace 2010 m ² /nla)
Strategic Metropolitan Centre					
Joondalup City Centre Inc. Lakeside	319,882	468,999	97,972	124,541	
Lakeside Joondalup Shopping Centre	210,917	328,510	62,982	79,971	
Secondary Centres					
Warwick Grove	46,008	53,887	22,028	25,714	25,614
Whitfords City	72,157	70,868	47,725	52,273	49,924
District Centres					
Currambine Market Place	10,570	9,226	5,463	6,799	6,549
Greenwood Village	10,531	12,153	3,034	5,026	4,976
Woodvale Boulevard Shopping Centre	10,341	10,332	6,847	7,941	7,460
Neighbourhood and Local Centres					
Beldon Shopping Centre	4,335	4,598	3,848	3,768	<u>3,768</u>
Beldon - Belridge Shopping Centre	9,659	8,958	6,178	4,810	<u>6,148</u>
Connolly	3,572	3,910	2,430	3,005	<u>3,005</u>
Craigie Plaza	5,520	5,456	2,081	2,337	<u>2,337</u>
Currambine	0	0	0	0	
Duncraig Shopping Centre	3,360	3,126	2,416	2,388	<u>2,388</u>
Duncraig Village	1,470	1,345	810	885	<u>885</u>
Duncraig - Glengarry	7,214	7,779	2,893	3,053	<u>2,890</u>
Duncraig - Carine Glades	6,720	8,203	3,830	4,091	<u>3,991</u>
Duncraig - Lilburne Shopping Centre	690	690	690	450	<u>450</u>
Edgewater	2,053	1,894	2,053	1,336	<u>1,236</u>
Greenwood - Coolibah Plaza	1,106	1,000	788	808	<u>1,000</u>
Greenwood/Kingsley Shopping Plaza	2,586	2,665	1,881	1,971	<u>1,971</u>
Heathridge Shopping Centre					
Heathridge City	3,007	3,225	2,087	2,324	<u>2,324</u>
Hillarys Shopping Centre	700	4,915	0	2,992	<u>2,992</u>
Joondalup - Candlewood Village	2,110	2,346	1,812	1,742	<u>1,662</u>
Kallaroo Shopping Centre					
Springfield Shopping Centre	1,108	728	1,000	728	<u>728</u>
Kingsley	8,345	9,083	3,443	3,977	<u>3,983</u>
Kingsley - Boulevard	823	996	698	828	<u>678</u>

⁷⁰ Department of Planning 2002; Department of Planning 2008 (b)

⁷¹ Local Commercial Strategy

Plaza					
Kingsley - Moolanda Village	1,047	1,111	222	326	<u>206</u>
Kinross Central Shopping Centre	1,480	5,760	680	4,810	<u>4,300</u>
Kinross Shopping Centre	1,480		680		<u>500</u>
Marmion Village	2,921	2,951	1,799	1,879	<u>1,789</u>
Mullaloo Plaza	4,826	6,322	2,480	2,022	<u>1,822</u>
Mullaloo Tavern	717	2,811	264	700	
Ocean Reef	4,035	4,515	1,657	1,957	<u>1,957</u>
Ocean Reef - Beaumaris City	4,797	5,345	3,060	2,759	<u>2,459</u>
Padbury	3,485	3,289	2,611	2,421	<u>2,064</u>
Padbury - Forrest Plaza	1,843	1,793	718	618	<u>548</u>
Sorrento	2,887	2,903	1,358	1,318	<u>1,278</u>
Sorrento - Seacrest Village	964	964	658	724	<u>724</u>
Woodvale Shopping Centre	6,690	7,173	2,964	3,064	<u>3,064</u>
Future (Local Centre)					
Burns Beach	0		0		<u>0</u>
Harbour Rise	0		0		<u>0</u>
Peripheral sales					
Canham Way	16,643	17,227	4,862	4,729	
Joondalup Drive	23,059	32,354	20,405	27,516	
Joondalup South	5,606	17,399	3,578	14,743	
Sorrento Quay/Hillarys Boat Harbour	16,932	22,836	4,382	7,348	

The City of Joondalup has sustained a modest growth in the retail sector with all sizable growth recorded within the Primary Strategic Metropolitan Centre and Regional Secondary Centres. There remains capacity for the District and Local Neighbourhood Centres to accommodate significant increases in retail floor space across the City; however redevelopment may not be a viable financial option for landowners at this point in time.

A range of Neighbourhood and Local Centres appear to be struggling with much of the development itself in poor to average condition. In these locations, retail trade alone has become less viable and the retention of existing retail floor space is being threatened by uptake from more viable non-retail uses such as offices. Retail development or redevelopment may also be slow to occur due to constraints such as competition from Regional Secondary and District Centres and insufficient population catchment.

A more diverse mix of land uses (retail, residential and other commercial) may aid the health of struggling cCommercial cCentres.

Planning implications

- Consideration of the role of the various centres in light of the Western Australian Planning Commission document, Draft Activity Centres for Perth and Peel Policy 2009.
- The review of City Policy 3-3 — Centres Strategy and the preparation of Activity Centre Structure Plans in accordance with the Draft Activity Centres for Perth and Peel Policy 2009.
- The rejuvenation of low-amenity cCommercial cCentres.

4.4 Transport

The City of Joondalup is serviced by a regional road system that has been defined by the City in conjunction with government authorities to provide major links both within and outside the district. This network is based on a major road grid that forms distinct boundaries between residential, industrial and commercial precincts. The Mitchell Freeway is the major road through the district. Currently terminating at Burns Beach Road, it links Joondalup to the Perth City Centre and beyond. Other major arterial roads in the City's road hierarchy are shown at Appendix 3.

Essentially, the regional road network is based on the *North West Corridor Structure Plan (1992)*, although road alignments in some developing areas may be subject to modification with ongoing structure planning. The local distributor and collector road network carries traffic within suburbs and links suburbs to regional road networks. These roads also give access to local facilities, including schools, local shopping centres, local recreational areas and other community facilities.

The east-west district distributor roads are 4-lane divided roads with generous reservation widths. ~~Capacity is not expected to be exceeded in the medium to long term.~~ However, despite the presence of the Northern Suburbs Rapid Transit System (passenger rail), congestion on the Mitchell Freeway south-bound in peak morning and north-bound in peak afternoon continues to grow. This impacts heavily on travel time as well as pollution, and places significant transport pressures at major intersections. It will be important for the City to continue to support northern extensions of the Mitchell Freeway in the future.

4.4.1 Vehicle ownership and modes of travel

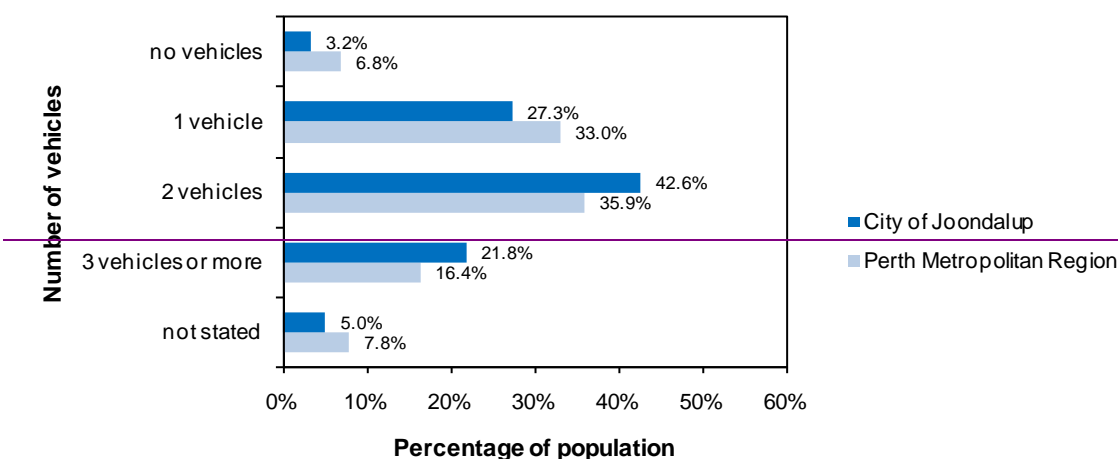
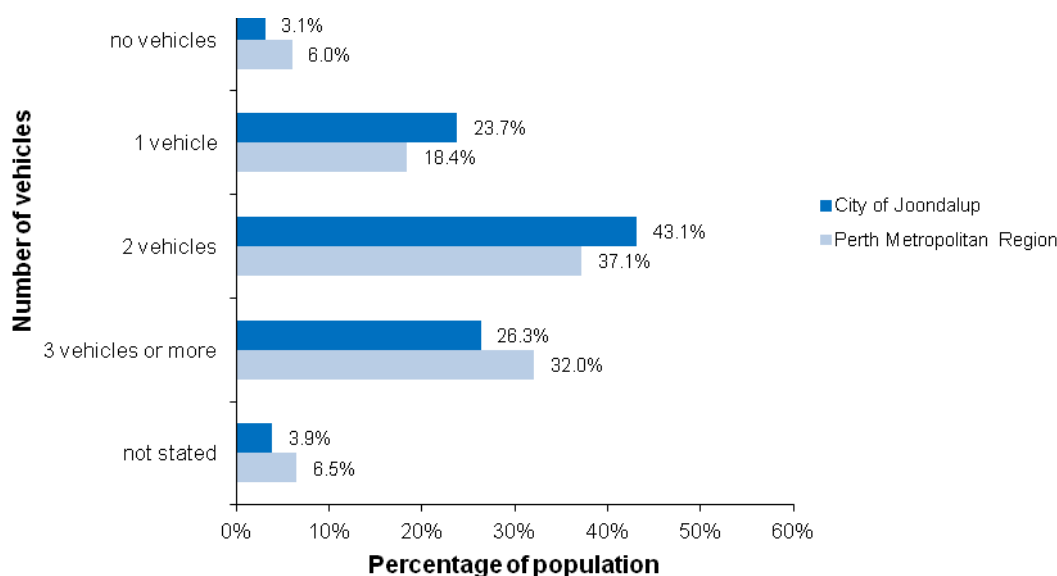
At the ~~2006-2011~~ *Census of Population and Housing* there was a very high-level of vehicle ownership and mobility within the City of Joondalup. ~~Over with~~ 903% of the City's ~~population~~ households owning at least 1 vehicle ~~with and~~ 64.466.7% ~~of the population~~ owning 2 cars or more⁷². ~~In comparison~~ ~~Compared~~ with the Perth Metropolitan Region, the City had a higher proportion of 2-vehicle owners (42.643.1% compared with 35.937.1% in the Perth Metropolitan Region) and a higher proportion of vehicle owners with 3 cars or more (21.823.7% compared with 16.418.4% in the Perth Metropolitan Region)⁷³. The table below compares vehicle ownership in the City of Joondalup and the Perth Metropolitan Region.

Figure 4.4.1 (a): Comparison of vehicle ownership in the City of Joondalup and the Perth Metropolitan Region 2011⁷⁴.

⁷² ABS 2006 (a)

⁷³ ABS 2006 (a)

⁷⁴ ABS 2006 (a)



Current trends indicate that there is a continued preference in the City of Joondalup for travel by private vehicles. At the 2011⁷⁵ *Census of Population and Housing*, 62.83.3% of workers travelled by car (as the driver), with 9.410.4% of workers travelling by train and 0.97% travelling by bus⁷⁵. Compared to the Perth Metropolitan Region, the City has fairly similar preferred modes of transport with the exception of public transport, with the majority of public transport users in the City taking the train (9.410.4%) compared to the Perth Metropolitan Region where there was a fairly even split between bus and train (4.26.7% and 4.3%)⁷⁶. The change in method of travel to work since 1991 is shown in the chart below.

Figure 4.4.1 (b): Comparison of method of travel to work in the City of Joondalup 1991-2001-2011^{77 78}.

Method of travel to work	1991		1996		2001		2006	
Train	150	0.3%	5,669	8.3%	6,175	8.2%	7,273	9.1%
Bus	3,319	6.0%	483	0.7%	472	0.6%	562	0.7%
Tram or ferry	9	0.0%	9	0.0%	10	0.0%	19	0.0%

⁷⁵ ABS 2011⁷⁵ (a)

⁷⁶ ABS 2011⁷⁶ (a)

⁷⁷ ABS 2011⁷⁷ (a), 2006⁷⁷, 1996⁷⁷2011, 1991.

⁷⁸ n.b. Respondents to the *Census* can nominate up to 3 methods of travel. The data presented includes people using multiple methods, but shows only one method. A hierarchy is used in which public transport is assumed to be the dominant mode if it is used. Hence people driving their car to a station or taking a taxi to the ferry are included under 'Train' and 'Tram or Ferry' respectively, rather than 'Car' or 'Taxi'.

Taxi	402	0.2 %	66	0.1 %	82	0.1 %	87	0.1 %
Car — as driver	35,675	64.0 %	43,691	63.7 %	47,954	63.7 %	50,414	63.3 %
Car — as passenger	4,537	8.2 %	4,281	6.2 %	4,024	5.3 %	4,376	5.5 %
Truck ⁷⁹					873	1.2 %	849	1.1 %
Motorbike	450	0.8 %	315	0.5 %	274	0.4 %	378	0.5 %
Bicycle	348	0.6 %	261	0.4 %	317	0.4 %	340	0.4 %
Walked only	495	0.9 %	481	0.7 %	624	0.8 %	845	1.1 %
Other	522	0.9 %	996	1.5 %	1,014	1.3 %	830	1.0 %
Worked at home	1,835	3.3 %	2,606	3.8 %	2,899	3.9 %	2,850	3.6 %
Did not go to work	6,050	10.9 %	8,684	12.7 %	9,533	12.7 %	9,514	11.9 %
Not stated	2,173	3.9 %	1,011	1.5 %	1,041	1.4 %	1,315	1.7 %
Total	55,564	100.0 %	68,552	100.0 %	75,292	100.0 %	79,652	100.0 %

Method of travel to work	2001		2006		2011	
Train	6,175	8.2 %	7,273	9.1 %	8,397	10.4 %
Bus	472	0.6 %	562	0.7 %	716	0.9 %
Tram or ferry	10	0.0 %	19	0.0 %	14	0.0 %
Taxi	82	0.1 %	87	0.1 %	80	0.1 %
Car — as driver	47,954	63.7 %	50,414	63.3 %	50,910	62.8 %
Car — as passenger	4,024	5.3 %	4,376	5.5 %	3,886	4.8 %
Truck ⁸⁰	873	1.2 %	849	1.1 %	741	0.9 %
Motorbike	274	0.4 %	378	0.5 %	423	0.5 %
Bicycle	317	0.4 %	340	0.4 %	443	0.5 %
Walked only	624	0.8 %	845	1.1 %	1,066	1.3 %
Other	1,014	1.3 %	830	1.0 %	1,056	1.3 %
Worked at home	2,899	3.9 %	2,850	3.6 %	3,106	3.8 %
Did not go to work	9,533	12.7 %	9,514	11.9 %	9,275	11.4 %
Not stated	1,041	1.4 %	1,315	1.7 %	974	1.2 %
Total	75,292	100.0 %	79,652	100.0 %	81,087	100.0 %

4.4.2 Public transport network

The Northern Suburbs Rapid Transit System was opened in 1992 and provides the principal public transport spine for the district. The 29 kilometres railway extends from the Perth Station to Burns Beach Road along the Mitchell Freeway, deviating into the Joondalup City Centre, providing residents with a direct rail connection to Perth and other parts of the Metropolitan Region. Together with integrated bus routes, the System has considerably improved the region's public transport capabilities, and as the Joondalup City Centre grows, it is expected that there will be a significant increase in public transport use to and from the City Centre.

Land is reserved in the Metropolitan Region Scheme to provide for the future northern extension of the railway and it will be important for the City to continue to support the State Government in this endeavour. Moreover, it is essential that the transport network is planned and managed in a regional context and that there is a seamless transition across the boundaries of local government authorities. The extension of the railway line to Butler is well underway and passenger services are expected to commence by the end of 2014.

~~Under Strategy 2.2.4 of the City's Strategic Plan 2008-2011, the City is committed to promoting and supporting sustainable transport opportunities. As such, the City has a responsibility to ensure alternative methods of transport are available to the community. Public transport initiatives, where sustainable, should be encouraged by the City.~~

Trains

⁷⁹ not recorded prior to 2001 Census

Within the City of Joondalup, the Northern Suburbs Rapid Transit System incorporates 6 railway stations, namely, Warwick, Greenwood, Whitfords, Edgewater, Joondalup and Currambine. Warwick, Whitfords and Joondalup Stations have additional dedicated bus bridges that connect passengers with trains and buses.

Parking at each of the 6 train stations within the City exceeds capacity and a coordinated and responsible parking strategy is required to address the increasing pressure. Parking restrictions have been introduced in residential areas close to the stations; however, while this alleviates parking pressures placed by train patrons it further reduces the amount of parking available to public transport users.

The Public Transport Authority ~~is currently undertaking~~[recently undertook](#) works to expand the amount of station parking at Greenwood and Whitfords Stations by approximately 1,500 bays. However, given the level of over-flow that ~~currently existed~~, it is likely that the additional parking will be taken up to its capacity very quickly. [An application for a multi-deck car park at Edgewater station for approximately 1300 car bays should help alleviate the problem in the medium term.](#)

[However,](#) given the high utilisation of private vehicles in the City, it will not be sustainable for the Public Transport Authority to continue expanding parking facilities indefinitely. A long-term approach needs to be considered by the Authority with respect to improving bus services and connections to stations. In addition, the potential to redevelop car parks at stations for residential and/or mixed-uses is an emerging issue not just in Joondalup but elsewhere in Perth. This City will also need to focus on providing better cycle and pedestrian routes that feed into train stations to encourage the integration of cycling and walking with train use.

Buses

In addition to the rail network, the Northern Suburbs Rapid Transit System includes various integrated bus routes. Segments of the bus route system, particularly along Burns Beach Road, Whitfords Avenue and Hepburn Avenue, have high-frequency bus services running every 15 minutes during peak times.

Within the City of Joondalup however, there is a relatively low bus-utilisation rate compared to the Perth Metropolitan Region (0.[97](#)% compared to [3.74.2](#)%⁸¹). Likely causes for this include poor east–west connections and the strong focus on rail services to the Perth Central Business District.

Joondalup CAT service

The Joondalup City Centre is serviced by the Joondalup Central Area Transit System (CAT System). The CAT System has been running since 2006 and is funded jointly by the Perth Public Transport System, Edith Cowan University and the City. The service currently provides access to key facilities in the City Centre including Edith Cowan University, the Western Australia Police Academy, West Coast Institute of Training (formally West Coast College of TAFE), the Joondalup Civic Centre and Library, Joondalup Health Campus, and the Joondalup Justice Complex.

The CAT System has experienced significant growth in patronage since its introduction. Passenger numbers increased from 253,303 in 2006 to 427,978 passengers in 2013⁸². The

⁸¹ (method of travel to work) ABS 201[106](#) (a)

⁸² Path Transit 2009 [and Transdev 2014](#)

average number of passengers per trip also increased from 13 in 2006 to 20.9 in 2013⁸³. The chart below details the passenger numbers for the Joondalup CAT service from 2006 to 2013 (with the exception of 2010, for which the full figures were not available).

Figure 4.4.2: Summary of Joondalup CAT Service performance 2006–2013⁸⁴.

	2006	2007	2008	2009	2010	2011	2012	2013
Total number of passengers	253,303	288,626	354,530	355,843	<u>427,476</u>	<u>482,086</u>	<u>457,105</u>	<u>427,978</u>
Average passengers per trip	13	13.8	17.2	17.3		<u>22.7</u>	<u>22.4</u>	<u>20.9</u>
Passenger per service kilometre	3	2.9	3.6	3.7		<u>4.8</u>	<u>4.7</u>	<u>4.4</u>
Trips operated per month	1,681	1,732	1,729	1,711		<u>1,770</u>	<u>1,700</u>	<u>1,706</u>

An additional CAT route was trialled in 2008/2009 which travelled to the Joondalup Business Park (Winton Road area). Due to low patronage however, the trial was discontinued.

4.4.3 Pedestrian and cycle networks

At the 2006–2011 Census of Population and Housing, 1.34% of City of Joondalup workers walked to work and 0.54% of workers cycled⁸⁵. ~~In addition, a survey conducted in 2007 concluded that walking and cycling comprised 7% of all trips undertaken by City of Joondalup residents⁸⁶.~~

The planning of the existing walking and cycling facilities has created a functional, legible network that includes safe linkages between residential, school and commercial precincts within the City. A key component of the existing facilities is the integration with the public transport system including rail services and bus interchanges. The City's *Bike Plan 2009* aims to improve the cycle network within the City and ensures that cycling accessways are continually being maintained and upgraded. The Pplan focuses on commuter and recreational routes, and encourages a safe and easy-to-use network.

Planning implications

- Congestion, parking and accessibility are the key issues that the City will continue to face over the coming years.
- In order to make public transport a sustainable and viable alternative for connecting people and places, land use planning and public transport will need to be better integrated.
- More sustainable transport choices will need to be considered.
- Parking shortfalls and parking demand within train station precincts will need to be managed.

4.5 Tourism

The City of Joondalup has many natural attractions, including unique coastal areas, preserved wetlands and pristine central bushland. These natural features are augmented

⁸³ Path Transit 2009 and Tansdev 2014

⁸⁴ Path Transit 2009 and Transdeve 2014

⁸⁵ ABS 2006 (a)

⁸⁶ ~~SocialData Australia 2009~~

with high profile developments such as Hillarys Boat Harbour, Joondalup Resort and the Joondalup City Centre.

The City's *Expanding Horizons: Economic Development Strategy for a Global City* places a recognition and stronger emphasis on the 'visitor economy' which incorporates hospitality, accommodation and food services, arts and recreation services and retail.

The strategy also has a specialist cross cutting theme 'Destination City' and provides a specific focus on activities related to the visitor economy including potential future major projects such as the Ocean Reef Marina development and the Joondalup Performing Arts and Cultural Facility.

There are currently around 15,850 people employed within the City of Joondalup in the Visitor Economy representing 32.2% of all employment (mid-2012 National Institute of Economic and Industry Research (NIEIR)).

In 2005, the City produced the *Tourism Development Plan 2005-2009* which is currently under review. The Plan's primary objective was to provide all stakeholders with an understanding of the opportunities and issues for tourism in the City. The Plan was designed to guide tourism-related decision-making and planning.

4.5.1 Tourism development zones

The *Tourism Development Plan 2005-2009* identified 4 specific tourism development zones in the City:

- *Coastal Tourism Development Zone*: stretches from Marmion in the City's south to Burns Beach in the north. It includes the coastal strip west of West Coast Drive (and its northern extensions) and the adjacent ocean.
- *Wetlands Tourism Development Zone*: follows the City's eastern boundary from Hepburn Avenue to Burns Beach Road. It incorporates Lake Goollalal, Lake Joondalup, Neil Hawkins Park and Yellagonga Regional Park.
- *City Centre Tourism Development Zone*: focuses on the Joondalup City Centre's businesses, facilities, and educational and medical institutions.
- *Coastal Bush Tourism Development Zone*: covers the open space areas east of Padbury and Craigie, as well as the Craigie Leisure Centre. This zone would be suitable for ecotourism.

These tourism development zones are illustrated at Appendix 4.

4.5.2 Tourism sites

Hillarys Boat Harbour

Hillarys Boat Harbour has attracted 4 million visitors annually since opening in the mid-1980s. With its retail, accommodation, commercial, leisure and marine activities including the Aquarium of Western Australia (AQWA), the harbour is critical to the future growth and community benefit of tourism in the City of Joondalup.

Joondalup City Centre

It is intended that the Joondalup City Centre will continue to mature into a place where people chose to live, work and recreate, creating a sense of place and community. Joondalup City Centre's largest single employers, Joondalup Health Campus and Edith Cowan University, are committed to significant expansion projects, each almost doubling

their current size in the medium-term. The current expansion of Lakeside Joondalup Shopping Centre has recently will significantly expanded its capacity and, pending economic parameters, will pursue further growth in the medium-term create the largest shopping centre in the State.

Accommodation facilities are fundamental to the commercial and tourism viability of the City Centre. The City Centre currently provides 35 hotel rooms (Joondalup City Hotel) and several short-stay accommodation units. Furthermore, the strong student population at Edith Cowan University has encouraged a growth in rental housing. Additional accommodation may be required in the future to provide for the further expansion and development of this precinct.

Joondalup Resort

The Joondalup Resort and golf course stretches across bushland, steep limestone quarries and picturesque lakes and attracts visitors for recreation, accommodation and entertainment. New-Recently a new additions will see an expansion comprising of an extra 51 rooms with conference facilities, business centre, various meeting rooms, seminar room and function centre including outdoor pavilion, bringing the total number of rooms to over 120 was added to the facility. A further proposal to add an additional 50 rooms to the existing 70 rooms is planned for the future.

Yellagonga Regional Park

Named after a significant local Nyungar elder, Yellagonga Regional Park protects an important chain of wetlands and surrounding bushland. The Park is located within the localities of Joondalup and Wanneroo, running north-south and linking the Neerabup and Yanchep National Parks. Yellagonga Regional Park provides a number of excellent picnicking locations which attract visitors seeking recreational and leisure pursuits and provides the opportunity to facilitate ecotourism within the City.

4.5.3 Future tourism sites

Ocean Reef Marina

Ocean Reef Marina operates as a public launching facility and currently provides a home for the Whitfords Sea Sport Club. The popularity and ongoing demand for this facility is clearly demonstrated by the current level of trade at Hillarys Boat Harbour.

A preferred Concept Plan is being considered has been developed in consultation with Tourism WA, State Government and residential community groups for the development of this 46 hectare site into a state-of-the-art iconic marina facility. The new facility will cater for the needs of the community and provide a balance of commercial and residential uses, short-stay accommodation, and public amenities that will service the community and attract locals and tourists to the area. The outcome of these proposals will form the basis of a structure plan based on the concept plan for the land component is currently being prepared.

Planning implications

- The growth of a sustainable tourism industry in the City will require the retention and future provision of suitable accommodation.
- Once environmental and planning approvals are given, sStructure planning for the land component of the proposed Ocean Reef Marina should seek to maximise the potential for commercial activities, job creation and tourism attractors.

4.6 Physical features and the environment

The City of Joondalup is situated along the Swan Coastal Plain, ~~30~~¹⁵ kilometres from the Perth Central Business District. The City covers an area of 96.5 kilometres which encompasses a diverse range of natural areas including 17 kilometres of coastal foreshore, a chain of wetlands and a variety of bushland ecosystems.

There are a number of regionally, nationally and internationally significant natural areas located within the City including the Yellagonga Regional Park, the Marmion Marine Park, the Neerabup National Park and a number of Bush Forever sites which contain species of high conservation value.

4.6.1 Climate

The City of Joondalup has a Mediterranean-type climate characterised by hot, dry summers and mild, wet winters. Approximately 80% of rainfall occurs between the months of May and September.

The average summer's day is characterised by morning easterly breezes and afternoon sea/land breezes. During the winter, wind conditions are variable, with the possibility of storms from mostly north–west to south–west prevailing winds.

Globally, weather patterns are changing with potential impacts such as rising sea levels, increasing temperatures, changing rainfall patterns and severe storm surges.

4.6.2 Landform

The City of Joondalup occupies part of the Swan Coastal Plain and has an undulating landscape formed by depositional material of aeolian origin. The area consists of 2 geomorphic systems situated parallel to the present coastline. These are the Spearwood Dunes, consisting of 3 sub-systems known as Karrakatta, Cottesloe and Herdsman, and the newer Quindalup Dunes along the present coastline.

4.6.3 Water Resources

The City of Joondalup's water supply is largely dependent on groundwater resources. There are 3 groundwater formations within the City of Joondalup. These are the Leederville Formation, the Yarragadee Formation and the superficial formation called the Gnangara Mound. The Gnangara Mound is an important groundwater resource for the Perth Metropolitan Region, used for public and private supply. This good quality groundwater is generally unconfined, fresh and easily accessible, usually at depths up to 50 metres below the surface⁸⁷.

4.6.4 Biodiversity within the City

The City of Joondalup is located within the South-West Australia Biodiversity Hotspot. This region is one of 25 internationally recognised areas that contain a rich variety of biodiversity due to the wide range of habitats which are located within a compact geographical area.

The range of environmental areas within the City are characterised into zones according to the specific landform and vegetation types which exist within each area. The 3 main biodiversity zones within the City are the: Wetlands Zone, Coastal Zone, and Bushland Zone.

⁸⁷ Department of Water 2008

An additional zone, the Marine Zone is also located with the City; however this area is outside of the City's jurisdiction.

Wetlands Zone

The Wetlands Zone comprises of a chain of conservation-category wetlands along the City's eastern boundary. The wetlands consist of Lake Goollelal, Lake Joondalup, and Walluburnup and Beenyup Swamps, all of which are located within the Yellagonga Regional Park. The Park contains some of the oldest and last remaining freshwater wetland systems along the Swan Coastal Plain⁸⁸.

Coastal Zone

The City's Coastal Zone extends from Trigg Beach in the City's south to Burns Beach in the north and includes 17 kilometres of coastal foreshore, limestone cliffs, rocks and reefs, white sand dunes, and beaches. The Coastal Zone is one of the City's most valuable assets and has been recognised for its conservation significance with areas being protected under Bush Forever. This area is also greatly utilised by the local community, visitors and tourists for its recreational and aesthetic opportunities.

The City is currently undertaking Coastal Vulnerability Assessments to assist in understanding the potential issues associated with climate change.

Bushland Zone

The City's Bushland Zone comprises of the open space areas east of Padbury and Craigie, including Craigie Open Space, Pinnaroo Valley, Hepburn Heights, and Lilburne Reserve. Together these areas represent approximately 4 square kilometres of adjoining bushland reserves. In addition, the City ~~has~~ manages a total of 97 remnant bushland areas which contain 4 of the 26 vegetation complexes that are located along the Swan Coastal Plain, as detailed at Appendix 5. Several of the City's bushland areas contain significant flora and fauna species and ecological communities.

The City also contains north-south and east-west regional ecological linkages, which provide connections to larger, more viable natural areas. The City also contains 7 Bush Forever sites (see Appendix 2) which include areas of coastal and inland remnant vegetation which are underrepresented within the Perth Metropolitan Region.

The City has undertaken condition assessments of bushland reserves under its management, in order to prioritise conservation activities within bushland areas. As a result of this assessment 32 remnant bushland areas have been identified as being significant in terms of biodiversity value. In order to protect these areas they have been included under Schedule 5 of the District Planning Scheme No. 2, Places and Objects Having Significance for the Purpose of Protection of the Landscape or Environment.

The total extent of the remnant native vegetation located within the City of Joondalup boundaries has been estimated at ~~329-1390~~ 329-1390 hectares, of the total vegetated area approximately 1240 hectares is protected under the City's District Planning Scheme (Schedule 5) and/or the State Government's Bush Forever Strategy. ~~which consists of 95 hectares of local natural area and 234 hectares of Bush Forever. The City also contains north-south and east-west regional ecological linkages, which provide connections to larger, more viable natural areas. The City also contains 9 Bush Forever sites~~

⁸⁸ Balla 1994

~~(see Appendix 2) which include areas of coastal and inland remnant vegetation which are underrepresented within the Perth Metropolitan Region.~~

~~The City has also undertaken condition assessments of bushland reserves under its management, in order to prioritise conservation activities within bushland areas. As a result of this assessment 32 remnant bushland areas have been identified as being significant in terms of biodiversity value. In order to protect these areas they have been included under Schedule 5 of the District Planning Scheme No. 2, Places and Objects Having Significance for the Purpose of Protection of the Landscape or Environment.~~

Marine Zone

The Marine Zone includes the Marmion Marine Park which covers the entire coastline of the City of Joondalup and is one of the City's most important areas for aquatic recreation. The area extends from the high water mark to approximately 5.5 kilometres offshore. The Park was declared as Western Australia's first marine park in 1987 and is protected under State legislation. The area has been identified as a migratory path for humpback whales and is an important habitat for a variety of marine life including seabirds and marine mammals⁸⁹.

4.6.5 Threatened flora and fauna

The *Wildlife Conservation Act 1950* provides for groups of native plants (flora) and native animals (fauna) to be protected within Western Australia. The City contains a number of species of flora and fauna that have been identified as threatened, rare or endangered. This includes a number of Priority Species of mammals and birds⁹⁰. The City also contains a number of areas that have been identified as containing Declared Rare Flora and Specially Protected Fauna including 2 species listed as Endangered under the Federal Government's *Environmental Protection and Biodiversity Conservation, Act 1999*. The City also contains areas of *Banksia attenuata* woodlands and *Melaleuca huegelii*/*Melaleuca acerosa*, which have been listed under State legislation as Threatened Ecological Communities⁹¹.

4.6.6 Environmental management

As the second largest local government, by population, in Western Australia, the City of Joondalup is responsible for the management of a diverse number of natural and built environments. The City of Joondalup is committed to conserving and enhancing the City's natural assets to ensure the long-term protection of the environment for future generations.

Environmental management is a key role of local government and, whilst the responsibility is shared with other spheres of government, the City of Joondalup implements many programs, strategies and policies, in partnership with stakeholders and the community, to ensure the sustainable use of natural resources, biodiversity conservation, energy and water efficiency and awareness raising of environmental issues within the City.

~~The management of the natural environment is a priority within the City of Joondalup and a number of strategies have been developed to protect and conserve the City's environmental assets. The City is implementing an *Environmental Plan 2077-2011* which sets out strategies aimed at preserving and sustaining the region's ecological systems and biodiversity.~~

~~The City is a participant of the ICLEI International Local Action for Biodiversity Program. This Program aims to assist local governments in their efforts to conserve and manage~~

⁸⁹ Department of Conservation and Land Management 1992

⁹⁰ Department of Conservation and Land Management 2003

⁹¹ Del Marco et al 2004

~~biodiversity in a sustainable way, through facilitating best-practice in urban biodiversity conservation, enhancement, utilisation and management. The City has developed a Biodiversity Action Plan 2009-2019 which provides guidance for the protection of biodiversity values within the City.~~

~~The City is also a member of the ICLEI Local Governments for Sustainability Water Campaign Program. The Water Campaign is a capacity-building initiative that assists local governments to manage water resources by reducing water consumption and improving water quality.~~

~~The City is also implementing a number of strategies in order to become more efficient in regards to the water used within irrigation operations. The City has developed a Landscape Master Plan 2009-2019 which aims to balance the use of finite water resources against community expectations of public open spaces within the City. This will be achieved by applying sustainable landscaping practices within landscaped areas within the City.~~

4.6.7 Environmentally sustainable design

The construction and operation of buildings consumes around 32% of the world's resources and accounts for 40% of energy consumption (including embodied energy). Approximately 40% of waste material from buildings ultimately goes to landfill⁹².

Sustainable building practices minimise the environmental impact of buildings through the incorporation of Environmentally Sustainable Design principles into the design, construction and operation of the facility. Environmentally Sustainable Design considers each building project from a whole-of-life perspective from the initial planning to eventually decommissioning. In practice, Environmentally Sustainable Design reduces the environmental impact of a building across a number of areas including energy and water use.

Planning implications

- Future development within the City of Joondalup needs to be sensitive to the natural environment and conserve valuable environmental assets as well as being cognisant of potential impacts of climate change.
- Future planning initiatives will need to be consistent with the objectives of the *Environment Plan 2007-2014-2019*, ~~and the draft State Coastal Planning Strategy Policy, and the outcomes of coastal vulnerability assessments. (WAPC).~~

4.7 Public utilities and services

Public utilities and services planning is coordinated through the Department of Planning's ~~(formally Department of Planning and Infrastructure)~~, *Metropolitan Development Program*. This ~~p~~Program uses projected development statistics to allow servicing authorities to allocate resources to meet the expected demands.

To date, Joondalup has experienced mostly 'greenfields' development. The provision of infrastructure, such as sewerage, drainage, electricity, gas and telecommunications, has been a relatively simple task with service capacities calculated according to the projected demands of new subdivision and City Centre development.

Recent infrastructure programs included infill sewerage for some areas in Sorrento, Duncraig and Mullaloo, upgrading of the Beenyp Wastewater Treatment Plant, and a new substation at Padbury. In the long-term, as the urban infrastructure of the City ages and infill

⁹² ICLEI — Local Governments for Sustainability and Building Commission Victoria 2007

development becomes more common, issues associated with insufficient infrastructure capacity may arise. However, this is not expected to be a problem in the medium-term.

The Beenyup Waste Water Treatment Plant (WWTP) has undergone a number of upgrades, the most recent being in 2008-10, when the plant's capacity was expanded from 120 million litres a day to 135 million litres a day (to service the flows from about 660,000 people), with further expansion of the odour control facilities. Ultimately the plant will be developed to treat 150 million litres a day, servicing a population of about 750,000 people, with further works proposed in order to reach the capacity to treat 50 gegalitres per year by 2030 and 61 gegalitres per year by 2060. The Water Corporation expects the new Alkimos Waste Water Treatment Plant to be operational by late 2010, which will temporarily reduce the input into the Beenyup facility, allowing for further upgrades to take place⁹³. In spite of the upgrade, the occurrence of odours at residences within the several hundred metres of the site has not been completely eliminated.

The Water Corporation's Alkimos WWTP is located about 40 kilometres north of Perth, in the heart of the next major urban area to be developed. It started operation in 2010 and has a current capacity to treat up to 20 million litres a day. This new wastewater treatment plant has reduced the input into Beenyup WWTP as the most northern Beenyup catchment was diverted to Alkimos.

The provision of schools, health facilities such as hospitals and child health centres, and other infrastructure is also guided by the *Metropolitan Development Plan*, but typically, lags behind the provision of utilities. The timely provision of these services continues to be a challenge to local governments in growth areas such as the North West ~~Sub region~~^{errider}. However, the closure of Craigie and Padbury Senior High Schools and the amalgamation of primary schools in Craigie and Greenwood, clearly demonstrates the changes in demand in older suburbs on the provision of infrastructure such as schools.

Planning implications

- ~~Areas within 500m of the Beenyup WWTP should not be considered for higher density development at this point in time. The future upgrade of Beenyup Waste Water Treatment Plant may allow for more development within its buffer.~~
- Public service providers will need to be consulted about major changes to land use.

4.8 Community facilities

A range of government and non-government organisations provide community facilities. In general, local governments provide local- and district-level community centres, including ~~community~~ halls, clubrooms and recreation ~~and aquatic~~ centres, libraries, ~~leisure facilities, meeting rooms~~ family day care centres, and provide assistance in the administration of buildings for community health, and aged and youth support services. The State Government generally provides: cemeteries, police, fire and emergency services, and educational facilities. ~~And~~ The Federal Government generally provides: tertiary facilities, employment, social security and other welfare services, and children's and family services. Non-government services include: independent, church-based, and charity-based schools: welfare, medical, dental, recreational, and employment services

The City aims to provide community facilities that are of the highest quality which reflect the needs of the community now and into the future. Facility design principles are employed that

⁹³ ~~Water Corporation 2009~~

provide for longevity, diversity and inclusiveness, and cater to a broad range of community needs.

The City will also leverage opportunities for multi-purpose community facilities in redevelopment projects and within activity centres.

4.8.1 Regional facilities

Regional community facilities located within the City of Joondalup include:

- Joondalup Health Campus
- Joondalup Police Station
- Joondalup Justice Complex
- Centrelink
- Disability Services Commission
- Pinnaroo Valley Memorial Park

4.8.2 Local and district community centres

The City of Joondalup provides a range of community facilities and services across its suburbs. Local and district community centres provide localised meeting facilities in the form of local halls, ~~or~~ purpose-built multi-use function centres, libraries and ~~or~~ recreation centres. These centres, combined with child or community health centres, and aged and youth support services, provide the basis for localised community services.

~~A Community Facilities Needs Analysis was conducted in 2005. The scope of this study was limited to the northern suburbs of Burns Beach, Currambine, Connolly, Iluka, Kinross and Ocean Reef. The report identified that these suburbs are anticipated to experience significant growth and the vast majority of community facilities in these areas are at or nearing capacity.~~

The City owns and manages 28-31 community facilities, halls and clubrooms together with 13 leased clubroom facilities and three four 4 Leisure Centres. In addition to sporting, recreational, leisure and community groups, these facilities are utilised by commercial organisations and private users for a wide variety of activities. For example, the City's community ~~centres~~ facilities are currently used by seniors, youth groups, playgroups, service clubs, community service groups, sporting clubs and religious organisations; ~~the City's clubrooms are currently used by sporting clubs and community groups (such as playgroups and Scouts); and the City's halls are currently used by seniors, community service groups, and religious organisations.~~

In addition, the City owns and manages four local ~~the~~ libraries ~~are~~ located in the Joondalup City Centre, Whitfords, Woodvale and Duncraig. ~~and~~ Other neighbourhood-based community services, such as child and community health centres, and youth and aged care services, are located throughout the district.

The following usage and capacity studies are currently being undertaken which may lead to the identification of future community facility needs:

- *Percy Doyle Reserve Master Plan:* This pPlan will examine all existing facilities and sporting infrastructure for the purpose of developing a master plan designed to accommodate the current and future needs of local clubs, groups, and the wider community.

- ~~Currambine Community Centre Feasibility Study: This Study will examine the City's facilities within and around Currambine, the usage by community organisations, and what capacity existing facilities have.~~
- Access and Inclusion Plan 2012-2014: This plan states that planning for better access for people of all abilities has become increasingly important, particularly as the population ages. The City is committed to ensuring that its activities and services are inclusive of all members, including people with disabilities.
- Library Services Delivery Plan 2014 – 2019: This is a new plan that is currently being prepared. The aim of the plan is to identify strategies to enable the City, through its Libraries, to:
 - Create safe adaptable community spaces for discovery, learning and interaction.
 - Provide dynamic collections and resources that enrich, educate and entertain the community.
 - Enhance and support a culture of life-long learning and community wellbeing.
- ~~Ageing in Place Study: This Study will examine how people's needs and preferences change as they get older, and their expectations as to how well their communities will meet their needs and respond to their preferences.~~

Planning implications

- Changing demographics within the City may influence the future provision and range of community facilities in the district.
- Changing technology within the City may influence the type and range of community facilities in the district.

4.9 Recreation and public open space

4.9.1 Regional, district and local open space

The City of Joondalup is responsible for a significant and diverse array of developed and undeveloped natural environments, including over 17 kilometres of coastline from Marmion to Burns Beach. The City also maintains numerous parks and reserves totalling 719 hectares. These include natural bushland, wetlands, and coastal areas, for use by residents, and sporting, recreational, and community organisations.

Significant areas within the City include:

- Arena Joondalup
- Craigie Open Space
- Hillarys Boat Harbour
- Ocean Reef Boat Harbour
- Percy Doyle Reserve
- Warwick Open Space
- Yellagonga Regional Park
- Iluka Open Space

In addition to the above, numerous smaller regional and local reserves are located throughout the City.

~~New developments at Edgewater Quarry, Arena Joondalup, and Burns Beach will accommodate some future demand for recreation activities within the City.~~

4.9.2 Recreational facilities

There are ~~four~~ five major leisure centres within the City, of which three are managed by the City. Those centres managed by the City include ~~The~~ Craigie Leisure Centre is the largest, with the greatest range of facilities including 4 indoor courts, indoor gymnasium and indoor and outdoor aquatic facilities, followed by the Duncraig Leisure Centre, ~~Warwick Leisure Centre~~, and Heathridge Leisure Centre. Joondalup HBF Arena and the Warwick Leisure Centre are also recreational facilities within the City but managed by Venues West and Churches of Christ Recreational and Sporting Association respectively.

There are also a number of playing courts and ovals, including: ~~netball~~, tennis and basketball courts; bowling and croquet greens; and large fields for sports such as hockey, cricket, soccer, football and rugby. Playgrounds and small local recreational facilities are located throughout the City's parks and reserves.

The City has recently expanded its community and sporting facilities with developments such as the Currambine Community Centre and new community sporting facilities at Seacrest, Gibson, MacDonald, Admiral and Forrest Parks. It has also secured external grant funding to assist with the construction of a synthetic hockey pitch and associated clubrooms at Warwick Open Space, along with a new clubroom facilities at Bramston Park. The City will also consider submitting an application for external funding for a redevelopment of the facilities at and Penistone Parks.

There are also several skate parks and BMX tracks located throughout the City that cater for riders and skaters of all abilities, with the most recent skate park development at Mirror Park, Ocean Reef.

Hillarys Boat Harbour and Ocean Reef Boat Harbour provide marine-based recreational activities, and the Ern Halliday Recreation Centre provides basic coastal recreational experiences.

~~In addition, Arena Joondalup in Joondalup and~~ The Joondalup golf course (located within the Joondalup Resort) is also a significant private recreational facilityies. New development at Joondalup Arena will accommodate some future demand for recreational activities within the City.

4.9.3 Research and planning

~~Community Development Strategy 2006–2011~~

~~The Community Development Strategy 2006–2011 incorporates a Leisure Plan which will assist the City in the delivery of key outcomes and strategies in relation to Key Focus Area 5 of the Strategic Plan 2008–2011, 'community well-being'. The Leisure Plan identifies future outcomes for recreation within the City and seeks to achieve a balance between active and passive recreation through the development and promotion of opportunities for structured and unstructured physical activity and the provision of quality parks, reserves, beaches and infrastructure that are managed efficiently and effectively.~~

~~Master Planning Principles and Process (2008)~~

In April 2008, Council endorsed the City's *Master Planning Principles and Process* to be applied to all future developments and upgrades of sport, leisure and recreation facilities and infrastructure within the City. Edgewater Quarry and Percy Doyle Reserve are two sites that

are subject to redevelopment in accordance with the Master Planning Principles. Initial concept plans have been developed following community and stakeholder consultation. Following consideration by elected members, concept plans will be submitted for further consultation. The Council is also considering ~~to undertake~~ a Master Plan for Heathridge Park and its surrounds.

A master plan is also under preparation for the Burns Beach area, focussing on the future enhancement of the provision of facilities within the foreshore catchment area. The Burns Beach Master Plan is intended as a considered planning framework to guide the future development of Burns Beach to ensure it reaches its full potential as a high amenity coastal destination with sustainably managed community facilities and small scale commercial activities for enjoyment by residents and visitors alike. ~~were listed as the first two sites that will undergo the master planning process, with future projects to be listed for consideration each financial year.~~

Classification of Parks and Public Open Spaces Classification Framework (2009)

The ~~draft Classification of Parks and Public Open Spaces~~ Classification Framework is a ~~draft~~ framework established to assist in the planning and provision of the City's 247 parks and public open space areas. The ~~draft f~~Framework ~~will classifies~~ parks and public open space areas according to their purpose, size, and catchment and provides a list of standard features to guide asset provision. It is intended that the ~~f~~Framework will facilitate transparent and accountable decision-making processes, underpinned by the principles of equity and consistency.

~~Tennis court review (case study)~~

~~A draft review of City tennis courts has been undertaken to provide Elected Members with a case study analysis of the decision-making processes relating to the provision and distribution of public leisure facilities. When adopted by Council, it is anticipated that the decision-making process will be applied to all public leisure facilities to assist the City in responding to community demand.~~

Planning implications

- The changing demographics of the City may have an impact on the current locations of public open space and recreational facilities.
- Water shortages may impact on the City's ability to maintain all of its irrigated public open spaces
- The maintenance and renewal of recreational facilities will be an ongoing financial consideration for the City.

4.10 Urban design

The residential character within the City of Joondalup is relatively varied, from new beachside development in Hillarys, Burns Beach, and Iluka, to the more established suburbs such as Padbury and Craigie, which were developed in the early 1970s. Many of the established suburbs in the City of Joondalup have wide, curved, looped, and cul-de-sac road networks in contrast to the narrow, modified grid street layout of many of the newer residential estates.

Infill development has occurred at a steady rate throughout many of the older established suburbs within the City of Joondalup providing newer housing stock in addition to a steady stream of additions, alterations, and home improvements. The undulating nature of many suburbs has resulted in an increasing presence of retaining walls, carports, and garages

within the street setback area. In numerous locations, verge landscaping has been replaced by red brick paving in a relatively consistent manner.

Many of the new residential estates such as Iluka and Kinross can be characterised by relatively intimate streetscapes with houses built close to the street, numerous street trees, and high quality parklands. There is a mix of narrow lots with garages accessed from rear laneways to wider lots accommodating substantial 2 storey homes capitalising on ocean and parkland views. Despite quality landscaping, the contemporary housing here dominates the streetscapes.

The established coastal suburbs, which include Marmion, Sorrento, Kallaroo, Mullaloo, Ocean Reef and parts of Hillarys, accommodate a mix of original dwellings that range in styles, some of which have been renovated or replaced by new grouped dwellings. Redevelopment in these areas has been gradual but steady.

The suburbs of Padbury, Craigie, Beldon and Heathridge contain much of the original housing stock, largely characterised by modest family homes, often constructed of dark to medium brown face brick and tile, setback an average of more than 6 metres from the street and generally enclosed by low walls or no front fence at all. These characteristics lend themselves to the creation of informal streetscapes. Street trees, whilst present, are not plentiful nor do they give the impression of a landscape theme. Future redevelopment, street tree planting and verge improvement projects will create opportunities for improved urban design and sense of community throughout these areas.

The eastern suburbs within the City of Joondalup, including Warwick, Greenwood, Kingsley, Woodvale and Edgewater, were developed throughout the 1980s and 1990s. The relatively recent and well-maintained housing stock in these areas have experienced little redevelopment; however, additions and home improvements have occurred. Throughout the area, landscaped front setback areas generally consist of lawns, garden beds, and small trees and shrubs, with landscaping extending to the verge. Streetscapes generally have a small-scale, single storey atmosphere; however there are occasional larger 2 storey buildings.

The urban design character of the Joondalup City Centre is reflective of an earlier planning vision for the City which was heavily embedded in the ideals of a campus town, where pockets of health, education and commercial development are located in a dispersed manner. The tallest buildings are characterised by one to four storey buildings in the City Centre, dispersing to single storey development with larger building footprints on the City Centre fringe. Lot sizes within the Joondalup City Centre are varied and accommodate a range of residential densities with small front and side setbacks. As the City Centre begins to mature, there are opportunities to create a better interface between these pockets of development and attract a critical mass of development within the City Centre to sustain a vibrant City Centre for living, working and visiting.

Planning implications

- In the suburban areas of the City of Joondalup, future housing development will need to occur in ways which will contribute to improved quality of development and streetscapes over time.
- The ~~review and future adoption of the~~ draft *Joondalup City Centre Structure Plan* will provide an improved urban design vision for the maturity of the City Centre.

4.11 Heritage conservation

Whilst much of the development in the City of Joondalup is comparatively recent, there are numerous places remaining that are historically representative of local Aboriginal culture as well as the early colonial period. These places include Aboriginal heritages sites, historic buildings, and objects and places of natural beauty.

4.11.1 Municipal Inventory of Heritage Places

Under Section 45 of the *Heritage of Western Australia Act 1990*, the City is required to prepare a *Municipal Inventory of Heritage Places* which is to be updated annually and reviewed every 4 years. The *Inventory* is list of buildings, objects, and sites which the City believes are, or may become, of local cultural heritage significance. A building's place on the heritage list provides recognition of its heritage importance; however, items on the *Inventory* do not have legal protection (unless they are listed in the City's *Heritage List* in the *District Planning Scheme No. 2*, or they are listed in a State, National or Commonwealth register (e.g.: the *State Register of Heritage Places*)).

In 1994 (prior to the City's split from the City of Wanneroo), the City engaged a consultant to research possible heritage sites for inclusion in the City's *Municipal Heritage Inventory*. A report was produced recommending sites which was endorsed by the (then) City of Wanneroo Council. The sites included in the *Inventory* are detailed in the table below.

Figure 4.11.1: Buildings, objects and sites in the *City of Wanneroo Inventory of Heritage Places*, adopted in 1994, that are located in the (now) City of Joondalup⁹⁴.

Place name	Address	Description	Adoption date
Burial Site	(Lot 13) 57 Joondalup Drive EDGEWATER WA 6027	Burial site of a local Aboriginal elder.	25-05-1994
Charles Pearsall House	(Lot 28) 67 Woodvale Drive WOODVALE WA 6026	Homestead of a significant historical person — Charles Pearsall Snr.	25-05-1994
Duffy House (Jack)	(Lot 69) 108 Duffy Terrace WOODVALE WA 6026	Homestead of a significant historical person — Jack Duffy.	25-05-1994
Hepburn Heights (Hepburn Conservation Area)	(Lot 11,900) Hepburn Avenue PADBURY WA 6025	Local reserve of significant environmental, aesthetic and social heritage value.	10-08-1994
Lake Joondalup Reserve	(various Lots) Lake Joondalup JOONDALUP WA 6027 EDGEWATER WA 6027	Local reserve of significant environmental, aesthetic and social heritage value.	25-05-1994
Neil Hawkins Park	(Lot 8,202) 200 Boas Avenue JOONDALUP WA 6027	Local reserve of significant environmental, aesthetic and social heritage value.	25-05-1994
Pinaroo Valley Memorial Park Cemetery	(Lot 1001) Gibson Road PADBURY WA 6025	Local reserve of significant environmental, aesthetic and social heritage value.	26-10-1994
Shepherds Bush Park	(Lot 1,1307 and Lot 10,931) 29 Shepherds Bush Drive KINGSLEY WA 6026 (Lot 10,406 and Lot 7,265) 59 Shepherds Bush Drive KINGSLEY WA 6026	Local reserve of significant environmental, aesthetic and social heritage value.	25-05-1994
Yellagonga Regional Park	Yellagonga Regional Park	Regional reserve of significant environmental, aesthetic and social heritage value. This record is linked to more than 150 properties.	25-05-1994

⁹⁴ Heritage Council of Western Australia 2009; WG Martinick and Associates Pty Ltd et al 1994

4.11.2 Scheme Heritage List

Under the *District Planning Scheme No. 2*, the City is required to establish and maintain a *Scheme Heritage List* of places considered to be of cultural heritage significance and worthy of conservation. Items on the List are protected and any modifications to listed sites must seek approval from Council. The City currently has 1 item on the *Scheme Heritage List* which is detailed in the table below.

Figure 4.11.2: City of Joondalup *Scheme Heritage List*⁹⁵.

Site	Place name	Address
1	Duffy House (Jack)	(Lot 69) 108 Duffy Terrace WOODVALE WA 6026

4.11.3 Register of Aboriginal Sites

The *Register of Aboriginal Sites* is managed by the Department of Indigenous Affairs. Items listed on the Register are protected from being disturbed or removed under the *Aboriginal Heritage Act 1972*. It should be noted however, that *all* Aboriginal sites in Western Australia are protected under the Act (regardless of whether they have been identified on the Register). Aboriginal sites can be classified as either: artefacts, fish trap, man-made structure, mythological, repository/cache, ceremonial, grinding patches/grooves, midden, painting, skeletal material/burial, engraving, historical, modified or scarred tree, or quarry.

4.11.4 State Register of Heritage Places

The State Register of Heritage Places is managed by the Heritage Council of Western Australia. Items listed on the Register are protected under the *Heritage of Western Australia Act 1990* and any modification to listed sites must seek approval from the Heritage Council. The City currently has 1 item on the *State Register of Heritage Places* which is detailed in the table below.

Figure 4.11.4: Items listed on the *State Register of Heritage Places* that are located in the City of Joondalup⁹⁶.

Database number	Name	Location	Description of place included in this entry
2676	Luisini Winery Group	Lakeway Drive KINGSLEY WA 6026	Lots 41 to 45 inclusive on Plan 16167, being the whole of the land comprised in Certificates of Title Volume 1787 Folios 263 to 267 respectively.

4.11.5 Register of the National Estate

The *Register of the National Estate* is managed by the (Federal) Department of Environment, Water, Heritage and the Arts. Items listed on the Register are protected under the (Federal) *Environmental Protection and Biodiversity Act 1999* and any modifications to listed sites must seek approval from the Department. Following amendments to the (Federal) *Australian Heritage Council Act 2003*, the Register was frozen in 2007; however, the Register continues as a statutory register until February 2012. (Items listed on the Register will be transferred to relevant State heritage registers (where appropriate)). The City currently has 5 items on the *Register of the National Estate* which are detailed in the table below.

⁹⁵ City of Joondalup 2009 (Clause 5.2.2.3)

⁹⁶ Heritage Council of Western Australia 2001

Figure 4.11.5: Items listed on the *Register of the National Estate* that are located in the City of Joondalup⁹⁷.

Place ID	Name	Location
18055	Hepburn Heights (Hepburn Conservation Area)	(Lot 11,900) Hepburn Avenue PADBURY WA 6025
10759	Lake Joondalup Reserves	(various Lots) Lake Joondalup JOONDALUP WA 6027 EDGEWATER WA 6027
18392	Luisini Winery Group	(Lot 11,900) Hepburn Avenue PADBURY WA 6025
17915	Marmion Marine Park	Approximately 9,500 hectares between Burns Rocks and Trigg Island, comprising waters extending approximately 5.5 kilometres offshore, and beaches, cliffs and shore platforms.
10763	Wanneroo Research Station	Ocean Reef Road WOODVALE WA
10766	Whitfords Coastal Strip	Between the shoreline and West Coast Drive/Whitfords Avenue/Northshore Drive, extending from Beach Road, Marmion to Mullaloo Drive, Kallaroo.

Planning implications

- Any development located in the vicinity of listed heritage sites within the City of Joondalup must be compliant with State and Federal legislation relating to heritage places.
- The City's *Municipal Heritage Inventory* will be reviewed as part of the review of the *District Planning Scheme No. 2*.

4.12 Rural land

There are two lots within the City which are zoned 'rural' under both the *Metropolitan Region Scheme* and the *District Planning Scheme No. 2*. In addition, there is one lot which is zoned 'rural' under DPS2 only after undergoing an MRS amendment in 2013 to rezone it to Urban. All 3 lots are located within the suburb of Woodvale near Ocean Reef Road. One of these lots is owned by the Woodvale Baptist Church and currently used as a place of worship ~~(for which it has nonconforming use rights)~~, place of assembly and caretaker's dwelling. The site is restricted to these uses in accordance with Schedule 2- Section 2 of DPS2. The other One lot contains a horse race track and associated buildings. The lot that has been rezoned to Urban under the MRS and the other, contains a single house. The land surrounding these 3 rural lots is zoned as residential and has been developed. Due to this, it is recommended that the rural lots be rezoned to reflect the surrounding residential uses.

Planning implications

- The rural zoning is no longer appropriate for these lots in the context of the surrounding residential land uses.

⁹⁷ Department of the Environment, Water, Heritage and the Arts 2009

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APPENDIX 1

Issues papers

As part of the review of the City's *District Planning Scheme No. 2*, a series of Planning *Issues Papers* were produced asking the community to comment on a broad range of planning issues affecting the future of the City. The initiative was advertised in local papers and *Issues Papers Surveys* were available online and distributed to letterboxes.

Statistical community feedback

The data following each *Issues Paper* has been compiled from 156 surveys returned to the City. It should be noted that not all residents commented on all issues, nor did they comment on all questions within an Issues topic. Those who answered most questions were those residents who filled out the letterbox survey. Those who answered online were more selective of the issues on which they commented.

The data from the *Issues Papers Surveys* presented in this Appendix was derived using the NVivo social sciences analysis program. Although a total of 163 surveys (including 7 late surveys) were returned, the following interpretation of the data was compiled from valid percentage figures, based on those who actually commented on that issue. Accordingly, the sample number (n) varies for each topic and is shown in each case. In addition, for ease of presenting the results, the 'strongly agree' and 'agree' categories, and the 'strongly disagree' and 'disagree' categories have been combined. Where there was a high percentage of 'strongly agree' or 'strongly disagree', these have been noted.

Planning for the Joondalup City Centre

ISSUE PAPER 1

INTRODUCTION

The City of Joondalup is currently reviewing its District Planning Scheme and wants you to assist in this process.

The Scheme is a very important document for the City. It guides future development, and, consequently, determines how the City will look and feel. For instance, if you want to build a new house or extend your current house, the City will assess the proposal against the Scheme to determine whether it can proceed. The Scheme also identifies where shops can be located, identifies how many car parking spaces are required for new developments and set the maximum density for residential development in particular areas. In these ways the Scheme determines the urban form that we see in Joondalup.

The State Government also has a significant interest in planning. It has its own Scheme for the whole of the Perth Metropolitan region and it operates a range of planning policies. The City's Scheme must comply with these State Planning initiatives. For example, the City cannot support residential development in areas identified for parks and recreation by the state. Further, it cannot support the establishment of significant commercial centres outside the of state policy parameters.

To commence its review of the Scheme, the City is producing a series of issues papers to obtain your feedback. This paper is one of this series. The review process has been designed to engage the community in a range of ways at various stages in the process. At this initial stage, the City is seeking your response to questions that relate to the broad focus areas of planning. Responses to these questions will be analysed to assist with subsequent stages of the review.

Please note that because of the number of stages involved in the assessment of the Scheme, the process is unlikely to be finalised for at least a couple of years.

HISTORICAL IDENTIFICATION OF THE JOONDALUP CITY CENTRE

Planning for the Joondalup City Centre started in 1970 through the Metropolitan Region Planning Authority's 'Corridor Plan for Perth' which identified four corridors to provide for the future expansion of the Perth Metropolitan Region. Joondalup was identified to service the north-west corridor. The 1990 review of the metropolitan strategy, Metroplan, affirmed Joondalup's role in the planning of the metropolitan region and the intention that it become the metropolitan region's second major business and employment centre.

The Joondalup Development Corporation (JDC) was established under the Joondalup Development Act 1976 to coordinate the planning, design, servicing, subdivision, sales and marketing functions under the Act. A plan for the development of Joondalup was released in 1977, overseen by the JDC in conjunction with the (then) Shire of Wanneroo and various public and private interested parties.

The plan established key boundaries and the location of the city centre in terms of the City of Joondalup and the regional transport network. The plan was based on a 'campus' philosophy with a 'pedestrianised' core of buildings surrounded by car parking and roads at the periphery.

The JDC was 'vested' with almost 1000 hectares of land and development commenced in the 1980's. Initial development of the land occurred in the 1980's and focussed on the provision of a residential catchment, local service industry in the 'Business Park' and establishment of the (then) City of Wanneroo's administrative centre.

The 1990 Development Plan incorporated the northern suburbs railway line and bus/rail interchange, the major retail centre (Lakeside Joondalup), a TAFE campus and a regional sporting complex (Arena Joondalup). The first subdivision of the City Centre occurred in 1991. A review in 1994 of the Plan emphasized a consolidated core of the City Centre with multifunctional development and led to the adoption of the current Joondalup City Centre Development Plan and Manual (JCCDPM) in 1995.

EXPLANATION OF TOPIC – PLANNING FOR THE JOONDALUP CITY CENTRE

What Comprises the Joondalup City Centre?

The Joondalup City Centre is the area located between Eddystone Avenue and Moore Drive, and the Mitchell Freeway and Lake Joondalup. The land on each side of Joondalup Drive, Lakeside Joondalup Shopping Centre and the service industry area are included. The Joondalup City Centre is the area shown on the City's District Planning Scheme No 2 map as 'Centre' and 'Service Industrial' zones (see attached plan).

The Joondalup City Centre is identified under the Western Australian Planning Commission's Metropolitan Centres Policy as a 'Strategic Regional Centre'. As such it is intended to be a major multi-purpose and employment centre outside of the Perth City Centre that offers a full range of regional shopping, office, administrative, social, entertainment, recreation and community services. In addition, educational uses are a key feature of the Joondalup City Centre and residential uses are an important element in the mix of land uses.

To make it easy to access the range of land uses the area has to offer, the Joondalup City Centre is serviced by a comprehensive public transport system that includes rail, Central Area Transit (CAT) and normal bus services.

Planning Controls

The Joondalup City Centre Development Plan and Manual (JCCDPM) is adopted under the City's District Planning Scheme No 2 and provides the planning guidelines and development provisions for land located in the Joondalup City Centre. The JCCDPM divides the City Centre into smaller areas called 'Districts' to identify different characters across of the city centre and land uses that the City of Joondalup wishes to be developed.

Development provisions set out within the JCCDPM include permissible land uses, density, building design and setbacks from boundaries, how buildings front streets, car parking, landscaping and open space. The provisions vary between Districts according to the land uses and desired character of the area.

The JCCDPM includes a vision for the Joondalup City Centre aimed at developing its physical and social character. The vision is based on the following key statements:

- emphasising the City Centre as a significant destination by developing a compact and clearly defined landmark on the high ground west of Lake Joondalup, reinforced by buildings being graded in scale and reaching the highest scale and density at its centre.
- integrating the built form with its natural setting near Lake Joondalup, to have a strong landscape character and to optimize energy efficiency in the choice of building materials, construction and daily operation.
- creating comfortable and memorable places through the building form and landscaping.

- providing a good movement system that enables access through public transport, private vehicles, cycles and walking, with pedestrian spaces dominant at the centre.
- providing a variety of building forms and activities, a mix of land uses and encourage residential uses to make the City Centre a vibrant place.
- building form recognising the City Centre's status as the second metropolitan centre for economic, cultural and civic life.
- economic and employment opportunities optimised to recognise its status.
- public spaces and facilities being designed to support daily life as well as create the social and cultural focus of the region, including acknowledgement of the history with the Nyungar people, to instill a sense of place and identity.

As the JCCDPM will guide the future development of the City Centre, it is important to think about how we want the City Centre to look and function in 10 or 20 years, not just how it is at present.

OPTIONS FOR THE FUTURE

The key questions about the Joondalup City Centre concern whether it meets the needs of the community, as well as visitors to the City of Joondalup, as a regional centre.

Some questions you may consider are:

1. *What brings me to the Joondalup City Centre?*
2. *What else would I like to see or to use in the Joondalup City Centre?*
3. *How do I see the City Centre in 10 years time, 20 years time?*
4. *Are there different types of places where I can meet up with friends etc? Are these friendly, welcoming and safe places?*
5. *Is the City Centre easy to get around by public transport?*
6. *Are there enough car parking areas and bays along the streets?*
7. *Do I like the look and feel of the City Centre? Do I like the way buildings look the height of buildings, the arrangement of streets?*
8. *Are there enough employment options in the Joondalup City Centre?*
9. *Should there be more or less emphasis on residential apartments?*
10. *Are there enough public spaces and public art?*

COMMENTS AND FEEDBACK

The intention of this paper is to encourage you to think about the future direction of the City Centre and obtain your responses to the questions. You may wish to respond to only one, some, or all of the questions or give views which do not directly relate to the questions. Any comments would be appreciated. Thank you for giving consideration to these matters, and thank you even more if you choose to take some time to make a response to the City.

Once the submission periods have closed on these issues papers, it is intended that Council will then consider the best means to take the review of its Planning Scheme further. There is no pre-determined outcome in mind, and the review will consider all issues that come forward, together with the projected needs of our future population. Any actual changes to the Planning Scheme will require further community consultation as part of that process.



Issue Paper Survey

JOONDALUP CITY CENTRE

To assist you in providing feedback to the City, and to make the process of analyzing your feedback more efficient, this survey has been prepared for your use.

As noted in this Issues Paper, there are a number of questions for you to think about.

If – when you have completed the survey – you feel you have not had the opportunity to answer the questions raised in the Issues Paper, please feel free to use the space provided at the end. Please return this feedback form to the City by close of business on 28 September 2007

QUESTION 1

What do you like or dislike about the Joondalup City Centre?

QUESTION 2

What brings you to the Joondalup City Centre?

PLEASE TICK EACH RELEVANT ITEM			✓
1.	Business		
2.	Shopping		
3.	Entertainment		
4.	Health and fitness		
5.	Medical appointments		
6.	Restaurants/Cafes		
7.	Cinemas		
8.	Other...		



City of
Joondalup

Issue Paper Survey

JOONDALUP CITY CENTRE

QUESTION 3

Here are a series of statements about the City Centre, please indicate the extent to which you agree, or disagree by circling the number which most closely represents your view.

STATEMENT	STRONGLY AGREE				STRONGLY DISAGREE
There are different types of friendly, welcoming and safe places where I can meet up with friends	1	2	3	4	5
The City Centre is easy to get around by public transport	1	2	3	4	5
There are enough car parking areas and bays along the streets	1	2	3	4	5
I like the look and feel of the City Centre – including the way the buildings look, their height and the street layout	1	2	3	4	5
There are enough employment opportunities in the City Centre	1	2	3	4	5
There is too much emphasis on residential apartments in the City	1	2	3	4	5
There are enough public spaces to sit, think, relax	1	2	3	4	5
Public art should be more of a feature of the City Centre	1	2	3	4	5

QUESTION FOUR

How do I see the City Centre in 10 or 20 years time?

OTHER COMMENTS (please use additional sheets if necessary)



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Issues Paper 1 — Joondalup City Centre

Survey results:

What do you like or dislike about the Joondalup City Centre?

There were 106 residents who commented on the topic. Those residents commented on a broad range of issues including traffic and parking; limited shopping, lack of cafes/restaurants/bars; lack of cultural activities/markets; sporting venues; better public transport; and higher density:

- 23 found parking difficult
- 19 thought traffic flow and traffic lights were a problem
- 16 complained about road layout;
- 15 thought there was adequate shopping
- 13 wanted more cafes/restaurants/bars
- 13 wanted more arts/theatre/exhibitions/markets;
- 9 believed there was inadequate shopping
- 8 liked higher-density in City Centre
- 6 wanted a focal point for the City Centre — plaza or active street-life
- 5 believed the City Centre needed a department store
- 3 were against higher-density in the City Centre
- 2 liked the availability of buses/trains
- 1 wanted underground car parks
- 1 complained of no street numbers on businesses
- 1 thought street fixtures were a hazard to cyclists
- 1 wanted surveillance cameras in the City
- 1 liked the low-level buildings
- 1 believed the City lacks atmosphere
- 1 liked the free car parking
- 1 likes the mixed-use development

What brings you to the Joondalup City Centre?	Percentage of respondents (n = 104)
Business	42.3 %
Shopping	71.2 %
Entertainment	28.8 %
Health and fitness	20.2 %
Medical appointments	45.2 %
Restaurants/cafés	44.2 %
Cinema	30.8 %
Other	16.4 %

There are different types of friendly, welcoming and safe places where I can meet up with friends:	Percentage of respondents (n = 93)
Agree	48.4 %
Neutral	29.0 %
Disagree	22.6 %

The City Centre is easy to get around by public transport:	Percentage of respondents (n = 91)
Agree	37.4 %
Neutral	34.1 %
Disagree	28.6 %

There are enough car parking areas and bays along the streets:	Percentage of respondents (n = 97)
Agree	35.1 %
Neutral	21.6 %
Disagree	43.3 %

I like the look and feel of the City Centre — including the way the buildings look, their height, and the street layout:	Percentage of respondents (n = 99)
Agree	54.6 %
Neutral	22.2 %
Disagree	23.2 %

There are enough employment opportunities in the City Centre:	Percentage of respondents (n = 86)
Agree	20.9 %
Neutral	53.5 %
Disagree	25.6 %

There is too much emphasis on residential apartments in the City Centre:	Percentage of respondents (n = 92)
Agree	28.2 %
Neutral	31.5 %
Disagree	40.3 %

There are enough public spaces to sit, think, relax:	Percentage of respondents (n = 94)
Agree	38.3 %
Neutral	20.2 %
Disagree	41.5 %

Public art should be more of a feature of the City Centre:	Percentage of respondents (n = 94)
Agree	48.9 %
Neutral	33.3 %
Disagree	17.8 %

How do I see the City Centre in 10 or 20 years time?
<p>Most respondents had positive images of the future of the Joondalup City Centre. However, some thought there would be no change and some envisaged negative outcomes for the future. The following clusters of comments were drawn from the community:</p> <ul style="list-style-type: none"> • 24 thought that the Centre would be more vibrant City with good social facilities • 24 envisaged a busy shopping/business hub • 16 saw the City as a centre for art and culture/entertainment/Recreation • 14 envisaged a mature City — like Perth now • 13 saw large growth/more intensively developed/redeveloped inner City • 13 envisaged that the City Centre would be dead or saw negative outcomes • 10 saw no change • 10 envisaged a congested City • 8 saw an emphasis on walking and cycling • 5 envisaged better parks and outdoor recreation facilities • 3 envisaged a clean and spacious City • 2 thought there would be better parking • 2 thought there would be a good public transport system

- 1 envisaged more employment
- 1 envisaged a City with iconic architecture
- 1 envisaged a sustainable City
- 1 envisaged the City's car-parks underground
- 1 saw too many transient tenants
- 1 believed there would be not enough parks and relaxation areas
- 1 wanted less emphasis on the City Centre and more on the suburbs

Summary:

The Joondalup City Centre is primarily visited for shopping, with the next most cited reason being restaurants/café's. Residents find it a welcoming and safe place to meet friends. The majority are satisfied with public transport; neutral about employment; find there is adequate car parking; like the look and feel of the City Centre; would like more emphasis on residential apartments; and would like more public art featured.

INTRODUCTION

The City of Joondalup is currently reviewing its District Planning Scheme and wants you to assist in this process. The Scheme is a very important document for the City. It guides future development, and, consequently, determines how the City will look and feel. For instance, if you want to build a new house or extend your current house, the City will assess the proposal against the Scheme to determine whether it can proceed. The Scheme also identifies where shops can be located, identifies how many car parking spaces are required for new developments and set the maximum density for residential development in particular areas. In these ways the Scheme determines the urban form that we see in Joondalup.

The State Government also has a significant interest in planning. It has its own Scheme for the whole of the Perth Metropolitan region and it operates a range of planning policies. The City's Scheme must comply with these State Planning initiatives. For example, the City cannot support residential development in areas identified for parks and recreation by the state. Further, it cannot support the establishment of significant commercial centres outside the of state policy parameters.

To commence its review of the Scheme, the City is producing a series of issues papers to obtain your feedback. This paper is one of this series. The review process has been designed to engage the community in a range of ways at various stages in the process. At this initial stage, the City is seeking your response to questions that relate to the broad focus areas of planning. Responses to these questions will be analysed to assist with subsequent stages of the review.

Please note that because of the number of stages involved in the assessment of the Scheme, the process is unlikely to be finalised for at least a couple of years.

EXPLANATION OF TOPIC – COMMERCIAL CENTRES

Commercial centres within the City of Joondalup range in size and function, from small local centres to large district centres at Whitfords City and Lakeside Joondalup. The size and function of commercial centres is controlled through a commercial hierarchy that has been established by the State Government's *Metropolitan Centres Policy Statement for the Perth Metropolitan Region*.

The Policy Statement provides a broad regional planning framework to coordinate the location and development of commercial and retail activities in the metropolitan area.

The Policy Statement takes into account the population (catchment) that each commercial centre will serve, to ensure that there is a reasonable level of competition between the different sized centres, based mainly on the types of goods sold there.

Many local governments have a local commercial strategy in place, which provides more detailed guidance for planning and development control of commercial centres at a local level. The City of Joondalup has a Commercial Centres Strategy that will be reviewed in conjunction with the review of the District Planning Scheme.

The Scheme currently addresses the following matters relating to commercial centres:

- Where commercial centres can be developed;
- The types of land uses that are permitted at commercial centres;

- The maximum retail floor space allowed;
- The amount of car parking and landscaping required;
- The minimum distance that buildings are required to be set back from boundaries;
- Storage and rubbish disposal.

Generally, commercial centres are only allowed to be developed on land set aside (zoned) for “Commercial” or “Centre” purposes under the Scheme, however some allowance is also made for small shops to be developed on land set aside or zoned “Business” and “Mixed Use” activities.

Commercial centres are usually privately owned, and while the Scheme can provide a planning framework to guide the development (and redevelopment) of centres, the function of centres is ultimately controlled by the landowners themselves.

It should be noted that matters such as retail trading hours and liquor licencing are regulated by the State Government, and as such the Scheme has no direct control over these issues.

OPTIONS FOR THE FUTURE

As part of the Scheme review, it is important to consider whether current planning controls for commercial centres can be improved to better meet the requirements of the commercial market, as well as the aspirations of the centre owners and the community.

In consideration of the above, the City is seeking the community’s feedback on the following matters:

- Would you like to see more commercial centres in your area?
- Would you like to see less?
- Are you able to do all your shopping within the City of Joondalup, or do you regularly leave the City for shopping purposes? If so, why?
- Would you prefer to have different activities at commercial centres, eg gyms, medical facilities, cinemas, child care facilities?
- Are you happy with the appearance and feel of commercial centres in your area?
- Do you find it easy to park at commercial centres? Or do you think that too much commercial land is being set aside for parking? Can you access your local centre by public transport?
- Do you feel safe when you use commercial centres in your area? If not, why?

COMMENTS AND FEEDBACK

The intention of this paper is to encourage you to think about how commercial centres operate and obtain your responses to the questions. You may wish to respond to only one, some, or all of the questions or give views which do not directly relate to the questions. Any comments would be appreciated. Thank you for giving consideration to these matters, and thank you even more if you choose to take some time to make a response to the City.

Once the submission periods have closed on these issues papers, it is intended that the Council will then consider the best means to take the review of its Planning Scheme further. There is no pre-determined outcome in mind, and the review will consider all issues that come forward, together with the projected needs of our future population. Any actual changes to the Planning Scheme will require further community consultation as part of that process.



Issue Paper Survey

COMMERCIAL CENTRES

To assist you in providing feedback to the City, and to make the process of analyzing your feedback more efficient, this survey has been prepared for your use.

As noted in this Issues Paper, there are a number of questions for you to think about. If, when you have completed the survey, you feel you have not had the opportunity to answer the questions raised in the Issues Paper, please feel free to use the space provided at the end. Please return this feedback form to the City by close of business on 28 September 2007.

Here are a series of statements about commercial centres, please indicate the extent to which you agree, or disagree with each statement.

STATEMENT	STRONGLY AGREE					STRONGLY DISAGREE				
I would like to see more commercial centres in my area	1	2	3	4	5					
I would like to see less commercial centres in my area	1	2	3	4	5					
I can do all my shopping within the City of Joondalup area	1	2	3	4	5					
I would like to see different services/activities offered at commercial centres such as gyms, medical facilities, child care facilities	1	2	3	4	5					
I am happy with the overall appearance and feel of the commercial centres in my area	1	2	3	4	5					
I have no problem parking at the commercial centres in my area	1	2	3	4	5					
I can access my local commercial centre by public transport	1	2	3	4	5					
I feel safe when I use my local commercial centre	1	2	3	4	5					
There is too much parking available at the commercial centres in my area	1	2	3	4	5					

OTHER COMMENTS (please use additional sheets if necessary)



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Issues Paper 2 — Commercial Centres

Survey results:

I would like to see more Commercial Centres in my area:	Percentage of respondents (n = 110)
Agree	20.9 %
Neutral	15.5 %
Disagree	63.7 %

I would like to see less Commercial Centres in my area:	Percentage of respondents (n = 108)
Agree	36.2 %
Neutral	27.8 %
Disagree	36.0 %

I can do all my shopping within the City of Joondalup area:	Percentage of respondents (n = 110)
Agree	58.2 %
Neutral	16.4 %
Disagree	25.5 %

I would like to see different services/activities offered at Commercial Centres, such as gyms, medical facilities, and child care facilities	Percentage of respondents (n = 106)
Agree	44.4 %
Neutral	39.6 %
Disagree	16.0 %

I am happy with the overall appearance and feel of the Commercial Centres in my area:	Percentage of respondents (n = 109)
Agree	57.8 %
Neutral	23.8 %
Disagree	18.3 %

I have no problem parking at Commercial Centres in my area:	Percentage of respondents (n = 111)
Agree	60.3 %
Neutral	19.8 %
Disagree	19.8 %

I can access my local Commercial Centre by public transport:	Percentage of respondents (n = 101)
Agree	41.6 %
Neutral	29.7 %
Disagree	28.7 %

I feel safe when I use my local Commercial Centre:	Percentage of respondents (n = 112)
Agree	70.6 %
Neutral	22.3 %
Disagree	7.2 %

There is too much parking available at the Commercial Centres in my areas:	Percentage of respondents (n = 109)
Agree	6.5 %
Neutral	20.2 %
Disagree	73.4 %

Other comments:

44 residents made comments about their Commercial Centres. Concerns ranged from maintenance and security issues to the need for a department store and the creation of mixed-use development in Commercial Centres.

- 8 were concerned with inadequate parking space or poor quality parking areas
- 5 were concerned with the maintenance of their local Commercial Centre
- 5 wanted a department store at their local Commercial Centre
- 5 wanted more variety, including mixed-use dwellings, cafes or taverns at their local Centre
- 4 were concerned with security issues
- 3 were concerned with inadequate public transport
- 4 wanted smaller local food shops within walking distance
- 1 complained of congested shopping area (stalls etc)
- 1 wanted extended hours at their shopping centre
- 1 was a happy, contented shopper who wouldn't change a thing
- 1 wanted more vegetation around the shopping centre
- 1 wanted more frequent buses
- 1 wanted car sales businesses near the City Centre
- 3 of the comments related to the City Centre and were recorded in that section
- 2 comments were not applicable to this topic

Summary:

The majority of residents would like fewer Commercial Centres in their area. Their shopping needs are met within the Joondalup area; they would like more services, such as gyms, medical centres and child-care centres at their local Commercial Centres; they are happy with the look and feel of their local Centre, have adequate car parking, feel safe but agree there is not too much parking. Accessing the local Commercial Centre by public transport divided the sample, with 37.9% stating they could, and 30.5% stating they could not, meaning that there is room for improvement in this area.

INTRODUCTION

The City of Joondalup is currently assessing its District Planning Scheme and wants you to assist in this process.

The Scheme is a very important document for the City. It guides future development, and, consequently, determines how the City will look and feel. For instance, if you want to build a new house or extend your current house, the City will assess the proposal against the Scheme to determine whether it can proceed. The Scheme also identifies where shops can be located, identifies how many car parking spaces are required for new developments and sets the maximum density for residential development in particular areas. In these ways the Scheme determines the urban form that we see in Joondalup.

The State Government also has a significant interest in planning. It has its own Scheme for the whole of the Perth Metropolitan region and it operates a range of planning policies. The City's Scheme must comply with these State Planning initiatives. For example, the City cannot support residential development in areas identified for parks and recreation by the state. Further, it cannot support the establishment of significant commercial centres outside the of state policy parameters.

To commence its review of the Scheme, the City is producing a series of issues papers to obtain your feedback. This paper is one of this series. The review process has been designed to engage the community in a range of ways at various stages in the process. At this initial stage, the City is seeking your response to questions that relate to the broad focus of planning. Responses to these questions will be analysed to determine the future direction of the assessment.

Please note that because of the number of stages involved in the assessment of the Scheme, the process is unlikely to be finalised for at least a couple of years.

ENVIRONMENT THEMES – GLOBAL DOWN TO LOCAL

The state of our environment and the sustainability of our lifestyles are highly topical at the moment with much media publicity and political debate about greenhouse gas emissions, global warming, droughts, and the increasing prevalence of extreme weather events.

At the local level, interest has also increased as people become aware of the impacts that human settlement and activity has on our natural environment. Each local government has the potential to positively influence the environment at a local level and plan for the good of not only current residents but also for future generations.

THE CITY'S ROLE

The City of Joondalup recognises its potential to positively impact on environmental issues in various ways. Environmental initiatives are reflected in the City's Strategic Plan, and the City is currently drafting an Environmental Plan that will detail the City's commitment to future environmental outcomes.

Indeed, many and varied environmental actions are already underway to protect, enhance, and minimise our impact on the environment, from the way we sort and collect rubbish, to the manner in which we divert and process urban water runoff to protect water courses. The City has the ability to watchdog the activities of potential polluters and to inform and lobby for lifestyle changes that could have far-reaching environmental benefits.

THE DISTRICT PLANNING SCHEME

From the point of view of the District Planning Scheme, the City has the opportunity to influence settlement patterns, and the physical built environment. Many outcomes are possible and this paper is intended to prompt thought and feedback about the community's interests and expectations.

The Scheme comprises maps and a set of rules to guide development. The maps must include certain parameters and aspects that are decided by the State government - including the location of regional roads and rail lines, major commercial centres (eg Joondalup CBD), regional open spaces, and cultural and educational facilities. The State Government also influences where it wishes to see residential land spread or consolidated in a range of densities to provide for the existing population and to accommodate new growth.

The Planning Scheme maps also set aside areas of land for particular activities. These areas of land, or zones, identify the precise activities which can be undertaken on the land, be that housing, commercial activity, industrial activity and the like.

By having zones separated and conveniently located to each other, the City has an opportunity to make it easier for people to travel for everyday purposes, to make the distances and time required shorter and easier. This could reduce the dependence on car travel, and can also reduce the amount of emissions created by simply going about a daily routine.

The Planning Scheme can set aside land for providing work opportunities, including locating those areas near transport links or residential areas. Such decisions result from a combination of economic, social, market and environmental considerations, but can have real impacts on the environment and sustainability objectives.

The Planning Scheme maps also provide an immediate indication of land proposed to be reserved for recreation. Such land is reserved for many purposes, including active or passive recreation, or for preservation and rejuvenation of natural habitat areas.

The State government identifies regional parks, but at the local level there is an opportunity to add to the amount of land being preserved and balance open spaces within our communities.

Potentially, the use of these spaces can occur sustainably or in a resource hungry manner, depending on the type of uses put to the land, its maintenance needs of it, and the different demands for usage.

The rules in the Planning Scheme have the potential to influence the way in which land is used, the way our built environment connects with itself, and the way resources are used. By living closer together, land is used more economically, travel distances (particularly those by car) can be reduced and services can be provided to more people within walking distance of home. Conversely, the lack of separation between homes requires more tolerance between neighbours. Privacy is also inevitably lost (both from a noise and visual perspective), and opportunities for landscaping and private open space around homes diminish.

Some of the detailed rules in the Scheme can also influence our impacts on the environment. For example - if the car parking requirements for developments in the Joondalup City Centre are low, and it becomes difficult to get easy parking, then people will be encouraged to take other more environmentally friendly means of transport. This does however create inconvenience for people wishing to use cars as their favoured means of arriving and leaving the City Centre and could also be viewed as disadvantaging businesses operating in the City centre.

The above is by no means a complete list of the influences that the Scheme could have on our natural environment. As much depends on human practices and behaviour as it does on the actual shape and arrangement of our built environment – but, by influencing the shape and form of development, we have the opportunity to emphasise and rank environmental objectives together with other measures of success (such as market or economic drivers).

OPTIONS FOR THE FUTURE

As part of the Scheme review, the City is seeking the community's feedback. You may wish to consider the following questions.

- What is your view about the way our suburbs are evolving and how should they be planned for the future?
- What is your view about our open spaces?
- Do they do enough for you and your family? Do you think that they can do more to contribute to the quality of our environment?
- Would you place more emphasis on a lack of land use conflict or more emphasis on using the planning scheme to reduce environmental impacts, such as minimising the need for traveling?

COMMENTS AND FEEDBACK

The intention of this paper is to encourage you to think about sustainability and the environment and to obtain your responses to the questions. You may wish to respond to only one, some, or all of the questions or give views which do not directly relate to the questions. Any comments would be appreciated. Thank you for giving consideration to these matters, and thank you even more if you choose to take some time to make a response to the City.

Once the submission periods have closed on these issues papers, it is intended that the Council will then consider the best means to take the review of its Planning Scheme further. There is no pre-determined outcome in mind, and the review will consider all issues that come forward, together with the projected needs of our future population. Any actual changes to the Planning Scheme will require further community consultation as part of that process.



Issue Paper Survey

ENVIRONMENT AND SUSTAINABILITY

To assist you in providing feedback to the City, and to make the process of analyzing your feedback more efficient, this survey has been prepared for your use.

As noted in this Issues Paper, there are a number of questions for you to think about. If, when you have completed the survey, you feel you have not had the opportunity to answer the questions raised in the Issues Paper, please feel free to use the space provided. Please return this feedback form to the City by close of business on 28 September 2007.

Here are a series of statements about the environment and sustainable development, please indicate the extent to which you agree, or disagree with each statement.

STATEMENT	STRONGLY AGREE					STRONGLY DISAGREE				
Parks should be designed and planted out in ways that acknowledge the impact global warming	1	2	3	4	5					
Land which is being built on in my suburb is developed in ways that protect the environment	1	2	3	4	5					

OTHER COMMENTS (please use additional sheets if necessary)



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Issues Paper 3 — Environment and Sustainability

Survey results:

Parks should be designed and planted out in ways that acknowledge the impact of global warming	Percentage of respondents (n = 116)
Agree	84.5 % 61.2 % (strongly agree)
Neutral	11.2 %
Disagree	4.3 %

Land, which is being built on in my suburb, is developed in ways that protect the environment:	Percentage of respondents (n = 112)
Agree	42.9 %
Neutral	30.4 %
Disagree	26.8 %

Other comments:

There were 59 residents who made additional comments on this topic. The comments covered a very wide range, with many of the comments made by only 1–3 residents. The following issues were raised:

- 21 wanted to leave natural habitat/wildlife concern/anti-clearing/control developers
- 12 wanted the City to use native species for plantings
- 8 wanted the City to upgrade parks/better public open space/maintain public open space/extend walk and cycle paths/better landscaping
- 5 wanted to build for the climate
- 5 encouraged rainwater tanks/grey-water recycling
- 5 wanted to minimise car use/encourage car pooling/smaller cars
- 4 wanted the City to plant more trees
- 4 wanted the City to encourage more recycling/including green-waste
- 3 wanted the City to encourage household solar/wind power generation
- 3 wanted the City to ban solid fuel heaters
- 3 wanted to promote the City as green
- 2 wanted the City to enforce prescriptive roof colours
- 2 promoted long-life light globes
- 1 wanted compulsory pool covers
- 1 wanted no high-density
- 1 wanted the City to plan walkable centres
- 3 wanted better storm-water management
- 1 wanted shopping centres to charge for supermarket trolleys, then refund upon return
- 1 did not want native trees
- 1 wanted more licensed bores
- 1 wanted to build another dam
- 1 wanted to limit chemical weed control
- 1 wanted to put power underground
- 2 wanted tighter building regulations
- 1 wanted better public transport
- 1 wanted the City to introduce density incentives

- 1 wanted to encourage undercroft parking to maximise garden space
- 1 believed over population was a problem
- 1 wanted the City to encourage a mix of densities/diversity in building styles
- 1 believed that community bores would be good for residential gardens
- 1 wanted to preserve solar access

Summary:

Residents displayed a strong interest in the environment with a strong majority believing in planning parks with global warming in mind, but only 41.9% stated that enough is being done for sustainable development in their area.

INTRODUCTION

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To commence its review of the Scheme, the City is producing a series of issues papers to obtain your feedback. This paper is one of this series. The review process has been designed to engage the community in a range of ways at various stages in the process. At this initial stage, the City is seeking your response to questions that relate to the broad focus areas of planning. Responses to these questions will be analysed to assist with subsequent stages of the review.

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EXPLANATION OF TOPIC – HOME BUSINESS

Home businesses are a convenient and cost effective way for people to start new or operate small scale businesses.

Over recent years, the number of people working from home has increased significantly, and these trends are expected to continue.

The Planning Scheme makes provision for the operation of home businesses throughout the City by specifying where Home Businesses can operate. This depends on the zoning of the land and the intensity of the Home Business proposed.

In this regard, the District Planning Scheme classifies home businesses into three distinct categories, depending on the function of the business.

The three categories are as follows:

Home Business Category 1 – Generally low key, with no employees other than the owners/residents. These businesses do not display signage, or attract customers or regular deliveries. A Home Business Category 1 does not require planning approval from the City prior to commencing operation.

An example of a Home Business Category 1 is a home office or a family day care.

Home Business Category 2 – These are more intensive home businesses that may involve customers visiting the premises, some signage being erected and up to one person other than a household member being employed. A Home Business

Category 2 requires planning approval from the City prior to commencing operation in a residential area.

Examples of Category 2 Home Businesses operating within the City include hairdressers, settlement agents and beauticians.

Home Business Category 3 – These are the most intensive form of home business, and may involve more signage, employees, customers or floor space than a Category 2 Home Business. A Home Business Category 3 requires planning approval from the City prior to commencing operation in a residential area.

As part of the approval process for a Home Business Category 3, a Management Plan is required to be prepared to address noise management, vehicle loading, car parking, storage, odours and other matters.

Examples of Category 3 Home Businesses operating within the City include opticians and accountants.

Importantly, the District Planning Scheme does not allow any retail sale or hire of goods to occur at a Home Business, regardless of its classification.

Planning approvals issued for Category 2 and 3 Home Businesses are valid for 12 months, after which the landowner is required to apply for a new approval.

The Planning Scheme requires that applications for planning approval for Category 2 and 3 Home Businesses are subject to public advertising, to ensure that neighbours are made aware of new proposals and can raise any concerns during the assessment process.

The Planning Scheme also requires that the City perform an enforcement role to ensure that Home Businesses operate in compliance with their conditions of planning approval.

OPTIONS FOR THE FUTURE

As part of the Scheme review, the City is seeking the community's feedback on the operation of home businesses within the City.

You may wish to consider the following questions.

- Do you, or someone you know, operate a home business within the City of Joondalup? Do you think Home Businesses should be encouraged?
- Are the provisions that relate to Home Businesses easy to understand, or could they be simplified?
- What would you like to see improved in the approval process?
- What steps or measures do you think the City of Joondalup could introduce to facilitate the creation of home businesses?
- Do you think that the standard 12-month approval issued for home businesses is appropriate?
- Do you think the City should review the system it uses to classify home businesses as Category 1, 2 or 3? If so, how?

COMMENTS AND FEEDBACK

The intention of this paper is to encourage you to think about Home Businesses and obtain your responses to the questions. You may wish to respond to only one, some, or all of the questions or give views which do not directly relate to the questions. Any comments would be appreciated. Thank you for giving consideration to these matters, and thank you even more if you choose to take some time to make a response to the City.

Once the submission periods have closed on these issues papers, it is intended that the Council will then consider the best means to take the review of its Planning Scheme further. There is no pre-determined outcome in mind, and the review will consider all issues that come forward, together with the projected needs of our future population. Any actual changes to the Planning Scheme will require further community consultation as part of that process.



Issue Paper Survey

HOME BUSINESSES

To assist you in providing feedback to the City, and to make the process of analyzing your feedback more efficient, this survey has been prepared for your use.

As noted in this Issues Paper, there are a number of questions for you to think about. If, when you have completed the survey, you feel you have not had the opportunity to answer the questions raised in the Issues Paper, please feel free to use the space provided at the end. Please return this feedback form to the City by close of business on 28 September 2007.

Here are a series of statements about home businesses, please indicate the extent to which you agree, or disagree with each statement.

STATEMENT	STRONGLY AGREE					STRONGLY DISAGREE				
Home businesses of all types should be encouraged within the City	1	2	3	4	5					
The provisions (rules) for establishing home businesses are easy to understand	1	2	3	4	5					
The provisions (rules) for starting up a home business are reasonable	1	2	3	4	5					
Obtaining approval for establishing a home-based business is a straight forward exercise	1	2	3	4	5					
The present system used to classify home businesses should be reviewed and simplified	1	2	3	4	5					

How could the City better encourage the establishment of home-based businesses in the City of Joondalup?

OTHER COMMENTS (please use additional sheets if necessary)



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Issues Paper 4 — Home Businesses

Survey results:

Home Businesses of all types should be encouraged within the City:	Percentage of respondents (n = 96)
Agree	56.2 % 33.3 % (strongly agree)
Neutral	19.8 %
Disagree	24.0 %

The provisions (rules) for establishing home businesses are easy to understand:	Percentage of respondents (n = 82)
Agree	43.9 %
Neutral	45.1 %
Disagree	10.9 %

The provisions (rules) for starting home businesses are reasonable:	Percentage of respondents (n = 81)
Agree	49.4 %
Neutral	40.7 %
Disagree	9.8 %

Obtaining approval for establishing a home-based business is a straight-forward exercise:	Percentage of respondents (n = 79)
Agree	36.8 %
Neutral	49.4 %
Disagree	13.9 %

The present system used to classify home businesses should be reviewed and simplified:	Percentage of respondents (n = 79)
Agree	38.8 %
Neutral	35.0 %
Disagree	26.3 %

How could the City better encourage the establishment of home-based businesses in the City of Joondalup?
<p>44 residents commented on this topic. The majority expressed concern relating to parking and noise to neighbouring properties. The following issues were commented on:</p> <ul style="list-style-type: none"> • 12 were concerned about the impact of noise/parking on verge/commercial vehicles • 5 wanted simplified/streamlined rules/system • 3 wanted the City to have strict zoning • 3 believed themselves to be ignorant of practices relating to home businesses • 2 worked from home but had never had licences • 2 thought there should be faster internet connections in the City • 2 believed that, after the initial assessment, the period of a permit should then be 2–3 years • 2 thought there should be an initial rate reprieve in early stages of business • 2 believed that the City could offer storage rental for home businesses • 3 support home businesses in residential areas • 1 thought that there should be leniency regarding parking for home businesses • 1 believed that the City should run information sessions for home businesses • 1 thought regular inspections were appropriate • 1 believed that conflicts with neighbours over home businesses should be mediated

- 1 stated that no brothels should be allowed
- 1 thought that some classes of home business should attract free permits
- 1 believed that a Category 1 business should be allowed anywhere in the City
- 1 stated that vehicle repairs should not be allowed and no car bodies should be stored
- 1 thought that Category 2 & Category 3 businesses should not be allowed in residential areas, only in mixed-business areas.
- 1 thought there should be incentives to start home businesses
- 1 thought there should be better advertising of procedures and proposals

Summary:

The majority of residents believe that home businesses should be encouraged; the rules for establishing businesses are easy to understand; reasonable; but require review and simplification.

INTRODUCTION

The City of Joondalup is currently reviewing its District Planning Scheme and wants you to assist in this process.

The Scheme is a very important document for the City. It guides future development, and, consequently, determines how the City will look and feel. For instance, if you want to build a new house or extend your current house, the City will assess the proposal against the Scheme to determine whether it can proceed. The Scheme also identifies where shops can be located, identifies how many car parking spaces are required for new developments and set the maximum density for residential development in particular areas. In these ways the Scheme determines the urban form that we see in Joondalup.

The State Government also has a significant interest in planning. It has its own Scheme for the whole of the Perth Metropolitan region and it operates a range of planning policies. The City's Scheme must comply with these State Planning initiatives. For example, the City cannot support residential development in areas identified for parks and recreation by the state. Further, it cannot support the establishment of significant commercial centres outside of the state policy parameters.

To commence its review of the Scheme, the City is producing a series of issues papers to obtain your feedback. This paper is one of this series. The review process has been designed to engage the community in a range of ways at various stages in the process. At this initial stage, the City is seeking your response to questions that relate to the broad focus areas of planning. Responses to these questions will be analysed to assist with subsequent stages of the review.

Please note that because of the number of stages involved in the assessment of the Scheme, the process is unlikely to be finalised for at least a couple of years.

DENSITY AND THE ROLE OF THE SCHEME AND THE RESIDENTIAL DESIGN CODES

The Residential Design Codes of Western Australia (commonly known as the 'R-Codes') is a State Government document that provides the basis for controlling the siting and design of residential development throughout the State. The R-Codes are implemented through Local Government Planning Schemes.

A fundamental component of the R-Codes relates to housing density control. This control occurs through the assignment of a numbered residential density code (referred to as an R-Code) to each piece of land. The R-Code is applied to land under the Scheme via the Scheme map. In essence, the higher the number, the more dwellings can be accommodated on a particular lot.

The vast majority of residential lots within the City of Joondalup are allocated an R20 code under the Scheme, which is considered in the R-Codes to be a low residential density. This means that 1 house can be built on every 500 sqm of land.

Given that the majority of lots throughout the City of Joondalup generally range in size between 500 and 800m², only one house can be developed on these lots under the current R20 residential density code.

In other areas throughout the City, such as within the Joondalup City Centre, a higher residential density code is applied and this allows a very different housing type to that found within the suburbs, for example, apartment style residential buildings.

A document released by the Western Australian Planning Commission (WAPC) in 2004 shows examples of developments throughout Perth at various R-code densities. The document is available at www.wapc.wa.gov.au/Publications/default.aspx.

WAPC policies that guide town planning throughout the greater Perth Metropolitan area (such as Liveable Neighbourhoods and Network City) suggest that it's desirable to increase residential density in areas that are located in close proximity to services, such as public transport, schools, shops, medical facilities, public open space and other community facilities. Notwithstanding, Council is aware that there may be implications of these types of policies on existing communities in particular, and is therefore keen to seek community input prior to any implementation.

Many existing suburbs within other local government areas have, over time, been subject to residential density changes. This has resulted in changes to the 'look' of suburbs, particularly their streetscapes, where single residential dwellings make way for duplex, triplex (known as 'grouped dwellings') and other higher density forms of residential development.

Lot sizes within the Perth Metropolitan Region are also becoming smaller. This is due to several factors, including lower average household size, the real estate market, the value/cost of land (acquisition and servicing), emphasis on sustainability, changing lifestyles/housing needs and water conservation.

The impacts relating to smaller lot sizes include, but aren't limited to, streetscape changes, living closer together (noise/overlooking and other similar amenity impacts), increased demand for neighbourhood facilities and building bulk/shape. The benefits to smaller lot sizes may include more affordable housing, less urban sprawl, better use of infrastructure, better access to established shops and services.

Landowners may also have differing views as to what they want to achieve from their property over the long term. Some may wish to subdivide and use the funds for superannuation purposes and others may seek a low maintenance property with less garden areas as they approach retirement. Some landowners may wish for the status quo to remain. It should be noted that even if a lot has subdivision potential, ultimately it's at the landowner's discretion as to whether or not this potential is realised and the land is subdivided.

OPTIONS FOR THE FUTURE

Your views on the issue of housing density are sought, and you may wish to consider the following questions.

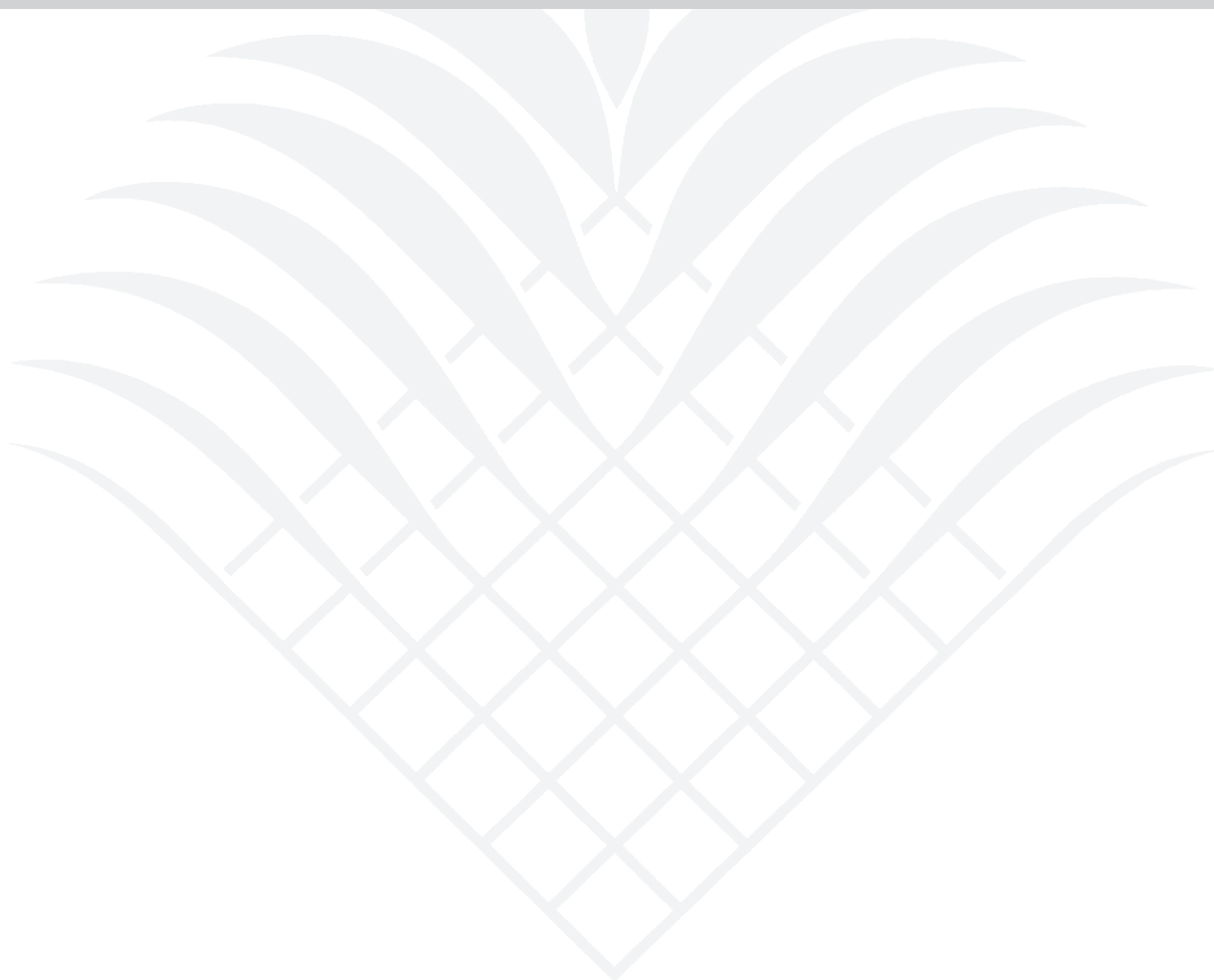
- Do you consider that the current R20 residential density code applied throughout the City generally is appropriate?
- If not, do you consider a higher or lower density be to appropriate and, if so, where (in what suburb/s)?
- What benefits do you see in higher, or lower, housing densities?
- Do you consider higher residential densities should be applied only to areas that have a corresponding high level of supporting services and infrastructure, ie close proximity to public transport, schools, shops, medical and community facilities?

COMMENTS AND FEEDBACK

The intention of this paper is to encourage you to think about housing density and obtain your responses to the questions. You may wish to respond to only one, some, or all of the questions or give views which do not directly relate to the questions. Any comments would be appreciated. Thank you for giving consideration to these matters, and thank you even more if you choose to take some time to make a response to the City.

Once the submission periods have closed on these issues papers, it is intended that the Council will then consider the best means to take the review of its Planning Scheme further.

There is no pre-determined outcome in mind, and the review will consider all issues that come forward, together with the projected needs of our future population. Any actual changes to the Planning Scheme will require further community consultation as part of that process.



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Issue Paper Survey

HOUSING DENSITY

To assist you in providing feedback to the City, and to make the process of analyzing your feedback more efficient, this survey has been prepared for your use.

As noted in this Issues Paper, there are a number of questions for you to think about. If, when you have completed the survey, you feel you have not had the opportunity to answer the questions raised in the Issues Paper, please feel free to use the space provided at the end. Please return this feedback form to the City by close of business on 28 September 2007.

Here are a series of statements about housing density (size of lots for residential development per house), please indicate the extent to which you agree, or disagree with each statement.

STATEMENT	STRONGLY AGREE				STRONGLY DISAGREE
The City's density should generally remain as it currently is – between 500 – 800 m ² per house.	1	2	3	4	5
Lot sizes should vary to allow for different types and sizes of housing in each suburb	1	2	3	4	5
Lot sizes should be smaller in places where there are local facilities such as shops, offices, public transport, medical and community facilities	1	2	3	4	5

OTHER COMMENTS (please use additional sheets if necessary)



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Issues Paper 5 — Housing Density

Survey results:

The City's density should generally remain as it currently is — between 500–800 square metres per house.	Percentage of respondents (n = 136)
Agree	58.1 % 40.4 % (strongly agree)
Neutral	5.9 %
Disagree	36.0 %

Lot sizes should vary to allow for different types and sizes of housing in each suburb:	Percentage of respondents (n = 137)
Agree	70.1 % 40.9 % (strongly agree)
Neutral	17.5 %
Disagree	12.5 %

Lot sizes should be smaller in places where there are local facilities, such as shops, offices, public transport, medical, and community facilities:	Percentage of respondents (n = 138)
Agree	56.5 % 31.9 % (strongly agree)
Neutral	16.7 %
Disagree	26.8 %

Other comments:

There were 76 residents who responded with comments, in addition to the survey on this topic. Of the 70:

- 48 supported higher densities
- 32 believed in re-zoning suburbs
- 21 wanted a range of housing densities
- 5 wanted no change to density
- 9 considered the City Centre was the appropriate place for higher densities
- 3 thought lot sizes should be smaller only where current owners are consulted/at larger centres/within the character of the existing area

Summary:

The majority of residents believe that housing density should remain as it is currently — at 500–800 square metres per house. However, the community also believes that a range of lot sizes is desirable and that smaller lots (higher-density) housing should be located near shops, public transport and community facilities.

INTRODUCTION

The City of Joondalup is currently reviewing its District Planning Scheme and wants you to assist in this process.

The Scheme is a very important document for the City. It guides future development, and, consequently, determines how the City will look and feel. For instance, if you want to build a new house or extend your current house, the City will assess the proposal against the Scheme to determine whether it can proceed. The Scheme also identifies where shops can be located, identifies how many car parking spaces are required for new developments and set the maximum density for residential development in particular areas. In these ways the Scheme determines the urban form that we see in Joondalup.

The State Government also has a significant interest in planning. It has its own Scheme for the whole of the Perth Metropolitan region and it operates a range of planning policies. The City's Scheme must comply with these State Planning initiatives. For example, the City cannot support residential development in areas identified for parks and recreation by the state. Further, it cannot support the establishment of significant commercial centres outside the of state policy parameters.

To commence its review of the Scheme, the City is producing a series of issues papers to obtain your feedback. This paper is one of this series. The review process has been designed to engage the community in a range of ways at various stages in the process. At this initial stage, the City is seeking your response to questions that relate to the broad focus areas of planning. Responses to these questions will be analysed to assist with subsequent stages of the review.

Please note that because of the number of stages involved in the assessment of the Scheme, the process is unlikely to be finalised for at least a couple of years.

EXPLANATION OF TOPIC – PUBLIC OPEN SPACE

What is public open space and how is it allocated?

Public open space (POS) is land used by the public for recreational and bushland purposes and includes parks, foreshore reserves, playgrounds, sports fields and public gardens. Planning schemes safeguard the provision of local POS by reserving areas for that use.

Regional Open Space is allocated at the state level of planning. Coastal reserves are an example of regional open space. These areas are not, however, controlled by the local government planning schemes.

Where will I find POS and why?

At the local level, the location and size of POS is determined in accordance with both State and local government policies, or strategic planning documents such as structure plans. A number of factors are considered when planning POS areas. These are related to the local environment and community needs. For instance, POS areas are located so they are within a suitable walking distance to housing and convenient for local residents to use.

There may also be competing demands on the POS areas, such as the need to provide drainage areas for surrounding residential areas, preserving significant vegetation and shared use arrangements with schools. The details of POS location and size are finalised through the subdivision stage when land is being developed.

Emerging Trends and Impacts

There are some trends emerging which affect the way the City plans POS areas. The main ones are:

- Smaller residential lot sizes and, therefore, less backyard areas on lots
- Demand for improved standards of POS
- Water restrictions
- Concern about loss of areas of bush land
- Increased concern for personal safety
- Clubs and sporting groups wanting exclusive use of POS areas and facilities
- Changing types of recreation, especially for young people, such as computer games

Costs and benefits associated with POS provision

The City has to manage and maintain local POS areas, which are most of the parks and ovals that you see in the City of Joondalup. This means there is a cost to ratepayers for these services, including the provision of facilities like play equipment. There may also be environmental costs in terms of vegetation and fauna, water use and energy associated with maintaining these areas.

OPTIONS FOR THE FUTURE***What do you like or dislike about existing POS areas?***

One of the key questions about POS is whether it meets the needs of local communities. The City would like you to tell us this, and also what you would like changed. Some questions to consider are:

- Am I satisfied with the existing POS in my local area?
- What do I particularly like or dislike about them?
- Are there enough POS areas across the City?
- Are these areas big enough?
- Do they have the facilities we want?
- What facilities are lacking?
- Do they allow me choice in the type of recreation (active or passive)?
- Do they encourage a sense of community?
- Are they places with good public surveillance where I/my children can feel safe and secure?
- Are there enough car parking bays near POS areas if I want to visit one out of walking distance?

This list may not cover all POS situations and you are welcome to provide other relevant thoughts.

COMMENTS AND FEEDBACK

The intention of this paper is to encourage you to think about public open space and obtain your responses to the questions. You may wish to respond to only one, some, or all of the questions or give views which do not directly relate to the questions. Any comments would be appreciated. Thank you for giving consideration to these matters, and thank you even more if you choose to take some time to make a response to the City.

Once the submission periods have closed on these issues papers, it is intended that the Council will then consider the best means to take the review of its Planning Scheme further. There is no pre-determined outcome in mind, and the review will consider all issues that come forward, together with the projected needs of our future population. Any actual changes to the Planning Scheme will require further community consultation as part of that process.



Issue Paper Survey

PUBLIC OPEN SPACE

To assist you in providing feedback to the City, and to make the process of analyzing your feedback more efficient, this survey has been prepared for your use.

As noted in this Issues Paper, there are a number of questions for you to think about. If, when you have completed the survey, you feel you have not had the opportunity to answer the questions raised in the Issues Paper, please feel free to use the space provided at the end. Please return this feedback form to the City by close of business on 28 September 2007.

Here are a series of statements about Public Open Space, please indicate the extent to which you agree, or disagree with each statement.

STATEMENT	STRONGLY AGREE					STRONGLY DISAGREE				
I am satisfied with the amount of public open space in my suburb	1	2	3	4	5					
I do not believe that there are enough public open spaces across the whole of the City of Joondalup	1	2	3	4	5					
The facilities* I want are available in public open spaces in my suburb	1	2	3	4	5					
The facilities* I want are available in public open spaces across the whole of the City of Joondalup	1	2	3	4	5					
The public open spaces in my suburb encourage local people to participate in both active and passive recreational activities	1	2	3	4	5					
In general, the range of public open spaces across the whole of the City of Joondalup provides various opportunities for active and passive recreation	1	2	3	4	5					
I feel safe and secure in public open spaces across the whole of the City of Joondalup	1	2	3	4	5					
There are enough parking bays near public open spaces if I want to visit one that is out of walking distance.	1	2	3	4	5					

*Facilities = paths, seats, play equipment, ovals, toilets, drinking fountains.

OTHER COMMENTS (please use additional sheets if necessary)



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Issues Paper 6 — Public Open Space

Survey results:

I am satisfied with the amount of public open space in my suburb:	Percentage of respondents (n = 115)
Agree	84.4 % 49.6 % (strongly)
Neutral	7.8 %
Disagree	7.8 %

I do not believe there is enough public open space across the whole of the City of Joondalup:	Percentage of respondents (n = 115)
Agree	28.0 %
Neutral	17.8 %
Disagree	54.2 %

The facilities I want are available in public open space in my suburb:	Percentage of respondents (n = 111)
Agree	50.4 %
Neutral	22.5 %
Disagree	27.0 %

The facilities I want are available in public open space across the whole of the City of Joondalup:	Percentage of respondents (n = 107)
Agree	44.9 %
Neutral	31.8 %
Disagree	23.4 %

The public open space in my suburb encourages local people to participate in both active and passive recreational activities:	Percentage of respondents (n = 111)
Agree	68.4 %
Neutral	15.3 %
Disagree	16.2 %

The public open space across the whole of the City of Joondalup encourages local people to participate in both active and passive recreational activities:	Percentage of respondents (n = 111)
Agree	66.4 %
Neutral	24.6 %
Disagree	9.1 %

I feel safe and secure in public open spaces across the whole of the City of Joondalup:	Percentage of respondents (n = 106)
Agree	49.0 %
Neutral	34.0 %
Disagree	17.0 %

There are enough parking bays near public open spaces if I want to visit one that is out of walking distance:	Percentage of respondents (n = 107)
Agree	52.3 %
Neutral	29.0 %
Disagree	28.7 %

Other comments:
43 residents made additional comments on this topic. the following issues were raised by the community: <ul style="list-style-type: none"> 8 commented on the well-maintained and pleasant public open space in the district 5 believed there are not enough toilets/close too early 5 wanted more seats in public open space (not metal)

- 5 wanted public open space to be better maintained, including less litter
- 4 were concerned about vandalism and graffiti in their area
- 3 wanted public open space left natural
- 3 wanted more facilities for youth — skate parks/roller blade paths/bmx track
- 2 wanted more barbeques
- 2 wanted more play equipment
- 2 wanted public open space integrated better with housing
- 2 wanted more dog bins/bags
- 1 believed that more parking is required at public open space
- 1 wanted a stronger police presence
- 1 did not feel safe in public open spaces
- 3 wanted more public open space
- 1 believed that playgrounds should all be visible
- 1 wanted more bicycle paths leading to public open space
- 1 wanted Lake Joondalup paths finished
- 1 believed that windbreaks at playgrounds were needed
- 1 believed that public open space should have more lawns
- 1 believed that primary school grounds should be used as public open space
- 1 believed that public open space should be categorised to 'active' and 'passive'
- 1 wanted the 'friends of' system used for maintenance of public open space
- 1 wanted more facilities in coastal areas
- 1 believed public open space should include residential vegetable plots
- 1 wanted more public art in public open space
- 1 believed that performance areas should be included in public open space
- 1 required cyclists to be restricted or separated from walkers on paths
- 1 believed that there should not be paid parking at beaches
- 1 believed that there were too many car parks
- 1 wanted public open space protected
- 1 wanted more public open space for Currambine and Connolly
- 2 wanted more trees
- 1 wanted more paths and a viewing platform for Lake Joondalup

Summary:

The majority of residents are satisfied with the amount of public open space in their suburb and across the whole of the City of Joondalup. Residents have the facilities they want in public open space in their suburb and across the City of Joondalup; residents believe that public open space encourages both active and passive recreational activities, both within their suburb and across the City of Joondalup. Residents feel safe at public open space sites across the City of Joondalup and believe there are enough parking bays at public open space sites if they choose to drive to a public open space out of walking distance.

INTRODUCTION

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EXPLANATION OF TOPIC - HERITAGE

What is Heritage?

*'Australia's heritage, shaped by nature and history, is an inheritance passed from one generation to the next. Our heritage helps us to understand and tell stories about this land and its people'.
(source: www.heritage.gov.au)*

It is important to recognise that heritage is not just about buildings, it is also about places, objects, and landscapes. Heritage can be recognised and protected in a number of ways, and local government has a significant role to play.

MUNICIPAL INVENTORY

The WA Heritage Act requires all local governments to have a Municipal Inventory (MI).

An MI is a list of places and structures which are, or may become, of cultural heritage significance. An MI is principally a record of those places or structures, and in itself does not provide any legal protection.

The City of Joondalup MI was prepared in 1994 as part of the then City of Wanneroo Municipal Inventory. The MI requires review and updating.

District Planning Schemes

The City of Joondalup District Planning Scheme No 2 (DPS2) makes provision for Heritage Protection and allows Council to establish a Heritage List. The Heritage List can have regard for entries on the MI, however, not all entries on the MI need to be included on the Heritage List. Currently, the City of Joondalup does not have any entries on the Heritage List.

District planning schemes can assist in providing protection for places or structures of significance. This can be achieved by measures such as:

- requiring Council approval for any changes which may affect the heritage value of a place or structure,
- requiring heritage assessment prior to any approval, encouraging conservation by providing incentives.

The district planning scheme also makes provision to recognise landscape features as well. For example, open space reserves such as Shepherds Bush Reserve, Kingsley, and Pinarroo Valley Memorial Park, Padbury, are included as 'Places and Objects having Significance for the Purpose of Protection of the Landscape or Environment' in DPS2.

State Register of Heritage Places

At the State level, the most significant places and structures of cultural heritage are included on the State Register. The City of Joondalup has one listing on the State Register, being Luisini Winery, Kingsley.

OPTIONS FOR THE FUTURE

Your views are sought on the role that heritage plays in the City of Joondalup. You may wish to consider issues such as:

- Do you think that there is sufficient protection of cultural heritage in the City of Joondalup?
- Should Council include places or structures of cultural heritage significance in the Planning Scheme?
- Do you think the Council should provide incentives to conserve and/or restore places or structures of cultural heritage significance?
- What do you consider is of current or future cultural significance in the City of Joondalup?

COMMENTS AND FEEDBACK

The intention of this paper is to encourage you to think about heritage issues and obtain your responses to the questions. You may wish to respond to only one, some, or all of the questions or give views which do not directly relate to the questions. Any comments would be appreciated. Thank you for giving consideration to these matters, and thank you even more if you choose to take some time to make a response to the City.

Once the submission periods have closed on these issues papers, it is intended that the Council will then consider the best means to take the review of its Planning Scheme further. There is no pre-determined outcome in mind, and the review will consider all issues that come forward, together with the projected needs of our future population. Any actual changes to the Planning Scheme will require further community consultation as part of that process.



Issue Paper Survey

HERITAGE

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As noted in this Issues Paper, there are a number of questions for you to think about. If, when you have completed the survey, you feel you have not had the opportunity to answer the questions raised in the Issues Paper, please feel free to use the space provided at the end. Please return this feedback form to the City by close of business on 28 September 2007.

QUESTION ONE

Here are a series of statements about heritage matters, please indicate the extent to which you agree, or disagree with each statement.

STATEMENT	STRONGLY AGREE					STRONGLY DISAGREE				
Cultural heritage in the City of Joondalup is protected	1	2	3	4	5					
Including places or structures of heritage significance in the Planning Scheme will be important for the community	1	2	3	4	5					
Conservation and/or restoration of places or structures of significant cultural heritage should be supported by incentives to do so	1	2	3	4	5					

QUESTION TWO

What do you consider is of current or future cultural significance in the City of Joondalup?

OTHER COMMENTS (please use additional sheets if necessary)



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Issues Paper 7 — Heritage

Survey results:

Cultural heritage in the City of Joondalup is protected:	Percentage of respondents (n = 94)
Agree	46.9 %
Neutral	37.2 %
Disagree	15.9 %

Including places or structures of heritage significance in the Planning Scheme will be important for the community	Percentage of respondents (n = 95)
Agree	76.9 % 39.0 % (strongly agree)
Neutral	16.9 %
Disagree	6.3 %

Conservation and/or restoration of places or structures of significant cultural heritage should be supported by incentives to do so	Percentage of respondents (n = 97)
Agree	74.2 % 18.6 % (strongly agree)
Neutral	18.6 %
Disagree	7.2 %

What do you consider is of current or future cultural significance in the City of Joondalup? And Other comments:

There were 44 residents who made additional comments on this topic. The following issues were raised or sites suggested for preservation:

- 10 believed bush/walk trails/national parks/Lake Joondalup/Yellagonga Regional Park were culturally significant
- 9 believed the City's coastline was culturally significant
- 5 believed Aboriginal sites in the City were culturally significant
- 5 believed colonial dwellings in the City were culturally significant
- 4 believed archives of photos/film/written history were culturally significant
- 4 believed sporting/cultural venues were culturally significant
- 4 believed no heritage exists/overrated
- 3 believed Perry's Paddock (not located in City of Joondalup) was culturally significant
- 2 believed surf clubs were culturally significant
- 2 believed lakes/wetlands were culturally significant
- 2 believed the community should pay cost for preserving cultural heritage
- 1 believed a violence-free community was culturally significant
- 1 believed Hillarys was not culturally significant
- 1 wanted to integrate heritage with tourism
- 1 believed Cockman House (not located in the City of Joondalup) and Conti's winery (not located in City of Joondalup) were culturally significant
- 1 wanted multi-cultural celebrations
- 1 believed migration trails were culturally significant
- 1 thought public open spaces are not being maintained
- 1 wanted to preserve (former) market gardens

Summary:

Less than half of the residents believe that cultural heritage in the City of Joondalup is protected. A strong majority

of residents believe that sites and structures of cultural significance should be included in the Planning Scheme and incentives for the conservation and/or restoration should be given.

Review of District Planning Scheme 2

Stage One: Responses to Issues Papers

FAQ's

What IS a District Planning Scheme (DPS)?

A DPS is a document containing all the rules or regulations for how a discrete area – in this case the whole of the City of Joondalup – may be developed. The document is used by a local government for the purposes of decision-making on whether particular developments should be approved.

You are talking about a review of the City's Scheme, why are you asking me about it?

Because you will be actively contributing your ideas to the future development of the City of Joondalup – what will it look and feel like?

This is a rare opportunity to think about - and tell us - what you would like to see...and would NOT like to see...happening as your local area develops.

Do you ever think about what sort of place you might like to live in should your personal circumstances change?

Is that available where you live now?

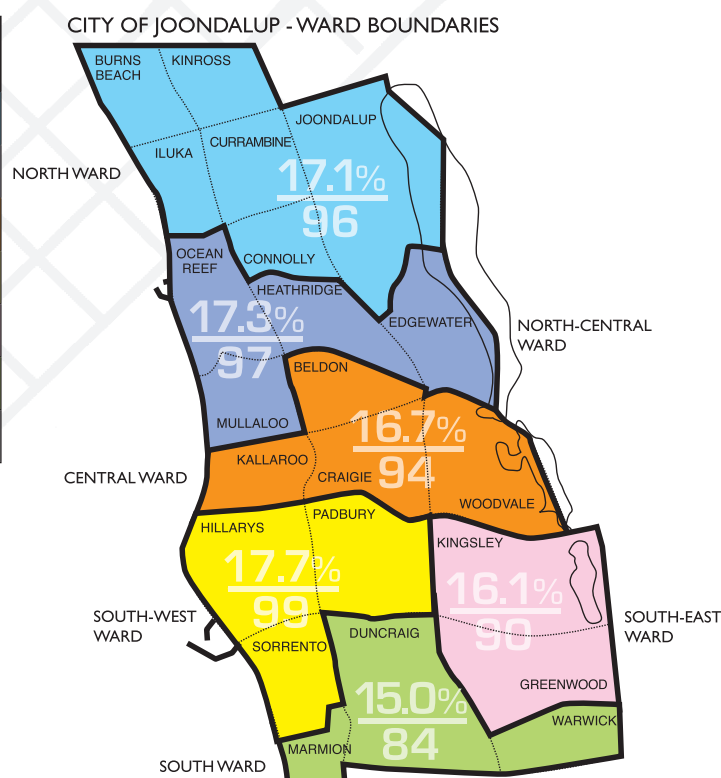
If you answered 'yes' to our first question and 'no' to the second, you need to get involved and this is **your** opportunity.

Who else is being consulted about this?

All people with an interest in the City – as residents and ratepayers - are encouraged to respond to the Issues Papers and we are keen to hear from at least a representative sample of the local population.

To this end, participation targets have been set based on the % distribution of the population across the whole of the City of Joondalup.

WARD	% TOTAL POPULATION	PARTICIPATION TARGET
North Ward	17.1%	96
North Central Ward	17.3%	97
Central Ward	16.7%	94
South West Ward	17.7%	99
South East Ward	16.1%	90
South Ward	15.0%	84
Totals	100%	560



Why use 'participation targets'?

By setting participation targets - and asking the community to help us meet them - we hope that more residents and ratepayers in the City will decide to get involved in projects of this nature. It would be great if you encouraged your friends and neighbours to get involved too!

We plan to provide feedback on how well we are doing with each target on a weekly basis so that members of the public will be able to check out the community's response to the Issues Papers.

How will the public be able to participate?

There are 7 Issues Papers on the following topics:

- The Joondalup City Centre
- Commercial Centres e.g., shopping centres, service suppliers, offices
- Environment and sustainability
- Home businesses
- Housing density
- Public open space
- Heritage

We would like you to read any, or all of the Issues Papers.

For each Issue Paper, there will be a brief survey, which you can use to provide us with your feedback.

If you feel that, having completed the survey, you still need to say something more on the issue, please use the space provided at the end of the survey for this purpose.

With the Issues Papers there will be **one** "Tell us about you" survey that you must complete if you want to be 'counted' as one of the 560 people we are hoping to hear from.

Do I need to complete one "Tell us About You" form for each Issues Paper?

No. Otherwise we might be counting your contribution to the participation target for your Ward several times over!

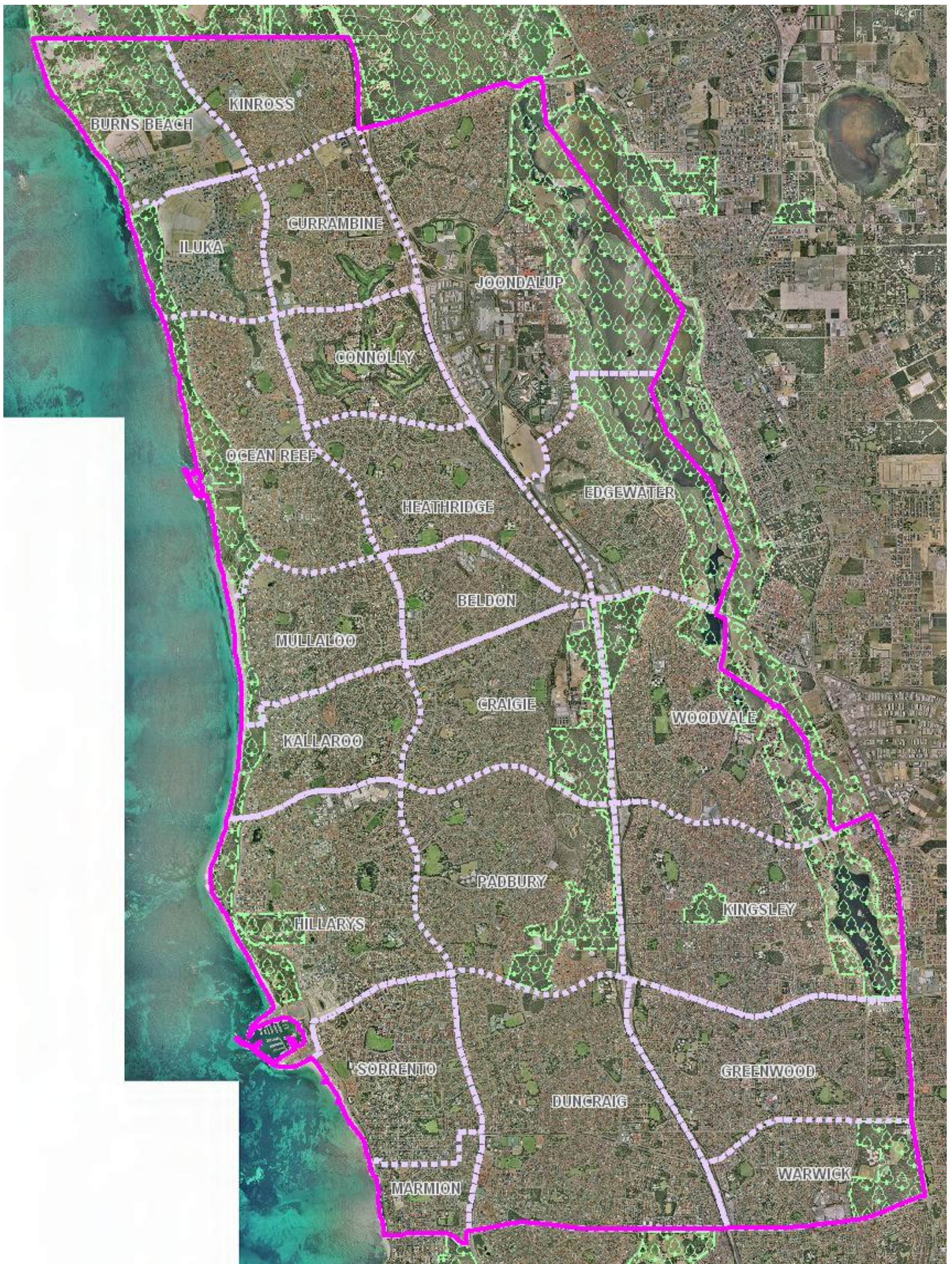
What will happen to my feedback?

All the information received will be analysed and a report compiled on the findings that will be submitted to Council and used to assist the City develop a new Planning Scheme.



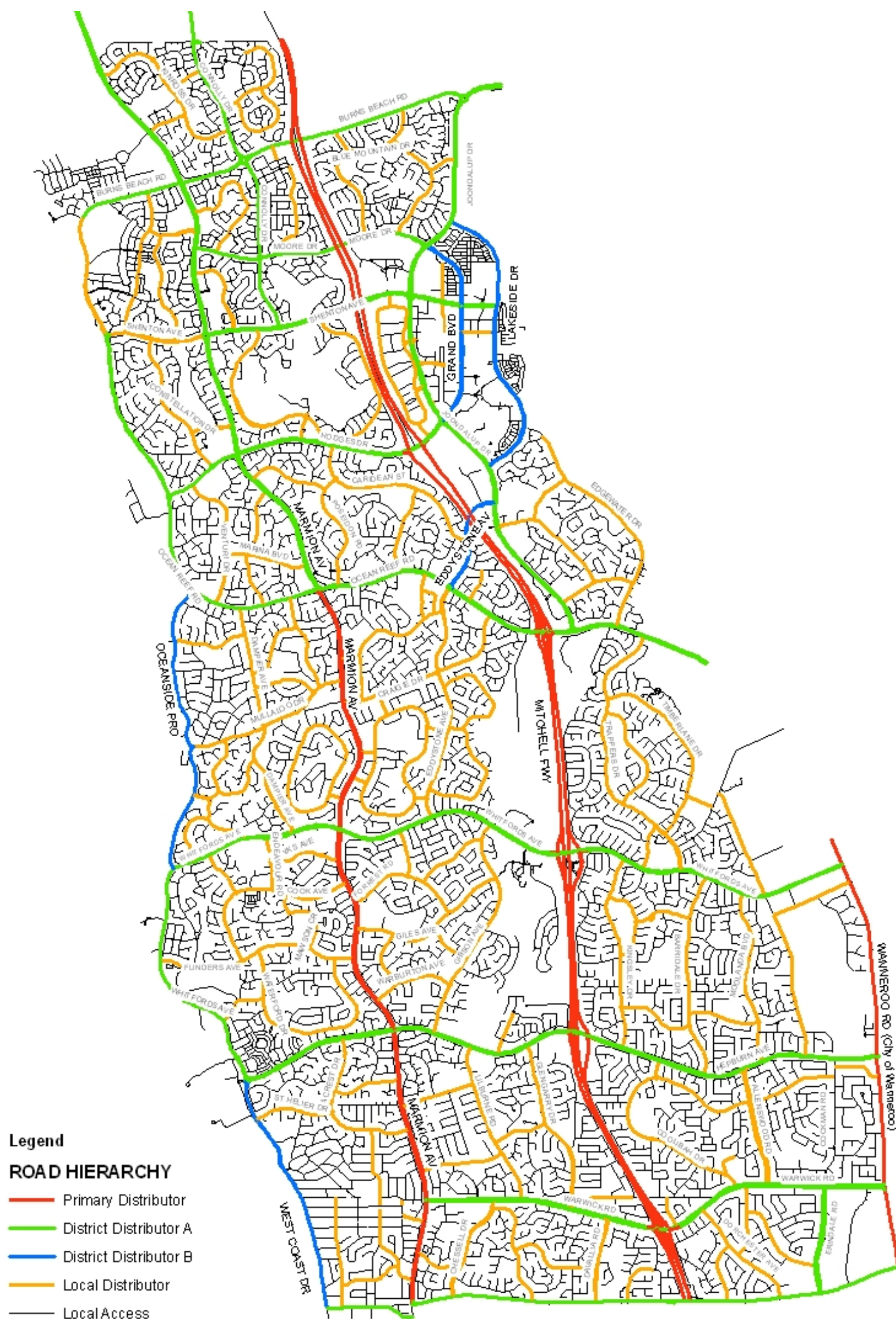
APPENDIX 2

Bush Forever Sites in the City of Joondalup



APPENDIX 3

City of Joondalup functional road hierarchy



APPENDIX 4

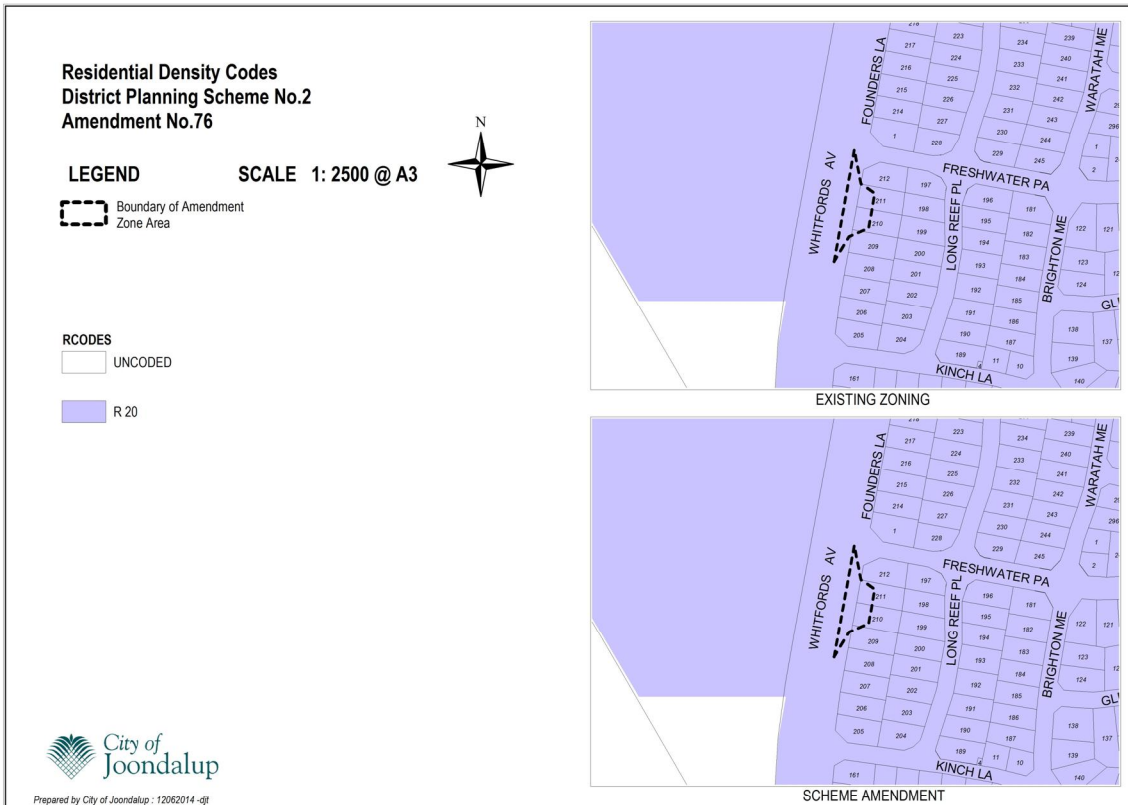
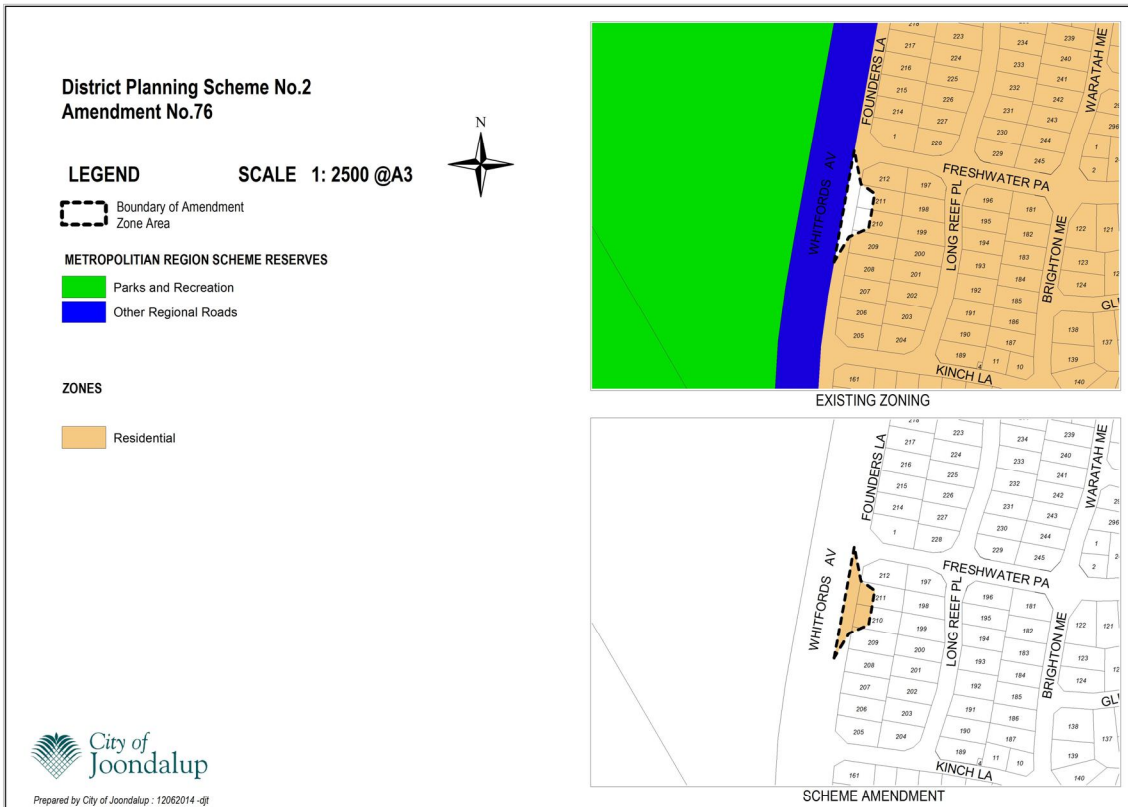
Tourism Development Zones (as identified in the *Tourism Development Plan 2005–2009*)

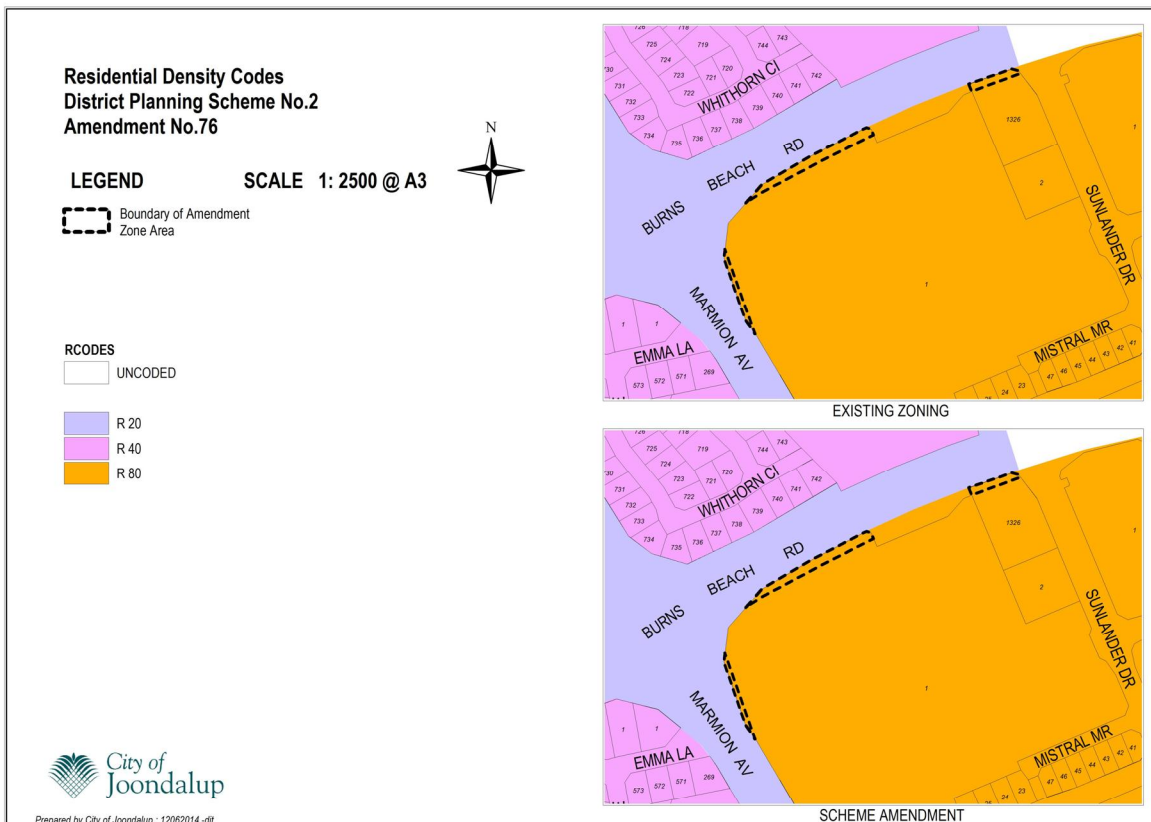
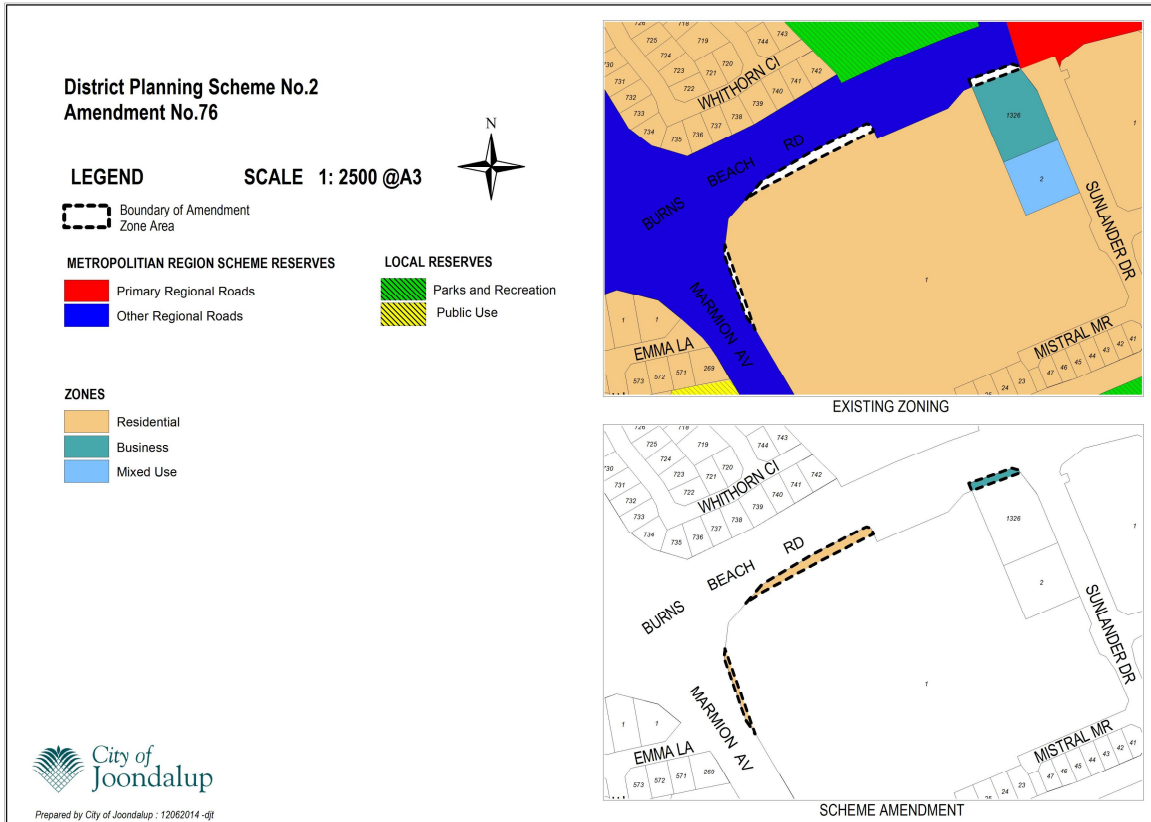


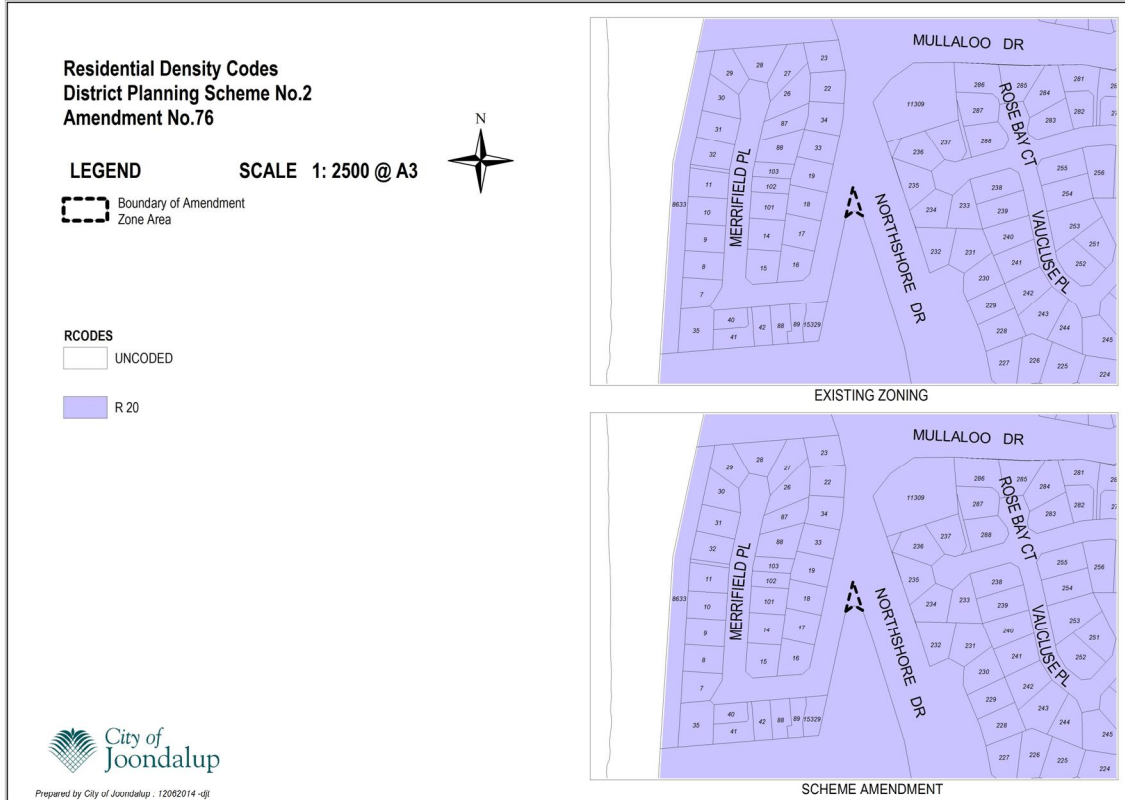
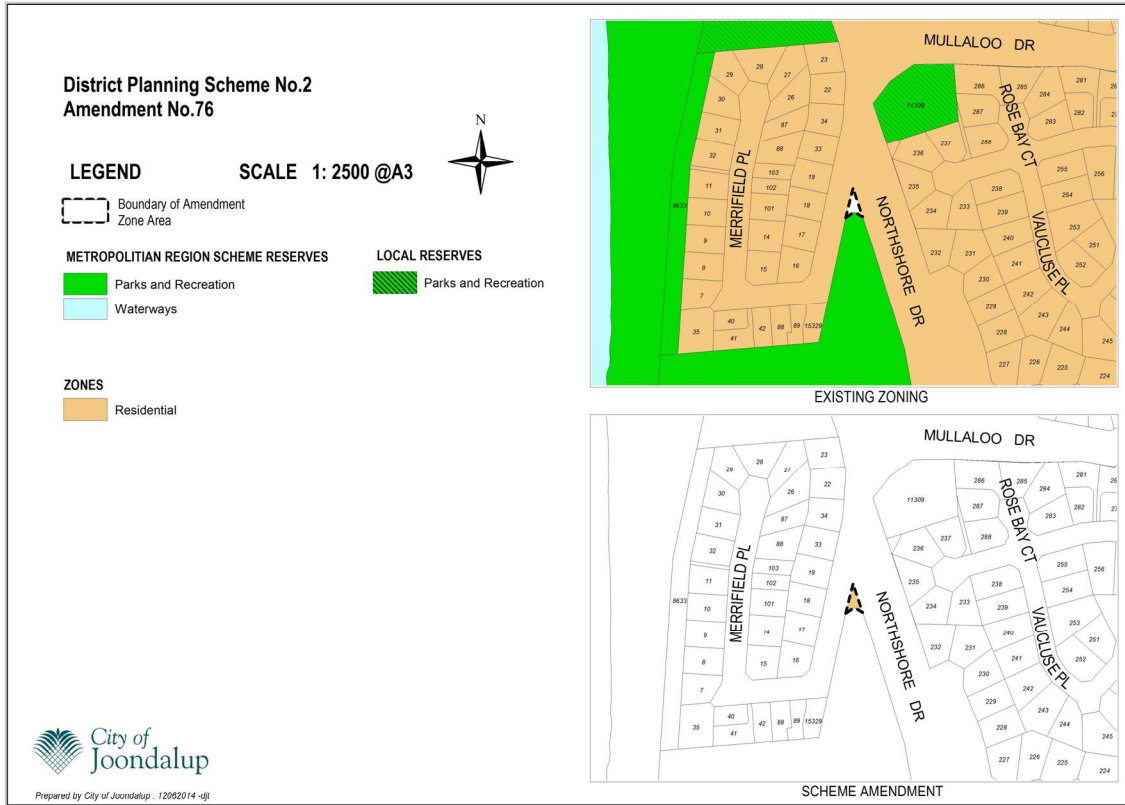
APPENDIX 5

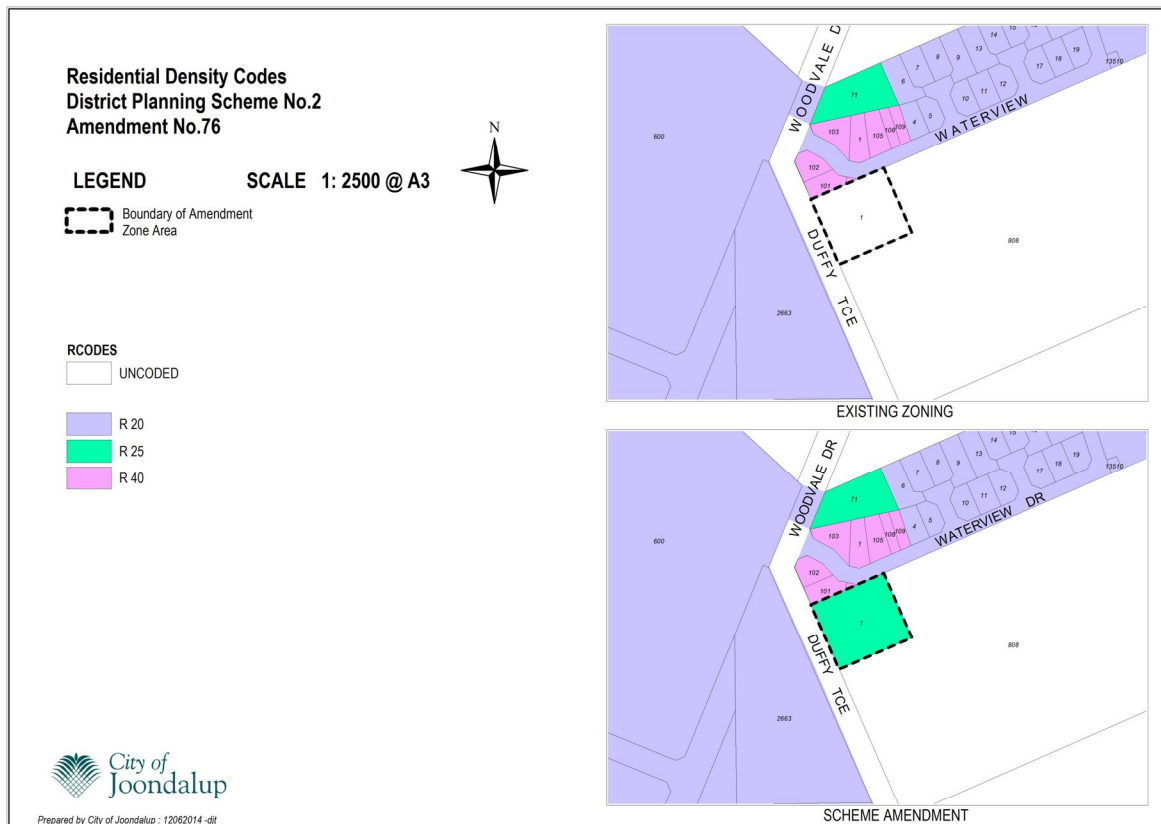
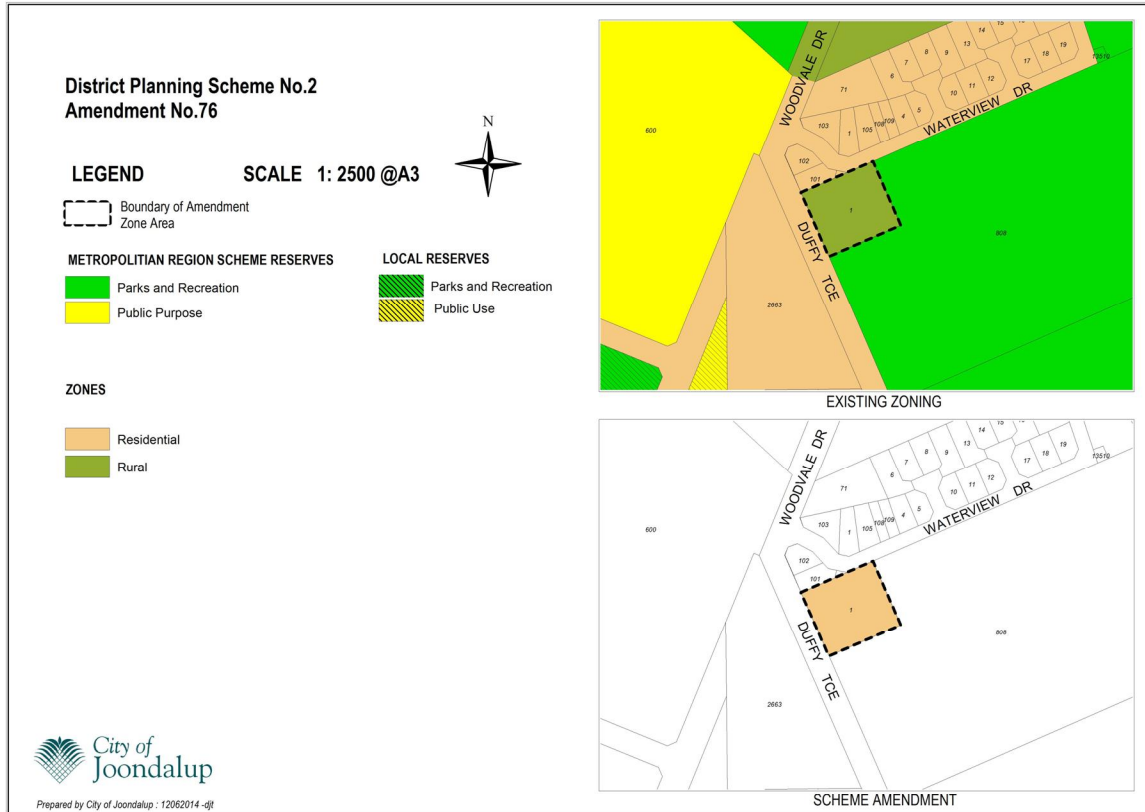
Natural areas in the City of Joondalup



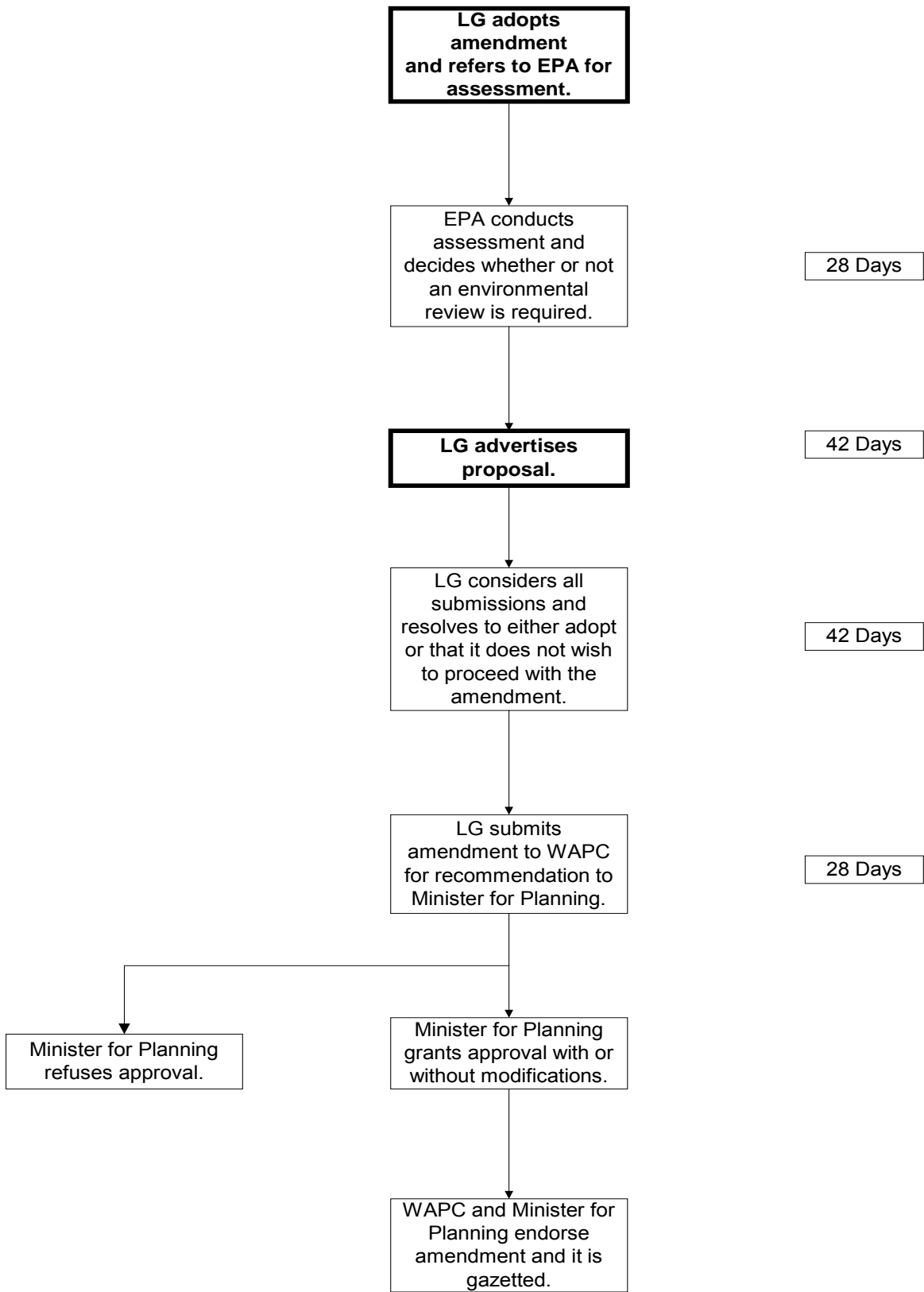








Scheme Amendment Process



Environment Plan

2014–2019



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DRAFT

Introduction

Background

The City of Joondalup is committed to conserving, enhancing and rehabilitating the City's natural assets to ensure the long term protection of the environment for future generations.

Environmental management is a key role of local government. Whilst the responsibility is shared with other spheres of government the City of Joondalup implements programs, strategies and policies, in partnership with stakeholders and the community, to ensure the sustainable use of natural resources, biodiversity conservation, energy and water efficiency and awareness raising of environmental issues within the City.

As the second largest local government in Western Australia, by population, the City of Joondalup is responsible for the management of a diverse number of natural and built environments and the delivery of numerous services to the community. The City of Joondalup has an important role in environmental management and is actively involved in:

- Working with the community to raise awareness of environmental issues
- Providing opportunities for community education
- Developing sustainable waste management options
- Supporting efficient use of water, energy and other resources
- Conserving local biodiversity and natural areas
- Developing partnerships to achieve better environmental outcomes
- Consideration of environmental outcomes in purchasing decisions
- Enhancing the natural environment of the City through effective land use planning and development control process
- Including environmental objectives in long term planning decisions

The City's innovative approach to environmental management has been recognised locally, nationally and internationally as best practice with the following achievements:

2011 International Awards for Liveable Communities

Winner of the World's Most Liveable City Award – Whole of City Award for population 150,001 to 400,000

2011 Western Australian Heritage Awards

Winner of the Outstanding Interpretation Project That Enhances a Place Category

2011 Western Australia Water Awards

Winner of the Waterwise Council Category

2012 United Nations of Australia Association's Environment Day Awards

Winner of the Local Government – Excellence in Overall Environmental Management Category

2010 Keep Australia Beautiful Sustainable Cities Award

Winner of the Young Legends Category - Adopt a Coastline Program

Department of Transport's Local Government TravelSmart Awards 2010

Winner of the TravelSmart Workplace Category - Green Transport Plan

Sustainability Policy

The City's Sustainability Policy states that in carrying out its functions as a local government, the City of Joondalup will use its best endeavours to meet the needs of current and future generations through the integration of environmental protection, social advancement and economic prosperity within a sound framework of governance. The Policy also recognises the Precautionary Principle which states that avoidance of the risk of serious or irreversible environmental damage should not be postponed due to a lack of full, scientific knowledge. The City recognises that while not all the information regarding specific environmental threats and pressures is currently available it is still necessary for the City to plan, and implement measures to effectively manage the local environment.

Purpose of the Plan

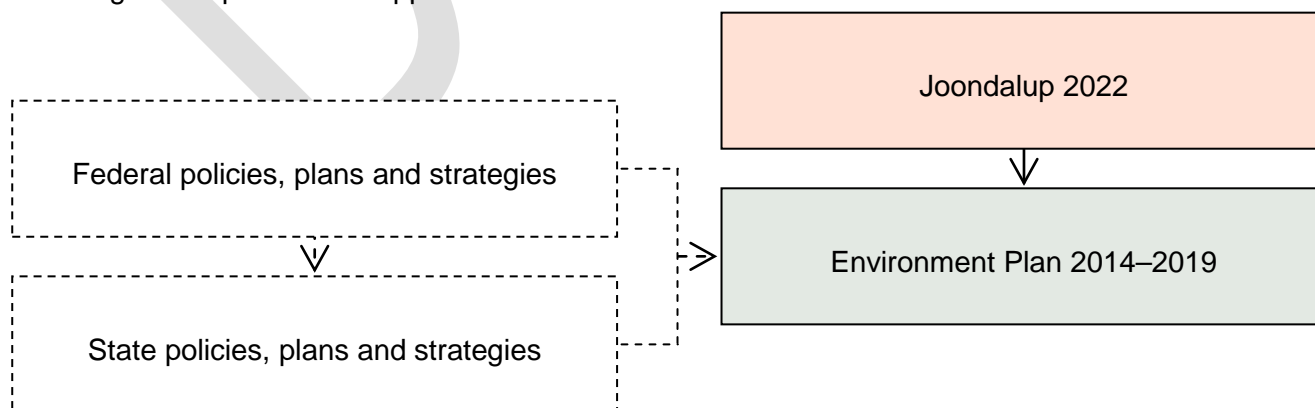
The City of Joondalup *Environment Plan 2014–2019* guides the City's strategic response to local environmental pressures. The purpose of the Plan is to ensure that the City's operations are delivered in an environmentally sustainable manner and that the City takes measures to effectively influence positive environmental behaviours within the community.

The overarching objective of the *Environment Plan 2014–2019* is:

To provide ongoing leadership in adaptive environmental management to ensure the sustainable use of natural resources and the conservation and enhancement of the City's natural assets for future generations.

Strategic planning context

The *Environment Plan 2014–2019* sits below the City of Joondalup Strategic Community Plan *Joondalup 2022* and is informed by the key themes and objectives of the Plan. In addition to the City's internal planning framework, the design and content of the *Environment Plan 2014–2019* also aligns to relevant State and Federal policies, plans and strategies that address issues under Urban Planning and Sustainability, Biodiversity Conservation, Water Management, Climate Mitigation and Waste Management. Details of the relevant State and Federal policies, plans and strategies are provided in Appendix 1.



The strategic planning context of the *Environment Plan 2014–2019*

Joondalup 2022 Strategic Community Plan 2012 – 2022

Joondalup 2022 is the City of Joondalup's long-term strategic planning document that outlines the City's commitment to achieving the vision and aspirations of the community and regional stakeholders. The Plan is divided into six themes, one of which is the Natural Environment. *Joondalup 2022* has established the following aspirational outcome for the management of the local environment:

The City is a global leader in adaptive environmental management. It works closely with the community to protect and enhance the natural environment, while celebrating and showcasing its natural assets to the world.

Within the Natural Environment section, *Joondalup 2022* also includes a series of objectives to guide the management of the City's local environment into the future, these are:

Environmental resilience: *To continually adapt to changing local environmental conditions.*

Community involvement: *To build a community that takes ownership of its natural assets and supports their ongoing preservation and conservation.*

Accessible environments: *To develop an appreciation for local natural assets by providing appropriate access to natural areas.*

Environmental leadership: *To embrace learning opportunities on an international scale and continuously lead by example in our application of new knowledge.*

The City of Joondalup's *Environment Plan 2014–2019* is the key mechanism for achieving outcomes and objectives within the City's Strategic Community Plan.

Structure of the Environment Plan 2014–2019

The City's *Environment Plan 2014–2019* will further enhance the City's management of the local environment and provide a greater emphasis on key environmental challenges including climate change, biodiversity protection and water conservation.

The Pressure–State–Response model

The *Environment Plan 2014–2019* utilises the Pressure–State–Response model developed by the Organisation for Economic Cooperation and Development (OECD). The model is based on the concept of *causality*, which is described as human activities exerting pressures on the environment which alter the state or condition of the environment. The theory behind the Pressure–State–Response model is that these pressures can, in principle, be controlled or modified to reduce negative impacts on the environment. Under the model, the “state” of the environment is its condition at a particular time, and “responses” are the organised actions people take to either reduce environmental pressures, or directly improve environmental conditions.

The *Environment Plan 2014–2019* identifies the key pressures and provides the strategic response to the major environmental issues affecting the City of Joondalup. The Plan includes a number of environmental indicators that will be reported against on an annual basis in order to track the progress and effectiveness of the Plan. These performance measures will be included within the City's *Annual Report*.

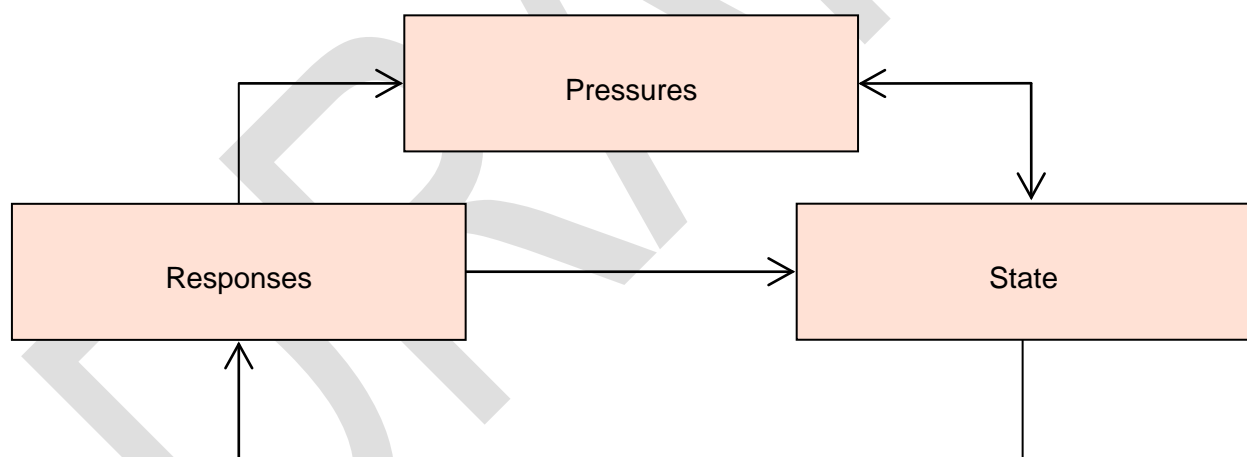


Figure 1- The Pressure–State–Response model of environmental change

Themes and pressures

The *Environment Plan 2014–2019* addresses the key environmental pressures for the City of Joondalup under five Themes. Sitting below each theme are the key pressures to be addressed by the City over the life of the Plan.

For each of the themes the current state is outlined with recommended responses for environmental improvement being provided, in the form of a Plan/Strategy, an Overarching Program or a Policy.

Whilst separate themes have been included in the Plan it is acknowledged that there are interactions and inter-relationships between several of themes discussed within the *Environment Plan 2014–2019*. For example there are strong links between the Biodiversity and Water Management themes with the availability of water in wetland ecosystems impacting on the biodiversity values of these areas.

Indicators that will inform ongoing monitoring and reporting of the progress of the *Environment Plan 2014–2019* are included under each theme.

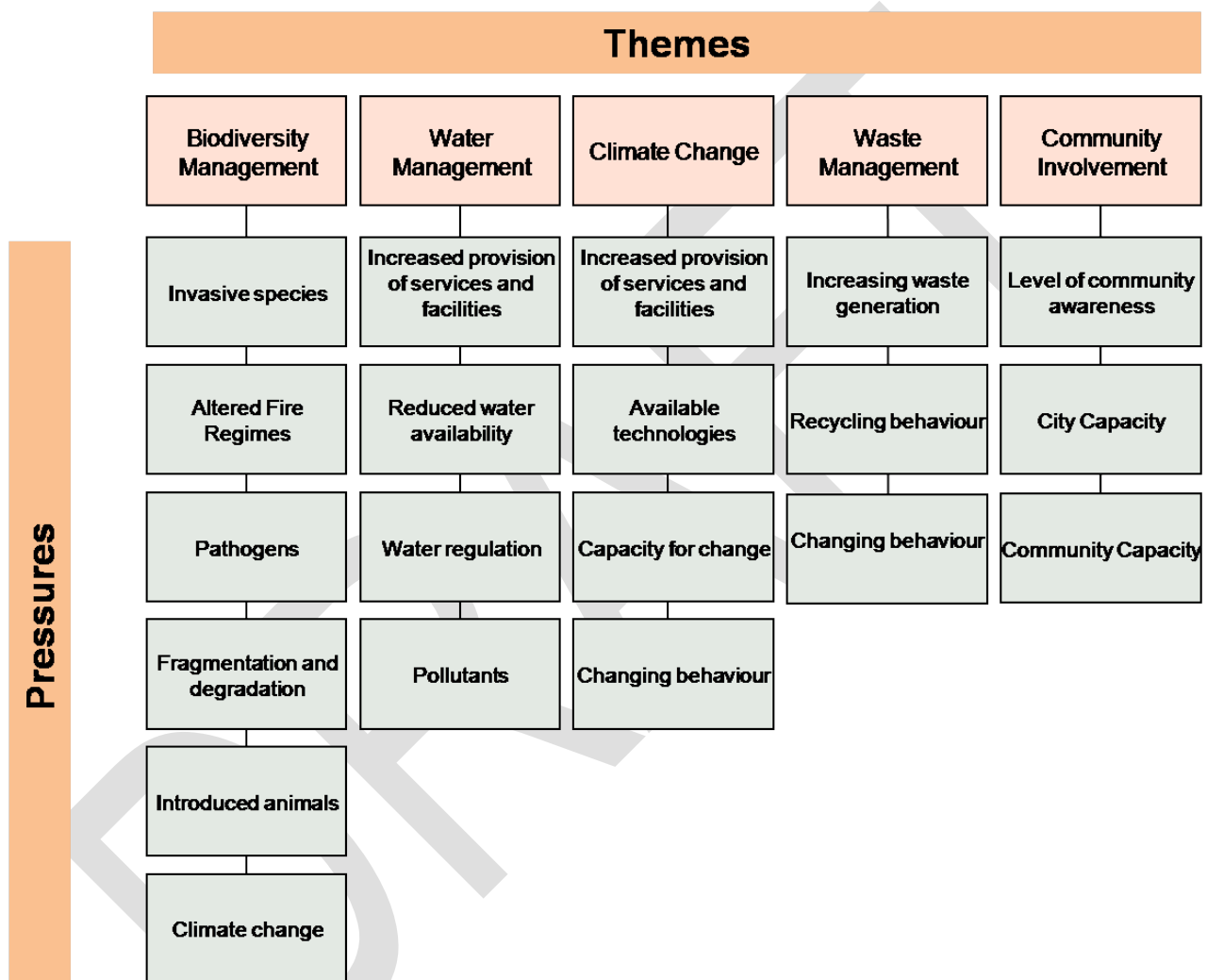


Figure 2- Themes and pressures addressed in the *Environment Plan 2014-2019*

City of Joondalup Environmental Framework

Achievement of the objectives within the *Environment Plan 2014-2019* will be supported through the City's Environmental Framework, shown in Figure 3. The City's Environmental Framework provides high level guidance to the management of the local environment. The Environment Plan sets the strategic direction for the City's environmental management activities.

Sitting below the Environment Plan are a series of issue specific plans which address key environmental issues such as water conservation, climate change and adaptation and biodiversity conservation.

These issue specific plans contain detailed information on the activities that the City will take in addressing the key environmental issues affecting the local environment, which includes implementation of issue specific plans that address key environmental issues within the City of Joondalup.



Figure 3- City of Joondalup Environmental Framework

Environmental profile

Background

The City of Joondalup is situated along the Swan Coastal Plain, 30 kilometres from the Perth Central Business District. The City covers an area of 96 square kilometres which encompasses a diverse range of natural areas including 17 kilometres of coastal foreshore, a chain of wetlands and a variety of bushland ecosystems.

The City's southern boundary is located approximately 16 kilometres from the Perth Central Business District, and is bounded by the City of Wanneroo to the east and north, the City of Stirling to the south, and the Indian Ocean to the west.

There are a number of regionally, nationally and internationally significant natural areas located within or adjacent to the City including the Yellagonga Regional Park, the Marmion Marine Park, the Neerabup National Park and a number of Bush Forever sites which contain species of high conservation value.

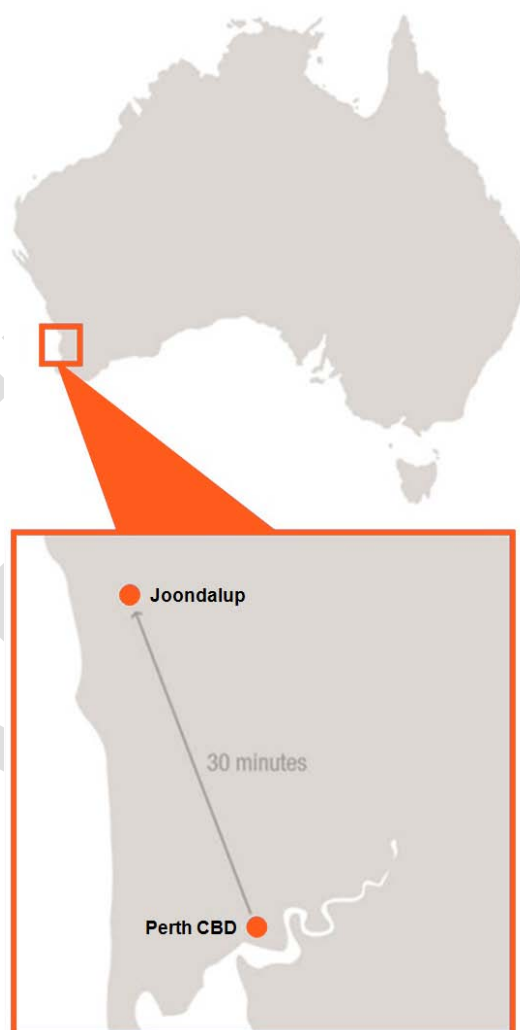
Climate

The City of Joondalup has a Mediterranean type climate characterised by hot, dry summers and mild, wet winters. Approximately 80 percent of rainfall occurs between the months of May and September.

Wind conditions during the summer depend on anti-cyclonic conditions. During the average summer's day the eastern wind is predominant, modified by sea/land breezes. During the winter, wind conditions are variable; however, cyclonic conditions with the possibility of storms bring mostly north-west to south-west prevailing winds.

Future Climates

The effects of climate change will vary in scale and nature across the globe but will impact on temperature, rainfall, intensity and frequency of extreme weather events, wind strength and patterns, and ocean temperatures and currents.



The City has identified a climate change scenario (based on the best available scientific research) to provide a picture of what the climate will be like in the City of Joondalup in 2070 compared to 1990.

In 2070, it is expected that the City of Joondalup will have hotter, drier and windier summers with the number of days over 35°C nearly doubling. Winters will be drier, warmer and less windy as a result of fewer low pressure systems¹.

Landform

The City of Joondalup occupies part of the Swan Coastal Plain and has an undulating landscape formed by depositional material of Aeolian origin. The area consists of two geomorphic systems situated parallel to the present coastline. These are the Spearwood Dunes, consisting of three sub-systems known as Karrakatta, Cottesloe and the newer Quindalup Dunes along the present coastline.

The Spearwood Dunes System consists of a core of massive Tamala Limestone overlain by yellow to brown sand mainly consisting of quartz. The System has two distinctly different landscapes. On the western side, the Cottesloe Unit consists of shallow sands and exposed limestone in many places, while on the eastern side the Karrakatta Unit has deep sand features.

The Quindalup Dune System consists of calcareous sand and occurs in both linear beach ridges and parabolic dune formations, arranged parallel to the coastline. The core of this system is also composed of Tamala Limestone, which is out-cropping in a number of places particularly along the shoreline at Marmion, Ocean Reef and Burns Beach. Soil developed on this system is relatively poor quality and the vegetation type consists mainly of scrub or heath formations.

Water resources

The City relies on both scheme and groundwater resources. Scheme water is used within community buildings and facilities and administrative buildings. Groundwater is used to irrigate the City's parks and open spaces. Both scheme and groundwater resources are under pressure from a drying climate and are both sourced from the Gnangara Groundwater System.

Scheme Water

All scheme water used in the City is sourced from the superficial aquifer of the Gnangara Groundwater System. A significant area of the City is defined as a Priority 3 Drinking Water Source Area as groundwater extracted from this area is used to supply public drinking water through the Integrated Water Supply Scheme (IWSS). The IWSS consists of three sources: dams (surface water), groundwater (Gnangara and Jandakot aquifers) and desalination (sea water). Currently, 35 – 50 per cent of water sourced for the IWSS is from groundwater.

¹ CSIRO (2007)

Groundwater

The City of Joondalup's water supply is largely dependent on groundwater resources. There are three groundwater formations within the City of Joondalup. These are the Leederville Formation, the Yarragadee Formation and the superficial formation known as the Gnangara Mound. An important groundwater resource for the Perth Metropolitan Region, the Gnangara Mound is a large source of water used for public and private supply. This good quality groundwater is generally unconfined, fresh and easily accessible, usually at depths up to 50 metres below the surface.

The City of Joondalup contains part of a distinct linear wetland system. It extends from Lake Goollelal and Lake Joondalup in the south within the City of Joondalup, north through Lakes Neerabup, Nowergup and Carabooda to Loch McNess in the Yanchep Regional Park, within the City of Wanneroo. Lakes Goollelal and Joondalup form part of Yellagonga Regional Park.

City of Joondalup natural environment

The range of environmental areas within the City are characterised into zones according to the specific landform and vegetation types which exists within each area. The three main biodiversity zones within the City are the Wetland Zone, Coastal Zone and Bushland Zone.

Wetland Zone

The Wetland Zone comprises of a chain of conservation-category wetlands alongside the City's eastern boundary. The wetlands consist of Lake Goollelal, Lake Joondalup and Wallaburnup and Beenyup Swamps. The Wetland Zone is located within the Yellagonga Regional Park and contains some of the oldest and last remaining freshwater wetland systems along the Swan Coastal Plain

The Wetland Zone provides habitat for several fish, frog and reptile species and a number of indigenous bird species and mammals have also been identified within the area. The vegetation within the Wetland Zone has been fragmented due to development and weed invasion, however a number of significant plant species have been recorded within the Yellagonga Regional Park.

The dominant species include flooded gum (*Eucalyptus rudis*), freshwater paperbark (*Melaleuca raphiophylla*) and red eyed wattle (*Acacia cyclops*). The aquatic vegetation predominantly consists of rushes and reeds. The fringing upland vegetation consists of species typical of the Spearwood Dune System including open jarrah and marri forest with scattered tuarts. The fringing wetland vegetation has been identified as having a high conservation value, despite weed invasion and altered water regimes.



A slender tree frog (*Litoria adelaidensis*) in the Wetland Zone

Coastal Zone

The City's Coastal Zone extends from Marmion in the City's south to Burns Beach in the north and includes 17 kilometres of coastal foreshore, limestone cliffs, rocks and reefs, white sand dunes and beaches. The Coastal Zone is one of the City's most valuable assets and has been recognised for its conservation significance with areas being protected under Bush Forever. This area is also greatly utilised by the local community, visitors and tourists for its recreational and aesthetic opportunities.

The shore and offshore islands of the Coastal Zone provide resting and breeding sites for a variety of species of seabirds, including several migratory species which are protected under international

treaties including the Japan Australia Migratory Birds Agreement and the China Australia Migratory Birds Agreement. The coastal area has also been identified as an important habitat for a variety of reptile species.



Grey saltbush (*Atriplex cinerea*) in the Coastal Zone

Bushland Zone

The City's Bushland Zone comprises of protected open space areas east of Padbury and Craigie including Craigie Open Space, Pinnaroo Valley, Hepburn Heights and Lilburne Reserve. Together these areas represent approximately 4 square kilometres of adjoining bushland reserves. In addition, the City manages over 500 hectares of natural areas in 108 reserves containing significant flora and fauna species and ecological communities.



Various flora species in the City's Bushland Zone

Theme 1 — Biodiversity Management

Objective

To provide long-term protection and enhancement of the City's biodiversity through adaptive management and the delivery of targeted projects and programs.

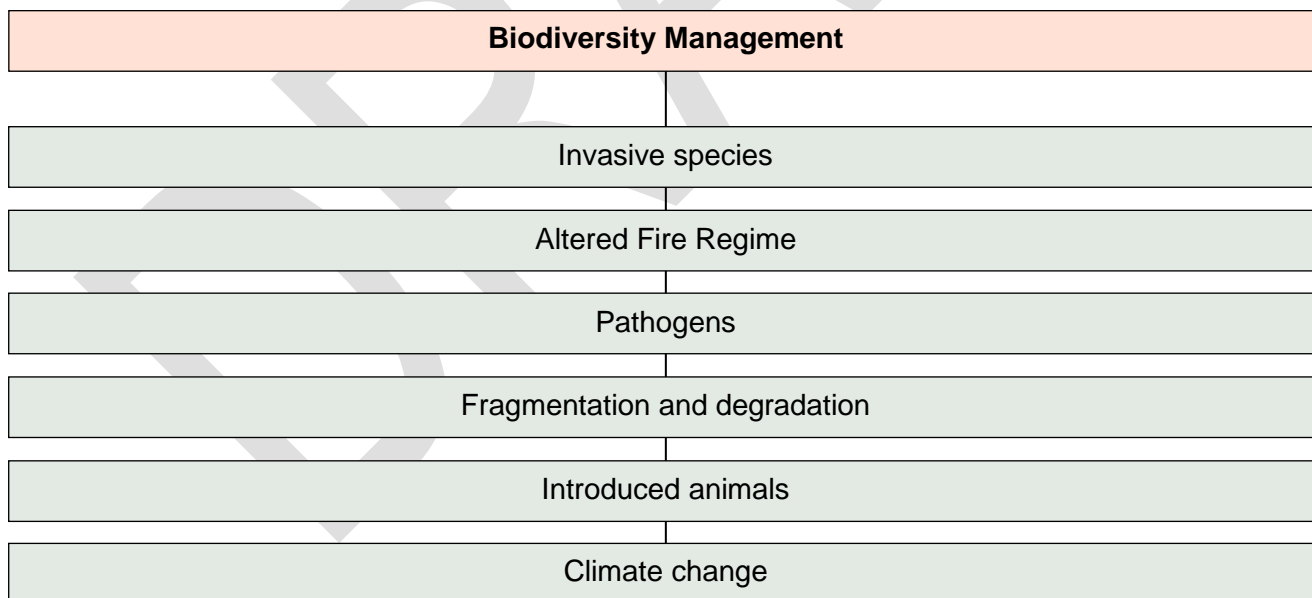
The diverse range of natural areas located within the City of Joondalup support an abundance of plant and animals species. The long-term protection of biodiversity values within the City is critical to ensuring the conservation of unique habitat which supports iconic local species such as the Long-necked Tortoise, Carnaby's Cockatoo and Graceful Sunmoth.

The protection and enhancement of biodiversity within the City also benefits the community through the provision of ecological services such as the capture of carbon dioxide, cooling of urban environments and a number of recreational and cultural experiences.

Biodiversity Management Pressures

There are a number of pressures that pose a risk to the City's biodiversity. Development and other human activities threaten to affect the long-term protection and conservation of biodiversity values within the City.

The main pressures that threaten biodiversity within the City of Joondalup include the following:



Pressure - Invasive species

The City of Joondalup boasts large areas of bushland, many of which are recognised as having local and regional significance; however the invasion of weeds threatens the diversity of these natural areas. Weeds are a key management issue for the City's natural areas and threaten the biodiversity values they contain. Weeds can displace native plant species, harbour pests and

diseases and create fuel loads for fire. Weeds also alter the structure and distribution of plant communities which has a negative impact on native flora and fauna.²

Weeds are commonly introduced and distributed within bushland areas through the dispersal of seed by wind and animals and birds, through dumping of garden refuse and through the use of machinery in natural areas. The Commonwealth Scientific and Industrial Research Organisation (CSIRO) estimates that an average of 10 weed species are established in Australia each year, 70 per cent of which are likely to have escaped from private or public (botanic) gardens.³

Weeds can also become established wherever the environment is disturbed or altered, through unauthorised access by people, vehicles and animals and through frequent fire events.



Common weed species in the City of Joondalup — One-leaf Cape Tulip (*Moraea flaccida*)

Weeds are one of the key environmental threats to natural areas in the City of Joondalup. The City of Joondalup contains 234 identified weed species, including 18 declared pest plants and six Weeds of National Significance. Effective weed management is required to ensure that measures are taken to prevent, monitor and control the spread of weeds within the City.

The City has undertaken monitoring of the density of environmental weeds within reserves since 2004/05. At this time, the average density of environmental weeds within natural areas was 33%. Since monitoring commenced, a number of weed control measures have been put in place which has led to a significant reduction in the density of weeds within the City. In 2012/13 surveys demonstrated that average weed density within City reserves was 11%.

Pressure – Altered Fire Regimes

Fire is an important natural feature of the Western Australian landscape. Fire helps to shape the diversity of plant communities with many native plants having developed fire-related adaptations over time, for example many species require fire to enable flowering or seed germination.

² DSEWPC (2012)

³ Natural Resource Management Ministerial Council (2007)

Human activity such as accidents and arson has resulted in increased incidences of fire within many urban bushland reserves. Increased frequent burning has devastating effects on biodiversity in urban bushland reserves as altered fire regimes affect the floristic composition and structure of vegetation and fauna of bushland reserves. Frequent burning also encourages growth of highly flammable and invasive weeds.

Natural regeneration is also prevented due to increased frequency of fire regimes. Seeding species of plants do not have enough time to flower and set seed whilst re-sprouting species do not have time to build up enough food stores to allow re-sprouting of buds.

Following the event of a fire, natural areas are vulnerable to invasive weed species. Therefore active management of these areas is vital following a fire in order to ensure native species are not competing with weeds for nutrients, space and water⁴.

Many of the natural areas within the City of Joondalup are affected by seasonal fires, with the majority being small spot fires. However a number of natural areas have been affected by major fires in recent years. Reserves that have experienced one or more major fire event within recent years including Warwick Open Space, Central Park, Joondalup and Yellagonga Regional Park, Joondalup.



Central Park, Joondalup after a fire in January 2011

Fire management is a key responsibility for local government. Planning for fire management and the implementation of prevention, preparedness and recovery strategies ensure that the risk to property and life and the natural values of bushland is reduced.

The City's aims in regard to Fire Management are to:

- protect life, property and environment;
- fulfil obligations under the fire related legislation;
- maintain and enhance biodiversity values within natural areas;

⁴ Western Australia Local Government Association (2009)

- ensure long term survival of native wildlife populations; and
- minimise adverse impacts on regional air quality.

Pressure – Pathogens

Organisms such as fungi, bacteria and viruses that cause plant diseases are known as pathogens. Whilst some pathogens are naturally occurring within soil populations, others have been introduced to the environment through the movement of plant materials and soils.

The presence of pathogens such as *Phytophthora sp* (dieback) and *Armillaria* (honey fungus) within the City poses a serious risk to the biodiversity values within natural areas.



Dieback-affected trees in the City of Joondalup

Vegetated areas within the City are at risk from pathogens which poses a serious threat to the biodiversity values within the City's parks and bushland areas. Effective pathogen management is required to ensure that measures are taken to mitigate the effects and limit the spread of pathogens within the City.

Whilst the City has had some known or suspected outbreaks of pathogens in recent years, the actual extent of pathogens within the City's vegetated areas is unknown. The City has however developed a Pathogen Management Plan which establishes the level of risk of pathogen infestation within City parks and natural areas. The Plan provides guidance on management procedures and staff training that should be employed to reduce the spread of pathogens and strategies to engage the community in order to raise the awareness of pathogens within the City. A key component of the Plan is the Pathogen Mapping and Sampling Program which aims to establish the actual extent of pathogens within the City by undertaking ground truthing and soil sampling within parks and natural areas.

Pressure – Fragmentation and Degradation

Removal of native vegetation, both historic and current, is a major threatening process affecting biodiversity in Western Australia. Removal of large areas of native vegetation fragments the landscape, leaving behind small and unconnected remnants of native vegetation resulting in many flora and fauna communities becoming threatened; often resulting in a loss of biodiversity.

Clearing in the Greater Perth Metropolitan Region has resulted in a number of environmental issues including enhanced spread of weed species and exacerbated soil erosion, reduced

biological diversity, fragmentation and has also contributed to reduced carbon stores of greenhouse gases⁵

The City of Joondalup manages more than 500 hectares of bushland with many areas being recognised for their regional significance. The continual protection of areas of native vegetation through the use of planning mechanisms as well as on ground management is vital to conserving and enhancing biodiversity within the City.



Coastal development in the City of Joondalup

Pressure – Introduced Animals

The presence of pest animals within natural areas can lead to major environmental impacts. Many pest animals cause significant damage to ecosystems such as severe land degradation, soil erosion, poor water quality and the spread of weeds. Competition, habitat destruction and predation by pest animals threaten the survival of many of Australia's native plants and animals.

Introduced animals such as cats, foxes, rabbits, birds and bees inhabit the City's bushland, wetland and coastal areas. Foxes within the Yellagonga Regional Park pose a significant threat to the population of Oblong long-necked tortoise that is native to the area with eggs being taken during breeding months.

The European Rabbit is common within the City's coastal and bushland areas and has the potential to damage large areas of native vegetation. Rabbits also reduce the effectiveness of bushland rehabilitation activities by feeding on newly planted seedlings.

Domestic animals such as dogs can also cause damage to the City's natural environment, particularly when exercised unleashed within natural areas. Dogs can chase and harass native fauna often resulting in stress and harm to the animals.

⁵ Environmental Protection Authority (2007)

Domestic cats have the potential to cause significant environmental harm when enabled to roam within natural areas. Predation of wildlife by domestic cats is known to have serious impacts on the population of native mammals, reptiles and birds within bushland areas along the Swan Coastal Plain.



Predation of tortoise eggs within Yellagonga Regional Park

Pressure – Climate Change

Australia's unique biodiversity, already under threat from a wide range of stressors, will face further impacts into the future as a result of a changing climate.

Biodiversity is one of the most vulnerable sectors to climate change and many of Australia's most valued and iconic natural areas and the rich biodiversity they support will be subject to the impacts associated with climate change.

The south-west region of Western Australia has been identified as one area which is significantly vulnerable to the impacts of climate change. Increased temperatures, reduced rainfall, sea level rise and increased frequency and severity of storm events are likely to be experienced within the City of Joondalup.

A number of threats associated with the effects of climate change are likely to impact the City's biodiversity. The key impacts include⁶:

- Increased potential and frequency for bush fires.
- Reduced water available for wetland ecosystems.
- Loss of species.
- Disruption to breeding patterns and distribution of certain species.
- Water quality issues.
- Less recharge to groundwater systems.
- Increased competition between agricultural, urban and environmental needs.
- Loss of foreshore and dune area.

⁶ Climate Commission (2011)

- Disruption in the breeding patterns and distribution of certain species.
- Damage and loss of vegetation.
- Increased erosion.



Coastal erosion along the City of Joondalup coastline

State of Biodiversity Management within the City of Joondalup

There are a variety of regionally, nationally and internationally significant natural areas located within the City including the Yellagonga Regional Park and a number of Bush Forever sites which contain species of high conservation value.

The City of Joondalup encompasses approximately 9600 hectares of land in the northern corridor of Perth. Around 1390 hectares is vegetated with native flora across natural bushland areas, 17 kilometres of coastal foreshore, and a chain of linear wetlands, as shown in Figure 4. Of the total vegetated area approximately 1240 hectares or >85% is protected under the City's District Planning Scheme and/or the State Government's Bush Forever Strategy.

The City of Joondalup actively manages over 500 hectares of natural areas, the remainder is managed by state government and private land owners.

Increasing protection of ecological communities within the City of Joondalup will ensure that the City's ecosystems and biological diversity, as well as the numerous benefits deriving from biodiversity are conserved for future generations.

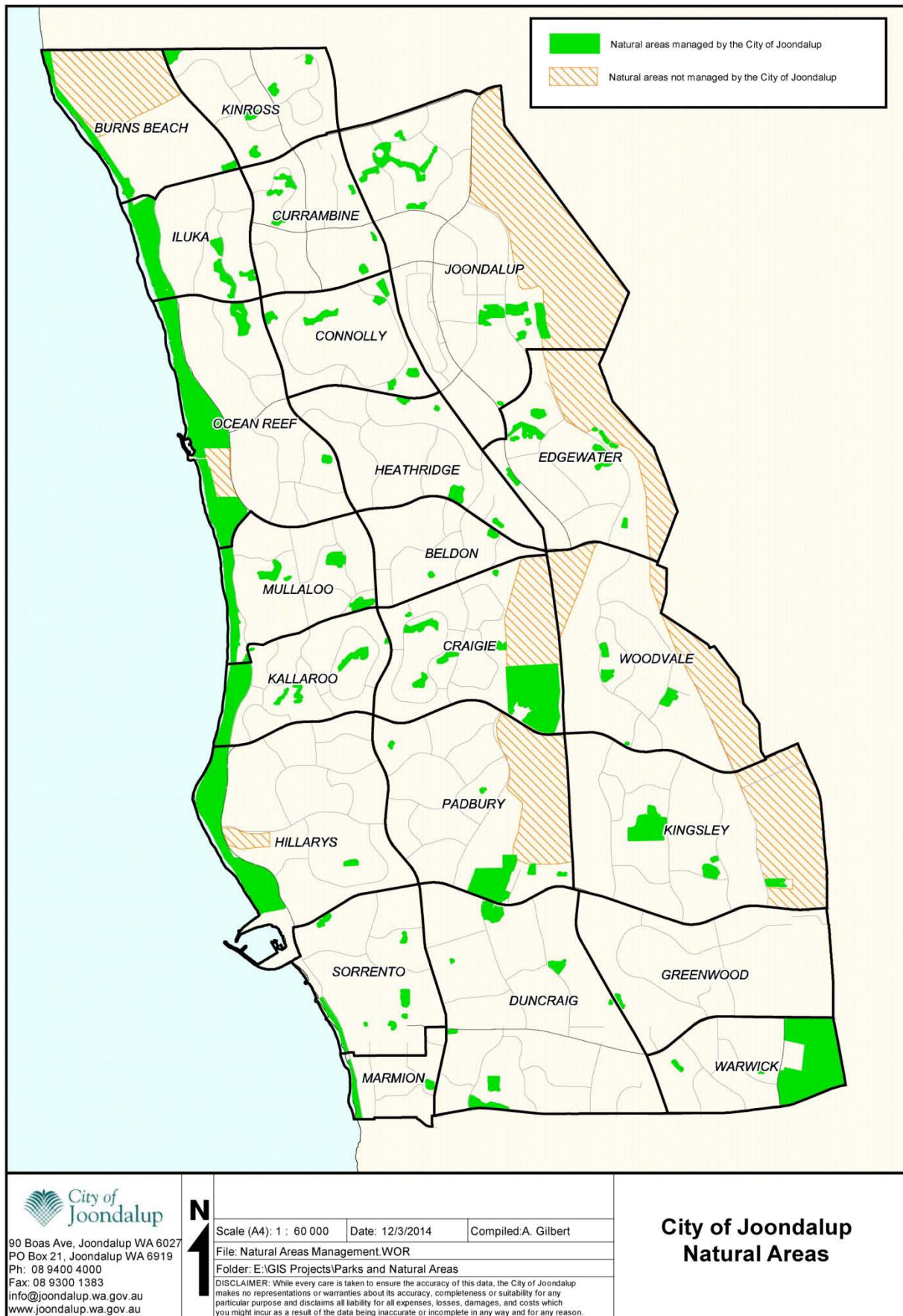


Figure 4- Natural Areas within the City of Joondalup

Biodiversity Management Responses

In order to address the threats to biodiversity within the City's natural environment and to achieve the objectives within the *Environment Plan 2014-2019* the following strategic environmental initiatives will be undertaken over the life of the Plan.

Response	Description	Response Type	Threat Addressed
Natural Area Management Plans	Continue to develop Natural Areas Management Plans to improve the strategic management of the City's native vegetation and ecosystems.	Plan/ Strategy	All
Yellagonga Integrated Catchment Management Plan 2014 -2018	Implement the new Yellagonga Catchment Management Plan to ensure the long term protection of the Yellagonga Wetlands with a focus on addressing the current and future impacts of climate change.	Plan/ Strategy	All
Coastal Foreshore Natural Areas Management Plan	Implement the City's Coastal Foreshore Natural Areas Management Plan to protect and enhance the native vegetation within the City's coastal foreshore areas.	Plan/ Strategy	All
Think Green Environmental Education Program	Through the Think Green Environmental Education Program continue to raise the awareness of threats to biodiversity within the community and inform the community on actions that can be taken to reduce these threats.	Overarching Program	All
Weed Management Plan 2014-2019	Implement the City's Weed Management Plan to provide guidance on weed surveying and monitoring, priority weeds species control and seasonal weed control measures.	Plan/ Strategy	Invasive Species
Fire Management Plan 2015-2020	Develop and implement an overarching City of Joondalup Fire Management Plan to provide a coordinated approach to minimising the risk of fire within Natural Areas.	Plan/ Strategy	Altered Fire Regimes
Pathogen Management Plan 2013-2016	Implement the City's Pathogen Management Plan to provide guidance on pathogen management, control measures, staff training and to inform the development of community education strategies regarding pathogens. Undertake a major review of the Pathogen Management Plan in 2015-16.	Plan/ Strategy	Pathogens

Response	Description	Response Type	Threat Addressed
Schedule 5 of the City's District Planning Scheme	Undertake a review of Schedule 5 of the City's <i>District Planning Scheme</i> in order to determine priority reserves for protection, as informed by bushland condition assessments.	Policy	Fragmentation and Degradation
Vegetation Retention Policy	Develop and implement a <i>Vegetation Retention Policy</i> to encourage the retention of natural landforms and native vegetation within the City of Joondalup.	Policy	Fragmentation and Degradation
Feral Animal Management Program	Continue to implement management actions to address the environmental impacts of domestic and pest animals within the City's natural areas.	Overarching Program	Introduced Animals
Coastal Adaptation Planning and Implementation Project	Implement the Coastal Adaptation Planning and Implementation Project to ensure that the outcomes of the City's Coastal Vulnerability Studies are integrated into City policies, planning and maintenance schedules and Capital Works Programs where relevant.	Overarching Program	Climate Change
Climate Change Strategy 2014 - 2019	The Climate Change Strategy provides guidance on the City's climate change management activities over the next five years. It addresses climate change mitigation and adaptation and has both a corporate and community focus. One of the key focus areas is the Natural Environment.	Plan/ Strategy	Climate Change
Implementation of State Coastal Planning Policy 2.6	Implement the State Coastal Planning Policy 2.6 when approving developments under the City's Local Planning Scheme. SCPP 2.6 provides guidance for decision making within the coastal zone including managing development and land use change; establishment of foreshore reserves; and protection, conservation and enhancement of coastal values.	Policy	Climate Change
Strategic Partnerships	Investigate opportunities to partner with stakeholders, industry groups and research institutions to enable the City to build capacity and gain information relating to best practice approaches to environmental management	Overarching Program	All

Biodiversity Management Indicators

Biodiversity indicators are used to assess the condition of the City's natural environment and to track the progress and effectiveness of implemented projects and initiatives. Indicators are monitored on an annual basis and this information is included within the City's *Annual Report*.

Indicator 1 Annual density of environmental weeds (%) within City of Joondalup Natural Areas	Source Measured on three transects (a line along which environmental data is collected). Ten of the City's reserves are assessed on an annual basis.	Aspirational Trend Decrease	Reportable Period 2014 -2019
Indicator 2 Percentage of natural areas protected within City reserves (ha)	Source Areas included in the City's District Planning Scheme Schedule 5 and City of Joondalup Bush Forever sites.	Aspirational Trend Increase	Reportable Period 2014 -2019
Indicator 3 Vegetation Condition of City of Joondalup Major Conservation Areas. (% of area in pristine, excellent, very good, good, degraded or completely degraded condition)	Source Assessed through floristic surveys undertaken within City of Joondalup Major Conservation Areas utilising the Keighery Scale, a tool used to rate the condition of vegetation from pristine to completely degraded.	Aspirational Trend Not Applicable (Floristic surveys are undertaken once every five years which does not allow for annual comparison of condition)	Reportable Period 2018-19

Theme 2 — Water Management

Objective

To manage the City's water resources in a sustainable manner in order to decrease water consumption, increase efficiency and improve water quality.

As a local government, the City relies heavily on both scheme and groundwater resources. Scheme water is used within the City's buildings and facilities whilst groundwater is used for the irrigation of parks and reserves managed by the City. Groundwater is sourced from the superficial (shallow) aquifers in the Gnangara Groundwater System.

The City has demonstrated its ongoing commitment to balancing its own use of water resources and encouraging water efficiency within the community. The *City Water Plan 2012-2015* outlines a coordinated approach for the City to sustainably manage water resources within City operations and the community including the setting of targets. As a water user, facility manager, land-use planning authority and community educator, the City is well placed to demonstrate leadership and contribute to sustainable water management.

Water resources are an integral component of the natural environment. Water provides the basis for all forms of life; supports biodiversity and provides important habitats. Ecosystem health is dependent upon sufficient water within the environment to support its biodiversity and habitats.

Water available to the environment has reduced in many areas due to extraction of water for human consumption and also impacts of a drying climate. As water becomes less readily available it is important that water resources are managed responsibly to maintain sufficient water within the environment to ensure ecosystem viability. Both the City's bushland areas and wetland areas are currently and are likely to continue to be under pressure due to reduced water availability.

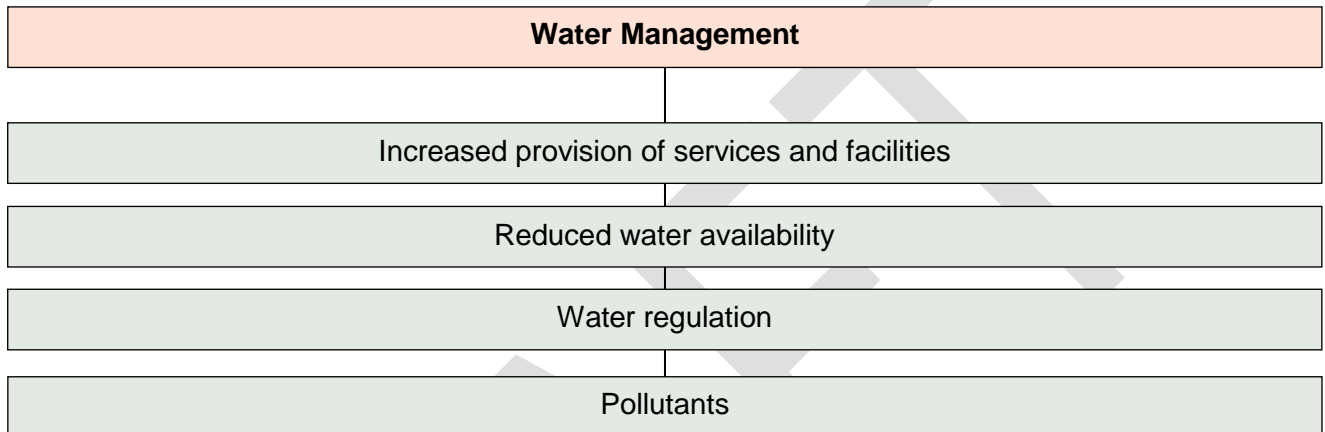
Water quality is also important for ecosystem health particularly in the City's wetland areas. Poor water quality can affect biodiversity health and can cause algal blooms, reduced reproduction rates and flora and fauna death.

As such, the City of Joondalup recognises the importance of the sustainable and responsible use of water within its operations and facilities, and the need to promote water conservation, water efficiency and water quality within the community.

Water Management Pressures

The City undertakes its water management activities in the context of a number of pressures including requirements to reduce water consumption, a drying climate, increased provision of services and facilities and the impact of pollutants on receiving water bodies from the urban environment.

The main pressures that threaten water resources within the City of Joondalup are shown in the diagram below.



Increased provision of services and facilities

The City's population has increased by almost 5% in the past ten years. The growing population has increased demand for services and facilities within the City. With an expected increase in population across the Perth-Peel Region from 1.65 million to 2.2 million by 2031⁷, demand for water resources is set to increase considerably. As water availability decreases and demand increases it is essential that the City takes steps to use water resources in a responsible manner while maintaining the delivery of high quality services and facilities for the community. To achieve this, the City aims to improve both water conservation and efficiency.

Pressure – Reduced water availability

The south-west of Western Australia has experienced a 15% reduction in rainfall since the mid-1970s.⁸ Reduced rainfall has resulted in a significant decrease in the annual stream flow into Perth dams. Between 1911 and 1974 average annual stream inflow into Perth's dams was 338 Gigalitres (GL); between 2006 and 2012 it was only 65.8GL, representing approximately an 80% decrease.

⁷ Department of Planning & Western Australian Planning Commission. (2010)

⁸ IOCI (2010)

Reduced stream flow has also impacted on recharge to groundwater aquifers with water levels in the Gnangara Groundwater System declining. This system supports some of the City's key environmental assets including the Yellagonga Wetlands.

Future climate change will lead to a hotter drier climate with less rainfall and increased evaporation rates further reducing water availability. This will put pressure on both environmental water requirements, which may impact on biodiversity management, and water resource management.

Pressure – Water Regulation

Reduced stream inflow has affected water availability for the Perth Metropolitan Area and has led to increased pressure on groundwater resources. The region's reliance on groundwater has resulted in more stringent management and monitoring of groundwater use by the State Government which has meant large users such as the local government sector have had to adapt and significantly reduce groundwater use.

The Department of Water is facilitating reform of water resources legislation to ensure a more equitable, transparent and sustainable approach to groundwater allocations and management. Local governments will need to prepare for the possibility of changes to the amount of groundwater that is available for use for irrigation purposes as well as possible changes to management and monitoring processes.

Pressure – Pollutants

The interface between surface water, including wetlands, coastal waters and groundwater in the City means that water quality management is an important issue. Water quality can be negatively impacted through drainage operations, maintenance works (including street sweeping) and management of waterways and public open space. Within the community the application of fertilisers, waste management, vehicle use and interaction with waterways can also lead to a reduction in the quality of water of receiving environments.

The City has shared management responsibility for conservation category wetlands within Yellagonga Regional Park and also manages a number of constructed (artificial) wetlands located within City parks and public open space.

Poor water quality can significantly affect the health of wetland and aquatic systems with increased levels of metals and nutrients within the water bodies leading to algal blooms, disease and the loss of fauna and vegetation communities.

State of Water Management within the City of Joondalup

The City relies on both scheme and groundwater resources. Scheme water is used within community buildings and facilities and administrative buildings. Groundwater is used to irrigate the City's parks and open spaces. Both scheme and groundwater resources are under pressure from a drying climate and are both sourced from the Gnangara Groundwater System. The use of alternative water sources, to substitute scheme and groundwater, will be investigated by the City as it adapts to a drying climate. Maintaining water quality is also important as wetlands provide important local amenity and ecological values.



City of Joondalup Craigie Leisure Centre

State – Corporate Scheme Water Consumption

Corporate scheme water refers to water sourced from the Integrated Water Supply Scheme (IWSS) that is used within City buildings and facilities. In 2012/13 the City used 72,815kL of scheme water which was equivalent to 44kL per capita.

Over the past few years this consumption has increased slightly. See Figure 5.

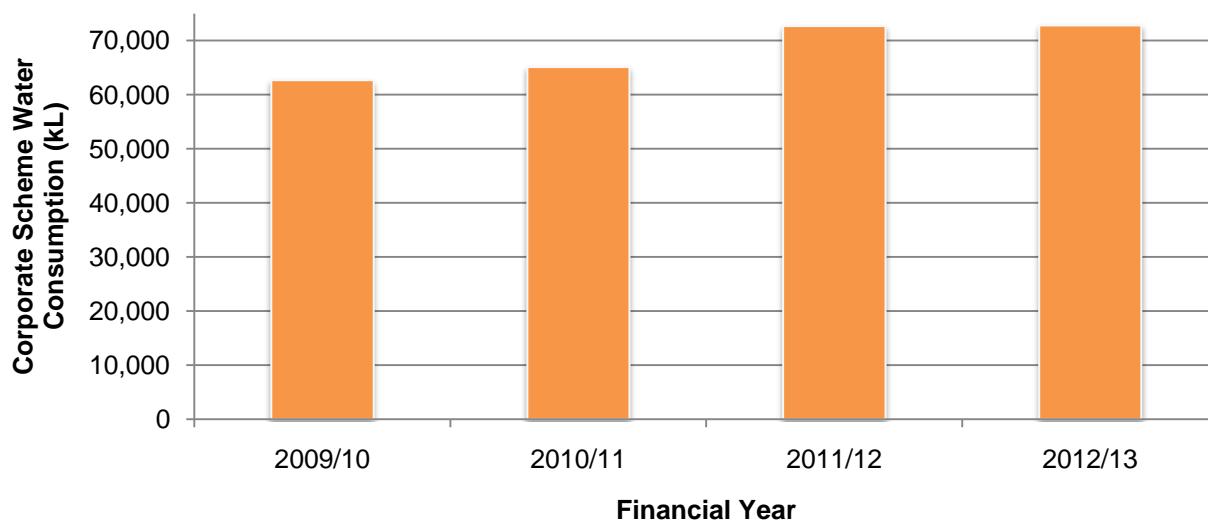


Figure 5- Annual Corporate Scheme water consumption (kL)

State – Community Scheme Water Consumption

Community Scheme water is residential water use sourced from the Integrated Water Supply Scheme (IWSS). Consumption data is sourced from the Water Corporation. Community Scheme water use for 2012/13 was 18,847,810kL which is equivalent to 115kL per capita.

At the residential level the average water consumption per household was 314.62 kL in 2011/12. Consumption decreased to 303.86 kL in 2012/13; however still remained higher than the Perth Average of 277 kL. Iluka had the highest annual consumption per unit of 370.11 kL, followed by Connolly and Woodvale, whilst the suburbs of Beldon, Craigie, Heathridge, and Padbury were below the Perth Average in 2012/13. See Figure 6.

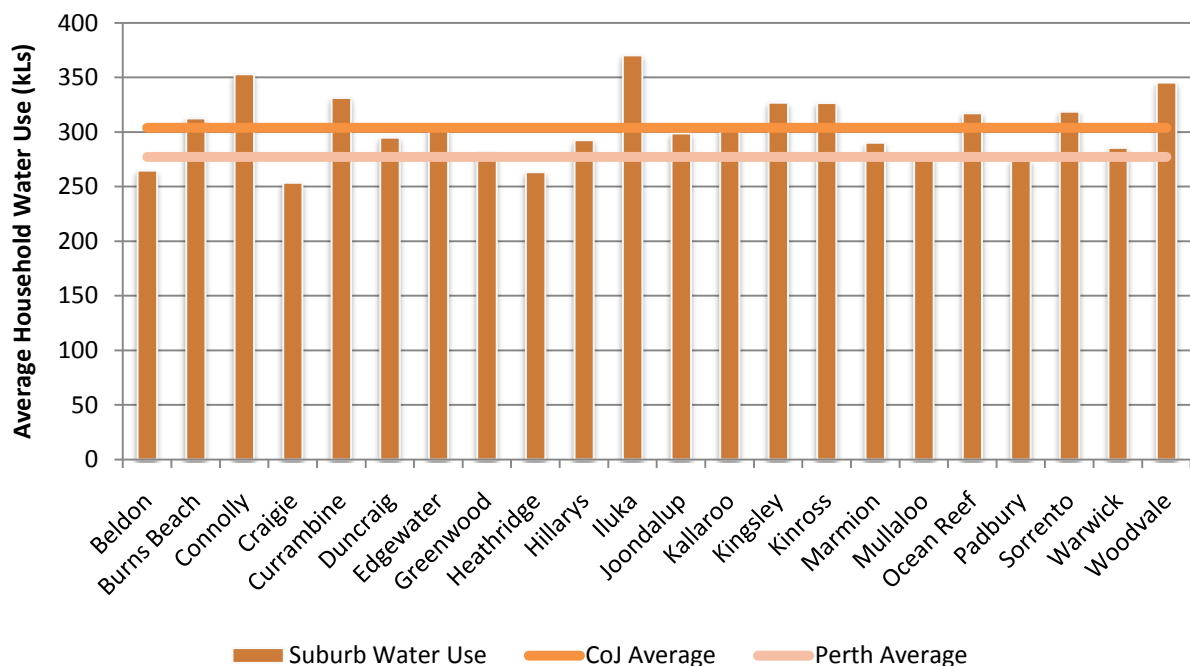


Figure 6- City of Joondalup Average Water Use by Suburb (2012/13)

Suburbs with a greater number of high density residential dwellings recorded less water use per unit. Analysis of residential water consumption by suburb assists the City to run targeted campaigns for water conservation.

State – Groundwater Consumption

The City utilises groundwater for irrigation of parks and public opens spaces. The City has been monitoring its groundwater use since 2007. Through the implementation of water efficiency measures such as ecozoning, hydrozoning and the use of water reducing technologies groundwater consumption has reduced by 37% since 2008/09 with usage remaining within the City's groundwater allocation limits, as shown in Figure 7. Groundwater use for 2012/13 was 3,319,673kL which equates to 20.21L per capita.

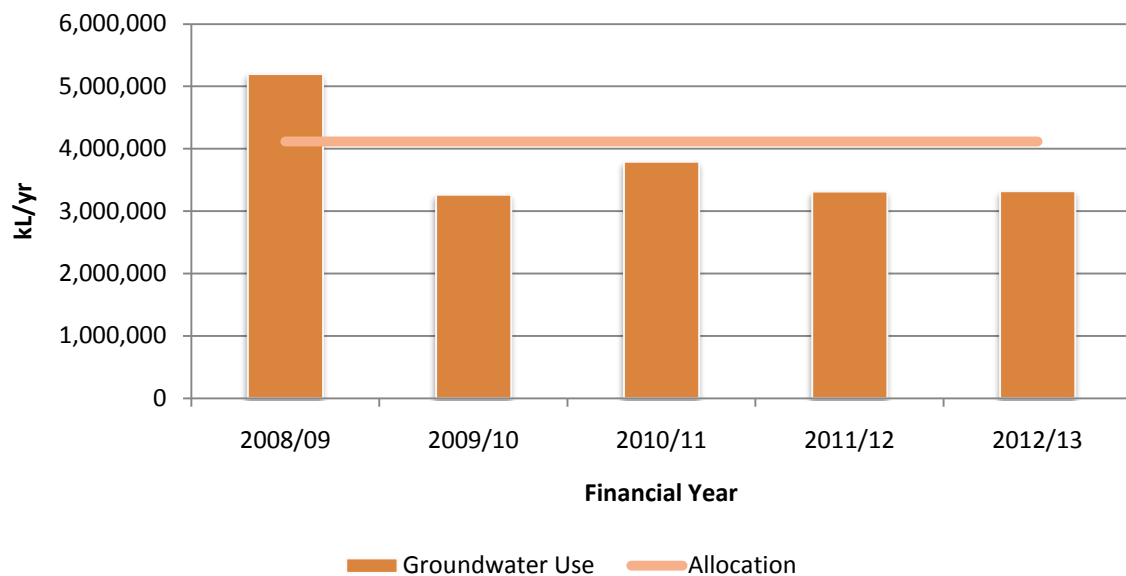


Figure 7- Annual groundwater consumption and City's annual water allocation

State – Water Quality

The City in partnership with the City of Wanneroo undertakes regular water quality monitoring of the Yellagonga Wetlands as part of the implementation of the Yellagonga Integrated Catchment Management Plan. Testing and analysis has identified water quality issues associated with current and historical land use of the area including increased levels of nutrients and pollutants within the system.

Monitoring of the area will be undertaken on an ongoing basis and management strategies will be implemented to improve the water quality of the Catchment Area.



Yellagonga Wetlands

Water Management Responses

In order to address the pressures, improve the state of the City's water resources and achieve the objectives of the *Environment Plan 2014-2019* the following strategic environmental initiatives will be undertaken over the life of the Plan.

Response	Description	Response Type	Threat Addressed
City Water Plan 2012 -2015	<p>Implement the City Water Plan to provide a coordinated approach to the management of water resources within City.</p> <p>The City Water Plan identifies the main water related issues impacting the City (including climate change) and sets objectives for scheme and groundwater conservation, water quality and quantity improvement.</p> <p>Undertake a major review in 2015/2016.</p>	Plan/ Strategy	All
Think Green Environmental Education Program	Through the Think Green Environmental Education Program continue to raise awareness of water conservation and quality issues within the community and inform the community on actions that can be taken to reduce water use and improve water quality.	Overarching Program	Reduced Water Availability
Think Green – Office Program	Continue to implement the Think Green – Office Program, a cultural change program targeting City staff to promote more sustainable behaviours and attitudes within their everyday work life.	Overarching Program	All
Climate Change Strategy 2014 - 2019	Implement the Climate Change Strategy to provide guidance for the City on climate change management activities over the next five years.	Plan/ Strategy	Reduced Water Availability
Yellagonga Integrated Catchment Management Plan 2014 -2018	Implement the new Yellagonga Catchment Management Plan to ensure the long term protection of the Yellagonga Wetlands with a focus on addressing the current and future impacts of climate change.	Plan/ Strategy	Reduced Water Availability / Pollutants
Stormwater Management Policy	<p>Implement the Stormwater Management Policy to provide guidance on matters relating to stormwater planning and maintenance including the protection of environmental, social and economic values, and the integration of water sensitive design principles into planning and development within the City.</p> <p>The Stormwater Management Policy will be reviewed in 2014/15.</p>	Policy	Reduced Water Availability / Pollutants
Strategic Partnerships	Investigate opportunities to partner with stakeholders, industry groups and research institutions to enable the City to build capacity and gain information relating to best practice approaches to environmental management.	Overarching Program	All

Water Management Indicators

The following indicators will be monitored annually to determine the continued state of the City's water resources and the effectiveness of the City's responses.

Indicator 1 Total Corporate Scheme Water Consumption (kL/yr)	Source Consumption data provided through Planet Footprint Reporting utilising Water Corporation billing information.	Aspirational Trend Decrease	Reportable Period 2014-2019
Indicator 2 Corporate Scheme Water Consumption per capita (kL/yr)	Source Consumption data provided through Planet Footprint Reporting utilising Water Corporation billing information. Population data provided by i.d community profile.	Aspirational Trend Decrease	Reportable Period 2014-2019
Indicator 3 Average Community Scheme Water Consumption by Suburb (kL/household/yr)	Source Data provided annually by the Water Corporation.	Aspirational Trend Decrease	Reportable Period 2014-2019
Indicator 4 Total Corporate Groundwater Consumption (kL/yr) (This indicator measures water used by the City for irrigation purposes and does not include private groundwater use)	Source Data collected through monthly monitoring of City groundwater bores.	Aspirational Trend Decrease	Reportable Period 2014-2019

Theme 3 — Climate Change Mitigation

Objective

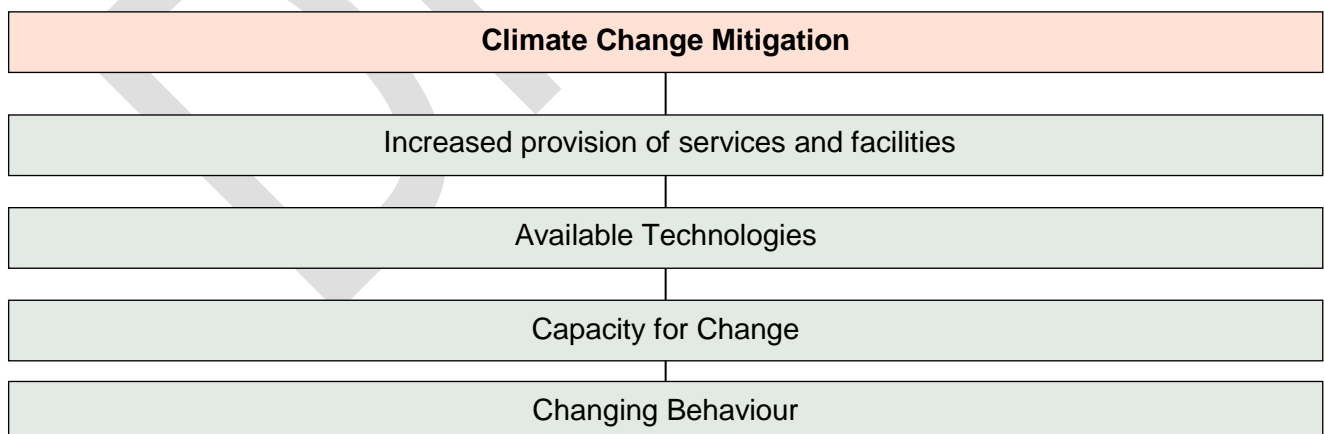
To reduce energy consumption and greenhouse gas emissions by the City and the community to mitigate the effects of climate change.

The burning of fossil fuels (such as coal, oil and natural gas) that creates the energy needed to run buildings, homes, cars, business, and industry also creates greenhouse gas emissions. The concentration of greenhouse gases in the atmosphere has increased and has resulted in a warming of the atmosphere which has and will continue to have a wide ranging effect on weather patterns and climate systems⁹.

The City of Joondalup has been working with the community to reduce energy and greenhouse gas emissions for over a decade and has implemented a number of projects and programs with a focus on energy efficiency and greenhouse gas reduction. Since 2007 the City's net emissions have decreased by 20% through the implementation of energy and greenhouse saving actions. The City of Joondalup is committed to continuing to work in partnership with stakeholders and the community to reduce greenhouse gas emissions to mitigate the effects of climate change.

Climate Change Mitigation Pressures

There are four key pressures that impact on the City's ability to mitigate climate change: increased provision of services and facilities, available technologies and the City's capacity to implement change.



⁹ CSIRO (2011)

Pressure – Increased provision of services and facilities

The City uses energy to power its buildings, community facilities, street lights, public open space lighting, and light and heavy fleet vehicles.

Between 2001 and 2012 the City's population has increased by over 5%¹⁰ increasing demand for services and facilities within the City. With some increased population expected it is essential that the City takes steps to manage and reduce its energy consumption while maintaining community facilities and service delivery. To achieve this, the City needs to improve both energy conservation and efficiency.

Pressure – Available technologies

Advancements in energy research and development have led to greater availability of technologies that either utilise renewable energy sources and produce no greenhouse emissions or are more efficient and produce less greenhouse emissions.



Photo-voltaic cells on the roof of the Craigie Leisure Centre

The City uses a range of renewable energy sources including (photovoltaic cells, solar hot water systems and geothermal heating) which produce no greenhouse emissions.

The City also uses traditional energy sources such as electricity, natural gas, petrol, liquefied petroleum gas (LPG) and diesel which produce greenhouse emissions.

The availability of energy efficient technologies means that the City's use of energy and production of greenhouse gas emissions can be reduced, however in some instances emerging technologies are more expensive and may not have been thoroughly tested in the field. As these emerging technologies become more widely used and available, they become more cost effective and have

¹⁰ Australian Bureau of Statistics (2012)

improved reliability, at this time the purchase and use of these technologies becomes a more viable option.

Pressure – Capacity for change

Whilst there are many technologies available (both renewable energy and energy efficiency improvements) for reducing the City's energy consumption and greenhouse gas emissions these technologies can be significantly more costly to implement particularly at a large scale. Retrofitting some of these technologies into existing buildings can also be impractical and have logistical and technical challenges.

The City has been undertaking energy reduction and efficiency improvements for some time and has made significant progress in reducing corporate energy consumption and greenhouse gas emissions. This means that many of the 'easier' low-cost energy management options have already been implemented. In some instances the City has obtained grant funding to assist with implementation of the initiative, such as the installation of Photovoltaic (PV) Systems.

The City's capacity to change is limited by both the cost of implementing these technologies and the practicality of implementation. For example the replacement of all of the City's public open space lighting would result in a significant reduction in the energy used for lighting. However to replace the entirety of the public open space lighting infrastructure at once is cost-prohibitive.

As such it is important that the City continues to make ongoing changes as opportunities arise. This is likely to take the form of incremental change or demonstration projects, as funding becomes available, when new infrastructure is being installed or as the technologies become cost effective.

Where there is limited capacity to change technologies or improve efficiencies the purchase of carbon offsets can be considered an effective mitigation strategy. Carbon offsets are credits for reductions in greenhouse gas emissions made at another location either through carbon sequestration or renewable energy projects. Using offsets does not mean the City is reducing its total emissions as those emissions are still being produced; however it does reduce the City's net emissions as it mitigates the effect of the emissions that are unavoidable by reducing emissions elsewhere.

The City currently purchases offsets for 100% of its vehicle fleet emissions and for 75% of the electricity consumed at Craigie Leisure Centre and the Joondalup Library, Administration and Civic Centre.

Pressure – Changing Behaviour

Encouraging positive behaviour change is an important way to influence a reduction in energy use and greenhouse gas emissions. The City undertakes a number of behavioural change initiatives within the community, however influencing positive change can be challenging.

In order to facilitate positive behavioural change the City needs to provide appropriate information, motivation and opportunities for the community which aim to raise the awareness of energy efficiency, renewable energy and climate change. Community awareness initiatives can have differing levels of effectiveness and participation rates can vary. Despite these challenges the City has had considerable success in recent years with the implementation of its Think Green –Energy Program. Continuation of this Program will provide opportunities for greater dissemination of information and opportunities for the City to engage with the community on issues relating to energy efficiency and climate change mitigation.

State of Climate Change Mitigation within the City of Joondalup

State – Corporate Energy Use

The City has achieved a greater than 20% reduction in greenhouse gas emissions since 2002. Through the development of the City's *Climate Change Strategy 2014-2019* a new benchmark year of 2012-13 has been established. This will be the baseline for measuring progress made in mitigating greenhouse gases and therefore climate change.

The City's total annual corporate energy use (not including renewable energy) in 2012/13 was 101,571GJ. This energy was used across four main sectors: Electricity (Facilities), Electricity (Street lights), Natural Gas and Fuel (Fleet). This equated to total GHG emissions of 21,852 t CO₂-e (equivalent) which equates to 133.1 kg CO₂-e per capita.

The City produced 4,147GJ of renewable energy through geothermal heating, photovoltaic cells and solar hot water.

The City also offset in 2012/13 5,333 t CO₂-e - nearly a quarter of the City's emissions. As a result the City's net corporate emissions equates to 16,519 t CO₂-e or 100.6 kg CO₂-e per capita, as shown in Figure 8.

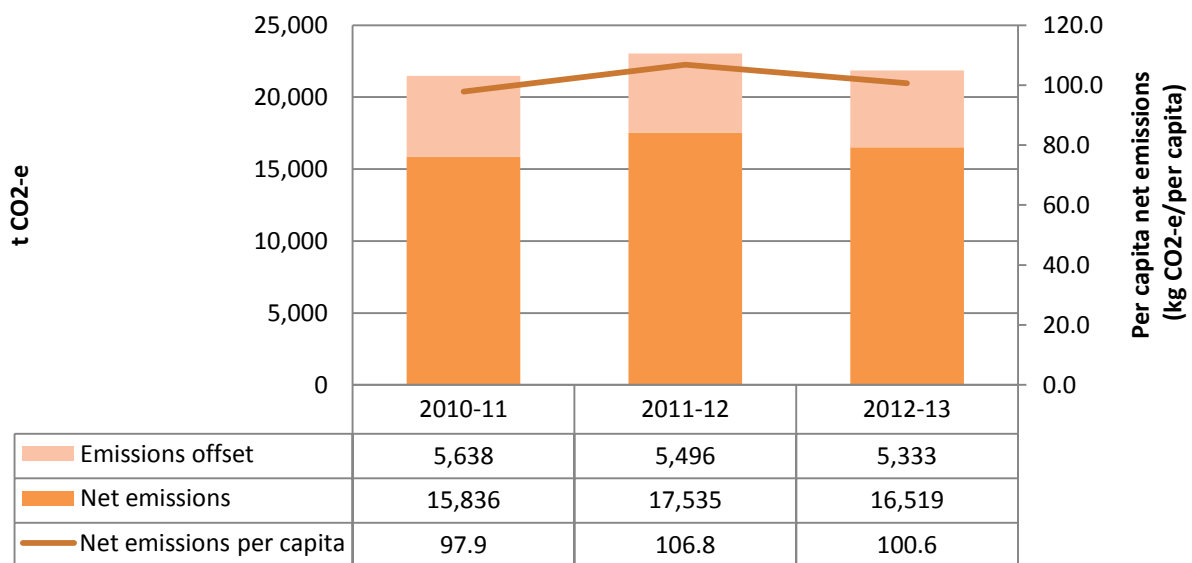


Figure 8- Corporate greenhouse gas emissions

State – Community Energy Use

Average residential energy (electricity) use within the City of Joondalup suburbs during 2011 was 20.2 units (kWh/house/day) this was higher than the Perth Average of 17.04 units (kWh/house/day). Residential consumption decreased in 2012 with an average of 17.95 units (kWh/house/day) being used, however as shown in Figure 9, for the majority of suburbs consumption remained above the Perth Average. The highest consuming suburbs were Iluka, Hillarys and Burns Beach, whilst Beldon, Craigie and Heathridge were below the Perth Average of 15.63 units (kWh/house/day). Awareness of high energy consuming suburbs allows the City to target community education programs to encourage energy efficiency and energy conservation within these areas.

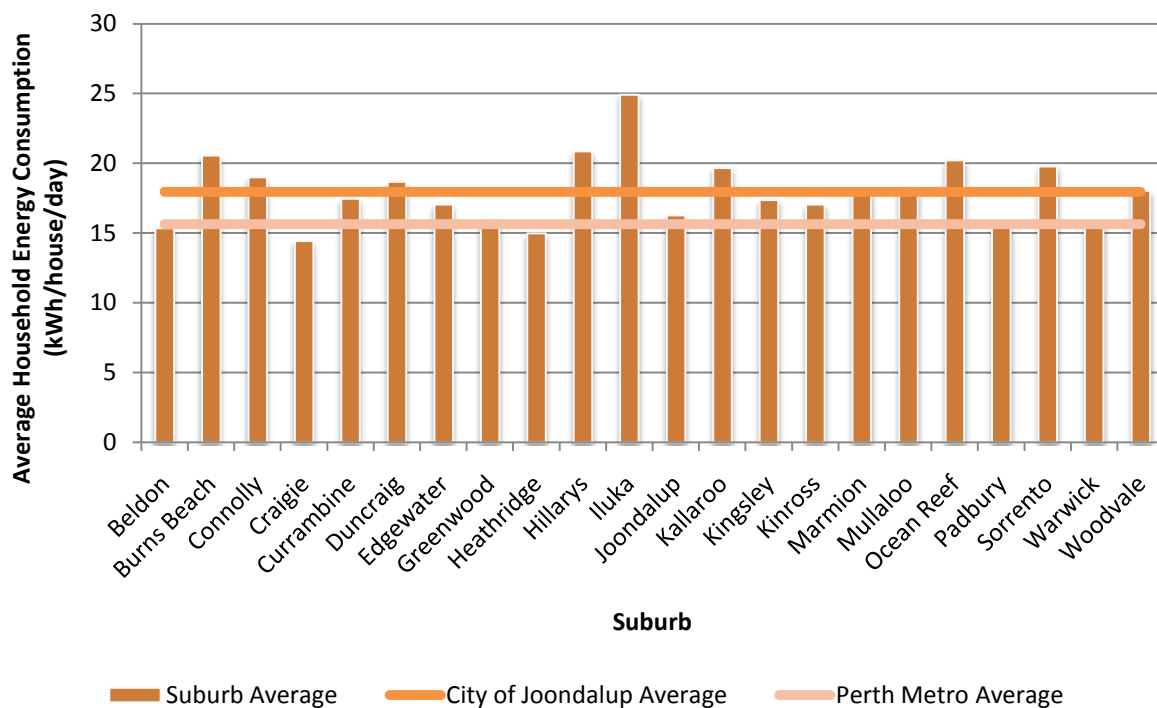


Figure 9: Average daily energy consumption by City of Joondalup suburb (2012/13)



Portable power meters available in City Libraries as part of the Think Green Energy Program

Climate Change Mitigation Responses

The City has been undertaking corporate and community climate change mitigation action for many years and recognises the important role that local government has in reducing its energy use and greenhouse gas emissions and supporting the community to become more energy efficient.

In order to address the pressures, improve the state of the City's climate change mitigation and achieve the objectives of the *Environment Plan 2014-2019* the following strategic environmental initiatives will be undertaken over the life of the Plan.

Response	Description	Response Type	Threat Addressed
Climate Change Strategy 2014 - 2019	Implement the Climate Change Strategy to provide guidance on the City's energy and greenhouse gas reduction activities over the next five years.	Plan/ Strategy	All
Environmentally Sustainable Design for City Buildings Policy	Continue to implement the Environmentally Sustainable Design for City Buildings Policy to facilitate the integration of environmentally sustainable design principles into the siting, design and construction of new City-owned or City-managed buildings, renovation projects and retro-fitting.	Policy	All
Think Green – Office Program	Continue to implement the Think Green – Office Program, a cultural change program targeting City staff to promote more sustainable behaviours and attitudes within their everyday work life.	Overarching Program	Changing Behaviour
Bike Plan 2009	Continue to implement the Bike Plan to increase cycling infrastructure such as pathways, bike parking and signage within the City and undertake initiatives to raise the awareness of cycling and its benefits within the community. Undertake a major review of the Bike Plan in 2015-16.	Plan/ Strategy	All
Walkability Plan 2013 - 2018	Continue to implement the Walkability Plan 2013 – 2018. The Plan provides a strategic guide to investing in and managing walking and cycling infrastructure to ensure usability, appropriate signage and efficient and effective linkages. The Plan also identifies opportunities for enhanced community education and awareness of active recreational opportunities in the region. Undertake a major review of the Walkability Plan in 2017-18.	Plan/ Strategy	All

Response	Description	Response Type	Threat Addressed
Think Green - Community Energy Program	Continue to implement the Think Green Energy Program to promote energy conservation and climate change awareness to the community.	Overarching Program	Changing Behaviour
Strategic Partnerships	Investigate opportunities to partner with stakeholders, industry groups and research institutions to enable the City to build capacity and gain information relating to best practice approaches to environmental management.	Overarching Program	All
Integrated Transport Management Plan	Develop and implement an Integrated Transport Management Plan to inform future transport planning at the City.	Plan/ Strategy	All

Climate Change Mitigation Indicators

The following indicators will be monitored annually to determine the continued state of the City's energy use and the effectiveness of the City's responses.

Indicator 1 Total Corporate energy use (GJ/yr)	Source Consumption data provided through Planet Footprint Reporting utilising electricity and gas billing information.	Aspirational Trend Decrease	Reportable Period 2014-2019
Indicator 2 Net Corporate greenhouse gas emissions (t CO ₂ -e/yr)	Source Emissions data provided through Planet Footprint Reporting utilising billing information.	Aspirational Trend Decrease	Reportable Period 2014-2019
Indicator 3 Renewable energy produced by the City of Joondalup (GJ/yr)	Source Data sourced from the Greensense monitoring of photovoltaic systems installed on City buildings.	Aspirational Trend Increase	Reportable Period 2014-2019
Indicator 4 Average community electricity use per suburb (GJ household/yr)	Source Data provided annually by utility providers (eg- Synergy). (Data is only provided on average consumption per suburb per household)	Aspirational Trend Decrease	Reportable Period 2014-2019

Theme 4 — Waste Management

Objective

To minimise waste to landfill through sustainable waste management practices which incorporate reduce, re-use, recovery and recycling principles.

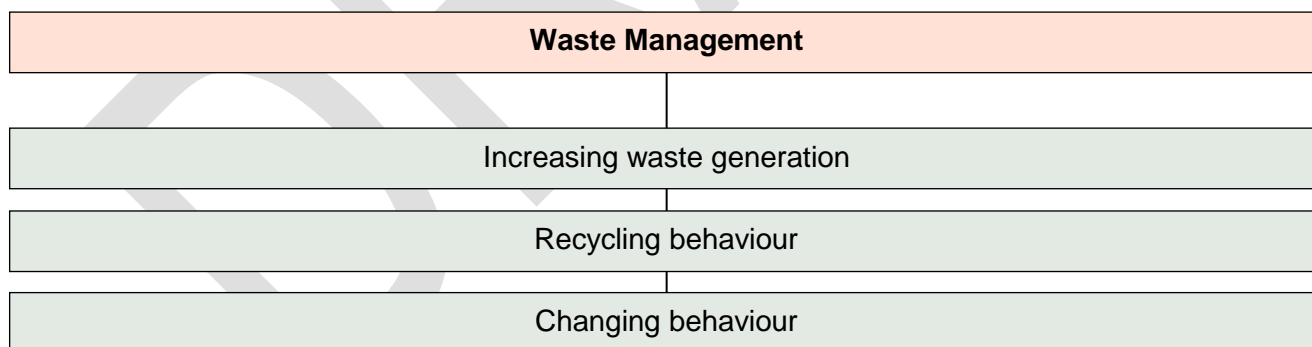
Waste generation and the disposal of waste can have serious direct and indirect environmental impacts including the production of greenhouse gas emissions associated with the collection, transportation and disposal of solid waste and recycling of materials.

As the level of government closest to the community, local government plays an increasingly important role in providing information, infrastructure and incentives to encourage behaviour change in the community.

The City is responsible for managing waste created by households and provides separate rubbish, recycling and verge collection services. The City of Joondalup is a member of the Mandurah Regional Council (MRC) which services seven local governments. The MRC operates waste processing facilities including the Tamala Park Landfill Facility. Methane gas is extracted from the landfill at this facility which is converted into clean, renewable electricity by the MRC's joint venture partner, Landfill Gas and Power Pty Ltd.

Waste Management Pressures

The main pressures that threaten waste management within the City of Joondalup include the following: increasing waste generation, recycling behaviour and changing behaviour.



Pressure – Increasing Waste Generation

Increased demand for goods within the community can be linked to an increase in waste generation. Increasing consumption per capita places greater pressure on resources, and

produces greater levels of waste through production, packaging, and final disposal of goods. National waste data for the year 2009/10 shows that Western Australia had the highest rate of waste generation in the country at approximately 3.5 tonnes per capita.¹¹ The amount of waste being generated by the community within the City of Joondalup is also increasing. Between 2010/11 and 2012/13 the amount of waste collected by the City increased by 5.5%. This is likely to be a combination of increasing amounts waste through greater consumption and packaging and the reduced lifespan of products such as electrical appliances.

An important waste stream is household hazardous waste which includes commonly used household items such as poisons, solvents, pesticides and herbicides, pool and garden chemicals, Compact Fluorescent Lamps (CFLs) and fluorescent tubes, paints, gas bottles and car batteries.

The responsible management of household hazardous waste is vital as these products have the potential to harm people and the environment, and should be separated from the municipal waste stream. The safe disposal of household hazardous waste is also important in preserving waterways and soil and air quality.

City of Joondalup residents can dispose of household hazardous waste items at the Mindarie Regional Council's Tamala Park Recycling Centre.

Pressure – Recycling behaviour

With growing consumption and population size, the need to recycle products to reduce the use of natural resources and greenhouse emissions is an important waste minimisation strategy. Furthermore, recycling materials reduces the need to dispose to waste to landfill sites, providing greater space for other land uses and our natural ecosystems.

Waste reduction and recycling have major positive impacts on climate change. Recycling one tonne of steel uses only 5% of the energy required to produce a tonne of steel from 'virgin' material, therefore saving large amounts of carbon dioxide.

Recycling rates within the City have been steadily increasing since 2010/11; however in order to further reduce the amount of waste going to landfill, greater utilisation of the City's recycling service is required. Increasing reuse and recycling within the community requires a commitment from residents and for the City to provide adequate services as well as appropriate information to enable the community to effectively recycle waste on an ongoing basis.

¹¹ Western Australian Waste Authority (2012)



Sorted recycling at the City's Materials Recovery Facility, Wangara

Pressure – Changing behaviour

In order to successfully implement effective waste management strategies, it is essential for the City to liaise with residents and provide information and educational opportunities in efficient waste management techniques.

The dissemination of information regarding the waste management services that the City of Joondalup provide as well as the environmental benefits of waste reuse, recovery and recycling influences the amount of waste that is diverted from landfill.

Providing increased community information regarding recycling and opportunities for the community to learn about the sustainable use of natural resources will also assist the City in reaching the State Government's *Western Australian Waste Strategy* target of 50% diversion from landfill of material presented for collection in the Metropolitan Region by 30 June 2015.



Participant creations from a City of Joondalup Recycled Jewellery-Making Workshop

State of Waste Management within the City of Joondalup

The total waste collected by the City from households has been steadily increasing since 2010/11 and in 2012/13 was 93,291 tonnes or 0.55 tonnes per capita. See Figure 10.

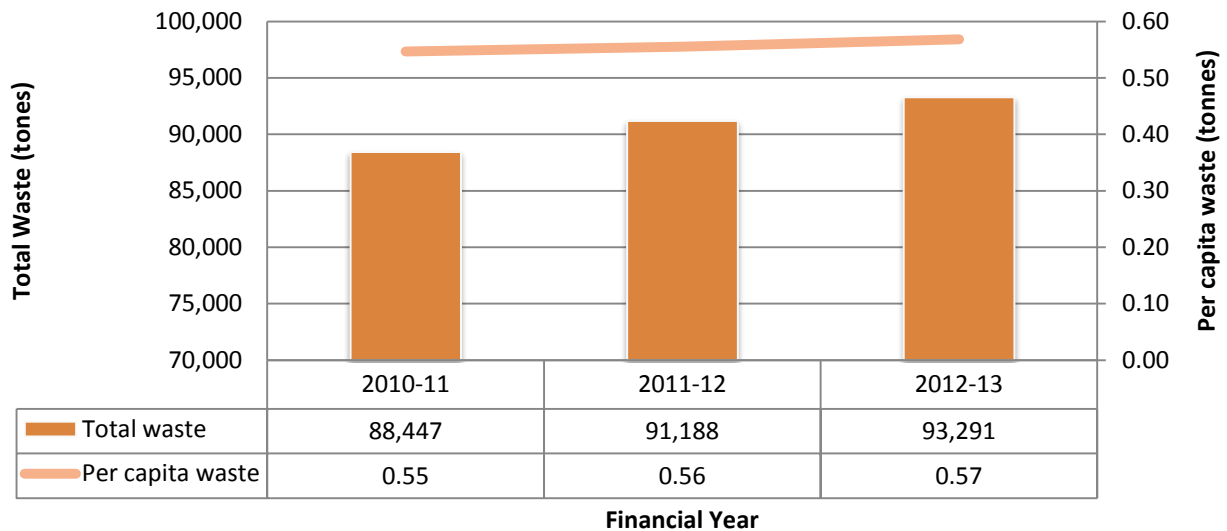


Figure 10- Total Waste and Per Capita Waste from 2010/11 to 2012/13

Over half (57%) of the waste collected by the City from residents is general household waste (green lid bin) while recyclables (yellow lid bin) account for 18%. The remaining waste is disposed through bulk rubbish collections.

The City has increased the amount of waste being diverted from landfill over recent years. Between 2010/11 and 2012/13, the amount of waste diverted increased by 3.86%, see Figure 11.

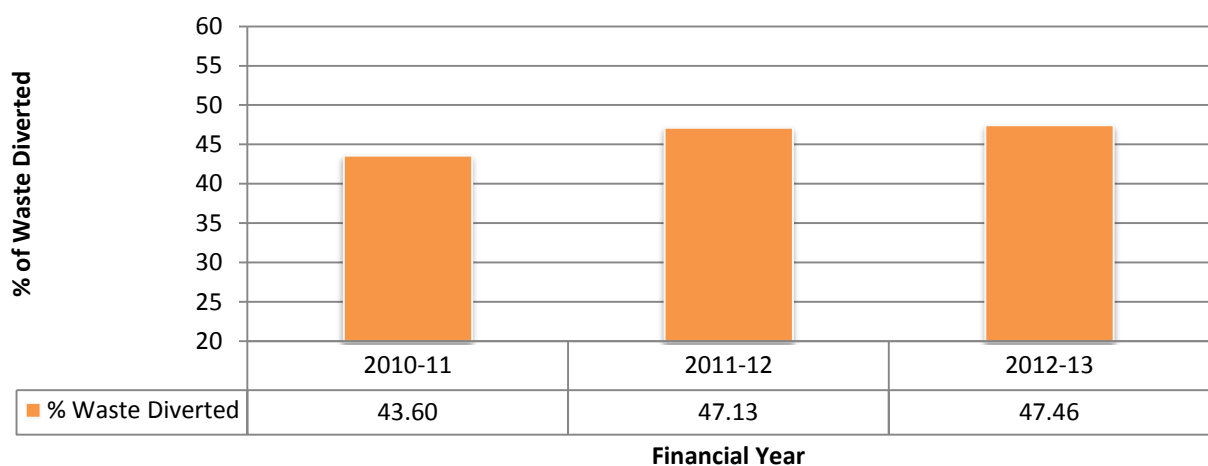


Figure 11- Percentage of waste diverted from landfill annually since 2010/11

Waste Management Responses

In order to address the pressures, improve the state of the City's strategic waste management activities and achieve the objectives of the *Environment Plan 2014-2019* the following strategic environmental initiatives will be undertaken over the life of the Plan.

Response	Description	Response Type	Threat Addressed
Waste Management Plan 2014 - 2017	Develop and implement a Waste Management Plan to provide guidance on the City's waste management operations over the next 3 years. Undertake a major review of the Waste Management Plan in 2016/17	Plan/ Strategy	All
Waste Management Policy review	Continue to implement and review the City's Waste Management Policy which outlines the key components of providing comprehensive waste disposal services to the community.	Policy	All
Think Green - Waste Education Program	Develop community waste education initiatives under the City's Think Green Environmental Education Program including a range of brochures, recycling calendars and website information to inform the community of appropriate waste management practices.	Overarching Program	All
Strategic Waste Management	Continue to liaise with key stakeholders including the Mindarie Regional Council, the Western Australian Waste Authority and the Western Australian Local Government Association in order to increase access to waste management information and funding opportunities.	Overarching Program	All

Waste Management Indicators

The following indicators will be monitored annually to determine the continued state of the City's waste generation and the effectiveness of the City's responses.

Indicator 1 Total residential waste generated (tonnes/yr)	Source Tonnage data provided through measurement of individual waste streams.	Aspirational Trend Decrease	Reportable Period 2014-2019
Indicator 2 Residential waste generated per capita (tonnes/capita/yr)	Source Tonnage data provided through measurement of individual waste streams. Population data provided by i.d community profile.	Aspirational Trend Decrease	Reportable Period 2014-2019
Indicator 3 Residential waste diverted from landfill (%) (tonnes/yr)	Source Tonnage data provided through measurement of individual waste streams. Population data provided by i.d community profile.	Aspirational Trend Increase	Reportable Period 2014-2019
Indicator 4 Amount of residential waste recycled as a percentage of total waste generated. (tonnes/yr)	Source Tonnage data provided through measurement of individual waste streams.	Aspirational Trend Increase	Reportable Period 2014-2019

Theme 5 — Community Involvement

Objective

To enhance community participation in environmental education initiatives and encourage community appreciation and ownership of the natural environment.

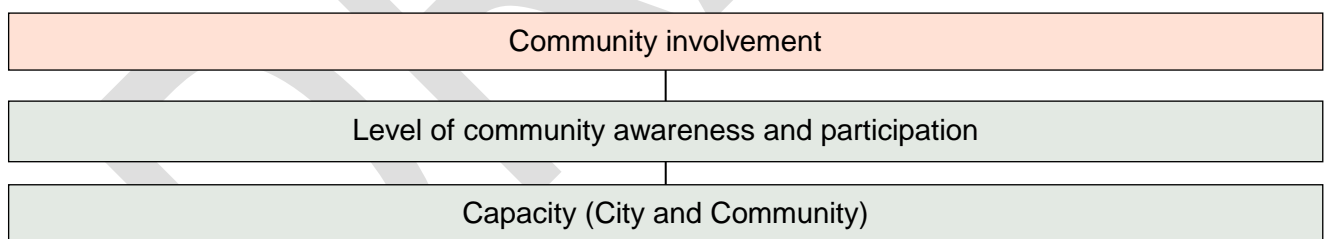
Environmental objectives cannot be achieved through the actions of the City alone; the community can also affect the local environment in both positive and negative ways. Environmental outcomes require the support of an engaged community that has ownership of the natural environment and participates in environmental activities.

The community also provides significant input into the protection and enhancement of the City's natural areas through participation in environmental volunteer groups known as Friends Groups. The City of Joondalup also actively encourages public participation within its community to raise awareness of key environmental issues within the City.

The City also aims to develop an appreciation within the community for local environmental assets by providing appropriate access to the City's natural areas.

Pressures on Community involvement

There are a number of factors that influence the level of involvement in environmental activities and awareness of key issues within the Joondalup community. The main pressures that influence the level of community involvement within the City of Joondalup include the level of community awareness and participation and capacity both in regard to the City and community.



Pressure – Level of Community awareness and participation

In order to successfully implement effective environmental management strategies, it is essential for the City to engage and liaise with residents to provide information and environmental education opportunities. However creating community ownership of the environment, responsible behaviour and encouraging the community to participate in environmental initiatives can be challenging.

A number of considerations may influence the City's ability to engage the community in environmental initiatives and environmental decision making, these include:

- Demographic features of the community
- Community preferences for engagement

- The community's previous experience with local government programs or initiatives
- Availability of the community
- Level of experience or understanding of environmental issues
- Level of support/assistance provided to the community.

It is important that the City of Joondalup continues to provide appropriate access to natural areas, relevant information, tools and opportunities to enable community participation in environmental initiatives and decision making processes. Additionally it is critical that the City continues to support existing volunteers and enable new volunteers to become involved in the active management of the City's natural environment.

Pressure – Capacity (City and Community)

City Capacity

Providing opportunities for the community to become engaged in environmental management is dependent on the availability of resources both financial and human. Local government is often reliant on grant funding in order to develop and implement community education initiatives. Access to State and Federal grants is competitive and often requires an equal financial contribution from the City. The City of Joondalup works in partnership with a number of government agencies and not for profit groups in delivering community environmental initiatives. Continued liaison with key stakeholders to support the delivery of community environmental education initiatives within the City of Joondalup is crucial to improving the community's awareness of and participation in environmental management.

Community Capacity

The capacity of local governments to improve environmental outcomes can be built through community involvement and the awareness of key environmental issues within the community. However effective engagement with residents is dependent on the community's capacity to be involved in environmental initiatives. Capacity may relate to the community's time, willingness, motivation and the perceived level of support.

It is therefore important that the City provides ongoing support and encouragement for community involvement in environmental management. The City of Joondalup actively engages with its community and environment groups to provide support and assistance to volunteers working within the City's natural areas. Maintaining this support and addressing barriers to community participation is critical to ensuring the community remains engaged in environmental management and continues to assist the City in achieving positive environmental outcomes.

State of Community involvement within the City of Joondalup

Despite the challenges associated with the development and delivery of environmental education initiatives, the City has been successful in implementing the Think Green Environmental Education Program. This ongoing Program aims to raise the awareness of key environmental issues within the City with initiatives covering a range of themes including biodiversity, energy, water, waste and transport. Projects are implemented throughout the year to a wide range of community members including schools, community groups and businesses. The City also partners with key stakeholders in the delivery of the Program.

The City's Community Consultation and Engagement Policy provides a clear statement of the City's intention to seek community opinion in order to inform decision-making. The Policy seeks to ensure that all groups in the community have the opportunity to engage with the City on matters that affect them including the City's strategic environmental management activities such as the development of Natural Area Management Plans.

The School Connections Program is an overarching program which aims to improve communication between the City of Joondalup and the schools within its boundaries. School Connections includes a range of programs provided by the City including Adopt-a-Coastline, Waste Education – Reduce, Reuse, Recycle, Recover and the Capture Nature Photography Competition. The City is also currently developing an Adopt-a-Bushland program and Yellagonga Wetland School Activity Sheets.

The City works closely with stakeholders and community groups in managing the local environment including 16 Friends Groups who work within the City's natural areas to conserve and enhance the biodiversity of the local natural environment.

Friends Groups make a valuable contribution towards the conservation of biodiversity for present and future generations. The Groups undertake a variety of activities with the City's natural areas and provide a significant number of volunteer hours to the City each year. The City provides support to Friends Groups through the provision of training, information and financial assistance.



Participants at Clean Up Australia Day event

Community Involvement Responses

Response	Description	Response Type	Threat Addressed
Support for Friends Groups	Continue to provide support to the City of Joondalup Friends Group through the implementation of the City's Friends Group Manual.	Policy	All
Environmental Development Community Funding	Continue to provide funding opportunities to schools and community groups through the delivery of the City's Environment Development Community Funding Program.	Overarching Program	All
Think Green Environmental Education Program	Continue to implement the Think Green Environmental Education Program to raise the awareness of environmental issues within the community and provide opportunities for the community to interact with the local environment.	Overarching Program	All
Walkability Plan	As part of the implementation of the City's Walkability Plan develop appropriate access to natural areas through the installation of trails and signage within the City's bushland, wetland and coastal zones.	Plan/Strategy	All
City of Joondalup Community Consultation and Engagement Policy	In accordance with the City's City of Joondalup Community Consultation and Engagement Policy seek community opinion and provide information on the City's strategic environmental management initiatives.	Policy	All
School Connections Program	Continue to implement the School Connections Program to increase communication between the City of Joondalup and the schools within its boundaries and to connect schools to the City's programs including the Adopt-a-Coastline, Waste Education – Reduce, Reuse, Recycle, Recover and the Capture Nature Photography Competition.	Overarching Program	All

Community involvement Indicators

The following indicators will be monitored annually to determine the continued state of community involvement in environmental management and the effectiveness of the City's responses.

<p>Indicator 1</p> <p>Waste present in City reserves (items/per ha/yr)</p> <p>(The amount of waste disposed of in City reserves is a measure of community ownership of natural areas)</p>	<p>Source</p> <p>Data is collected using transects to measure waste present within ten of the City's reserves.</p>	<p>Aspirational Trend</p> <p>Decrease</p>	<p>Reportable Period</p> <p>2014-2019</p>
<p>Indicator 2</p> <p>Number of natural area Friends Groups operating within City of Joondalup (number/yr)</p> <p>(Includes a list of current groups)</p>	<p>Source</p> <p>Number of registered City of Joondalup Friends Groups.</p>	<p>Aspirational Trend</p> <p>Increase</p>	<p>Reportable Period</p> <p>2014-2019</p>
<p>Indicator 3</p> <p>Area managed by City of Joondalup Friends Groups(ha/yr)</p>	<p>Source</p> <p>Data provided through City of Joondalup Friends Groups Annual Reports.</p>	<p>Aspirational Trend</p> <p>Increase</p>	<p>Reportable Period</p> <p>2014-2019</p>
<p>Indicator 4</p> <p>Community satisfaction with City of Joondalup environmental events/initiatives (%)</p>	<p>Source</p> <p>Data collected through feedback from participants regarding individual initiatives rated from not satisfied to very satisfied.</p>	<p>Aspirational Trend</p> <p>Increase</p>	<p>Reportable Period</p> <p>2014-2019</p>
<p>Indicator 5</p> <p>Community perception regarding environmental issues and environmental management within the City of Joondalup.</p>	<p>Source</p> <p>Data collected through City's Community Perceptions Survey</p>	<p>Aspirational Trend</p> <p>Increase</p>	<p>Reportable Period</p> <p>2015-2019</p>

Implementation

Environment Plan Responses

The following responses will be implemented over the life of the *Environment Plan 2014-2019* in order to improve the state of the City's local environment and to achieve the objectives within the Plan.

Responses		Themes Addressed				
Overarching Program/Plan/Strategy/Policy	Description	Biodiversity Management	Water Management	Climate Change Mitigation	Waste Management	Community involvement
Natural Area Management Plans	Continue to develop Natural Areas Management Plans to improve the strategic management of the City's native vegetation and ecosystems.	✓				
Yellagonga Integrated Catchment Management Plan 2014 -2018	Implement the new Yellagonga Catchment Management Plan to ensure the long term protection of the Yellagonga Wetlands with a focus on addressing the current and future impacts of climate change.	✓	✓			
Coastal Foreshore Natural Areas Management Plan	Implement the City's Coastal Foreshore Natural Areas Management Plan to protect and enhance the native vegetation within the City's coastal foreshore areas.	✓				
Think Green Environmental Education Program	Through the Think Green Environmental Education Program continue to raise the awareness the environment within the community.	✓	✓	✓	✓	✓
Weed Management Plan 2014-2019	Implement the City's Weed Management Plan to provide guidance on weed surveying and monitoring, priority weeds species control and seasonal weed control measures.	✓				

Responses		Themes Addressed				
Overarching Program/Plan/Strategy/Policy	Description	Biodiversity Management	Water Management	Climate Change Mitigation	Waste Management	Community involvement
Fire Management Plan 2015-2020	Develop and implement an overarching City of Joondalup Fire Management Plan to provide a coordinated approach to minimising the risk of fire within Natural Areas.	✓				
Pathogen Management Plan 2013-2016	Implement the City's Pathogen Management Plan to provide guidance on pathogen management, control measures, staff training and to inform the development of community education strategies regarding pathogens. Undertake a major review of the Pathogen Management Plan in 2015-16.	✓				
Schedule 5 of the City's District Planning Scheme	Undertake a review of Schedule 5 of the City's <i>District Planning Scheme</i> in order to determine priority reserves for protection, as informed by bushland condition assessments.	✓				
Vegetation Retention Policy	Develop and implement a City's <i>Vegetation Retention Policy</i> to encourage the retention of natural landforms and native vegetation within the City of Joondalup	✓				
Feral Animal Management Program	Continue to implement management actions to address the environmental impacts of domestic and pest animals within the City's natural areas.	✓				
Coastal Adaptation Planning and Implementation Project	Implement the Coastal Adaptation Planning and Implementation Project to ensure that the outcomes of the City's Coastal Vulnerability Studies are integrated into City policies, planning and maintenance schedules and Capital Works	✓				

Responses		Themes Addressed				
Overarching Program/Plan/Strategy/Policy	Description	Biodiversity Management	Water Management	Climate Change Mitigation	Waste Management	Community involvement
	Programs where relevant.					
Climate Change Strategy 2014 - 2019	Implement the Climate Change Strategy to provide guidance the City's climate change management activities over the next five years. It addresses climate change mitigation and adaptation and has both a corporate and community focus.	✓	✓	✓		
Implementation of State Coastal Planning Policy 2.6	Implement the State Coastal Planning Policy 2.6 when approving developments under the City's Local Planning Scheme. SCPP 2.6 provides guidance for decision making within the coastal zone including managing development and land use change; establishment of foreshore reserves; and to protect, conserve and enhance coastal values.	✓				
Strategic Partnerships	Investigate opportunities to partner with stakeholders, industry groups and research institutions to enable the City to build capacity and gain information relating to best practice approaches to environmental management	✓	✓	✓	✓	
City Water Plan 2012 -2015	<p>Implement the City Water Plan to provide a coordinated approach to the management of water resources within City.</p> <p>The City Water Plan identifies the main water related issues impacting the City (including climate change) and sets objectives for scheme and groundwater conservation, water quality and quantity improvement.</p> <p>Undertake a major review in 2015/2016.</p>		✓			

Responses		Themes Addressed				
Overarching Program/Plan/Strategy/Policy	Description	Biodiversity Management	Water Management	Climate Change Mitigation	Waste Management	Community involvement
Think Green – Green Office Program	Continue to implement the Think Green – Green Office Program, a cultural change program targeting City staff to promote more sustainable behaviours and attitudes within their everyday work life.		✓	✓		
Stormwater Management Policy	Implement and review the Stormwater Management Policy to provide guidance on matters relating to stormwater planning and maintenance including the protection of environmental, social and economic values, and the integration of water sensitive design principles into planning and development within the City.		✓			
Environmentally Sustainable Design for City Buildings Policy	Continue to implement the Environmentally Sustainable Design for City Buildings Policy to facilitate the integration of environmentally sustainable design principles into the siting, design and construction of new City-owned or City-managed buildings, renovation projects and retrofitting.		✓	✓		
Bike Plan 2009	Continue to implement the Bike Plan to increase cycling infrastructure such as pathways, bike parking and signage within the City and undertake initiatives to raise the awareness of cycling and its benefits within the community.			✓		

Responses		Themes Addressed				
Overarching Program/Plan/Strategy/Policy	Description	Biodiversity Management	Water Management	Climate Change Mitigation	Waste Management	Community involvement
	Undertake a major review of the Bike Plan in 2015-16.					
Walkability Plan 2013 - 2018	Continue to implement the Walkability Plan 2013 – 2018. The Plan provides a strategic guide to investing in and managing walking and cycling infrastructure to ensure usability, appropriate signage and efficient and effective linkages. The Plan also identifies opportunities for enhanced community education and awareness of active recreational opportunities in the region. Undertake a major review of the Walkability Plan in 2017-18.			✓		✓
Think Green -Community Energy Program	Continue to implement the Think Green Energy Program to promote energy conservation and climate change awareness to the community.			✓		
Integrated Transport Management Plan	Develop and implement an Integrated Transport Management Plan to inform future transport planning at the City.			✓		
Waste Management Plan 2014 - 2017	Develop and implement a Waste Management Plan to provide guidance on the City's waste management operations over the next 3 years. Undertake a major review of the Waste Management Plan in 2016/17				✓	

Responses		Themes Addressed				
Overarching Program/Plan/Strategy/Policy	Description	Biodiversity Management	Water Management	Climate Change Mitigation	Waste Management	Community involvement
Waste Management Policy	Continue to implement the City's Waste Management Policy which outlines the key components of providing comprehensive waste disposal services to the community.				✓	
Think Green- Waste Education Program	Develop community waste education initiatives under the City's Think Green Environmental Education Program including a range of brochures, recycling calendars and website information to inform the community of appropriate waste management practices.				✓	✓
Strategic Waste Management	Continue to liaise with key stakeholders including the Mindarie Regional Council, the Western Australian Waste Authority and the Western Australian Local Government Association in order to increase access to waste management information and funding opportunities.				✓	
Support for Friends Groups	Continue to provide support to the City of Joondalup Friends Group through the implementation of the City's Friends Group Manual.					✓
Environmental Development Community Funding	Continue to provide funding opportunities to schools and community groups through the delivery of the City's Environment Development Community Funding Program.					✓

Responses		Themes Addressed				
Overarching Program/Plan/Strategy/Policy	Description	Biodiversity Management	Water Management	Climate Change Mitigation	Waste Management	Community involvement
City of Joondalup Community Consultation and Engagement Policy	In accordance with the City's Community Consultation and Engagement Policy seek community opinion and provide information on the City's strategic environmental management initiatives.					✓
School Connections Program	Continue to implement the School Connections Program to increase communication between the City of Joondalup and the schools within its boundaries and to connect schools to the City's programs including the Adopt-a-Coastline, Waste Education – Reduce, Reuse, Recycle, Recover and the Capture Nature Photography Competition.					✓

Summary of Environment Plan Indicators

The following indicators will be reported on an annual basis to monitor the progress of the implementation of the *Environment Plan 2014-2019*.

Biodiversity Management Indicators			
Indicator 1 Annual density of environmental weeds (%) within City of Joondalup Natural Areas	Source Measured on three transects (a line along which environmental data is collected). Ten of the City's reserves are assessed on an annual basis.	Aspirational Trend Decrease	Reportable Period 2014 -2019
Indicator 2 Percentage of natural areas protected within City reserves (ha)	Source Areas included in the City's District Planning Scheme Schedule 5 and City of Joondalup Bush Forever sites.	Aspirational Trend Increase	Reportable Period 2014 -2019
Indicator 3 Vegetation Condition of City of Joondalup Major Conservation Areas. (% of area in pristine, excellent, very good, good, degraded or completely degraded condition)	Source Assessed through floristic surveys undertaken within City of Joondalup Major Conservation Areas utilising the Keighery Scale, a tool used to rate the condition of vegetation from pristine to completely degraded.	Aspirational Trend Not Applicable	Reportable Period 2018-19
Water Management Indicators			
Indicator 1 Total Corporate Scheme Water Consumption (kL/yr)	Source Consumption data provided through Planet Footprint Reporting utilising Water Corporation billing information.	Aspirational Trend Decrease	Reportable Period 2014-2019
Indicator 2 Corporate Scheme Water Consumption per capita (kL/yr)	Source Consumption data provided through Planet Footprint Reporting utilising Water Corporation billing information. Population data provided by i.d community profile.	Aspirational Trend Decrease	Reportable Period 2014-2019

Water Management Indicators			
Indicator 3 Average Community Scheme Water Consumption by Suburb (kL/household/yr)	Source Data provided annually by the Water Corporation.	Aspirational Trend Decrease	Reportable Period 2014-2019
Indicator 4 Total Corporate Groundwater Consumption (kL/yr) (This indicator measures water used by the City for irrigation purposes and does not include private groundwater use)	Source Data collected through monthly monitoring of City groundwater bores.	Aspirational Trend Decrease	Reportable Period 2014-2019
Climate Change Mitigation Indicators			
Indicator 1 Total Corporate energy use (GJ/yr)	Source Consumption data provided through Planet Footprint Reporting utilising electricity and gas billing information.	Aspirational Trend Decrease	Reportable Period 2014-2019
Indicator 2 Net Corporate greenhouse gas emissions (t CO ₂ -e/yr)	Source Emissions data provided through Planet Footprint Reporting utilising billing information.	Aspirational Trend Decrease	Reportable Period 2014-2019
Indicator 3 Renewable energy produced by the City of Joondalup (GJ/yr)	Source Data sourced from the Greensense monitoring of photovoltaic systems installed on City buildings.	Aspirational Trend Increase	Reportable Period 2014-2019
Indicator 4 Average community electricity use per suburb (GJ household/yr)	Source Data provided annually by utility providers (eg- Synergy). (Data is only provided on average consumption per suburb per household)	Aspirational Trend Decrease	Reportable Period 2014-2019

Waste Management Indicators			
Indicator 1 Total residential waste generated (tonnes/yr)	Source Tonnage data provided through measurement of individual waste streams.	Aspirational Trend Decrease	Reportable Period 2014-2019
Indicator 2 Residential waste generated per capita (tonnes/capita/yr)	Source Tonnage data provided through measurement of individual waste streams. Population data provided by i.d community profile.	Aspirational Trend Decrease	Reportable Period 2014-2019
Indicator 3 Residential waste diverted from landfill (%) (tonnes/yr)	Source Tonnage data provided through measurement of individual waste streams. Population data provided by i.d community profile.	Aspirational Trend Increase	Reportable Period 2014-2019
Indicator 4 Amount of waste recycled as a percentage of total waste generated. (tonnes/yr)	Source Tonnage data provided through measurement of individual waste streams.	Aspirational Trend Increase	Reportable Period 2014-2019
Community Involvement Indicators			
Indicator 1 Waste present in City reserves (items/per ha/yr) (The amount of waste disposed of in City reserves is a measure of community ownership of natural areas)	Source Data is collected using transects to measure waste present within ten of the City's reserves.	Aspirational Trend Decrease	Reportable Period 2014-2019

Community Involvement Indicators			
Indicator 2 Number of natural area Friends Groups operating within City of Joondalup (number/yr)	Source Number of registered City of Joondalup Friends Groups.	Aspirational Trend Increase	Reportable Period 2014-2019
Indicator 3 Area managed by City of Joondalup Friends Groups(ha/yr)	Source Data provided through City of Joondalup Friends Groups Annual Reports.	Aspirational Trend Increase	Reportable Period 2014-2019
Indicator 4 Community satisfaction with City of Joondalup environmental events/initiatives (%)	Source Data collected through feedback from participants regarding individual initiatives rated from not satisfied to very satisfied.	Aspirational Trend Increase	Reportable Period 2014-2019
Indicator 5 Community perception regarding environmental issues and environmental management within the City of Joondalup.	Source Data collected through City's Community Perceptions Survey	Aspirational Trend Increase	Reportable Period 2015-2019

Appendix 1

Federal policies, plans and strategies

The City of Joondalup *Environment Plan 2014–2019* has been developed to align with the Local, State and Federal Government planning context.

Federal policies, plans and strategies
Urban Planning and Sustainability
<p><i>Australia to 2050: Future Challenges</i>, the 2010 Intergenerational Report</p> <p>Produced by the Federal Treasury and details the challenges facing Australia regarding its ageing population and outlines the Federal Government's proposed agenda in response to these challenges.</p>
<p><i>COAG National Objective and Criteria for Future Strategic Planning of Capital Cities</i></p> <p>Following the 2010 <i>Intergenerational Report</i>, the Council of Australian Governments (COAG) agreed to a national objective and nine criteria to ensure Australian cities are globally competitive, productive, sustainable, liveable, socially inclusive and are well-placed to meet future challenges and growth.</p>
<p><i>Our Cities, Our Future: A National Urban Policy for a Productive, Sustainable and Liveable Future</i></p> <p>Developed under the COAG cities reform agenda the Policy establishes a long-term National framework to guide policy development and public and private investment in cities and to improve the productivity, sustainability and liveability of Australia's major urban centres.</p>
<p><i>Sustainable Australia — Sustainable Communities: A Sustainable Population Strategy for Australia 2011</i></p> <p>Developed by the Federal Department of Sustainability, Environment, Water, Population and Communities. And supports and complements the <i>National Urban Policy</i> under the COAG reform agenda. <i>Sustainable Australia — Sustainable Communities</i> outlines the Federal Government's framework for a sustainable Australia. The Strategy is intended to help to ensure that future population change is compatible with the economic, environmental and social wellbeing of the country.</p>
Biodiversity Conservation
<p><i>Environment Protection and Biodiversity Conservation Act 1999</i></p> <p>The Act provides for the protection of the environment and the conservation of biodiversity, and for related purposes.</p>
<p><i>Australia's Biodiversity Conservation Strategy 2010–2030</i></p> <p>An overarching Strategy from the Department of Sustainability, Environment, Water, Population and Communities aimed at helping to stop the decline in Australia's biodiversity. The Strategy identifies Priorities for Action which indicates where change is needed in the way Australians view, understand and approach biodiversity issues.</p>
<p><i>National Weed Strategy 1997</i></p> <p>Provides a strategic framework for managing weeds at a national level. As part of the implementation of the National Weeds Strategy, 32 Weeds of National Significance are identified as nationally agreed priority plant species for control and management based on the criteria of invasiveness and impact characteristics, potential and current area of spread and economic, environmental and social impacts.</p>

Water Management
<p><i>The National Water Initiative (NWI) 2004</i></p> <p>A shared government commitment to increase water efficiency for the benefit of the Australian people, economy and the environment. The NWI has contributed to the water reform agenda in Western Australia through the following:</p> <ul style="list-style-type: none"> • Intergovernmental Agreement on a National Water Initiative - signed by COAG 25 June 2004. • Western Australia became a signatory in April 2006. • Western Australia NWI Implementation Plan developed in 2007 and includes: • Improved water management planning; • Review of water access processes; and • Legislative water reform.
Climate Mitigation
<p><i>Direct Action Plan 2013</i></p> <p>The Federal Government currently has a target of reducing Australia's greenhouse emissions by five per cent below 2000 levels by 2020. The central element to the <i>Direct Action Plan</i> is an Emissions Reduction Fund to source low-cost emissions reductions and provide incentives for emission reduction activities across the Australian economy. The Emissions Reduction Fund is currently in development.</p>
Waste Management
<p><i>National Waste Policy 2009</i></p> <p>The National Waste Policy provides an efficient and environmentally responsible approach to waste management in Australia. The policy, agreed by all State environment ministers in November 2009, and endorsed by the Council of Australian Governments, sets Australia's waste management and resource recovery direction to 2020.</p>

State policies, plans and strategies

State policies, plans and strategies
Urban Planning and Sustainability
<p><i>Directions 2031 (2010)</i>¹²</p> <p>Provides a high level spatial framework and strategic plan that establishes a vision for future growth of the metropolitan Perth and Peel region; and guides the detailed planning and delivery of housing, infrastructure and services necessary to accommodate a range of growth scenarios.</p>
<p><i>Draft State Planning Strategy 2012</i></p> <p>The Strategy presents a vision for Western Australia to 2050 and beyond based on a framework of planning principles, strategic goals and State strategic directions. The Strategy is the Government's proposed response to the opportunities and challenges Western Australia is likely to face in the future.</p>
Urban Planning and Sustainability
<p><i>State Coastal Planning Policy 2.6</i></p> <p>Provides for the long term sustainability of WA's coast through guiding land use and development decision-making within the coastal zone including managing development and land use change; establishment of coastal foreshore reserves; and to protect, conserve and enhance coastal values.</p>
Biodiversity Conservation
<p><i>Environmental Protection Act 1986</i></p> <p><i>The Act provides authority to the Environmental Protection Authority (EPA) for the prevention, control and abatement of pollution and environmental harm, for the conservation, preservation, protection, enhancement and management of the environment in Western Australia.</i></p>
<p><i>Government of Western Australia "Bush Forever" Strategy 2000</i></p> <p>The Strategy identifies regionally significant bushland in the Perth Metropolitan Region to be retained, managed and protected forever.</p>

¹² Department of Planning (2010)

Biodiversity Conservation
<p><i>State Planning Policy 2.8 — Bushland Policy for the Perth Metropolitan Region</i></p> <p>Provides a framework to ensure bushland protection and management issues in the Perth Metropolitan Region are appropriately addressed and integrated with broader land use planning and decision-making. The long-term aim of the Policy is to secure protection of biodiversity and associated environmental values. The Policy recognises the protection and management of significant bushland areas as a fundamental consideration in the planning process, whilst also seeking to integrate and balance wider environmental, social and economic considerations.</p>
<p><i>A 100-year Biodiversity Conservation Strategy for Western Australia: Blueprint to the Bicentenary in 2029 (draft)</i></p> <p>Developed in response to the problem of continuing decline in indigenous biodiversity, and outlines opportunities to protect and restore biodiversity in the State. Overall, the goal of the Strategy is to recover and conserve the State's biodiversity within 100 years.</p>
<p><i>Environmental Weed Strategy for Western Australia 1999</i></p> <p>The Department of Conservation and Land Management (CALM) (now Department of Parks and Wildlife (DPaW)) developed an Environmental Weed Strategy for Western Australia (WA) (1999). The Strategy prioritises 1,350 weed species using the criteria of invasiveness, distribution and environmental impacts to rate weeds as high, moderate, mild or low priority.</p>
<p><i>Swan Natural Resource Management Region Environmental Weed Census and Prioritisation 2008</i></p> <p>The Swan Catchment Council (SCC) and the Department of Parks and Wildlife (formerly the Department of Environment and Conservation) conducted an environmental weed assessment of over 900 weeds in the Swan Natural Resource Management (NRM) Region to identify the most threatening species, in order to prioritise works programs and effectively allocate resources. The assessment prioritises weed species using ratings of ecological impact, invasiveness, current and potential distribution in the region and recognised importance (existing classifications or its recognised weed potential elsewhere) as very high, high, medium, low, unknown and further assessment required.</p>
<p><i>Adapting to our Changing Climate 2012</i></p> <p>Outlines the key climate change challenges the State will face and provides a strategic approach to address them. The Strategy identifies the following areas where adaptation will be needed.</p>
Water Management
<p><i>Draft Perth- Peel Regional Water Plan 2010-2030¹³</i></p> <p>Sets the strategic directions for the sustainable management of the region's water resources to the year 2030. It provides a blueprint for the next 20 years for the management, conservation and development of water resources in the region.</p>
<p><i>Better Urban Water Management Framework (WAPC)</i></p> <p>Provides guidance on the implementation of <i>State Planning Policy 2.9 — Water Resources</i>. The Framework is designed to facilitate better management and use of urban water resources by ensuring an appropriate level of consideration is given to the total water cycle at each stage of the planning system.</p>

¹³ Department of Water (2009)

Water Management
<p><i>Securing Western Australia's Water Future – A Position Paper (2013)</i>¹⁴</p> <p>Outlines policies which provide increased certainty to water users including key industry sectors such as mining, horticulture and agriculture, and local government, and drives new ways of effectively and efficiently managing water resources.</p>
<p><i>Draft Gnamara Sustainability Strategy(2009)</i>¹⁵</p> <p>A cross-government initiative working on an action plan that will ensure the sustainable use of water for drinking and commercial purposes and to protect the environment.</p>
<p><i>State Water Plan 2007</i> (Department of Water)</p> <p>Provides a framework to plan and manage Western Australia's water resources. The Plan sets out broad strategic directions and policies including an overview of water availability and use in Western Australia, current and projected trends in water demand and options available to meet these demands.</p>
<p><i>Adapting to our Changing Climate (2012)</i></p> <p>Outlines the key climate change challenges the State will face and provides a strategic approach to address them. The Strategy identifies the following areas where adaptation will be needed.</p>
Climate Mitigation
<p><i>Public Transport Plan for Perth in 2031: Mapping out the Future for Perth's Public Transport Network (draft)</i></p> <p>Currently still in draft form, the Western Australian Department of Transport's <i>Public Transport Plan for Perth in 2031</i> outlines the State Government's vision for improved and expanded public transport in Perth. The Plan addresses congestion and accessibility issues associated with Perth's growth to an expected population of 2.5 million by 2031.</p>
<p><i>Draft WA Bicycle Network Plan 2012 - 2021</i>¹⁶</p> <p>Provides a blueprint for metropolitan and regional cycle facilities to encourage and support bicycle trips. It identifies appropriate routes and supporting facilities that protect existing routes.</p>
<p><i>Energy 2031 (2012)</i>¹⁷</p> <p>Outlines a vision and long-term plan for WA's energy sector, providing industry and the community with clarity about the sector's direction and its context for decision-making.</p>
Waste Management
<p><i>Western Australian Waste Strategy: Creating the right environment (2012)</i>¹⁸</p> <p>Sets the long-term strategic directions and priorities for the way in which waste issues are managed in WA.</p>

¹⁴ Department of Water (2013)

¹⁵ Gnamara Coordinating Committee (2009)

¹⁶ Department of Transport (2012)

¹⁷ Department of Finance – Public Utilities Office (2012)

¹⁸ Waste Authority (2012)

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Draft Environment Plan 2014-2019 Community Consultation Summary

Feedback Form Question/ Section	ID	Comment	City Response
What do you like about the Draft Environment Plan 2014-2019?	LC	I'm amazed the COJ has addressed so many aspects of life in Joondalup. Excellent plan.	Comment noted.
Are there any changes / improvements that you think should be made to the Draft Environment Plan 2014-2019?	LC	<p>Developing land in our north coastal strip with small blocks thus not allowing trees/bushes to be planted to help cool down the climate. The result is a sea of rooftops.</p> <p>Black tiled roofs drawing heat need to be disallowed in the COJ.</p>	<p>The City supports the greening of verges by supplying and planting trees on residential verges free of charge, at the request of the property owner. Residents may apply to have one or more trees planted by the City on the verge adjacent to their property.</p> <p>The City undertakes annual tree planting on the City's public open space, verges and medians. The City has committed through its <i>Climate Change Strategy 2014-2019</i> to continue to plant trees on residential verges, City open spaces, parks, verges and medians with a minimum of 500 trees being planted in 2014-2015, cumulatively increasing by 100 trees per year from 2015-2016 to 2018-2019.</p> <p>Requirements for the construction of new homes and major renovations are prescribed within the Building Code of Australia (BCA). Whilst the City cannot enforce provisions over and above the BCA, the City does encourage the integration of environmentally sustainable design principles into new and redeveloped residential, commercial and mixed-use buildings (excluding single and grouped dwellings, internal fit outs and minor extensions) in the City of Joondalup through its <i>Environmentally</i></p>

Feedback Form Question/ Section	ID	Comment	City Response
			<i>Sustainable Design Policy.</i>
Do you have any other comments?	LC	The COJ is doing a great job.	Comment noted.
What do you like about the Draft Environment Plan 2014-2019?	MH	Thank you for asking me to comment on the draft Environment Plan. The majority of the plan has been well researched and documented.	Comment noted.
Are there any changes / improvements that you think should be made to the Draft Environment Plan 2014-2019?	MH	<p>I feel that Theme 5 Community Involvement is narrow and unimaginative with regard to who the “Community” is and seems to centre on the Friends groups. I am a member of a Friends group.</p> <p>The health of natural bushland can also be measured by the amount and type of wildlife present in those lands.</p> <p>There should be mention of <u>initiating or increasing contact</u> with the groups mentioned below and a sharing of expertise and resources with these groups: Malubillai is a group of volunteers who receive injured wildlife from the public or local vets. They nurse the wildlife in their own homes and rehabilitate it and then release it back into the area it was found if possible or to a safer</p>	<p>Comment noted.</p> <p>The City undertakes fauna and flora surveys in major conservation areas as part of its Natural Areas Management Plans Program. The data from these surveys are then used in the development and implementation of its Natural Area Management Plans.</p> <p>The <i>Draft Environment Plan 2014–2019</i> includes the overarching program <i>Strategic Partnerships</i> under the Biodiversity theme. This program involves investigating opportunities to partner with stakeholders, industry groups and research institutions to enable the City to build capacity and gain information relating to best practice approaches to environmental management.</p>

Feedback Form Question/ Section	ID	Comment	City Response
		<p>area in natural bushland if needed. They particularly care for birds, water fowl, lizards, Kangaroos etc. They are registered with DEC.</p> <p>Carnaby Cockatoo are a partially government funded group that checks on cockatoo breeding grounds and requests the help of the community to “count” these cockatoo’s in specific areas on specific days to determine the increase or decrease in numbers as these birds are an endangered species.</p> <p>Perth Zoo who have specific breeding programmes of native wildlife and they have conducted wild life release programmes in bushland within the City of Joondalup</p> <p>Universities have specific schools/departments that could conduct research within the bushlands as part of their curriculum, particularly encouraging Masters or PhD students. The curriculum for students studying for their initial degree in specific relevant studies should include field trips, weeding or pathogen collection studies etc in the City of Joondalup bushlands. The City of Joondalup should be encouraging the increase in this type of student involvement at university level and encourage student involvement in supporting and assisting Friends groups.</p> <p>School students could be involved in adopting some bushland, studying it and encouraged to be a member of a Friends group that looks after the part of bushland that the school has adopted.</p>	<p>The City’s School Connections program aims to improve communication between the City of Joondalup and the schools within its boundaries. The City’s School Liaison Officer communicates with and provides support to schools, as well as</p>

Feedback Form Question/ Section	ID	Comment	City Response
		<p>I would like to see the City of Joondalup reaching out to local businesses to ask them to sponsor areas of bushland and for their employees to work with the Friends groups on the area of bushland that the business has sponsored.</p>	<p>linking them to programs provided by the City. These programs include: Adopt-a-Coastline, Waste Education – Reduce, Reuse, Recycle, Recover and the Capture Nature Photography Competition. The City is also currently developing an Adopt-a-Bushland program and Yellagonga Wetland School Activity Sheets. Information on the Schools Connections Program has been added into the <i>Environment Plan 2014–2019</i> under the Community Involvement theme.</p> <p>Comment noted.</p>
Do you have any other comments?	MH	<p>I like the fact that the report mentions that the “community” should feel that they <u>have a sense of ownership and decision making</u> in protecting and improving the state of natural bushland but this can only be achieved if the City of Joondalup reaches out and actively invites and encourages a diverse number of individual people, organisations, academic institutions and businesses that constitute the broad term of “community”.</p>	<p>Comment noted.</p>
Are there any changes / improvements that you think should be made	JD	<p>There are a number of points I would like to make with regard to the waste management aspect of the plan;</p>	<p>The <i>Draft Environment Plan 2014–2019</i> identifies the development of a <i>Waste Management Plan 2014–2017</i> under the Waste Management theme. This proposed Plan will provide more detail and guidance on the City’s waste management activities for the next 3 years.</p>

Feedback Form Question/ Section	ID	Comment	City Response
to the Draft Environment Plan 2014-2019?		<p>Plastic bags Local government is the ideal way to reduce the community's horrendous and excessive use of single use plastics. Esperance has been 'Too Fantastic for Plastic' for years. Unless you use your chosen position of responsibility to act no-one else will move first. Both the major supermarket chains are hiding behind the statement 'We won't move first in case we lose out.' With control over the Lakeside Shopping Centre, you would be able to phase out ALL plastic bags, for all retailers, not just supermarkets. If you can't be leaders, then at least follow the example given by Target, Bunnings, The Good Guys and Office Works. These bags can be seen everywhere in our community, right down to the ocean where they persist for years doing endless damage to the marine environment.</p> <p>Single Use Plastics At Joondalup City Council you have an opportunity to greatly reduce peoples use of water bottles by providing drinking water fountains in many more places throughout the city, eg streets, Lakeside, all public venues, legislating all shopping centres and public venues such as sports grounds to provide drinking water fountains. In the process you would be assisting public health campaigns to reduce the consumption of sugary drinks that are contributing to the obesity problem.</p>	<p>The City believes that the best approach to dealing with this issue is at a State level to enable consistency across Western Australian retailers. The City does encourage residents to use reusable bags when shopping through its Think Green Environmental Education Program.</p> <p>The City installs drinking fountains within its public open space areas (i.e. parks and playgrounds) and along key walking trails. In 2013/14 drinking fountains were installed at Sir James McCusker Park and Mawson Park. The City also has a Foreshore Path Drinking Fountain Program which has an annual budget allocated to it within the City's Capital Works Program in 2013/14 the City completed drinking fountains at Sorrento Foreshore, Key West Mullaloo and Ocean Reef Foreshore. The City's <i>Walkability Plan</i> includes recommendations to install drinking fountains along the</p>

Feedback Form Question/ Section	ID	Comment	City Response
		<p>Guide to Domestic Waste and Recycling I made a phone call to you during 2012 asking if ice-cream and margarine containers could be recycled. The answer was very clearly YES. All plastic items marked with the recycling numbers 1 - 5, could be placed in the bin. However even the 2013-2014 guide still does not include this information clearly. These are very common items and I can only assume that vast quantities of such plastics are currently ending up in landfill as a result.</p> <p>Hazardous Waste For many people a journey to Tamala Park is just not possible to dispose of batteries, fluorescent lights etc. I feel that you could put more effort into the easy access for recycling of all these items. I am aware that all disposal sites would need to be manned but the future costs of dumping such waste is enormous.</p>	<p>Yellagonga Regional Park Key Trails and the Sunset Coast Trail. As a local government the City does not have the authority to require shopping centres or private land owners to install drinking fountains.</p> <p>The <i>Draft Environment Plan 2014–2019</i> identifies the Think Green – Waste Education Program as an overarching program under the Waste Management theme. This includes the development of community waste education initiatives under the City’s Think Green Environmental Education Program including a range of brochures, recycling calendars and website information to inform the community of appropriate waste management practices.</p> <p>The Guide to Domestic Waste and Recycling 2014-2015 will include text regarding recycling plastic containers.</p> <p>City residents may dispose of household hazardous waste at the Tamala Park Landfill Facility or Balcatta Recycling Centre. Facilities that accept household hazardous waste need to be operated in accordance with the Department of Environment Regulation’s <i>Guidelines for the design and operation of facilities for the acceptance and storage of household hazardous waste</i>. Household hazardous waste will be addressed in the proposed <i>Waste Management Plan 2014-2017</i>. The City also has collection points for dry-cell batteries at the City’s libraries and other community facilities.</p>

Feedback Form Question/ Section	ID	Comment	City Response
		<p>Landfill</p> <p>As a strategy to deal with waste, landfill is to say the least outdated. Pressures of limited space have lead many European cities to use their unrecyclable waste to produce energy, either in the form of gas or by incinerating it. What plans do we have for Joondalup?</p>	<p>The City of Joondalup is a member of the Mindarie Regional Council (MRC) which operates the Tamala Park Landfill Facility and the Resource Recovery Facility, Neerabup. Methane gas extracted from the Tamala Park Landfill is converted into clean renewable electricity by the MRC's joint venture partner, Landfill Gas and Power Pty Ltd. The Landfill Gas Energy Power Station at Tamala Park has been in operation since January 2004, it has a current capacity of 5MW and is Western Australia's largest landfill and waste-to-energy project.</p> <p>The Resource Recovery Facility processes 100,000 tonnes per year of domestic rubbish, converting it to 40,000 tonnes of compost. The compost is used for rehabilitation on degraded lands and for other beneficial land care uses.</p>
What do you like about the Draft Environment Plan 2014-2019?	VH	It is very detailed and comprehensive in its aims	Comment noted.

Feedback Form Question/ Section	ID	Comment	City Response
Are there any changes / improvements that you think should be made to the Draft Environment Plan 2014-2019?	VH	It is kept in general terms and does not actually give any information on how the COJ intends to put the plan into action.	The initiatives that the City is undertaking to reach the objectives within the <i>Draft Environment Plan 2014–2019</i> are listed in the Implementation section on page 54.
Do you have any other comments?	VH	<p>These are practical suggestions that the COJ might already have considered, however, they are not stated in the plan:</p> <ul style="list-style-type: none"> - to maintain biodiversity we must stop culling top predators - All new building approvals must incorporate solar panels and rainwater tanks 	<p>The City's Feral Animal Management Program targets control of fox and rabbit populations within its key conservation areas. The presence of feral animals can cause significant impacts on ecosystems, flora and fauna. Reducing the presence of feral predators such as foxes will improve biodiversity.</p> <p>Requirements for the construction of new homes and major renovations are prescribed within the Building Code of Australia (BCA). Whilst the City cannot enforce provisions over and above the BCA, the City does encourage the integration of environmentally sustainable design principles into new and redeveloped residential, commercial and mixed-use buildings (excluding single and grouped dwellings, internal fit outs and minor extensions) in the City of Joondalup through its <i>Environmentally Sustainable Design Policy</i> and land or buildings within the City</p>

Feedback Form Question/ Section	ID	Comment	City Response
		<ul style="list-style-type: none"> - encourage householders to install wastewater recycling technology - a complete ban on felling mature native trees anywhere within the COJ - phasing out of plastic shopping bags within the COJ shopping centres - provide more collection places for e-waste - introduce legislation against excessive packaging of goods - stop the urban sprawl, build up not out - reduce lot sizes, allow more density building 	<p>through its <i>Small Scale Renewable Energy Systems Policy</i>.</p> <p>In addition the City encourages residents to undertake sustainability improvements within their home and gardens and to improve the sustainability of their lifestyles through its Think Green Environmental Education Program.</p> <p>Comment noted.</p> <p>The City believes that the best approach to dealing with this issue is at a State level to enable consistency across Western Australian retailers. The City does encourage residents to use reusable bags when shopping through its Think Green Environmental Education Program.</p> <p>E-waste can be deposited at the Tamala Park Recycling Facility. The City also has collection points for old mobile phones at the City's libraries and other community facilities. The City has scheduled four e-waste collection days to be held at Craigie Leisure Centre in 2014 - 15.</p> <p>As a local government the City does not have the authority to introduce legislation. This needs to be done at a State Government or Federal Government level.</p> <p>The City's Local Planning Strategy outlines the vision and strategic planning direction for the City over the next 15 to 20 years. The</p>

Feedback Form Question/ Section	ID	Comment	City Response
			City's District Planning Scheme is the document that controls exactly how land may be used in the City of Joondalup. The City is currently finalising its Local Planning Strategy and undertaking a review of the <i>District Planning Scheme No.2</i> with a view of developing a new Local Planning Scheme.
What do you like about the Draft Environment Plan 2014-2019?	MA	<p>1) I am glad that the City of Joondalup recognizes the regional significance of many of the bushland areas it manages. I am glad that it plans to protect areas of native vegetation through the use of planning mechanisms in the future, as well as on ground management (p.20). This is a very worthy aspirational goal.</p> <p>2) I am glad that the City plans to implement a "Vegetation Retention Policy" to "encourage the retention of natural landforms and native vegetation within the City of Joondalup". I would really like it if the City were to actually implement this policy in practice, and would stop applying for permission to clear native vegetation.</p> <p>3) I am glad to see that the City hopes to decrease its water consumption. It would be nice if my local park were not so heavily watered that it is permanently soggy.</p>	<p>Comment noted.</p> <p>Comment noted.</p> <p>The <i>City Water Plan 2012 – 2015</i> provides a coordinated approach for the City to sustainably manage water resources within City operations and the community. The City has programs in place to manage park irrigation including a Dry Parks Program which identifies 130 'dry parks' that are not reticulated and a Park Redevelopment Program which includes hydrozoning and ecozoning of parks.</p>

Feedback Form Question/ Section	ID	Comment	City Response
		<p>4) I am glad to see that the City plans to implement a Feral Animal Management Program. It will be so wonderful to have the rangers provided with equipment to catch feral cats, instead of spending their days sitting quietly observing these cats in our coastal parks.</p> <p>5) I am so glad that the City will be implementing its Pathogen Management Plan on the numerous City of Joondalup vehicles that drive through its parks, reserves and foreshores every day with soil attached to their tires. I look forward to seeing the wash-down stations installed at every entrance to the City's reserves.</p> <p>6) Under Theme 5 – Community Involvement, I applaud the objective of community appreciation and ownership of the natural environment. I applaud that the City says it realizes that it needs to support existing volunteers and enable new volunteers to become involved in the active management of the City's natural environment. I am glad to see the statement (p.50) that "Capacity may relate to the community's time, willingness, motivation and the perceived level of support".</p>	<p>Comment noted.</p> <p>Comment noted.</p> <p>Comment noted.</p>
Are there any changes / improvements that you think should be made	MA	1) I am sad that the City of Joondalup has been removing significant areas of bushland from its conservation listings. I am sad that it has removed its #1 site in its Perth Biodiversity Project rankings list of 2004, and that it plans to clear 19.7 ha of that site, in spite of the site being rated	Comment noted.

Feedback Form Question/ Section	ID	Comment	City Response
to the Draft Environment Plan 2014- 2019?		<p>as the highest conservation value site in the City of Joondalup.</p> <p>2) I am sad that it has used planning mechanisms to obtain back-door government approval via MRS amendments to obtain permission to clear part of its highest value conservation area of bushland. This is not in accord with the goals as announced in the Draft Environment Plan, 2014-19.</p> <p>3) I am sad to see that the City of Joondalup is planning to ignore State Coastal Planning Policy 2.6 on coastal foreshore development and their assessment of coastal vulnerability and of coastal setbacks to development. Perhaps the City has more expert coastal planners than the State government.</p> <p>4) I am sad that the City does not recognize that the main threat to environmental sustainability and the “conservation, preservation, protection, enhancement and management of the environment” is the City’s activities in destroying vegetation and planning extensive clearing of bushland.</p>	<p>Comment noted.</p> <p>Council has recently endorsed the City’s new <i>Climate Change Strategy 2014–2019</i>. This Strategy includes the project <i>Implementation of State Coastal Planning Policy 2.6</i> which identifies that the City will make planning decisions in accordance with the new State Coastal Planning Policy 2.6. The City has also undertaken Coastal Vulnerability Assessments along the entire coastline and will be developing a Coastal Adaptation Plan outlining activities to be implemented along the City’s coastal zone to adapt to the future impacts of climate change.</p> <p>Responses the City will take to protect the City’s bushland are identified in the <i>Draft Environment Plan 2014–2019</i> under the Biodiversity Management Responses section p.24.</p>

Feedback Form Question/ Section	ID	Comment	City Response
		<p>5) I am sad that the City thinks that Plans written for the “strategic management of the City’s native vegetation and ecosystems” are more important than on-ground work to control weeds. I do not think that weeds are influenced by strategic management plans.</p> <p>6) In reference to Theme 5 – Community Involvement, I am extremely sad that the City (particularly staff in Strategic and Organisational Development) refuse to share with existing community groups the information on weed mapping obtained by the City when they hire consultants. These reports were paid for with ratepayers’ money, and it is appropriate that they be shared with community groups involved in weeding in their local bushland. I am sad to hear that many existing leaders of environmental community groups are becoming discouraged by the City’s lack of transparency and accountability in sharing information, and I am sad to hear that City staff have been totally refusing to share that information.</p> <p>7) I am sad to see the condescension with which the City refers to the level of knowledge and skills in the community (p.50). Rather than complain about a lack of funding for “education initiatives”, the City may wish to acknowledge that it does not have the skill-set to provide educational training of suitable botanical and zoological standard for the many knowledgeable university and college graduates</p>	<p>The City’s strategic management plans are developed to provide a coordinated and best practice approach to the City’s on-ground activities.</p> <p>The City recently released a copy of the Hepburn Heights Flora, Fauna and Fungi Survey to Friends of Hepburn and Pinnaroo Bushland for use in a grant application. This Survey included weed mapping. The City also released the Survey weed mapping data to the Department of Parks and Wildlife for their weed mapping project with the Friends of Hepburn and Pinnaroo Bushland.</p> <p>The <i>Draft Environment Plan 2014–2019</i> identifies the community’s ‘level of experience and understanding’ as one of six factors that may impact on the City’s ability to engage with the community on environmental initiatives and decision-making. This is not directed at Friends Group members or their knowledge of bushland management. The City engages with a broad spectrum of the community who have different levels of knowledge about the</p>

Feedback Form Question/ Section	ID	Comment	City Response
		<p>who make up the majority of people involved in volunteer Friends Groups. Indeed, it could learn much from members of those groups about individual bushland reserves. I am sad that the plan does not acknowledge this, but seems to see the City as the fount of all knowledge.</p> <p>8) In relation to the statement about the community's "perceived level of support" (p50) from the City, this I believe is a very important factor in motivating people, and I am sad to see that that importance is not reflected by the City in this Plan. As the City is the land manager, the perceived level of support is very much up to the City's staff to provide, or not, as they please. If the City is seen to be spraying herbicide when asked not to do so because volunteers are hand weeding an area of bushland, it is perceived as a total lack of support by the volunteers. It demoralizes and discourages them, and they feel both that their health is threatened and that their efforts are not appreciated by the City. I am sad that the City does not make any reference in the plan to co-operation with volunteers. The only words used are "support and encouragement" (the top-down, condescension model of management) but no mention of co-operation or mutual agreement with volunteers on matters involving on-ground work.</p>	<p>environment. It refers to a range of environmental issues that the City engages with the community on including: renewable energy sources, sustainable building design, water conservation, sustainable gardening, bushland threats etc. The <i>Environment Plan</i> recognises that '<i>Friends Groups make a valuable contribution towards the conservation of biodiversity for present and future generations</i>'.</p> <p>Comment noted.</p>

Feedback Form Question/ Section	ID	Comment	City Response
Do you have any other comments?	MA	Like most of the City's previous Plans, this one will gather dust on the shelves as expensive paper documents, unless the City and its staff are prepared to actually implement the goals in practice. That would require the authors of this Plan to get out and visit the areas they are writing about, and consult with Friends Groups and concerned local residents to draw up real-world, practical solutions and implement them. Implementing real plans to help the environment requires hard work and a change in attitude.	<p>Comment noted.</p> <p>The City provides regular progress reports to Council for all major plans detailing projects and activities undertaken.</p>
What do you like about the Draft Environment Plan 2014-2019?	DB	<p>That it is the top level plan to which the various management plans report. It provides a context for the other plans.</p> <p>The pressure-state-response model is a rational approach.</p>	<p>Comment noted.</p> <p>Comment noted.</p>

Feedback Form Question/ Section	ID	Comment	City Response
Are there any changes / improvements that you think should be made to the Draft Environment Plan 2014-2019?	DB	"Aspirational Trends" could be more specific than generally "Increase" or "Decrease". Will rectification action be taken if for example in reference to "Biodiversity Management Indicators" Indicator 1 "Annual Density of Environmental Weeds" when measured in 2015 is higher than in 2014, i.e. an increase rather than the required decrease. Similarly for other indicators. I would expect corrective action to be taken during the period 2014-19 on an annual basis rather than waiting for the end of that period to determine trends and corrective action.	The Indicators identified in the <i>Draft Environment Plan 2014–2019</i> will be reported on annually to monitor the implementation progress of the <i>Environment Plan</i> . If these aspirational trends are not being met then the reasons would be identified and the need for any corrective action will be determined. These Indicators are meant to provide a general trend of progress. Specific measurable targets for some of these indicators can be found in the relevant issue-specific Plan or Strategy i.e. <i>Climate Change Strategy 2014–2019</i> and <i>City Water Plan 2012–2015</i> .
Do you have any other comments?	DB	<p>1. In the “Pressure – Fragmentation and Degradation” no reference is made to remnant bushland blocks owned by the City of Joondalup. A goal should be to ensure that such blocks are retained and incorporated into existing Reserves and parks and not sold for development where they would be cleared by a new owner. The selling of such blocks is effectively being a party to the destruction by clearing of the vegetation on them, worsening the “Fragmentation and Degradation” pressure.</p> <p>2.The Lilburne Park Management Plan Section 2.1.4 stated as below: “The City of Joondalup portion of the pre-European extent of Cottesloe Complex – Central and South in Perth and Peel was 9% (3,966 ha). Approximately 35% (15,251 ha) of this vegetation complex currently remains in Perth and</p>	<p>Responses the City will take to protect the City’s bushland are identified in the <i>Draft Environment Plan 2014–2019</i> under the Biodiversity Management Responses section p.24. This includes undertaking a review of the District Planning Scheme Schedule 5 in order to identify possible additional priority reserves for protection, as determined by bushland condition assessments.</p> <p>The State Government target under Bush Forever aims to protect at least 10% of each vegetation complex in the Perth Metropolitan Region. Approximately 35% of the Cottesloe Complex – Central and South currently remains in Perth and Peel. The City of Joondalup contains just under 9% of the Cottesloe Complex – Central and South, with the remaining 26% distributed in the Perth</p>

Feedback Form Question/ Section	ID	Comment	City Response
		<p>Peel.</p> <p>The City of Joondalup proportion of the current extent of Cottesloe complex – Central and South in Perth and Peel is 2% (345 ha), while the City of Joondalup level of retention of pre-European Cottesloe complex Central and South is just under 9%.</p> <p>The State Government has established targets under Bush Forever which aim to protect at least 10% of each vegetation complex in the Perth Metropolitan Region to achieve a comprehensive representation of all the ecological communities originally occurring in the region.”</p> <p>How will the Environment Plan address the deficiency in retention of pre-European Cottesloe complex Central and South? It should be at least 10% but is under 9%. Future losses of this complex should be prevented and a strategy and plans to increase it to over 10% should be developed.</p> <p>How will deficiencies in the other vegetation complexes Herdsman, Karrakatta and Quindalup be rectified?</p> <p>3. While funding is mentioned the funding priority to execute the Environment Plan has not been addressed. It is expected that for the Environment, which is so important to the City of Joondalup, that funding should be given as</p>	<p>and Peel region.</p> <p>The <i>Draft Environment Plan 2014–2019</i> recommends the development and implementation of a Vegetation Retention Policy to encourage the retention of natural landforms and native vegetation within the City of Joondalup.</p> <p>Implementation of the <i>Draft Environment Plan 2014–2019</i> has financial implications for the City. Funds to implement projects within the plan will be subject to the City’s annual budget approval process. Projects identified as existing within the plan are approved</p>

Feedback Form Question/ Section	ID	Comment	City Response
		required. What relative priority will the necessary Environment funding have?	<p>within existing service levels and have budgets allocated within existing operating or capital works budgets.</p> <p>A number of new projects within the <i>Draft Environment Plan 2014–2019</i> have no additional requirements beyond existing staff resources. New projects with budget requirements will be subject to detailed costing and the City's budget approval process prior to implementation.</p>

No. of community members or stakeholders who provided feedback on the *Draft Environment Plan 2014-2019*: 6

Requests for feedback were sent to 22 stakeholders.



THE SMALL BUSINESS CENTRE PROGRAM

D14/1299

Background

The revised Small Business Centre (SBC) Program has been developed after consideration of the findings of the review of the SBC Program conducted by Quantum Consulting during the latter part of 2013; and detailed analysis of the SBC program performance and achievements. It also reflects guiding principles designed to balance the best outcomes and service for small business owners against a return on taxpayer funds. These guiding principles are to:

- Create a high performing program that offers a range of continually improving, practical and relevant services;
- Partner with experienced, flexible and professional third party providers;
- Deliver sustainable and measurable outcomes for individual businesses and the sector;
- Build a diverse and effective program across Western Australia that shares resources, knowledge and information.

The revised SBC Program is strongly aligned with the Small Business Development Corporation's (SBDC) core values of:

- **Enterprise** – valuing a culture of enterprise and innovation within the community;
- **Focus** – acting with courage, discipline and clarity of purpose;
- **Independence** – being trusted to act in the best interests of the small business sector;
- **Fairness** – valuing an environment where small business can thrive; and
- **Collaboration** – actively engaging with others to achieve mutual objectives.

Small Business Centre Program

The revised SBC Program will fund the procurement of business advisory services from organisations with the capacity and capability to provide these services to a high standard. The Program will financially support business adviser's salary, on-costs, mobility and connectivity.

The SBDC recognises that there will be an administration component of the Program and this will be aligned to accepted industry standards of 10% over the 2014/15 transitional year.

As the SBC Program procures business advisory services rather than supporting organisation costs, funding of infrastructure is ancillary and will be phased out over a three year period commencing 2014/15.

The service delivery process of the SBC Program by Organisations is prescribed, ensuring consistency of service delivery across WA.

The shift to procurement of services will require organisations to realign their expenditure and therefore SBDC has in recognition of this, provided transitional arrangements in 2014/15 to assist participating Organisations to make the required changes to their operations. These changes will assist in positioning organisations to compete in a future open market process.

Objectives

Overall, the vision of the revised SBC Program is to deliver a net economic benefit through the growth of the small business sector in Western Australia. The Program objectives are to:

- i. Build capacity in existing businesses by:
 - Building strong business foundations by focusing business advisory services on financial management and organisational governance;
 - Improving business sustainability by focusing advisory services on profitability, competitiveness and productivity;
 - Identifying and advising businesses with growth and employment potential; and
 - Encouraging diversification of business activity.
- ii. Achieve quality business start-ups (*regional providers only*) by building strong business foundations by focusing business advisory services on business planning, financial management and business structures.

These objectives will be achieved through providing a high quality advisory service throughout the State.

The revised SBC Program will be aligned with local economic priorities including:

- Linkages to local strategies; and
- Developing and fostering of strong local stakeholder relationships.

Service delivery

The revised SBC Program will achieve its objectives through a prescribed and structured process. This will involve three steps for business advisers to undertake with clients:

1. Consultation with the business client to understand the relevant threats, opportunities, weaknesses and strengths of their business;
2. Provision of advice on options/solutions which form the basis of an action plan;
3. Monitoring of outcomes that can be measured in terms of the Program's objectives.

Under the SBC Program, the business adviser will be required to actively follow up with clients for the purpose of monitoring the program outcomes.

The SBC Program is focused on person-to-person client contact, which will result in a list of actions developed in conjunction with the client. The program encourages business advisers to meet businesses in-situ, conducting site visits where practical and follow-up by phone/email where appropriate.

Business advisers are to be employed, contracted or a mixture of both to deliver the SBC Program. They must have appropriate levels of business experience and acumen to be able to deliver the required high calibre service.

The following criteria are essential for the appointment of business advisers:

- Substantial and contemporary business management experience, knowledge and skills relevant to small business and small business counselling;
- Qualifications and skills sufficient for that individual to be able to deliver the range of services specified in the SBC Program contract.
- A commitment to continuous improvement through professional development and attendance at professional development days organised by the SBDC.

Desirable criteria for appointment are:

- Formally qualified in a business-related discipline; and
- Having owned and operated a small business.

The service delivery for the SBC Program is separated into metropolitan and regional areas.

Metropolitan service delivery

The SBC Program in the metropolitan area will be delivered through two different but integrated channels. The first component of the enhanced SBC Program is aimed at existing businesses – with a focus on face-to-face client contact, leading to actions for the clients to complete. It will empower business owners with the skills and knowledge to allow them to effectively analyse their business practices and financial position. Delivery will be highly dependent on advisers being mobile and flexible with a willingness to meet with small business clients at a time and place convenient to the client. The second component will focus on intender/start-ups businesses; this will be serviced primarily by the SBDC.

In the metropolitan area third party providers are encouraged to refer intender/start-up clients to the SBDC and the SBDC will endeavour to refer existing businesses to the third party providers in their local area.

Regional service delivery

The SBC Program in regional areas will focus on existing business – with an emphasis on face-to-face client contact, leading to actions for the clients to complete. It will empower business owners with the skills and knowledge to allow them to effectively analyse their business practices and financial position.

Delivery will be highly dependent on advisers being mobile and flexible with a willingness to meet with small business clients at a time and place convenient to the client. The Program will also deliver business advisory services for intender/start-up businesses. The focus will be on providing high quality advisory services to assist the client in making well informed decisions, including the decision about whether to proceed with their business concept, stay in current employment or alter their business model.

Measures

The measures for the SBC Program include both activity and outcome metrics.

A greater focus on measuring the outcomes of the SBC Program will provide the SBDC with an indication of the impact and success of the Program on business and the local economy. Measuring the outputs of the SBC Program will give an indication of the performance of the Organisation, including where and how resources are being focused.

In keeping with the State Government's focus on Aboriginal economic development, all outcomes and outputs are to be recorded separately for Aboriginal and non-Aboriginal clients.

Outcomes

- Increase in business turnover (aggregate dollar value);
- Number of newly created positions, plus aggregate dollar value of these positions;
- Capital investment into business (aggregate dollar value);
- *Aboriginal businesses only* – number of Aboriginal businesses listed on the Aboriginal Business Directory;
- *Regional only* – number of businesses that have commenced trading, recorded by industry type; and
- *Regional only* – number of start-up businesses still trading 12 months after commencing.

Outputs

- Number of individual businesses serviced by the SBC Program over the course of a year;
- Number of hours of advisory service provided¹;
- Number of action plans developed²;
- Number of client follow-ups³;
- *Metro only* – number of third party providers referring intender / start-up clients to the SBDC; and
- *Aboriginal businesses only* – number of Aboriginal businesses referred to Many Rivers Microfinance, Indigenous Business Australia or the SBDC's Aboriginal Business Development Officer.

¹ Annual target will be set by SBDC

² Annual target will be set by SBDC

³ Annual target will be set by SBDC

Service delivery areas

The SBC Program will be delivered through a number of third party providers, covering WA. Annexure A indicates the 25 defined service delivery areas across WA.

The SBDC encourages Organisations to consider using their local infrastructure, such as, Regional Development Commissions, Chambers of Commerce, Local Government Authorities or Community Resource Centres.

Funding and transitional arrangements

Funding will be paid on a six (6) monthly basis providing all requirements of the contract have been met to the satisfaction of the SBDC.

In the transitional year (2014/15) the SBDC will allow the following allocations of the total funding for non advisory related service delivery:

- administration expenses – up to a maximum of 20% for this first six months then up to a maximum of 10% for the remainder of 2014/15
- infrastructure expenses – up to a maximum of 13% in 2014/15
- other non advisory costs – up to a maximum of 10% in 2014/15

For the purposes of the SBC Program, infrastructure costs relate to rent and outgoings (eg. rates, power and water).

2015/16 and beyond

It is likely that the service providers of the SBC Program in 2015/16 onwards will be determined by an open market process. Subject to that process, the SBDC will allow the following allocations of total funding for non-advisory related service delivery:

- administration expenses – up to a maximum of 10%
- infrastructure expenses – up to a maximum of 7% in 2015/16; 5% in 2016/17; and no allowance in 2017/18 and beyond
- other non advisory costs – no allowance

Designated Service Delivery Areas

Metropolitan Area		
North West Metro City of Joondalup City of Wanneroo	East Metro City of Swan Shire of Kalamunda Shire of Mundaring Town of Bassendean	Stirling City of Bayswater City of Stirling Town of Cambridge
South East Metro City of Armadale City of Canning City of Gosnells	South West Metro City of Rockingham Town of Kwinana	Metro Coastal City of Cockburn City of Fremantle City of Melville City of Nedlands City of Subiaco Shire of Peppermint Grove Town of Claremont Town of Cottesloe Town of East Fremantle Town of Mosman Park

Regional Area		
East Kimberley Shire of Halls Creek Shire of Wyndham-East Kimberley	Derby Shire of Derby-West Kimberley	West Kimberley Shire of Broome
East Pilbara Shire of East Pilbara Town of Port Hedland	West Pilbara Shire of Ashburton Shire of Roebourne	Gascoyne Shire of Carnarvon Shire of Exmouth Shire of Shark Bay Shire of Upper Gascoyne
Mid West City of Greater Geraldton Shire of Carnamah Shire of Chapman Valley Shire of Coorow Shire of Cue Shire of Irwin Shire of Meekatharra Shire of Mingenew Shire of Morawa Shire of Mt Magnet Shire of Murchison Shire of Northampton Shire of Perenjori Shire of Three Springs Shire of Wiluna Shire of Yalgoo	Central Coastal Shire of Chittering Shire of Dandaragan Shire of Gingin Shire of Moora Shire of Victoria Plains	Wheatbelt West Shire of Beverley Shire of Cunderdin Shire of Dalwallinu Shire of Dowerin Shire of Goomalling Shire of Northam Shire of Tammin Shire of Toodyay Shire of Wongan-Ballidu Shire of Wyalkatchem Shire of York

Central Wheatbelt Shire of Kellerberrin Shire of Koorda Shire of Merredin Shire of Mt Marshall Shire of Mukinbudin Shire of Nungarin Shire of Trayning Shire of Westonia Shire of Yilgarn	Eastern Wheatbelt Shire of Brookton Shire of Bruce Rock Shire of Corrigin Shire of Kondinin Shire of Kulin Shire of Narembreen Shire of Pingelly Shire of Quairading	Wheatbelt South Shire of Cuballing Shire of Dumbleyung Shire of Lake Grace Shire of Narrogin Shire of Wagin Shire of Wandering Shire of West Arthur Shire of Wickepin Shire of Williams Town of Narrogin
Goldfields City of Kalgoorlie-Boulder Shire of Coolgardie Shire of Laverton Shire of Leonora Shire of Menzies Shire of Ngaanyatjaraku Shire of Sandstone	South East Coastal Shire of Dundas Shire of Esperance Shire of Ravensthorpe	Great Southern City of Albany Shire of Broomehill-Tambellup Shire of Cranbrook Shire of Denmark Shire of Gnowangerup Shire of Jerramungup Shire of Katanning Shire of Kent Shire of Kojonup Shire of Plantagenet Shire of Woodanilling
South West Shire of Augusta-Margaret River Shire of Busselton	Warren Blackwood Shire of Boyup Brook Shire of Bridgetown/Greenbushes Shire of Manjimup Shire of Nannup	Bunbury Wellington City of Bunbury Shire of Capel Shire of Collie Shire of Dardanup Shire of Donnybrook-Balingup Shire of Harvey

Peel City of Mandurah Shire of Boddington Shire of Murray Shire of Serpentine-Jarrahdale Shire of Waroona		
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**DOCUMENTS EXECUTED BY AFFIXING THE COMMON SEAL
FOR THE PERIOD 26 MAY 2014 TO 28 MAY 2014**

LEASE AGREEMENT

Document:	Lease Agreement.
Parties:	City of Joondalup and Padbury Playgroup House (Inc).
Description:	To enter into a lease agreement between City of Joondalup and Padbury Playgroup House (Inc). Commencing 1 January 2014 for a period of three years, with two options to extend for a further one year period. Lot 40 (11) Jason Place, Padbury.
Date:	26 May 2014.
Signed/Sealed:	Signed and Sealed.
Legislation:	Sections 3.58 and 3.59 of the <i>Local Government Act 1995</i> . <i>Local Government (Functions and General) Regulations 1996</i> .
Strategic Community Plan: Key Theme: Objective:	Community Wellbeing. Quality facilities.
Policy:	<i>Asset Management Policy</i> .
Risk Management Considerations:	Not Applicable.
Financial/Budget Implications:	The proposed rent was \$712 (excluding GST), the playgroup requested a 100% rent subsidy which was considered and approved by the Chief Executive Officer in line with the Property Management Framework (PMF) Tenure guidelines. The playgroup will pay all utility costs in line with the principles of the PMF.
Regional Significance:	Not applicable.
Sustainability Implications:	The PMF aims to support the equitable access, and the efficient and effective management of City owned and managed properties. It also recognises the value and community benefit of activities organised and provided for by community groups. In addition, the PMF aims to protect and enhance the City's assets for the benefit of the community and for future generations.
Consultation:	City officers provided the group with a draft lease. Meetings were organised with the group to address issues and all items discussed were clarified. The Padbury Playgroup House agreed to the final version of the lease being executed in accordance with Section 9.49A of the <i>Local Government Act 1995</i> .

LEASE AGREEMENT

Document:	Lease Agreement.
Parties:	City of Joondalup, Mullaloo Surf Life Saving Club (Inc) and Minister for Lands.
Description:	To enter into a lease agreement between City of Joondalup and Mullaloo Surf Life Saving Club (Inc) for Lot 15445 (11) Oceanside Promenade, Mullaloo commencing 1 January 2014 for a period of ten years with two options for a further five year period.
Date:	28 May 2014.
Signed/Sealed:	Signed and Sealed.
Legislation:	Sections 3.58 and 3.59 of the <i>Local Government Act 1995</i> . <i>Local Government (Functions and General) Regulations 1996</i> .
Strategic Community Plan: Key Theme: Objective:	Community Wellbeing. Quality facilities.
Policy:	<i>Asset Management Policy</i> .
Risk Management Considerations:	Not Applicable.
Financial/Budget Implications:	In line with the Property Management Framework (PMF) tenure guidelines, annual rental has been set at \$1 (peppercorn). The club will pay all utility costs in line with the principles of the PMF.
Regional Significance:	Not applicable.
Sustainability Implications:	The PMF aims to support the equitable access, and the efficient and effective management of City owned and managed properties. It also recognises the value and community benefit of activities organised and provided for by community groups. In addition, the PMF aims to protect and enhance the City's assets for the benefit of the community and for future generations.
Consultation:	City officers provided the club with a draft lease. Meetings were organised with the club to address issues and all items discussed were clarified. The club agreed to the final version of the lease being executed in accordance with Section 9.49A of the <i>Local Government Act 1995</i> .

SECTION 70A NOTIFICATION

Document:	Section 70A Notification.
Parties:	City of Joondalup and Tapp Properties Pty Ltd.
Description:	To restrict that each aged or dependent persons dwelling is occupied by at least one person who is aged over 55 years, or is the surviving spouse of such a person. This is a replacement document to that signed and sealed on 19 November 2013. Relates to property at Lot 766 (167) Dampier Avenue, Kallaroo.
Date:	26 My 2014.
Signed/Sealed:	Signed and Sealed.
Legislation:	<i>District Planning Scheme No. 2.</i>
Strategic Community Plan: Key Theme:	The Built Environment.
Policy:	Not applicable.
Risk Management Considerations:	The purpose of the Section 70A is to alert future landowners of the restrictions that apply to the dwellings. This reduces the risk that purchasers of the property will not be informed of the applicable restrictions.
Financial/Budget Implications:	The applicant paid fees of \$3,200 (six new aged and dependent persons dwellings) excluding GST to cover all costs associated with the application.
Regional Significance:	Not applicable.
Sustainability Implications:	Existing significant trees were identified as part of the subdivision process and have been retained on the subject sites.
Consultation:	The proposal was advertised to nearby properties for comment during the assessment process.

LICENCE AGREEMENT:

Document:	Licence Agreement.
Parties:	City of Joondalup and Business Services and Resources Pty Ltd.
Description:	To extend the licence agreement for part of the rooftop at 90 Boas Avenue, Joondalup, City Administration building to use and occupy space to install, maintain and operate telecommunication equipment as prescribed in the agreement. Commencing 30 June 2014 for a period of 12 months.
Date:	28 May 2014.
Signed/Sealed:	Signed and Sealed.
Legislation:	Sections 3.59 of the <i>Local Government Act 1995</i> . <i>Local Government (Functions and General) Regulations 1996</i> .
Strategic Community Plan: Key Theme: Objective:	Economic Prosperity, Vibrancy and Growth. Business capacity.
Policy:	<i>Asset Management</i> .
Risk Management Considerations:	Should the licence agreement not proceed, communication coverage for residents and businesses in the City of Joondalup may be affected.
Financial/Budget Implications:	Rental per annum: \$8,000 (excluding GST). Market review date: 30 June 2015.
Regional Significance:	Not applicable.
Sustainability Implications:	Not applicable.
Consultation:	Not applicable.



Review of Active Reserves and Community Facilities (2014)

Directorate: Corporate Services
Business Unit: Leisure and Cultural Services
TRIM Reference: 29110 ; 13010

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List of attachments

- 1 Curtin University Centre for Sport and Recreation – Public Open Space Supplementary Report
- 2 City of Joondalup Master Planning Framework
- 3 Current City of Joondalup Community Profile
- 4 Future City of Joondalup Community Profile
- 5 Sport Participant Trends
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1. EXECUTIVE SUMMARY

The City of Joondalup is located approximately 30 kilometres north of the Perth CBD. The City comprises of 22 suburbs and encompasses a land mass of approximately 97 square kilometres. Currently, it is estimated 164,000 residents live within the City and in the coming years is expected to increase slightly as the majority of the City is built out.

In 2011, a review of active reserves and community facilities was conducted. The review identified priorities for future development, redevelopment and refurbishment projects. Since then refurbishment of some of the recommended facilities has already been undertaken, while detailed concept planning has occurred on other projects.

Given the original review of active reserves and community facilities was undertaken three years ago, it was determined that an updated report was required in addition to the investigation of new items not identified previously.

This report intends to:

- Understand and analyse the City's existing and future community profile.
- Evaluate the City's active reserve utilisation.
- Identify the sports infrastructure needs on active reserves to make better use of the City's parks and service the needs of the community.
- Outline estimated construction or installation costs to undertake works as recommended.
- Review the priority order for redevelopment and refurbishment projects from the previous review where construction has not started and/or where detailed planning has not commenced.
- Identify a hierarchy for community facilities and standard level of provision in these facilities.
- Outline future redevelopment and refurbishment projects for consideration in the City's *Five Year Capital Works Program* and *20 Year Strategic Financial Plan*.

Understanding of the City's current and future community profile and participation trends is important in determining the needs of community facilities, active reserves and sporting infrastructure. Community profile information can also be used as the base against which community needs and the assessment of services can be measured. Key highlights of the City's current and future community profile can be found in section 4 of this report.

Active Reserves

The City has 62 active reserves with varying demand based on the level of infrastructure provided on them. As the popularity for individual sports and club membership numbers increase, so does the demand for active reserves with adequate infrastructure. As the City has no ability to create additional reserves on new land, it is important to implement a strategic approach to the ongoing management of reserves and provision of infrastructure.

This report has made recommendations to improve the infrastructure provision at reserves which aims to meet the increasing demand for active reserves with adequate infrastructure and improve the distribution of sporting club usage. Each recommendation has been given a priority based on the trends in growth of individual sports, facilities within the catchment area of the different sporting clubs, distribution and allocation of grounds, surrounding reserve infrastructure and current utilisation rates.

Understanding the level of usage of an active reserve is important for the overall management and maintenance. This review has identified that there are 13 reserves that are heavily utilised during winter and should be monitored to ensure they are not overused and to mitigate detrimental impacts to the playing surface.

Sports Floodlighting

The City aims to provide adequate floodlighting suitable for 'large ball sports training' on active reserves as the minimum level of provision consistent with Australian standards. Having adequate floodlighting that meets Australian standards is important as it allows clubs to utilise more of the playing surface of the reserve which helps reduce wear and tear issues. It also reduces safety issues arising from lack of visibility and can allow night competition games to be played when lighting is provided to that level required.

Currently the City's floodlighting projects do not include the use of LED lighting as this technology for use in sports floodlighting is still in its infancy and as yet the lighting units are not comparable in terms of cost, weight and reliability. The City is however, keeping up to date with LED technology and when suitable will consider using for floodlighting projects.

The height of the floodlighting poles and number of luminaries is site specific, but is designed to meet the relevant Australian Standard for the sport.

Based on the review, the following reserves have been identified in priority order for new or an upgrade in floodlighting. It is proposed that for future years of the *Five Year Capital Works Program* (CWP), one floodlighting project be listed for consideration each year based on the priority order developed.

Priority	Active reserve	Estimated total cost	Estimated annual operating cost	Year currently listed in budget
1	Bramston Park, Burns Beach – 4 poles^	\$395,000*	\$11,500	2014-15
2	Seacrest Park (west), Sorrento – 4 poles	\$347,000*	\$11,500	2014-15
3	Chichester Park (south), Woodvale – 8 poles	\$800,000	\$23,000	2015-16
4	Hawker Park, Warwick – 4 poles^	\$435,000*	\$11,500	2016-17
5	Warrandyte Park, Craigie – 7 poles	\$700,000	\$20,125	2016-17
6	Admiral Park, Heathridge – 6 poles	\$600,000	\$17,250	2016-17
7	Kingsley Park, Kingsley – 6 poles	\$600,000	\$17,250	N/A
8	Beldon Park, Beldon – 4 poles	\$400,000	\$11,500	2018-19
9	Timberlane Park, Woodvale – 4 poles	\$400,000	\$11,500	N/A
10	Emerald Park, Edgewater – 4 poles	\$400,000	\$11,500	N/A
11	Christchurch Park, Currambine – 4 poles	\$400,000	\$11,500	N/A
12	Lexcen Park, Ocean Reef – 4 poles	\$400,000	\$11,500	N/A
13	Moolanda Park, Kingsley – 4 poles	\$400,000	\$11,500	2017-18
14	Santiago Park, Ocean Reef – 4 poles	\$400,000	\$11,500	N/A
15	MacNaughton Park, Kinross – 4 poles	\$400,000	\$11,500	N/A
16	Mawson Park, Hillarys – 4 poles	\$400,000	\$11,500	N/A
17	Ocean Reef Park, Ocean Reef – 4 poles#	\$400,000	\$11,500	N/A

18	Forrest Park, Padbury – 2 poles	\$200,000	\$5,750	N/A
19	Charonia Park, Mullaloo – 4 poles	\$400,000	\$11,500	N/A
20	Korella Park, Mullaloo – 4 poles	\$400,000	\$11,500	N/A

*total cost based on the cost estimate obtained from a quantity surveyor (QS).

^ floodlighting is part of the redevelopment project.

possible joint CSRFF project with the club in 2014.

Sports infrastructure

Most sports that utilise active reserves require standard supporting infrastructure that the City provides for example; goal posts, cricket nets/wickets. Some sports require more unique infrastructure and the priorities for replacement or new infrastructure for those sports have been identified in the following table. It is proposed that for future years of the *Five Year Capital Works Program* (CWP), one project be listed for consideration each year based on the priority order developed.

Priority	Active reserve	Infrastructure type	Estimated total cost	Estimated annual operating costs
1	Hawker Park, Warwick [^]	Cricket practice nets (four)	\$75,000*	\$6,000
2	MacDonald Park (north), Padbury	Replace long jump pit	\$10,000	\$100
3	Robin Park, Sorrento	Replace long jump pit	\$10,000	\$100
4	Korella Park, Mullaloo	Athletics throwing circles (two)	\$10,000	\$100
5	Santiago Park, Ocean Reef	Replace long jump pit	\$10,000	\$100

*total cost based on the cost estimate obtained from a quantity surveyor (QS).

[^] cricket nets are part of the redevelopment project currently listed for consideration in 2016-17.

Toilets / changerooms

Across the City there are a number of toilets/changerooms that support both active and passive park users. The following are the priorities for refurbishment or development of new toilet/changerooms based on the review. The majority of recommended works are at reserves that are currently secondary training/game venues for sporting clubs and are therefore not considered a high priority. It is proposed that for future years of the *Five Year Capital Works Program* (CWP), one project be listed for consideration every second year based on the priority order developed commencing in the next year to be added to the program (2019-20).

Priority	Active reserve	Works required	Estimated capital cost	Estimated total cost	Estimated annual operating costs
1	Christchurch Park, Currumbine	Refurbishment of toilet/changeroom and new storage area (25 m ²)	\$97,500	\$133,575	\$2,000
2	Falkland Park, Kinross	Refurbishment and extension of toilet/changeroom (75m ²) and new kiosk (10 m ²) and storage area (25 m ²) – 105m ²	\$335,500	\$459,635	\$23,100
3	Chichester Park (north), Woodvale	New toilets (35m ²) and storage area (25m ²)	\$135,500	\$185,635	\$12,550

4	Carlton Park, Currambine	New toilets (35m ²) and storage area (25m ²)	\$135,500	\$185,635	\$12,550
5	Littorina Park, Heathridge	New toilets (35m ²) and changerooms (90m ²) – 125m ²	\$350,000	\$479,500	\$21,100
6	Warrigal Park, Greenwood	New toilets (35m ²) and storage area (25m ²)	\$135,500	\$185,635	\$12,550
7	Callandar Park, Kinross	New toilets (35m ²) and changerooms (90m ²) – 125m ²	\$350,000	\$479,500	\$21,100
8	Mirror Park, Ocean Reef	Storage area (25 m ²)	\$37,500	\$51,375	\$2,000
9	Lexcen Park, Ocean Reef	Storage area (25 m ²)	\$37,500	\$51,375	\$2,000
10	Santiago Park, Ocean Reef	Refurbishment of existing toilet/ changeroom	\$60,000	\$82,200	N/A

Community Facilities

The City of Joondalup currently has 41 community facilities available for hire or that are leased to community groups, sporting groups and the general community. These facilities are located across the City and vary in size and function. In order to plan for future facilities, the standard of provision needs to be determined based on required needs, capital outlay and operational / management costs. As there is no industry consistent standard, a community facility hierarchy has been developed which aligns with the City's existing strategies, plans and frameworks. This hierarchy can be found in section 7.2 of this report.

Facility refurbishment and redevelopment projects aim to improve the functionality and aesthetics of a building for current user groups and attract new users to the facility. The City's future refurbishment and redevelopment projects have been identified based on:

- Knowledge of the existing facilities.
- Existing usage and potential future usage.
- Outcomes of the functionality audit.
- Level of provision as determined in the community facility hierarchy.
- Previous works undertaken at a facility.

Facility refurbishments

The following is a summary of the recommended future refurbishment projects based on the review. A number of refurbishment projects which have had concept designs and cost estimates completed have been listed in the City's *Capital Works Program* for 2014-15 to 2016-17 (priorities one to six). These projects have been considered by the Capital Works Committee and Council and planning and stakeholder consultation has occurred for these projects. It is therefore considered that these projects are "locked in" for these financial years.

It is proposed that for future years of the *Five Year Capital Works Program* (CWP) and *20 Year Strategic Financial Plan*, one refurbishment project be listed for consideration each year based on the priority order developed. The priority order can be reviewed annually to ensure factors have not changed that would impact the priority of the projects.

Priority	Facility	Estimated total cost	Estimated annual operating costs	Year listed in budget
1	Heathridge Park Clubroom, Heathridge#	\$78,000*	N/A	2014-15

2	Iluka Sports Complex, Iluka#	\$460,000*	N/A	2014-15
3	Beaumaris Community Centre, Ocean Reef#	\$135,000*	N/A	2014-15
4	Timberlane Park Clubrooms, Woodvale^	\$845,643*	\$23,100	2015-16
5	Kingsley Memorial Clubrooms, Kingsley^	\$650,000	\$14,550	2015-16
6	Flinders Park Community Hall, Hillarys^	\$450,000	\$14,550	2016-17
7	Connolly Community Centre, Connolly	\$250,000	N/A	2017-18
8	Woodvale Community Care Centre, Woodvale	\$300,000	N/A	2017-18
9	Ellersdale Park Clubroom, Warwick	\$850,000	\$14,550	N/A
10	MacNaughton Park Clubroom, Kinross	\$850,000	\$12,550	N/A
11	Warrandyte Park Clubroom, Craigie	\$250,000	\$2,000	N/A
12	Windermere Park Clubroom, Joondalup	\$250,000	\$2,000	N/A
13	Padbury Hall, Padbury	\$500,000	\$3,200	N/A

*total cost based on the cost estimate obtained from a quantity surveyor (QS).

projects have been endorsed by Council as part of the 2014-15 budget.

^ planning, consultation and concept design for these projects has been undertaken.

Facility redevelopments

The following is a summary of the recommended future redevelopment projects based on the review. It is proposed that for future years of the *Five Year Capital Works Program (CWP)* and *20 Year Strategic Financial Plan*, one redevelopment project be listed for consideration every three years based on the priority order developed. The priority order can be reviewed annually to ensure factors have not changed that would impact the priority of the projects.

Priority	Facility / project	Estimated capital cost	Year listed in budget
1	Bramston Park development, Burns Beach	\$2,931,500*	2014-15
2	Synthetic hockey pitch project, Warwick (includes relocation of cricket and softball)	\$7,025,500*	2015-16
3	Penistone Park redevelopment, Greenwood	\$3,820,000*	2015-16
4	Chichester Park redevelopment, Woodvale	\$4,000,000* *	N/A
5	Hawker Park redevelopment, Warwick	\$2,741,500*	2016-17
6	Mullaloo Surf Life Saving Club redevelopment, Mullaloo	Unknown	N/A
7	Sorrento Surf Life Saving Club redevelopment, Sorrento	Unknown	N/A
8	Heathridge Park master plan, Heathridge (Guy Daniel Clubroom, Heathridge Park Clubroom, Heathridge Leisure Centre)	Unknown	N/A
9	Prince Regent Park development, Heathridge	Unknown	N/A
10	Warwick Community Facility master plan, Warwick (Warwick Hall, Dorchester Community Centre, Greenwood Warwick Community Care Centre)	\$4,270,000* *	2016-17 and 2017-18
11	Greenwood Community Facility master plan, Greenwood (Calectasia Hall and Greenwood Scout and Guide Hall)	\$5,000,000* *	2018-19 and 2019-20
12	Emerald Park Clubrooms redevelopment	Unknown	N/A

*total cost based on the cost estimate obtained from a quantity surveyor (QS).

** indicative figure included in the 20 Year Strategic Financial Plan – estimated capital costs are unknown at this stage.

Comment

The City has a limited number of active reserves and an inability to create additional reserves on new land. It is becoming increasingly difficult to satisfy both summer and winter sporting club requirements with the limited number of active reserves with adequate infrastructure. Therefore it is important for the City to have a strategic approach to the provision of reserves and infrastructure to benefit the community and sporting clubs. There is currently a high demand for reserves with adequate infrastructure and a low demand for reserves with little infrastructure. This has resulted in an uneven distribution of the City's sporting clubs and difficulty maintaining good quality playing surfaces on reserves with high demand. Currently there are 13 ovals that are above the industry guideline for usage of 25 hours per week in winter which is known to lead to overuse and have a detrimental impact to the playing surface.

If infrastructure improvements are not undertaken over the coming years, demand for those reserves with adequate infrastructure will continue to rise making them increasingly difficult to maintain to a safe level suitable for sport. This report has made recommendations to improve the infrastructure provision at reserves to better support the needs of the sporting community.

Over the last six years, the City has completed 14 facility refurbishment projects. Projects identified in this report are for the remaining facilities that have not recently been refurbished or for those that adequate funds were not available at the time of the previous refurbishment for the works required.

A number of the City's community facilities, particularly those in the southern suburbs are reaching their 'end of life' and in the coming years will require redevelopment. Therefore it is important for the City to have a strategic approach to the provision of community facilities to ensure that the user groups and the wider community are provided with facilities that are multipurpose, accessible, sustainable and of a good quality. This report has made recommendations for future facility redevelopment projects and also some larger scale redevelopments of multiple facilities or those that include other sporting/community infrastructure which are considered master planning projects.

2. BACKGROUND

2.1 The City of Joondalup

The City of Joondalup is located approximately 30 kilometres north of the Perth CBD. It is bounded by the City of Wanneroo to the north and east, the City of Stirling in the south and the Indian Ocean in the west. The City comprises of 22 suburbs including Marmion, Duncraig, Warwick, Greenwood, Kingsley, Sorrento, Padbury, Hillarys, Kallaroo, Craigie, Woodvale, Beldon, Mullaloo, Ocean Reef, Heathridge, Edgewater, Connolly, Currambine, Joondalup, Iluka, Kinross and Burns Beach.

The City encompasses a total land area of about 97 square kilometres of which the majority is built out. Only small areas of Burns Beach remain to be developed, however the majority is sub-divided. Currently, it is estimated 164,000 residents live within the City and in the coming years is expected to increase only slightly. Longer term however, given the City's Local Housing Strategy and the Western Australian Department of Planning's Directions 2031 and Beyond, it is expected that there will be an increase in density in some areas which may increase the demand on existing public open space and community facilities.

2.2 Intent of this review

In 2011, a review of active reserves and community facilities was conducted. Each review was undertaken separately and the active reserve review identified and/or achieved the following outcomes:

- An appreciation of the existing active reserve bookings and utilisation.
- Recommendations to improve the level of infrastructure on active reserves to meet the requirements of sporting groups.
- Opportunities to reallocate existing bookings to make reserves available for other potential user groups.
- Identify challenges with the existing bookings process.
- Priorities for future projects for the City's *Five Year Capital Works Program*.

The 2011 review of community facilities identified priorities for the future development, redevelopment and refurbishment projects. Since then, refurbishment of some of the recommended facilities has already been undertaken, while detailed concept planning has occurred on other projects.

Given the original review of active reserves and community facilities was undertaken three years ago, it was determined that an updated report was required in addition to the investigation of new items not identified previously.

This report is separated into two sections; active reserve review and community facilities review. The report intends to:

- Understand and analyse the City's existing and future community profile.
- Evaluate the City's active reserve utilisation.
- Identify the sports infrastructure needs on active reserves to make better use of the City's parks and service the needs of the community.
- Outline estimated construction or installation costs to undertake works as recommended.
- Review the priority order for redevelopment and refurbishment projects from the previous review where construction has not started and/or where detailed planning has not commenced.

- Identify a hierarchy for community facilities and standard level of provision in these facilities.
- Outline future redevelopment and refurbishment projects for consideration in the City's *Five Year Capital Works Program* and *20 Year Strategic Financial Plan*.

2.3 Active reserves

Active reserves are classified as public open space predominately used for structured sporting and recreational activities. Activities conducted are generally organised and high levels of maintenance are required to sustain a quality surface for training and competition.

The City has 62 active reserves across the City and given that it is fully developed, has limited ability to create new reserves. Increases in the demand from organised sport leads to an increase in the utilisation; therefore the management of these reserves becomes more significant as the City has a limited number available.

A recent study conducted by Curtin University's Centre for Sport and Recreation (CSRR) sought to confirm if the perception of insufficient active reserves being provided for organised sport was a result of state planning policy constraints such as Liveable Neighbourhoods, Bush Forever and Water Sensitive Urban Design. The study included the majority of local governments in the Perth metropolitan area and determined the following guidelines as a baseline for an adequate supply of active public open space (active reserve) provision:

- Setting aside 1.4% of a suburbs subdividable area as active open space; and
- Having an allocation of 6.5m² of active open space per resident will likely meet demand.

The City of Joondalup participated in the study and a separate analysis of the City's suburbs was conducted by CSRR based on the 1.4% guideline (attachment 1 refers).

The research suggested that the City of Joondalup average is just meeting the 1.4% guideline (1.54%), however some suburbs are lacking adequate active open space (Beldon, Connolly, Edgewater, Greenwood, Joondalup, Kallaroo, Kingsley and Mullaloo). As the City's population is expected to increase over the next 20 years, the future management of the active reserves remains a priority.

2.4 Community facilities

Community facilities are buildings that enable the community to deliver programs, social activities and meetings. The adequate provision of high quality community facilities is important for the creation of vibrant and meaningful community hubs, and to connect people to experiences that will enhance their overall health and well-being. In addition, well planned and maintained community facilities play a vital role in developing a sense of place for the community.

The City has 41 community facilities that are either leased to organised groups or that can be hired on a regular or casual basis. Some of these facilities, especially those in the southern suburbs are reaching their end-of-life or are no longer adequately servicing the community's needs. It is important that the City identify and prioritise facilities that can either be redeveloped or refurbished in the future.

2.5 Master planning framework and principles

In 2009, the City's *Master Planning Framework* was endorsed by Council (attachment 2 refers). The framework provides guidance on the process and principles when undertaking a refurbishment or redevelopment project. A seven stage project management process was developed including the following stages:

- Stage 1 – Project initiation and planning.
- Stage 2 – Site and needs analysis.
- Stage 3 – Concept design.
- Stage 4 – Feasibility analysis.
- Stage 5 – Funding and approvals.
- Stage 6 – Construction.
- Stage 7 – Operations and review.

In addition, the following principles guide the master planning process:

- Community engagement (communication and ownership)
- Multi-purpose & shared use
- Community access & participation
- Sustainability (environmental, economic)
- Quality facility provision.

2.5 Potential grant funding contribution

The Department of Sport and Recreation currently manages an annual Community Sport Recreation Facilities Fund (CSRFF) program. The CSRFF program considers a contribution of up to one third for projects that demonstrate an increase in sport participation as a result of the development. The City has submitted a number of grant funding applications in recent times to assist in undertaking some of the capital projects that meet the guidelines of the program.

3. RELEVANT PLANS AND STRATEGIES

3.1 Joondalup 2022

Joondalup 2022 is the City's long-term strategic planning document that outlines the vision and aspirations of the City. There are six main focus areas that intend to guide the City to achieve the vision. They are:

- Governance and leadership.
- Financial sustainability.
- Quality urban environment.
- Economic prosperity, vibrancy and growth.
- The natural environment.
- Community well-being.

This review aligns with three of the focus areas as follows:

Key theme: Financial sustainability

Objective: Financial diversity

- Position the City to align with State and Federal Government priorities to increase eligibility for funding.

Objective: Effective management

- Balance service levels for assets against long-term funding capacity.

Objective: Major project delivery

- Effectively prioritise major capital project to facilitate long-term financial sustainability.
- Support new projects that balance identified financial risks against effective management approaches.

Key theme: Quality urban environment

Objective: Quality urban spaces

- Apply a strategic approach to the planning and development of public open spaces.
- Employ quality and enduring infrastructure designs that encourage high utilisation and increased outdoor activity.
- Adopt consistent principles in the management and provision of urban community infrastructure.

Key theme: Community well-being

Objective: Quality facilities

- Support a long-term approach to significant facility upgrades and improvements.
- Understand the demographic context of local communities to support effective facility planning.
- Employ facility design principles that will provide longevity, diversity and inclusiveness and where appropriate, support decentralising the delivery of City services.

3.2 20 year strategic financial plan

The *20 Year Strategic Financial Plan* (20 year SFP) is a high-level informing strategy that outlines the City's approach to delivering infrastructure and services to the community in a financially sustainable and affordable manner. The plan forecasts the City's financial position over a 20 year period based on a range of reliable and conservative assumptions.

As the *20 Year Strategic Financial Plan* remains live, this report intends to assist future forecasting by providing priorities and capital cost estimates for community and sporting facilities and infrastructure.

3.3 Corporate business plan and capital works program

The *Corporate Business Plan* (2012-2017) and *Five Year Capital Works Program* (CWP) are responsible for translating the strategic direction of the City articulated in Joondalup 2022. Each plan identifies the specific priorities and actions at the operational level. This report intends to inform both documents for the community facility and sporting infrastructure future priorities for the City.

3.4 Draft parks and public open spaces classification framework

The draft *Parks and Public Open Spaces Classification Framework* (PPOSCF) is proposed to be used in the planning and provision of park asset infrastructure. The purpose is to achieve transparent decision-making in regards to provision of infrastructure at parks that is based on strategic and sustainable planning principles. The PPOSCF is scheduled to be considered by Council in late 2014.

The draft PPOSCF classifies parks and public open spaces in order for the City to determine where assets should be allocated according to the function, size, geography and catchment of an area. Active reserves are classified as 'sports parks' and are split into three sub-categories – regional, district and local.

All future provision of community facilities and sports infrastructure will need to align with the PPOSCF once endorsed.

3.5 Asset management plan

The City is currently revising and drafting a new *Asset Management Plan* that will revise organisational roles and responsibilities, audit and review existing processes on managing physical assets and review asset hierarchies and data collection/storage. One of the main objectives of this project is to provide a consistent and corporate approach to asset classifications and terminology. It is important that the information in this report aligns with the asset classifications and terminology in the new *Asset Management Plan*.

3.6 Local housing strategy

The *Local Housing Strategy* provides the City with firm rationale for determining future housing needs and recommends appropriate policy measures for the provision of different housing types and densities. The strategy identifies ten 'housing opportunity areas' which are considered the most suitable for increases in residential densities. These areas account for approximately 20% of properties in the City.

The recommendations outlined by the *Local Housing Strategy* provide the basis for potential population and demographic changes into the future.

3.7 State sporting association facility plans

A number of state sporting associations have strategic facility plans that outline the sports needs, aspirations of future sporting facilities and the level of provision they require. The following state sporting associations have state strategic facility plans:

- Western Australian Football Commission (WAFC).
- Hockey WA.
- Bowls WA.
- Football West (soccer).
- Tennis West.
- Aquatics – Swimming WA, Masters Swimming WA, WA Diving and Water Polo WA.

These strategic facility plans should be considered in conjunction with the community facility hierarchy when developing a scope of work and concepts plan(s) for facility refurbishment and redevelopment projects to determine the need and level of infrastructure provision required.

3.8 HBF Arena redevelopment plan

Located within the City's boundaries is a regional multipurpose sports and recreation facility managed by the State Government (Venue's West) - HBF Arena (previously Arena Joondalup). As part of the original development, the City contributed approximately \$7 million to the project to assist with the construction of the aquatic facilities.

A number of years ago, the City also contributed approximately \$750,000 to the Arena Community Sport and Recreation Association (ACSRA) clubroom development at the site that is used by the Joondalup Brothers Rugby Union Club, Joondalup Little Athletics Club, Joondalup Giants Rugby League Club and Joondalup Netball Association.

Recently, the City has committed \$4 million to redevelopment plans at HBF Arena to assist in the construction of the following:

- Additional playing surface to the west of the site for the Joondalup Brothers Rugby Union Club and Joondalup Little Athletics Club.
- Additional indoor basketball courts to relocate the Wanneroo Basketball Association (WBA) from their existing facility on Collier Pass, Joondalup.
- New clubroom facilities for the West Perth Football Club.
- Additional five outdoor netball courts and administration offices for the Joondalup Netball Association.

4. COMMUNITY PROFILE

Understanding the City's community profile both current and future is important to determining the current and future needs of community facilities, active reserves and sporting infrastructure. Community profile information can also be used as the base against which community needs and the assessment of services can be measured. For the purposes of this report, key highlights have been taken from community profile data (profile.id and forecast.id) and membership numbers from the City's sporting clubs.

4.1 Population demographics

The 2011 census conducted by the Australian Bureau of Statistics had the City's population at 152,401 people. However, the estimated resident population (Profile.id) has the City of Joondalup at 164,737 residents as of 2012.

From a local perspective (attachment 3 refers), the five largest suburbs by population are Duncraig (14,998), Kingsley (13,219), Hillarys (10,666), Greenwood (9,608) and Joondalup (9,506).

Understanding the City's future community profile (attachment 4 refers) is important to appreciate the potential requirements of active reserves and the future needs and design of community facilities.

There is expected to be minimal increases in the City's population by 2021 however, the forecast population in 2036 is expected to rise to 174,741. The majority of the increase in population by 2021 is due to the growth within the suburb of Burns Beach (1,686 to 5,175 residents).

In 2036, the majority of suburbs are expected to increase proportionately with the exception of Joondalup which is set to rise from 9,804 (2011) to 12,652 (2036) and Ocean Reef 8,574 (2011) to 10,881 (2036). Urban in-fill is expected from these suburbs given potential changes to residential codes as a result of the Local Housing Strategy.

4.1.1 Age

The City's age structure provides insight to the type of demand for services and facilities. The latest available information is from Profile.id and is based on the 2011 census.

In summary, the City has a higher proportion of people aged 12 to 17 and 50 to 59 in comparison to the greater Perth region. The single largest group is aged 35 to 49 with 34,379 people (22.6%) which demonstrates that there are many established families in the City. In addition, 24.1% of the population is under the age of 17.

The availability of active open space and community facilities for sport and recreation purposes in suburbs with a higher proportion of people under 17 years of age is of high importance as older age groups tend to travel further and/or outside the City's boundaries for organised sport and recreation.

The City also has a significant proportion of pre-retirees and retirees. Access to community facilities in suburbs with a higher proportion of this age group is important as many of these residents currently participate in community programs.

Between 2011 and 2021, the City's population is forecast to increase slightly, however there is expected to be a higher proportion of 70 to 84 years olds (8,742 in 2011 to 14,868 in 2021). In addition, those aged 25 to 34 are expected to rise from 16,230 to 18,882 and 60 to 69, 15,785 to 19,631. However, the City forecasts a lower proportion 18 to 24 year olds 15,893 to 13,529.

Future facility refurbishments and redevelopments in the suburbs that will have a higher proportion of older adults should take into account changes in population and demographics. Facility designs should look to accommodate these changes and the various programs and activities that may take place in community facilities.

4.1.2 Ethnicity

Ancestry of the City's population is important when determining the provision of current and future sporting infrastructure. Combining existing club membership data, future trends and ancestry may provide reliable information to justify changing demand for active reserves.

Ancestry defines the ethnic background of an individual going back three generations. Based on the 2011 data, the City has a high proportion of English migrants, with 67,630 (44.4%) of the population, while the significant remainder come from Australian (47,275 – 31%), Irish (15,213 – 10%), Scottish (14,679 – 9.6%) and Italian (6,297 – 4.1%) backgrounds.

4.1.3 Family/household structure

The City's household structure and family types provide an indication of the type of demand for facilities and infrastructure. Currently, the City has higher proportion of couples with dependants and an average amount of one parent families in comparison with the greater Perth region. However, by 2036, the household structure is set to change with a larger proportion of couples without children and lone person households set to increase significantly.

Given the amount of families with dependants is not forecast to decrease; this re-affirms the importance to the City to ensure community facilities, active reserves and sporting infrastructure are available. The increase in lone person households may increase the demand for activities such as yoga, tai-chi, personal training, and running as this portion of the population are more likely to participate in these activities.

4.1.4 Social disadvantage

The *Index of Relative Socio-Economic Disadvantage* is derived from many attributes within the City of Joondalup profile, including income, educational attainment, level of unemployment, job type and other variables that reflect advantage or disadvantage. The Socio-Economic Indexes for Areas (SEIFA) provides an index score against various communities.

Across the City specifically, the more advantaged suburbs with higher SEIFA scores are; Burns Beach (1,130.4), Iluka (1,126.3) and Sorrento (1,112.7). Suburbs with lower SEIFA scores include; Heathridge (1028.2), Craigie (1,030) and Beldon (1,033.8).

Generally, suburbs with higher level SEIFA scores tend to access community facilities and active reserves for social and sporting activities more often, while those in suburbs with lower SEIFA scores are more likely to access the services within community facilities.

4.1.5 Sporting clubs

Currently, there are approximately 125 active sporting clubs known to the City of Joondalup. Clubs membership data for the last three years (2011, 2012 and 2013) has been collected. While this information may not be 100% accurate, it does provide an indication of the current sporting landscape across the City. The following is a summary of the analysis of the membership data:

- There were approximately 27,750 active participants in organised sport and recreation clubs in 2013.

- In 2013, the top six participating sports were:
 - Australian rules football (AFL) - approximately 5,270 (19%).
 - Surf life saving – approximately 3,400 (12.3%).
 - Basketball - approximately 3,300 (11.9%).
 - Soccer - approximately 2,920 (10.5%).
 - Netball – approximately 2,780 (10%).
 - Cricket – approximately 2,300 (8.3%).
- Over the last three years:
 - Australian rules football (AFL) participation has increased by approximately 1,200 participants.
 - Surf life saving participation has remained steady.
 - Basketball participation has increased by approximately 450 participants.
 - Soccer participation has increased by approximately 150 participants.
 - Netball participation has increased by approximately 120 participants.
 - Cricket participation has remained steady.

Sporting club membership data is an important factor in determining current and future infrastructure requirements. It is recommended that the City investigate opportunities to collect more reliable participation data prior to the next review.

5. SOCIAL PARTICIPATION TRENDS

Given that club membership data is indicative, the use of social trends can assist in understanding the potential usage of community facilities and active reserves. These trends may also predict future usage given the historical participation patterns of activities. In relation to active reserves and community facilities, trends have been identified in organised sport and recreation and arts and culture.

5.1 Sport and Recreation

The *Participation in Sport and Physical Recreation* survey from the Australian Bureau of Statistics collects information on the frequency, duration, nature and type of activities that are participated in by people aged 15 years and over for a period of 12 months. Participation means active 'playing' participation, and does not include coaching, refereeing and being a spectator or activities relating to work. This survey has replaced the existing Exercise Recreation and Sport Survey (ERASS) previously collected by the Australian Sports Commission in conjunction with states/territories.

The participation rates provided by the survey can be applied to City of Joondalup current and future population statistics to provide an indicative participation number at a localised level (attachment 5 refers). In addition, the following are the key trends in relation to sport and recreation overall share of participation (percentage) in Western Australia from the period of 2005-06 to 2011-12:

- Australian Rules football (AFL) participation has declined from 3.2% to 2.5%.
- Basketball participation has declined from 2.9% to 2.0%.
- Cricket participation has declined from 2.6% to 1.8%.
- Lawn Bowls participation has grown from 1.3% to 1.85%.
- Netball participation has declined from 3.4% to 2.4%.
- Soccer participation has grown from 1.7% to 2.8%.
- Tennis participation has declined from 3.9% to 3.6%.

There is some disparity between City of Joondalup club membership numbers collected and the overall WA trends. However, the club membership data collected included participants under the age of 15 years, while the WA trends do not. The recent inception of the KidSport program in 2012, which provides eligible children a \$200 voucher to participate in organised sport and recreation, has increased the number of participants involved in sport and recreational clubs. Other recreational activities such as yoga, running, fitness training and the gym are becoming more popular and taking up a larger share of participation. In addition, emerging activities such as cycling/BMX and skateboarding are becoming more popular.

5.2 Arts and Culture

In addition to supporting the sport and recreation community, the City's community facilities support and assist to facilitate a range of arts and cultural activities. Localised participation data is difficult to attain, however the Department of Culture and Arts *Vital Statistics Fact Sheet (2012)* identifies the following key trends relevant to the usage and planning of the City's community facilities:

- Approximately 353,900 people or 22% of the population participated in arts and cultural activities in Western Australia. This equates to just over 36,000 people in the City of Joondalup.
- Many people in WA participate in cultural activities as a hobby, with 214,00 in art and craft, 28,900 in writing and 27,300 in music (in the 12 months prior to April 2007).

6. ACTIVE RESERVES

6.1 Active reserve profile

The City has 62 active reserves with varying demand based on the level of infrastructure provided on them. As the popularity for individual sports and club membership numbers increase, so does the demand for active reserves with adequate infrastructure. As the City has no ability to create additional reserves on new land, it is important to implement a strategic approach to the ongoing management of reserves and provision of infrastructure.

Active reserves, or 'active parks' as they are identified as by the City's draft *Parks and Public Open Spaces Classification Framework*, are classified into three levels – regional, district and local. A summary of the active reserves and their classification is provided in the table below. For a more comprehensive profile of the City's active reserves see attachment 6.

Classification	Active Reserve
Regional	Percy Doyle Reserve.
District	Chichester Park, Iluka District Open Space (East and West), MacDonald Park (North and South), Seacrest Park, Penistone Park and Warwick Open Space.
Local	Falkland Park, MacNaughton Park, Callandar Park, Bramston Park, Windermere Park, Caledonia Park, Carlton Park, Christchurch Park, Santiago Park, Lexcen Park, Prince Regent Park, Mirror Park, Ocean Reef Park, Admiral Park, Littorina Park, Heathridge Park, Beldon Park, Charonia Park, Korella Park, Emerald Park, Warrandyte Park, Otago Park, Bridgewater Park, Belrose Park, Timberlane Park, Parkside Park, Moolanda Park, Kingsley Park, Barridale Park, Forrest Park, Newcombe Park, James Cook Park (North and South), Mawson Park, Flinders Park, Hillarys Park, Robin Park, Melene Park, Marri Park, Juniper Park, Glengarry Park, Warrigal Park, Blackall Park, Hawker Park and Ellersdale Park.

6.2 Active reserve usage

Usage of an active reserve is determined by a number of factors including size, location and the level of infrastructure provided. Reserves that are well-utilised are generally large in size (1.8 hectares or more), are suitably located within residential areas and have a high level of infrastructure provided (changerooms, floodlighting etc).

In 2011, a review of the active reserve utilisation rates was conducted during the following peak periods - Monday to Friday: 3.00 – 9.00pm and Saturday/Sunday: 8.00am – 6.00pm.

The percentage of usage was calculated for each reserve, based on the hours available in the peak times versus the number of hours booked. Previously it was understood that many sporting clubs and groups 'block' booked active reserves - where a reserve is booked out on most or all days of the week although is not actually utilised. As a result, one of the key recommendations from the previous review was to investigate an approach where user group's bookings reflected actual usage.

In November 2012, the City revised the *Facility Hire Policy* which has resulted in a higher level of accuracy between the City's booking information and training and competition schedules. As such, the usage assessment recently undertaken indicates lower levels of active reserve usage across the City, although the number of participants in sporting clubs has grown in general. In addition to the

implementation of the *Facility Hire Policy*, other reasons why active reserve usage has shown a decrease include:

- The City working closely with clubs and groups regarding their venue requirements. In some cases clubs and groups have been relocated to other reserves to better suit their requirements.
- Over time, some clubs may decrease in size and / or merge with other clubs.
- Recent installation or upgrades of floodlighting at some active reserves has resulted in better utilisation of the space or the need to use fewer reserves.

Active reserve utilisation maps for the 2013 winter season and 2013-14 summer season can be found in attachment 7. Peak period times were reviewed and changed to the following times in order to reflect a more accurate sporting club peak usage time – Monday to Friday: 4.00 – 9.00pm and Saturday/Sunday: 8.00am – 6.00pm.

Based on the calculated percentage of usage in peak times, this review has identified that 13 reserves are above the industry guideline for usage of 25 hours per week in winter, which is known to lead to overuse and have a detrimental impact to the playing surface. Therefore, the following active reserves should be monitored during winter given the current utilisation rates.

Active reserve	Sports undertaken in winter	Utilisation rate (%)	Hours per week
Iluka District Open Space (east), Iluka	Soccer and Hockey	98	44
Windermere Park, Joondalup	AFL	89	40
Falkland Park, Kinross	AFL	84	38
Percy Doyle soccer oval (upper), Duncraig	Soccer	79	35.5
Chichester Park (south), Woodvale	Soccer	78	35
MacDonald Park (north), Padbury	AFL	78	35
Kingsley Park, Kingsley	AFL	76	34.25
Santiago Park, Ocean Reef	Soccer	76	34
MacNaughton Park, Kinross	Soccer	71	32
Prince Regent Park, Heathridge	Soccer	67	30
Heathridge Park, Heathridge	AFL	66	29.5
Iluka District Open Space (west), Iluka	Soccer and Hockey	64	29
Percy Doyle football/teeball oval, Duncraig	AFL	64	29

6.3 Sports infrastructure recommendations and priority lists of works

A review on sporting infrastructure was conducted which included club requests received informally and formally through the City's Annual Club Survey. This report has made recommendations to improve the infrastructure provision at reserves which aims to meet the increasing demand for active reserves with adequate infrastructure and improve the distribution of sporting club usage. Each recommendation has been given a priority based on the trends in growth of individual sports, facilities within the catchment area of the different sporting clubs, distribution and allocation of grounds, surrounding reserve infrastructure and current utilisation rates.

The sports infrastructure recommendations and priorities have been classified into three areas; sports floodlighting; sports infrastructure and toilets/changerooms. The following sections are the recommendations and priority list of works for the three areas. The estimates provided are based on

capital costs at 2014 value. No allowance for escalation has been made, so when allocating budget funds, an appropriate amount should be added depending on the year of listing. For where works are anticipated to increase operating expenses, an estimate has also been included.

6.4.1 Sports floodlighting

The City aims to provide adequate floodlighting suitable for 'large ball sports training' on active reserves as the minimum level of provision consistent with Australian standard 2560.2.3-2007. Having adequate floodlighting that meets Australian standards is important as it allows clubs to utilise more of the playing surface of the reserve which helps reduce wear and tear issues. It also reduces safety issues arising from lack of visibility and can allow night competition games to be played when lighting is provided to that level required.

Across the City there are some reserves with older infrastructure that does not meet this Australian standard, however it may not be necessary to improve the level of provision given the usage at that location. In some cases, where an active reserve is a primary home ground for a sporting club and there is sufficient other supporting infrastructure for example clubroom, then consideration will be given to increasing the provision of floodlighting to that required for 'large ball sports club competition'.

The following table has taken into consideration those active reserves with older infrastructure that does not meet the Australian standard and higher priorities have been allocated based on the usage by organised sporting clubs, current participation numbers, the number of reserves available for a sporting club and the quality of the existing playing surface during the winter sporting season. Some projects are already listed in the City's *Five Year Capital Works Program* (CWP) and have had a floodlighting design and detailed cost estimates completed. The remainder of the estimated costs are indicative only (based on \$100,000 per tower) and a detailed floodlighting design and cost estimate would be undertaken prior to budget confirmation.

It is also important to note that when upgrading sports floodlighting, in some cases a power upgrade is required to the site. During the planning stages of a project, the existing power capacity of the site and estimated demand of the floodlighting is determined. If required, a power upgrade quote is then obtained and this would need to be added to the total budget required for the project.

Currently the City's floodlighting projects do not include the use of LED lighting as this technology for use in sports floodlighting is still in its infancy and as yet the lighting units are not comparable in terms of cost, weight and reliability. The City is however, keeping up to date with LED technology and when suitable will consider using for floodlighting projects.

The height of the floodlighting poles and number of luminaries is site specific, but is designed to meet the relevant Australian Standard for the sport.

Floodlighting projects are considered eligible for a CSRFF contribution of up to one third of the project cost from the Department of Sport and Recreation. Submissions for consideration for a CSRFF grant need to be made in the year prior to the proposed works.

It is proposed that for future years of the *Five Year Capital Works Program* (CWP), one floodlighting project be listed for consideration each year based on the priority order developed. The priority order can be reviewed annually to ensure factors have not changed that would impact the priority of the projects. Also important to note is that the City could receive a submission from a sporting club for a floodlighting project to be submitted for CSRFF consideration with the club to make a financial contribution. In these cases, this may impact the priority order of the projects.

As part of the review undertaken in 2011, Moolanda Park, Kingsley and Beldon Park, Beldon were listed in the *Five Year Capital Works Program* in 2017-18 and 2018-19 for new floodlighting. Based

on the latest review, other projects have been deemed a higher priority so it is therefore recommended that these two projects are relisted as per the priority order.

Priority	Active reserve	Estimated total cost	Estimated annual operating cost	Year currently listed in budget
1	Bramston Park, Burns Beach – 4 poles^	\$395,000*	\$11,500	2014-15
2	Seacrest Park (west), Sorrento – 4 poles	\$315,825*	\$11,500	2014-15
3	Chichester Park (south), Woodvale – 8 poles	\$800,000	\$23,000	2015-16
4	Hawker Park, Warwick – 4 poles^	\$435,000*	\$11,500	2016-17
5	Warrandyte Park, Craigie – 7 poles	\$700,000	\$20,125	2016-17
6	Admiral Park, Heathridge – 6 poles	\$600,000	\$17,250	2016-17
7	Kingsley Park, Kingsley – 6 poles	\$600,000	\$17,250	N/A
8	Beldon Park, Beldon – 4 poles	\$400,000	\$11,500	2018-19
9	Timberlane Park, Woodvale – 4 poles	\$400,000	\$11,500	N/A
10	Emerald Park, Edgewater – 4 poles	\$400,000	\$11,500	N/A
11	Christchurch Park, Currumbine – 4 poles	\$400,000	\$11,500	N/A
12	Lexcen Park, Ocean Reef – 4 poles	\$400,000	\$11,500	N/A
13	Moolanda Park, Kingsley – 4 poles	\$400,000	\$11,500	2017-18
14	Santiago Park, Ocean Reef – 4 poles	\$400,000	\$11,500	N/A
15	MacNaughton Park, Kinross – 4 poles	\$400,000	\$11,500	N/A
16	Mawson Park, Hillarys – 4 poles	\$400,000	\$11,500	N/A
17	Ocean Reef Park, Ocean Reef – 4 poles#	\$400,000	\$11,500	N/A
18	Forrest Park, Padbury – 2 poles	\$200,000	\$5,750	N/A
19	Charonia Park, Mullaloo – 4 poles	\$400,000	\$11,500	N/A
20	Korella Park, Mullaloo – 4 poles	\$400,000	\$11,500	N/A

*total cost based on the cost estimate obtained from a quantity surveyor (QS).

^ floodlighting is part of the redevelopment project.

possible joint CSRFF project with the club in 2014.

6.4.2 Sports infrastructure

Most sports that utilise active reserves require standard supporting infrastructure that the City provides for example; goal posts, cricket nets/wickets. Some sports require more unique infrastructure and the priorities for replacement or new infrastructure for those sports have been identified in the following table.

Admiral Park has also been identified as a potential site for a new turf centre wicket. The City is currently undertaking a feasibility study prior to final consideration of this project.

Priority	Active reserve	Infrastructure type	Estimated total cost	Estimated annual operating costs
1	Hawker Park, Warwick^	Cricket practice nets (four)	\$75,000*	\$6,000

2	MacDonald Park (north), Padbury	Replace long jump pit	\$10,000	\$100
3	Robin Park, Sorrento	Replace long jump pit	\$10,000	\$100
4	Korella Park, Mullaloo	Athletics throwing circles (two)	\$10,000	\$100
5	Santiago Park, Ocean Reef	Replace long jump pit	\$10,000	\$100

*total cost based on the cost estimate obtained from a quantity surveyor (QS).

^ cricket nets are part of the redevelopment project currently listed for consideration in 2016-17.

It is proposed that for future years of the *Five Year Capital Works Program* (CWP), one project be listed for consideration each year based on the priority order developed.

6.4.4 Toilets/changerooms

Across the City there a number of toilets/changerooms that support both active and passive park users. Toilets/changerooms typically include a small space for changing, showers, toilets and may also incorporate a kiosk and/or storage. The following are the City's priorities for refurbishment or development of new toilet/changerooms based on the review.

Building extension works are based on the following base construction rates:

- \$1,500 per square metre for storage areas.
- \$2,800 per square metre for toilet/changeroom/kiosks.

The estimates provided are based on capital costs at 2014 value (estimated capital costs) then added to this is professional fees 12%, preliminaries/small works margin 15% and design and construction contingency 10% (estimated total cost). No allowance for escalation has been made so when allocating budget funds, an appropriate amount should be added depending on the year of listing. For where works are anticipated to increase operating expenses, an estimate has also been included. A list of the assumptions in relation to the estimated costs can be found in Attachment 12.

Priority	Active reserve	Works required	Estimated capital cost	Estimated total cost	Estimated annual operating costs
1	Christchurch Park, Currambine	Refurbishment of toilet/changeroom and new storage area (25 m ²)	\$97,500	\$133,575	\$2,000
2	Falkland Park, Kinross	Refurbishment and extension of toilet/changeroom (75m ²) and new kiosk (10 m ²) and storage area (25 m ²) – 105m ²	\$335,500	\$459,635	\$23,100
3	Chichester Park (north), Woodvale	New toilets (35m ²) and storage area (25m ²) – 60m ²	\$135,500	\$185,635	\$12,550
4	Carlton Park, Currambine	New toilets (35m ²) and storage area (25m ²) – 60m ²	\$135,500	\$185,635	\$12,550
5	Littorina Park, Heathridge	New toilets (35m ²) and changerrooms (90m ²) – 125m ²	\$350,000	\$479,500	\$21,100
6	Warrigal Park, Greenwood	New toilets (35m ²) and storage area (25m ²) – 60m ²	\$135,500	\$185,635	\$12,550
7	Callandar Park, Kinross	New toilets (35m ²) and changerrooms (90m ²) – 125m ²	\$350,000	\$479,500	\$21,100
8	Mirror Park, Ocean Reef	Storage area (25 m ²)	\$37,500	\$51,375	\$2,000

9	Lexcen Park, Ocean Reef	Storage area (25 m ²)	\$37,500	\$51,375	\$2,000
10	Santiago Park, Ocean Reef	Refurbishment of existing toilet/ changeroom	\$60,000	\$82,200	N/A

The majority of recommended works are at reserves that are currently secondary training/game venues for sporting clubs and are therefore not considered a high priority. It is proposed that for future years of the *Five Year Capital Works Program* (CWP), one project be listed for consideration every second year based on the priority order developed commencing in the next year to be added to the program (2019-20).

7. COMMUNITY FACILITIES

7.1 Existing community facilities

The City of Joondalup currently has 41 community facilities (refer to attachment 8) available for hire or that are leased to community groups, sporting clubs and the general community. These facilities are located across the City and vary in size and function. They support and assist to facilitate a wide range of uses including community and sporting group meetings, formal activities and social functions. Community facilities that are in close proximity to another are generally smaller in size and were originally built for only one or two user groups. These facilities tend to be located in the City's southern suburbs and are reaching their 'end of life' and in the coming years will require major refurbishment or redevelopment works.

Given land availability, whole of life costs and contemporary facility planning principles, newly developed and refurbished community facilities should be multipurpose and able to cater for a range of activities. In some cases, where community facilities are in close proximity, rationalisation may be considered. Many of the facilities in the City's southern suburbs are older and are in close proximity, therefore opportunities exist to rationalise when developing new facilities and use the remaining land for other purposes.

7.2 Community facility hierarchy and provision standards

In order to plan for future facilities, the standard of provision needs to be determined based on needs, capital outlay and operational/management costs. As there is no industry accepted standard, a community facility hierarchy which aligns with the City's existing strategies, plans and frameworks has been developed.

The City classifies its community facilities into five categories. These categories align with the City's draft *Asset Management Plan* which is currently under review. Also developed, is the standard of provision and fit-out specification for each classification. These can be found in attachment 9.

7.2.1 Toilets/changerooms

Toilets/changerooms are designed to support local sport and recreation activities related to the specific park. Changerooms are designed to accommodate space for changing to support sporting activities undertaken on the oval. Universal access park toilets are accessible by the general community and are on the City's automated timed door lock system. Toilets/changerooms may also include provision of a kiosk area and storage to support sporting activities where a need has been determined.

7.2.2 Small sporting facility

Small sporting facilities are designed to support sport, recreation and community activities within a local suburb and are located within a sports park or near other sporting infrastructure (for example tennis courts). The facility typically consists of toilets/changerooms and a single meeting space which can be used for various activities (for example meetings, minor functions, yoga, playgroup). Also included in the facility is a kitchen/kiosk area and supporting storage areas for furniture, sporting clubs and community groups.

7.2.3 Small community facility

Small community facilities are designed to support community activities within a local suburb. The facility typically consists of toilets and a single meeting space which can be used for various

activities (for example meetings, minor functions, yoga, playgroup). Also included in the facility is a kitchen and supporting storage areas for furniture and community groups.

7.2.4 Large sporting facility

Large sporting facilities are designed to support multiple activities at one time. These facilities will cater for community and sporting activities within a local suburb and surrounding suburbs and are located within a sports park or near other sporting infrastructure (for example tennis courts). The facility typically consists of toilets/changerooms and multiple or larger meeting spaces which can be used for various activities (for example meetings, minor functions, yoga, playgroup). Also included in the facility is a kitchen/kiosk area and supporting storage areas for furniture, sporting clubs and community groups.

7.2.5 Large community facility

Large community facilities are designed to support multiple activities at one time. These facilities will cater for community activities within a local suburb and surrounding suburbs. Large community facilities can cater for larger group functions and activities of a specialised nature. The facility typically consists of toilets and multiple or larger meeting spaces which can be used for various activities and large group functions. Also included in the facility is a kitchen and supporting storage areas for furniture and community groups.

7.3 Community facility usage

Understanding community facility usage is important when assessing the future need for a refurbishment or redevelopment project. High levels of usage suggest that a facility services the community well, however if a refurbishment or redevelopment is undertaken at a facility with lower utilisation levels, this may lead to an increase in usage.

A community facility with low usage suggests the infrastructure and level of provision are not adequate. However, other information such as location of other facilities in close proximity and the surrounding population assist in the decision making for future refurbishment and redevelopment projects.

The following table provides the utilisation rate of the City's community facilities for 2013 that are managed by the City during standard available booking times of 7.00am to midnight. Some facilities have multiple rooms and these have been indicated in the table. The City can not measure usage in facilities that are managed externally through a lease or licence arrangement.

Community Facility	Utilisation rate
Beaumaris Community Centre, Ocean Reef – main hall	32.12%
Calectasia Hall, Greenwood	16.69%
Chichester Park Clubroom, Woodvale	5.5%
Connolly Community Centre, Connolly – main hall	19.92%
Dorchester Community Centre, Warwick	9.82%
Duncraig Community Centre, Duncraig – north/south hall (average)	41.88%
Ellersdale Park Clubroom, Warwick	18.15%
Emerald Park Clubrooms, Edgewater – main hall	31.60%
Emerald Park Clubrooms, Edgewater – playgroup room	41.04%
Fleur Freame Pavilion, Padbury – function room/lesser hall (average)	33.49%

Flinders Park Community Hall, Hillarys	22.73%
Forrest Park Community Sporting Facility, Padbury	10.52%
Gibson Park Community Centre, Padbury	43.72%
Greenwood Scout and Guide Hall, Greenwood	22.30%
Guy Daniel Clubroom, Heathridge	18.93%
Heathridge Park Clubroom, Heathridge	21.14%
Jack Kikeros Community Hall, Burns Beach	14.39%
Kingsley Memorial Clubrooms, Kingsley – main hall /activity room 1	40.98%
Kingsley Memorial Clubrooms, Kingsley – activity room 2	12.03%
Kingsley Memorial Clubrooms, Kingsley – lesser hall	12.24%
MacNaughton Park Clubroom, Kinross	27.47%
Mildenhall, Duncraig – lesser hall/main hall (average)	30.69%
Padbury Hall, Padbury	18.78%
Penistone Park Clubroom, Greenwood	28.46%
Percy Doyle Football / Teeball Clubroom, Duncraig	9.01%
Rob Baddock Community Hall, Kallaroo – main hall	21.04%
Seacrest Park Community Sporting Facility, Sorrento	53.08%
Sorrento Community Hall, Sorrento*	2.44%
Timberlane Park Clubrooms, Woodvale	17.59%
Warrandyte Park Clubroom, Craigie	29.21%
Warwick Hall, Warwick	26.31%
Whitford Senior Citizens Centre, Hillarys – main hall	35.01%
Woodvale Community Care Centre, Woodvale	29.95%

*Refurbishment works were undertaken on Sorrento Community Hall between 1 January and 30 June 2013. The occupancy rate shown is for the period between 1 July to 31 December 2013.

7.4 Functionality audit

As part of this report, a functionality audit based on a number of factors determined important to the functionality and aesthetics of a community facility was developed. The objective of this audit was to rate the City's community facilities based on a scale.

Four main evaluation criteria were used to determine the functionality of a facility. Each evaluation criteria also included various sub-sections including:

- Spatial relationship –the scale and layout, location and flexibility of a facility.
- Environmental comfort –the heating and cooling system of a facility.
- Provision/amenity – the safety/security, kitchen, storage, changerooms and toilets, and meeting room/space of a facility.
- Aesthetics –the character and general aesthetics of a facility.

Based on the functionality audit, the following are the ten lowest rated community facilities across the City:

- Chichester Park Clubroom, Woodvale
- Jack Kikeros Community Hall, Burns Beach

- Heathridge Park Clubroom, Heathridge
- Calectasia Hall, Greenwood
- Dorchester Community Centre, Warwick
- MacNaughton Park Clubroom, Kinross
- Mullaloo Surf Life Saving Club, Mullaloo
- Emerald Park Clubrooms, Edgewater
- Windermere Park Clubroom, Joondalup
- Warrandyte Park Clubroom, Craigie.

7.5 Facility refurbishment and redevelopment projects

Facility refurbishment projects aim to improve the functionality and aesthetics of a facility. As a general guideline, community facilities have a life cycle of 40-50 years, and should have a major refurbishment after 20 years. Works typically include repainting, new floor coverings, small storeroom extensions, updating kitchen and/or toilet areas and improvements to heating and cooling systems.

Facility redevelopment projects are considered larger in nature than a refurbishment project and generally involve major structural changes to a facility or demolition and construction of a new facility. Generally, facility redevelopment projects are undertaken when a facility is poorly located, requires major extension work and has reached 40-50 years of age. Redevelopment projects require higher capital outlay initially however, can reduce the operating costs of an aging building.

The City's future refurbishment and redevelopment projects have been identified based on:

- Knowledge of the existing facility
- Existing and potential future usage
- Results of the functionality audit
- Levels of provision as determined in the community facility hierarchy
- Community service provision
- Previous works undertaken at a facility
- Age of the facility.

Not all facilities in the City are listed for refurbishment or redevelopment in this report as some are involved in larger site master plans. These facilities include:

- Jack Kikeros Community Hall, Burns Beach – part of the Burns Beach Master Plan project.
- All facilities at Percy Doyle Reserve, Duncraig – part of the Percy Doyle Reserve Master Plan project.

7.6 Priority list of works

Facility refurbishment projects

The City aims to undertake one or two facility refurbishments each year and the City's endorsed *Master Planning Process* is used to plan the detail of these projects. A number of refurbishment projects which have had concept designs and cost estimates completed have been listed in the City's *Capital Works Program* for 2014-15 to 2016-17 (priorities one to six). These projects have been considered by the Capital Works Committee and Council and planning and stakeholder consultation has been undertaken.

The remainder of the projects have yet to have concept designs and cost estimates undertaken. For these projects, a preliminary estimate has been determined based on similar recent developments that have been completed. It is important to note that the cost estimates are indicative

and are not based on any project scoping, concept plans or cost estimates. Planning for the projects commence two years prior to the proposed construction to allow for more accurate cost estimates to be obtained and budget amendments to be made.

No allowance for escalation has been made so when allocating budget funds, an appropriate amount should be added depending on the year of listing. For where works are anticipated to increase operating expenses, an estimate has also been included.

Further details of the recommended works for each project yet to be planned is included in Attachment 10.

Priority	Facility	Estimated total cost	Estimated annual operating costs	Year listed in budget
1	Heathridge Park Clubroom, Heathridge#	\$78,000*	N/A	2014-15
2	Iluka Sports Complex, Iluka#	\$460,000*	N/A	2014-15
3	Beaumaris Community Centre, Ocean Reef#	\$135,000*	N/A	2014-15
4	Timberlane Park Clubrooms, Woodvale^	\$845,643*	\$23,100	2015-16
5	Kingsley Memorial Clubrooms, Kingsley^	\$650,000	\$14,550	2015-16
6	Flinders Park Community Hall, Hillarys^	\$450,000	\$14,550	2016-17
7	Connolly Community Centre, Connolly	\$250,000	N/A	2017-18
8	Woodvale Community Care Centre, Woodvale	\$300,000	N/A	2017-18
9	Ellersdale Park Clubroom, Warwick	\$850,000	\$14,550	N/A
10	MacNaughton Park Clubroom, Kinross	\$850,000	\$12,550	N/A
11	Warrandyte Park Clubroom, Craigie	\$250,000	\$2,000	N/A
12	Windermere Park Clubroom, Joondalup	\$250,000	\$2,000	N/A
13	Padbury Hall, Padbury	\$500,000	\$3,200	N/A

*total cost based on the cost estimate obtained from a quantity surveyor (QS).

projects have been endorsed by Council as part of the 2014-15 budget.

^ planning, consultation and concept design for these projects has been undertaken.

It is proposed that for future years of the *Five Year Capital Works Program (CWP)* and *20 Year Strategic Financial Plan*, one refurbishment project be listed for consideration each year based on the priority order developed. The priority order can be reviewed annually to ensure factors have not changed that would impact the priority of the projects.

Facility redevelopment projects

Given the scale and cost of facility redevelopments, careful consideration must be made when identifying future projects. Facility redevelopments may also take into consideration the surrounding landscaping and sporting infrastructure if located on an active reserve. Furthermore, facility redevelopment projects can include an upgrade of an existing toilet/changeroom to include a meeting area and other supporting infrastructure if the need has been identified.

A number of development and redevelopment projects which have had concept designs and cost estimates completed have been listed in the City's *Five Year Capital Works Program* (priorities one to three and five). All four of these projects are subject to a CSRFF contribution with the Bramston Park and Synthetic Hockey Pitch projects confirmed of a grant contribution and agreed to proceed

by Council at the May 2014 meeting (CJ072-05/14 refers). The Penistone Park and Hawker Park projects will be subject to future CSRFF applications.

The Hawker Park redevelopment project has been listed as the City's fifth priority. Chichester Park, given the current active reserve usage and limited infrastructure, has been rated a higher priority in comparison to Hawker Park. Further details of the recommended works for each project yet to be planned is included in Attachment 11.

Priority	Facility / project	Estimated capital cost	Year listed in budget
1	Bramston Park development, Burns Beach	\$2,931,500*	2014-15
2	Synthetic hockey pitch project, Warwick (includes relocation of cricket and softball)	\$7,025,500*	2015-16
3	Penistone Park redevelopment, Greenwood	\$3,820,000*	2015-16
4	Chichester Park redevelopment, Woodvale	\$4,000,000* *	N/A
5	Hawker Park redevelopment, Warwick	\$2,741,500*	2016-17
6	Mullaloo Surf Life Saving Club redevelopment, Mullaloo	Unknown	N/A
7	Sorrento Surf Life Saving Club redevelopment, Sorrento	Unknown	N/A
8	Heathridge Park master plan, Heathridge (Guy Daniel Clubroom, Heathridge Park Clubroom, Heathridge Leisure Centre)	Unknown	N/A
9	Prince Regent Park development, Heathridge	Unknown	N/A
10	Warwick Community Facility master plan, Warwick (Warwick Hall, Dorchester Community Centre, Greenwood Warwick Community Care Centre)	\$4,270,000* *	2016-17 and 2017-18
11	Greenwood Community Facility master plan, Greenwood (Calectasia Hall and Greenwood Scout and Guide Hall)	\$5,000,000* *	2018-19 and 2019-20
12	Emerald Park Clubrooms redevelopment	Unknown	N/A

*total cost based on the cost estimate obtained from a quantity surveyor (QS).

** indicative figure included in the 20 Year Strategic Financial Plan – estimated capital costs are unknown at this stage.

It is proposed that for future years of the *Five Year Capital Works Program* (CWP) and *20 Year Strategic Financial Plan*, one redevelopment project be listed for consideration every three years based on the priority order developed. The priority order can be reviewed annually to ensure factors have not changed that would impact the priority of the projects.

7. CONCLUSION

The City has a limited number of active reserves and an inability to create additional reserves on new land. It is becoming increasingly difficult to satisfy both summer and winter sporting club requirements with the limited number of active reserves with adequate infrastructure. Therefore, it is important for the City to have a strategic approach to the provision of reserves and infrastructure to benefit the community and sporting clubs. There is currently a high demand for reserves with adequate infrastructure and a low demand for reserves with little infrastructure. This has resulted in an uneven distribution of the City's sporting clubs and difficulty maintaining good quality playing surfaces on reserves with high demand. Currently there are 13 ovals that are above the industry guideline for usage of 25 hours per week in winter which is known to lead to overuse and have a detrimental impact to the playing surface.

If infrastructure improvements are not undertaken over the coming years, demand for those reserves with adequate infrastructure will continue to rise making them increasingly difficult to

maintain to a safe level suitable for sport. This report has made recommendations to improve the infrastructure provision at reserves to better support the needs of the sporting community.

Over the last six years, the City has completed 14 facility refurbishment projects. Projects identified in this report are for the remaining facilities that have not recently been refurbished or for those that adequate funds were not available at the time of the previous refurbishment for the works required.

A number of the City's community facilities, particularly those in the southern suburbs are reaching their 'end of life' and in the coming years will require redevelopment. Therefore it is important for the City to have a strategic approach to the provision of community facilities to ensure that the user groups and the wider community are provided with facilities that are multipurpose, accessible, sustainable and of a good quality. This report has made recommendations for future facility redevelopment projects and also some larger scale redevelopments of multiple facilities or those that include other sporting/community infrastructure which are considered master planning projects.

APPENDIX 8
ATTACHMENT 1

Crown Land
COJ Management order
Use: Parks and Recreation
Classified as Bush Forever



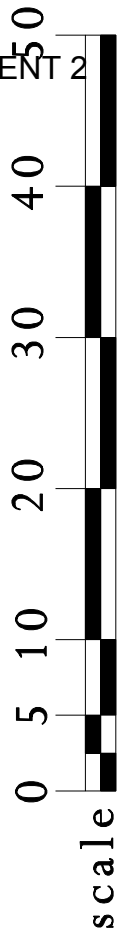
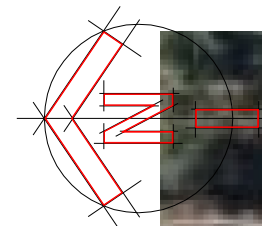
Digital Mapping Solutions does not warrant the accuracy of information in this publication and any person using or relying upon such information does so on the basis that DMS shall bear no responsibility or liability whatsoever for any errors, faults, defects or omissions in the information.

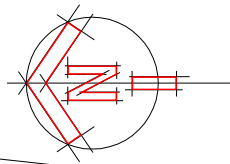
Warwick Open Space
Oval

Monday, 30 April 2012

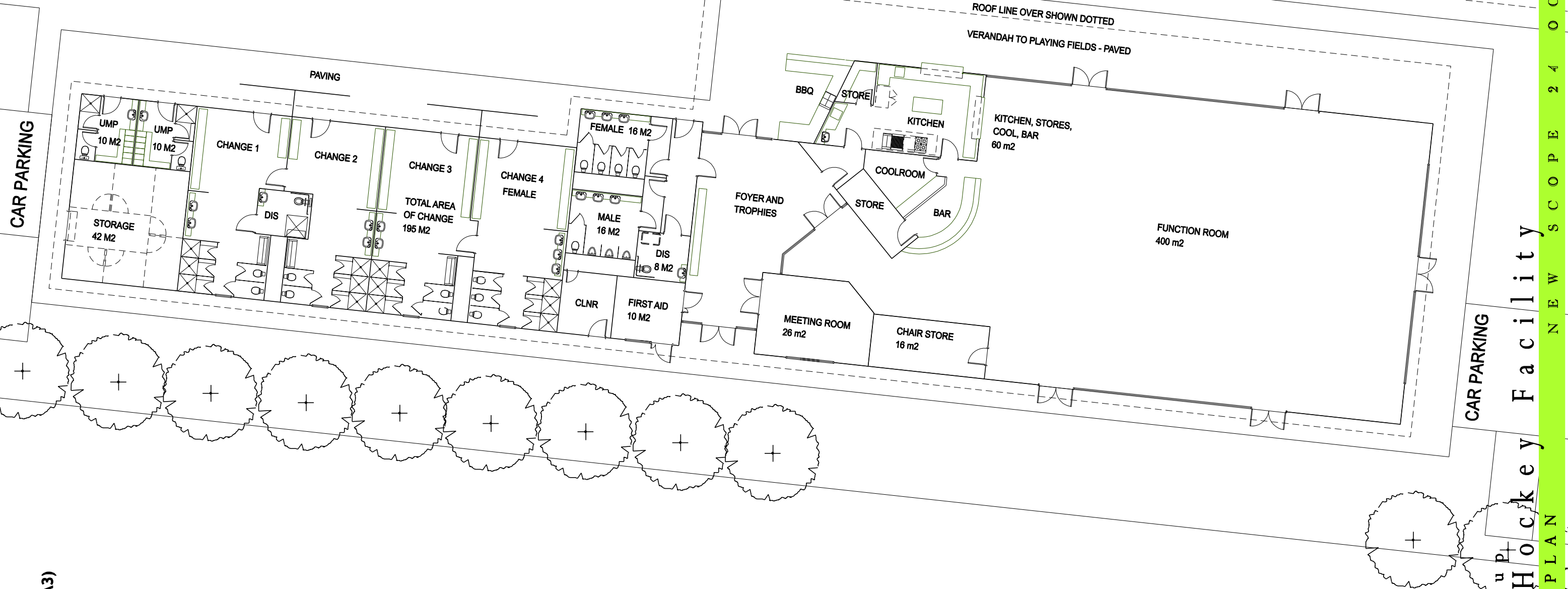
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HOCKEY FIELD



City of Joondalup
Joondalup Hockey Facility
GROUND FLOOR PLAN

NEW SCOPE 24 OCTOBER 2012



Property Management Framework





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1.0 Introduction

The City of Joondalup manages 148 buildings and structures over 19,000 square metres of property either as freehold or managed property which is reserved or dedicated under the *Land Administration Act 1997*. This property has been set aside for a diversity of purposes, such as recreation, public open space, drainage and administrative or infrastructure purposes.

The *Property Management Framework* will provide the City with a guide to managing all property under the City's ownership, care and control. The Framework will take into account the City's statutory obligations and the desire to promote the wellbeing of all people in the community through support of recreational and community groups and the provision of high quality and accessible facilities.

1.1 Objectives

- a. To define the classifications for which City owned and managed property is held.
- b. To establish the categories and associated principles under which City owned and managed property may be used and occupied.
- c. To promote equitable, effective and sustainable management practices for the use and occupation of City owned and managed property.



2.0 Planning context

Figure 1: Diagram of planning context



2.1 Related City plans and policies

2.1.1 Asset Management Plan 2009–2012 (under review)

Vision: For the City's community infrastructure to provide the desired level of service in the most cost effective manner for present and future customers.

2.1.2 Access and Inclusion Plan 2012–2014

Policy statement: The City is committed to ensuring that its activities and services are inclusive of all members, including people with disabilities and their families or carers, and people from culturally and linguistically diverse backgrounds. The City will make every effort to ensure that any person who lives, works in, or visits the City of Joondalup will not be denied access to any City facility, program, service or information prepared by the City on the basis of a personal disability or background.

2.1.3 Policies

a. Asset Management Policy

Objective: To outline a framework for the long-term management of City assets that aligns to the City's broader strategic objectives and reflects a sustainable approach to service delivery.

b. Child Care Centres Policy (under review)

Objective: To provide guidelines for the location, siting and design of child care centres to ensure that such developments are compatible with, and avoid adverse impacts on, the amenity of adjoining and surrounding areas.

c. Requests for New or Capital Upgrades to Existing Community Buildings Policy

Objective: To provide a coordinated approach to the assessment and approval of requests for new or capital upgrades to existing community buildings.

d. Facility Hire Subsidy Policy

Objectives: To provide guidance on determining the extent of subsidy to be offered to groups hiring City managed facilities; to ensure facility hire subsidies are applied in a consistent, transparent and equitable manner.

e. Leisure Policy (under review)

Objective: To guide the provision of leisure services, facilities and programs to assist in the achievement of the City of Joondalup's Mission, Vision and strategic objectives.

f. Reserves, Parks and Recreation Grounds Policy (under review)

Objective: To support best management practice for Council-controlled reserves, parks and recreation grounds while recognising community needs and community and Council responsibilities.

g. Installation of Telecommunications Facilities Policy

Objective: To outline the City's position on the installation of telecommunications facilities in the district.

3.0 The City's role and statutory obligations

Local Government has an obligation to provide and maintain adequate assets to meet community needs both for present and future generations. The major objective in property management is to ensure adequate services and facilities are provided to the community.

The City of Joondalup plays a significant role in property management. Depending on the type of property, the City is responsible for maintenance and disposal, including leasing/licensing and facility hire.

In addition to this broad role, the City has certain obligations under State and Federal legislation with regard to property management. Relevant legislation is outlined below.

3.1 Land Administration Act 1997 (State)

The City is responsible for the care, control and management of certain property within the City's boundaries which have been reserved by the Minister for Lands under the *Land Administration Act 1997*. The City manages this land in accordance with a Management Order made under section 46 of the Act which may include a power to lease or licence the whole or a part of the land. Any proposal to lease or licence land may not proceed without prior written approval from the Minister. The City is also responsible for the care and control of roads dedicated under this Act.

3.2 Local Government Act 1995 (State)

The City is bound by specific conditions under the *Local Government Act 1995* with regard to the disposal of property. Section 3.58 of the Act provides that a local government can only dispose of property by public auction, public tender or by undertaking the local public notice procedure set out in section 3.58(3). In this context, disposing of property means to 'sell, lease or otherwise dispose of, whether absolutely or not' (does not include licensing).

However, there are a number of exemptions to these requirements set out in regulation 30 of the *Local Government (Functions & General) Regulations 1996*. These include:

- where property is to be disposed to not-for-profit charitable, benevolent, religious, cultural, educational, recreational, or sporting organisations; and
- if the property is to be leased for a period of less than two years and the lease does not give exclusive possession of the property.

Section 3.59 of the *Local Government Act 1995* outlines the procedure for acquiring and disposing of property greater than one million dollars in value, including the preparation of a Business Plan, issuing of a Public Notice and a period of consultation. In addition to acquisition and disposal, under Part 6 of the *Local Government Act 1995*, the City is able to charge a fee for the hiring of property. Fees and charges set by Council under the Act are adopted yearly as part of the *Annual Budget* process.

3.3 Telecommunications Act 1997 (Federal)

Under the federal *Telecommunications Act 1997*, telecommunications carriers have very broad powers to enter land to install and maintain low-impact facilities. Carriers are not required to observe statutory obligations relating to the powers and functions of a local government. Accordingly, there is no requirement to obtain planning approval or meet the requirements of section 3.58 of the *Local Government Act 1995*. However, the *Telecommunications Act 1997* requires that carriers give prior written notice to the owner and occupier of the land before proceeding with the installation of a low-impact facility. There are limited rights of objection under the Act and an entitlement to compensation if a person suffers financial loss or damage. For this purpose, telecommunications carriers generally agree to pay a form of 'rental' and occupy their sites under a lease or licence agreement.

ATTACHMENT 4

In addition to the City's obligations under State and Federal legislation, the following local law is also relevant to property management.

3.4 Local Government and Public Property Local Law 1999 (City of Joondalup)

The City's *Local Government and Public Property Local Law 1999* was enacted under the *Local Government Act 1995*. This Local Law provides for the regulation, control and management of activities and facilities on City owned and managed property. The Local Law also describes the conditions which relate to public usage of City property, including prohibitions on smoking, alcohol consumption, anti-social behaviour, flammable substances and firearms etc.

4.0 Classification of property

Under this Framework, all property owned in freehold by the City will fall into one of the following three classifications which describe the primary purpose for which the property is held. Properties within each classification will not necessarily be static and may be re-classified following a review by the Council. Properties managed by the City under Management Orders have not been formally classified as these properties are all be considered to be held for *Community Purposes*.

Figure 2: Property classification types



4.1 Property held for Community Purposes

This classification includes property held for administration, operations, recreation, and/or infrastructure usage. Property held for *Community Purposes* will generally not be considered available for liquidation. Where appropriate, consideration will be given to leasing improvements to not-for-profit community groups at a subsidised rental (e.g. community halls, clubrooms, community centres, libraries, toilets/changerooms, drainage sites, and parks/public open spaces etc.).

4.2 Property held for Capital Appreciation

This classification includes property which is either undeveloped or underdeveloped, but which is not held for *Community Purposes*. Property held for *Capital Appreciation* will be developed for income where market conditions are favourable and the development risk is considered to be acceptable. Alternatively, these properties will be liquidated to advantage when market conditions are favourable. In general, income from any improvements should be maximised and property in this category will not be made available for community usage (e.g. vacant lots, underdeveloped sites etc.).

4.3 Property held for Income Generation

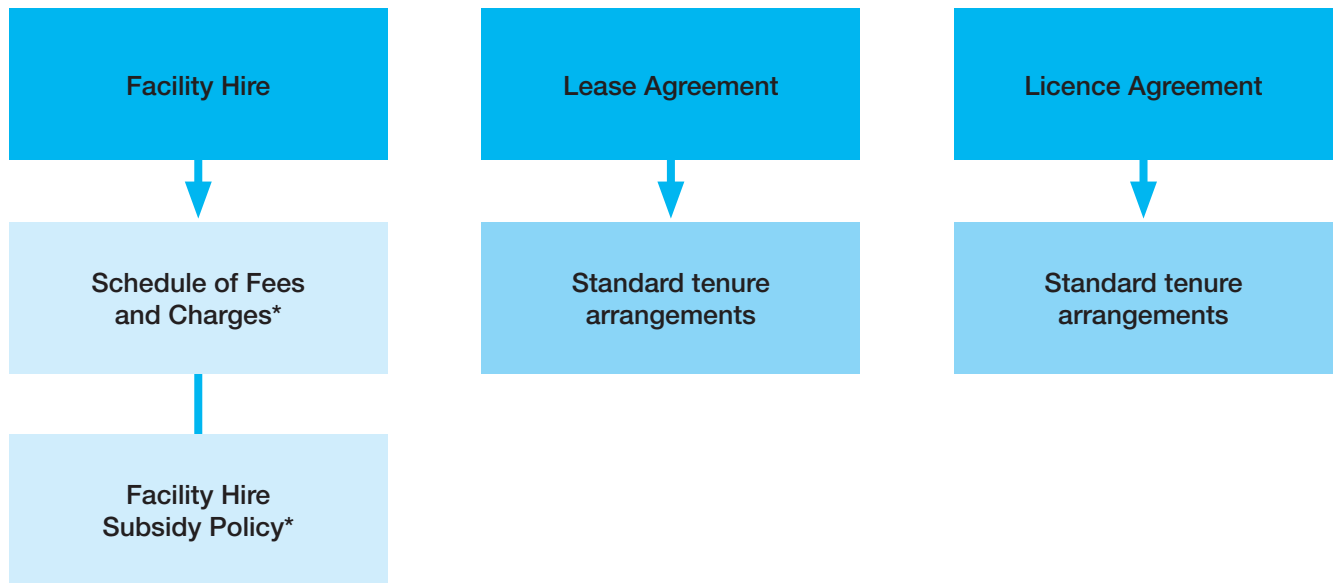
This classification includes property where the maximisation of the income stream is considered to be the primary objective. Property held for *Income Generation* will be developed to the highest and best use of the site. Rentals will be set by reference to market levels, with regular reviews, depending on the circumstances. In general, subsidised rentals will not be considered for properties within this classification (e.g. car parks, commercial buildings etc.).

It should be noted that whilst these classifications are intended to capture all property owned and managed by the City, it is recognised that not all property will fit exactly within these classifications. Appropriate discretion therefore, will be used by the City when dealing with any such property (including hiring, leasing/licensing, liquidating etc.). Current City owned properties have been classified in the *Inventory of City Freehold Property*.

5.0 Property utilisation by groups

Under this Framework, depending on the appropriateness of a site, City owned and managed property may be utilised by groups such as government agencies, business entities and community groups. The appropriateness of a site to be utilised for a particular purpose will be determined by the Council based on the classification of the property (see 'Classification of property' above). In general, property held for *Community Purposes* will be considered for utilisation by not-for-profit community groups at a subsidised rate, and property held for *Capital Appreciation* or *Income Generation* will be considered for utilisation by groups at full market rate. There are three different types of property utilisation that may be granted to groups which are described below.

Figure 3: Property utilisation types (*external documents)



5.1 Facility hire

The power to hire out a property or a portion of a property is granted under the City's *Local Government and Public Property Local Law 1999* (see 'The City's role and statutory obligations' above). Fees and charges for facility hire are adopted on a yearly basis by Council as part of the *Annual Budget* process and are based on a proportion of cost recovery.

Commercial organisations, community groups and individuals are able to hire numerous facilities in the City, ranging from parks and public open spaces to community centres and halls. Facilities can be hired on a casual (one-off) basis or on a regular (usually seasonal) basis.

Standard fees and charges apply for facility hire which are specified in the City's *Schedule of Fees and Charges*. Subsidised facility hire may be granted to not-for-profit groups and groups from educational institutions in accordance with the *Facility Hire Subsidy Policy*.

In addition to facility hire arrangements, the City provides allocated storage free-of-charge to many regular users of community facilities. Such storage ranges from small cages suitable for equipment to large storage rooms. These storage areas are allocated to user groups on application to the City, and are determined on a case-by-case basis, based on a demonstrated need.

5.2 Lease agreement

A lease agreement is established when a group wishes to have exclusive use of a property or a portion of a property. Such an agreement is established formally and allows a group to have a temporary interest in a property which they can use in accordance with the agreement.

As detailed in ‘The City’s role and statutory obligations’ above, the City can only lease property by public auction, public tender or by undertaking a local Public Notice procedure (unless leasing to a not-for-profit charitable, benevolent, religious, cultural, educational, recreational, or sporting organisation).

Under the City’s current *Delegated Authority Manual*, the Chief Executive Officer has the authority to dispose of property (including leases) for property valued at less than \$600,000.

The ‘Standard tenure arrangements — leases and licences’ section below provides guidance on the development of lease agreements for City owned or managed property.

5.3 Licence agreement

In the context of property management, a licence is a permit issued to enable the licensee to undertake an activity on a property under particular conditions. Conditions usually include regular payment as consideration.

Licences are entered into by the City where the intention is to grant non-exclusive possession of a property. This may include circumstances such as a sporting group which shares clubrooms with another sporting group, or a shared-use agreement for an oval between the City and a local primary school.

The ‘Standard tenure arrangements — leases and licences’ section below provides guidance on the development of licence agreements for City owned or managed property.

Notwithstanding the above, the City recognises that some licence agreements are entered into under particular circumstances which may require special concessions. Therefore, whilst the tenure arrangements below should be taken into consideration wherever possible, arrangements outside of these guidelines will be dealt with on a case-by-case basis.

In general, the City will endeavour to make City owned or managed property available for use by the wider community. In particular, property held for *Community Purposes* will be accessible to the general public wherever possible. With this in mind, it is the City’s preference that facility hire arrangements be established over leases and licences. The City does recognise however, that in some instances, a lease/licence may be the most appropriate arrangement. Some groups, for example, may require tenure before committing to a capital improvement project or in order to appropriate external funding; the activities of some groups may necessitate an arrangement that excludes the general public from accessing the property (e.g. specialised medical equipment at a Child Health Centre); and/or some groups may have historical arrangements with the City which the City believes are appropriate to maintain. The type of property utilisation that may be granted to a group therefore, will be determined on a case-by-case basis with a preference for facility hire arrangements.

6.0 Standard tenure arrangements — leases and licences

Under this Framework, standard tenure arrangements will apply to leases and licences granted by the City for City owned and managed properties.

With respect to leases/licences over Crown property managed by the City under a Management Order, prior approval will be obtained from State Land Services, in accordance with the *Land Administration Act 1997*.

Lease/licence agreements will be advertised by a local Public Notice unless the organisation is a not-for-profit charitable, benevolent, religious, cultural, educational, recreational, or sporting one, in accordance with the *Local Government Act 1995*.

6.1 Key principles

The following key principles will guide the City's approach to tenure arrangements.

- a. The City acknowledges its obligation to provide and maintain its properties to meet community needs for present and future generations.
- b. The City recognises and supports the contribution made by community groups in achieving an active and sustainable community.
- c. The City encourages the use of its properties by organisations which provide a benefit to the community.
- d. The City promotes tenure arrangements which are consistent, transparent and equitable.
- e. The City promotes tenure arrangements which provide for access to the property by the wider community.
- f. The City promotes tenure arrangements which contribute to the financial viability of the City.

6.2 Tenure guidelines — general

Under this Framework, the following tenure guidelines will apply to all leases and licences granted by the City for City owned and managed properties (excluding *Telecommunications Carriers*). Additional guidelines will apply to specific groups categorised as *Commercial Organisations*, *Government Departments/Agencies*, *Not-for-Profit Community Groups* and *Other Groups*. These are detailed in 'Tenure guidelines — groups' below. A comparison of tenure guidelines is provided at Appendix 8.1.

- a. Type of agreement
 - i. Leases will be entered into where the intention is to grant exclusive possession of the property or part of the property.
 - ii. Licences will be entered into where the intention is to grant non-exclusive possession of the property or part of the property.
- b. Period of tenure
 - i. Leases will be granted for a period of up to ten years with two options to extend for further periods of up to five years.
 - ii. Licences will be granted for a period of up to three years.

c. Main responsibilities of lessee/licensee

- i. Lessee/licensee will be responsible for all non-structural maintenance within the leased/licensed area and will provide documentation on the following (if applicable):
 - fire equipment servicing;
 - mechanical services maintenance and service records (in accordance with Australian Standards);
 - annual gutter cleaning;
 - annual pest control treatments;
 - electrical compliance testing;
 - sewer pump and grease-trapping servicing; and
 - septic system servicing.
- ii. Lessee/licensee will be responsible for cleaning and the general presentation of the leased/licensed area.
- iii. Lessee/licensee will be responsible for all operational/running costs, including, but not limited to:
 - refuse collection;
 - emergency service levy (E.S.L.);
 - water rates; and
 - all utilities related to their use (e.g. electricity, gas, water, telecommunications etc.).
- iv. Lessee/licensee will be responsible for obtaining appropriate insurance (e.g. public liability insurance, contents insurance etc.).

d. Main responsibilities of lessor/licensor (City of Joondalup)

- i. The City will be responsible for arranging appropriate building insurance.
 - ii. The City will be responsible for all structural maintenance within the leased/licensed area.
- e. Lessees/licensees will be permitted to undertake capital improvements (with prior approval from the City); however, such improvements will not provide for an automatic entitlement to subsidised rental.
- f. Approval from the City will be required prior to any subletting of the premises (if granted the power to sublet).

6.3 Additional tenure guidelines — groups

The following tenure guidelines are intended to apply to leases and licences for all groups within each category. It is recognised however, that some groups (especially *Not-for-Profit Community Groups*) may be constrained by specific circumstances and appropriate discretion will be applied by the City in determining tenure arrangements for these groups on a case-by-case basis. A diagram illustrating the types of groups permitted to occupy property held for *Community Purposes*, *Capital Appreciation* and *Income Generation* is provided at Appendix 8.2.

6.3.1 Commercial Organisations

In general, *Commercial Organisations* will only be permitted to lease or licence facilities which are located on property held for *Capital Appreciation* or property held for *Income Generation*. As such, income received from the lease or licence should be maximised and subsidised rental should not be considered.

The following additional tenure guidelines apply specifically to *Commercial Organisations*:

- a. Rental will be based on the market rate, set with guidance from a licensed valuer, and reviewed every 12 months.
- b. Main responsibilities of lessee/licensee:
 - i. Lessee/licensee will be responsible for covering the cost of building insurance for the leased/licensed area.
 - ii. Lessee/licensee will be responsible for the cost of local government rates (unless exempt).

6.3.2 Telecommunications Carriers

Although considered to be carrying out commercial activities, *Telecommunications Carriers* are differentiated from *Commercial Organisations* due to their unique powers under the *Federal Telecommunications Act 1997* (as detailed in 'The City's role and statutory obligations' above). In particular, *Telecommunications Carriers* do not need to meet the requirements of section 3.58 of the *Local Government Act 1995*.

However, the *Telecommunications Act 1997* does provide for an entitlement to compensation; for this purpose, carriers generally negotiate to pay a form of 'rental' and occupy their sites under a lease or licence agreement. Due to the nature of the *Telecommunications Act 1997*, carriers are permitted to lease/licence land located on property held for *Community Purposes*, property held for *Capital Appreciation* or property held for *Income Generation*. Tenure arrangements for *Telecommunications Carriers* therefore will be determined on a case-by-case basis and the City will seek an access fee from Carriers requesting co-location of another carrier.

6.3.3 Government Departments/Agencies

Leases and licences held by *Government Departments/Agencies* can range from neighbourhood child health centres to large departmental offices. Consequently, depending on the purpose for which the lease/licence is to be used, *Government Departments/Agencies* may be permitted to lease or licence facilities which are located on property held for *Community Purposes*, property held for *Capital Appreciation* or property held for *Income Generation*.

In general, *Government Departments/Agencies* will be treated in the same manner as *Commercial Organisations*; however, subsidised rental may be granted on a case-by-case basis depending on the purpose for which the property is to be used. In addition, other formal agreements, memorandums-of-understanding or past obligations etc. may necessitate special tenure arrangements.

The following additional tenure guidelines apply specifically to *Government Departments/Agencies*:

- a. Rental will be based on the market rate, set with guidance from a licensed valuer, and reviewed every 12 months.
 - i. Subsidised rental may be granted in special circumstances; this will be determined by the Council on a case-by-case basis. Subsidy may be up to 100%. Lessees/licensees that are granted a rental subsidy are required to acknowledge this in promotional materials and letters etc.
- b. Main responsibilities of lessee/licensee.
 - i. Lessee/licensee will be responsible for covering the cost of building insurance for the leased/licensed area.

6.3.4 Not-for-Profit Community Groups

Not-for-Profit Community Groups are defined as those which are incorporated under the *Associations Incorporation Act 1987* and have their primary base of operation located within the City of Joondalup. In general, *Not-for-Profit Community Groups* will only be permitted to lease or licence facilities which are located on property held for *Community Purposes*. As such, where appropriate, these organisations will be granted a lease or licence at a subsidised rate in recognition of their perceived benefit to the community and their ability to pay.

The following additional tenure guidelines apply specifically to *Not-for-Profit Community Groups*:

- a. Rental will be set at 0.1% of the capital cost of the leased/licensed property (i.e. replacement value) determined by a licensed valuer and reviewed at the end of the lease/licence agreement.
 - i. Subsidised rental of the above rental charge may be granted to groups who contribute at least 30% of the cost of the construction of the building; this will be determined by the Council on a case-by-case basis. Subsidy may be up to 50%.
 - ii. Subsidised rental may be granted to other groups in special circumstances; this will be determined by the Council on a case-by-case basis. Subsidy may be up to 100%.
- b. Leases/licences will only be granted to groups which are incorporated under the *Associations Incorporation Act 1987*.

- c. Main responsibilities of lessor/licensor (City of Joondalup):
 - i. Lessor/licensor (City of Joondalup) will be responsible for covering the cost of building insurance for the leased/licensed area.
- d. Lessees/licensees are required to acknowledge these subsidised lease/licence conditions in promotional materials and letters etc.

6.3.5 Other Groups

Groups which cannot be wholly defined as *Government Departments/Agencies*, *Commercial Organisations*, *Telecommunications Carriers*, or *Not-for-Profit Community Groups* are considered to be *Other Groups*. This category may include groups such as those which fall across two different categories (e.g. a group partially funded by government and partially funded by private industry, or a not-for-profit group which is not locally-based and/or funded by a large umbrella organisation, etc.).

As the type of group falling within this category varies widely, tenure arrangements will be determined on a case-by-case basis using the guidelines from the categories above that most closely align with the group's mode of operation.

6.4 Review of tenure arrangements

Tenure arrangements will be reviewed at the end of the lease or licence period. The review will commence at least six months prior to the expiration date to enable the City and the lessee/licensee appropriate time to prepare for the new lease or licence, or prepare to vacate the property.

7.0 Conclusion

The City of Joondalup manages an extensive property portfolio on behalf of the community. The *Property Management Framework* provides the City with a guide to managing this portfolio, taking into account the City's statutory obligations and the desire to promote the wellbeing of all people in the community through support of recreational and community groups and the provision of high quality and accessible facilities.

The Framework is to be used to guide:

- the classification of City owned and managed property;
- the purpose for which such properties may be used and occupied; and
- the tenure arrangements for leased and licensed properties.

7.1 Review of the Property Management Framework

The *Property Management Framework* is to be reviewed every four years in alignment with the 10-year Strategic Community Plan.

Appendix 8.1

Comparison of tenure guidelines

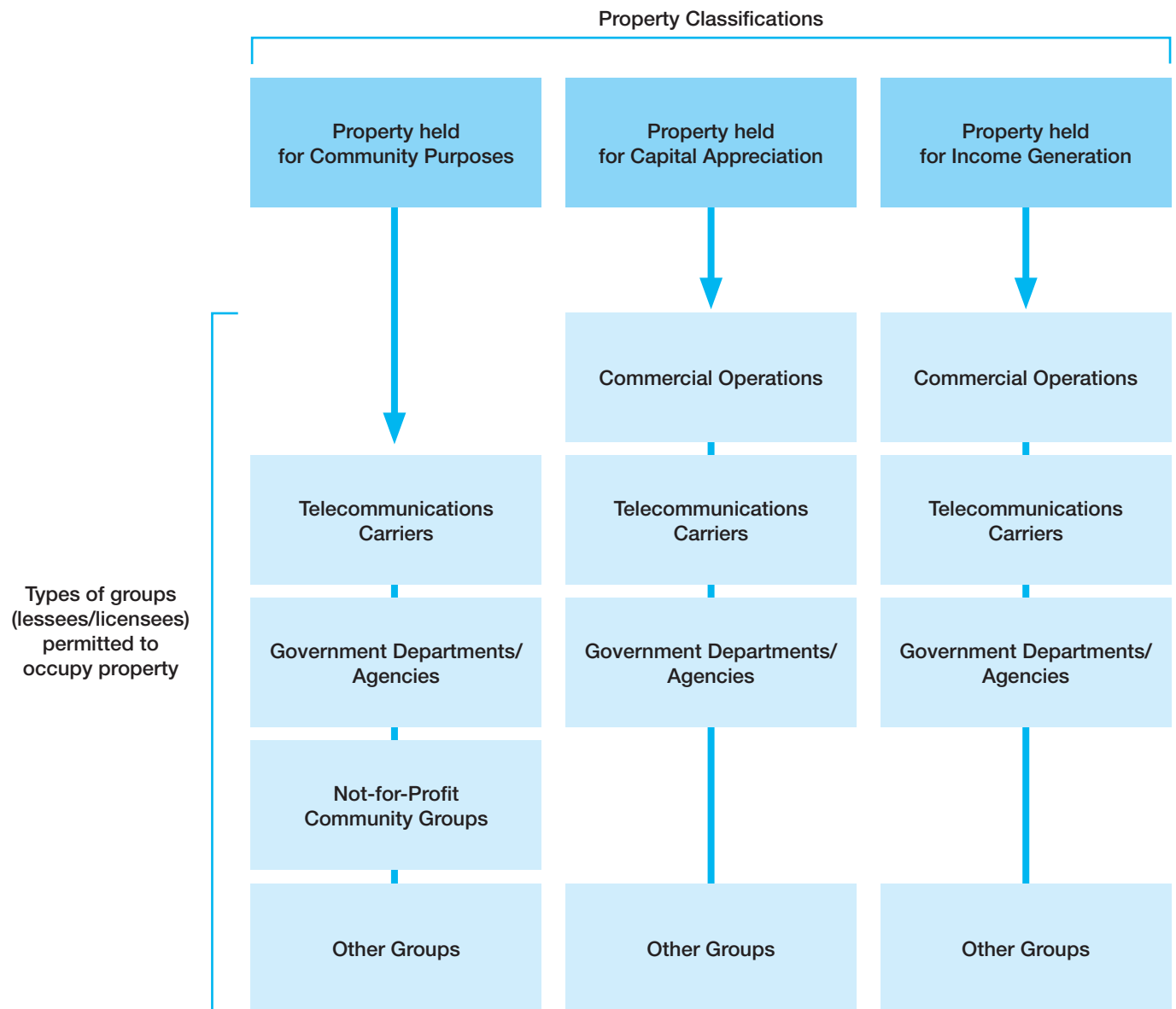
8.0 Appendices

Groups				
	Commercial Organisations	Telecommunications Carriers	Government Departments/ Agencies	Not-for-Profit Community Groups
Responsibilities of lessee/licensee	Rent (market rate — no subsidy available)		Rent (market rate — subsidy potentially available)	Rent (0.1% of capital cost — subsidy potentially available)
	Local government rates (unless exempt)			Local government rates (unless exempt)
	Refuse collection charges		Refuse collection charges	Refuse collection charges
	Emergency services levy (E.S.L.)		Emergency services levy (E.S.L.)	Emergency services levy (E.S.L.)
	Water rates	Determined on a case-by-case basis	Water rates	Water rates
	Utilities charges		Utilities charges	Utilities charges
	Non-structural maintenance		Non-structural maintenance	Non-structural maintenance
	Cleaning		Cleaning	Cleaning
	Building insurance (cost of)		Building insurance (cost of)	Building insurance (cost of)
	Other appropriate insurance (public liability/contents etc.)		Other appropriate insurance (public liability/contents etc.)	Other appropriate insurance (public liability/contents etc.)
Responsibilities of lessor/licensor (City of Joondalup)	Building insurance (arrangement of)		Building insurance (arrangement of)	Building insurance (arrangement of)
				Building insurance (cost of)
	Structural maintenance		Structural maintenance	Structural maintenance

Structural maintenance

Appendix 8.2

Property classifications and types of groups permitted to occupy





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This document is available in alternate formats upon request.

City of Joondalup
Proposed Synthetic Hockey Pitch Facility

ATTACHMENT 5
Master Plan Costs
17 October 2012
(Revision 2)

Item	Description of Works	Unit	Quantity	Rate	Cost
1.0	Building Works				
1.1	New Hockey Clubrooms				
	<u>Clubhouse (FECA = 900m2)</u>				
1.1.1	Change 1	m2	49	\$ 2,500	\$ 122,500
1.1.2	Change 2	m2	49	\$ 2,500	\$ 122,500
1.1.3	Change 3	m2	49	\$ 2,500	\$ 122,500
1.1.4	Change 4	m2	49	\$ 2,500	\$ 122,500
1.1.5	First Aid	m2	10	\$ 2,100	\$ 21,000
1.1.6	Cleaner	m2	9	\$ 1,900	\$ 17,100
1.1.7	Storage	m2	42	\$ 1,500	\$ 63,000
1.1.8	Umpires Rooms	m2	20	\$ 2,700	\$ 54,000
1.1.9	Meeting	m2	26	\$ 2,200	\$ 57,200
1.1.10	Offices	m2	0	\$ 2,400	\$ -
1.1.11	Male toilet	m2	16	\$ 3,300	\$ 52,800
1.1.12	Female toilet	m2	16	\$ 3,300	\$ 52,800
1.1.13	Access Toilet	m2	8	\$ 3,300	\$ 26,400
1.1.14	Entry Foyer & Trophies	m2	55	\$ 2,200	\$ 121,000
1.1.15	Function Room	m2	400	\$ 2,400	\$ 960,000
1.1.16	Chair store	m2	16	\$ 1,500	\$ 24,000
1.1.17	Kitchen	m2	30	\$ 4,500	\$ 135,000
1.1.18	Dry store	m2	3	\$ 2,100	\$ 6,300
1.1.19	Bar	m2	7	\$ 4,000	\$ 28,000
1.1.20	Coolroom	m2	8	\$ 3,500	\$ 28,000
1.1.21	Bar Store	m2	7	\$ 2,100	\$ 14,700
1.1.22	Kitchen/Bar lobby	m2	5	\$ 2,000	\$ 10,000
1.1.23	Circulation	m2	16	\$ 2,000	\$ 32,000
		m2	890	\$ 2,464	\$ 2,193,300
1.1.24	Roof extension over paved verandah	m2	155	\$550	\$ 85,250
1.1.25	Site preparation - Under building and paved verandah	m2	1400	\$5	\$ 7,000
1.1.26	Filling under building	m3	1400	\$25	\$ 35,000
1.1.27	Paving around building	m2	500	\$85	\$ 42,500
1.1.28	Semi Permanent seating	Item			\$ 50,000
1.1.29	Bin Enclosure	Item			\$ 5,000
1.1.30	External water services	Item			\$ 15,000
1.1.31	External fire services	Item			\$ 10,000
1.1.32	External gas services	Item			\$ 5,000
1.1.33	External sewer services	Item			\$ 25,000
1.1.34	External electrical services	Item			\$ 25,000
1.1.35	Furniture and equipment to new Clubrooms and dug-outs etc	Item			\$ 80,000
	Sub Total Building Costs		890	\$ 2,897	\$ 2,578,050
1.2	Synthetic Field (1 No.)				
1.2.1	Synthetic field complete with base course, synthetic playing surface, perimeter walls and minimum surface excavation. (wet/dry playing surface)	Item			\$ 1,200,000
1.2.2	Lighting to field (500 LUX)	Item			included
1.2.3	Fencing	Item			included
1.2.4	Hockey goals and back curtains	Item			Included
1.2.5	Electronic scoreboard	Item			\$ 25,000
1.2.6	Allowance for CCTV to field	Item			\$ 20,000

City of Joondalup
Proposed Synthetic Hockey Pitch Facility

ATTACHMENT 5
Master Plan Costs
17 October 2012
(Revision 2)

Item	Description of Works	Unit	Quantity	Rate	Cost
1.3	Grass Fields (2 No)				
1.3.1	Renovate existing grassed area including top dressing and new turf	m2	15500	\$12.00	\$ 186,000
1.3.2	Reticulation to fields	m2	15500	\$1.50	\$ 23,250
1.3.3	Lighting to fields (250 LUX)	No	1	\$140,000	\$ 140,000
1.3.4	Hockey goals	No	4	\$1,200	\$ 4,800
1.4	Relocation of Cricket				
1.4.1	Relocation of cricket from WOS	Item			\$ 110,000
1.4.2	Allowance for removal of existing infrastructure (cricket centre pitch and softball diamonds) and making good	Item			\$ 10,000
Sub-Total for Building Works					\$ 4,297,100
2.0	Carparking				
2.1	Carpark and access road (35 bays)	m2	1325	\$70	\$ 92,750
2.2	Carpark and access road (16 bays)	m2	1000	\$70	\$ 70,000
2.3	Lighting to carpark and access road	Item			\$ 32,000
2.4	New trees (mature)	No	11	\$500	\$ 5,500
2.5	New trees (small)	No	38	\$250	\$ 9,500
2.6	Allowance for general landscaping upgrade	Item			\$ 30,000
Sub-total for Carparking					\$ 239,750
3.0	Siteworks				
3.1	Site clearance	m2	0	\$3	\$ -
3.2	Tree removal	m2	0	\$2	\$ -
3.3	Demolition of existing structures	Item			\$ 5,000
3.4	Retaining wall	m	0	\$350	\$ -
3.5	Filling to make up levels	m3	0	\$25	\$ -
3.6	Perimeter fencing to northern end	m	128	\$65	\$ 8,320
3.7	Bollards to perimeter of field to provide protection against vehicle access	m	380	\$30	\$ 11,400
3.8	Rehabilitation of disturbed areas	Item			\$ 25,000
3.9	Allowance for bore and pump	Item			\$ 35,000
3.10	Outdoor furniture - park benches, bins etc	Item			\$ 10,000
3.11	BBQ's	Item			\$ 10,000
3.12	BBQ seating and shelter	Item			\$ 15,000
3.13	Lighting to BBQ area	Item			\$ 10,000
3.14	Allowance for lighting to site footpaths (extent unknown)	Item			\$ 20,000
3.15	Allowance for site footpaths (extent unknown)	Item			\$ 20,000
Sub-total for Siteworks					\$ 169,720
4.0	MacDonald Park Softball Diamonds				
4.1	Back net 6m high	m	50	\$220	\$ 11,000
4.2	Free standing shelters approx 5m x 2m including concrete ground slab	No	4	\$2,500	\$ 10,000
4.3	Diamond markout (Initial)	Item	2	\$250	\$ 500
Sub-total for MacDonald Park Softball Diamonds					\$ 21,500

City of Joondalup
Proposed Synthetic Hockey Pitch Facility

ATTACHMENT 5
Master Plan Costs
17 October 2012
(Revision 2)

Item	Description of Works	Unit	Quantity	Rate	Cost
5.0	CONTINGENCIES				
5.1	Allowance for design contingencies	Item	10%	\$	472,807
5.2	Allowance for contract contingencies	Item	5%	\$	260,044
Sub-total for Contingencies					\$ 732,851
6.0	HEADWORKS				
6.1	Allowance for Water Corporation Headworks	Item		\$	50,000
6.2	Allowance for Western Power Headworks	Item		\$	75,000
6.3	Allowqnce for Telstra Headworks	Item		\$	5,000
Sub-total for Headworks					\$ 130,000
7.0	PROFESSIONAL FEES				
7.1	Allowance for professional fees comprising full service	Item	8%	\$	447,274
Sub-total for Professional Fees					\$ 447,274
8.0	ESCALATION				
8.1	No allowance for escalation in costs has been included	Item	0.00%	\$	-
Sub-total for Escalation					\$ -
TOTAL ESTIMATED COMMITMENT (Perth)					\$ 6,038,195
	Goods & Services Tax (10%)			\$	603,819
TOTAL ESTIMATED COMMITMENT (Including GST)					\$ 6,642,014

Item	Description of Works	Unit	Quantity	Rate	Cost
	DRAWINGS: The following drawings were used in the preparation of these Master Plan Costs: DPA - 01 Sketch 1:500 (A2) dated 24 October 2012 (New Scope) DPA - 02 Sketch 1:200 (A3) dated 24 October 2013 (New Scope)				

EXCLUSIONS: The following items have been specifically excluded from these Master Plan Costs: Geotech survey below proposed artificial playing field to confirm ground is suitable to receive basecourse. New Ministers water and sewer mains to site if required Holding and Finance charges Land costs Legal costs Computers, printers, facsimile machines etc. Escalation beyond October 2012

NOTES: Please note that this information is for indicative budgeting purposes only and should not be used as the basis for making a financial commitment Prior to making a financial commitment a detailed budget should be prepared based on input from the architect and the relevant consultants
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Project Name:	WHITFORD HOCKEY CLUB – REVIEW OF FINANCIAL PROJECTIONS
Project Sponsor	Director Corporate Services
Project Manager	Coordinator Leisure Planning
TRIM No.	INT13/32461

Version	Date	Author	Amendments / Comments
1	23 Dec 2013	Alan Ellingham	First draft for review and input by Project Team
2	03 Feb 2014	Alan Ellingham	Final draft after review by L&CS
3	10 Feb 2014	Alan Ellingham	Amended after WHC have submitted revised Turf Projections
4	14 Feb 2014	Alan Ellingham	Amended following PM comments 14 Feb 2014
Template Owner	Coordinator Organisational Development	Approved by	Manager Strategic and Organisational Development
			Reviewed Date
			May 2013

FINANCIAL ANALYSIS



EXECUTIVE SUMMARY

The City of Joondalup has approved (CJ103-06/13) the construction of Synthetic Hockey Pitch / Clubrooms (with 2 grass pitches) at Warwick Open Space, subject to successful Community Sport and Recreation Facilities Fund (CSRFF) grant. As part of the Council decision, the City is required to review in detail the financial projections of the Whitford Hockey Club (WHC).

The proposed management model is that the WHC would lease the clubroom and the synthetic hockey pitch (and associated floodlighting), and the City manage the grass hockey pitches (and associated floodlighting and car park).

WHC propose to operate as two separate entities, the "Club" and the "Turf". This is necessary to avoid GST costs. Separate financial projections have been provided as follows:

- Club from 2012 to 2022. This includes the same activities as the existing club (membership revenue, bar takings, payments for hire of pitches).
- Synthetic Pitch (the 'Turf'). A 10 year projection is submitted, from 2016 to 2025. The 'Turf' facility would include all of the other income and expenses associated with the Clubrooms and Synthetic Hockey pitch.

The City has reviewed the projections and notes that:

1. \$600,000 Contribution to the construction costs by WHC. The plans appear reasonable, although there is a lot of work for the WHC to complete in terms of fundraising.
2. Membership growth. There is high growth (85%) projected by WHC over the 10 year period.
3. Cash Surplus for the Club is estimated to be approx 8% per year, resulting in \$312,877 by 2025.
4. Turf Income projections are detailed, but slightly optimistic.
5. Turf Expense projections are more reasonable than the initial projections prepared in 2012, however still deemed to be slightly optimistic, for example the Repairs and Maintenance. The City acknowledges the intent for the WHC to use as much volunteer support to minimise costs e.g. cleaning and building repairs.
6. Turf Operating Surplus is high at 29% over 10 years, and therefore allows plenty of scope for variations to the projections whilst still generating a surplus.
7. Replacement Pitch funded by Turf is planned after 9 years, funded by the high operating surpluses. If there were less operating surpluses available the timing of the replacement could be delayed (unless surpluses from Club could be made available or alternative funding set up).
8. Lease Fee to the City of \$10,000 per year is assumed by WHC, with allowance for inflation. There is very little risk of the Turf being unable to afford this. The formulae within the Property Management Framework, based on a not for profit organisation, is \$4,301
9. Risk to the City of the Turf not being sustainable and requiring unplanned financial support from the City is very low.

The following should be considered as part of Lease Arrangement:

1. Lease Fee to the City should be higher than \$10k. The Turf should be classed as "Other Groups" within the Property Management Groups. A lease fee of at \$30,000 per year should be proposed, with the City settling for no less than \$20,000. The Lease should be increased per year in line with CPI.
2. Annual Financial Review between the City and the Club/Turf, reviewing the consolidated cash flows.
3. Building Maintenance. The City Building Maintenance team should be involved in the set up of the lease.
4. Capital Replacement costs should be funded where possible by the Turf/Club
5. City should review the fee structure annually, to ensure fairness to other clubs.

FINANCIAL ANALYSIS



INTRODUCTION

Background / Purpose of Paper

The City of Joondalup has approved (CJ103-06/13) the construction of Synthetic Hockey Pitch / Clubrooms (with 2 grass patches) at Warwick Open Space, subject to successful Community Sport and Recreation Facilities Fund (CSRFF) grant.

Part 8 of the Council decision was as follows:

“NOTES that the report detailed in Part 7 above will include more detailed financial projections for the Whitford Hockey Club including the proposed lease arrangement and the outcome of the City’s Community Sport and Recreation Facilities Fund application”.

The purpose of this paper is to support the requirements above by providing the following:

- FINANCIAL PROJECTIONS - provide details of financial projections for the Whitford Hockey Club (WHC), for both the Club itself and the Synthetic Hockey Pitch.
- ASSUMPTIONS – explain the assumptions used by WHC for the projections.
- COMMENT – provide commentary on the projections.
- RISK TO CITY – assess the sensitivity of the projections, consider the financial sustainability of WHC and to consider the risk to the City of WHC requiring unplanned financial support.
- RECOMMENDATIONS for the City in setting up the Lease arrangement.

Out of scope for this paper are:-

- Evaluate the overall project.
- City of Joondalup cashflows. This paper reviews the cashflows that would be incurred by WHC in operating their normal club activities and the new activities regarding the synthetic pitch. There are separate papers which review the City of Joondalup cashflows that were attached as part of the CJ103-06/13.
- Options analysis.

Management Model – Club/City

Council have supported the proposed management model whereby the WHC would lease the clubroom and the synthetic hockey pitch (and associated floodlighting), and the City manage the grass hockey pitches (and associated floodlighting and car park).

Data used for Analysis

The following information has been supplied by WHC and is used in this paper

No	Data	Details
1	Club 10 Year Forecast	<ul style="list-style-type: none"> ○ Projections from 2014 to 2023. This includes the following: <ul style="list-style-type: none"> ○ Annual estimates. ○ Membership numbers and expected growth. ○ Revenue estimates for all club activities, including membership, bar, sponsorship. ○ Expenses estimates for all items. ○ % Increase per year expected in Revenue and Expenses. ○ The details are summarised at Appendix 1.

FINANCIAL ANALYSIS



2 Turf 10 Year Forecast	<ul style="list-style-type: none"> ○ Projections for the income and expenses associated with the synthetic hockey pitch, referred to as the “Turf” ○ WHC would operate the Turf as a separate entity, to help reduce GST. Further explanation of the activities of each entity is explained in this paper. ○ The projections include detailed analysis of the hours and games that the facility would be used, the expected rates per hour and expense projections. ○ The details are provided at Appendix 2. ○ A 10 year projection is submitted. As the facility is planned to open in 2016 the City has escalated the projections submitted by WHC so that Year 1 commences in 2016.
3 Fundraising Plan	<ul style="list-style-type: none"> ○ WHC have agreed to contribute \$600k to the construction of the facility. The \$600k would be funded by: <ul style="list-style-type: none"> - Cash in hand \$150,000 - Borrowings from Hockey West Australia (HWA) \$200,000 - Fundraising \$250,000 (including a \$100,000 loan from members) ○ WHC have submitted to the City a detailed plan that lists various ideas to help raise funds, this is shown at Appendix 3.
4 HWA Loan Confirmation	<ul style="list-style-type: none"> ○ Letter from HWA (12 November 2013) which confirms that the HWA board have agreed a loan to WHC of \$200,000.
5 Turf Charges 2013	<ul style="list-style-type: none"> ○ Table which lists the various rates that are charged for using Synthetic Hockey Pitches in WA. ○ This table substantiates the proposed rates that WHC would charge for using the synthetic hockey pitch.

In addition to the above, the following information has been used to help with the analysis

- CJ103-06/13. Financial Analysis was prepared as part of the papers to Council and is referred to.
- Feasibility Study by Tredwell Management (Sport, Recreation and Open Space Specialists) – May 2012

Benchmarking

The City of Joondalup has visited the Melville synthetic hockey pitch as this is a similar size and type of facility. Additionally the management model used at Melville is the same as proposed by WHC. The City has received various information, from both the City of Melville and the Melville Hockey Club, to assist in the review of the WHC projections.

FINANCIAL ANALYSIS



FINANCIAL EVALUATION - ASSUMPTIONS

SPLIT OF RESPONSIBILITIES – CLUB vs CITY

The table below summarises the proposed split of responsibilities between the City and the Club. This shows that the majority of responsibilities would be with the WHC.

City WHC / Turf		<u>Split of Responsibilities</u>	
Ref	Item	WHC	CITY
1	Income from Pitch Hire/Gate Takings	Synthetic Pitch	Grass Area
2	Utilities	Clubroom Costs, Synthetic Pitch Water Synthetic Floodlights	Grass Area - Water Grass Area - Floodlights
3	Clubroom income (Events / Hiring out Clubroom / Bar & Food Takings)	Club / Turf	-
4	Maintenance - Building (Clubroom)	Club / Turf	-
5	Clubroom Cleaning	Club / Turf	-
6	Lease of clubhouse	Expense to the City	Income from Club / Turf
7	Repairs and Maintenance - Synthetic	Club / Turf	-
8	Maintenance - Grass Pitches	-	City
9	Floodlights Maintenance	Synthetic Pitch	Grass Area
10	Fencing Maintenance	Synthetic Pitch	Grass Area
11	Maintenance / Lighting - Car Park	-	City
12	Water Quality Filter	-	City
13	Marketing and Promotion	Club / Turf	-
14	Staffing of Turf	Club / Turf	-
15	Staffing of Clubroom	Club / Turf	-
16	Sinking Fund for replacement of Turf	Club / Turf	-
17	Insurance costs for the building	Not Yet Determined	

The table below summarises the split of responsibilities between the Club and the Turf.

<u>Club vs Turf</u>		<u>Split of Financials</u>	
Ref	Item	CLUB	TURF
1	Membership Fees	Income	-
2	Pitch Hire/Gate Takings	Expense	Income
3	Utilities	-	Synthetic Pitch Water Synthetic Floodlights Clubroom utilities
4	Clubroom income (Events / Hiring out Clubroom / Bar & Food Takings)	Bar & Food	Clubroom Hire
5	WHC Hockey Activities (Coaching, Hockey WA)	Club	-
6	Maintenance - Building (Clubroom)	-	Turf
7	Clubroom Cleaning	-	Turf
8	Lease of clubhouse from City	-	Turf
9	Repairs and Maintenance - Synthetic	-	Turf
10	Floodlights Maintenance Synthetic Pitch	-	Turf
11	Fencing Maintenance Synthetic Pitch	-	Turf
12	Marketing and Promotion	-	Turf
13	Staffing of Turf	-	Turf
14	Staffing of Clubroom	-	Turf
15	Sinking Fund for replacement of Turf	-	Turf

FINANCIAL ANALYSIS



This shows that the Club would continue with the same activities as it currently has, and the Turf to be responsible for the synthetic hockey pitch and renting out the Clubroom. The lease with the City would be with the Turf. The split of responsibilities is consistent with the arrangements at Melville.

CLUB – KEY ASSUMPTIONS

The table below summarises some of the key assumptions within the Club Projections that are shown in Appendix 1.

Issue	Output / Details
1 Membership	<ul style="list-style-type: none"> WHC anticipate that membership will increase by approx 85% over a 10 year period, rising to over 1000 members. Membership is categorised into Seniors, Concession, Junior, Minkey / Graduates. The major contributing factor for the growth is the attraction of the synthetic hockey pitch.
2 Membership Income	<ul style="list-style-type: none"> Membership income is estimated to increase from approx \$100,000 in 2013 to \$260,000 by 2023, an increase of 160% The increase of 160% comprises of the increase in membership numbers (85%) and annual price increases of 3% per year.
3 Bar & Other Income	<ul style="list-style-type: none"> As membership income grows this has the benefit of also increasing bar income and other income. (e.g. Uniforms)
4 Expenses	<ul style="list-style-type: none"> Projections assume expenses will increase by 136% over the 10 year period, from \$143,000 in 2013 to \$339,000 in 2023. Expenses include the cost of hiring the grass pitches from the City. The majority of the expenses would increase as a result of growing membership.
5 HWA Fees Increase 5%	<ul style="list-style-type: none"> One of the largest cost elements is the fees paid to HWA, approximately \$35,112 in 2012, representing 24% of the total \$146,339 The fees are estimated by WHC to increase by 5% per year. WHC have been unable to provide any more supporting information to explain why the HWA fees would increase at a rate higher than CPI (3%).

TURF – KEY ASSUMPTIONS

The table below summarises some of the key assumptions within the Turf Projections that are shown in Appendix 2.

Issue	Output / Details
1 Seasons	<ul style="list-style-type: none"> Hockey is predominately a winter sport, with the league season being 18 weeks for seniors and 14 weeks for junior. During summer there are some night hockey games and training. Projections prepared by WHC have split up the assumptions

FINANCIAL ANALYSIS



	between winter and summer.															
2 Games & Hours	<ul style="list-style-type: none">o HWA have assumed the same usage of the facility each year:<ul style="list-style-type: none">- 521 hours used for Hockey Games per year (113 Junior, 228 Senior and 180 Night Hockey)- 878 Hours booked by training (536), other sports (108) or schools (234)o Total Hours per year is therefore estimated at 1,399o Average weekly hours paid for hire of the synthetic pitch is 27.o Availability of the pitch is assumed to be:<ul style="list-style-type: none">- Training/Week nights 5pm to 10pm- Saturday & Sunday 8am to 8pm- Other/Weekdays 9am to 5pmo Based on the assumptions above the utilisation of the synthetic pitch is as follows<table><tr><td></td><td><u>Winter</u></td><td><u>Summer</u></td></tr><tr><td>Training/Week Nights</td><td>80%</td><td>63%</td></tr><tr><td>Games/Weekends</td><td>46%</td><td>0%</td></tr><tr><td>Other/Weekdays</td><td>13%</td><td>6%</td></tr><tr><td>Total</td><td>39%</td><td>22%</td></tr></table>		<u>Winter</u>	<u>Summer</u>	Training/Week Nights	80%	63%	Games/Weekends	46%	0%	Other/Weekdays	13%	6%	Total	39%	22%
	<u>Winter</u>	<u>Summer</u>														
Training/Week Nights	80%	63%														
Games/Weekends	46%	0%														
Other/Weekdays	13%	6%														
Total	39%	22%														
3 Prices	<ul style="list-style-type: none">o As mentioned earlier the income assumptions for the Hockey Pitch are based on the current rates charged at other synthetic pitches in WA and deemed reasonable.															
4 Clubroom Hire	<ul style="list-style-type: none">o As WHC would operate the Clubrooms, they would have the opportunity to generate revenue by leasing out the clubroom.o Moderate assumptions have been included for Clubroom hire, with approx \$10,000 assumed in the first year, rising by 3% each year.															
5 Sponsorship	<ul style="list-style-type: none">o WHC have assumed that there is the opportunity for sponsorship revenue of \$1,500 in year 1, rising by 3% each year.															
6 Utilities	<ul style="list-style-type: none">o WHC have estimated utility costs of \$40,000 based at today's values.															
7 Repairs & Maintenance / Turf Maintenance	<ul style="list-style-type: none">o WHC had initially (April 2012) only estimated \$25,000 for maintenance of both the building and the pitch. This was deemed by the City to be unrealistic and information was provided to WHC to help them prepare a more robust forecast:<ul style="list-style-type: none">- List of activities that could be expected when maintaining a building- Current costs incurred by the City at other facilities e.g. Kingsley Memorial Clubrooms.o WHC amended their forecast and have now prepared a separate forecast for Repairs & Maintenance (\$28,000) and Turf Maintenance/Equipment (\$15,000).															
8 COJ Lease Fee	<ul style="list-style-type: none">o WHC have assumed an indicative lease fee of \$10,000 per year.															

FINANCIAL ANALYSIS



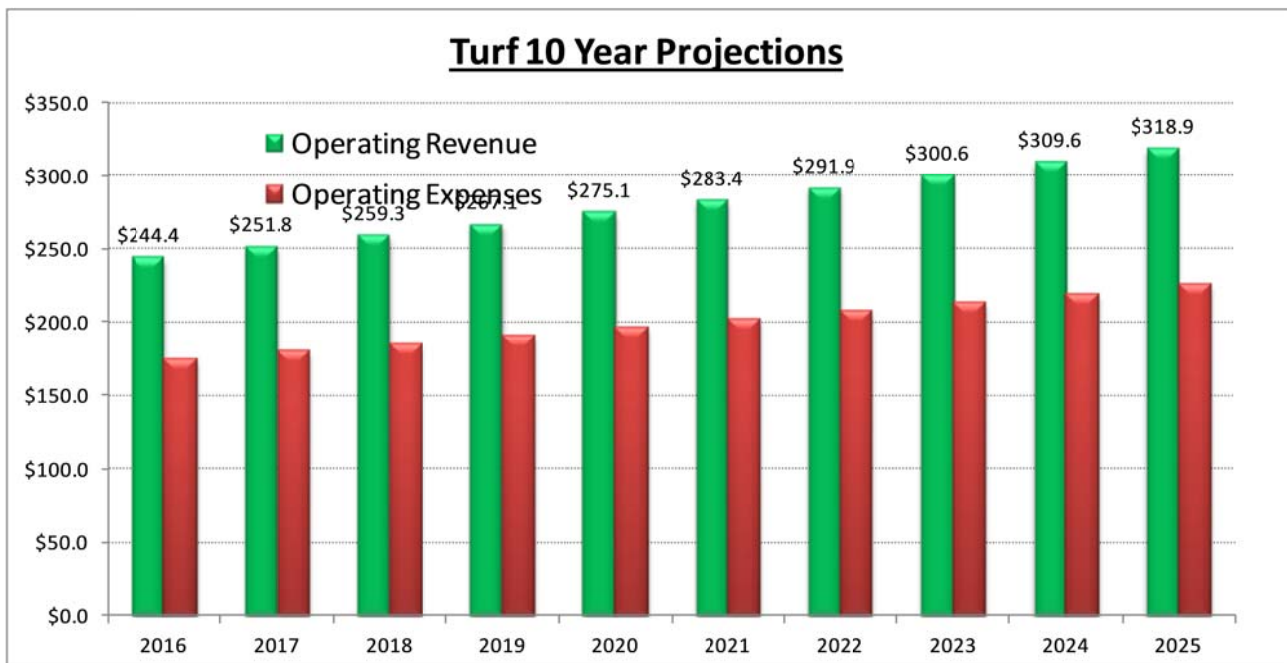
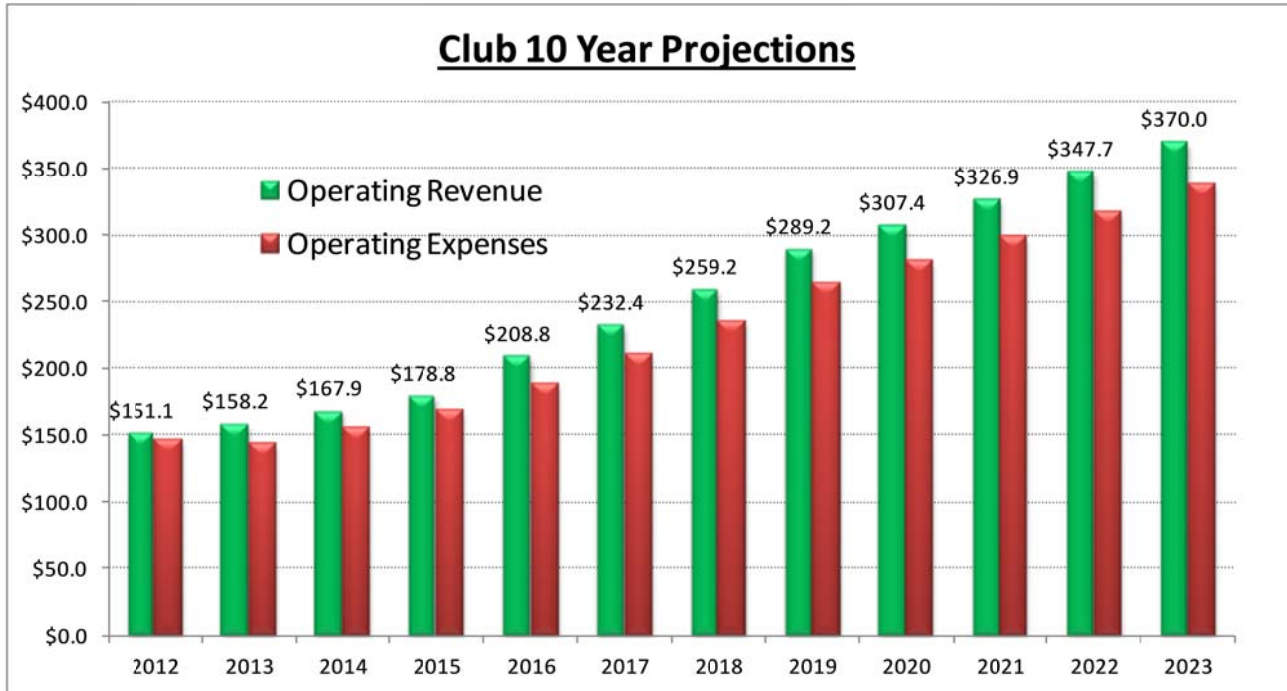
	<ul style="list-style-type: none"> ○ Based on the category of “Not for Profit Community Groups” within the Property Management Framework (PMFa lease fee is 0.1% of Capital Cost, which would be \$4,301 per year. ○ This is subject to comment later on within “Recommendations”
9 Management / Admin	<ul style="list-style-type: none"> ○ WHC would propose to have as much of the operation of the facility operated voluntarily from members. ○ In addition, WHC have included an assumption of \$50,000 for staff costs.
10 Cleaning / Casual wages	<ul style="list-style-type: none"> ○ WHC assumption is that the management of the facility as described above would help with cleaning. Meanwhile volunteers from within the facility would be expected to help out. ○ However initial estimates from WHC excluded any costs for cleaning, which the City believed was unrealistic. ○ WHC revised their forecasts and have now included an item for “Casual wages” (\$12,600 per year).
11 Marketing	<ul style="list-style-type: none"> ○ \$1,000 per year estimated costs.
12 Repayment of Loans	<ul style="list-style-type: none"> ○ The projections show that the loans are repaid as follows: <ul style="list-style-type: none"> - Fundraising loan from members paid back over 6 years - HWA repaid over 5 years.
13 Replacement Surface	<ul style="list-style-type: none"> ○ Synthetic pitches have a lifespan of between 7 to 10 years ○ WHC have assumed replacement is required year 9 and have built in the costs of replacement to the projections.
14 Year 1	<ul style="list-style-type: none"> ○ WHC have provided a 10 year projection, with Year 1 being in today's values i.e. 2013 ○ The facility is planned for construction in 2015-16 with opening in 2016. ○ As the facility will not be open for another 3 years, the projections from WHC have been escalated by the City to have the Year 1 values shown in 2016 values.

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FINANCIAL EVALUATION - COMMENTARY

The graphs below summarise the 10 year projections for the Club and the Turf. The table on the next page combines the projections.



FINANCIAL ANALYSIS



Summary Financial Projections 2012 to 2025

		Yr -1	Yr 0	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	Yr 6	Yr 7	Yr 8	Yr 9	Yr10	Yr11	Yr12	Total
Key Assumptions		2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	
Members Total	Games	467	564	587	610	671	738	812	893	929	966	1,005	1,045	1,045	1,045	
Games Total	Games					390	390	390	390	390	390	390	390	390	390	
Hours booked Total	Hours					878	878	878	878	878	878	878	878	878	878	
Operating Revenue																
Club	\$	\$151,073	\$158,180	\$167,920	\$178,780	\$208,752	\$232,449	\$259,151	\$289,232	\$307,396	\$326,853	\$347,691	\$370,006	\$393,753	\$419,025	3,810,260
Turf	\$					\$244,416	\$251,751	\$259,306	\$267,088	\$275,104	\$283,359	\$291,863	\$300,622	\$309,644	\$318,936	2,802,090
Total Operating Revenue	\$	151,073	158,180	167,920	178,780	453,168	484,200	518,457	556,320	582,500	610,212	639,554	670,628	703,397	737,961	6,612,350
Operating Expenses																
Club	\$	(\$146,339)	(\$143,607)	(\$155,413)	(\$168,307)	(\$188,992)	(\$210,983)	(\$235,826)	(\$263,907)	(\$280,772)	(\$298,883)	(\$318,337)	(\$339,241)	(\$361,519)	(\$385,259)	(3,497,383)
Turf	\$					(\$175,068)	(\$180,108)	(\$185,306)	(\$190,656)	(\$196,164)	(\$201,834)	(\$207,671)	(\$213,681)	(\$219,868)	(\$226,237)	(1,996,592)
Total Operating Expenses	\$	(146,339)	(143,607)	(155,413)	(168,307)	(364,060)	(391,091)	(421,132)	(454,562)	(476,936)	(500,717)	(526,008)	(552,922)	(581,386)	(611,495)	(5,493,975)
Operating Surplus																
Club	\$	\$4,734	\$14,573	\$12,506	\$10,473	\$19,760	\$21,467	\$23,324	\$25,325	\$26,624	\$27,970	\$29,354	\$30,765	\$32,235	\$33,766	312,877
Turf	\$					\$69,348	\$71,643	\$74,001	\$76,432	\$78,940	\$81,525	\$84,192	\$86,941	\$89,776	\$92,699	805,498
Total Operating Surplus	\$	4,734	14,573	12,506	10,473	89,108	93,110	97,325	101,758	105,564	109,496	113,546	117,706	122,011	126,466	1,118,375
Turf: Borrowings, Repayments Capital Expenditure																
Replacement Surface	\$															(\$436,773)
Repayment of Loan to Members	\$					(\$10,000)	(\$10,000)	(\$20,000)	(\$20,000)	(\$20,000)	(\$20,000)					(100,000)
Repayment of Loan to HWA	\$					(\$40,000)	(\$40,000)	(\$40,000)	(\$40,000)	(\$40,000)						(200,000)
Interest on Loan	\$					(\$11,400)	(\$9,000)	(\$6,600)	(\$4,200)	(\$1,800)						(33,000)
Interest earned on cash	\$					\$791	\$1,213	\$1,744	\$2,185	\$2,841	\$4,124	\$7,029	\$10,769	\$14,772	\$10,318	55,785
Total	\$					(60,609)	(57,787)	(64,856)	(62,015)	(58,959)	(15,876)	7,029	10,769	14,772	(426,455)	(713,987)
Cash Surplus/(Deficit) Annual																
Club	\$	\$4,734	\$14,573	\$12,506	\$10,473	\$19,760	\$21,467	\$23,324	\$25,325	\$26,624	\$27,970	\$29,354	\$30,765	\$32,235	\$33,766	312,877
Turf	\$					\$8,739	\$13,856	\$9,145	\$14,418	\$19,981	\$65,649	\$91,221	\$97,710	\$104,548	(\$333,755)	91,511
Annual Total	\$	4,734	14,573	12,506	10,473	28,499	35,323	32,469	39,743	46,605	93,619	120,575	128,474	136,783	(299,989)	404,388
Cash Surplus/(Deficit) Cumulative																
Club	\$	\$4,734	\$19,307	\$31,813	\$42,286	\$62,046	\$83,513	\$106,837	\$132,163	\$158,787	\$186,757	\$216,111	\$246,876	\$279,111	\$312,877	312,877
Turf	\$					\$8,739	\$22,595	\$31,740	\$46,157	\$66,139	\$131,788	\$223,008	\$320,718	\$425,266	\$91,511	91,511
Cumulative Total	\$	4,734	19,307	31,813	42,286	70,785	106,108	138,577	178,320	224,925	318,544	439,119	567,594	704,377	404,388	404,388

FINANCIAL ANALYSIS



Commentary

The following table provides some commentary to the projections:

Issue	Comments
1 \$600,000 Contribution by WHC	<ul style="list-style-type: none"> ○ WHC have proposed to contribute \$600,000 to the capital construction of the facility. ○ The assumptions and plan that WHC have for the contribution is reasonable: <ul style="list-style-type: none"> - Balance Sheet is healthy with \$122,000 as at August 2013 - HWA have confirmed in principle the provision of loan. - Fundraising plan is prepared (Appendix 3) ○ There is a lot of work regarding the fundraising to be completed. ○ \$100,000 of the fundraising is indicated as Loans from Individuals/Companies.
2 Membership growth	<ul style="list-style-type: none"> ○ There are large increases in membership anticipated by WHC. This is a reasonable assumption based on experience from Melville. ○ It is worth noting that the investment by the City in the synthetic hockey pitch is helping the Club to boost its finances. ○ The increase in fees per year of 3% is in line with CPI. As the members would be benefiting greatly from a new facility, it may be worth considering having a higher increase in fees to ensure that Club can support the Turf Capital Replacement, and to help fund a higher lease fee to the City.
3 Club Surplus	<ul style="list-style-type: none"> ○ By 2025 the Club is projected to have a large surplus of over \$300,000. ○ One of the cost assumptions (HWA fees) is assumed to increase by 5% per year, whilst all other income and costs increase by 3%. WHC could not provide any information to support the 5% projection for HWA fees and there is the possibility the costs may not increase by 5%. ○ Meanwhile there is the possibility of increasing member fees by more than 3% based on the provision of a new facility. ○ In summary, there is possibility that the Club Surplus to be as high as \$600,000 by 2023 and this should be borne in mind by the City when considering the Lease fee.
4 Turf Income	<ul style="list-style-type: none"> ○ To be updated after receipt of new model ○ There is no guarantee that HWA would place fixtures at the new pitch, but it is very likely.
5 Turf Expenses	<ul style="list-style-type: none"> ○ It is acknowledged that the Club would endeavour to minimise expenses as much as possible using volunteers from the Club. ○ Nevertheless the assumptions for expenses are slightly optimistic.
6 Turf Operating Surplus	<ul style="list-style-type: none"> ○ The projections estimate an Operating Surplus of 29%. ○ Although there is a risk with the projections for both the Income and the Expenses, and it is more likely that the Operating Surplus would reduce rather than increase, there is a reasonable level of confidence that the Turf will generate a positive surplus.
7 Replacement Pitch	<ul style="list-style-type: none"> ○ Operating Surpluses generated by the Turf are required to repay loan to HWA and to set aside funds for replacement of the Synthetic Pitch. The key question for the Turf projections is whether there will be sufficient



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	<p>surpluses by year 9.</p> <ul style="list-style-type: none"> ○ As there is a risk with both the Turf Income and the Turf Expenses, there is a high risk that the Turf would be unable to fund a replacement pitch by Year 9. ○ Although the Club and Turf are 2 distinct elements, there could be the potential for the Club surpluses to assist with Turf Replacement. This could be recognised as similar to the contribution being made by the Club to the construction of the facility. ○ Or the Turf could consider alternative methods of finance at Year 9 to help fund the replacement pitch. ○ It should be noted that Melville now has the funding in place for a second pitch.
8 Lease to City	<ul style="list-style-type: none"> ○ There is minimal risk to the City not receiving the Lease Income of \$10,000 per year. ○ Indeed there is the potential for the City to insist on a higher payment (see recommendations).
9 Risk to City	<ul style="list-style-type: none"> ○ One of the key objectives for the City with this project is to minimise any risk of WHC not being sustainable and requiring unplanned financial support from the City. ○ Although there are risks in the Turf Projections, which could impact on the timing of the planned replacement pitch, there is considered to be minimal financial risk for the City due to: <ul style="list-style-type: none"> - Surpluses generated by the Club - Comparison to Melville <p>This is further assessed below.</p>


Sensitivity Analysis

The following table provides some sensitivity analysis.

Scenario	Risk	Comments
<u>Income reduced</u> No surpluses available at Year 9 for replacement Pitch - ? How much would the Income Projections have to reduce by?	 22%	<ul style="list-style-type: none"> ○ The income projections are deemed optimistic ○ They would have to reduce by 22% to result in there being no surplus available at Year 9 to fund the replacement pitch.
<u>Repair Maintenance increased</u> No surpluses available at Year 9 for replacement Pitch - ? How much would the Repair & Maintenance have to increase by?	 152%	<ul style="list-style-type: none"> ○ The estimate for Repairs & Maintenance is deemed optimistic, at \$27k (in today's values.) ○ If the Repair & Maintenance increased to \$70k this would eradicate all surpluses projected at Year 9 to pay for the replacement pitch. ○ The annual cost of maintenance at Kingsley Memorial Clubrooms was approx \$80,000 for 2012-13 (although it should be noted that the specification of the Kingsley Clubrooms is different to the proposed

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		specification at Warwick).
<u>Combined Adverse Impacts</u> What would be the impact of 3 - 10% lower income - 50% increase to Repair & Maintenance costs	 \$460k	<ul style="list-style-type: none"> ○ There would be a total reduction in cash over 10 years of \$460k, which would mean that there would be insufficient funds to replace the pitch.

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RECOMMENDATION / LEASE ARRANGEMENT

As outlined above, there is deemed to be low risk with the financial sustainability of the Turf. The City may consider alternative options with regards the annual lease fee. The table below summarises three options for the City to consider:

		Option 1 Based on Property Management Framework (PMF)	Option 2 WHC Proposal	Option 3 Higher Lease Fee
1	\$ Annual Lease Fee	\$4,301	\$10,000	\$20,000 to \$30,000
2	Classification within PMF	Not for Profit	Not for Profit	Other
3	Basis of Calculation	0.1% of Building Costs (as per PMF)	As per Financial Model submitted by WHC	Affordability assessment based on consolidated cashflows

It is recommended that the City pursue Option 3, a lease fee of at least \$20,000 per year. The issues to consider regarding the Lease Fee are:

- There is more risk than opportunity with the Turf Projections. Nevertheless there is a high degree of confidence that the facility will generate a surplus, particularly as the current projections estimate 29% Operating Surplus.
- The Turf facility will be generating significant surpluses and therefore within the Property Management Framework, the Turf should be classed as "Other Groups" which allows the consideration of rent at market rate with a subsidy potentially available.
- Meanwhile the Club has projected surplus of over \$300,000 by 2025, although it could be as high as \$600,000 by then if membership fees were increased by more than CPI and if the assumed cost increase for HWA fees was the same as CPI.
- It is only reasonable that for the investment made by the City, that there should be a higher lease payment. A higher lease fee is likely to cause a risk to the Turf to replace the pitch after 9 years, however there are adequate surpluses generated by the Club that should assist in the Turf replacement.
- An indicative market rent could be approximately \$180,000 (900 m² x \$200 per m²). This is obviously a cost that is far higher than could be proposed but does indicate how low the \$10,000 proposal is.
- The consolidated cashflows indicate that from 2016 the Club is projected to have an annual surplus of approximately \$20,000; however this could be as high as \$30,000 if some of the key assumptions were different. As a starting point for negotiation it is proposed that a Lease fee per year of up to \$30,000 be proposed.
- It is recognised that a lease fee of at least \$20,000 may appear high, and it may appear that this increases the risk of the Club/Turf not being sustainable and providing a risk to the City of having to provide financial support in the event of not being financial sustainability. The City is intent on having a sustainable Club/Turf, and for them to enjoy a healthy financial future that can pay for their own replacement synthetic pitch. The City can commit to the relationship by an annual financial review as part of the lease arrangement and having the discretion to amend the lease fee if the financial projections do not come to pass as originally estimated.
- Lease fee should be increased per year in line with CPI.

Taking account of the final projections, the impacts and the risks it is recommended that the following issues are proposed to be part of the Lease arrangements:

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Issue	Output / Details
1 Annual Financial Review	<ul style="list-style-type: none"> ○ The City and WHC undertake a financial review of both the Club and the Turf. ○ As part of the annual review, the City should provide any other advice to the Turf to help maintain and improve its financial sustainability. ○ Whilst it is recognised that there are 2 separate entities for purposes of the accounts and the operational model, the review should consider the consolidated cashflows. ○ Indeed in establishing the lease fee and other financial issues, the consolidated cashflows should be referred to first and foremost. ○ One of the key issues for the City to consider is the replacement of the synthetic hockey pitch, ensuring that the City is not having to fund this.
2 Building Maintenance	<ul style="list-style-type: none"> ○ City of Joondalup Building Maintenance team to include the following within the lease: <ul style="list-style-type: none"> - Schedule of standard maintenance requirements. - Procedures for unscheduled maintenance. ○ This is deemed necessary to ensure that the building is maintained in the same condition as would be expected if the City were maintaining it.
3 Capital Replacement	<ul style="list-style-type: none"> ○ In addition to a higher lease fee, the City should ensure that the Turf / Club provide a share of capital replacement / structural maintenance.
4 City Review / Approve Fees	<ul style="list-style-type: none"> ○ As part of the annual review, the City should review the fee structure, and ensure that the fees being charged to other clubs are reasonable.

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**APPENDIX 1 – CLUB PROJECTIONS**

Key Assumptions		Yr -1 2012	Yr 0 2013	Yr 1 2014	Yr 2 2015	Yr 3 2016	Yr 4 2017	Yr 5 2018	Yr 6 2019	Yr 7 2020	Yr 8 2021	Yr 9 2022	Yr10 2023	Yr 0 to 10 TOTAL
Members Senior	Qty	133	152	158	164	181	199	219	241	250	260	271	282	
Members Concession	Qty	38	48	50	52	57	63	69	76	79	82	86	89	
Members Junior	Qty	174	165	172	178	196	216	238	261	272	283	294	306	
Members Minkey/Graduates/Post Gradu	Qty	98	171	178	185	203	224	246	271	282	293	305	317	
Members Family	Qty	24	28	29	30	33	37	40	44	46	48	50	52	
Increase in Fees Per year	%	5.0%	5.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	

Operating Revenue

Members Senior Income Estimate	\$	\$42,560	\$50,160	\$53,731	\$57,557	\$65,212	\$73,885	\$83,712	\$94,846	\$101,599	\$108,833	\$116,582	\$124,882	973,559
Members Concession Income Estimate	\$	\$8,740	\$11,520	\$12,340	\$13,219	\$14,977	\$16,969	\$19,226	\$21,783	\$23,334	\$24,995	\$26,775	\$28,681	222,558
Members Junior Income Estimate	\$	\$24,360	\$24,750	\$26,512	\$28,400	\$32,177	\$36,457	\$41,305	\$46,799	\$50,131	\$53,700	\$57,524	\$61,620	483,735
Members Minkey/Graduates/Post Gradu	\$	\$7,840	\$14,535	\$15,570	\$16,678	\$18,897	\$21,410	\$24,257	\$27,484	\$29,441	\$31,537	\$33,782	\$36,187	277,618
Members Family Income Estimate	\$	\$3,240	\$3,920	\$4,199	\$4,498	\$5,096	\$5,774	\$6,542	\$7,412	\$7,940	\$8,505	\$9,111	\$9,760	75,998
Bar Income Income Estimate	\$	\$19,424	\$17,625	\$18,880	\$20,224	\$31,246	\$33,471	\$35,854	\$38,407	\$41,142	\$44,071	\$47,209	\$50,570	398,123
Total Other Income	\$	\$44,909	\$35,670	\$36,687	\$38,203	\$41,146	\$44,483	\$48,254	\$52,501	\$53,810	\$55,212	\$56,709	\$58,306	565,891
Total Operating Revenue	\$	151,073	158,180	167,920	178,780	208,752	232,449	259,151	289,232	307,396	326,853	347,691	370,006	2,997,481

Operating Expenses

Turf Hire hours Costs Estimate	\$	(\$22,800)	(\$22,500)	(\$24,102)	(\$25,818)	(\$29,252)	(\$33,142)	(\$37,550)	(\$42,544)	(\$45,574)	(\$48,818)	(\$52,294)	(\$56,018)	(440,413)
Turf Hire Games Costs Estimate	\$	(\$15,900)	(\$16,500)	(\$17,675)	(\$18,933)	(\$21,451)	(\$24,304)	(\$27,537)	(\$31,199)	(\$33,421)	(\$35,800)	(\$38,349)	(\$41,080)	(322,150)
Hockey WA Costs Estimate	\$	(\$35,112)	(\$38,340)	(\$41,867)	(\$45,719)	(\$52,806)	(\$60,990)	(\$70,444)	(\$81,363)	(\$88,848)	(\$97,022)	(\$105,948)	(\$115,695)	(834,154)
Total Club Activities	\$	(\$39,748)	(\$38,454)	(\$41,982)	(\$43,661)	(\$47,174)	(\$51,891)	(\$57,080)	(\$62,788)	(\$65,300)	(\$67,912)	(\$70,628)	(\$73,454)	(660,073)
Bar Costs Estimate	\$	(\$4,118)	(\$8,296)	(\$4,191)	(\$4,490)	(\$6,937)	(\$7,431)	(\$7,960)	(\$8,526)	(\$9,133)	(\$9,784)	(\$10,480)	(\$11,227)	(92,572)
Total Other Expense	\$	(\$25,543)	(\$19,517)	(\$20,596)	(\$24,635)	(\$26,272)	(\$28,072)	(\$30,052)	(\$32,230)	(\$33,189)	(\$34,185)	(\$35,222)	(\$36,300)	(345,814)
Capital Expenditure	\$	(\$3,118)		(\$5,000)	(\$5,050)	(\$5,101)	(\$5,152)	(\$5,203)	(\$5,255)	(\$5,308)	(\$5,361)	(\$5,414)	(\$5,468)	(55,429)
Total Operating Expenses	\$	(146,339)	(143,607)	(155,413)	(168,307)	(188,992)	(210,983)	(235,826)	(263,907)	(280,772)	(298,883)	(318,337)	(339,241)	(2,750,606)

Cash Surplus/(Deficit) To Annual	\$	4,734	14,573	12,506	10,473	19,760	21,467	23,324	25,325	26,624	27,970	29,354	30,765	246,876
Cumulative	\$	4,734	19,307	31,813	42,286	62,046	83,513	106,837	132,163	158,787	186,757	216,111	246,876	246,876

Surplus as % of Revenue	%	3%	9%	7%	6%	9%	9%	9%	9%	9%	9%	8%	8%	8%
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#1 Opening balances excluded. Balance Sheet Aug 2013 approx \$140k Cash In Hand, to contribute to cost of construction. Funds raised by Club for construction contribution are also ignored from above

FINANCIAL ANALYSIS

**APPENDIX 2 – TURF PROJECTIONS**

		Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	Yr 6	Yr 7	Yr 8	Yr 9	Yr10	Yr 0 to 10
		2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	TOTAL
Key Assumptions (1) - Use of Pitch												
Junior Games Total	<i>Games</i>	84	84	84	84	84	84	84	84	84	84	
Senior Games Total	<i>Games</i>	126	126	126	126	126	126	126	126	126	126	
Night Hockey Games Total	<i>Games</i>	180	180	180	180	180	180	180	180	180	180	
Hockey Training Hours Total	<i>Hours</i>	536	536	536	536	536	536	536	536	536	536	
Other Sports Total	<i>Hours</i>	108	108	108	108	108	108	108	108	108	108	
School Hire Hire Hours Total	<i>Hours</i>	234	234	234	234	234	234	234	234	234	234	

Key Assumptions (2) - Rates

Junior game hire	<i>Per team</i>	\$60	\$62	\$64	\$66	\$68	\$70	\$72	\$74	\$76	\$78	
Junior gate fee	<i>Per Club</i>	\$55	\$57	\$58	\$60	\$62	\$64	\$66	\$68	\$70	\$72	
Senior game hire	<i>Per team</i>	\$99	\$101	\$104	\$108	\$111	\$114	\$118	\$121	\$125	\$129	
Senior gate fee	<i>Per club</i>	\$80	\$82	\$85	\$87	\$90	\$93	\$96	\$98	\$101	\$104	
Hockey training	<i>Per hour</i>	\$155	\$160	\$164	\$169	\$174	\$180	\$185	\$191	\$196	\$202	
Other sports	<i>Per hour</i>	\$155	\$160	\$164	\$169	\$174	\$180	\$185	\$191	\$196	\$202	
Schools	<i>Per hour</i>	\$55	\$56	\$58	\$60	\$61	\$63	\$65	\$67	\$69	\$71	

Operating Revenue

Hire of Pitch	\$	\$231,760	\$238,713	\$245,874	\$253,250	\$260,848	\$268,673	\$276,733	\$285,035	\$293,586	\$302,394	2,656,867
Clubroom Hire	\$	\$11,009	\$11,342	\$11,685	\$12,038	\$12,402	\$12,777	\$13,163	\$13,561	\$13,971	\$14,393	126,339
Sponsorship	\$	\$1,647	\$1,697	\$1,748	\$1,800	\$1,854	\$1,910	\$1,967	\$2,026	\$2,087	\$2,149	18,884
Total Operating Revenue	\$	244,416	251,751	259,306	267,088	275,104	283,359	291,863	300,622	309,644	318,936	2,802,090

Operating Expenses

Utilities	\$	(\$46,305)	(\$47,694)	(\$49,125)	(\$50,599)	(\$52,117)	(\$53,680)	(\$55,291)	(\$56,949)	(\$58,658)	(\$60,418)	(530,835)
Advertising/Marketing	\$	(\$1,158)	(\$1,184)	(\$1,220)	(\$1,256)	(\$1,294)	(\$1,334)	(\$1,374)	(\$1,415)	(\$1,458)	(\$1,502)	(13,195)
Repairs & Maintenance	\$	(\$30,771)	(\$31,701)	(\$32,659)	(\$33,646)	(\$34,663)	(\$35,711)	(\$36,790)	(\$37,902)	(\$39,048)	(\$40,228)	(353,118)
Turf maintenance	\$	(\$16,514)	(\$17,013)	(\$17,527)	(\$18,057)	(\$18,603)	(\$19,165)	(\$19,744)	(\$20,341)	(\$20,956)	(\$21,589)	(189,509)
CoJ hire fee	\$	(\$11,009)	(\$11,342)	(\$11,685)	(\$12,038)	(\$12,402)	(\$12,777)	(\$13,163)	(\$13,561)	(\$13,971)	(\$14,393)	(126,339)
Management/Admin	\$	(\$54,636)	(\$56,275)	(\$57,964)	(\$59,703)	(\$61,494)	(\$63,339)	(\$65,239)	(\$67,196)	(\$69,212)	(\$71,288)	(626,345)
Casual wages	\$	(\$14,431)	(\$14,647)	(\$14,867)	(\$15,090)	(\$15,316)	(\$15,546)	(\$15,779)	(\$16,016)	(\$16,256)	(\$16,500)	(154,449)
Bad debts	\$	(\$244)	(\$252)	(\$259)	(\$267)	(\$275)	(\$283)	(\$292)	(\$301)	(\$310)	(\$319)	(2,802)
Total Operating Expenses	\$	(175,068)	(180,108)	(185,306)	(190,656)	(196,164)	(201,834)	(207,671)	(213,681)	(219,868)	(226,237)	(1,996,592)

Operating Surplus	\$	69,348	71,643	74,001	76,432	78,940	81,525	84,192	86,941	89,776	92,699	805,498
as % of Operating Revenue	%	28%	28%	29%	29%	29%	29%	29%	29%	29%	29%	29%

FINANCIAL ANALYSIS



	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	Yr 6	Yr 7	Yr 8	Yr 9	Yr10	<u>Yr 0 to 10</u>
	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	TOTAL
Borrowings, Repayments Capital Expenditure											
Replacement Surface										(\$436,773)	(436,773)
Repayment of Loan to Members	\$ (\$10,000)	(\$10,000)	(\$20,000)	(\$20,000)	(\$20,000)	(\$20,000)					(100,000)
Repayment of Loan to HWA	\$ (\$40,000)	(\$40,000)	(\$40,000)	(\$40,000)	(\$40,000)						(200,000)
Interest on Loan	\$ (\$11,400)	(\$9,000)	(\$6,600)	(\$4,200)	(\$1,800)						(33,000)
Interest earned on cash	\$ \$791	\$1,213	\$1,744	\$2,185	\$2,841	\$4,124	\$7,029	\$10,769	\$14,772	\$10,318	55,785
Total Borrowings, Repayments Capital	\$ (60,609)	(57,787)	(64,856)	(62,015)	(58,959)	(15,876)	7,029	10,769	14,772	(426,455)	(713,987)
Cash Surplus/(Deficit) Total											
Annual	\$ 8,739	13,856	9,145	14,418	19,981	65,649	91,221	97,710	104,548	(333,755)	91,511
Cumulative	\$ 8,739	22,595	31,740	46,157	66,139	131,788	223,008	320,718	425,266	91,511	91,511

FINANCIAL ANALYSIS

**APPENDIX 3 – FUNDRAISING PLAN**

Item No.	Idea	Description	Effort	\$ impact	Priority	Estimated Funds	Potential Date
1	Foundation Sponsors	This would be in the form of a loan from individuals/companies that will be paid back of a guaranteed period of time once all other liabilities were paid off. A order of merit would need to be set up depending on donation value	↑	↑	↑	\$ 100,000	April - Sept 14
2	a. Plaques	Donations made by individuals to the turf, plaques on wall would show our appreciation to the individuals/companies. A order of merit would need to be set up depending on donation value	↑	→	→	\$ 20,000	April - Sept 14
	b. Tile Brick sponsor	Buy a brick that would form part of the path inbetween clubroom and turf. Brick would have the name of person/family/business that bought the brick	→	→	→	\$ 10,000	April - Sept 14
	c. Buying square meter	Divide the turf into square meters and sell off each square. Picture of the pitch plus names of individuals/companies would be kept on the wall in the clubroom	→	→	→	\$ 45,000	April - Sept 14
	d. Buying seat in stand	If there is going to be seating looking onto the pitch we could sell off the seats and have names on the seats	→	→	→	\$ 10,000	
	e. Building Levy	Charge everyone a building levy next year ontop of their subscriptions	↑	→	→	\$ 28,250	Apr-14
3	a. Car Raffle	Hook up with a local dealer to get a car that we can raffle off to the public	↓	→	→	\$ 10,000	
	b. Naming Rights	See if we could sell the naming rights of the turf/facility to a local company	→	→	→	\$ 20,000	
4	Celebration Dinner	Once we have confirmed that the project is going ahead hold a celebration dinner. Could try to get guest speaker and with donations run a large raffle and auction	↓	→	→	\$ 30,000	May-14
5	a. Team fundraiser	Get each team in the club to do their own fundraiser setting a limit per team	→	→	→	\$ 14,000	April - Sept 14
	b. Golf Day	Golf day with prizes, try to get people outside the club to come along for the day	→	→	→	\$ 5,000	Jun-14
	c. Farmers Market	Organise a market down at the clubrooms	↓	↓	↓	\$ 4,000	
	d. Theme night party	Party night with a theme, charge for entrance include food and run a great bar. Games and prizes on the night	→	↓	→	\$ 3,000	
	e. Men who cook	Men within the club cook food to bring down to the clubrooms. People come along for the night and pay per head to taste the food	→	↓	↓	\$ 1,500	
6	Car Number Plates	Register for WHC registration plates, could be sold off for just over the cost price and or raffle off the first 11 (number in the team) to generate additional funds	→	→	→	\$ 12,000	May-14
	TOTAL					\$ 312,750	

TENDER 016/14 SUPPLY OF SWIMWEAR AND ASSOCIATED PRODUCTS FOR CRAIGIE
LEISURE CENTRE RETAIL OUTLET

SCHEDULE OF ITEMS

These most commonly purchased items were used for assessment purposes only and do not constitute the total sum of items ordered by the City throughout the term of the contract. Tenderers were required to submit a list of its entire product range.

Item	Item Description	Indicative 12 Month Sales uantity
Goggles		
1	Swimming goggles (adult and child)	4200
Equipment		
2	Swim cap (silicone)	500
3	Pull buoy	60
4	Kickboard	80
5	Arm bands	260
6	Nose clips	80
7	Ear plugs	100
Swimwear (Basic/Chlorine Resistant)		
8	Ladies swimwear (one and two piece)	685
9	Men swimwear (brief and jammers)	400
10	Girls swimwear (girls and toddler)	540
11	Boys swimwear (boys and toddler)	320

SUMMARY OF TENDER SUBMISSIONS

Tenderer Description of Response	Is it Compliant Yes or No	Comment Against Criteria				Evaluation Score	Estimated Contract Price (60% of the Projected Contract Cost)	Rank
		Capacity	Demonstrated Experience in Providing Similar Services	Demonstrated Understanding of the Required Tasks	Social and economic effects on the local community			
Speedo Australia Pty Ltd	Yes	It has been manufacturing and supplying swimwear products in Australia since 1928. It has sale offices in QLD, NSW, VIC, TAS, SA and WA. Its WA agent is located in Balcatta. Details of its WA representative and support services were provided. The number of full-time employees was not supplied. It operates with its own quality management system. It has an environmental and employment standards policy. Copies of safety policy and statistics were not supplied.	It has been supplying swimwear products in Australia for many decades and is the official supplier to the Australian Olympic team for over 50 years. It is currently providing similar swimwear products and services for various aquatic centres including YMCA Gungahlin Leisure Centre (NSW), the City of Greater Geelong's Leisure Link and the City of Vincent's Beatty Park Leisure Centre. It is the City's current contractor for swimwear and associated products (since 2005).	It demonstrated a thorough understanding of the City's requirements. Its Submission included a full price list and catalogues with comprehensive range of swimwear and associated products. Also, specific details on fit out and aquatic equipment for the Craigie Leisure Centre retail outlet were supplied. It proposed a flexible and modular system which can be customised to fit various retail space locations.	Its head office and design facility is in Darlinghurst, Sydney NSW. It supports local events in the WA community. It currently sponsors the Tadpoles Triathlon Challenge (for the past three years) and Swim Thru Rottnest (for the past six years).	73.6%	\$334,926	1
All requirements have been met.								

Tenderer Description of Response	Is it Compliant Yes or No	Comment Against Criteria				Evaluation Score	Estimated Contract Price (60% of the Projected Contract Cost)	Rank
		Capacity	Demonstrated Experience in Providing Similar Services	Demonstrated Understanding of the Required Tasks	Social and economic effects on the local community			
Vorgee Pty Ltd trading as Vorgee	Yes	It was established in 2005 to fill a gap in the aquatics market supplying swimwear products for beginners through to competitive swimmers. Details of its WA account manager and agent including their length of time with the company were provided. It stated additional full time support is available from its head office for administration, marketing and customer service. The number of full-time employees was not supplied. It has its own quality management system. Details of the company's safety management were not provided.	It has been supplying aquatic products to aquatic centres and sports retailers since its inception. It indicated the company has contracts with over 60 local governments Australia wide. However, period and dates of when these contracts were undertaken were not supplied and information on scope of work was limited.	It demonstrated a sound understanding of the required tasks. It proposed to assist the City with in-store presentation which included signs and posters, merchandise display stands and goggle icon guides. However, the panel noted the company's main focus is aquatic equipment. A price list was submitted but the product range, particularly, swimwear was limited.	It is located in Underwood, QLD and has a warehouse in WA. It provides sponsorship of various community events such as the Rottnest Channel Swim, Pink Triathlon and Elite Triathlon Series.	54.4%	\$433,651	N/A
All requirements have been met.								



City of
Joondalup

City of Joondalup

Financial Activity Statement for the
Period Ended 31 May 2014

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City of Joondalup
Financial Activity Statement
for the period ended 31 May 2014

	Notes	Revised Budget	YTD Revised Budget	YTD Actual	YTD Variance \$	YTD Variance %
OPERATING REVENUE						
Rates		(82,267,891)	(82,242,891)	(82,229,587)	(13,304)	(0)%
Specified Area Rates		(341,591)	(341,591)	(343,807)	2,216	1%
Grants and Subsidies		(2,249,304)	(2,200,481)	(2,228,656)	28,175	1%
Contributions Reimbursements and Donations	1	(2,039,075)	(1,775,911)	(1,914,887)	138,976	8%
Profit on Asset Disposals	2	(1,062,492)	(1,053,335)	(1,825,851)	772,516	73%
Fees and Charges	3	(37,504,959)	(36,048,353)	(36,118,591)	70,238	0%
Interest Earnings	4	(4,655,792)	(4,427,808)	(4,501,445)	73,637	2%
Other Revenue/Income	5	(254,442)	(244,105)	(274,846)	30,741	13%
Total Operating Revenue		(130,375,544)	(128,334,474)	(129,437,670)	1,103,196	1%
OPERATING EXPENSES						
Employee Costs	6	55,829,181	51,372,220	50,648,796	723,424	1%
Materials and Contracts	7	50,232,354	45,247,248	41,956,350	3,290,898	7%
Utilities (gas, electricity, water etc.)	8	5,986,774	5,442,480	5,504,523	(62,043)	(1)%
Depreciation & Amortisation of Non-Current Assets	9	19,288,030	17,693,370	18,169,940	(476,570)	(3)%
Loss on Asset Disposals	10	295,682	274,846	186,580	88,266	32%
Interest Expenses		488,677	452,498	451,947	551	0%
Insurance Expenses		1,626,732	1,623,745	1,623,168	577	0%
Total Operating Expenses		133,747,430	122,106,407	118,541,304	3,565,103	3%
(SURPLUS)/DEFICIT FROM OPERATIONS		3,371,885	(6,228,068)	(10,896,366)	4,668,298	75%
OPERATING NON-CASH ADJUSTMENTS						
Depreciation & Amortisation of Non Current Assets		(19,288,030)	(17,693,370)	(18,169,940)	476,570	3%
Loss on Asset Disposal		(295,682)	(274,846)	(186,580)	(88,266)	(32)%
Profit on Asset Disposals		1,062,492	1,053,335	1,825,851	(772,516)	(73)%
Other Non-Current items	11	(140,000)	(140,000)	(197,336)	57,336	41%
OPERATING CASH (SURPLUS)/DEFICIT		(15,289,335)	(23,282,948)	(27,624,371)	4,341,423	19%
NON-OPERATING REVENUE						
Capital Grants and Subsidies		(5,360,046)	(3,714,078)	(3,677,573)	(36,505)	(1)%
Capital Contributions		(1,503,497)	(1,407,568)	(1,451,150)	43,582	3%
Equity Distribution - TPRC	12	(666,666)	(666,666)	(1,333,332)	666,666	100%
Acquired Infrastructure Assets		(500,000)	-	-	-	-
Total Non-Operating Revenue		(8,030,209)	(5,788,313)	(6,462,055)	673,742	12%
CAPITAL EXPENDITURE						
Capital Projects	13	4,349,992	3,696,226	2,824,583	871,643	24%
Capital Works	14	36,270,283	29,069,410	23,020,456	6,048,954	21%
Motor Vehicle Replacements	15	2,552,577	2,317,577	1,692,447	625,130	27%
Loan Repayment Principal		1,655,977	1,437,468	1,437,468	-	0%
Equity Investments		39,712	19,856	19,524	332	0%
Total Capital Expenditure		44,868,540	36,540,538	28,994,478	7,546,060	21%
TPRC Development Costs	16	-	-	722,003	(722,003)	(100)%
CAPITAL (SURPLUS)/DEFICIT		36,838,332	30,752,225	23,254,425	7,497,800	24%
(SURPLUS)/DEFICIT FROM OPERATIONS AND CAPITAL		21,548,997	7,469,277	(4,369,946)	11,839,223	(159)%
FUNDING						
Proceeds from Disposal	17	(711,100)	(650,536)	(2,832,819)	2,182,283	335%
Transfer from Trust		(615,463)	-	-	-	-
Transfer from Reserve		(25,303,600)	-	-	-	-
Transfer to Reserve		5,545,978	-	-	-	(100)%
Transfer to Accumulated Surplus		500,000	-	-	-	-
Transfer from Accumulated Surplus		-	-	-	-	100%
Opening Funds		(986,719)	(986,719)	(986,719)	-	0%
CLOSING FUNDS		(21,907)	5,832,022	(8,189,484)	14,021,506	100%

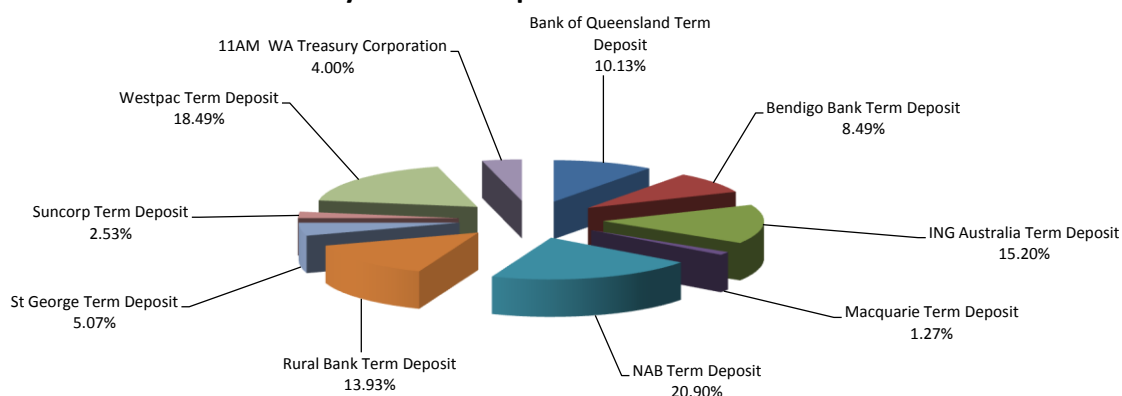


Investment Summary

CITY OF JOONDALUP
May-14

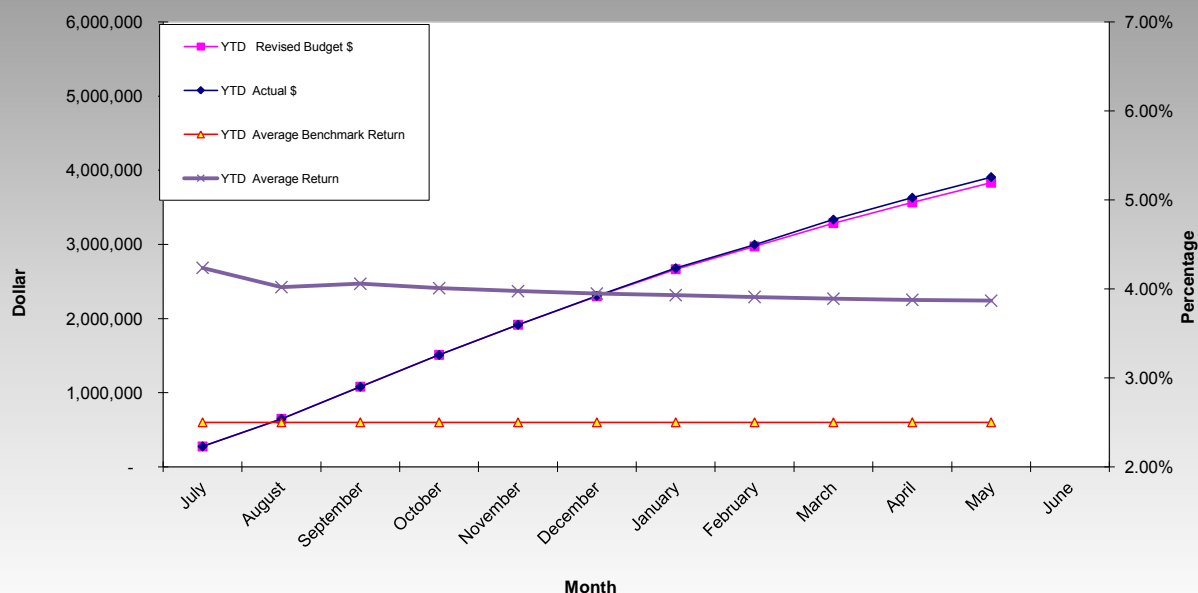
Credit Rating		Investment Account	MTD Return	YTD Return	Value \$	% of Portfolio	Policy Limit
Long Term	Short Term						
A-	A-2	Bank of Queensland Term Deposit	3.81%	3.82%	8,000,000	10.13%	10%
A-	A-2	Bendigo Bank Term Deposit	3.78%	3.79%	6,700,000	8.49%	10%
A	A-1	ING Australia Term Deposit	3.79%	4.04%	12,000,000	15.20%	15%
A	A-1	Macquarie Term Deposit	3.75%	3.75%	1,000,000	1.27%	15%
AA-	A-1+	NAB Term Deposit	3.76%	3.91%	16,500,000	20.90%	25%
A-	A-2	Rural Bank Term Deposit	3.82%	3.82%	11,000,000	13.93%	10%
AA-	A-1+	St George Term Deposit	3.73%	3.82%	4,000,000	5.07%	25%
A+	A-1	Suncorp Term Deposit	3.77%	3.94%	2,000,000	2.53%	15%
AA-	A-1+	Westpac Term Deposit	3.77%	3.89%	14,600,000	18.49%	25%
AA+	A-1+	11AM WA Treasury Corporation	2.45%	2.47%	3,158,000	4.00%	25%
Total Investment Portfolio			3.74%	3.87%	78,958,000	100.00%	
Municipal Funds					26,133,970		
Reserve Funds					52,824,030		
					78,958,000		

City of Joondalup - Investment Balances



Month	Revised Budget \$	MTD Actual \$	YTD Revised Budget \$	YTD Actual \$	YTD Average Benchmark Return	YTD Average Return
July	274,610	274,496	274,610	274,496	2.50%	4.24%
August	372,683	372,095	647,293	646,591	2.50%	4.02%
September	433,432	433,162	1,080,725	1,079,754	2.50%	4.06%
October	429,144	429,027	1,509,869	1,508,780	2.50%	4.01%
November	406,259	406,188	1,916,128	1,914,968	2.50%	3.97%
December	384,601	390,809	2,300,729	2,305,777	2.50%	3.95%
January	364,359	372,842	2,665,088	2,678,619	2.50%	3.93%
February	307,082	317,840	2,972,170	2,996,459	2.50%	3.91%
March	314,690	338,785	3,286,860	3,335,244	2.50%	3.89%
April	279,270	294,739	3,566,130	3,629,983	2.50%	3.88%
May	265,661	277,916	3,831,791	3,907,899	2.50%	3.87%

Return on Investments





NOTES TO AND FORMING PART OF THE FINANCIAL ACTIVITY STATEMENT
FOR THE PERIOD ENDED ON 31 MAY 2014

1. Contributions, Reimbursements and Donations

	YTD Revised Budget	YTD Actual	Variance
a) Sale of Recyclables	\$1,112,761	\$1,115,027	\$2,266
b) Sponsorship	\$103,856	\$132,450	\$28,594
c) Insurance Reimbursements	\$20,005	\$38,117	\$18,112
d) Other Reimbursements	\$539,289	\$629,293	\$90,004
	<u>\$1,775,911</u>	<u>\$1,914,887</u>	<u>\$138,976</u>

- a) Revenue from the Sale of Recyclables includes \$192,545 in respect of sales that took place in the latter part of the previous financial year, following a revision of revenue estimates received from the City of Wanneroo. Sales volumes in the present financial year remain lower than estimated.
- b) This favourable variance is mainly attributable to unbudgeted sponsorship of \$27,000 received from the Community Newspaper Group for the Joondalup Festival which is offset by increased advertising costs.
- c) This favourable variance is mainly caused by an unbudgeted Insurance Reimbursement of \$12,700 for repairs to the wooden flooring at the Craigie Leisure Centre.
- d) This variance is caused by a number of unbudgeted reimbursements, including \$15,525 received for the Northern Region Metro Strategic OSH Project, an invoice raised for the re-imbursement of \$29,123 for Whitfords Activity Centre Traffic and Economic Assessments, a Work for Dole supervision reimbursement \$14,835 and re-imbursement of water consumption costs \$6,004 from West Coast Institute of Training. The balance of the variance is spread across a number of areas.

2. Profit on Asset Disposals

The increased profit on disposal is predominantly due to gains on the disposal of Tamala Park Regional Council (TPRC) land holdings \$836,234 which were not in the budget. This is partially offset by lower than anticipated profit of (\$63,718) on the disposal of fleet and plant assets.



3. Fees and Charges

	YTD Revised Budget	YTD Actual	Variance
a) Licenses and Registrations	\$733,408	\$793,573	\$60,165
b) Building and Development Fees	\$1,778,484	\$1,977,668	\$199,184
c) Sports and Recreation Fees	\$7,632,920	\$7,459,623	(\$173,297)
d) Parking Fees	\$2,092,199	\$1,981,979	(\$110,220)
e) Other Fees and Charges	\$1,935,827	\$1,984,202	\$48,375
Refuse Charges	\$19,201,802	\$19,227,930	\$26,128
Other variances	\$2,673,713	\$2,693,616	\$19,903
	<u>\$36,048,353</u>	<u>\$36,118,591</u>	<u>\$70,238</u>

- a) This includes favourable variances for Dog registration fees \$40,421 and Food Business Administration Fees \$15,901 offset by lower than budgeted revenue for Cat registration fees of (\$15,927) due to lower levels of registration than estimated.
- b) Favourable variances arose for Development Application Fees \$170,664, which includes applications for multiple dwellings in Duncraig and a gymnasium addition at Lake Joondalup Baptist College, Other Building and Development Charges \$29,247 and Land Purchase Enquiries \$37,291. These are partially offset by an unfavourable variance of (\$44,193) for Building Licenses.
- c) Leisure Centre net revenue is (\$286,472) below budget, including unfavourable variances for Admission Fees (\$147,593), partly due to the leisure pool being closed for the whole of January, Membership Fees (\$71,623) and Personal Training (\$37,292). These are partly offset by higher income from the Hire of City Facilities and Parks \$139,258.
- d) On Street Parking Fee income is (\$122,462) below budget. This is partly offset by additional Private Property Agreement revenue of \$19,986 due to increased patrols of the new multi-deck and open air car parks at Joondalup Health Campus.
- e) Revenue is higher than budget for Fines Enforcements Registry Charges \$42,346 as a result of higher fines volumes arising from increased patrols at Joondalup Health Campus and Engineering Supervision Fees for subdivisions \$48,766. The balance of the variance is spread across a number of areas.

4. Interest Earnings

Interest earned on investments exceeded budget by \$77,963 mainly due to the volume of funds invested being higher than budgeted. This is partly offset by lower than budgeted interest on Rates Instalments and Late Payment of (\$3,277).

5. Other Revenue

The discount received on early settlement of supplier invoices is \$35,447 above budget. In addition, Adshell Advertising revenue is (\$4,705) lower than budget estimates.



6. Employee Costs

	YTD Revised Budget	YTD Actual	Variance
a) Salaries and Wages	\$48,315,679	\$47,885,122	\$430,557
b) Other Employment Costs	\$3,056,541	\$2,763,674	\$292,867
	<u>\$51,372,220</u>	<u>\$50,648,796</u>	<u>\$723,424</u>

- a) The variance in Salaries and Wages is predominantly due to existing staff vacancies.
- b) This includes favourable variances for Staff Recruitment \$107,429, Staff Training \$152,592, Study Assistance \$37,048 and provision for other Employee Costs \$223,969, partially offset by an unfavourable variance for Agency Employees (\$353,978) used to cover staff vacancies. In addition, a favourable variance arose for Capital Labour Recoveries \$78,284 due to the timing of internal labour used on capital works

7. Materials and Contracts

	YTD Revised Budget	YTD Actual	Variance
a) External Service Expenses	\$19,326,546	\$17,697,305	\$1,629,241
b) Contribution & Donations	\$2,298,795	\$1,589,936	\$708,859
c) Public Relations, Advertising and Promotions	\$1,050,007	\$871,169	\$178,838
d) Furniture, Equipment & Artwork	\$2,183,437	\$2,210,627	(\$27,190)
e) Administration	\$1,350,196	\$1,180,480	\$169,716
f) Charges and Recoveries	(\$250,358)	(\$333,427)	\$83,069
g) Professional Fees & Costs	\$1,790,872	\$1,505,421	\$285,451
h) Materials	\$1,845,299	\$1,800,002	\$45,297
i) Computing	\$1,257,713	\$1,172,133	\$85,580
j) Waste Management Services	\$9,454,117	\$9,348,084	\$106,033
Other Materials and Contracts	\$4,940,624	\$4,914,620	\$26,004
	<u>\$45,247,248</u>	<u>\$41,956,350</u>	<u>\$3,290,898</u>

- a) A favourable variance of \$1,182,988 arose for External contractors and services which is predominantly a timing variance, including Building Maintenance \$299,060, Parks \$560,717 and Engineering Maintenance \$66,484 offset by Landscaping and Conservation (\$87,000). In addition, Domestic and Bulk Tipping Fees are \$380,787 below budget due to a combination of lower gate fees and lower tonnages than estimated in the budget. The balance of the variance is spread across a number of line items.
- b) Contributions payable are \$602,456 below budget mainly due to timing variances in respect of contributions for Arena Joondalup redevelopment, Whitfords Sea Rescue and Co-Working Space. In addition Sponsorship expenditure is \$56,317 below budget due to fewer applications received to date from external bodies and groups. In addition Community Funding Program payments are \$48,098 below budget.
- c) Favourable variances include Promotions \$51,849 and Signage and Decals \$49,158, mainly due to the actual schedule of events, as well as Advertising \$43,267. The remainder of the variance is spread across a number of areas.



- d) Computer & Communications Equipment purchases are \$87,760 below budget mainly due to delays in system selection and implementation. Offsetting timing variances arose for Plant and Equipment purchases (\$75,792) due to waste bins and equipment for various community facilities being purchased earlier than estimated, and Plant and Equipment repair (\$45,734), mainly due to maintenance on parking ticket machines.
- e) This favourable variance is mainly due to timing differences and includes Printing \$39,404, Stationery \$21,751, Other Sundry Expenses \$63,336, Photography and Video Production \$22,282 with the remainder spread across a number of areas.
- f) Favourable variances arose for Capital Overhead Recoveries \$39,861 and Fleet and Plant recovery from capital jobs of \$43,266.
- g) This favourable variance includes Consultancy \$215,824 due to delays in the timing of projects including Joondalup Activity Structure Plan and the Building Condition Audit. Additional favourable variances arose for Legal Expenses \$23,051 and Fines Enforcement Lodgement Fees \$16,501.
- h) This includes favourable timing variances primarily in respect of Materials used by City staff on building maintenance \$46,773. This is partly offset by a net unfavourable variance spread across various accounts.
- i) Favourable variances arose for Computer Software Licences \$52,773 and Data Communication Links \$32,969 predominantly due to scheduling of expenditure.
- j) Timing variances have resulted in Recycling, Weekend Greens and Bulk Waste Collection costs being \$84,684, \$39,180 and \$25,256 below budget respectively. These are partly offset by Domestic waste collection costs which are (\$43,087) over budget.

8. Utilities

This is mainly driven by a net unfavourable variance of (\$55,203) on electricity costs, primarily a result of timing variances at various parks (\$216,149), partly offset by favourable timing variances for street lighting costs \$211,504. The remainder of the variance includes a net unfavourable timing variance (\$6,840) for water and gas spread across a number of areas.

9. Depreciation & Amortisation of Non-Current Assets

This unfavourable variance is mainly driven by the prior year adjustment to equity investment in Tamala Park Regional Council (\$320,022). The remainder of the variance is due to depreciation charges on assets capitalised after the revised budget was adopted.

10. Loss on Asset Disposals

This variance is driven mainly by lower than estimated loss of \$88,833 on the disposal of fleet and plant assets.

11. Other Non-Current items



This variance is due to the year to date movement in the non-current long service leave liability being higher than estimated.

12. Equity Distribution –Tamala Park Regional Council

The City received its second dividend payment from Tamala Park Regional Council in respect of its share of revenue from the Catalina residential land development project. These funds are earmarked to be transferred into the reserve created for this purpose.

13. Capital Projects

	YTD Revised Budget	YTD Actual	Variance
a) Ocean Reef Marina Development	\$830,692	\$737,569	\$93,123
b) Joondalup Performing Arts & Cultural Facility (JPACF)	\$175,358	\$105,864	\$69,494
c) License Plate Reader Technology	\$61,250	\$0	\$61,250
d) Parking Ticket Machine EMV Compliance	\$259,875	\$0	\$259,875
e) Network Infrastructure Upgrade	\$270,926	\$232,798	\$38,128
f) Warwick Leisure Centre Expansion	\$875,000	\$690,909	\$184,091
g) Cafes/Restaurants/Kiosks	\$137,212	\$106,412	\$30,800
h) Joondalup City Centre Commercial Office Development	\$266,966	\$223,890	\$43,076
i) Councils Online	\$30,000	\$0	\$30,000
Other Projects	\$788,947	\$727,141	\$61,806
	<u>\$3,696,226</u>	<u>\$2,824,583</u>	<u>\$871,643</u>

- a) This variance predominantly relates to the anticipated tasks and activities required for the environmental assessment process and the preparation of the Local Structure Plan. Due to the delay in consideration of the MRS Amendment request by the Western Australian Planning Commission and subsequent referral of the project to the Environmental Protection Authority, the commencement of some of these activities has been delayed to ensure they satisfactorily comply with the actual requirements as determined by the Environmental Protection Authority.
- b) It is anticipated that expenditure will increase in the coming months following the recent Council decision to commence negotiations with the winner of the JPACF architectural design competition and other proposed activities.
- c) Testing of various products has been completed and product selection is being finalised.
- d) The upgrade of 55 parking ticket machines to include Europay, Mastercard and Visa (EMV) credit card readers is complete and the issue with battery failure has been resolved. The final invoice is expected to be processed in June 2014.
- e) Further costs are expected to be incurred by the end of the financial year.
- f) The first payment to Churches of Christ for the expansion of the Warwick Leisure Centre was made in May, below budget estimates.



- g) This project is progressing with the EOI processes for Pinnaroo Point and Burns Beach.
- h) It is anticipated that expenditure will increase in the coming months pending decisions from the Office Development Committee and Council regarding the current expression of interest process.
- i) This project will not commence this financial year and funds have been earmarked to be carried forward to the following year.

14. Capital Works

	YTD Revised Budget	YTD Actual	Variance
a) Road Preservation / Resurfacing Program	\$5,689,841	\$5,366,843	\$322,998
b) Paths Program	\$1,102,193	\$869,051	\$233,142
c) Major Road Construction Program	\$1,448,825	\$1,229,977	\$218,848
d) Parks Equipment Program	\$3,274,403	\$2,522,126	\$752,277
e) Major Building Capital Works Program	\$1,537,989	\$791,134	\$746,855
f) Traffic Management Program	\$2,145,822	\$1,327,286	\$818,536
g) Streetscape Enhancement Program	\$3,419,255	\$2,569,878	\$849,377
h) Major Projects Program	\$6,288,241	\$4,813,136	\$1,475,105
i) Parks Development Program	\$1,680,255	\$1,536,754	\$143,501
j) Foreshore and Natural Areas Program	\$387,309	\$221,280	\$166,029
Other Works variances - not material	\$2,095,277	\$1,772,991	\$322,286
	<u>\$29,069,410</u>	<u>\$23,020,456</u>	<u>\$6,048,954</u>

- a) Projects within this program are on schedule but most expenditure is behind budget phasing. Variances totalling \$85,010 arose for the four projects on Ocean Reef Road, and three completed projects on Whitfords Avenue showing a variance of \$166,070. Projects completed under budget include Justin Drive – Porteous Road to Warwick Road West \$27,201 and Hillwood Avenue Stage 1 to South End \$36,070. Commitments at the end of April totalled \$195,607.
- b) A favourable variance arose for Sycamore Drive – Tasca Place to Strathyre Drive \$45,000 as the project has now been withdrawn following an unfavourable public consultation outcome. Train Station improvements \$15,169 and Spot Improvements to Signage \$27,114 have now been completed under budget. In addition a favourable timing variance arose for Burns Beach to Iluka Foreshore path widening Stage 2 \$138,274 that is now forecast for completion in June 2014.
- c) This variance comprises the road construction project for Hodges Drive (W) – Marmion Avenue to Ocean Reef Road which is currently awaiting winter planting stock with outstanding commitments of \$184,781.
- d) The favourable variance is mainly due to Iluka District Open Space sports light upgrade \$245,357 which has experienced delays arising from rock and other site issues. Other favourable timing variances include Lehmann Park Playground upgrade \$89,865 which has been completed with a possible saving of \$68,574. Orders across the program have been issued for a total of \$565,127.



- e) The favourable variance is mainly due to Joondalup Library & Reception Centre Chillers \$238,161 which has been scheduled for early June, Joondalup Admin Centre Air Conditioning Works \$65,734 and Timberlane Park Hall \$320,000 which has been withdrawn from the 2013-14 program to be listed for design in 2014-15 with construction forecast for 2015-16. Hazardous Materials Management \$52,659 is now complete under budget.
- f) The favourable variance is primarily due to the State Black Spot Program \$430,546. This arises mainly from Ocean Reef Road/Swanson Way \$174,483 which is progressing, Candlewood Boulevard median treatment \$125,981 and Blue Mountain Drive \$60,265 which are both expected to be completed under budget due to a change in scope. The Local Traffic Management component likewise has a favourable variance of \$387,990, mainly due to projects being completed under budget. The program is 95% complete with one project remaining namely Whitfords Avenue Intersection/Southern Nodes \$262,180 which may only be completed in the first quarter of the next financial year.
- g) The Streetscape Enhancement Program shows favourable timing variances on several projects. This includes Shenton Avenue Landscaping \$816,682 for which commitments raised amounted to \$271,600, and Entry Statements Joondalup Drive \$31,252 where construction is complete pending connection for the up lights from Western Power.
- h) This favourable variance is across a number of projects including the construction of Delamere Park - new park and car park \$511,295 and the Multi Storey Car Park – Boas Ave \$115,026 which are both progressing. Additional favourable variances arose for Currambine Community Centre \$88,874 and Admiral Park Redevelopment \$17,378 that are complete and awaiting final invoices totalling \$60,958. A favourable timing variance also arose for the Bramston Park Facility \$360,787 for which the concept design is being undertaken in-house and construction forecast to occur in 2014-15. Hawker Park Community Facility \$111,333 has been withdrawn and listed for consideration in 2016-17.
- i) The favourable variance across the Parks Development Program is spread across a number of projects forecast to be completed in the final quarter.
- j) The favourable variance across the Foreshore and Natural Areas program is primarily due to Beach Pathway Fencing Replacement \$99,701 that is awaiting contractor availability and programmed for completion in June. Whitfords Beach Fence \$55,966, after a scope change, has now been completed under budget with final invoices expected in June.

15. Motor Vehicle Replacements

This favourable variance is mainly due to net timing differences of actual fleet and plant acquisitions compared to the budget schedule.

16. Tamala Park Regional Council (TPRC) Development Costs

The land development costs as advised by TPRC are not in the 2013-14 revised budget. These are offset against the land disposal proceeds (refer note 17); however, the timing difference between the proceeds and costs advised by TPRC results in a mismatch between the two values at the end of the period.



17. Proceeds from Disposal

The additional land disposal proceeds as advised by TPRC \$2,366,206 are not in the 2013-14 revised budget. This is offset by fleet and plant asset disposal proceeds to date being (\$183,923) below budget.

18. Closing Funds

	June 2013	May 2014
Current Assets		
Cash Assets	\$75,612,053	\$79,757,498
Rates and Sundry Debtors	\$2,067,345	\$7,965,162
GST Receivable	\$981,797	\$954,291
Accrued Income	\$1,461,086	\$1,824,384
Advances and Prepayments	\$448,869	\$17,341
	\$80,571,150	\$90,518,676
Less: Current Liabilities		
Creditors	(\$2,175,318)	(\$2,585,748)
Sundry Payables	(\$380,894)	(\$4,187,405)
Provisions - Annual Leave	(\$3,677,768)	(\$3,939,825)
Provisions - Other	(\$6,540,519)	(\$7,755,549)
Accrued Expenses	(\$5,480,079)	(\$4,075,736)
Income in Advance	(\$1,479,105)	(\$57,750)
Borrowings	(\$1,655,978)	(\$218,509)
GST Payable	(\$243,932)	(\$120,363)
	(\$21,633,593)	(\$22,940,885)
Net Current Assets	\$58,937,557	\$67,577,791
Add: Borrowings	\$1,655,978	\$218,509
Less: Reserve Accounts	(\$59,606,816)	(\$59,606,816)
Closing Funds – Surplus	\$986,719	\$8,189,484

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LIST OF MUNICIPAL PAYMENTS - Payment Detail for Month of May 2014

Payment No	Payment Date	Payee	Invoice Description	Contract	Invoice Amount	Payment Amount
Payments						
EF039562	30/05/2014	1ST KINROSS SCOUT GROUP				400.00
			14-2 - KIDSPORTS VOUCHERS		400.00	
EF039874	30/05/2014	3M AUSTRALIA				7,920.00
			1740987 - 3M BASIC(D4)RFID TAG ROLL		7,920.00	
EF039715	30/05/2014	4BRANDING DISCRETIONARY TRUST				385.00
			12969 - 100 X DRAWSTRING CALICO BACKPACKS		385.00	
EF039608	30/05/2014	A & L TOWING SERVICES PTY LTD				566.50
			30048 - TOWING SERVICE 31/01/14		253.00	
			30108 - TOWING SERVICE		220.00	
			30130 - TOWING SERVICE		93.50	
EF039600	30/05/2014	A GRADE SURVEYS				1,815.00
			5836 - CONSULTANCY FOR BLACKWATTLE PARADE PADBURY		825.00	
			5847 - REGENTS PARK SURVEY		990.00	
EF039311	9/05/2014	ABCO PRODUCTS				1,043.33
			168205 - LIVI ESSENTIALS ULTRASLIM TOWELS		1,043.33	
EF039617	30/05/2014	ABCO PRODUCTS				4,848.18
			170372 - PUREGIENE SUPRIOR QUALITY 2 PLY 250 SHEETS		604.63	
			170667 - LIVI ESSENTIALS ULTRASLIM TOWELS		1,218.73	
			171480 - PUREGIENE SUPRIOR QUALITY 2 PLY 250 SHEETS		1,123.99	
			172980 - PUREGIENE SUPRIOR QUALITY 2 PLY 250 SHEE		1,900.83	
EF039593	30/05/2014	ABLE WESTCHEM				668.18
			472491 - SANOPINE		668.18	
EF039612	30/05/2014	ABNOTE AUSTRALASIA PTY LTD				907.50
			19406 - BARCODES RE-ORDER		907.50	
EF039609	30/05/2014	ACADEMY SERVICES (WA) PTY LTD				31,740.49
			257155 - CLEANING SERVICES DUNCRAIG LEIS CTR APRIL 2014	023/11	5,035.27	
			257156 - ADDITIONAL CLEANING AFTER MONTHLY DISCO NIGHT APRIL 2014 HEATHRIDGE LEIS CTR	023/11	246.40	
			257157 - CLEANING SERVICES HEATHRIDGE LEIS CTR APRIL 2014	023/11	5,739.62	
			257158 - CLEANING SERVICES CRAIGIE LEIS CTR APRIL 2014	023/11	20,719.20	
EF039295	1/05/2014	ACCOR AUSTRALIA & NEW ZEALAND HOSPITALITY PTY LIMITED				9,512.50
			FINAL DEPOSIT. - DEPOSIT WEEKEND 15/18 MAY		9,512.50	
EF039584	30/05/2014	ACCOR AUSTRALIA & NEW ZEALAND HOSPITALITY PTY LIMITED				4,799.55
			9624 - ACCOMMODATION, VENUE HIRE & REFRESMENTS/ CATERING FOR 2014 ELECTED MEMBERS STRATEGIC WEEKEND		4,799.55	
EF039598	30/05/2014	ACTION GLASS & ALUMINIUM				8,029.12
			B33984 - SORRENTO SURF LIFESAVING CLUB REPAIR CLOSERS TO DOUBLE DOORS		4,215.75	
			B34006 - PADBURY COMMUNITY HALL REGLAZED BROKEN GLASS TO DOOR PANEL		385.22	
			B34158 - RC - GLAZING EXT CONTRACTORS		3,428.15	

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Payment No	Payment Date	Payee	Invoice Description	Contract	Invoice Amount	Payment Amount
EF039621	30/05/2014	ACURIX NETWORKS PTY LTD				2,332.00
			174 - JOONDALUP WIFI MAY 2014		2,018.50	
			185 - MONITORING ,LICENSING, SUPPORT, ADSL FOR MAYL 14 LIBRARY		313.50	
EF039585	30/05/2014	ADRIAN KOH				113.80
			13/05/14 - REIMBURSEMENT FOR STATIONERY ITEMS FOR ELECTED MEMBER STRATEGIC WEEKEND		113.80	
EF039296	1/05/2014	ADSHL STREET FURNITURE P/L				7,283.10
			27540 A/C 40035726 - SPACE ORDER FOR FESTIVAL 2014		7,283.10	
EF039443	16/05/2014	ADVAM PTY LTD				1,025.77
			24306 - ADVAM MARCH 2014 SUPPORT FEE		531.63	
			25249 - ADVAM APRIL 2014 SUPPORT FEE		494.14	
EF039619	30/05/2014	ADVANCE PRESS (2013) PTY LTD				753.50
			78223 - RE-SKINNING OF TWO BANNERS		434.50	
			78803 - CALL OUT A6 PROMOTIONAL POSTCARDS		319.00	
EF039604	30/05/2014	ADVANCETAG PTY LTD				2,414.50
			12349 - MULTI DVD CASES		957.00	
			12369 - RED TAG ENABLED SINGLE DVD CASES		605.00	
			12376 - RED TAGS		852.50	
EF039350	9/05/2014	ADVENTURE WORLD WA				96.00
			10711 - ANCHORS YOUTH PROGRAM ACTIVITY 24/04/14		96.00	
EF039597	30/05/2014	AGENT SALES & SERVICES PTY LTD				2,885.03
			212610 - POOL CHEMICALS FOR CRAIGIE LEIS CTR		1,734.98	
			213150 - POOL CHEMICALS FOR CRAIGIE LEIS CTR		803.00	
			213243 - POOL CHEMICALS FOR CRAIGIE LEIS CTR		703.45	
			C52788 - CONTAINER REFUND		-145.20	
			C53223CR - CREDIT FOR INV 213150 FOR CONTAINERS RETURNED ON 07/05/14 CLC		-211.20	
098320	8/05/2014	ALAN & NANI BARTLEY				400.00
			APRIL 2014 - 400.00		400.00	
EF039893	30/05/2014	ALASTAIR MURRAY TAYLOR				1,200.00
			A1130 - ACQUISITION OF ARTWORK FOR COJ		1,200.00	
098562	30/05/2014	ALI HAY				104.00
			21457 - REFUND JUNIOR SOCCER COURSE		104.00	
098294	2/05/2014	ALINTA				822.85
			037001892 27/02/14 - PAYMENT OF ACCOUNT		100.00	
			038002333 11/04/14 - PAYMENT OF ACCOUNT		120.45	
			180001311 14/4/14 - 47 FORREST RD		53.45	
			212999739 17/4/14 - WHITFORDS SENIOR CITIZENS CENTRE		32.85	
			280000222 15/4/14 - PADBURY COMMUNITY HALL		28.95	
			3250031642 9/04/14 - PAYMENT OF ACCOUNT		283.70	
			325003672 26/03/14 - PAYMENT OF ACCOUNT		203.45	
098332	8/05/2014	ALINTA				666.25

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Payment No	Payment Date	Payee	Invoice Description	Contract	Invoice Amount	Payment Amount
			436998530 28/04/14 - BEAUMARIS COMM CENTRE 17/01- 22/04/14		24.80	
			437000037 - PAYMENT OF A/C 437000037		300.00	
			513001324 24/04/14 - GIBSON PARK COMM CTR 16/01- 17/04/14		41.45	
			870998183 31/12-1/4 - PAYMENT OF A/C NO: 870998183		300.00	
098437	16/05/2014	ALINTA				3,206.85
			0180015806 - PAYMENT OF A/C 0180015806		59.00	
			213000654 - PAYMENT FOR A/C 213000654		200.00	
			618099630 02/05/14 - FLEUR FREAME PAVILLION 25/03- 28/04/14		132.60	
			642498400 02/05/14 - JOONDALUP ADMIN 25/03-29/04/14		296.45	
			7080005402 - PAYMENT OF A/C 7080005402		129.35	
			834136000 02/05/14 - CRAIGIE LEISURE CTR 25/03-28/04/14		2,389.45	
098516	23/05/2014	ALINTA				237.75
			273602620 - PAYMENT OF A/C 273602620		237.75	
098578	30/05/2014	ALINTA				1,264.52
			160999975 - PAYMENT OF ACCOUNT - 160999975		300.00	
			237995583 22/05/14 - PAYMENT OF A/C 237995583		282.95	
			405185710 31/3/14 - PAYMENT OF ACCOUNT -405185710		135.43	
			494088110 - PAYMENT OF A/C 494088110		136.85	
			802001699 15/05/14 - CURRAMBINE COMM CENTRE 06/02- 08/05/14		391.00	
			963000665 - PAYMENT OF ACCOUNT-963000665		18.29	
098279	2/05/2014	ALISON SUPANZ				104.00
			21539 - JUNIOR SOCCER REFUND		104.00	
EF039511	19/05/2014	ALL EARTH GROUP PTY LTD				28,424.00
			J00ND001 - ASSISTANCE FOR THE CURRENT BULK COLLECT		28,424.00	
EF039610	30/05/2014	ALL FENCE U RENT PTY LTD				8,351.75
			7525 - FENCING HIRE FOR 2014 JOONDALUP FESTIVAL		8,351.75	
EF039590	30/05/2014	ALLMARK & ASSOCIATES				63.25
			IN0004079 - REPLACEMENT INK PADS FOR COLOP 40 RED		63.25	
EF039601	30/05/2014	ALLSTAMPS				277.44
			95501 - PADS RED INK FOR COLOP E60		43.94	
			95517 - SELF INKING STAMPS IN RED INK		233.50	
EF039614	30/05/2014	ALS LIBRARY SERVICES PTY LTD				2,872.98
			21170 - BOARD BOOKS - PROFILED STOCK		60.74	
			21171 - BEGINNER READERS - PROFILED STOCK		20.85	
			21172 - REFERENCE STOCK AS SELECTED		82.07	
			21173 - JUNIOR PICTURE BOOKS - PROFILED STOCK		123.84	
			21174 - GRAPHIC NOVELS - PROFILED STOCK		27.97	
			21299 - BOARD BOOKS - PROFILED STOCK		38.69	
			21300 - GRAPHIC NOVELS - PROFILED STOCK		200.39	
			21301 - JUNIOR PICTURE BOOKS - PROFILED STOCK		528.64	
			21302 - STOCK AS SELECTED		12.15	

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Payment No	Payment Date	Payee	Invoice Description	Contract	Invoice Amount	Payment Amount
			21440 - JUNIOR PICTURE BOOKS - PROFILED STOCK		34.18	
			21441 - STOCK AS SELECTED		32.75	
			21442 - STOCK AS SELECTED		25.82	
			21443 - STOCK AS SELECTED		12.15	
			21561 - BEGINNER READERS - PROFILED STOCK		45.54	
			21562 - GRAPHIC NOVELS - PROFILED STOCK		60.78	
			21563 - JUNIOR PICTURE BOOKS - PROFILED STOCK		35.70	
			21564 - LIBRARY STOCK AS SELECTED		16.70	
			21712 - STOCK AS SELECTED FOR PROGRAMMES		18.99	
			21713 - GRAPHIC NOVELS - PROFILED STOCK		91.07	
			21714 - BEGINNER READERS - PROFILED STOCK		50.87	
			21715 - STOCK AS SELECTED		261.00	
			21716 - JUNIOR PICTURE BOOKS - PROFILED STOCK		145.85	
			21717 - STOCK AS SELECTED		15.19	
			21718 - STOCK AS SELECTED		15.19	
			21719 - BOARD BOOKS - PROFILED STOCK		66.82	
			21888 - STOCK AS SELECTED		193.64	
			21889 - STOCK AS SELECTED FOR PROGRAMMES		65.32	
			21890 - STOCK AS SELECTED		96.47	
			21891 - STOCK AS SELECTED		31.51	
			21892 - BEGINNER READERS - PROFILED STOCK		45.14	
			21893 - JUNIOR PICTURE BOOKS - PROFILED STOCK		292.47	
			21894 - STOCK AS SELECTED		71.40	
			21895 - BOARD BOOKS - PROFILED STOCK		24.29	
			21896 - REFERENCE STOCK AS SELECTED		28.80	
098485	23/05/2014	AMANDA MOORE				267.80
			810641 - CROSSOVER SUBSIDY		267.80	
098554	30/05/2014	AMBER WHITMAN				17.30
			51643 & 268100 - REFUND DISCOUNT FOR PENSION CARD		17.30	
EF039441	16/05/2014	AMCOM PTY LTD				30,319.97
			3788 07/05/14 - INTERNET SERVICES		23,279.97	
			53491 07/05/14 - INTERNET SERVICES		7,040.00	
EF039923	30/05/2014	AMCOM PTY LTD				792.00
			47871 07/05/14 - DSL BACKHAUL		792.00	
EF039458	16/05/2014	AMF BOWLING CENTRES AUSTRALIA				200.00
			79-140414-0021A - ANCHORS YOUTH PROGRAM ACTIVITY 14/04/14		200.00	
098285	2/05/2014	AMP FLEXIBLE LIFETIME SUPER				92.91
			F/E 25/4/14 - SUPERANNUATION PAYMENT		92.91	
098361	16/05/2014	AMP FLEXIBLE LIFETIME SUPER				118.26
			F/E 09/05/14 - PAYROLL DEDUCT F/E 09/05/14 SUPER		118.26	
098544	30/05/2014	AMP FLEXIBLE LIFETIME SUPER				140.67
			F/E 23/05/2014 - SUPERANNUATION PAYMENT F/E 23/05/2014		140.67	
098293	2/05/2014	AMP LIFE LTD				236.44
			F/E 25/4/14 - SUPERANNUATION PAYMENT		236.44	

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Payment No	Payment Date	Payee	Invoice Description	Contract	Invoice Amount	Payment Amount
098436	16/05/2014	AMP LIFE LTD				242.68
			F/E 09/05/14 - PAYROLL DEDUCT F/E 09/05/14 SUPER		242.68	
098577	30/05/2014	AMP LIFE LTD				410.84
			F/E 23/05/2014 - SUPERANNUATION PAYMENT F/E 23/05/2014		410.84	
EF039594	30/05/2014	ANALYTICAL REFERENCE LAB (WA)	P/L			181.50
			100742 - ASBESTOS TESTING		181.50	
098506	23/05/2014	ANDREA & RUSSELL EDWARDS				559.77
			193658 - RATES REFUND		559.77	
EF039557	30/05/2014	ANDREW GASIOROWSKI				94.40
			15/05/14 - REIMBURSEMENT RE-INSPECTION OF 1CUW700 WHITFORDS REC ASS PRIOR TO LIC RENEWAL		94.40	
098359	16/05/2014	ANDREW GILL				52.00
			21545 - REFUND FOR FRIDAY PM JUNIOR SOCCER CLC		52.00	
EF039563	30/05/2014	ANDREW SHARP				250.00
			210514 - REFERENCE PANEL MEETING		250.00	
098504	23/05/2014	ANDREW TALMAGE				306.06
			117076 - RATES REFUND		306.06	
098327	8/05/2014	ANITA FIORE				52.00
			21092 - REFUND OF JUNIOR SOCCER FEE DUE TO BYE ON 04/04/14		52.00	
098318	8/05/2014	ANITA JOHNSON				154.63
			107982 - RATES REFUND		154.63	
098420	16/05/2014	ANITA SIMUNOVICH				65.20
			250385 - GYM MEMBERSHIP REFUND		65.20	
098399	16/05/2014	ANNA ANDERSON				208.00
			21342 - REFUND FOR FRIDAY PM JUNIOR SOCCER CLC		208.00	
098345	16/05/2014	ANTHEA BIRKENHAGEN & DEAN MITCHELL				1,150.00
			102717 - RATES REFUND		1,150.00	
EF039615	30/05/2014	ARBOR CARBON				62,434.41
			INV-100335 - CONSULT FOR PATHOGEN MAPPING & MONITORING PROGRAM		62,434.41	
EF039616	30/05/2014	ARIENS COMPANY PTY LIMITED				608.69
			473261 - BLADE MOWER 72" TORO ST/FL H/DUTY		608.69	
098567	30/05/2014	ARMIDA & RUGGERO CARAFFI				266.67
			118901 - RATES REFUND		266.67	
EF039596	30/05/2014	ARRB TRANSPORT RESEARCH LTD				45,001.00
			68811 - CONSULTANCY FOR THE LEVEL OF FUNDING 20 YRR REHABILITATION PORG		45,001.00	
EF039592	30/05/2014	ARTEIL WA PTY LTD				677.60
			58313 - SAPPHIRE MRK1 PRESTON BLUE MED CHAIRS		677.60	
EF039442	16/05/2014	ARTREF PTY LTD				714.50
			89150 - TONERS AND PAPER FOR NEW IMS PRINTER		714.50	
EF039925	30/05/2014	ARTREF PTY LTD				353.00
			88299 - SUPPLY 3 ROLLS OF HP SEMI GLOSS		353.00	
EF039391	16/05/2014	ASHDALE NETBALL CLUB				400.00
			21 - NETBALL FEES		400.00	
EF039396	16/05/2014	ASHLEIGH WHYTE				140.63

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			290414 - MISC ITEMS		140.63	
EF039605	30/05/2014	ASHLEY GROUP				833.10
			M3203862 - SUPPLY & FIT CENTRAL LOCKING TO WORKMATE 1ELT993 AT WINTON ROAD DEPOT		738.10	
			M3203863 - PARTS & REPAIRS		95.00	
EF039595	30/05/2014	ASLAB PTY LTD				19,892.74
			17082CR - CREDIT FOR INV 17082 OVERPAID ASPHALT TESTING WHITFORDS AVE		-82.30	
			17336 - ASPHALT TESTING		944.13	
			17338 - ASPHALT TESTING		995.50	
			17339 - ASPHALT TESTING		1,013.89	
			17340 - ASPHALT TESTING		668.07	
			17341 - ASPHALT TESTING		659.32	
			17342 - ASPHALT TESTING		905.86	
			17343 - ASPHALT TESTING		936.49	
			17344 - ASPHALT TESTING		1,066.87	
			17345 - ASPHALT TESTING		1,011.81	
			17346 - ASPHALT TESTING		943.77	
			17347 - ASPHALT TESTING		1,084.51	
			17349 - ASPHALT TESTING		1,172.69	
			17350 - ASPHALT TESTING		1,145.73	
			17351 - ASPHALT TESTING		1,041.38	
			17352 - ASPHALT TESTING		1,020.35	
			17353 - ASPHALT TESTING		985.78	
			17368 - ASPHALT TESTING		330.03	
			17369 - ASPHALT TESTING		1,095.53	
			17370 - ASPHALT TESTING		974.99	
			17371 - ASPHALT TESTING		1,132.33	
			17375 - ASPHALT TESTING OCEAN REEF RD		846.01	
EF039613	30/05/2014	ASPECT SECURITY PTY LTD				7,114.39
			138368 - SERVICE CALL OUT FEE FOR 15/04/14		254.65	
			138369 - INSTALLATION & CONFIGURATION OF A REPLACEMENT CCTV		627.00	
			138370 - PELCO SPECTRA HD 1080P		6,232.74	
EF039309	9/05/2014	ASPHALTECH PTY LTD				3,507.24
			10002272 - AC7 MARSHALL BLOW 35 - SUPPLY, LAY & INS	024/11	3,507.24	
EF039591	30/05/2014	ASPHALTECH PTY LTD				707,411.93
			10002324 - AC7 MARSHALL BLOW 35 (0-25 TONNES) - SUP	024/11	3,846.21	
			10002339 - OCEAN REEF ROAD D FREEWAY TO JOONDALUP D	024/11	38,448.84	
			10002340 - OCEAN REEF ROAD C MITCELL FRWY TO CRAIGI		3,832.13	
			10002340 - OCEAN REEF ROAD C MITCELL FRWY TO CRAIGI	024/11	98,510.06	
			10002342 - OCEAN REEF ROAD AMARYBROOK TO EDDYSTONE	024/11	27,560.03	
			10002344 - OPENING FEE - NIGHT OCEAN REEF ROAD B BEENYUP		3,333.00	
			10002344 - OPENING FEE - NIGHT OCEAN REEF ROAD B BEENYUP	024/11	57,026.44	
			10002347 - HALIDON ST		6,896.50	
			10002347 - HALIDON ST	024/11	47,287.12	
			10002356 - LANE 5 SORRENTO AND HIGH STREET	024/11	8,580.77	

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Payment No	Payment Date	Payee	Invoice Description	Contract	Invoice Amount	Payment Amount
			10002359 - SECTOR PLACE	024/11	15,578.68	
			10002361 - LATERITE AC10 1% RED OXIDE MARSHALL BLOW	024/11	14,965.08	
			10002365 - BOTTLEBRUSH DVE		39,216.78	
			10002365 - BOTTLEBRUSH DVE	024/11	63,490.80	
			10002367 - GIBBS STREET MARCH	024/11	11,502.84	
			10002387 - SUPPLY & INSTALLATION OF STORM WATER DRAINAGE OCEAN REEF RD/SWANSON WAY		43,670.00	
			10002390 - WARREN WAY	024/11	9,130.62	
			10002391 - PAGE DVE MULLALOO	024/11	53,084.15	
			10002397 - CALEDANIA STREET	024/11	30,926.69	
			10002400 - SMA7 MARSHALL BLOW 50 - SUPPLY, LAY & IN	024/11	82,608.83	
			10002402 - LATERITE AC7 1% RED OXIDE MARSHALL BLOW PARKJIRST RISE	024/11	38,585.82	
			10002408 - ASPHALT KILRENNY CRESENT	024/11	9,330.54	
EF039603	30/05/2014	AURION CORPORATION PTY LTD				9,093.33
			SMI10029 - UPGRADE TO AURION		8,800.00	
			SUPI10037 - UPGRADE TO AURION		293.33	
EF039607	30/05/2014	AUSCORP IT				2,339.58
			30155 - IPAD AIR WIFI+CELLULAR 32GB SPACE GREY		1,637.90	
			30230 - NOKIA DC4 CHARGER		598.58	
			30244 - NOKIA 208 BLACK 850MHZ		103.10	
EF039622	30/05/2014	AUSRECORD PTY LTD				176.07
			76584 - 2D RED COLOUR FLAP AND SPINE FILES		176.07	
EF039312	9/05/2014	AUSTRA SWEEP				3,095.40
			9013498 - SWEEPING SILVER CHAIN CAR PARK	029/12	110.00	
			9013502 - SWEEPING OF ALL URBAN ROADS - CRAIGIE	029/12	2,985.40	
EF039618	30/05/2014	AUSTRA SWEEP				36,887.40
			09013528 - SWEEPING ROADS PRENDIVILLE RD OCEAN REEF	029/12	165.00	
			9013503 - SWEEPING OF CAR PARKS VARIOUS LOCATIONS	029/12	1,933.25	
			9013504 - SWEEPING OF DUAL USE PATHS - COASTAL SORRENTO SURF LIFE SAVING CLUB	029/12	209.00	
			9013505 - HOURLY HIRE OF ROAD SWEEPER WEST COAST DRIVE	029/12	110.00	
			9013506 - HIRE OF ROAD SWEEPER FOR SILVER CHAIN CARPARK	029/12	165.00	
			9013507 - HIRE OF ROAD SWEEPER ORKNEY ROAD	029/12	220.00	
			9013508 - HOURLY HIRE OF ROAD SWEEPER WITH OPERATO	029/12	110.00	
			9013509 - SWEEPING OF CAR PARKS VARIOUS LOCATIONS	029/12	731.50	
			9013510 - SWEEPING OF DUAL USE PATHS - COASTAL WHITFORDS BEACH	029/12	209.00	
			9013511 - SWEEPING OF CAR PARKS VARIOUS AREAS	029/12	720.50	
			9013512 - HOURLY HIRE OF ROAD SWEEPER ORKNEY RD	029/12	220.00	
			9013513 - ROAD SWEEPING FOR HALIDON ST	029/12	220.00	

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Payment No	Payment Date	Payee	Invoice Description	Contract	Invoice Amount	Payment Amount
			9013514 - SWEEPING OF CAR PARKS VARIOUS AREAS	029/12	679.25	
			9013515 - HIRE OF ROAD SWEEPER FOR MANGLES LANE	029/12	220.00	
			9013516 - HIRE OF ROAD SWEEPER FOR WEST COAST DRV	029/12	165.00	
			9013517 - HIRE OF ROAD SWEEPER FOR SILVER CHAIN CARPARK	029/12	165.00	
			9013518 - HIRE OF ROAD SWEEPER FOR BOTTLEBRUSH DRV	029/12	495.00	
			9013519 - SWEEPING OF DUAL USE PATHS - COASTAL SORRENTO SURF LIFE SAVING CLUB	029/12	418.00	
			9013520 - SWEEPING OF DUAL USE PATHS - COASTAL VARIOUS AREAS	029/12	679.25	
			9013521 - HIRE OF ROAD SWEEPER FOR OCEAN REEF RD	029/12	440.00	
			9013522 - SWEEPING OF DUAL USE PATHS - COASTAL SORRENTO SURF LIFE SAVING CLUB	029/12	209.00	
			9013523 - SWEEPING OF CAR PARKS SORRENTO BEACH NORTH & SOUTH	029/12	313.50	
			9013524 - SWEEPING OF DUAL USE PATHS - COASTAL SORRENTO SURF LIFE SAVING CLUB	029/12	209.00	
			9013526 - SWEEPING OF ALL URBAN ROADS - BELDON	029/12	2,717.00	
			9013527 - HOURLY HIRE OF ROAD SWEEPER WITH OPERATO	029/12	165.00	
			9013529 - SWEEPING OF DUAL USE PATHS - COASTAL - P	029/12	836.00	
			9013530 - SWEEPING OF CAR PARKS - CRAIGIE LEISURE	029/12	679.25	
			9013531 - HOURLY HIRE OF ROAD SWEEPER WITH OPERATO	029/12	440.00	
			9013532 - ROAD SWEEPING EVERY SECOND MONTH - HARBO	029/12	893.20	
			9013533 - PATHWAY SWEEP CITY CENTRE		55.00	
			9013533 - PATHWAY SWEEP CITY CENTRE	029/12	495.00	
			9013534 - ROAD SWEEPING EVERY SECOND MONTH - ILUKA	029/12	2,032.80	
			9013535 - HOURLY HIRE OF ROAD SWEEPER OCEAN REEF RD & SWANSTON WAY		385.00	
			9013535 - HOURLY HIRE OF ROAD SWEEPER OCEAN REEF RD & SWANSTON WAY	029/12	440.00	
			9013536 - SWEEPING OF DUAL USE PATHS - COASTAL - B	029/12	1,254.00	
			9013537 - HOURLY HIRE OF ROAD SWEEPER WITH OPERATO	029/12	495.00	
			9013538 - HOURLY HIRE OF ROAD SWEEPER WITH OPERATO	029/12	385.00	
			9013539 - SWEEPING OF CAR PARKS - PERCY DOYLE PARK	029/12	1,358.50	
			9013540 - SWEEPING OF DUAL USE PATHS - COASTAL - S	029/12	209.00	
			9013541 - HOURLY HIRE OF ROAD SWEEPER WITH OPERATO	029/12	165.00	
			9013542 - HOURLY HIRE OF ROAD SWEEPER WITH OPERATO	029/12	165.00	
			9013543 - HOURLY HIRE OF ROAD SWEEPER WITH OPERATO	029/12	110.00	

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Payment No	Payment Date	Payee	Invoice Description	Contract	Invoice Amount	Payment Amount
			9013544 - SWEEPING OF CAR PARKS - CRAIGIE LEISURE	029/12	470.25	
			9013545 - SWEEP PAGE ST MULLALOO FOR ASPHALT	029/12	385.00	
			9013546 - SWEEPING OF DUAL USE PATHS COASTAL VARIOUS LOCATIONS	029/12	418.00	
			9013547 - SWEEPING OF CAR PARKS - BURNS BEACH	029/12	156.75	
			9013548 - SWEEP ROTHWALS ST HILLARYS	029/12	110.00	
			9013549 - SWEEP FORTH AVENUE BURNS BEACH	029/12	165.00	
			9013550 - SWEEP WARREB WAT MULLALOO FOR OVERLAY	029/12	110.00	
			9013551 - SWEEPING PADBURY CIRCLE	029/12	495.00	
			9013552 - SWEEPING OF DUAL USE PATHS - COASTAL WHITFORDS BEACH	029/12	209.00	
			9013553 - SWEEPING OF CAR PARKS - VARIOUS LOCATIONS	029/12	783.75	
			9013554CR - CREDIT FOR INV 9013535 OVERCHARGE OCEAN REEF RD & SWANSTON WAY		-385.00	
			90135555 - SWEEPING OF CAR PARKS - LEXCEN PARK & GENEFF PARK	029/12	209.00	
			9013556 - SWEEPING OF DUAL USE PATHS - COASTAL SORRENTO SURF LIFESAVING CLUB	029/12	209.00	
			9013557 - SWEEP WEST COAST DRIVE FROM HEPBURY TO THE PLAZA	029/12	165.00	
			9013558 - SWEEP URBHANS WAY HILLARYS FOR KERBING	029/12	330.00	
			9013559 - SWEEPING OF DUAL USE PATHS - COASTAL ROBERTSON CYCLEWAY & SORRENTO SURF CLUB	029/12	627.00	
			9013560 - SWEEP LIMESTONE TRACK HEPBURN HEIGHTS	029/12	275.00	
			9013561 - SWEEPING OF ALL WOODVALE ROADS	029/12	5,066.60	
			9013562 - SWEEP SILVER CHAIN CARPARK	029/12	165.00	
			9013564 - SWEEPING OF DUAL USE PATHS - COASTAL VARIOUS LOCATIONS	029/12	679.25	
			9013565 - SWEEP ORKNEY ROAD GREENWOOD FROM LIWARA TO GILMERTON WAY	029/12	165.00	
			9013566 - SWEEP PADBURY CIRCLE SORRENTO	029/12	330.00	
			9013567 - SWEEP KILRENNY COURT GREENWOOD FOR RESEAL	029/12	165.00	
			9013568 - SWEEPING OF DUAL USE PATHS COASTAL SORRENTO SURF LIFE SAVING CLUB	029/12	209.00	
			9013569 - SWEEP ROTHWALD STREET HILLARYS	029/12	165.00	
			9013570 - HIRE OF ROAD SWEEPER OCEAN REEF RD	029/12	165.00	
			9013571 - SWEEPING OF ALL EDGEWATER ROADS	029/12	2,758.80	
EF039521	19/05/2014	AUSTRALIA POST				10,638.66
			1002879909 620846 - POSTAGE FOR APRIL 2014		559.33	
			1002881144 678700 - POSTAGE FOR APRIL 2014		10,079.33	

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EF039310	9/05/2014	AUSTRALIAN AIRCONDITIONING SERVICES P/L				4,697.18
			32422 - SUPPLY & INSTALL CONDENSING UNIT	016/11	4,697.18	
EF039599	30/05/2014	AUSTRALIAN AIRCONDITIONING SERVICES P/L				19,928.64
			32593 - CIVIC CHAMBERS CHILLER COMP B REPAIR	016/11	3,795.00	
			32658 - ADMIN CENTRE BASEMENT CHILLERS	016/11	569.09	
			32659 - LIBRARY DUCT FLEX FIREBREAK	016/11	373.50	
			32661 - COJ ADMIN AIR CON REPAIRS	016/11	247.63	
			32677 - CIVIC CHAMBERS SERVICE CHILLERS	016/11	330.18	
			32697 - GREENWOOD SCOUTS REPAIRS	016/11	867.13	
			32732 - JOONDALUP LIBRARY GROUND FLOOR WORK STATIONS 4.4.2.5 VARIOUS REPAIR	016/11	165.09	
			32753 - PROVISION OF MECHANICAL SERVICES MARCH 14 VARIOUS AREAS	016/11	7,609.02	
			32790 - CIVIC CHAMBERS A/HRS CALLOUT REPAIRS TO AIR CON	016/11	366.97	
			32795 - KINGSLEY CLUBROOMS - UNDERBENCH FRIDGES	016/11	256.76	
			32837 - CRAIGIE LEISURE CTR EC11 PULLEY REPAIR	016/11	413.40	
			32838 - CRAIGIE LEISURE CTR EC14 NEW PADS	016/11	630.01	
			32839 - CRAIGIE LEISURE CTR FEMALE TEF NEW BELT	016/11	115.54	
			32840 - CRAIGIE LEIS CTR EC12 SUMP DUMP KIT & FLOAT VALVE	016/11	504.27	
			32841 - CRAIGIE LEISURE REPAIR VSD FAN	016/11	460.90	
			32846 - ADMIN BUILDING REPAIRS TO HR AREA AIR CON	016/11	165.09	
			32847 - JOONDALUP ADMIN DILAPIDATION REPORT A/C	016/11	453.99	
			32859 - CRAIGIE LEIS CTR LC VSD SCREEN REPAIR	016/11	968.18	
			32867 - KINGSLEY MEMORIAL CLUBROOMS EXHAUST FAN	016/11	350.25	
			32901 - LIBRARY AIR CON IN UPSTAIRS MEETING ROOM NOT COOLING REPAIR	016/11	82.54	
			32902 - FLUER FREAME PAVILLION KITCHEN REPAIR AIR CON	016/11	129.32	
			32936 - JOONDALUP LIBRARY - A/C BLOWING WARM AIR REPAIR	016/11	331.88	
			32946 - CRAIGIE LEIS CENTRE SWITCHBOARD/VSD & BMS REPAIR	016/11	495.27	
			32960 - THE DEPOT AIR CON IN MECHICAL WORKSHOP REPAIR	016/11	41.27	
			32962 - JOONDALUP LIBRARY PRINT ROOM AIR CON CARD	016/11	206.36	
EF039440	16/05/2014	AUSTRALIAN INSTITUTE OF MANAGEMENT				2,895.00
			691208 - TRAINING DEVELOPING RESILIENCE CATERING		965.00	
			691209 - TRAINING DEVELOPING RESILIENCE CATERING		965.00	
			692900 - NEW SUPERVISOR TRAINING 17/03-18/03/14		965.00	
EF039922	30/05/2014	AUSTRALIAN INSTITUTE OF MANAGEMENT				4,968.00

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Payment No	Payment Date	Payee	Invoice Description	Contract	Invoice Amount	Payment Amount
			693136 - ADOBE ACROBAT ESSENTIALS X PRO (2010) 14/03/14		423.00	
			695043 - HOW TO DELIVER GREAT SERVICE COURSE 01/05/14		570.00	
			695750 - REGISTRATION FOR PROJECT ESSENTIALS 2013 14/05-15/05/14		795.00	
			695751 - REGISTRATION FOR PROJECT ESSENTIALS 2013 14/05-15/05/14		795.00	
			695839 - REGISTRATION FOR PROJECT ESSENTIALS 2013 14/05-15/05/14		795.00	
			695863 - REGISTRATION FOR PROJECT ESSENTIALS 2013 14/05-15/05/14		795.00	
			695864 - REGISTRATION FOR PROJECT ESSENTIALS 2013 14/05-15/05/14		795.00	
EF039522	19/05/2014	AUSTRALIAN LOCAL GOVT ASSOC				1,229.00
			14GA690 - CEO ATTENDING NATIONAL GENERAL ASSEMBLY OF LOCAL GOVERNMENT 15/06-18/06/14 CANBERRA		1,229.00	
EF039525	20/05/2014	AUSTRALIAN TAXATION OFFICE				5,565.36
			FBT YEAR 2014 - FRINGE BENEFITS TAX FOR FBT YEAR 2014		5,565.36	
EF039602	30/05/2014	AUSTSWIM LTD				230.00
			12024 - AUSTSWIM TEACHER LICENCE RENEWAL		230.00	
098276	2/05/2014	AXA AUSTRALIA				192.94
			F/E 25/4/14 - SUPERANNUATION PAYMENT		192.94	
098462	23/05/2014	AXA AUSTRALIA				192.94
			F/E 09/05/14 - PAYROLL DEDUCT F/E 09/05/14 SUPER		192.94	
098538	30/05/2014	AXA AUSTRALIA				219.07
			F/E 23/05/2014 - SUPERANNUATION PAYMENT F/E 23/05/2014		219.07	
098286	2/05/2014	AXA GENERATIONS PERSONAL SUPER				370.00
			F/E 25/4/14 - SUPERANNUATION PAYMENT		370.00	
098362	16/05/2014	AXA GENERATIONS PERSONAL SUPER				370.00
			F/E 09/05/14 - PAYROLL DEDUCT F/E 09/05/14 SUPER		370.00	
098545	30/05/2014	AXA GENERATIONS PERSONAL SUPER				370.00
			F/E 23/05/2014 - SUPERANNUATION PAYMENT F/E 23/05/2014		370.00	
EF039611	30/05/2014	AXIENT PTY LTD				3,492.50
			212459 - AXIENT STANDARD SUPPORT		3,492.50	
EF039606	30/05/2014	AZAWAY				1,232.00
			1223 - VARIOUS REPAIRS AT OTAGO PARK		308.00	
			1224 - VARIOUS REPAIRS AT FISHERTON CIRCUIT KINROSS		308.00	
			1237 - VARIOUS REPAIRS AT CORNISH AVE WOODVALE		308.00	
			1238 - VARIOUS REPAIRS AT ELLISON DRV & BURDETT PLC PADBURY		308.00	
EF039582	30/05/2014	B SHED CAFE JV PTY LTD				440.00
			21/01/14 - PROVIDE MORNING TEA PLATINUM ADVENTURE CLC		440.00	
EF039637	30/05/2014	BAILEYS FERTILIZER				864.60
			95226 - SOA 20 KG BAGS		897.60	
			CR3759 - CREDIT FOR INV 95226 FOR RETURNED PALLET		-33.00	
EF039588	30/05/2014	BALCATTAS SOCCER CLUB INC T/AS FC	BALCATTAS			800.00
			21/4/14 - KIDSPORT - FEES		800.00	

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Payment No	Payment Date	Payee	Invoice Description	Contract	Invoice Amount	Payment Amount
098430	16/05/2014	BARBARA & DONALD LEWIS GALBRAITH				248.29
			103755 - RATES REFUND		248.29	
EF039633	30/05/2014	BATTERY WORLD JOONDALUP				110.00
			1156631 - BATTERY CHARGER GROUP FITNESS MICROPHONE		110.00	
EF039444	16/05/2014	BBC ENTERTAINMENT				4,399.50
			1396204 - BOOKING OF PERFORMER 12/04/14		1,650.00	
			1414206 - TRAVEL & ACCOMMODATION FOR ARTIST		2,749.50	
EF039926	30/05/2014	BBC ENTERTAINMENT				1,375.00
			1396605 - ENTERTAINMENT FOR CIVIC DINNER 14/05/14		1,375.00	
EF039378	16/05/2014	BEAUMARIS NETBALL CLUB				400.00
			8 - KIDSPORT VOUCHERS		400.00	
EF039628	30/05/2014	BEAUREPAIRES MALAGA				6,935.08
			U341336686 - TYRES & TUBES		46.23	
			U341336687 - TYRES & TUBES		420.00	
			U341336882 - TYRES & TUBES		580.00	
			U341336883 - TYRES & TUBES		397.26	
			U341336982 - TYRES & TUBES		330.00	
			U341336983 - TYRES & TUBES		987.36	
			U341337211 - TYRES & TUBES		420.00	
			U341337237 - TYRES & TUBES		1,293.63	
			U341337248 - TYRES & TUBES		580.00	
			U341337326 - TYRES & TUBES		399.80	
			U341337376 - 1EGP297 -TYRES & TUBES		1,480.80	
098326	8/05/2014	BELINDA ANN & ROY IAN BYWATER				204.20
			170657 - RATES REFUND		204.20	
098364	16/05/2014	BELINDA LYNCH				104.00
			260752 - CIRCUS SKILLS REFUND		104.00	
098469	23/05/2014	BELLMAC SETTLEMENTS				382.00
			189013 - RATES REFUND		382.00	
098541	30/05/2014	BELLMAC SETTLEMENTS				508.53
			203692 - RATES REFUND		508.53	
EF039351	9/05/2014	BELRIDGE BUS CHARTER				2,354.00
			082_ANCHORS - TRANSPORT FOR ANCHORS HOLIDAY PROG		2,354.00	
EF039625	30/05/2014	BENARA NURSERIES				14,675.67
			590768 - VARIOUS PLANTS		13,493.17	
			591278 - FRAXINUS RAYWOOD & ANGOPHORA COSTATA PLANTS		1,182.50	
			591788 - TREE PLANTING - EXT CONT		187.00	
			591789 - TREE PLANTING - EXT CONT		995.50	
			591790 - TREE PLANTING - EXT CONT		10,327.37	
			591791 - TREE PLANTING - EXT CONT		2,483.80	
			591792 - TREE PLANTING - EXT CONT		682.00	
			668835CR - CREDIT FOR INV 591278 FRAXINUS RAYWOOD & ANGOPHORA COSTATA PLANTS NOT RES		-1,182.50	
			668836CR - CREDIT FOR INV 590768 VARIOUS PLANTS		-13,493.17	
098502	23/05/2014	BERYL BROOKS				550.00
			101270 - RATES REFUND		550.00	
098416	16/05/2014	BETHANY TREVASKIS				430.00
			MAY 2014 - REIMBURSEMENT REPAIRS TO BROKEN WINDOW		430.00	

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098481	23/05/2014	BETHANY YOUNG				300.00
			MAY 2014 - FIRST PRIZE CAPTURE NATURE PHOTOGRAPHY		300.00	
EF039634	30/05/2014	BG & E PTY LIMITED				4,812.50
			1118099 - CONSULT FOR MARINE & CIVIL ENGINEERING OCEAN REEF MARINA STRUCTURE PLAN	022/11	2,442.00	
			1118100 - CONSULT FOR MARINE & CIVIL ENGINEERING OCEAN REEF MARINA STRUCTURE PLAN	022/11	2,370.50	
EF039643	30/05/2014	BIDVEST AUSTRALIA LIMITED				453.56
			128031941.PER - VARIOUS FOOD ITEMS		453.56	
EF039397	16/05/2014	BIG W				381.00
			77951/952 - EQUIPMENT FOR ANCHORS DROP IN CENTRE		98.00	
			77970 - EQUIPMENT FOR ANCHORS DROP IN CENTRE		118.00	
			77975 - MICROWAVE		165.00	
EF039627	30/05/2014	BIG W				266.00
			77983 - PATIO BINYA TABLE & BENCH SET		266.00	
098328	8/05/2014	BINDI FELSTEAD				52.00
			21622 - REFUND OF SOCCER FEE DUE TO BYE 28/02/14		52.00	
EF039642	30/05/2014	BIRDSEYE VIEW PHOTOGRAPHY				418.00
			506 - IMAGES FOR ECONOMIC DEVELOPMENT		418.00	
EF039518	19/05/2014	BJ SANGSTER & NJ SANGSTER & SANGSTER FAMILY TRUST T/AS				2,530.00
			5303 - QUATTRO FOLD AND ROLL 3M X 1.2M		2,530.00	
EF039641	30/05/2014	BLUE DOG BUILDING SURVEYORS				550.00
			BD14277 - PROVISION OF BA1 FORM FOR SNAP! EVENT		550.00	
EF039929	30/05/2014	BLUE LIZARD GALLERY				374.75
			1540 - W/O1427 FRAME 3 X A3 CEO CERTIFICATES		374.75	
EF039624	30/05/2014	BOC LIMITED				255.89
			4004854104 - RENTAL - IND. CYLINDERS DEPOT		178.20	
			40048541213 - RENTAL - IND. CYLINDERS DEPOT		3.07	
			4004910270 - SUPPLY OF C SIZE MEDICAL OXYGEN CLC		74.62	
EF039629	30/05/2014	BOFFINS BOOKSHOP				89.98
			INV0070063 - 9780646564296 QUICK MIX IN THE THERMOMIX		89.98	
EF039632	30/05/2014	BOLINDA PUBLISHING PTY LTD				1,757.31
			0364108 - BOLINDA AUDIO ADULT - CD STANDING ORDER		336.60	
			0364110 - BOLINDA AUDIO YOUNGER READERS - CD		130.82	
			0366711 - BOLINDA AUDIO ADULT - CD STANDING ORDER		224.40	
			0366712 - BOLINDA AUDIO YOUNGER READERS - CD		130.82	
			11757 - EXTRA TITLES AS SELECTED		710.27	
			362403 - BOLINDA AUDIO ADULT - CD'S		112.20	
			365476 - BOLINDA AUDIO ADULT - CD 'S		112.20	
EF039313	9/05/2014	BOLLINGER & CO PTY LTD				2,465.39
			40370 - BUTTON TRANSMITTER		274.23	

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			40760 - REPAIR DEPOT GATE 31/03/14		2,191.16	
EF039636	30/05/2014	BORAL RESOURCES (WA) LTD				2,601.85
			WC10110692 - 25 MPA 14MM	003/11	268.29	
			WC10110694 - KERB MIX	003/11	213.73	
			WC10110695 - 25 MPA 14MM	003/11	263.93	
			WC10117820 - 25 MPA 14MM	003/11	234.57	
			WC10117821 - 25 MPA 14MM		293.92	
			WC10117822 - KERB MIX	003/11	214.14	
			WC10117823 - KERB MIX		213.73	
			WC10117825 - 25 MPA 14MM	003/11	385.55	
			WC10123519 - 25 MPA 14MM	003/11	264.77	
			WC10123520 - KERB MIX	003/11	249.22	
EF039640	30/05/2014	BORRELL RAFFERTY ASSOCIATES PTY LTD				4,719.00
			14161 - CONSULT FOR CURRAMBINE COMMUNITY CENTRE	007/13	4,719.00	
EF039639	30/05/2014	BOYA EQUIPMENT PTY LTD				3,505.28
			42587/01 - PARTS		2,214.68	
			42878/01 - BACKPACK SPRAYERS		396.00	
			6445 - PARTS & REPAIRS		894.60	
EF039512	19/05/2014	BP AUSTRALIA LIMITED				7,962.42
			8342282 - FUEL & OILS FOR MONTH ENDED		7,962.42	
098412	16/05/2014	BRENDA DU RANDT				470.40
			18008 - REFUND FOR 12 MONTH FLEXIBLE PAYMENT PLAN MULTI ACCESS MEMBERSHIP CLC		470.40	
EF039386	16/05/2014	BRETT MCEWIN				431.91
			220414 - VARIOUS EXPENSES		431.91	
098299	2/05/2014	BRIAN CORR				540.00
			APR 2014 - DAILY ALLOWANCE SORT MOBILITY & APP SOLUTIONS 21-22 MAY 2014 MELBOURNE VIC		540.00	
098583	30/05/2014	BRIAN CORR				2,500.00
			ALLOW-MTG-MAY 14 - MEETING FEE MAY 2014		2,500.00	
098404	16/05/2014	BRIANNA ADAIR				132.00
			20748 - REFUND FOR MONDAY PM NETALL CLC		132.00	
EF039927	30/05/2014	BRIDGESTONE SELECT MALAGA				3,117.00
			24788 - TYRES & TUBES		182.00	
			24789 - TYRES & TUBES		96.00	
			24790 - TYRE DISPOSAL MAR 14		320.00	
			24791 - TYRES & TUBES		462.00	
			24792 - TYRES & TUBES		82.00	
			25015 - TYRES & TUBES		231.00	
			25016 - TYRES & TUBES		86.00	
			25017 - TYRES & TUBES		104.00	
			25176 - TYRES & TUBES		35.00	
			25177 - PARTS ONLY		70.00	
			25179 - TYRES & TUBES		622.00	
			25180 - TYRES & TUBES		99.00	
			25182 - TYRES & TUBES		226.00	
			25453 - TYRES & TUBES		35.00	
			25454 - TYRES & TUBES		35.00	
			25455 - TYRES & TUBES		231.00	
			25550 - TYRES & TUBES		96.00	

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Payment No	Payment Date	Payee	Invoice Description	Contract	Invoice Amount	Payment Amount
			25551 - TYRES & TUBES		105.00	
098408	16/05/2014	BRONIA KARNIEWICZ				67.00
			21301 - REFUND FOR TUESDAY PM NETBALL CLC		67.00	
EF039868	30/05/2014	BROOMSTICK PRODUCTIONS PTY LTD & COLD CRANKING AMPS PTY LTD				1,409.00
			9219 - PA SYSTEM		1,409.00	
098572	30/05/2014	BRYCE GOODCHAP				177.07
			26/05/14 - REIMBURSEMENT FOR FUEL FOR STREET SWEEPER		177.07	
098295	2/05/2014	BT FINANCIAL GROUP				115.18
			F/E 25/4/14 - SUPERANNUATION PAYMENT		115.18	
098438	16/05/2014	BT FINANCIAL GROUP				110.57
			F/E 09/05/14 - PAYROLL DEDUCT F/E 09/05/14 SUPER		110.57	
098579	30/05/2014	BT FINANCIAL GROUP				233.43
			F/E 23/05/2014 - SUPERANNUATION PAYMENT F/E 23/05/2014		233.43	
098296	2/05/2014	BT SUPER FOR LIFE				84.73
			F/E 25/4/14 - SUPERANNUATION PAYMENT		84.73	
098439	16/05/2014	BT SUPER FOR LIFE				207.84
			F/E 09/05/14 - PAYROLL DEDUCT F/E 09/05/14 SUPER		207.84	
098580	30/05/2014	BT SUPER FOR LIFE				167.39
			F/E 23/05/2014 - SUPERANNUATION PAYMENT F/E 23/05/2014		167.39	
098517	23/05/2014	BUILDING & CONSTRUCTION INDUSTRY				66,980.31
			APRIL 14 - BCITF APRIL 2014 117 LEVY PAYMENTS		66,980.31	
EF039928	30/05/2014	BUILDING COMMISSION				42,652.03
			APRIL 14 - BRB APRIL 2014 295 LEVIES		42,652.03	
098530	30/05/2014	BUNNINGS JOONDALUP Gift Vouchers				3,000.00
			2435/00236993 - GIFT VOUCHERS FOR NEIGHBOURHOOD BBQ PROG & DUNCRAIG EDIBLE GARDEN PROJECT		3,000.00	
EF039314	9/05/2014	BUNNINGS PTY LTD				1,674.63
			2404/01610338 - PURCHASE OF ITEMS FOR FESTIVAL		213.64	
			2435/00107789 - FURNITURE/EQUIPMENT FOR ANCHORS DROP IN		265.82	
			2435/00108618 - PURCHASE OF ITEMS FOR FESTIVAL		21.08	
			2435/00109287 - PURCHASE OF ITEMS FOR FESTIVAL		693.29	
			2435/00207174 - PURCHASE OF ITEMS FOR FESTIVAL		99.88	
			2435/00802795 - PURCHASE OF ITEMS FOR FESTIVAL		35.66	
			2435/0206974 - PURCHASE OF ITEMS FOR FESTIVAL		345.26	
EF039626	30/05/2014	BUNNINGS PTY LTD				7,132.37
			2400/00283474 - HARDWARE ITEMS		105.93	
			2400/00385219 - MINOR EQUIPMENT AND SUPPLIES CLC		119.70	
			2400/00942490 - HARDWARE ITEMS		65.36	
			2400/00943708 - HARDWARE ITEMS		117.13	
			2400/01010864 - EAR PLUGS		77.41	
			2400/01012612 - HARDWARE ITEMS		64.98	

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Payment No	Payment Date	Payee	Invoice Description	Contract	Invoice Amount	Payment Amount
			2400/01020136 - SUPPLIES FOR THE AQUATICS TEAM CLC		205.61	
			2400/01020766 - HARDWARE ITEMS		25.00	
			2400/01295151 - HARDWARE ITEMS		115.55	
			2400/01397479 - HARDWARE ITEMS		21.90	
			2400/01397603 - HARDWARE ITEMS		387.95	
			2400/01399519 - HARDWARE ITEMS		145.71	
			2435/000196696 - VARIOUS HARDWARE ITEMS		290.18	
			2435/00112807 - GATE SPRING GALV 300MM		31.14	
			2435/00115357 - HARDWARE ITEMS		39.66	
			2435/00124871 - HARDWARE ITEMS		36.53	
			2435/00127440 - HARDWARE ITEMS		199.41	
			2435/00128544 - HARDWARE ITEMS		62.33	
			2435/00128775 - HARDWARE ITEMS		10.98	
			2435/00132452 - HARDWARE ITEMS		57.46	
			2435/00137144 - SAXON GARDENTROWEL		119.50	
			2435/00137584 - VARIOUS HARDWARE ITEMS		47.90	
			2435/00210795 - FURNITURE/EQUIPMENT FOR ANCHORS DROP IN CENTRE		32.03	
			2435/00225526 - HARDWARE ITEMS		88.10	
			2435/00226031 - HARDWARE ITEMS		168.15	
			2435/00226252 - HARDWARE ITEMS		33.25	
			2435/00228651 - HARDWARE ITEMS		179.17	
			2435/00229883 - HARDWARE ITEMS		60.76	
			2435/00230416 - HARDWARE ITEMS		13.66	
			2435/00809638 - HARDWARE ITEMS		28.99	
			2435/01306152 - IRRIGATION BORE PUMP & CONTROLS-EXT CONT		284.05	
			2435/01306153 - IRRIGATION - EXT CONT		27.20	
			2435/01309490 - HARDWARE ITEMS		86.32	
			2435/01402365 - HARDWARE ITEMS		20.33	
			2435/01402446 - HARDWARE ITEMS		73.20	
			2435/01402865 - HARDWARE ITEMS		44.57	
			2435/01403764 - HARDWARE ITEMS		118.65	
			2435/01406612 - HARDWARE ITEMS		19.95	
			2435/01406801 - HARDWARE ITEMS		94.05	
			2435/01407086 - HARDWARE ITEMS		6.62	
			2435/01407511 - HARDWARE ITEMS		25.68	
			2435/01407664 - HARDWARE ITEMS		9.98	
			2435/01408717 - HARDWARE ITEMS		60.56	
			2435/01409107 - HARDWARE ITEMS		43.38	
			2435/01409737 - HARDWARE ITEMS		783.53	
			2435/01502375 - HARDWARE ITEMS		275.41	
			2435/01502384 - HARDWARE ITEMS		179.55	
			2435/01502783 - HARDWARE ITEMS		13.80	
			2435/01503668 - HARDWARE ITEMS		183.54	
			2435/01503781 - HARDWARE ITEMS		62.15	
			2435/01503845 - HARDWARE ITEMS		79.11	
			2435/01504360 - HARDWARE ITEMS		94.58	
			2435/01506840 - HARDWARE ITEMS		28.46	
			2435/01506841 - HARDWARE ITEMS		38.92	
			2435/01507571 - HARDWARE ITEMS		268.32	
			2435/01507919 - HARDWARE ITEMS		5.60	
			2435/01508315 - HARDWARE ITEMS		133.93	
			2435/01508427 - HARDWARE ITEMS		80.52	

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			2435/01508946 - HARDWARE ITEMS		25.58	
			2435/01509512 - HARDWARE ITEMS		678.22	
			2435/01907254 - HARDWARE ITEMS		177.80	
			2435/01908097 - HARDWARE ITEMS		157.38	
EF039659	30/05/2014	C Y O'CONNOR COLLEGE OF TAFE				2,119.43
			G013242 - WORK EFFECTIVELY IN LOCAL GOVERNMENT COURSE		255.17	
			G013288 - CONDUCT PUBLIC EDUCATION PRESENTATIONS		412.71	
			G013342 - LIVESTOCK MANAGEMENT		639.00	
			G013368 - SENIOR RANGER REFRESHER		812.55	
EF039668	30/05/2014	C.C.A. INDUSTRIAL PTY LTD				1,694.00
			5202-02 - ELECTRICAL DESIGN FOR COJ MAIN DUAL METERED SWITCHBOARD		1,694.00	
EF039666	30/05/2014	C.O.G.K UNIT TRUST T/AS WA SKIRMISH PARTY				390.00
			2050 - ANCHORS YOUTH PROGRAM - LASER & SAUSAGE SIZZLE		390.00	
EF039661	30/05/2014	CAFELIFE WA PTY LTD				2,091.32
			71 - GATORADES		2,091.32	
EF039513	19/05/2014	CALTEX AUSTRALIA PETROLEUM PTY LTD				58,875.81
			F95368 - CALTEX FUEL IMPORT 02/05/2014		58,875.81	
EF039450	16/05/2014	CALTEX ENERGY W.A				207.57
			SI2009358 - FUELS & OILS		207.57	
EF039543	30/05/2014	CAMROD PTY. LTD T/AS CURRENT INFORMATION SERVICES				297.00
			140414-1 - 20 ISSUES SOCIAL ISSUES & ENVIRONMENTAL ISSUES		297.00	
EF039932	30/05/2014	CANDOR TRAINING AND CONSULTANCY				440.00
			5032 - PRESENTER FOR CLUBS IN-FOCUS CONFERENCE		440.00	
EF039653	30/05/2014	CANNON HYGIENE AUSTRALIA PTY LTD				1,677.49
			32655 - SANITARY HYGIENE UNITS FOR APRIL 14		831.93	
			33395 - HYGIENE SERVICES FOR CRAIGIE LEIS CENTRE		747.69	
			33397 - HYGIENE SERVICES FOR DUNCRAIG LEIS CTR		97.87	
EF039376	16/05/2014	CANOEING WA INC				620.40
			1051 - PLATINUM ADVENTURE ON 26/02/14 CL		620.40	
EF039577	30/05/2014	CANON FINANCE				2,120.50
			385025 - LEASE OCE TSC4 SCANNER		1,372.80	
			I33256 - PHOTOCOPYING FOR LIBRARY 17/04-16/05/14		747.70	
EF039354	9/05/2014	CAPITAL FINANCE				6,716.18
			1400030126 - CONTRACT PAYMENT FOR MAY 2014		6,716.18	
EF039448	16/05/2014	CAPITAL FINANCE				8,655.72
			1400030125 - RENTAL CONTRACT FOR MAY 14 FOR CRAIGIE LEISURE CENTRE		8,655.72	
EF039937	30/05/2014	CAPTAIN CLEANUP PTY LTD				1,650.00
			2932014 - CAPTAIN CLEANUP PROMATE RECYCLING AT JOONDALUP FESTIVAL 29/03-30/03/14		1,650.00	
EF039651	30/05/2014	CARABOODA ROLL ON INSTANT LAWN				15,652.18
			72135 - EXISTING TURF AREA - PENNISSETUM CLANDEST	021/12	9,302.70	

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			72262 - EXISTING TURF AREA - CYNODON DACTYLON (W	021/12	1,651.10	
			72285 - EXISTING TURF AREA - PENNISETUM CLANDEST	021/12	4,698.38	
EF039664	30/05/2014	CARCARE MOTOR COMPANY PTY LTD CARCARE JOONDALUP	TD T/AS			11,395.35
			1827 - BUS-HIGER RYDER INSPECTION		162.25	
			1846 - 2008 FORD RANGER PJ 4X4 MANUAL SERVICE		767.90	
			1858 - SERVICE HYUNDAI I40		304.50	
			1870 - 40,000KM LOG BOOK SERVICE 2012 HONDA ACCORD		271.15	
			1877 - BUS HIGER RYDER INSPECTION		162.25	
			1882 - 30,000KM LOG BOOD SERVICE 2012 FORD PX R RANGER		418.00	
			1890 - 30,000KM LOG BOOK SERVICE 2010 HYUNDAI ILOAD		705.80	
			1911 - 20,000KM LOG BOOK SERVICE ISUZU DMAX 2WD		232.10	
			1919 - SERVICE OF VEHICLE FORD RANGER		546.45	
			1923 - 50,000KM LOG BOOK SERVICE TOYOTA HILUX		163.90	
			1928 - 10,000KM LOG BOOK SERVICE ISUZU DMAX 2WD		257.40	
			1946 - 80,000KM LOG BOOK SERVICE FORD RANGER PJ		449.90	
			1962 - 60,000KM LOG BOOK SERVICE HYUNDAI GETZ		383.90	
			1973 - 90,000KM LOG BOOK SERVICE TOYOTA HILUX		152.90	
			1997 - 1EFC970 - SERVICE		298.10	
			2010 - 1DJH594 LOG BOOK SERVICE TOYOTA HILUX		152.90	
			2022 - 1DJH 596 LOG BOOK SERVICE TOYOTA HILUX		402.90	
			2030 - LOG BOOK SERVICE 2012 HONDA ODY		845.90	
			2037 - 1EIM456 TYRES & FITTING		511.50	
			2079 - 1DJH594 PARTS & MATERIALS		270.00	
			2089 - 1DKZ512- LOG BOOK SERVICE		415.80	
			2102 - 45,000KM LOG BOOK SERVICE 2012 FORD MONDEO		203.40	
			2118 - IDYP773 SERVICE		1,454.00	
			2130 - 1DQE075 LABOUR&PARTS		143.00	
			2131 - 1DMX645 LOG BOOK SERVICE		460.90	
			890 - 1DPB317 LOG BOOK SERVICE FORD RANGER		820.75	
			890 - 1DPB317 LOG BOOK SERVICE FORD RANGER	029/10	437.80	
098468	23/05/2014	CARINE CALISTHENICS CLUB				400.00
			14-1 - KIDSPORT		400.00	
098355	16/05/2014	CARLY SCOTT				150.00
			8032 - SPORTING ACHIEVEMENT GRANT		150.00	
098383	16/05/2014	CAROLYN MIDWOOD				6.00
			8310APR14 - DOG REGISTRATION REFUND		6.00	
EF039652	30/05/2014	CARRAMAR RESOURCE INDUSTRIES				2,712.93
			28352 - MIXED CONSTRUCTION WASTE DEPOT APRIL 14		2,712.93	
EF039658	30/05/2014	CASTROL AUSTRALIA PTY LTD				1,103.32
			23675824 - OILS,GREASE & BRAKE FLUID		1,103.32	

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Payment No	Payment Date	Payee	Invoice Description	Contract	Invoice Amount	Payment Amount
098393	16/05/2014	CATH SCOTT				52.00
			21016 - JUNIOR SOCCER REFUND		52.00	
098371	16/05/2014	CATHERINE BELL				38.00
			8310APR14 - DOG REGISTRATION REFUND		38.00	
EF039455	16/05/2014	CATHERINE DAVEY				742.50
			87 - TINY TOTS BALLET		742.50	
098298	2/05/2014	CBUS				605.12
			F/E 25/4/14 - SUPERANNUATION PAYMENT		605.12	
098441	16/05/2014	CBUS				605.12
			F/E 09/05/14 - PAYROLL DEDUCT F/E 09/05/14 SUPER		605.12	
098582	30/05/2014	CBUS				605.12
			F/E 23/05/2014 - SUPERANNUATION PAYMENT F/E 23/05/2014		605.12	
098415	16/05/2014	CECIL HERBERT & GLADYS CECILIA STAPLETON				130.94
			135190 - RATES REFUND		130.94	
098473	23/05/2014	CERI BOLTON				52.00
			21103 - REFUND FOR FRIDAY PM JUNIOR SOCCER CLC		52.00	
EF039650	30/05/2014	CHADSON ENGINEERING PTY LTD				169.40
			A0054248 - CALIBRATION OF PALINTEST - POOLTEST3		169.40	
EF039352	9/05/2014	CHAMBER OF COMMERCE & INDUSTRY				350.63
			196934 - CONSULTANCY		350.63	
EF039359	9/05/2014	CHAMPION MUSIC				660.00
			17943 - PERFORMER FOR FESTIVAL		660.00	
EF039401	16/05/2014	CHANDLER MACLEOD GROUP LIMITED				27,391.02
			612278 - N. ANDERSON 33.5HRS WEEK END 23/3/14		1,281.28	
			612279 - J.BREWERTON 42HRS WEEK END 23/3/14		1,202.78	
			612280 - LABOUR HIRE W/E 23/3/14		1,281.28	
			613387 - LABOUR HIRE W/E 30/3/14		2,208.71	
			613389 - LABOUR HIRE W/E 30/3/14		1,625.50	
			613390 - LABOUR HIRE W/E 30/3/14		1,525.92	
			613391 - LABOUR HIRE W/E 30/03/14 DEPOT		1,625.50	
			613906 - TEMPORARY RESOURCE FOR DCS W/E 06/04/14		2,257.54	
			614557 - TEMP STAFF W/E 13/4/14		1,350.05	
			614558 - TEMPORARY RESOURCE FOR DCS W/E 13/04/14		2,208.71	
			614559 - LABOUR HIRE W/E 13/04/14 DEPOT		1,625.50	
			614560 - LABOUR HIRE W/E 13/04/14 DEPOT		1,525.92	
			614561 - LABOUR HIRE W/E 13/04/14 DEPOT		1,625.50	
			615127 - TEMPORARY RESOURCE FOR DCS - RACHAEL FOX		1,830.63	
			615128 - LABOUR HIRE FORTNIGHT ENDING 20/04/14		1,350.05	
			615129 - LABOUR HIRE W/E 20/04/14 DEPOT		975.30	
			615130 - LABOUR HIRE W/E 20/04/14		975.30	
			615131 - LABOUR HIRE W/E 20/04/14		915.55	
EF039670	30/05/2014	CHANDLER MACLEOD GROUP LIMITED				16,847.77
			613388 - LABOUR HIRE W/E 30/03/14 IMS		1,300.40	
			613905 - LABOUR HIRE W/E 06/04/14 IMS		1,328.01	
			613907 - LABOUR HIRE W/E 06/04/14 DEPOT		1,281.28	
			613908 - LABOUR HIRE W/E 06/04/14 DEPOT		1,202.78	

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Payment No	Payment Date	Payee	Invoice Description	Contract	Invoice Amount	Payment Amount
			615575 - TEMPORARY RESOURCE FOR DIRECTOR CORP SERVS W/E 27/04/14		1,383.15	
			616108 - TEMP STAFF WEEK ENDING 4/5/14		634.89	
			616176 - TEMPORARY RESOURCE FOR DIRECTOR CORP SERVS W/E 04/05/14		2,061.16	
			616177 - LABOUR HIRE W/E 04/05/14 IMS		975.30	
			616178 - LABOUR HIRE W/E 04/05/14 DEPOT		1,281.28	
			616179 - LABOUR HIRE W/E 04/05/14 DEPOT		1,281.28	
			616180 - LABOUR HIRE W/E 04/05/14 DEPOT		1,202.78	
			616669 - TEMPORARY RESOURCE FOR DIRECTOR CORP SERVS W/E 11/05/14		2,047.60	
			617124 - TEMPORARY RESOURCE FOR DIRECTOR CORP SERVS W/E 13/05/14		867.86	
098494	23/05/2014	CHARLENE & JUSTIN WADE				267.80
			811548 - VEHICLE CROSSING SUBSIDY		267.80	
EF039353	9/05/2014	CHARLES SERVICE COMPANY				33,458.75
			27531 - CLEANING SERVICES APRIL 14 VARIOUS AREAS	002/12	30,358.92	
			27532 - CLEANING AT WHITFORDS LIBRARY APRIL 2014	002/12	1,354.88	
			27580 - ADDITIONAL CLEANING AT ROB BADDOCK 23/03/14	002/12	70.70	
			27581 - CLEANING AT DUNCRAIG COMM CTR 23/03/14	002/12	106.05	
			27582 - ADDITIONAL CLEANING AT MCNAUGHTON CLUBROOMS 29/03/14	002/12	82.70	
			27583 - CLEANING AT DUNCRAIG LIBRARY	002/12	206.25	
			27592 - CLEANING AT BEAUMARIS HALL 06/04/14 ADDITIONAL	002/12	106.05	
			27593 - CLEANING AT BEAUMARIS HALL 13/04/14	002/12	106.05	
			27594 - CLEANING AT TIMBERLANE HALL, WOODVALE COMM CARE CTR 22/04-24/04/14	002/12	470.58	
			27605 - CARPET & SOFT FURNISHINGS SHAMPOO CLEANING AT THE DEPOT	002/12	596.57	
EF039934	30/05/2014	CHARLES SERVICE COMPANY				8,038.24
			27533 - CLEANING SERVS APRIL 14 VARIOUS AREAS		571.55	
			27533 - CLEANING SERVS APRIL 14 VARIOUS AREAS	002/12	7,466.69	
098424	16/05/2014	CHARLIE MAUGHAN				338.85
			67331 - GYM MEMBERSHIP REFUND		338.85	
EF039357	9/05/2014	CHESTERTON UNIT TRUST T/AS COLLIER INTERNATIONAL				1,375.00
			601220 022166 1/5/2014 - CAR PARK RENT FOR MAY 2014		1,375.00	
EF039939	30/05/2014	CHESTERTON UNIT TRUST T/AS COLLIER INTERNATIONAL				1,375.00
			601220 022166 01/06/14 - CAR PARK RENT FOR JUNE 2014		1,375.00	
EF039669	30/05/2014	CHIC MANAGEMENT PTY LIMITED				1,269.40
			38035 - 2 X FLIGHTS FOR AMABASSADOR & AGENT		1,269.40	
098566	30/05/2014	CHIZ LUNG LIM				561.70
			182370 - RATES REFUND		561.70	
098501	23/05/2014	CHRISTIAN JOHN & JOANNE HELEN DAVIS				333.08
			202177 - RATES REFUND		333.08	
EF039663	30/05/2014	CHRISTIE PARKSAFE				18,557.00
			44718 - FURNITURE FOR MARRI PARK		9,278.50	

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			44855 - BBQ AT HADDINGTON PARK		9,278.50	
EF039555	30/05/2014	CHRISTINE HAMILTON-PRIME				2,500.00
			ALLOW-MTG-MAY 14 - MEETING FEE MAY 2014		2,500.00	
098357	16/05/2014	CHRISTINE HOWARTH				208.00
			21021 - JUNIOR SOCCER REFUND		208.00	
EF039967	30/05/2014	CHRISTINE JOHNSON				51.00
			20/03-10/04/14 - VOLUNTEER SUBSIDY REIMBURSEMENT 20/03- 10/04/14		51.00	
EF039445	16/05/2014	CHURCHES OF CHRIST SPORT &				200.00
			2007030 - KIDSPORT		200.00	
EF039528	27/05/2014	CHURCHES OF CHRIST SPORT &				759,999.90
			2007065 - FIRST INSTALMENT OF FUNDING COMMITED BY COJ TOWARDS WARWICK LEIS CTR EXPANSION PROJECT		759,999.90	
EF039930	30/05/2014	CHURCHES OF CHRIST SPORT &				21,984.20
			2007045 - MANAGEMENT FEE MAY 14		5,500.00	
			2007046 - MONTHLY DEFICIT NEW AGREEMENT APRIL 14		16,484.20	
EF039940	30/05/2014	CITY BEACH NETBALL CLUB				200.00
			2 - JUNIOR PLAYING MEMBERSHIP		200.00	
EF039446	16/05/2014	CITY OF STIRLING				4,312.86
			1253 - LONG SERVICE LEAVE ENTITLEMENT		4,312.86	
098452	16/05/2014	CITY OF SWAN				727.98
			35270 - LONG SERVICE LEAVE ENTITLEMENT		727.98	
EF039523	19/05/2014	CITY OF WANNEROO				254,860.57
			149319 - BULK COLLECTION GRASS GROWERS		45,192.58	
			149320 - BULK COLLECTION TAMALA PARK		197,046.23	
			149442 - LEGAL FEES		3,871.63	
			150016 - CITY BUSINESS SHARE OF SQUIRE SANDERS LEGAL FEES INV 245278		8,750.13	
EF039933	30/05/2014	CITY OF WANNEROO				195,519.20
			150149 - WANGARA RECYCLING FACILITY MARCH 14		191,087.03	
			150176 - CONTRIBUTION TO OSH REPRESENTATIVE CONFERENCE 21/03/14		4,432.17	
098479	23/05/2014	CLAIRE ORTLEPP				150.00
			8032 - SPORTING ACHIEVEMENT GRANT		150.00	
098368	16/05/2014	CLAUDI-MARI BIRD				42.50
			8310APR14 - DOG REGISTRATION REFUND		42.50	
098499	23/05/2014	CLAUDINE HADFIELD				156.00
			21089 - REFUND FOR FRIDAY PM JUNIOR SOCCER CLC		156.00	
EF039647	30/05/2014	COASTAL SERVICES				2,302.30
			1521 - BEAUMARIS HALL REPAIR OVEN NOT WORKING		445.50	
			1526 - TIMBERLANE CLUBROOMS FRIDGE REPAIRS		1,007.60	
			1527 - ADMIN BUILDING FRIDGE REPAIRS		275.00	
			1534 - JOONDALUP RECEPTION CENTRE REPAIR UNDER COUNTER FRIDGE NOT WORKING		574.20	
EF039648	30/05/2014	COATES HIRE OPERATIONS PTY LTD				167.31
			12239765 - HIRE OF PLATN &T EQUIPMENT 14/04- 30/04/14		167.31	
EF039447	16/05/2014	COCKBURN ICE ARENA PTY LTD				220.00

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Payment No	Payment Date	Payee	Invoice Description	Contract	Invoice Amount	Payment Amount
			2609 - ANCHORS YOUTH ACTIVITY ON 17/4/14		220.00	
098575	30/05/2014	COLES SUPERMARKETS AUST P/L				500.00
			28/05/14 - REWARD & RECOGNITION VOUCHERS		500.00	
EF039656	30/05/2014	COLLEAGUES INFORMATION SYSTEMS				1,027.00
			G127426 - 100 'P' METER SIGNS 200X160		1,027.00	
EF039453	16/05/2014	COLLEGE PARK GYMNASTICS ACADEMY				400.00
			4482 - REGISTRATION AND COACHING FEES		400.00	
EF039660	30/05/2014	COLOUR POINT PRINT & DESIGN				528.00
			G72809 - PRINT 20 MEMBERSHIP PADS		528.00	
EF039358	9/05/2014	COMMITTEE FOR PERTH				320.00
			1012 - REGISTRATION FOR PERTH IN FOCUS AGEING POPULATION 08/05/14		320.00	
EF039317	9/05/2014	COMMUNITY NEWSPAPER GROUP				44,733.67
			2660005 299471 - ADVERTISING MARCH 2014 SPONSORSHIP 01/03-16/03/14		5,714.62	
			2662736 - ADVERTISING MARCH 2014 A/C 4655		27,521.87	
			2662737 299471 - ADVERTISING MARCH 2014 SPONSORSHIP 17/03-31/03/14		6,513.00	
			2669528 299471 - FINAL SPONSORSHIP A/C 299471		4,984.18	
EF039649	30/05/2014	COMMUNITY NEWSPAPER GROUP				20,165.66
			2669527 A/C 4655 - ADVERTISING APRIL 2014		20,165.66	
EF039646	30/05/2014	COMPAC MARKETING (AUSTRALIA) PTY LTD				341.71
			41836 - SUPPLY 6 X ENGRAVED DOOR SIGNS 300 X66MM		341.71	
098442	16/05/2014	COMPASS LIFE SKILLS PTY LTD				3,113.00
			2636 - PHASED RETIREMENT - SESSION 1		3,113.00	
EF039452	16/05/2014	CONCEPT FLOORING				43,276.20
			51DE - CARPET RENEWAL AT CRAIGIE LEIS CENTRE		41,978.20	
			66DA - COURT 1 CARPET REPLACEMENT CRAIGIE LEIS CENTRE		1,298.00	
EF039935	30/05/2014	CONCEPT MEDIA				440.00
			41616 - WHERE TO GO WHAT TO DO EDITORIAL		440.00	
098330	8/05/2014	CONFERENCE LOGISTICS PTY LTD				1,290.00
			184 - MANC LAUNCESTON 16-19 MAY 2014		1,290.00	
EF039654	30/05/2014	CONTROLLED IRRIGATION SUPPLIES PTY LTD				102.96
			11040 - AIR RELEASE VALVE		102.96	
EF039667	30/05/2014	COOCH CREATIVE PTY LTD				2,200.00
			7512 - FILMING OF 2014 JOONDALUP FESTIVAL		2,200.00	
098557	30/05/2014	CORMAC MAHON				104.00
			21038 - REFUND JUNIOR SOCCER		104.00	
098465	23/05/2014	CORPORATE CHALLENGE				1,430.00
			5927 - HUMAN RESOURCES TEAM BUILDING DAY 16/05/14		1,430.00	
098297	2/05/2014	CORPORATE SERVICES PETTY CASH				667.85
			PETTY CASH W/E 2/5/14 - PETTY CASH W/E 2/5/14		667.85	
098440	16/05/2014	CORPORATE SERVICES PETTY CASH				780.80
			PETTY CASH W/E 16/05/14 - PETTY CASH REIMBURSEMENT W/E 16/05/14		780.80	

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098518	23/05/2014	CORPORATE SERVICES PETTY CASH				697.00
			P/E 23/05/14 - PETTY CASH REIMBURSEMENT W/E 23/05/14		697.00	
098581	30/05/2014	CORPORATE SERVICES PETTY CASH				693.20
			P/E 30/05/14 - PETTY CASH REIMBURSEMENT W/E 30/05/14		693.20	
098390	16/05/2014	CORY-LEE SCARD				1,928.20
			BID13132 - REFUND OF LICENCE FEES		1,928.20	
EF039399	16/05/2014	COVENTRY GROUP LIMITED T/AS KONNECT IT				310.34
			1423544889 - 10X40MXPCBN - CUP HEAD M10 X 40MM		310.34	
EF039320	9/05/2014	COVETED EVENT MANAGEMENT PTY LTD				990.00
			130314 - CANDY BUFFET HIRE FOR URBAN COUTURE		990.00	
EF039665	30/05/2014	COVETED EVENT MANAGEMENT PTY LTD				5,115.00
			02/05/14 - EVENTS MANAGEMENT - URBAN COUTURE 2014		5,115.00	
EF039400	16/05/2014	COVS PARTS PTY LTD				330.84
			4669724 - PARTS ONLY		233.78	
			4670043 - PARTS ONLY		81.97	
			4711011 - PARTS ONLY		15.09	
EF039662	30/05/2014	COVS PARTS PTY LTD				1,304.73
			4734186 - PARTS		270.16	
			4740318 - PARTS		23.67	
			4795824 - PARTS		35.20	
			4851101 - PARTS ONLY SPARK PLUSGS		49.06	
			4869058 - PARTS ONLY		926.64	
EF039693	30/05/2014	CREMA CB PTY LTD T/AS DOME CURRAMBINE				425.45
			11/04/14 - CATERING FOR THE NORTH METROPOLITAN REGIONAL RECREATION ADVISORY GROUP		425.45	
EF039403	16/05/2014	CROOT FAMILY TRUST T/AS DIAMOND SECURITY	ND LOCK &			7,883.32
			179699 - EMERALD PARK CLUBROOMS LOCKS & KEYS		7,883.32	
EF039674	30/05/2014	CROOT FAMILY TRUST T/AS DIAMOND SECURITY	ND LOCK &			8,302.64
			179310 - LOCK & KEYS CRAIGIE LEIS CENTRE		103.80	
			179419 - LF LOCKER KEY 053		17.00	
			179434 - LOCK & KEYS		350.09	
			179581 - LOCK & KEYS		207.60	
			179701 - ADMIRAL PARK PADLOCKS ON ROLLER DOORS		5,775.19	
			179743 - LOCK & KEYS		40.00	
			180017 - KINGSLEY CLUBROOMS DEADLOCK		150.03	
			180048 - ABUS MARINER PADLOCKS WITH 50MM SHACKLE		435.00	
			180248 - FORREST PARK COMMUNITY SPORTING FACILITY PADLOCKS		565.41	
			180301 - LOCK AND KEYS		56.91	
			180666 - NEW LOCK AND KEYS FOR THE DEPOT		507.75	
			180786 - LOCKS & KEYS		40.00	
			181098 - KEYS FOR EMERALD PARK STORE 2		53.86	
EF039356	9/05/2014	CROSMECH SERVICES				3,726.80
			65 - PARTS & REPAIR	010/13	1,416.80	

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			65. - SERVICING	010/13	2,310.00	
EF039451	16/05/2014	CROSMECH SERVICES				3,729.80
			67MAY14 - PARTS & REPAIR		57.68	
			67MAY14 - PARTS & REPAIR	010/13	1,328.32	
			69 - SERVICING		43.32	
			69 - SERVICING	010/13	2,300.48	
EF039938	30/05/2014	CROSMECH SERVICES				2,483.25
			71/72 19/05/14 - PARTS & REPAIRS SERVICING	010/13	2,310.00	
			73 - PARTS & REPAIRS	010/13	173.25	
EF039449	16/05/2014	CUROST MILK SUPPLY				1,321.40
			289328 - MILK FOR ADMIN W/E 04/04/14		327.45	
			290118 - MILK FOR ADMIN W/E 11/04/14		227.10	
			290160 - MILK FOR LIBRARY W/E 11/04/14		32.65	
			290916 - MILK FOR ADMIN W/E 18/04/14		327.45	
			290958 - MILK FOR LIBRARY W/E 18/04/14		14.00	
			291747 - MILK FOR LIBRARY W/E 25/04/14		32.65	
			292494 - MILK FOR ADMIN W/E 02/05/14		327.45	
			292536 - MILK FOR LIBRARY W/E 02/05/14		32.65	
EF039936	30/05/2014	CUROST MILK SUPPLY				720.20
			293290 - MILK FOR ADMIN W/E 09/05/14		327.45	
			293332 - MILK FOR LIBRARY W/E 09/05/14		32.65	
			294096 - MILK FOR ADMIN W/E 16/05/14		327.45	
			294138 - MILK FOR LIBRARY W/E 16/05/14		32.65	
EF039549	30/05/2014	CURRAMBINE NETBALL CLUB				520.00
			14-2 - REGISTRATION FEES FOR 2014 WINTER SEASON FOR A MEMBERSHIP		120.00	
			14-2 07/05/14 - REGISTRATION FEES FOR 2014 WINTER SEASON 2 MEMBERSHIPS		400.00	
098414	16/05/2014	CURTIS LESLEY BUCK				60.00
			794430 & 794518 - P242567 INFRINGEMENT PAID TWICE RECEIPT NO 794430 01/05/14 & RECEIPT NO 794518 02/05/14		60.00	
EF039318	9/05/2014	CYNDAN				448.54
			203963 - ALU CLEAN - ALUMINIUM CLEANER		448.54	
EF039402	16/05/2014	DALCO EARTHMOVING				869.55
			30217 - SHENTON AVE 5 TON EXCAVATOR TRENCHING WO	021/11	869.55	
EF039673	30/05/2014	DALCO EARTHMOVING				18,236.90
			30213 - EXCAVATOR 1.5 TONNE (MIN 4 HRS)	021/11	682.55	
			30214 - EXCAVATOR 5.0 TONNE (MIN 4 HRS)	021/11	2,608.65	
			30223 - EXCAVATOR 1.5 TONNE (MIN 4 HRS)	021/11	682.55	
			30224 - EXCAVATOR 1.5 TONNE (MIN 4 HRS)	021/11	642.40	
			30226 - EXCAVATOR 5.0 TONNE (MIN 4 HRS)	021/11	562.65	
			30227 - EXCAVATOR 1.5 TONNE (MIN 4 HRS)	021/11	321.20	
			30230 - EXCAVATOR 1.5 TONNE (MIN 4 HRS)	021/11	642.40	
			30234 - POSI TRACK SKIDSTEER SORRENT FORSHORE		2,486.00	
			30240 - EXCAVATOR 1.5 TONNE (MIN 4 HRS)	021/11	682.55	
			30241 - EXCAVATOR 1.5 TONNE (MIN 4 HRS)	021/11	2,047.65	
			30244 - EXCAVATOR 5.0 TONNE (MIN 4 HRS)	021/11	1,739.10	
			30245 - EXCAVATOR 1.5 TONNE (MIN 4 HRS)	021/11	2,047.65	
			30247 - EXCAVATOR 1.5 TONNE (MIN 4 HRS)	021/11	682.55	
			30248 - EXCAVATOR 1.5 TONNE (MIN 4 HRS)	021/11	1,124.20	
			30258 - EXCAVATOR 1.5 TONNE (MIN 4 HRS)	021/11	1,284.80	

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098418	16/05/2014	DALE WILHELM & ANNE MARIE NYLANDER				2,137.51
			181249 - RATES REFUND		2,137.51	
098564	30/05/2014	DANIEL KIRKHAM				150.00
			22/5/14 - CAPTURE NATURE COMP- STAFF CHOICE AWARD		150.00	
098410	16/05/2014	DANIELLA CHRISTODOULAKIS				145.60
			227732 - REFUND FOR LEARN TO SWIM CLC		145.60	
EF039390	16/05/2014	DANIELLE BOWLER				187.68
			08/05/14 - REIMBURSEMENT FOR SEEDLINGS FOR BALCONY GARDEN STAFF PLANTING DAY ON 09/05/14		187.68	
EF039572	30/05/2014	DANIELLE BOWLER				224.30
			13/05/14 - REIMBURSEMENT FOR PURCHASE OF TWELVE BOTTLES OF WINE FOR GREEN OFFICE PRIZES		224.30	
EF039456	16/05/2014	DARDANUP BUTCHERING COMPANY				479.68
			BL245478 - MEAT FOR GOVERNANCE		479.68	
EF039943	30/05/2014	DARDANUP BUTCHERING COMPANY				539.61
			BL249687 - MEAT SELECTED FOR CIVIC FUNCTIONS		539.61	
EF039687	30/05/2014	DATA #3				149,823.86
			1354873 - MS OFFICE PROFESSIONAL PLUS 2013 LICENCE		576.80	
			1356838 - MS EXCH SERVER 2013 STD CAL (381-04355)		140,423.25	
			1357886 - DEEP FREEZE ENT 12 MTH MAINT REN		1,168.91	
			1358472 - VMWARE CREDITS FOR SRM AS PER QUOTE		4,468.20	
			1359505 - MS PROJECT 2013		3,186.70	
EF039689	30/05/2014	DATABASE CONSULTANTS AUSTRALIA				11,665.50
			INV27108 - 12MONTH PINFORCE SOFTWARE SUPPORT & MTCE MAY 2014 TO APRIL 2015		11,665.50	
EF039695	30/05/2014	DATACOM SYSTEMS (WA) PTY LTD				1,074.51
			INVDSPW017583 - TOSHIBA DYNADOCK UNIVERSAL DOCKING STN		687.99	
			INVDSPW017591 - HP NVIDIA NVS 310 512MB GRAPHICS		386.52	
EF039468	16/05/2014	DAVE HENDROFF & LEON HENDROFF				660.00
			20140022 - PERFORMER FOR ARTS IN FOCUS		660.00	
098492	23/05/2014	DAVID BRIDGMAN				18.00
			245931 - REFUND FOR HOLIDAY ACTIVITIES CLC		18.00	
EF039418	16/05/2014	DAVID KENWORTHY				2,234.00
			59 - VIDEO INSTALLATION & PERFORMANCE AT JOONDALUP FESTIVAL		2,234.00	
EF039671	30/05/2014	DBS FENCING				2,860.00
			IN000011325 - SUPPLY AND INSTALL GALVANISED RAILS		2,860.00	
EF039360	9/05/2014	DE GRAAF FAMILY TRUST T/AS DEGRAAF ENTERTAINMENT				517.00
			237575 - DJ WORKSHOPS AT JOONDALUP FESTIVAL		517.00	
098522	23/05/2014	DEAN A. MARTIN				600.00
			1505 - PLATINUM ADVENTURE ACTIVITY 18/12/2013		600.00	
098487	23/05/2014	DEANNE & CARL SINGH				137.04

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			132895 - RATES REFUND		137.04	
098514	23/05/2014	DEBRA & PHILIP BERNARD INGRAM				1,221.00
			149983 - RATES REFUND		1,221.00	
EF039685	30/05/2014	DECIPHA PTY LTD				1,687.76
			IN000023892 - MAILROOM SERVICES APRIL 2014		1,687.76	
098389	16/05/2014	DEDICATED FITNESS PROFESSIONALS				642.72
			BID13132 - REFUND OF HIRE FEES		642.72	
EF039675	30/05/2014	DELL COMPUTERS PTY LTD				26,582.60
			2407151886 - DELL POWEREDGE R720 SERVER		26,582.60	
EF039691	30/05/2014	DEPARTMENT OF AGRICULTURE AND FOOD				1,032.00
			7024514 - INSPECTION OF SKELTON WEED		1,032.00	
098475	23/05/2014	DEPARTMENT OF HOUSING - MIRRA BOOKA				300.00
			15/05/14 - PAYMENT OF A/C 30493375		300.00	
EF039942	30/05/2014	DEPARTMENT OF SPORT & RECREATION				51.00
			19670 - PLATINUM ADVENTURE ABSEILING 28/04/14 BALANCE		51.00	
EF039839	30/05/2014	DEPARTMENT OF THE PREMIER AND CABINET				163.20
			156602 - GOVERMENT GAZETTE ADVERTISING 2013/14		163.20	
EF039941	30/05/2014	DEPARTMENT OF TRANSPORT - REGISTRATION				36.31
			170991 FREO - ANNUAL JETTY FEE FROM 01/05/14 GROVNE NO 3820 OCEAN PDE BURNS BEACH		36.31	
EF039690	30/05/2014	DEPARTMENT OF TRANSPORT - VEHICLE SEARCH				6,089.20
			402556 - VEHICLE SEARCH FEES APRIL 14		6,089.20	
098290	2/05/2014	DESLEY RIGBY				630.00
			122789 - RATES REFUND		630.00	
EF039404	16/05/2014	DEVCO HOLDINGS PTY LTD				156,386.26
			2814 - PAINTING HANRAILS AT HODGES DRV UNDERPASS & CONNOLLY DRV UNDERPASS		9,575.17	
			2815 - INSTALL DOOR & FRAME AT TIMBERLANE CLUBROOMS	039/11	3,228.23	
			2834 - ADMIN 3RD FLOOR BALCONY REPAIRS	039/11	5,495.35	
			2837 - RUST TREATMENT & PAINT SHELTER AT TIMBERLANE PARK PLAYGROUND	039/11	2,953.06	
			2838 - CONSTRUCT TENNIS HIT UP WALL AT GIBSON PARK	039/11	15,698.87	
			2839 - SEACREST CLUBROOMS REPAIR WATER DAMAGED CEILINGS	039/11	1,561.56	
			2840 - INSTALL TIE RODS SUPPORTS TO EXISTING RETAINING WALL AT PLUMDALE PARK	039/11	5,506.60	
			2843 - JOONDALUP LIBRARY - SUPPLY ELEVATED WORK	039/11	1,372.62	
			2844 - PAINTING OF UNDERPASS AT WHITFORDS AVE	039/11	15,123.24	
			2854 06/05/14 - PAINTING OF UNDERPASS AT MARMION AVE ILUKA	039/11	14,894.55	
			2855 06/05/14 - JOONDALUP ADMIN HR MINOR DESK AND PARTITION ALTERATIONS	039/11	1,408.00	
			2857 06/05/14 - JOONDALUP LIBRARY - ELEVATED WORK PLATFO	039/11	1,477.40	
			2858 - DUNCRAIG LEISURE / KINDY FENCE	039/11	1,611.58	

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			2865 - JOONDALUP ADMINISTRATION BUILDING ALTERATIONS	039/11	38,985.54	
			2894 - ADMIN BUILDING 3RD FLOOR BALCONY REPAIRS	039/11	37,494.49	
EF039678	30/05/2014	DEVCO HOLDINGS PTY LTD				78,700.87
			2809 - ADMIRAL PARK FACILITIES REDEVELOPMENT	019/13	11,063.44	
			2856 06/05/14 - HEATHRIDGE LEIS CTR ALTERATIONS TO YOUTH ROOM	039/11	3,509.66	
			2864 - REFUND OF RETENTION ADMIRAL PARK		64,127.77	
EF039581	30/05/2014	DIANNE DOWNER				17.00
			19/03/14 - VOLUNTEER SUBSIDY REIMBURSEMENT 19/03/14		17.00	
EF039680	30/05/2014	DIRECT FASTENERS & INDUSTRIAL	SUPPLIES			208.45
			14050093 - TECH SCREW 14 / 24 / 45 FINE THREAD		208.45	
EF039696	30/05/2014	DISMANTLE				2,080.00
			INV-0174 - BIKE DOCTOR EVENT AT MIRROR PARK		1,200.00	
			INV-0175 - BIKE DR EVENT FOR YOUTH		880.00	
EF039679	30/05/2014	DJ & CEM SPIERS & SONS				1,100.00
			298559 - TRANSPORT 1C10230 MCORMICK TRACTOR		1,100.00	
EF039794	30/05/2014	DMG RADIO (PERTH) PTY LTD				2,750.00
			PERE01549NP-0002 - SUMMER EVENT ADVERTISING		2,750.00	
098531	30/05/2014	DON RAE				342.00
			23/05/14 - BUS DUTIES REIMBURESMENT COMMUNITY TRANSPORT PROGRAM 14/2-16/5/14		342.00	
EF039684	30/05/2014	DONALD CANT WATTS CORKE (WA)	PTY LTD			22,000.00
			2026 - BUILDING CONDITION AUDIT		22,000.00	
EF039676	30/05/2014	DONEGAN ENTERPRISES P/L				35,934.14
			3619 - 15M OF MULCH & ROCKS FOR EDGEWATER PARK		2,370.50	
			3620 - EDGEWATER PARK HARDSCAPE & SOFTSCAPE WORK TO THE PLAYGROUND EQUIPMENT		33,563.64	
098325	8/05/2014	DORIS KEEBLE				628.00
			132959 - RATES REFUND		628.00	
EF039454	16/05/2014	DORMAR INDENTS				990.37
			124705-D01 - SCHOOL HOLIDAY PROGRAM PRIZES & LIBRARY PROMOTIONAL ITEMS		990.37	
EF039682	30/05/2014	DOWN TO EARTH TRAINING & ASSESSING				2,159.52
			15804 - SKID STEER TRAINING		2,159.52	
EF039683	30/05/2014	DOWNER EDI WORKS PTY LTD				1,890.79
			10735CR - CREDIT FOR INV 5520428 SKID STEER SWEEPER BLIGHT CT KINGSLEY & COYLE RD BELDON		-2,024.00	
			5520428 - SKID STEER SWEEPER BLIGHT CT KINGSLEY & COYLE RD BELDON		2,024.00	
			5520960 - SKID STEER SWEEPER BLIGHT CT KINGSLEY & COYLE RD BELDON		880.00	
			5520960 - SKID STEER SWEEPER BLIGHT CT KINGSLEY & COYLE RD BELDON	006/11	1,010.79	
EF039672	30/05/2014	DRIVE IN ELECTRICS				435.60
			301088 - PARTS		435.60	
EF039694	30/05/2014	DS AGENCIES PTY LTD				3,113.00

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			125732 - 2 BENCHES COMPOSITE		3,113.00	
EF039686	30/05/2014	DUNBAR SERVICES (WA) PTY LTD				19.80
			R203885 - EXCHANGE EXHAUSE FILTERS		19.80	
098519	23/05/2014	DUNCRAIG LIBRARY PETTY CASH				254.85
			P/E 08/05/14 - REIMBURSEMENT OF PETTY CASH P/E 08/05/14		254.85	
EF039677	30/05/2014	DY-MARK (WA) PTY LTD				1,059.17
			947590 - SPRAY & MARK F/PINK 350G		814.11	
			951447 - SPRAY & MARK BLUE 350G		245.06	
EF039681	30/05/2014	DYMOCKS JOONDALUP				175.00
			3241016 - GIFT VOUCHERS \$25 X 7		175.00	
EF039688	30/05/2014	DYNAMIC GIFT				1,093.40
			M5041F1140-P094944 - SHARE THE ROAD BACK PACK COVERS		1,093.40	
EF039823	30/05/2014	E & M J ROSHER				26.50
			1082998 - PARTS ONLY		26.50	
EF039405	16/05/2014	EAMCO PTY LTD T/AS EOS ELECTRIC				9,713.79
			1030 - ANZAC DAY LIGHTING AT CENTRAL PARK	033/13	610.50	
			1094 - LIGHTS OUT AT LAKESIDE DRV & SHENTON AVE	033/13	487.81	
			1101 - LIGHTS OUT AT BOAS AVENUE	033/13	128.10	
			1102 - LIGHTS OUT AT ST PAULS CRES JOONDALUP	033/13	140.31	
			1111 - LIGHTS OUT AT NOTTINGHILL ST JOONDALUP	033/13	1,398.33	
			1123 - LIGHTS OUT AT GRAND BOULEVARD JOONDALUP	033/13	140.31	
			1124 - LIGHTS OUT AT UPNEY MEWS JOONDALUP	033/13	310.77	
			1125 - LIGHTS OUT AT BETHNAL GREEN JOONDALUP	033/13	371.82	
			1126 - LIGHTS OUT AT LAKESIDE DRV JOONDALUP	033/13	140.31	
			1127 - LIGHTS OUT AT BLACKFRIARS RD JOONDALUP	033/13	140.31	
			1128 - LIGHTS OUT AT GRAND BLVD JOONDALUP	033/13	245.40	
			1135 - LIGHTS OUT AT SILVER SANDS DRV ILUKA	033/13	326.56	
			1136 - LIGHTS OUT AT BARBADOS TURN HILLARYS	033/13	235.99	
			1148 - LIGHTS OUT AT SHOALWATER PARKWAY ILUKA	033/13	733.48	
			1151 - LIGHTS OUT AT LAKESIDE DRIVE JOONDALUP	033/13	447.88	
			1153 - LIGHTS OUT AT SHENTON AVE JOONDALUP	033/13	227.76	
			1154 - LIGHTS OUT AT GRAND BOULEVARD JOONDALUP	033/13	127.05	
			1155 - LIGHTS OUT AT GRAND BLVD JOONDALUP	033/13	245.40	
			1156 - LIGHTS OUT AT DWYER TURN JOONDALUP	033/13	140.31	
			1158 - LIGHTS OUT AT DAGLISH WAY JOONDALUP	033/13	568.59	
			1159 - LIGHTS OUT AT CNR REID PROM & DAVIDSON TCE JOONDALUP	033/13	297.17	
			1160 - LIGHTS OUT AT NOTTINGHILL ST	033/13	227.76	

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			1161 - LIGHTS OUT AT BOAS AVE NEAR GRAND BLVD JOONDALUP	033/13	707.41	
			1162 - LIGHTS OUT AT WAGTAIL PASS JOONDALUP	033/13	227.76	
			1163 - LIGHTS OUT AT ALDGATE ST JOONDALUP	033/13	270.38	
			1164 - LIGHTS OUT AT CNR LAKESIDE DRIVE & SHOVELER TCE JOONDALUP	033/13	203.12	
			1165 - LIGHTS OUT AT LAKESIDE DRIVE	033/13	203.12	
			976 - LIGHTS OUT AT KOMI LANE	033/13	410.08	
EF039708	30/05/2014	EAMCO PTY LTD T/AS EOS ELECTRIC	CAL			13,351.16
			1006 - DAY & NIGHT INSPECTION OF CBD 6 MONTHLY INSPECTION	033/13	762.30	
			1020 - LIGHTS OUT AT DOLJO LANE ILUKA	033/13	297.20	
			1152 - LIGHTS OUT AT SHENTON AVE JOONDALUP	033/13	348.72	
			1167 - LIGHTS OUT AT KENNEDYA DRV JOONDALUP	033/13	207.73	
			1168 - LIGHTS OUT AT SHRIKE LANE JOONDALUP	033/13	218.96	
			1169 - LIGHTS OUT AT DWYER TURN JOONDALUP	033/13	122.10	
			1170 - LIGHTS OUT AT MIAMI BEACH PROM ILUKA	033/13	535.55	
			1171 - LIGHTS OUT AT CLARKE CRES JOONDALUP	033/13	140.31	
			1174 - LIGHTS OUT AT CNR CORD ST & JOONDALUP DRV	033/13	365.30	
			1189 - REPAIR POLE AT LAKESIDE DRV JOONDALUP HIT BY A CAR	033/13	1,104.29	
			1196 - LIGHTS OUT AT DAVIDSON TCE JOONDALUP	033/13	1,134.10	
			1197 - LIGHTS OUT AT MALDIVES DRV HILLARYS	033/13	167.31	
			1198 - LIGHTS OUT AT BOYNTON GARDENS ILUKA	033/13	442.81	
			1199 - LIGHTS OUT AT THE CORNICHE HILLARYS	033/13	277.24	
			1200 - LIGHTS OUT AT SEYCHELLES LANE HILLARYS	033/13	277.24	
			1201 - LIGHTS OUT AT ANTIGUA ROAD HILLARYS	033/13	277.24	
			1202 - LIGHTS OUT AT DAYTONA DRIVE, ILUKA	033/13	478.58	
			1203 - LIGHTS OUT AT COLVA COVE ILUKA	033/13	245.43	
			1204 - REPAIR POLE AT NATURALISTE BOULEVARD ILUKA	033/13	443.11	
			1205 - LIGHTS OUT AT ALDGATE ST JOONDALUP	033/13	598.97	
			1234 - INVESTIGATION WORKS - ELECTRICIAN VARIOUS LOCATIONS	033/13	1,353.09	
			1267 - REPAIR POLE AT CORONDO RIDGE ILUKA	033/13	500.08	
			1269 - BALANCE OF CIRCUITS & TESTING OF FAULTY FLOOD LIGHTS FALKLANDS PARK	033/13	610.50	
			1272 - NO POWER AT POLE GRAND BLVD CAUSING CCTV CAMERA NOT TO WORK REPAIR	033/13	122.10	
			920 - SUPPLY & INSTALL REPLACEMENT 250W MV FITTING & AERO SCREEN ON POLE AT BURNS BEACH RD	033/13	2,320.90	

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EF039710	30/05/2014	ECLIPSE SOILS PTY LTD				6,853.00
			15/04/14 - AQUAMOR SOIL BLEND FOR GARDEN BEDS FOR SHENTON AVE		2,095.50	
			JOON01 30/04/14 - LANDSCAPE - PLANTING - EXT MAT		4,757.50	
098444	16/05/2014	EDGEWATER LIQUOR STORE				302.84
			14361 - REFRESHMENTS FOR LEISURE AND CULTURAL		302.84	
098585	30/05/2014	EDGEWATER LIQUOR STORE				424.26
			014310 - REFRESHMENTS FOR 2014 FESTIVAL		299.38	
			014342 - REFRESHMENTS FOR ARTS IN FOCUS EVENT		124.88	
EF039703	30/05/2014	ELAN MEDIA PARTNERS				9,470.81
			1081064CR - CREDIT FOR GARDEN OF WORDS & ADDITIONAL FREIGHT CHARGES		-133.98	
			1081670 - DVD - JUNIOR PROFILED STOCK		550.64	
			1081671 - DVD - ADULT PROFILED STOCK		941.70	
			1081672 - STOCK AS SELECTED		19.94	
			1081673 - STOCK AS SELECTED		315.46	
			1081674 - MUSIC CD - ADULT PROFILED STOCK		366.47	
			1081988 - DVD'S - JUNIOR PROFILED STOCK		117.60	
			1081989 - STOCK AS SELECTED		128.15	
			1081991 - DVD'S - ADULT PROFILED STOCK		817.26	
			1081992 - MUSIC CD'S - ADULT PROFILED STOCK		837.10	
			1081994 - STOCK AS SELECTED		20.79	
			1082496 - MUSIC CD - ADULT PROFILED STOCK		886.33	
			1082497 - MUSIC CD'S - JUNIOR PROFILED STOCK		57.88	
			1082498 - DVD'S - ADULT PROFILED STOCK		872.61	
			1082500 - STOCK AS SELECTED		55.47	
			1082501 - STOCK AS SELECTED		74.26	
			1082502 - DVD'S - JUNIOR PROFILED STOCK		283.93	
			1083183 - DVD - ADULT PROFILED STOCK		538.34	
			1083184 - DVD - JUNIOR PROFILED STOCK		557.54	
			1083185 - MUSIC CD - ADULT PROFILED STOCK		2,036.38	
			1083186 - MUSIC CD - JUNIOR PROFILED STOCK		126.94	
EF039700	30/05/2014	ELECTROBOARD SOLUTIONS PTY LTD				1,641.21
			JC45506 - MOUNTING OF DATA PROJECTOR IN MEETING		1,641.21	
EF039698	30/05/2014	ELLENBY TREE FARM PTY LTD				8,866.00
			11889 - EUCALYPTUS GOMPHOCEPHALA TUART 100LT		1,094.50	
			11909 - 75-100L ANGOPHORA COSTATA		1,980.00	
			11966 - TREE PLANTING - EXT CONT		3,025.00	
			11967 - TREE PLANTING - EXT CONT		1,386.00	
			11978 - TREE PLANTING		1,380.50	
EF039946	30/05/2014	ELLIOTTS IRRIGATION PTY LTD				82,163.40
			761671 - SERVICE IRON FILTER NEGRSCO PARK		216.70	
			761673 - SERVICE IRON FILTER NEGRESKO PARK		216.70	
			762184 - IRRIGATION - EXT CONT		81,730.00	

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098428	16/05/2014	ELYSIA MARTIN				67.00
			21311 - NETBALL REFUND		67.00	
EF039701	30/05/2014	EMERSON NETWORK POWER				10,135.40
			50121377 - VEE BELTS B43 AND B44 QUOTE# WAAS130200		1,452.00	
			80119280 - NXA 60KVA UPS 01/04/14-31/03/15		2,894.10	
			80119281 - 2 X NXA 80KVA UPS 01/04/14-31/03/15		5,789.30	
098491	23/05/2014	EMILY CROYSTON				357.80
			12/05/14 - REFUND FOR SQUAD TRAINING CLC		357.80	
098427	16/05/2014	EMMA RUSSELL				40.00
			9891 - NETBALL REFUND		40.00	
098375	16/05/2014	ENRICO & DIANE CATHERINE VELETTA				267.80
			809168 - VEHICLE CROSSING SUBSIDY		267.80	
EF039707	30/05/2014	ENVIRONMENT HOUSE INCORPORATED				7,287.50
			6052014 - DELIVERY OF 100 ECO HOME AUDITS		7,287.50	
EF039322	9/05/2014	ENVIRONMENTAL INDUSTRIES PTY LTD				40,309.25
			11916 - WARRANDYTE PARK CRAIGIE SUPPLY & INSTALL SOFTSCAPE & HARDSCAPE	008/12	40,309.25	
EF039702	30/05/2014	ENVIRONMENTAL INDUSTRIES PTY LTD				9,486.59
			22589 - LANDSCAPE SERVS HARBOUR RISE APRIL 14	008/12	9,486.59	
EF039945	30/05/2014	ENVIRONMENTAL LAND CLEARING SERVICES				30,340.75
			183 - TIP TRUCK	021/11	13,510.75	
			184 - LOADER INSTALLATION OF LANDSCAPE BLEND & MULCH SHENTON AVE CONNOLLY	021/11	16,830.00	
EF039699	30/05/2014	ERGOLINK				222.85
			36718 - CURRAMBINE CC - KEYBOARD & MOUSE		222.85	
EF039301	9/05/2014	ERIC JENNINGS				1,075.51
			01/05/14 - REIMBURSEMENT FOR VOLUNTEER APPRECIATION LUNCH & RETIRING VOLUNT PRESENTATION 30/04/14		889.20	
			280414 - DEGREASING FLUID & FUSES		27.91	
			280414/2 - PHOTO FRAME & EASTER EGGS		68.50	
			290414 - CRYSTAL BOWL GIFT		89.90	
EF039483	16/05/2014	ERIC McCRUM				100.00
			19TH SEPTEMBER 2013 - PRESENTATION ABORIGINAL PLACE NAMES JOONDALUP LIBRARY		50.00	
			30TH APRIL 2014 - PRESENTATION NULLABOR PLAIN DUNCRAIG LIB		50.00	
098563	30/05/2014	EVAN KOWOL				104.00
			258011 - REFUND - OF SOCCER COURSE		104.00	
098513	23/05/2014	EVERETT SMITH & CO PTY LTD				297.00
			201658 - RATES REFUND		297.00	
EF039705	30/05/2014	EVOLIS AUSTRALIA PTY LTD & LITHO PTY LTD T/AS				472.45
			2429 - PRINT 500 X 7 DAY MULTI ACCESS TRIAL		472.45	
098344	16/05/2014	EVOLUTION SETTLEMENTS				524.16
			139564 REF:SW21185 - RATES REFUND		524.16	
EF039323	9/05/2014	EVOLUTION TRAFFIC CONTROL PTY LTD				7,449.40

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Payment No	Payment Date	Payee	Invoice Description	Contract	Invoice Amount	Payment Amount
			1189466 - NORTHSHORE DR TRAFFIC CONTROL	012/11	516.49	
			1191833 - TRAFFIC MANG SERVICES AT PADBURY AVE ILUKA 20/03/14	012/11	390.27	
			1191839 - TRAFFIC MANG SERVICES AT MOORE DRV CURRAMBINE 21/03/14	012/11	958.40	
			1194395 - HODGES DRIVE TRAFFIC CONTROL	012/11	453.40	
			1194396 - SHENTON AVE TRAFFIC CONTROL	012/11	1,779.16	
			1194399 - SHENTON AVE TRAFFIC CONTROL	012/11	820.70	
			1194401 - BURNS BEACH RD TRAFFIC CONTROL	012/11	1,916.88	
			1194403 - BURNS BEACH TRAFFIC CONTROL	012/11	614.10	
EF039406	16/05/2014	EVOLUTION TRAFFIC CONTROL PTY LTD				3,833.69
			1189467 - TRAFFIC MANG SERVICES AT BURNS BEACH RD KALLAROO 13/03/14	012/11	401.70	
			1189471 - JOONDALUP DRIVE TRAFFIC CONTROL	012/11	1,532.36	
			1190244 - HODGES DRIVE TRAFFIC CONTROL	012/11	1,073.24	
			1194400 - TRAFFIC MANG SERVICES AT GRAND BLVD & BOAS AVE JOONDALUP 28/03/14	012/11	826.39	
EF039709	30/05/2014	EVOLUTION TRAFFIC CONTROL PTY LTD				96,048.45
			1189477 - DAY CREW DROVERS & JOONDALUP DR	012/11	1,733.25	
			1196547 - TRAFFIC MANG SERVICES AT JOONDALUP DRV & LAKESIDE DRV SOUTH JOONDALUP 06/04/14	012/11	814.93	
			1196548 - TRAFFIC MANG SERVICES AT FAIRWAY CIRCLE & ST MICHAELS CONNOLLY 03/04/14	012/11	252.53	
			1196549 - TRAFFIC MANG SERVICES AT CHANTILLY WAY CONNOLLY 03/04/14	012/11	206.61	
			1196550 - TRAFFIC MANG SERVICES AT REID PROMENADE JOONDALUP 02/04/14	012/11	367.31	
			1196554 - TRAFFIC MANG SERVICES AT BURNS BEACH RD ILUKA 04/04/14	012/11	631.27	
			1196555 - TRAFFIC MANG SERVS BURNS BCH RD JOONDALUP 01/04/14	012/11	2,008.71	
			1196556 - TRAFFIC MANG SERVS BURNS BCH RD JOONDALUP 02/04/14	012/11	1,687.31	
			1196557 - TRAFFIC MANG SERVICES AT OCEAN REEF RD & MARYBROOK RD OCEAN REEF 04/04/14	012/11	637.06	
			1196559 - TRAFFIC MANG SERVS BURNS BCH RD JOONDALUP 03/04/14	012/11	2,169.30	
			1196560 - TRAFFIC MANG SERVICES AT BURNS BEACH RD ILUKA 04/04/14	012/11	545.23	
			1196561 - TRAFFIC MANG SERVICES AT KEMPENFELDT AVE SORRENTO 03/04/14	012/11	459.14	
			1197232 - VARIABLE MESSAGE BOARD (2400X1200 LED) OCEAN REEF ROAD AND MITCHELL FWY	012/11	734.58	
			1199076 - TRAFFIC MANG SERVS SHENTON AVE CURRAMBINE 09/04/14	012/11	1,848.03	
			1199077 - TRAFFIC MANG SERVS SHENTON AVE CURRAMBINE 10/04/14	012/11	1,825.07	

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LIST OF MUNICIPAL PAYMENTS - Payment Detail for Month of May 2014

Payment No	Payment Date	Payee	Invoice Description	Contract	Invoice Amount	Payment Amount
			1199078 - TRAFFIC MANG SERVS SHENTON AVE & FAIRWAY CIRCLE CURRAMBINE 11/04/14	012/11	1,738.91	
			1199079 - TRAFFIC MANG SERVS JOONDALUP DRV & LAKESIDE DRV JOONDALUP 13/04/14	012/11	1,067.46	
			1199080 - TRAFFIC MANG SERVICES AT BURNS BEACH RD KINROSS 10/04/14	012/11	453.40	
			1199083 - WHITFORDS AVE HEPBURN AVE INTERSECTION M	012/11	631.27	
			1199084 - CREW OF TWO BURNS BEACH RD ILUKA	012/11	866.63	
			1199086 - TRAFFIC MANG SERVS SHENTON AVE & DELAMERE AVE CURRAMBINE 07/04/14	012/11	682.96	
			1199087 - CREW OF TWO HOOD AND PADBURY CIRCLE SORRENTO	012/11	734.62	
			1199088 - CREW OF TWO HOOD AND PADBURY CIRCLE SORRENTO		-0.01	
			1199088 - CREW OF TWO HOOD AND PADBURY CIRCLE SORRENTO	012/11	1,469.25	
			1199089 - CREW OF TWO HOOD AND PADBURY CIRCLE SORRENTO	012/11	1,469.24	
			1201254 - CREW OF ONE OCEAN REEF AND SWANSON WAY	012/11	298.42	
			1201255 - TRAILER MOUNTED FLASHING ARROW OCEAN REEF ROAD	012/11	315.64	
			1201256 - WHITFORDS AVE HEPBURN AVE INTERSECTION M	012/11	631.27	
			1201257 - 1 CREW DIRECTIONAL ARROW BOARDS	012/11	814.93	
			1201258 - CREW OF TWO BURNS BEACH ROAD	012/11	895.32	
			1201259 - CREW OF TWO BURNS BEACH ROAD	012/11	637.06	
			1201260 - TRAFFIC MANG SERVICES AT OCEAN REEF RD & SWANSON WAY OCEAN REEF 21/04/14	012/11	378.77	
			1201261 - TRAFFIC MANG SERVICES AT OCEAN REEF RD & SWANSON WAY OCEAN REEF 22/04/14	012/11	286.94	
			1201262 - TRAFFIC MANG SERVICES AT OCEAN REEF RD & SWANSON WAY OCEAN REEF 23/04/14	012/11	424.70	
			1201263 - OCEAN REEF AND SWANSON WAY SWANSON WAY	012/11	378.77	
			1201264 - SWANSON WAY & OCEAN REEF ROAD OCEAN REEF AND SWANSON WAY	012/11	378.77	
			1201265 - OCEAN REEF AND SWANSON WAY	012/11	378.77	
			1201266 - CREW OF 2 SHENTON AVE & JOONDALUP DRIVE	012/11	889.58	
			1201267 - CREW OF TWO SHENTON AVE & JOONDALUP DRIV	012/11	705.93	
			1201268 - TRAFFIC MANAGMENT SHENTON AVE JOONDALUP DR	012/11	889.58	
			1201269 - PRINDIVILLE AND OCEAN REEF ROADS	012/11	780.54	
			1201270 - PRINDIVILLE AND OCEAN REEF ROADS	012/11	1,377.42	
			1201271 - PLANTING OF ENTRY STATEMENT ON JOONDALUP	012/11	476.36	
			1201302 - 1 CREW BURNS BEACH ROAD	012/11	522.25	

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Payment No	Payment Date	Payee	Invoice Description	Contract	Invoice Amount	Payment Amount
			1201303 - CREW OF TWO ENTRY STATEMENT JOONDALUP DR	012/11	705.93	
			1201304 - CREW OF TWO CLONTARF ST WEST COAST DR SORRENTO	012/11	413.21	
			1201305 - TRAFFIC MANG SERV SHERNTON AVE CONNOLLY 17/04/14	012/11	889.58	
			1201306 - OCEAN REEF AND SWANSON WAY OCEAN REEF AND SWANSON WAY	012/11	378.77	
			1201307 - TRAFFIC MANG SERVICES AT OCEAN REEF RD & SWANSON WAY OCEAN REEF 14/04/14	012/11	1,021.57	
			1201308 - TRAFFIC MANG SERVICES AT OCEAN REEF RD & SWANSON WAY OCEAN REEF 15/04/14	012/11	1,021.57	
			1201309 - TRAFFIC MANG SERVICES AT OCEAN REEF RD & SWANSON WAY OCEAN REEF 16/04/14	012/11	1,021.57	
			1201310 - TRAFFIC MANG SERVICES AT OCEAN REEF RD & SWANSON WAY OCEAN REEF 17/04/14	012/11	883.84	
			1201311 - OCEAN REEF AND SWANSON WAY	012/11	378.77	
			1201312 - SWANSON WAY AND OCEAN REEF ROAD OCEAN REEF AND SWANSON WAY	012/11	378.77	
			1201313 - TRAFFIC MANG SERVICES AT SHERNTON AVE CONNOLLY 16/04/14	012/11	935.50	
			1201314 - TRAFFIC MANG SERVICES AT SHERNTON AVE & FAIRWAY CIRCLE CURRAMBINE 14/04/14	012/11	774.80	
			1201315 - CREW OF 2 SHERNTON AVE FAIRWAY CIRCLE	012/11	889.58	
			1201316 - TRAFFIC MANAGEMENT FOR SHERNTON AVE & JOONDALUP DRIVE	012/11	935.50	
			1201317 - CREW OF TWO SHERNTON AVE & JOONDALUP DRI	012/11	705.93	
			1201318 - TRAFFIC MANG SERVICES AT GRAND BLVD & KYLE CT JOONDALUP 15/04/14	012/11	453.40	
			1201319 - CREW OF ONE GRAND BOULEVARD JOONDALUP	012/11	1,021.49	
			1201320 - CREW OF 1 SPRAYING OF ROAD VERGE JOONDALUP CENTRE	012/11	1,090.37	
			1201321 - CREW OF TWO HOOD AND PADBURY CIRCLE SORRENTO		-0.01	
			1201321 - CREW OF TWO HOOD AND PADBURY CIRCLE SORRENTO	012/11	1,469.25	
			1201322 - CREW OF TWO DAVALLIA RD DUNCRAIG	012/11	413.23	
			1201323 - CREW OF TWO MARMION AVE & ENDINBURGH AVE	012/11	476.36	
			1201886 - HODGES DRIVE JOONDALUP	012/11	591.14	
			1201982 - TRAFFIC MANG SERV SHERNTON AVE & JOONDALUP DRV CURRAMBINE 01/05/14	012/11	889.58	
			1201983 - TRAFFIC MANG SERV SHERNTON AVE & JOONDALUP DRV CURRAMBINE 02/05/14	012/11	751.84	
			1201984 - BEACH ROAD CURRAMBINE	012/11	975.59	
			1201985 - BARRIDALE DRIVE KINGSLEY	012/11	654.27	
			1201987 - TRAFFIC MANG SERV AT OCEAN REEF RD & SWANSON WAY OCEAN REEF 28/04/14	012/11	229.55	

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Payment No	Payment Date	Payee	Invoice Description	Contract	Invoice Amount	Payment Amount
			1201988 - CREW OF TWO OCEAN REEF AND SWANSON WAY	012/11	378.77	
			1201989 - CREW OF ONE OCEAN REEF AND SWANSON WAY	012/11	286.94	
			1201990 - CREW OF TWO OCEAN REEF & SWANSON WAY	012/11	378.77	
			1201991 - CREW OF ONE OCEAN REEF AND SWANSON WAY	012/11	286.94	
			1201992 - TRAFFIC MANG SERVS AT OCEAN REEF RD & SWANSON WAY OCEAN REEF 30/04/14	012/11	378.77	
			1201993 - CREW OF ONE OCEAN REEF AND SWANSON WAY	012/11	286.94	
			1201994 - TRAFFIC MANG SERVS AT OCEAN REEF RD & SWANSON WAY OCEAN REEF 01/05/14	012/11	378.77	
			1201995 - CREW OF ONE OCEAN REEF AND SWANSON WAY	012/11	286.94	
			1201996 - TRAFFIC MANG SERVS AT OCEAN REEF RD & SWANSON WAY OCEAN REEF 02/05/14	012/11	378.77	
			1201997 - TRAFFIC MANG SERVS AT OCEAN REEF RD & SWANSON WAY OCEAN REEF 03/05/14	012/11	378.77	
			1201998 - TRAFFIC MANG SERVS AT OCEAN REEF RD & SWANSON WAY OCEAN REEF 03/05/14	012/11	378.77	
			1201999 - TRAFFIC MANG SERVS AT OCEAN REEF RD & SWANSON WAY OCEAN REEF 04/05/14	012/11	378.77	
			1202000 - TRAFFIC MANG SERVS AT OCEAN REEF RD & SWANSON WAY OCEAN REEF 04/05/14	012/11	378.77	
			1202001 - GRAND BOULEVARD JOONDALUP	012/11	906.73	
			1202002 - SHENTON AVE & DAVIDSON TERRACE JOONDALUP	012/11	637.06	
			1202004 - TRAFFIC MANG SERV SHENTON AVE & JOONDALUP DRV CURRAMBINE 30/04/14	012/11	843.67	
			1202005 - TRAFFIC MANG SERVS HEPBURN AVE KINGSLEY 30/04/14	012/11	866.63	
			1202006 - TRAFFIC MANG SERVS HEPBURN AVE KINGSLEY 01/05/14	012/11	671.46	
			1202007 - TRAFFIC MANG SERVS HEPBURN AVE KINGSLEY 01/05/14	012/11	573.88	
			1202008 - TRAFFIC MANG SERVS HEPBURN AVE KINGSLEY 02/05/14	012/11	1,159.25	
			1202009 - TRAFFIC MANG SERVS JOONDALUP DRV & DROVERS PLC JOONDALUP 28/04/14	012/11	981.41	
			1203145CR - CREDIT FOR INV 1199079 FOR JOONDALUP DRV 13/04/14 SIGNS/BARRIER BOARDS AFTERCARE		-172.19	
			1203155 - OCEAN REEF AND JOONDALUP DRIVE		990.00	
			1203155 - OCEAN REEF AND JOONDALUP DRIVE	012/11	5,842.11	
			1203157 - OCEAN REEF AND JOONDALUP DRIVE		990.00	
			1203157 - OCEAN REEF AND JOONDALUP DRIVE	012/11	5,624.06	
			1203214 - OCEAN REEF ROAD NORTH BEEMYUP TO FREEWAY		990.00	
			1203214 - OCEAN REEF ROAD NORTH BEEMYUP TO FREEWAY	012/11	5,624.04	

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Payment No	Payment Date	Payee	Invoice Description	Contract	Invoice Amount	Payment Amount
			1203216 - OCEAN REEF AND JOONDALUP DRIVE		990.00	
			1203216 - OCEAN REEF AND JOONDALUP DRIVE	012/11	6,496.35	
			1205349 - TRAFFIC MANG SERVS HEPBURN AVE/ WHITFORDS AVE HILLARYS 06/05/14	012/11	631.27	
EF039704	30/05/2014	EXCEL TRAFFIC DATA				3,506.80
			1037 - 12HR VIDEO SURVEY COCKMAN AND HEPBURN		3,506.80	
EF039966	30/05/2014	FABIAN ABATE FAMILY TRUST T/AS JOONDALUP CATERING				297.00
			381 - CATERING - FRIDAY 09/05/14		297.00	
EF039953	30/05/2014	FAIRBRIDGE WESTERN AUSTRALIA INC				306.00
			CITY 0 - PLATINUM ADVENTURE TOUR OF FAIRBRIDGE		306.00	
EF039713	30/05/2014	FAST FINISHING SERVICES				1,383.25
			50568 - BINDING OF MINUTE BOOKS		1,383.25	
098553	30/05/2014	FELIX WOJCIK				145.80
			251186 - REFUND JAPANESE COURSE -LOW NUMBERS		145.80	
EF039362	9/05/2014	FILTER DISCOUNTERS PTY LTD				148.50
			58182 - PARTS ONLY		148.50	
EF039461	16/05/2014	FILTER DISCOUNTERS PTY LTD				79.20
			58999 - PARTS		79.20	
EF039951	30/05/2014	FILTER DISCOUNTERS PTY LTD				462.00
			59159 - PARTS		462.00	
EF039324	9/05/2014	FIND WISE LOCATION SERVICES				1,615.90
			1530 - STRUCTURES - EXT CONT		1,285.90	
			1545 - LOCATION OF SERVS CNR OCEAN REEF RD & SWANSON WAY OCEAN REEF		330.00	
EF039714	30/05/2014	FIND WISE LOCATION SERVICES				3,682.80
			1523 - LOCATION SERVICES AT LEHMANN PARK KINGSLEY		473.00	
			1524 - LOCATE UNDERGROUND SERVICES AT HOOD TTC SORRENTO		473.00	
			1541 - STRUCTURES - EXT CONT		443.30	
			1546 - LOCATION OF SERVICES A AUTUMN CT DUNCRAIG		374.00	
			1563 - LOCATION OF SERVICES AT BELDON PARK		473.00	
			1573 - EARTHWORKS - EXT CONT		493.90	
			1575 - LOCATION OF SERVS CNR SHENTON AVE & PONTIAC WAY JOONDALUP		578.60	
			1584 - EARTHWORKS - EXT CONT		374.00	
098586	30/05/2014	FINES ENFORCEMENT REGISTRY				28,079.00
			MAY 2014 - LODGEMENT OF 653 RECORDS		28,079.00	
098459	23/05/2014	FOCUS SETTLEMENTS				2,113.07
			123525 - RATES REFUND		308.06	
			20/05/14 - OVERPAYMENTS OF RATES		1,805.01	
EF039459	16/05/2014	FORESTVALE TREES				12,160.50
			9459 - TREE PLANTING - EXT CONT		4,488.00	
			9660 - TREE PLANTING - EXT CONT		7,672.50	
EF039950	30/05/2014	FORESTVALE TREES				5,599.00
			9448 - TREE PLANTING		5,599.00	
EF039717	30/05/2014	FORM CONTEMPORARY CRAFT AND DESIGN INC				75.00
			34929 - SUBSCRIPTION TO MAGAZINE		75.00	
EF039514	19/05/2014	FORPARK AUSTRALIA				3,636.60

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Payment No	Payment Date	Payee	Invoice Description	Contract	Invoice Amount	Payment Amount
			31988 - SWING-A-WAY (SWS4) - BIRDS NEST STYLE		3,636.60	
EF039711	30/05/2014	FORPARK AUSTRALIA				44,196.90
			31896 - PLAY EQUIPMENT - EXT CONT		39,732.00	
			32042 - PLAY EQUIPMENT - EXT CONT		3,929.20	
			32124 - SPRING. CRITTER ASSEMBLY		535.70	
EF039462	16/05/2014	FOXTEL CABLE TELEVISION PTY LTD				125.19
			147424387 - FOXTEL CRAIGIE LC GYM		125.19	
EF039623	30/05/2014	FRANCES MARY TAYLOR T/AS ALBATROSS PRESS				90.00
			I0119 - FACILITATE TITANIC MEMORIAL VOYAGE PRESENTATION 17/04/14 LIBRARY		90.00	
098569	30/05/2014	FRANCIS JORDAN CATHOLIC SCHOOL				500.00
			22/5/14 - BEST SCHOOL ENTRY - LANTERN PARADE 2014		500.00	
EF039716	30/05/2014	FRIENDS OF WOODMAN POINT RECREATION CAMP INC				726.00
			COJPAT06-05-14 06/05/14 - PLATINUM ADVENTURE TOUR 06/05/2014		726.00	
EF039407	16/05/2014	FUJI XEROX AUSTRALIA P/L				61.97
			CM644332 - GROUND FLOOR 1-31/3/14		49.80	
			CM644333 - RECEPTION 1-31/3/14		12.17	
EF039712	30/05/2014	FUJI XEROX AUSTRALIA P/L				8,422.58
			CM720329 - PHOTOCOPYING FOR GOVERNANCE 01/04- -30/04/14		67.52	
			CM720330 - PHOTOCOPYING FOR GOVERNANCE 01/04- 30/04/14		11.17	
			CM721233 - PHOTOCOPYING FOR PRINTROOM BASEMENT 01/04-30/04/14		4,870.83	
			CM722286 - PHOTOCOPYING FOR GOVERNANCE & MARKETING 01/04-30/04/14		304.38	
			IJG3706 - PHOTOCOPYING FOR GOVERNANCE		296.58	
			X2857107 - LEASE FOR PHOTOCOPIER PRINTROOM BASEMENT 18/05-17/06/14		2,872.10	
EF039460	16/05/2014	FUNCATS				600.00
			50/2014 - ANCHORS YOUTH ACTIVITY ON 17/04/14		600.00	
EF039326	9/05/2014	G C SALES WA				319.00
			22883 - 5 X ROLLS (100 PER ROLL) 240L CLEAR BIN		319.00	
EF039724	30/05/2014	G FORCE GRAPHICS				462.00
			9860 - 3 X CAR DOOR MAGNETIC SIGNS		462.00	
098425	16/05/2014	GABRIELLE MANNELLA				65.00
			9949 - NETBALL REFUND		65.00	
EF039722	30/05/2014	GALVIN HARDWARE PTY LTD				46.12
			374433 - CLP786B112 - CLOSURE 38MM		46.12	
EF039957	30/05/2014	GAMESWORLD (WA) PTY LTD				80.96
			172674 - PUZZLES X 2, PUZZLE MATS X 2		80.96	
EF039726	30/05/2014	GARRARDS PTY LTD				385.70
			PEI-1036428 - VECTOBAC G 18KG BAGS		132.00	
			PEI-1036563 - 100X50G THROW PACKS		253.70	
098558	30/05/2014	GARY SWANN				52.00
			21034 - REFUND JUNIOR SOCCER		52.00	
EF039729	30/05/2014	GENERATION NEXT AUSTRALIA LIMITED				450.00
			568 - 2 X CONFERENCE FEES		450.00	
EF039727	30/05/2014	GENTRONICS				88.66
			W510289 - PARTS		88.66	

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EF039924	30/05/2014	GEOFF AMPHLETT				2,500.00
			ALLOW-MTG-MAY 14 - MEETING FEE MAY 2014		2,500.00	
098374	16/05/2014	GEOFFREY JOHN COWLE				1,712.35
			109032 - RATES REFUND		1,712.35	
EF039325	9/05/2014	GEOFF'S TREE SERVICES				17,275.50
			J140221 - TREE REMOVAL INCLUDING STUMP GRINDING	018/11	1,815.00	
			J140317#1 - TREE REMOVAL INCLUDING STUMP GRINDING	018/11	1,045.00	
			J140320 - TREE REMOVAL INCLUDING STUMP GRINDING	018/11	770.00	
			J140320#2 - STUMP GRINDING 451 - 600MM	018/11	1,276.00	
			J140320#3 - TREE REMOVAL INCLUDING STUMP GRINDING	018/11	3,410.00	
			J140321 - TREE REMOVAL INCLUDING STUMP GRINDING	018/11	1,045.00	
			J140321#2 - JAMES COOK PARK	018/11	2,464.00	
			J140325 - STUMP GRINDING UP TO 450MM	018/11	726.00	
			J140325#1 - SUPPLY AND OPERATE AN ELEVATED 19M WORK	018/11	797.50	
			J140325#2 - 7 HORDEN LANE	018/11	759.00	
			J140325#3 - SUPPLY AND OPERATE AN ELEVATED 16M WORK	018/11	319.00	
			J140326 - TREE REMOVAL INCLUDING STUMP GRINDING	018/11	1,045.00	
			J140328 - HODGES DRIVE	018/11	1,089.00	
			J140328#1 - SELECTIVE BRANCH REMOVAL - CANOPY 20-25M	018/11	330.00	
			J140328#2 - REMOVAL OF DEAD WOOD - CANOPY 20-25M	018/11	385.00	
EF039718	30/05/2014	GEOFF'S TREE SERVICES				18,527.30
			J140325#4 - TREE REMOVAL INCLUDING STUMP GRINDING AT LEASIDE WAY GREENWOOD	018/11	1,045.00	
			J140327 - PRUNING AROUND INSULATED SERVICE CABLES	018/11	14,666.30	
			J140401 - STUMP GRINDING VARIOUS LOCATIONS	018/11	594.00	
			J140402 - SUPPLY GROUND CREW FOR GENERAL PRUNING AT OSTLE ST MULLALOO	018/11	594.00	
			J140402#1 - TREE REMOVAL INCLUDING STUMP GRINDING AT DIAMOND DRIVE OCEAN REEF	018/11	770.00	
			J140408 - STUMP GRINDING VARIOUS LOCATIONS	018/11	858.00	
EF039366	9/05/2014	GEORGE MATHEWS				2,400.00
			12 - CHEMICAL CERTIFICATION REFRESHER		2,400.00	
EF039482	16/05/2014	GEORGE MATHEWS				3,800.00
			13 - CHEMICAL CERTIFICATE FOR NEW EMPLOYEES		3,800.00	
098503	23/05/2014	GILLIAN SMITH				1,360.84
			108776 - RATES REFUND		1,360.84	
EF039355	9/05/2014	GINNETTA BOLIVER				134.01
			06/05/14 - RE-IMBURSEMENT FOR ATTENDANCE AT CONFERENCE MARGARET RV VARIOUS ITEMS		134.01	
EF039728	30/05/2014	GIRGIS CAFE (JOONDALUP) PTY LTD				453.19

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Payment No	Payment Date	Payee	Invoice Description	Contract	Invoice Amount	Payment Amount
			5 - PLATTERS FOR CHORAL GROUP VIDEOSCREENING		277.20	
			6 - CATERING FOR FUND SCHEME MEETING		55.99	
			7 - MEAL & BEVERAGE VOUCHERS FOR JOONDALUP FESTIVAL		120.00	
EF039464	16/05/2014	GIRL GUIDES WESTERN AUSTRALIA INC				400.00
			6965 - KIDSPORT VOUCHERS		400.00	
098507	23/05/2014	GLEN & SARAH IRONMONGER				636.00
			171659 - RATES REFUND		636.00	
EF039956	30/05/2014	GOLF CAR WORLD				497.00
			9244 - REPAIR OF DAMAGE TO GOLF CART		497.00	
098314	8/05/2014	GRAHAM CLARK				6.00
			08310 - DOG REGISTRATION REFUND		6.00	
098520	23/05/2014	GRAND THEATRE COMPANY PTY LTD T/AS GRAND CINEMAS				260.00
			21/05/14 - REWARD & RECOGNITION CINEMA TICKETS FOR CRAIGIE LEISURE CENTRE		260.00	
EF039364	9/05/2014	GRAND TOYOTA				48,956.13
			F5981 - PURCHASE OF A VEHICLE		48,956.13	
EF039955	30/05/2014	GRAND TOYOTA				36,481.29
			F6157 - TOYOTA WORKMATE 4X2 2.7 L DUAL CAB		36,481.29	
EF039465	16/05/2014	GRAPEVINE ITALIAN RESTAURANT.				150.00
			17/04/14 - DINNER BOOKING FOR EMPLOYEE OF EXCELLEN		150.00	
EF039720	30/05/2014	GRASS GROWERS				5,181.44
			14306 - DISPOSAL OF MIXED GREEN WASTE APRIL 14		5,181.44	
EF039721	30/05/2014	GRASSTREES AUSTRALIA				137.50
			3764 - INSPECTION OF GRASSTREES		137.50	
EF039306	9/05/2014	Grayling Family Trust t/as SUBWAY BELDON				605.00
			B00248 - CATERING REQUIRED FOR DIE BACK TRAINING		165.00	
			B00249 - SUBWAY SANDWICHES		220.00	
			B00250 - SUBWAY SANDWICHES		220.00	
EF039432	16/05/2014	Grayling Family Trust t/as SUBWAY JOONDALUP CENTRO				45.65
			360 - ORDER FOR SUBWAY FOR INDUCTIONS		45.65	
EF039856	30/05/2014	Grayling Family Trust t/as SUBWAY JOONDALUP CENTRO				24.30
			357 - ORDER FOR SUBWAY FOR INDUCTIONS		24.30	
EF039723	30/05/2014	GREENWAY ENTERPRISES				39,157.35
			47338 - BOWSAW 60CM		32.89	
			47435 - SHADE CLOTH		178.10	
			47471 - 2 PELLETS OF TERRACOTTEM. 84 X 10KG		38,755.20	
			47530 - TAPE TECH 100M NP10013		191.16	
EF039327	9/05/2014	GREENWORX COMMERCIAL MAINTENANCE PTY LTD				2,651.74
			13201 - WOODVALE WATERS LANDSCAPE MAINT - MAR 14		2,651.74	
EF039408	16/05/2014	GREENWORX COMMERCIAL MAINTENANCE PTY LTD				141.85
			13202 - LANDSCAPE MTCE OF CURRAMBINE COMM CTR 21/03/14		141.85	

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EF039725	30/05/2014	GREENWORX COMMERCIAL MAINT PTY LTD	ENANCE			4,671.23
			13482 - LANDSCAPE MTCE AT ORIENT PARK 13/03- 13/04/14		726.00	
			13483 - SERVICE OF PLANTS AND IRRIGATION		283.69	
			13485 - LANDSCAPE MTCE OF BRAMSTON PARK 04/04/14		504.90	
			13658 - WOODVALE WATERS L/SCAPE MTCE APRIL 14		2,651.74	
			13660 - ONGOING MAINTENANCE OF BRAMSTON PARK		504.90	
EF039736	30/05/2014	GREGORY HODGE T/AS THE SWIM	FACTORY			3,250.00
			FEB 2014 - SWIM COACHING 20 HRS/WK AT \$50.00 PER HR		3,250.00	
EF039556	30/05/2014	GWEN LORRAINE ARMSTRONG				374.00
			20/02-13/05/14 - VOLUNTEER SUBSIDY REIMBURSEMENT 20/02- 13/05/14		374.00	
EF039719	30/05/2014	GYMCARE				2,447.99
			32644 - GYM EQUIPMENT REPAIRS CLC		249.70	
			33016 - PUMP BARS X 20		880.00	
			33223 - GYM EQUIPMENT REPAIRS		686.39	
			33524 - GYM EQUIPMENT REPAIRS		104.50	
			33559 - GYM EQUIPMENT REPAIRS		527.40	
EF039470	16/05/2014	HALLMARK EDITIONS PTY LTD				935.00
			K8NFTTJQHCZ - NATIONAL SMART COMMUNITIES CONFERENCE 04/06-05/06/14 MELB		935.00	
EF039569	30/05/2014	HAMERSLEY ROVERS JUNIOR FC INC				340.00
			2014012 - KIDSPORT FUNDING		340.00	
EF039409	16/05/2014	HAMES SHARLEY (WA) PTY LTD				57,927.65
			WA009289 - MULTI-STOREY CAR PARK PROJECT JOONDALUP	023/13	44,714.45	
			WA009351 - MULTI-STOREY CAR PARK PROJECT JOONDALUP	023/13	13,213.20	
EF039858	30/05/2014	HANNINGTON FAMILY TRUST T/AS SPICE	DIGITAL IMAGING			247.50
			15614 - DISABILITY COMPLIANT STICKERS		247.50	
098403	16/05/2014	HANS-AAGE DEBERITZ				750.00
			15/04/14 - PERFORMANCE		750.00	
EF039730	30/05/2014	HARBOTTLE ON-PREMISE				2,174.96
			64020 - VARIOUS DRINKS		1,203.97	
			64998 - VARIOUS DRINKS		970.99	
EF039411	16/05/2014	HART SPORT				117.50
			557884A - FINS SIZES 5-7		117.50	
098333	8/05/2014	HARVEY NORMAN				219.00
			1370809 - OLYMPUS TG630 CAMERA		219.00	
EF039307	9/05/2014	HARVEY NORMAN AV/IT SUPERSTORE OSBORNE PARK				46.20
			337830 - RD - CARPENTRY DAY LABOUR MATERIAL PUR		46.20	
EF039466	16/05/2014	HAYS PERSONNEL SERVICES PTY LTD				41,219.72
			4611474 - HIRE DEISIGNER W/E 30/03/14 IMS		1,876.05	
			4620648 - LABOUR HIRE FOR W/E 06/04/14 DEPOT		1,574.58	
			4620654 - HIRE DEISIGNER W/E 06/04/14 IMS		1,876.05	
			4630865 - IRE SPECIALIST STAFF TRANSPORT W/E 13/04/14 IMS		2,813.80	

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Payment No	Payment Date	Payee	Invoice Description	Contract	Invoice Amount	Payment Amount
			4630866 - HIRE OF PROPERTY COORDINATOR W/E 13/04/14		1,969.77	
			4630867 - HIRE DEISIGNER W/E 13/04/14 IMS		2,376.33	
			4630868 - LABOUR HIRE FOR W/E 13/04/14 DEPOT		1,266.36	
			4630869 - LABOUR HIRE FOR W/E 13/04/14 DEPOT		1,582.96	
			4630870 - HIRE SPECIALIST STAFF ELECTRICAL W/E 13/04/14 IMS		2,673.11	
			4630871 - LABOUR HIRE FOR W/E 13/04/14 DEPOT		1,582.96	
			4630872 - HIRE DEISIGNER W/E 13/04/14 IMS		1,876.05	
			4630873 - HIRE CASUAL ADMIN OFFICER W/E 13/04/14 IMS		890.97	
			4639801 - HIRE SPECIALIST STAFF TRANSPORT W/E 20/04/14 IMS		2,110.35	
			4639803 - LABOUR HIRE FOR W/E 20/04/14 DEPOT		111.74	
			4639804 - LABOUR HIRE FOR W/E 20/04/14 DEPOT		1,266.36	
			4639805 - HIRE SPECIALIST STAFF ELECTRICAL W/E 20/04/14 IMS		2,163.11	
			4639806 - LABOUR HIRE FOR W/E 13/04/14 DEPOT		1,426.06	
			4639807 - DAY LABOUR W/E 20/4/14		1,426.06	
			4639808 - LABOUR HIRE FOR W/E 20/04/14 DEPOT		949.77	
			4639809 - HIRE DEISIGNER W/E 20/04/14 IMS		1,563.38	
			4639810 - HIRE DEISIGNER W/E 27/04/14 IMS		1,563.38	
			4645455 - HIRE PROPERTY COORDINATOR W/E 20/04/14		1,991.44	
			4649606 - HIRE DEISIGNER W/E 27/04/14 IMS		1,425.80	
			4649609 - HIRE SPECIALIST STAFF ELECTRICAL W/E 27/04/14 IMS		844.14	
			4649610 - DAY LABOUR		1,069.55	
			4649612 - HIRE CASUAL ADMIN OFFICER W/E 20/04/14 IMS		550.99	
			4649613 - HIRE CASUAL ADMIN OFFICER W/E 27/04/14 IMS		398.60	
EF039958	30/05/2014	HAYS PERSONNEL SERVICES PTY LTD			58,381.93	
			4620646 - HIRE SPECIALIST STAFF TRANSPORT W/E 06/04/14 IMS		2,532.42	
			4620647 - HIRE DEISIGNER W/E 23/03/14 IMS		2,096.17	
			4620651 - HIRE SPECIALIST STAFF ELECTRICAL W/E 06/04/14 IMS		2,673.11	
			4639802 - HIRE DEISIGNER W/E 20/04/14 IMS		1,901.06	
			4639811 - LABOUR HIRE FOR W/E 20/04/14 DEPOT		1,017.65	
			4649607 - LABOUR HIRE FOR W/E 27/04/14 DEPOT		949.77	
			4649608 - LABOUR HIRE FOR W/E 27/04/14 DEPOT		949.77	
			4649611 - LABOUR HIRE FOR W/E 27/04/14 DEPOT		949.77	
			4649614 - LABOUR HIRE FOR W/E 27/04/14 DEPOT		937.84	
			4657182 - HIRE SPECIALIST STAFF TRANSPORT W/E 04/05/14 IMS		2,637.94	

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			4657183 - HIRE PROPERTY COORDINATOR W/E 27/04/14		891.65	
			4657184 - HIRE PROPERTY COORDINATOR W/E 04/05/14		984.89	
			4657185 - HIRE DEISIGNER W/E 04/05/14 IMS		2,376.33	
			4657186 - HIRE SPECIALIST STAFF ELECTRICAL W/E 04/05/14 IMS		2,673.11	
			4657187 - HIRE DEISIGNER W/E 04/05/14 IMS		1,876.05	
			4657188 - HIRE CASUAL ADMIN OFFICER W/E 04/05/14 IMS		656.50	
			4665414 - LABOUR HIRE FOR W/E 04/05/14 DEPOT		1,247.74	
			4665415 - LABOUR HIRE FOR W/E 04/05/14 DEPOT		1,247.74	
			4665416 - LABOUR HIRE FOR W/E 04/05/14 DEPOT		1,247.74	
			4665417 - LABOUR HIRE FOR W/E 04/05/14 DEPOT		1,297.01	
			4666002 - HIRE DEISIGNER W/E 11/05/14		1,876.05	
			4670260 - HIRE SPECIALIST STAFF TRANSPORT W/E 11/05/14		2,602.77	
			4670261 - HIRE PROPERTY COORDINATOR W/E 11/05/14		2,429.38	
			4670262 - HIRE DEISIGNER W/E 11/05/14		2,475.13	
			4670263 - HIRE SPECIALIST STAFF ELECTRICAL W/E 11/05/14		2,673.11	
			4670264 - STAFF W/E 11/05/14		351.70	
			4675448 - LABOUR HIRE FOR W/E 11/05/14 DEPOT		1,266.36	
			4675449 - LABOUR HIRE FOR W/E 11/05/14 DEPOT		1,582.96	
			4675450 - LABOUR HIRE FOR W/E 11/05/14 DEPOT		1,582.96	
			4680281 - HIRE SPECIALIST STAFF TRANSPORT W/E 18/05/14		2,462.08	
			4680282 - HIRE PROPERTY COORDINATOR W/E 18/05/14		2,495.04	
			4680283 - HIRE SPECIALIST STAFF ELECTRICAL W/E 18/05/14		2,673.11	
			4680284 - HIRE DEISIGNER W/E 18/05/14		1,876.05	
			4680285 - STAFF W/E 18/05/14		890.97	
098366	16/05/2014	HEATHER DAY				47.00
			144377 - REFUND FOR KINDY GYM CLC		47.00	
EF039412	16/05/2014	HEATHRIDGE IGA				276.46
			134528 - HEALTH WATCH CATERING SUPPLIES		69.11	
			145637 - PLATINUM ADVENTURE CATERING FOR EVENTS		20.46	
			3053 - PLATINUM ADVENTURE CATERING FOR EVENTS		186.89	
EF039732	30/05/2014	HEATHRIDGE IGA				219.07
			35608 - SUPPLIES & CONSUMABLES FOR DROPIN PROG		88.63	
			41173 - SUPPLIES & CONSUMABLES FOR DROPIN PROG		130.44	
098413	16/05/2014	HELEN COPLIN				172.75
			234855 - REFUND FOR 3 MONTH GROUP FITNESS MEMBERSHIP CLC		172.75	
098497	23/05/2014	HELENA RUNCIMAN				156.00
			21051 - JUNIOR SOCCER REFUND		156.00	

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Payment No	Payment Date	Payee	Invoice Description	Contract	Invoice Amount	Payment Amount
EF039330	9/05/2014	HENDER LEE ELECTRICAL CONTRACTORS PTY LTD				79,120.45
			159 - ILUKA DISTRICT OPEN SPACE LIGHTING PROJECT	030/13	79,120.45	
EF039414	16/05/2014	HENDER LEE ELECTRICAL CONTRACTORS PTY LTD				38,699.55
			163 - ILUKA DISTRICT OPEN SPACE LIGHTING PROJECT	030/13	38,699.55	
EF039777	30/05/2014	HERITAGE BAKEHOUSE				319.50
			15639 - SUPPLY PIES & ROLLS		183.00	
			15891 - SUPPLY PIES & ROLLS		136.50	
098272	2/05/2014	HESTA				753.95
			F/E 25/4/14 - SUPERANNUATION PAYMENT		753.95	
098343	16/05/2014	HESTA				723.14
			F/E 09/05/14 - PAYROLL DEDUCT F/E 09/05/14 SUPER		723.14	
098532	30/05/2014	HESTA				691.98
			F/E 23/05/2014 - SUPERANNUATION PAYMENT F/E 23/05/2014		691.98	
EF039529	30/05/2014	HIGH FLYER TRAMPOLINE & GYM ACADEMY				200.00
			420 - TERM 2 2014 GYMNASTICS LESSONS		200.00	
EF039410	16/05/2014	HILLARYS NEWS ROUND				232.70
			278735 - NEWSPAPERS WHITFORDS LIBRARY 03/03- 30/03/14		120.38	
			280341 - NEWSPAPERS WHITFORDS LIBRARY 31/03- 27/04/14		112.32	
EF039961	30/05/2014	HILLS RANGERS FOOTBALL CLUB INC				185.00
			30 - 2014 YEAR 11 FEES KIDSPORTS		185.00	
EF039657	30/05/2014	HOLCIM (AUSTRALIA) PTY LTD				5,383.82
			9401266115 - 25 MPA 14MM MAXIMUM AGGREGATE	003/11	432.74	
			9401271210 - 25 MPA 14MM MAXIMUM AGGREGATE	003/11	275.44	
			9401273358 - 25 MPA / 14MM		1,082.82	
			9401280267 - BEDDI ROAD CONCRETE	003/11	338.36	
			9401282623 - 25 MPA 14MM MAXIMUM AGGREGATE	003/11	275.44	
			9401285041 - HOOD TERRACE CONCRETE	003/11	275.44	
			9401291409 - 25 MPA/14MM MAXIMUM AGGREGATE SIZE	003/11	306.90	
			9401291410 - 25 MPA/14MM MAXIMUM AGGREGATE SIZE	003/11	214.72	
			9401291411 - 25 MPA/14MM MAXIMUM AGGREGATE SIZE	003/11	338.36	
			9401291412 - 25 MPA/14MM MAXIMUM AGGREGATE SIZE	003/11	279.84	
			9401293883 - 25 MPA/14MM MAXIMUM AGGREGATE SIZE		527.12	
			9401295592 - 25 MPA/14MM MAXIMUM AGGREGATE SIZE	003/11	401.28	
			9401303189 - 25 MPA/14MM MAXIMUM AGGREGATE SIZE		275.44	
			9401308581 - REFER INV 9401273358		-17.60	
			9401311254 - STANDARD 25/14/80 HEATHRIDGE		377.52	
EF039908	30/05/2014	HOLCIM (AUSTRALIA) PTY LTD T/AS WEMBLEY CEMENT				23,079.32
			9401270893 - GRATED COVER RAISED/FLUSH 25MM WITH LOCK	002/13	3,675.10	

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Payment No	Payment Date	Payee	Invoice Description	Contract	Invoice Amount	Payment Amount
			9401270894 - 225MM DIAMETER CLASS 4 PRECAST CONCRETE		899.80	
			9401270894 - 225MM DIAMETER CLASS 4 PRECAST CONCRETE	002/13	3,100.02	
			9401273506 - CONVERSION SLAB		440.00	
			9401278315 - RE INVOICE 9401270894		-899.80	
			9401280432 - SOAKWELL LINER 1800X1200	002/13	1,764.40	
			9401305780 - SOAKWELL COVER 1750 X 150 CONVERSION SLA	002/13	449.90	
			9401306199 - CREDIT FOR INV 9401273506		-440.00	
			9401306800 - SOAKWELL LINER 1800X1200 BARRANJOEY WAY DRAINAGE UPGRADE	002/13	1,489.40	
			9401306801 - GRATED COVER RAISED/FLUSH 25MM WITH LOCK DEEPDENE PL	002/13	741.40	
			9401306802 - GRATED COVER RAISED/FLUSH 25MM WITH LOCK EXODON PL	002/13	426.80	
			9401306803 - GRATED COVER RAISED/FLUSH 25MM WITH LOCK URBHANS WAY	002/13	2,224.20	
			9401311380 - SOAKWELL BASE 2050 X 150 WITH 600 BLOCK TRUSLOVE WAY DRAINAGE UPGRADE	002/13	3,077.80	
			9401313187 - SOAKWELL LINER 1800X1200 - MARMION	002/13	657.80	
			9401313188 - UNIVERSAL SIDE ENTRY -OCEAN REEF RD CRAI	002/13	1,102.20	
			9401321060 - GRATED COVER RAISED-OCEAN REEF RD CRAIGI	002/13	4,370.30	
098406	16/05/2014	HOLLY GRETTON				201.00
			21015 - REFUND FOR TUESDAY PM NETBALL CLC		201.00	
EF039469	16/05/2014	HOSPITALITY ACCESSORIES				308.00
			19231 - HIRE OF 9M OF RED CARPET FOR EVENT		308.00	
098301	2/05/2014	HOSTPLUS				538.87
			F/E 25/4/14 - SUPERANNUATION PAYMENT		538.87	
098445	16/05/2014	HOSTPLUS				609.86
			F/E 09/05/14 - PAYROLL DEDUCT F/E 09/05/14 SUPER		609.86	
098587	30/05/2014	HOSTPLUS				646.07
			F/E 23/05/2014 - SUPERANNUATION PAYMENT F/E 23/05/2014		646.07	
EF039974	30/05/2014	HUGO AGUILAR LOPEZ				1,000.00
			35 - HIRE OF STAGE MANAGER FOR FESTIVAL		1,000.00	
EF039331	9/05/2014	HYDER CONSULTING PTY LIMITED				23,617.88
			ON100032242 - CONSULTANCY TO SUPPORT THE PROCESS OF		6,065.18	
			ON100032899 - CONSULTANCY TO SUPPORT THE PROCESS OF		7,957.40	
			ON100033194 - CONSULTANCY TO SUPPORT THE PROCESS OF		9,595.30	
EF039467	16/05/2014	HYDROQUIP PUMPS				63,651.50
			35815 - CASTLEFERN PARK VARIOUS REPAIRS TOM PUMP	016/13	27,190.90	
			35817 - BELDON RESERVE (PROJECT) MATERIALS NEW PUMP	016/13	36,460.60	
EF039959	30/05/2014	HYDROQUIP PUMPS				132,090.20

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			35877 - MCDONALD RESERVE REPARIS TO PUMP	016/13	1,742.40	
			35878 - WARRANDYTE RESERVE PUMP REPAIRS	016/13	12,101.10	
			35879 - FAIRWAY PARK PUMP UNIT SERVICING	016/13	4,045.80	
			35880 - CENTRAL PARK WEST PUMP UNIT SERVICING	016/13	9,328.00	
			35908 - DELAMERE PARK PUMP REMOVAL	016/13	18,012.50	
			35909 - MATERIALS MARK-UP (PUMPS, COMPONENTS & M	016/13	10,912.00	
			35910 - MATERIALS MARK-UP (PUMPS, COMPONENTS & M	016/13	8,525.00	
			35934 - MATERIALS MARK-UP (PUMPS, COMPONENTS & M	016/13	14,274.70	
			35935 - MATERIALS MARK-UP (PUMPS, COMPONENTS & M	016/13	10,972.50	
			35936 - JUNIPER PUMP UNIT SERVICING	016/13	10,842.70	
			35937 - PENISTONE EAST PUMP UNIT SERVICING	016/13	1,170.40	
			35938 - OTAGO RESERVE (MAINTENANCE)	016/13	2,116.40	
			35939 - THREE PERSON DIVING TEAM INC ALL SUPPORT LAKE WET WELL / AERATOR CLEANING & INSPE	016/13	5,148.00	
			35940 - SIR JAMES MCCUSKER PARK REPAIR PUMP	016/13	396.00	
			35941 - FLINDERS PARK LAKE REPAIRS TO PUMP	016/13	275.00	
			35942 - AERATOR / FOUNTAIN INSPECTION VARIOUS AREA	016/13	3,861.00	
			35943 - CENTRAL PARK INSPECT, CLEAN AERATORS	016/13	1,287.00	
			35952 - BRIDGEWATER RESERVE VARIOUS REPAIRS	016/13	12,434.40	
			35953 - LEEWARD PARK BORE CLEAN	016/13	1,705.00	
			35954 - BROADBEACH PARK REPAIR AERATOR	016/13	2,940.30	
EF039417	16/05/2014	ID CONSULTING PTY LTD				5,940.00
			9694 - FORECAST I.D SUBSCRIPTION FEE BALANCE		5,940.00	
098273	2/05/2014	IIML (IOOF)				146.82
			F/E 25/4/14 - SUPERANNUATION PAYMENT		146.82	
098346	16/05/2014	IIML (IOOF)				146.82
			F/E 09/05/14 - PAYROLL DEDUCT F/E 09/05/14 SUPER		146.82	
098535	30/05/2014	IIML (IOOF)				146.82
			F/E 23/05/2014 - SUPERANNUATION PAYMENT F/E 23/05/2014		146.82	
098342	16/05/2014	IKEA				949.85
			14/05/14 4000788395 - ANCHORS YOUTH CAFE FURNITURE & EQUIPMENT		949.85	
EF039740	30/05/2014	IMATEC DIGITAL				477.00
			69671 - A4 AND A3 CEO AWARDS CERTIFICATES		477.00	
EF039473	16/05/2014	IMPACT PANEL AND PAINT PTY LTD				1,000.00
			1020 - INSURANCE EXCESS FOR HYUNDAI ILOAD		1,000.00	
EF039963	30/05/2014	IMPACT PANEL AND PAINT PTY LTD				913.47
			1019 - PANEL BEATING OF VEHICLE		913.47	
098321	8/05/2014	INES ELLOY				91.00

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Payment No	Payment Date	Payee	Invoice Description	Contract	Invoice Amount	Payment Amount
			241708 - SWIMMING FEE REFUND		91.00	
098302	2/05/2014	ING LIFE LIMITED				224.03
			F/E 25/4/14 - SUPERANNUATION PAYMENT		224.03	
098446	16/05/2014	ING LIFE LIMITED				215.09
			F/E 09/05/14 - PAYROLL DEDUCT F/E 09/05/14 SUPER		215.09	
098588	30/05/2014	ING LIFE LIMITED				247.51
			F/E 23/05/2014 - SUPERANNUATION PAYMENT F/E 23/05/2014		247.51	
098498	23/05/2014	INGLEWOOD UNITED SOCCER CLUB				200.00
			6052014 - KIDSPORT		200.00	
EF039739	30/05/2014	INSIGHT CALL CENTRE SERVICES				12,335.41
			71134 - OVERCALLS FEE MARCH 14		6,236.29	
			71544 - OVERCALLS FEE APRIL 14		6,099.12	
EF039538	30/05/2014	INSTITUTE OF PUBLIC WORKS ENG (NSW)	AUST LTD			1,080.00
			83813 - 2014 IPWEA WORKSHOP REGISTRATION. PLANT & VEHICLE MANG WORKSHOP MAY 14		1,080.00	
EF039416	16/05/2014	INSTITUTE OF PUBLIC WORKS ENG (WA)	AUST LTD			2,600.00
			VDN4LLCG9KQ - 2014 STATE CONFERENCE 11-/03-14/03/14		2,600.00	
EF039742	30/05/2014	INSTITUTE OF SURVEYING AND CIVIL TRAINING PTY LTD	CIVIL DESIGN			1,210.00
			140204 - WA- 12D MODEL TRAINING COURSE		1,210.00	
EF039741	30/05/2014	INTEGRAL DEVELOPMENT				10,657.90
			5685 - REGISTRATION LEADERSHIP AND MANAGEMENT TRAINING 360 SURVEY & COACHING SESSIONS		385.00	
			5727 - LEADERSHIP DEVELOPMENT 360 SURVEYS		10,272.90	
EF039743	30/05/2014	INTEWORK INC				8,613.00
			J0005614 - BBQ MAINTENANCE APRIL 14 VARIOUS AREAS	035/13	8,613.00	
EF039534	30/05/2014	IPAA - WA DIVISION				650.00
			28033 - INTRODUCTION TO POLICY WORK 27/05/14		650.00	
098559	30/05/2014	IRA GIBBS				13.50
			261365 - REFUND ART FOR KIDS		13.50	
EF039781	30/05/2014	ISENTIA				861.76
			MN0515082 - MEDIA MONITORING MAY 2014		861.76	
EF039472	16/05/2014	ISUBSCRIBE PTY LTD				91.95
			22263 - SUBSCRIPTIONS		21.95	
			22279 - SUBSCRIPTIONS		70.00	
EF039962	30/05/2014	ISUBSCRIBE PTY LTD				3,616.40
			22457 - SUBSCRIPTIONS		390.00	
			22487 - SUBSCRIPTIONS		3,226.40	
098291	2/05/2014	IVICA KOCESKI				74.06
			BID 14535 - REFUND OF HIRE FEE		74.06	
EF039630	30/05/2014	J BLACKWOOD & SON LTD				1,724.94
			PEWR2230 - RAGS 15KG		69.37	
			PEWT5525 - BOLT & NUT 16 X 70		142.56	
			PEWT5526 - BOLT & NUT 16 X 50		66.08	
			PEWT5934 - WASHER 16 X 30 X 3MM		9.50	
			PEWV1873 - 0458 6258 - CABLE STRIPPERS		189.95	

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Payment No	Payment Date	Payee	Invoice Description	Contract	Invoice Amount	Payment Amount
			PEWV3872 - 02827304 BOLT & NUT 16 X 100 MM		198.32	
			PEWV4945 - 0410 1966 - POURER		105.15	
			PEWV6013 - 02827207 BOLT & NUT 16 X 90 MM		88.20	
			PEWV6948 - 0282 6606 - BOLT & NUT 16 X 60		58.03	
			PEWW2689 - PHILLIP SCREWS S/STEEL		9.47	
			PEWX1951 - AUGER 14MM		69.99	
			PEWX1952 - BOLT CUTTERS		189.10	
			PEWX5194 - D SHACKLE 13MM		21.78	
			PEWX9807 - MEASURING JUG		75.50	
			PEWY0168 - RAGS 15KG		104.05	
			PEWY0169 - WD 40		137.81	
			PEWY0170 - LUBE SPRAY INOX		190.08	
098573	30/05/2014	JACKIE & DARREN GUELF				535.60
			RIM40296 812056 - CROSSOVER SUBSIDY		267.80	
			RIM40313 - CROSSOVER SUBSIDY		267.80	
EF039299	9/05/2014	JACKSON MCDONALD				7,161.05
			409882 - LEGAL FEES		7,161.05	
EF039542	30/05/2014	JACKSON MCDONALD				9,278.06
			411633 - LEGAL FEES		9,278.06	
EF039638	30/05/2014	JAMES BENNETT PTY LTD				3,627.29
			3040078 - STOCK AS SELECTED		11.90	
			3040079 - STOCK AS SELECTED		111.91	
			3040080 - STOCK AS SELECTED		339.75	
			3040081 - STOCK AS SELECTED		24.50	
			3040082 - STOCK AS SELECTED		168.60	
			4333710 - STOCK AS SELECTED		24.50	
			4333711 - STOCK AS SELECTED		48.99	
			4334326 - STOCK AS SELECTED		10.50	
			4334327 - STOCK AS SELECTED		16.09	
			4334328 - STOCK AS SELECTED		23.41	
			4334329 - STOCK AS SELECTED		27.97	
			4335226 - STOCK AS SELECTED		96.55	
			4335227 - STOCK AS SELECTED		27.99	
			4335228 - STOCK AS SELECTED		51.86	
			4503757 - STOCK AS SELECTED		10.50	
			4503758 - STOCK AS SELECTED		49.63	
			4503759 - STOCK AS SELECTED		51.75	
			4503760 - STOCK AS SELECTED		26.22	
			4504558 - STOCK AS SELECTED		220.32	
			4504559 - STOCK AS SELECTED		129.40	
			PS0175582 - ADULT FICTION PROFILED BOOKSTOCK		58.02	
			PS0175689 - ADULT FICTION PROFILED BOOKSTOCK		167.92	
			PS0176027 - ADULT FICTION PROFILED BOOKSTOCK		116.14	
			PS0219791 - ADULT FICTION PROFILED BOOKSTOCK		569.38	
			PS0240878 - ADULT FICTION PROFILED BOOKSTOCK		153.92	
			PS0240882 - ADULT FICTION PROFILED BOOKSTOCK		55.96	
			PS0241060 - ADULT FICTION PROFILED BOOKSTOCK		400.18	
			PS0241505 - ADULT FICTION PROFILED BOOKSTOCK		406.73	

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Payment No	Payment Date	Payee	Invoice Description	Contract	Invoice Amount	Payment Amount
			PS0250661 - ADULT FICTION PROFILED BOOKSTOCK		226.70	
098271	2/05/2014	JANE MAREE SHAW				267.80
			806824 - CROSSOVER SUBSIDY		267.80	
098405	16/05/2014	JANET HELEN & MICHAEL ROBERT	FIELD			62.73
			124215 - RATES REFUND		62.73	
098381	16/05/2014	JANEY WILSON				30.00
			8310APR14 - DOG REGISTRATION REFUND		30.00	
098400	16/05/2014	JANIS DOYLE				308.00
			371 - REFUND FOR 12 MONTH FLEXIBLE PAYMENT PLAN MULTI ACCESS MEMBERSHIP CLC		308.00	
EF039747	30/05/2014	JANSEN AUDIO				1,738.00
			4829 - SUPPLY OF A CD PLAYER		418.00	
			4830 - REPLACEMENT OF SPEAKERS IN MAIN STUDIO		1,320.00	
EF039367	9/05/2014	JARDINE AUSTRALIAN INSURANCE PTY LTD T/AS LOCAL	BROKERS			3,660.25
			062-181247 - PUBLIC LIABILITY RESIDENTS & RATEPAYERS ASSOCIATION OF THE CITY OF JOONDALUP		3,660.25	
EF039745	30/05/2014	JASON SIGNMAKERS				24,486.00
			151980 - SUPPLY AND INSTALLATION OF PARK SIGNS TO GREENWICH PARK		1,749.00	
			151981 - SUPPLY AND INSTALLATION OF PARK SIGNS PINNAROO POINT COASTAL FORESHORE		1,749.00	
			151982 - SUPPLY AND INSTALLATION OF PARK SIGN FOR KANANGRA PARK		1,749.00	
			152160 - TIMBER PARK SIGNS VARIOUS LOCATIONS		19,239.00	
098570	30/05/2014	JAYDE MCCracken				195.40
			05492 - REFUND OF POUND FEES (HARDSHIP)		195.40	
EF039329	9/05/2014	JAYPOINT NOMINEES PTY LTD T/AS FIRE	HECS			1,228.70
			10461 - JOOND ADMIN INSTALLTION OF NEW THERMAL DETECTOR FOR PLANNING KITCHEN	014/13	1,228.70	
EF039413	16/05/2014	JAYPOINT NOMINEES PTY LTD T/AS FIRE	HECS			1,567.50
			11566 - CIVIC CHAMBERS ATTEND TO CALL OUT ON 13/03/14	014/13	280.50	
			11624 - CRAIGIE LEIS CTR ATTEND TO CALL OUT 22/03/14	014/13	561.00	
			12096 - JOONDALUP CIVIC BASEMENT FIRE DOOR REPAIRS	014/13	231.00	
			12842 - CIVIC CHAMBERS FIRE SPRINKLER TESTING FEB-APRIL 2014	014/13	495.00	
EF039735	30/05/2014	JAYPOINT NOMINEES PTY LTD T/AS FIRE	HECS			8,259.90
			11751 - FIRE EXTINGUISHERS SERV & INSPECT AT THE DEPOT		5,963.10	
			12311 - CRAIGIE LEIS CENTRE AFTER HOURS CALL OUT 08/04/14	014/13	570.90	
			12749 - JOONDALUP LIBRARY REPAIRS TO FIRE DOORS	014/13	708.40	
			12750 - CRAIGIE LEISURE CENTRE REPAIRS TO FIRE DOORS	014/13	1,017.50	
EF039548	30/05/2014	JB & SM MCGRATH T/AS DREAM STATE CIRCUS				3,433.49

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Payment No	Payment Date	Payee	Invoice Description	Contract	Invoice Amount	Payment Amount
			INV-0128 - PROGRAMMING ACTIVITY FESTIVAL 2014		3,433.49	
098391	16/05/2014	JB COMMERICAL				4,961.16
			07/05/14 - PURCHASE OF MARKETING DIGITAL CAMERA CANON 5DII PRO & ACCESSORIES		4,961.16	
EF039748	30/05/2014	JB HI-FI JOONDALUP				478.01
			102387371-98 - CANON POWERSHOT SX700HS DIGITAL CAMERA		478.01	
EF039751	30/05/2014	JBK FAMILY TRUST T/AS JULIES BO KENNELS & CATTERY	BOARDING			528.00
			170414 - DAILY ACCOMMODATION AND SUSTENANCE FEE	021/13	528.00	
098367	16/05/2014	JEFFREY ERNST				6.00
			8310APR14 - DOG REGISTRATION REFUND		6.00	
098370	16/05/2014	JENNIFER DAVY				45.00
			8310APR14 - DOG REGISTRATION REFUND		45.00	
EF039583	30/05/2014	JENNIFER NEBEL				150.00
			CURTIN UNIVERSITY - REIMBURSEMENT CURATING DESIGN SEMINAR		150.00	
EF039737	30/05/2014	JENNY HAYNES				280.00
			14/05/14 - HONORARIUM FOR SITTING ON PANEL FOR COMMUNITY ART EXHIBITION		280.00	
098411	16/05/2014	JILL BRADSHAW				275.00
			251022 - REFUND FOR 3 MONTH PLATINUM FITNESS MEMBERSHIP CLC		275.00	
EF039308	9/05/2014	JILL DAVIS				340.00
			280414 - BUS DUTIES REIMBURSEMENT		340.00	
098560	30/05/2014	JO BLOOMFIELD				141.00
			21037 - REFUND JUNIOR SOCCER COURSE		141.00	
098283	2/05/2014	JOAN ELIZABETH BARRITT				400.00
			APRIL 2014 - PAYMENT OF ACCOUNT		400.00	
098490	23/05/2014	JOBE JANCOS				549.45
			185391 - REFUND FOR 12 MONTH UPFRONT GYM MEMBERSHIP CLC		549.45	
098401	16/05/2014	JOE GIOFFRE				52.00
			21344 - REFUND FOR PM JUNIOR SOCCER CLC		52.00	
098488	23/05/2014	JOHN & SUSAN TOYNE				62.27
			145147 - RATES REFUND		62.27	
EF039303	9/05/2014	JOHN CHESTER				2,136.13
			MAY 14 - CONF AQUITTANCE MAIN STREET SA STATE CONFERENCE		2,136.13	
EF039553	30/05/2014	JOHN CHESTER				2,500.00
			ALLOW-MTG-MAY 14 - MEETING FEE MAY 2014		2,500.00	
EF039300	9/05/2014	JOHN EARLEY				100.00
			120414 - FACILITATE CRIMINAL PROFILING SESSION AT		100.00	
EF039380	16/05/2014	JOHN EARLEY				100.00
			MAY 2014 - FACILITATE CRIMINAL PROFILING SESSION AT		100.00	
EF039388	16/05/2014	JOHN HUDSON FRIENDS OF MARITANA BUSH (VOLUNTEERS)				169.24
			08/05/14 - COSTS ASSOCIATED WITH OPERATING THE BUSHLAND FRIENDS GROUP		169.24	
098397	16/05/2014	JOHN WHELEHAN				104.00

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Payment No	Payment Date	Payee	Invoice Description	Contract	Invoice Amount	Payment Amount
			21048 - JUNIOR SOCCER REFUND		104.00	
098419	16/05/2014	JOHNATON YUM				26.00
			245240 - SWIMMING LESSONS REFUND		26.00	
EF039744	30/05/2014	JOONDALUP DRIVE MEDICAL CENTRE				7,142.10
			1666824LT - BASELINE MEDICAL		130.00	
			1666826LT - BACK STRENGTH		80.00	
			167547LT - BASELINE MEDICAL & MUSCULOSKELETAL STRENGTH ASSESSMENT		172.00	
			167548LT - BACK STRENGTH		80.00	
			167764SJ - FLU VACCINES		5,330.60	
			167996LT - BASELINE MEDICAL & MUSCULOSKELETAL STRENGTH ASSESSMENT		172.00	
			167997LT - BACK STRENGTH		80.00	
			168053AS - BASELINE MEDICAL		130.00	
			168055AS - BACK STRENGTH		80.00	
			168056AS - BASELINE MEDICAL		130.00	
			168057AS - BACK STRENGTH		80.00	
			168462LT - BASELINE MEDICAL		130.00	
			168463LT - BACK STRENGTH		80.00	
			169512KM - MEDICAL REPORT		467.50	
EF039476	16/05/2014	JOONDALUP GOLF MANAGEMENT (AUST) P/L				9,083.50
			94183 - VENUE HIRE		9,083.50	
098521	23/05/2014	JOONDALUP HEALTH CAMPUS				203.00
			ANAM8357 MN00587483 - EMERGENCY DEPT VISIT INJURED HAND FESTIVAL CONTRACTOR		203.00	
EF039385	16/05/2014	JOONDALUP KINROSS JUNIOR FOOTBALL CLUB				1,005.00
			201280 - KIDSPORTS VOUCHERS		1,005.00	
EF039547	30/05/2014	JOONDALUP KINROSS JUNIOR FOOTBALL CLUB				310.00
			201282 - KIDSPORT FUNDING		310.00	
EF039965	30/05/2014	JOONDALUP LAKERS BASKETBALL CLUB				140.00
			14-1 - KIDSPORTS FOR WINTER 2014 REGISTRATION FEES		140.00	
EF039383	16/05/2014	JOONDALUP LAKERS HOCKEY CLUB				600.00
			4669 - JUNIOR HOCKEY FEE		200.00	
			4670 - JUNIOR HOCKEY FEE		200.00	
			4671 - JUNIOR HOCKEY FEE		200.00	
EF039545	30/05/2014	JOONDALUP LAKERS HOCKEY CLUB				200.00
			4105 - JUNIOR HOCKEY FEE		200.00	
098447	16/05/2014	JOONDALUP LIBRARY PETTY CASH				128.05
			P/E 08/05/14 - REIMBURSEMENT OF PETTY CASH W/E 08/05/14		128.05	
EF039474	16/05/2014	JOONDALUP PHOTO-DESIGN				1,854.50
			L1223 - PHOTOGRAPHY FOR BUSINESS SEMINAR/EVENT 30/04/14		225.00	
			L1240 - PHOTOGRAPHIC SERVICES 16/04/14 CITIZENSHIP		1,204.50	
			L1243 - PHOTOGRAPHY SERVICES FOR ANZAC DAY		425.00	
EF039475	16/05/2014	JOONDALUP PLUMBING SERVICES				43,390.17
			2569 - WINDERMERE PARK CLUBROOMS REPAIR LEAKING CISTERNS	038/11	199.10	
			2570 - SORRENTO NORTH TOILETS REPLACE SHOWER ROSE	038/11	192.50	

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			2571 - CRAIGIE LANGUAGE CENTRE VARIOUS REPAIRS	038/11	166.98	
			2572 - NEIL HAWKINS PARK REPAIRS TO PIPE IN PUMP PIT	038/11	748.00	
			2573 - CURRAMBINE COMMUNITY CTR CAMERA & RECORD DRAINS	038/11	688.60	
			2574 - GLENGARRY PARK DUNCRAIG REPAIR DAMAGED TAP TO DRINK FOUNTAIN	038/11	86.90	
			2575 - CIVIC CENTRE REPAIRS TO TOILETS	038/11	66.00	
			2576 - FLINDERS PARK HALL VARIOUS REPAIRS	038/11	303.49	
			2577 - SORRENTO SOUTH REPAIR TOILETS	038/11	283.03	
			2578 - CURRAMBINE COMMUNITY CTR VARIOUS REPAIRS	038/11	363.00	
			2579 - CRAIGIE LEIS CTR CLEAR BLOCKED DRAINS	038/11	737.00	
			2580 - NEIL HAWKINS PARK REPAIR TOILETS	038/11	130.90	
			2581 - ROB BADDOCK HALL REPLACE SENSOR TO MINIBOIL	038/11	222.53	
			2582 - REPAIRS TO SEWER PUMPS VARIOUS AREAS	038/11	20,342.64	
			2583 - MILDENHALL INSTALL UNDER FLASHING IN BOX GUTTER	038/11	1,119.80	
			2584 - CRAIGIE LEIS CTR REPAIRS TO TAP IN CHANGEROOMS	038/11	114.51	
			2585 - WHITFORDS LIBRARY CLEAR BLOCKED DRAINS	038/11	211.75	
			2586 - SORRENTO SOUTH REPAIR TOILET CISTERNS	038/11	121.00	
			2587 - SORRENTO TENNIS CLUB REPLACE VALVE BOX IN LAWN AREA	038/11	88.00	
			2588 - SORRENTO SOUTH TOILETS VARIOUS REPAIRS	038/11	585.75	
			2589 - JOONDALUP ADMIN 1ST FLOOR REPAIR LADIES TOILETS	038/11	155.54	
			2590 - WARWICK COMM CARE CTR REPLACE FILTERS TO MINIBOILS	038/11	495.00	
			2591 - FLINDERS PARK HALL REPAIR WATER LEAK IN MAIN HALL	038/11	121.00	
			2592 - JOONDALUP FESTIVAL CONNECT WATER TO BAR		660.00	
			2593 - ANIMAL BEACH EMPTY SAND TRAPS & FLUSH LINES	038/11	242.00	
			2594 - WARWICK COMM CARE CTR CLEAR BLOCKED KITCHEN SINK	038/11	151.25	
			2595 - HILLARYS PARK TOILETS CHECK WATER PRESSURE	038/11	151.25	
			2596 - ADMIRAL PARK CLEAR BLOCKED TOILETS	038/11	90.75	
			2597 - CRAIGIE LEIS CTR REPLACE FLOW SWITCHES & CABLE	038/11	1,017.50	
			2598 - JOONDALUP LIBRARY REPAIRS TO CISTERN	038/11	181.83	
			2599 - HILLARYS PARK REPAIR GUTTERS & DOWNPIPES	038/11	209.00	
			2600 - BELDON PARK REPAIR TOILETS	038/11	295.24	
			2601 - JOONDALUP LIBRARY CLEAR BLOCKED TOILET	038/11	232.43	
			2602 - JOONDALUP ADMIN CHECK DRAINS ON 3RD FLOOR BALCONY	038/11	121.00	

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Payment No	Payment Date	Payee	Invoice Description	Contract	Invoice Amount	Payment Amount
			2603 - JOONDALUP ADMIN REPAIR LEAKING TAPS IN TOILETS 2ND FLOOR	038/11	71.50	
			2604 - MAMO PARK REPAIRS TO DRINK FOUNTAIN	038/11	250.91	
			2605 - CRAIGIE LEIS CTR CLEAR- BLOCKED DRAINS	038/11	242.00	
			2606 - JOONDALUP ADMIN 1ST FLOOR KITCHEN REPLACE WASTE FITTINGS TO SINK	038/11	116.93	
			2607 - PINNAROO POINT REPAIR TOILETS	038/11	371.14	
			2608 - JOONDALUP ADMIN 2ND FLOOR KITCHEN REPLACE FILTER	038/11	272.69	
			2609 - WOODVALE LIBRARY REPAIR DAMAGED DOWNPIPE	038/11	143.00	
			2610 - CALECTASIA HALL REPAIR TAP TO MINIBOIL	038/11	214.83	
			2611 - BLACK BOY PARK REPAIR TOILETS	038/11	181.61	
			2612 - ROB BADDOCK HALL REPAIR SINK	038/11	68.86	
			2613 - EMERALD PARK CLUBROOMS CLEAR ALL GUTTERS & DOWNPIPES REPAIR BROKEN DOWNPIPE CLEAR GRATINGS	038/11	71.83	
			2614 - WARRANDYTE CLUBROOMS VARIOUS REPAIRS	038/11	124.08	
			2628 - CENTRAL PARK TOILETS CLEAR BLOCKED TOILET	038/11	60.50	
			2629 - PADBURY CHILD HEALTH CLINIC INVESTIGATE HIGH WATER USE VARIOUS REPAIRS	038/11	198.88	
			2631 - JUNIPER PARK TOILETS REPAIRS TO URINAL CISTERN	038/11	116.49	
			2632 - PINNAROO POINT TOILETS REPAIR FLUSH MECHANISM NOT WORKING	038/11	276.87	
			2633 - PADBURY HALL REPAIRS TO MINI BOIL	038/11	227.26	
			2634 - CRAIGIE LEIS CTR INCREASE TEMP FOR OUTDOOR CHANGEROOMS SHOWERS	038/11	151.25	
			2635 - PRINCE REGENT TOILETS- BLOCKED TOILETS	038/11	397.32	
			2637 - SORRENTO SOUTH REPAIRS TO TOILET	038/11	65.12	
			2638 - SORRNT0 NORTH CLEAR BLOCKED DISABLED TOILET	038/11	121.00	
			2639 - ADMIN - HOT WATER TAP IN 2ND FLOOR KITCH	038/11	366.52	
			2640 - CURRAMBINE COMMUNITY CENTRE - PUMP OUT S	038/11	1,243.00	
			2641 - WARWICK CCC - POSSIBLE BURST WATER PIPE	038/11	269.50	
			2642 - CRAIGIE LEISURE CTR REPAIR SHOWERS NO HOT WATER IN SHOWERS	038/11	121.00	
			2643 - WOODVALE LIBRARY REPAIRS TO STAFF TOILETS	038/11	60.50	
			2644 - EMERALD PARK CLUBROOMS REPLACE FLUIDMASTER IN MALE TOILETS	038/11	92.07	
			2645 - CRAIGIE LEISURE CTR REPLACE BROKEN TAP HANDLE IN FAMILY OUTDOOR CHANGEROOMS	038/11	119.46	
			2646 - BEAUMARIS HALL - TAP IN LADIES LEAKING	038/11	353.32	
			2647 - HEATHRIDGE LEISURE - REMOVE / TIDY OLD C	038/11	74.36	

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LIST OF MUNICIPAL PAYMENTS - Payment Detail for Month of May 2014

Payment No	Payment Date	Payee	Invoice Description	Contract	Invoice Amount	Payment Amount
			2648 - HEATHRIDGE LEIS CTR REPAIR LEAKING TAP IN FUNCTION ROOM	038/11	121.55	
			2649 - WINTON ROAD DEPOT REPAIR COLD WATER TAP IN KITCHEN	038/11	72.16	
			2650 - CRAIGIE LEISURE CTR LITTLE OR NO WATER FLOW CLEAR OUTLETS	038/11	60.50	
			2651 - CURRAMBINE COMM CARE CHECK GAS SMELL	038/11	60.50	
			2652 - ADMIN - 1ST FLOOR KITCHEN TAP FILTER REPLACED PLUS USB CABLE	038/11	415.25	
			2653 - WHITFORDS LIBRARY - CISTERNS LEAKING	038/11	318.78	
			2654 - CRAIGIE LEISURE - REPLACE FLUSH MECHANISM	038/11	270.38	
			2655 - MILDENHALL EXTRA FLASHING REQUIRED	038/11	515.57	
			2656 - ADMIRAL PARK CLUBROOM GAS LEAK	038/11	1,855.37	
			2657 - ADMIRAL PARK WASHDOWN TAPS AND FITTINGS	038/11	242.00	
			2658 - CRAIGIE LEISURE CTR REPAIR LEAKING DRINK FOUNTAIN	038/11	104.72	
			2660 - PINNAROO POINT TOILETS, VANDAL DAMAGE	038/11	373.78	
			2661 - MARRI PARK TOILETS BLOCKED	038/11	272.25	
			2662 - CHICHESTER PARK CLUBROOMS REPLACE TOILET SEATS	038/11	118.25	
			2663 - WAWARWICK CCC - DRAINS BLOCKED REPAIR LEAKING TAP	038/11	286.11	
			2664 - SANTIAGO PARK TOILETS HIGH WATER USAGE CHECK FOR LEAKS PRESSURE TEST NO LEAKAGE	038/11	121.00	
			2665 - CENTRAL WALK/REID PROMENADE CLEAR BLOCKEDTOILET	038/11	121.00	
			2666 - SANTIAGO PARK REPAIRS TO TOILETS	038/11	165.33	
			2667 - CURRAMBINE COMM CTR INVESTIGATE HOT WATER OVERFLOWING IN STOREROOM	038/11	60.50	
			2669 - HILLARYS ANIMAL BEACH TOILETS - VANDAL D	038/11	435.60	
			2670 - CRAIGIE LEISURE CTR GYM DRINK FOUNTAIN REPAIR WATER'S NOT COLD	038/11	60.50	
EF039964	30/05/2014	JOONDALUP PLUMBING SERVICES				1,180.96
			2630 - SEACREST CLUBROOMS REPAIRS BLOCKAGE IN UMPIRES CHANGEROOMS	038/11	407.00	
			2638 29/04/14 - HEATHRIDGE LEISURE REPAIR LEAK FROM PIPEWORK IN STORE ROOM	038/11	404.14	
			2659 - ILUKA FORESHORE VARIOUS REPAIRS	038/11	248.82	
			2668 - NEIL HAWKINS PARK CLEAR BLOCKED DRINK FOUNTAIN	038/11	121.00	
EF039372	16/05/2014	JOONDALUP RESORT HOTEL				141.50
			9008 30/04/14 - REFRESHMENTS AND CATERING FOR JOONDALUP		141.50	
EF039746	30/05/2014	JOONDALUP TROPHIES				437.25
			1264 - 50 GOLD MEDALS WITH CITY OF JOONDALUP LOGO FOR CIVICS PROGRAM		437.25	
EF039750	30/05/2014	JOSH BYRNE & ASSOCIATES (JBA)				3,190.00
			1294 - SUSTAINABLE GARDENS WORKSHOP 15/05/14		3,190.00	

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EF039692	30/05/2014	JOSHUA CHARLES WASLEY T/AS DJ	WAZZ			1,400.00
			383 - DJ SERVICES FOR TWO BMX, SKATE		800.00	
			387 - CANCELLATION FEE FOR DJ TURN IT UP		100.00	
			391 - DJ SERVICES FOR HAPPINESS CYCLE EVENT		500.00	
098316	8/05/2014	JUANITA METCALF				30.00
			8310 5/5/14 - DOG REGISTRATION REFUND		30.00	
098529	30/05/2014	JULIE FORRESTER				450.00
			3926 - REIMBURSEMENT FOR BUNNINGS VOUCHERS HAPPINESS CYCLE YOUTH EVENT		450.00	
098360	16/05/2014	JULIE OSMAN				52.00
			21107 - JUNIOR SOCCER REFUND		52.00	
EF039749	30/05/2014	JUMBO'S PARTY HIRE				146.00
			8126028 - HIRE OF TABLECLOTHS & GLASSWARE		146.00	
EF039477	16/05/2014	JUMPClimb				881.65
			INV-803 - DJ SERVICES & EQUIPMENT HIRE		881.65	
EF039752	30/05/2014	JUST JUMP AUSTRALIA PTY LTD				288.00
			JJ-24119 - ANCHORS YOUTH PROGRAM ACTIVITY		288.00	
098429	16/05/2014	JUSTINE BRIGHTHELL				130.00
			9898 - NETBALL REFUND		130.00	
EF039589	30/05/2014	KALAMUNDA AND DISTRICTS BASKETBALL ASSOCIATION INC				220.00
			2014/031 - KIDSPORTS VOUCHER 2014		220.00	
EF039971	30/05/2014	KAPISH SERVICES PTY LTD				2,648.65
			INV-2036 - GO TRIM ANNUAL MTCE 29/05/14- 28/05/15		2,648.65	
EF039463	16/05/2014	KAREN FRANKEL				495.00
			2871 - MOTHER'S DAY WATERCOLOUR WORKSHOP		495.00	
098289	2/05/2014	KAREN MORTLOCK & ERIC SHAW				126.60
			126821 - RATES REFUND		126.60	
098486	23/05/2014	KAREN PROCTOR				150.00
			8032 - SPORTING ACHIEVEMENT GRANT		150.00	
098426	16/05/2014	KATE TOTMAN				67.00
			21200 - NETBALL REFUND		67.00	
098317	8/05/2014	KATHLEEN CURRAN				132.00
			154602 - SWIMMING LESSONS REFUND		132.00	
098386	16/05/2014	KEITH COLLETT				943.08
			123106 - RATES REFUND		943.08	
098369	16/05/2014	KEITH CRUTTENDEN				22.50
			8310APR14 - DOG REGISTRATION REFUND		22.50	
EF039755	30/05/2014	KELLY ASPHALT CONTRACTING				7,722.00
			2246 - AC10 MARSHALL BLOW 50 - PICKUP AND LAY FRASER WAY PADBURY	025/11	7,722.00	
098510	23/05/2014	KELLY M KILLEN				331.00
			116920 - RATES REFUND		331.00	
098288	2/05/2014	KELLY RANDALL				146.00
			146155 - SWIMMING LESSONS REFUND		52.00	
			245998 - KINDY GYM REFUND		94.00	
EF039753	30/05/2014	KENNARDS HIRE				4,176.10
			15352407 - EXCAVATOR HIRE SHEPHERDS BUSH		849.10	

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LIST OF MUNICIPAL PAYMENTS - Payment Detail for Month of May 2014

Payment No	Payment Date	Payee	Invoice Description	Contract	Invoice Amount	Payment Amount
			15364174 - EXCAVATOR HIRE		832.00	
			15386248 - SHENTON AVE EXCAVATOR HIRE 29/04/14		1,663.00	
			15397720 - MINI EXCAVATOR HIRE TRENCHING AT SHENTON AVE		832.00	
098433	16/05/2014	KERRY COONEY				150.00
			08032 - SPORTING ACHIEVEMENT GRANT		150.00	
EF039960	30/05/2014	KERRY HOLLYWOOD				2,500.00
			ALLOW-MTG-MAY 14 - MEETING FEE MAY 2014		2,500.00	
098378	16/05/2014	KETUL PANCHAL				6.00
			8310APR14 - DOG REGISTRATION REFUND		6.00	
EF039994	30/05/2014	KEVIN STEVENS GRAPHIC ARTIST				160.00
			30 09/05/14 - MIXED MEDIA LSC INSTRUCTOR TERM 2 2014		160.00	
EF039332	9/05/2014	KEVREK (AUSTRALIA) PTY LTD				347.60
			4423 - PARTS & REPAIR		347.60	
EF039970	30/05/2014	KIDS N MUSIC PTY LTD				187.50
			5881 - FACILITATE A KIDS'N'MUSIC ON 02/05/14		187.50	
EF039969	30/05/2014	KIDSAFE WA				240.00
			KS00038836 - SEMINAR FOR KID SAFE		240.00	
EF039757	30/05/2014	KIRBY SWIM EQUIP PTY LTD				4,522.10
			1443 - TURNMASTER PRO 2.5M		4,522.10	
EF039968	30/05/2014	KLEENIT PTY LTD				3,085.50
			W1A-0416 - PRESSURE CLEAN AT TOM SIMPSON PARK		2,178.00	
			W1A-0420 - PRESSURE CLEAN SHELTERS		907.50	
098409	16/05/2014	KRISTIE LACKHART				53.80
			21567 - REFUND FOR MONDAY PM NETBALL CLC		53.80	
EF039944	30/05/2014	KULDIP DOGRA				51.00
			26/03-23/04/14 - VOLUNTEER SUBSIDY REIMBURSEMENT 26/03- 23/04/14		51.00	
098496	23/05/2014	KYLIE NEWTON				163.80
			262244 - MIXED MEDIA REFUND		163.80	
EF039333	9/05/2014	KYOCERA MITA AUSTRALIA PTY LTD				4,900.51
			2810815162 - TASKALFA 2551CI		3,105.30	
			2831135693 - HUMAN RESOURCES COPIER		745.46	
			2831140772 - DCS PA'S OFFICE COPIER CHARGES		110.70	
			2831140853 - HUMAN RESOURCES COPIER		197.73	
			2831142333 - FINANCE DEPT COPIER CHARGES		614.99	
			2831145138 - PHOTOCOPYING FOR CURRAMBINE COMM CTR 28/02-10/03/14		45.90	
			2831145205 - LIBRARY COPIER CHARGES		80.43	
EF039515	19/05/2014	KYOCERA MITA AUSTRALIA PTY LTD				24.51
			2831147068 - COPIES 28/02/14 - 31/03/14		24.51	
EF039754	30/05/2014	KYOCERA MITA AUSTRALIA PTY LTD				13,459.82
			2810830393 - KYOCERA FS-C2026MFP COLUR LASER MFP		660.00	
			2810830986 - KYOCERA ECOSYS P6026CDN COLOUR LASER PRINTER LIBRARY		400.40	
			2810831954 - TASKALFA 2551CI COLOUR DIGITAL MULTIFUNCTIONAL DEVICE		3,105.30	
			2830913662 - PHOTOCOPYING FOR THE DEPOT 30/04- 31/05/14		1,049.51	

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LIST OF MUNICIPAL PAYMENTS - Payment Detail for Month of May 2014

Payment No	Payment Date	Payee	Invoice Description	Contract	Invoice Amount	Payment Amount
			2831157723 - PHOTOCOPYING FOR WHITFORDS LIBRARY 31/03-16/04/14		49.50	
			2831158204 - PHOTOCOPYING FOR HR 31/03-29/04/14		575.27	
			2831158205 - PHOTOCOPYING FOR LIBRARY 31/03- 29/04/14		283.69	
			2831158206 - PHOTOCOPYING FOR PLANNING 31/03- 29/04/14		400.55	
			2831158495 - PHOTOCOPYING FOR PLANNING 31/03-29/04/14		13.60	
			2831158689 - PHOTOCOPYING FOR CRAIGIE LEIS CTR 31/03- 29/04/14		268.92	
			2831160032 - PHOTOCOPYING FOR PLANNING 31/03- 29/04/14		447.73	
			2831160309 - PHOTOCOPYING FOR LIBRARY 31/03-29/04/14		49.27	
			2831160310 - PHOTOCOPYING FOR LIBRARY 31/03-10/04/14		108.19	
			2831160386 - PHOTOCOPYING FOR INFRASTRUCTURE 31/03- 29/04/14		814.91	
			2831161189 - PHOTOCOPYING FOR RANGERS & PARKING 31/03-29/04/14		522.71	
			2831161272 - PHOTOCOPYING FOR STRATEGIC 31/03- 29/04/14		628.75	
			2831161455 - PHOTOCOPYING FOR IMS 31/03-29/04/14		17.22	
			2831161456 - PHOTOCOPYING FOR HEALTH 31/03-29/04/14		202.17	
			2831161631 - PHOTOCOPYING FOR MAYOR'S OFFICE 31/03- 29/04/14		22.87	
			2831161632 - PHOTOCOPYING FOR CEO'S OFFICE 31/03- 29/04/14		403.03	
			2831162107 - PHOTOCOPYING FOR LEISURE & CULTURE SERVS 31/03-29/04/14		883.73	
			2831162746 - PHOTOCOPYING FOR LIBRARY 31/03-29/04/14		580.45	
			2831162980 - PHOTOCOPYING FOR IMS ADMIN 31/03- 29/04/14		106.35	
			2831163436 - PHOTOCOPYING FOR DIRECTOR OF INFRA MANG OFFICE 31/03-29/04/14		145.81	
			2831163437 - PHOTOCOPYING FOR ASSETS IMS 31/03- 29/04/14		157.25	
			2831163438 - PHOTOCOPYING FOR DIRECTOR OF CORPORATE SERVS 31/03-29/04/14		217.05	
			2831163439 - PHOTOCOPYING FOR CEO'S OFFICE 31/03- 29/04/14		164.60	
			2831163909 - PHOTOCOPYING FOR CONTRACTS 31/03- 29/04/14		62.93	
			2831163922 - PHOTOCOPYING FOR THE DEPOT 31/03- 29/04/14		60.34	
			2831163951 - PHOTOCOPYING FOR WHITFORDS LIBRARY 31/03-29/04/14		120.33	
			2831164162 - PHOTOCOPYING FOR HR 31/03-29/04/14		222.43	
			2831164250 - PHOTOCOPYING FOR COUNCIL SUPPORT 31/03- 29/04/14		119.85	
			2831164570 - PHOTOCOPYING FOR PLANNING 31/03-29/04/14		38.36	
			2831164653 - PHOTOCOPYING FOR EXECUTIVE & RISK 31/03-29/04/14		147.07	
			2831164654 - PHOTOCOPYING FOR IT 31/03-29/04/14		66.25	
			2831164992 - PHOTOCOPYING FOR HEATHRIDGE LEIS CTR 31/03-10/04/14		16.41	

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Payment No	Payment Date	Payee	Invoice Description	Contract	Invoice Amount	Payment Amount
			2831166305 - PHOTOCOPYING FOR PLANNING 31/03-29/04/14		44.89	
			2831166309 - PHOTOCOPYING FOR RANGERS 31/03- 29/04/14		21.26	
			2831166407 - PHOTOCOPYING FOR CRAIGIE LES CTR 31/03- 29/04/14		35.63	
			2831167585 - PHOTOCOPYING FOR CRAIGIE LEIS CTR BOOKINGS OFFICE 31/03-29/04/14		80.60	
			2831167664 - PHOTOCOPYING FOR CURRAMBINE COMM CTR 31/03-10/04/14		74.67	
			2831168049 - PHOTOCOPYING FOR LIBRARY 31/03- 29/04/14		62.32	
			2831168392 - PHOTOCOPYING FOR PARKING 31/03- 29/04/14		72.23	
			2831168711 - PHOTOCOPYING FOR CITY PROJECTS 31/03- 29/04/14		18.26	
			2831168866 - PHOTOCOPYING FOR WHITFORDS LIBRARY 31/03 -29/04/14		16.16	
			2870110179 - CREDIT COST PER COPY CHARGE FOR OPERATIONS		-49.50	
			2870110180 - CREDIT COST PER COPY CHARGE FOR OPERATIONS		-49.50	
EF039334	9/05/2014	LADYBIRD'S PLANT HIRE				414.70
			3JN50/14 - INDOOR PLANT HIRE IN COUNCIL CHAMBERS		414.70	
EF039760	30/05/2014	LADYBIRD'S PLANT HIRE				1,254.00
			04JN11/14 - PLANT HIRE FOR LEISURE AND CULTURAL		57.20	
			04JN47/14 - PLANT HIRE FOR LIBRARIES APRIL 14		358.60	
			04JN54/14 - RENTAL OF INDOOR PLANTS IT APRIL 14		86.90	
			05JN45/14 - PLANT HIRE FOR LIBRARIES MAY 14		152.90	
			05JN47/14 - PLANT HIRE FOR LIBRARIES		358.60	
			05JN54/14 - RENTAL OF INDOOR PLANTS IT MAY 14		86.90	
			4JN45/14 - 2013/14 INDOOR PLANT HIRE		152.90	
EF039765	30/05/2014	LAERDAL PTY. LIMITED				84.00
			P0004023 - HEARTSTART FR AND FR2 DEFIBRILLATION ELE		84.00	
EF039758	30/05/2014	LANDGATE MIDLAND				2,246.64
			297791-10010041 - GRV INT VALS METRO SHRD AND FESA		693.04	
			298737 - 10010401 - GRV INT VALS METRO SHRD AND FESA		303.20	
			298898 - 10010401 - MINIMUM CHARGE PER VALUATION METRO URBAN UV'S GENERAL REVAL 2013/14		155.00	
			44474143 - SEARCH REQUEST INFORMATION		24.00	
			54629555 08/04/14 - IDENTIFICATION OF LAND PARCELS BY TECHNICAL DESCRIPTION		323.40	
			54902962 10010401 - LANDGATE FEBRUARY 2014 AERIAL PHOTO		484.00	
			558599 10010401 - LAND ENQUIRY		264.00	
EF039973	30/05/2014	LANDMARK ENGINEERING & DESIGN				2,112.00
			5129 - INSTALLATION OF TABLE SETTINGS AT MAWSON PARK		2,112.00	
EF039481	16/05/2014	LANDMARK PRODUCTS LIMITED				13,090.00

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			110267 - INSTALLATION OF CONDOMINE CURVED BRIDGE AT MAWSON PARK		13,090.00	
EF039480	16/05/2014	LANDSCAPE INFRASTRUCTURE				19,470.00
			440 - PLAYGROUND EQUIPMENT FOR MAWSON PARK		19,470.00	
EF039764	30/05/2014	LANGUAGE AND CULTURE PTY LTD				264.00
			20301 - JAPANESE CLASSES LSC TERM 2 2014		264.00	
098422	16/05/2014	LARRY MEILLEAR				58.80
			251022 - GYM MEMBERSHIP REFUND		58.80	
EF039335	9/05/2014	LAUNDRY EXPRESS				418.77
			6834 - LAUNDER OF TABLE LINEN AS REQUIRED		234.19	
			6857 - LAUNDER OF TABLE LINEN AS REQUIRED		184.58	
EF039761	30/05/2014	LAUNDRY EXPRESS				246.79
			6952 - LAUNDER OF TABLE LINEN		246.79	
EF039972	30/05/2014	LAWN DOCTOR				33,444.81
			715925 - BI-AGRA 400L OF WATER MIXED WITH 50L BI-	019/11	880.00	
			715980 - GRANULATED NITROGEN, IRON MANGANESE 17%	019/11	775.72	
			715985 - SULPHATE OF AMMONIA FOR VARIOUS PARKS	019/11	3,782.70	
			716052 - GRANULATED NPK FOR VARIOUS PARKS	019/11	5,727.95	
			716053 - FERROUS SULPHATE & MANGANESE SULPHATE FOR VARIOUS PARKS	019/11	7,516.93	
			716054 - FERROUS SULPHATE & MANGANESE SULPHATE VARIOUS PARKS	019/11	8,449.80	
			716055 - SULPHATE OF AMMONIA FOR VARIOUS PARKS	019/11	6,311.71	
EF039762	30/05/2014	LD TOTAL				20,725.52
			60212 - LANDSCAPE SERVS ILUKA APRIL 14	010/11	20,725.52	
EF039479	16/05/2014	LEARNING SEAT PTY LTD				1,815.00
			14030526 - BASE FEE FOR MARCH 14		1,815.00	
EF039975	30/05/2014	LEARNING SEAT PTY LTD				1,815.00
			14040527 - BASE FEE FOR APRIL 14		1,815.00	
EF039433	16/05/2014	LEE GARY BROOKS T/AS SWAN VALLEY OUTBACK WEDDING HIRE				1,846.00
			13 - HIRE OF BAR STOOLS FOR EVENT		1,846.00	
098461	23/05/2014	LEE STEPHENS				156.00
			21197 - JUNIOR SOCCER REFUND		156.00	
EF039706	30/05/2014	LEIGH MCDONALD T/AS ENVISION PRODUCTIONS				605.00
			504 - CAMERA OPERATOR AT ANZAC DAY SERVICE		605.00	
EF039478	16/05/2014	LES MILLS AUSTRALIA				1,658.50
			608676 - LICENCSE FEES CRAIGIE LEIS CTR MAY 14		1,132.40	
			609079 - LICENCSE FEES DUNCRAIG LEIS CTR MAY 14		526.10	
EF039894	30/05/2014	LESLEY JANE SILVESTER T/AS TIMETRACKERS				200.00
			5657 - EXPLORING ANCESTRY PRESENTATION 7/5/14		200.00	
EF039734	30/05/2014	LEWIS HORNE				840.00
			163 - CONTRACTOR SERVICES FOR FESTIVAL		840.00	

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EF039550	30/05/2014	LIAM GOBBERT				4,270.83
			ALLOW-DM-MAY 14 - DEPUTY MAYORAL ALLOWANCE MAY 2014		1,770.83	
			ALLOW-MTG-MAY 14 - MEETING FEE MAY 2014		2,500.00	
098303	2/05/2014	LIBRARY ADMIN PETTY CASH				452.60
			290414 - PETTY CASH REIMBURSEMENT		452.60	
098448	16/05/2014	LIBRARY ADMIN PETTY CASH				396.60
			P/E 14/05/14 - PETTY CASH REIMBURSEMENT P/E 14/05/14		396.60	
098482	23/05/2014	LILLIAN HENDRIE				200.00
			08/05/14 - SECOND PRIZE CAPTURE NATURE PHOTOGRAPHY COMPETITION		200.00	
EF039393	16/05/2014	LINDA LUTEY				253.00
			05/05/14 - REIMBURSEMENT FOR PURCHASE OF GIFT VOUCHER FOR EMPLOYEE REWARDS		253.00	
EF039586	30/05/2014	LINDA RAE MITCHELL				284.47
			114989 - RATES REFUND		284.47	
EF039983	30/05/2014	LIQUOR BARONS OCEAN REEF				720.00
			381-902 - WINE		720.00	
098477	23/05/2014	LISA BOOTH				4.20
			INWE14/11787 - REFUND ON PARKING TICKET NOT ISSUED DUE TO FAULTY TICKET MACHINE		4.20	
098476	23/05/2014	LISA GALATIS				208.00
			20756 - REFUND FOR FRIDAY PM JUNIOR SOCCER C LC		208.00	
EF039394	16/05/2014	LISA HADAWAY				83.00
			170414 - EXTERNAL HARD DRIVE		83.00	
EF039365	9/05/2014	LITTLE CARROT PRODUCTIONS				490.00
			109 - PROGRAMMING ACTIVITY FESTIVAL 2014		490.00	
EF039533	30/05/2014	LOCAL GOVERNMENT MANAGERS AUSTRALIA (WA)				429.00
			207521 - INDUCTION TO LOCAL GOVERNMENT WORKSHOP		214.50	
			207523 - LGMA INTRODUCTION TO LOCAL GOVERNMENT WS		214.50	
EF039947	30/05/2014	LORRAINE T R EVANS				180.00
			18/05/14 - SUNDAY SERENADES BUS SERVICE CARER 18/05/14		180.00	
098466	23/05/2014	LOUISE PELLERADE				52.00
			21189 - JUNIOR SOCCER REFUND		52.00	
EF039763	30/05/2014	LULLFITZ INVESTMENTS PTY LTD TAS AUSTRALIAN PLANT WHOLESALE				3,591.79
			40713 - OLEARIA AXILLARIS (MINI)		1,870.00	
			40714 - LANDSCAPE & PLANITING AT SUBURB ENTRY STATEMENTS		1,093.96	
			40715 - LANDSCAPE & PLANTING AT SUBURB ENTRY STATEMENTS		93.50	
			932098 - PLANTS FOR WOC GARDEN BED APRIL 2014		534.33	
098347	16/05/2014	LYNDA GMEINER				150.00
			08032 02/05/14 - SPORTING ACHIEVEMENT GRANT		150.00	
EF039631	30/05/2014	M & K BAILEY				1,288.65
			154960 - NEWSPAPERS JOONDALUP LIBRARY APRIL 14		549.95	

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Payment No	Payment Date	Payee	Invoice Description	Contract	Invoice Amount	Payment Amount
			155186 - NEWSPAPERS COUNCIL SUPPORT APRIL 2014		738.70	
EF039824	30/05/2014	M P ROGERS & ASSOCIATES PTY LTD				10,256.60
			14476 - PROVISION OF MARINE AND CIVIL ENGINEERIN	022/11	2,594.15	
			14512 - PROVISION OF MARINE AND CIVIL ENGINEERIN	022/11	7,662.45	
EF039767	30/05/2014	MACDONALD JOHNSTON ENG CO P/LTD				3,842.11
			767495 - PARTS & REPAIRS 1DUK583 -98264 CN101 SW		1,191.30	
			767536 - PARTS ONLY		339.67	
			767861 - PARTS ONLY		1,845.16	
			769258 - PARTS ONLY		465.98	
EF040000	30/05/2014	MACEDONIAN COMMUNITY OF WA NC - SOCCER GRANT				220.00
			42226 - KIDSPORT FUNDING		220.00	
EF039484	16/05/2014	MACK 1 MOTORCYCLES				181.50
			298188 - PARTS ONLY		181.50	
EF039789	30/05/2014	MAG NATION PTY LTD				119.80
			4394 - MAGAZINE SUBSCRPTION		119.80	
098527	27/05/2014	MAGISTRATES COURT OF WESTERN AUSTRALIA				3,753.20
			27TH MAY - 14 WARRANTS		2,988.20	
			MAY 2014 - 3 SUMMONS LODGED MANUALLY		560.80	
			MAY 27TH - 3 REISSUE OF SUMMONS		204.20	
EF039979	30/05/2014	MAILFORCE DOCUMENT SOLUTIONS				394.74
			6303311 - PRODUCTION & ISSUE OF RATES NOTICES		394.74	
EF039772	30/05/2014	MAIN ROADS WESTERN AUSTRALIA				10,813.20
			8003841 - ELECTRICAL - EXT CONT		3,651.92	
			8003846 - ELECTRICAL - EXT CONT		7,161.28	
EF039419	16/05/2014	MAJOR MOTORS				107,827.50
			133057 - ISUZU NQR450 CREW PREMIUM CAB CHASSIS		107,827.50	
EF039766	30/05/2014	MAJOR MOTORS				10,165.67
			133058 - 1ELP781 - LICENSING COSTS (INSURANCE)		279.00	
			144720 - SCHEDULED SERVICING F95330 1EDM 227		841.99	
			144730 - SCHEDULED SERVICING 95150 1DIV906 NQR450		1,119.68	
			145317 - PARTS & REPAIRS BYZ609 - ISUZU FRR500		1,716.73	
			145374 - SCHEDULED SERVICING 1CJP812 96014 ISUZU		991.20	
			145809 - SCHEDULED SERVICING F95293 1DVW452		1,070.13	
			145818 - PARTS ONLY 1CYX933 - ISUZU FTS800		80.51	
			147162 - SCHEDULED SERVICING F95149 1DJG009 90,0		1,191.33	
			148480 - SCHEDULED SERVICING F95303 1DXU 376 30,0		1,036.09	
			152975 - 30,000 K F96030 1EGP 297 S/S ISUZU - FM		517.36	
			154194 - PARTS & REPAIRS		1,075.37	
			158697 - PARTS ONLY		246.28	
EF039771	30/05/2014	MALCO FLOORING PTY LTD				33,779.90
			274069 - GROUND FLOOR CARPET		33,048.40	

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			274070 - GROUND FLOOR KITCHEN VINYL		731.50	
EF039981	30/05/2014	MANDI J NELSON				90.00
			201352 - HATHA YOGA TERM 12014		90.00	
098478	23/05/2014	MARGARET JUNE MOYLE				371.00
			107229 - RATES REFUND		371.00	
EF039785	30/05/2014	MARINDUST SALES & ACE FLAGPOLES				8,580.00
			14619 - INSTALLATION OF TWO SOCCER GOAL POSTS	003/13	8,580.00	
EF040004	30/05/2014	MARISSA VERMA				1,200.00
			040514 - GUIDED WALKS AND CATERING		1,200.00	
098323	8/05/2014	MARK BARRY & TARYN JO VOSE				131.73
			122284 - RATES REFUND		131.73	
098402	16/05/2014	MARK BRENNAN				134.00
			23675 - REFUND FOR WEDNESDAY PM MENS SOCCER CLC		134.00	
098385	16/05/2014	MARY GIBSON				11.25
			8310APR14 - DOG REGISTRATION REFUND		11.25	
EF039949	30/05/2014	MARYANNE & GREG ELLIOTT				68.00
			18/03-08/04/14 - VOLUNTEER SUBSIDY REIMBURSEMENT 18/03- 08/04/14		68.00	
EF039787	30/05/2014	MASTEC AUSTRALIA PTY LTD				35,562.80
			43969 - UNASSEMBLED DOMESTIC 240 LTR BINS		31,875.27	
			44888 - 1000 X MINI BINS - DARK GREEN BODIES		3,300.00	
			45073 - HIRE AND MOVEMENT OF 40FT CONTAINER		387.53	
EF039527	22/05/2014	MASTER HOSE PTY LTD T/AS HOSE MART				2,234.66
			444660 - PARTS & REPAIRS		330.81	
			444801 - PARTS AND REPAIRS		312.60	
			444856 - PARTS & REPAIRS		74.59	
			444958 - PARTS & REPAIRS		212.85	
			445525 - PARTS & REPAIRS		252.02	
			445558 - PARTS & REPAIRS		141.71	
			445913 - PARTS ONLY		344.32	
			445924 - PARTS & REPAIR		180.76	
			446501 - PARTS & REPAIRS		385.00	
098590	30/05/2014	MASTERS HOME IMPROVEMENT AUSTRALIA PTY LTD				2,496.00
			072590263599 - RECYCLE STEP BINS		1,632.00	
			072590263600 - 36 RECYCLING STEP BINS		864.00	
098463	23/05/2014	MAT SELBY				250.00
			210514 - REFERENCE PANEL MEETING		250.00	
EF039510	19/05/2014	MAUREEN BECKWITH				111.10
			1338510420 - E-MAIL CODING		111.10	
EF039778	30/05/2014	McGEES PROPERTY				5,412.87
			115928 - RENTAL COSTS - BLENDER		5,412.87	
EF039420	16/05/2014	MCLEODS				1,743.34
			79952 - LEGAL FEES		1,092.87	
			79954 - LEGAL FEES		650.47	
EF039768	30/05/2014	MCLEODS				1,003.88
			79911 - LEGAL FEES		832.28	
			79912 - LEGAL FEES		171.60	
EF039423	16/05/2014	MECHPLANT MOBILE				580.80
			525 - CASUAL CONTRACTED HOURS FOR MECHANIC		580.80	

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EF039788	30/05/2014	MECHPLANT MOBILE				1,815.00
			534 - SERVICING		1,815.00	
EF039422	16/05/2014	MEDICAL HAND				1,350.64
			1548 - REGISTERED NURSE 15/4/14	035/11	657.07	
			1551 - REGISTERED NURSE 22/4/14	035/11	693.57	
EF039786	30/05/2014	MEDICAL HAND				1,387.14
			1552 - REGISTERED NURSE	035/11	657.07	
			1553 - REGISTERED NURSE	035/11	730.07	
098571	30/05/2014	MELANIE & ROGER LEATHER				77.88
			145385 - RATES REFUND		77.88	
EF039379	16/05/2014	MELANIE PRENTICE				129.50
			010514 - CERTIFICATE FRAMES		129.50	
EF039541	30/05/2014	MELANIE PRENTICE				59.00
			270514 - YELLOWSTONE CAMERA CASE		59.00	
EF039780	30/05/2014	MEMENTO CREATIVE				4,272.95
			7098 - LL433S VIVA BALLPOINT PEN - BRANDED		4,272.95	
EF039977	30/05/2014	MESSAGES ON HOLD				546.00
			INV207115 - 2013/14 PROVISION OF PROGRAMMING		546.00	
EF039769	30/05/2014	METAL ARTWORK CREATIONS				83.60
			43660 - LIBRARY BADGES		83.60	
EF039783	30/05/2014	METRO HARDWARE PTY LTD				1,218.24
			10665 - DIGGERS PAINT STRIPPER 4 LITRE		46.70	
			10758 - CEMENT GP GREY - 20KG		1,019.64	
			10759 - RED OXIDE COLOURING		31.95	
			96072 - SUPPLY CONCRETE SCRAPERS		119.95	
EF039770	30/05/2014	MEY EQUIPMENT				1,305.05
			7539#2 - PARTS ONLY F97369 6MTH S/S		75.95	
			7554 - PARTS & REPAIRS 1TME033 TORO REELMASTER		1,229.10	
EF039620	30/05/2014	MICHAEL E SPERANZA T/AS ATMOSPHERIC ARTISTRIES				160.00
			P091247 MAY14 - CIRCUS SKILLS TERM 1 2014		80.00	
			P094303 - CIRCUS SKILLS INSTRUCTOR TERM 2 2014 LSC		80.00	
098474	23/05/2014	MICHAEL HAMLING				201.50
			09/05/14 - RE-IMBURSEMENT FOR REWARDS & RECOGNITION LUNCH FOR OPERATION SERVS		201.50	
EF039546	30/05/2014	MICHAEL NORMAN				2,500.00
			ALLOW-MTG-MAY 2014 - MEETING FEE - MAY 2014		2,500.00	
098394	16/05/2014	MICHELLE MITCHELL				104.00
			21094 - JUNIOR SOCCER REFUND		104.00	
098421	16/05/2014	MICHELLE O'MARA				104.00
			23999 - JUNIOR BASKETBALL REFUND		104.00	
EF039782	30/05/2014	MIDALIA STEEL PTY LTD				387.62
			59604347 - PARTS ONLY		387.62	
EF039775	30/05/2014	MIDNIGHT NEWS				39.50
			6017 - NEWSPAPERS FOR DUNCRAIG LIBRARY		39.50	
098493	23/05/2014	MIKELLA JOHNSON				10.00
			09/04/14 3242 - REFUND FOR CANCELLED COJ TURN IT UP EVENT		10.00	

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Payment No	Payment Date	Payee	Invoice Description	Contract	Invoice Amount	Payment Amount
EF039516	19/05/2014	MINDARIE REGIONAL COUNCIL				1,186,272.68
			SCR-02188 - BULK WASTE 5/3/14		-868.56	
			SCR-02277 - LITTER WASTE 4/4/14		-51.46	
			SCR-02281 - BULK WASTE 7/4/14		-2,187.24	
			SCR-02282 - DOMESTIC WASTE 4/4/14		-1,741.34	
			SCR-02291 - BULK WASTE 15/4/14		-15.00	
			SCR-02292 - DOMESTIC WASTE 11/4/14		-1,074.48	
			SCR-02298 - DOMESTIC WASTE 24/4/14		-273.24	
			SCR-02300 - DOMESTIC WASTE 29/4/14		-1,515.58	
			SCR-02305 - LITTER WASTE 1/5/14		-15.00	
			SINV030202 - LITTER TEAM 1-6/3/14		1,107.96	
			SINV-030229 - BULK WASTE 1-6/3/14		40,773.77	
			SINV-030230 - DOMESTIC WASTE 3-6/3/14		100,428.24	
			SINV-030361 - BUILDING MAINTENANCE 20/3/14		48.00	
			SINV-030386 - DEPOT WASTE 18 & 19/3/14		835.56	
			SINV-030405 - LITTER WASTE 21-27/3/14		2,027.50	
			SINV-030435 - BULK WASTE 21-27/3/14		38,558.51	
			SINV-030436 - DOMESTIC WASTE 21-27/3/14		126,289.93	
			SINV-030438 - RANGER SERVICE ANIMAL BODY		15.00	
			SINV-030457 - LITTER WASTE 28-31/3/14		239.04	
			SINV-030485 - BULK WASTE 31/3/14		1,290.96	
			SINV-030486 - DOMESTIC WASTE 28-31/3/14		52,661.39	
			SINV-030503 - LITTER WASTE 1-3/4/14		807.12	
			SINV-030525 - WASTE 1-2/4/14		15,689.53	
			SINV-030526 - DOMESTIC WASTE 1-3/4/14		80,277.10	
			SINV-030544 - LITTER TEAM 4-10/4/14		1,856.15	
			SINV-030573 - BULK WASTE 4-10/4/14		16,682.65	
			SINV-030574 - DOMESTIC WASTE 4-10/4/14		130,643.05	
			SINV-030593 - LITTER WASTE 11-17/4/14		1,842.11	
			SINV-030622 - BULK WASTE 17/4/14		28,880.28	
			SINV-030623 - DOMESTIC WASTE 11-17/4/14		121,787.18	
			SINV-030646 - LITTER WASTE 20-24/4/14		1,181.15	
			SINV-030672 - BULK WASTE 19-24/4/14		9,274.31	
			SINV-030673 - DOMESTIC WASTE 19-24/4/14		134,112.27	
			SINV-030694 - DOMESTIC WASTE 25-30/4/14		1,447.33	
			SINV-030720 - BULK WASTE 25-30/4/14		21,595.21	
			SINV-030721 - DOMESTIC WASTE 25-30/4/14		108,653.16	
			SINV-030741 - LITTER WASTE 1-8/5/14		1,828.92	
			SINV-030769 - DOMESTIC WASTE 1-8/5/14		153,181.20	
EF039773	30/05/2014	MINDARIE REGIONAL COUNCIL				15,611.66
			AINV-030770 - DEPOT GEN WASTE APR 2014		7,234.93	
			SINV-030412 - BUILDING MAINTENANCE 26/3/14		69.96	
			SINV-030624 - DEPOT WASTE 11/4-15/4/14		3,942.85	
			SINV-030674 - DEPOT WASTE 22/4/14		2,739.00	
			SINV-030722 - DEPOT WASTE 28/4-30/04/14		1,624.92	
EF039421	16/05/2014	MIRACLE RECREATION EQUIPMEN				1,199.00
			30007 - ONE 4MTR X 40MM FIREMANS POLE		605.00	
			30085 - BRIDGE BOARDS		594.00	
EF039776	30/05/2014	MIRACLE RECREATION EQUIPMEN				31,960.50
			30269 - SWAN SEATS FOR VARIOUS PARKS		1,408.00	
			30273 - REMOVAL OF SHADE SAILS		3,052.50	
			30304 - PLAY EQUIPMENT - EXT CONT		27,500.00	

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098304	2/05/2014	MLC NOMINEES PTY LTD				556.65
			F/E 11/04/14 - PAYROLL DEDUCTIONS F/E 11/04/14		248.96	
			F/E 25/4/14 - SUPERANNUATION PAYMENT		307.69	
098449	16/05/2014	MLC NOMINEES PTY LTD				275.87
			F/E 09/05/14 - PAYROLL DEDUCTIONS F/E 09/05/14		275.87	
098589	30/05/2014	MLC NOMINEES PTY LTD				494.49
			F/E 23/05/2014 - SUPERANNUATION PAYMENT F/E 23/05/2014		494.49	
098278	2/05/2014	MLC SUPERANNUATION FUND				696.09
			F/E 25/4/14 - SUPERANNUATION PAYMENT		696.09	
098350	16/05/2014	MLC SUPERANNUATION FUND				678.34
			F/E 09/05/14 - PAYROLL DEDUCTIONS F/E 09/05/14		678.34	
098539	30/05/2014	MLC SUPERANNUATION FUND				925.02
			F/E 23/05/2014 - SUPERANNUATION PAYMENT F/E 23/05/2014		925.02	
EF039784	30/05/2014	MOMAR AUSTRALIA PTY LTD				1,662.10
			161650 - WINTON ROAD DEPOT - MOLY DSD & GENERAL G		1,014.20	
			162177 - RD - OTHER DAY LABOUR MATERIAL PURC		647.90	
098384	16/05/2014	MONA SHAJAEI				25.00
			8310APR14 - DOG REGISTRATION REFUND		25.00	
098365	16/05/2014	MONIQUE BARRY				200.00
			08032 02/05/14 - SPORTING ACHIEVEMENT GRANT		200.00	
098275	2/05/2014	MTAA SUPERANNUATION FUND				306.79
			F/E 25/4/14 - SUPERANNUATION PAYMENT		306.79	
098348	16/05/2014	MTAA SUPERANNUATION FUND				306.79
			F/E 09/05/14 - PAYROLL DEDUCTIONS F/E 09/05/14		306.79	
098537	30/05/2014	MTAA SUPERANNUATION FUND				306.79
			F/E 23/05/2014 - SUPERANNUATION PAYMENT F/E 23/05/2014		306.79	
EF039779	30/05/2014	MUCHEA TREE FARM				235.96
			78523 - SUPPLY NATIVE SEEDLINGS FOR CITIZENSHIPS		117.98	
			78549 - SUPPLY NATIVE SEEDLINGS FOR CITIZENSHIPS		117.98	
EF039551	30/05/2014	NARELLE JUNE HARRISON				85.00
			18/03-16/04/14 - VOLUNTEER SUBSIDY REIMBURSEMENT 18/03- 16/04/14		85.00	
098555	30/05/2014	NATALIE MORRIS				104.00
			21045 - REFUND JUNIOR SOCCER		104.00	
098547	30/05/2014	NATALIE TRAVIS				10.00
			APRIL 2014 - REFUND FOR CANCELLED EVENT		10.00	
EF039795	30/05/2014	NATIONAL GROUP OF COMPANIES PTY LTD				1,320.00
			NCI3015 - 10 BE ALERT EARTHWRAP DECALS		1,320.00	
EF039980	30/05/2014	NATIONAL STORAGE				585.00
			26845 - STORAGE RENT FOR JUNE		585.00	
EF039535	30/05/2014	NATIONWIDE NEWS PTY. LIMITED T/SUNDAY TIMES				21.00
			583324 20/12/14 - PAPER DELIVERY - SUNDAY SERENADES		21.00	

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EF039793	30/05/2014	NATURAL AREA MANAGEMENT & SERVICES				2,270.68
			4077 - PLANTS AS PER QUOTE		2,270.68	
EF039424	16/05/2014	NEC AUSTRALIA PTY LTD				6,878.39
			9180027004 - 1TL-24D-1A VOIP PHONE		319.00	
			9180032153 - UCS EXPANSION PROJECT		6,559.39	
098508	23/05/2014	NEO SETTLEMENTS				402.00
			144938 - RATES REFUND		402.00	
EF039796	30/05/2014	NEVERFAIL SPRINGWATER LIMITED				786.96
			735864 - WATER FOR LIBRARIES		60.65	
			737773 - SUPPLY 15LTR WATER BOTTLES COUNCIL CHAMB		30.30	
			737774 - BOTTLED WATER BUILDING APPROVALS		113.70	
			737777 - BASEMENT WATER COOLER WATER		69.50	
			755045 - ANNUAL COOLER RENTAL		77.82	
			766686 - 15LTR WATER BOTTLES COUNCIL CHAMBERS		60.65	
			766687 - BUILDING APPROVALS		68.20	
			766688 - BOTTLED WATER FOR CUSTOMER SERVICE		7.60	
			766689 - DELIVER OF BOTTLED WATER TO LEISURE AND		39.35	
			766690 - BASEMENT WATER COOLER WATER		39.15	
			766713 - WATER FOR LIBRARIES		37.90	
			794799 - SUPPLY 15LTR WATER BOTTLES TO		53.05	
			794801 - BOTTLED WATER CUSTOMER SERVICE		15.15	
			794802 - BOTTLED WATER TO LEISURE AND CULTURE		52.05	
			794803 - BASEMENT WATER COOLER HIRE AND WATER		39.15	
			794825 - WATER FOR ADMIN		22.74	
EF039982	30/05/2014	NEWS LIMITED				22,655.83
			35687428 31/03/14 - ADVERTISING CAMPAIGN FOR JOONDALUP FESTIVAL 2014		19,250.00	
			35827098 30/04/14 - ADVERTISING CAMPAIGN FOR JOONDALUP FESTIVAL 2014		3,405.83	
EF039570	30/05/2014	NGA IWI KATOA INCORPORATED				400.00
			25 - KIDSPORT FUNDING		400.00	
098284	2/05/2014	NICKY HILL				52.00
			21661 - JUNIOR SOCCER REFUND		52.00	
EF039392	16/05/2014	NICO CLAASSEN				479.30
			05 MAY 2014 - EXPENSES MAY 2014		479.30	
098434	16/05/2014	NICOLE FOXCROFT				150.00
			08032 - SPORTING ACHIEVEMENT GRANT		150.00	
098500	23/05/2014	NIKKI DRAKE				104.00
			21192 - REFUND FOR FRIDAY PM JUNIOR SOCCER CLC		104.00	
EF039487	16/05/2014	NINTEX				2,710.40
			STD11085 - WORKFLOW 2010 STANDARD SOFTWARE RENEWAL 11/6/14-10/6/15		2,710.40	
EF039797	30/05/2014	NOLLAMARA TENNIS CLUB INC				500.00
			206 - PROVISION OF BAR STAFF & REFRESHMENTS		500.00	

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EF039488	16/05/2014	NOOFTI PTY LTD T/AS LINDA'S BOOKS				550.00
			67 - PERFORMANCE FOR SECRETS MOTHERS' KEEP		550.00	
EF039573	30/05/2014	NORTH COAST RANGERS CHRISTIAN FOOTBALL CLUB INC				780.00
			NCR KSP/15 - KIDSPORT FUNDING		780.00	
EF039791	30/05/2014	NORTHERN DISTRICTS MILK SUPPLY				636.43
			79791 - MILK SUPPLY FOR THE WOC		141.43	
			80051 - MILK SUPPLY FOR THE WOC		70.71	
			80309 - MILK SUPPLY FOR THE WOC		141.43	
			80568 - MILK SUPPLY FOR THE WOC		141.43	
			80825 - MILK SUPPLY FOR THE WOC		141.43	
EF039336	9/05/2014	NORTHERN DISTRICTS PEST CONTROL				2,926.00
			2447 - CONNOLLY HALL PEST TREATMENT		154.00	
			2453 - PEST TREATMENT BEAUMARIS HALL		154.00	
			2454 - PEST TREATMENT WHITFORDS SENIOR CITZ		154.00	
			2455 - PEST TREATMENT WHITFORDS LIBRARY		154.00	
			2456 - DUNCRAIG HALL PEST TREATMENT		154.00	
			2457 - DUNCRAIG LIBRARY PEST TREATMENT		154.00	
			2458 - WINTON RD PEST TREATMENT		154.00	
			2459 - PEST TREATMENT WOODVALE COMM CARE CNT		154.00	
			2460 - WARWICK CCC PEST TREATMENT		154.00	
			2461 - WOODVALE LIBRARY PEST TREATMENT		154.00	
			2462 - CRAIGIE LEISURE PEST TREATMENT		154.00	
			2463 - FLEUR FREAME PEST TREATMENT		154.00	
			2464 - ROB BADDOCK HALL PEST TREATMENT		154.00	
			2465 - PADBURY HALL PEST TREATMENT		154.00	
			2466 - GIBSON PARK HALL PEST TREATMENT		154.00	
			2467 - WARWICK LEISURE CTR PEST TREATMENT		154.00	
			2468 - SEACREST PARK PEST TREATMENT		154.00	
			2469 - FORREST PARK PEST TREATMENT		154.00	
			2531 - BEE REMOVAL - ECLIPSE CRES		154.00	
EF039790	30/05/2014	NORTHERN DISTRICTS PEST CONTROL				2,903.00
			2526 - MILDENHALL PEST TREATMENT		770.00	
			2528 - ERADICATE BEEHIVE NEAR PLAYGROUND		165.00	
			2529 - PEST TREATMENT MILDENHALL		380.00	
			2530 - PEST TREATMENT FLINDERS PARK HALL		198.00	
			2594 MAY14 - BEE REMOVAL - LABOUR		462.00	
			2606 - REMOVAL OF BEE HIVE MOOLANDA PARK		154.00	
			2607 - PEST TREATMENT WORKS OPERATION CENTRE		180.00	
			2612 - PEST CONTROL		440.00	
			2650 - BEE REMOVAL - LABOUR		154.00	
EF039567	30/05/2014	NORTHERN STARS VOLLEYBALL CLUB				200.00
			NS018 - KIDSPORT FUNDING		200.00	
EF039792	30/05/2014	NORTHSIDE BUS CHARTER				1,397.00
			6111 - EXCURSION TO FREMANTLE MARKETS		539.00	

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Payment No	Payment Date	Payee	Invoice Description	Contract	Invoice Amount	Payment Amount
			6125 - EXCURSION TO CHANNEL 7		319.00	
			6127 - EXCURSION TO WOODBRIDGE HOUSE GUILDFORD		539.00	
098352	16/05/2014	OANH FAMILY TRUST T/AS MOMENT	S CAFE			211.80
			122 - TEA, COFFEE AND CAKE FOR 12 REWARD AND RECOGNITION FOR COMPLIANCE TE		90.20	
			89 25/3/14 - TEA, COFFEE AND CAKE FOR 14 EMPLOYEE REWARDS AND RECOGNITION HEALTH		121.60	
098542	30/05/2014	OANH FAMILY TRUST T/AS MOMENT	S CAFE			59.20
			121 - CATERING FOR COMMUNITY FUNDING ASSESSMENT		59.20	
EF039337	9/05/2014	OCE AUSTRALIA LIMITED				137.53
			1254530 - TCS4SA SCANNER 12-31/3/14		53.93	
			1255897 - RE INVOICE 1254530		-53.93	
			1256543 - OCE TC4 DIGITAL WIDE FORMAT SCANNER		137.53	
EF039798	30/05/2014	OCE AUSTRALIA LIMITED				83.60
			1260997 - MONTHLY MAINTENANCE CHARGE		83.60	
EF039374	16/05/2014	OCEAN RIDGE JUNIOR FOOTBALL CLUB				2,355.00
			18/14 - KIDSPORT FUNDING		2,355.00	
EF039530	30/05/2014	OCEAN RIDGE JUNIOR FOOTBALL CLUB				3,760.00
			22/14 - KIDSPORT FUNDING		3,760.00	
098338	9/05/2014	OCEAN RIDGE SNR CRICKET CLUB				1,089.35
			INV11814 - REIMBURSEMENT OF HIRE FEE		1,089.35	
EF039489	16/05/2014	OFFICEWORKS DIRECT				288.00
			9901607006178599 - PRINT 10 X A2 EASTER HOURS POSTERS		120.00	
			9901607006178601 - PRINT 6 X A2 COMBAT POSTERS		72.00	
			9901607006178602 - PRINT 8 WATERWISE POSTERS		96.00	
EF039984	30/05/2014	OFFICEWORKS DIRECT				603.28
			9901607004128034 - SUPPLY VARIOUS STATIONERY ITEMS FOR USE		97.28	
			9901607004129406 - FRAMES FOR AWARDS CEREMONY -PHOTO COMP		62.00	
			9901607006178600 - PRINT 12 X A2 SUMMIT TRAINING POSTERS		384.00	
			9901607006189054 - PRINT 5 X A2 WINTER AQUATIC POSTERS		60.00	
098354	16/05/2014	OLIVE SAMPSON				150.00
			MAY 2014 - TRAINER FAMILY HISTORY BEGINNERS COURSE		150.00	
098287	2/05/2014	ONE ANSWER FRONTIER PERSONAL SUPER				162.29
			F/E 25/4/14 - SUPERANNUATION PAYMENT		162.29	
098363	16/05/2014	ONE ANSWER FRONTIER PERSONAL SUPER				162.29
			F/E 09/05/14 - PAYROLL DEDUCTIONS F/E 09/05/14		162.29	
098546	30/05/2014	ONE ANSWER FRONTIER PERSONAL SUPER				162.29
			F/E 23/05/2014 - SUPERANNUATION PAYMENT F/E 23/05/2014		162.29	
098450	16/05/2014	OPERATION STORES PETTY CASH				210.75
			PETTY CASH W/E 02/05/14 - REIMBURSEMENT OF PETTY CASH W/E 02/05/14		210.75	
EF039799	30/05/2014	OPTIMA PRESS				6,712.20

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			82733 - PRINTING OF ACCREDITATION PASSES		171.60	
			82768 - PRINTING OF DIRECTIONAL SIGNAGE		444.40	
			82791 - RANGER CALLING CARD (5000)		345.40	
			82792 - COMMUNITY MEDIATION BROCHURE		349.80	
			82845 - PORTABLE POWER METERS DL		740.30	
			82850 - 'PROTECTING OUR NATURAL AREAS AND PARKS'		1,047.20	
			82873 - 100 CHILDREN'S BOOK WEEK POSTERS AS PER		358.60	
			82874 - CHILDREN'S BOOK WEEK PROGRAM		259.60	
			82920 - PRINTING 250 X A2 POSTERS		410.30	
			82922 - PRINTING OF TICKETS FOR SNAP! EVENT		295.90	
			83047 - PRINTING OF COMMUNITY ART AWARD		174.90	
			83048 - YELLAGONGA DOG & CAT FLYERS		794.20	
			83086 - PRINTING OF EXTRA FLYERS		295.90	
			83138 - 5 YEAR CERTIFICATES		722.70	
			83139 - 200 A4 POSTERS AS PER QUOTE 159,397		116.60	
			83140 - 200 A3 POSTERS AS PER QUOTE 159,388		184.80	
EF039800	30/05/2014	ORICA AUSTRALIA PTY LTD				2,950.24
			5331749 - SUPPLY OF CHLORINE GAS CLC		337.26	
			5332397 - SUPPLY OF CHLORINE GAS CLC		2,612.98	
EF039532	30/05/2014	PADBURY JUNIOR BASKETBALL CLUB INC				600.00
			14-1 - KIDSPORT FUNDING		600.00	
EF039578	30/05/2014	PADBURY SCOUT GROUP				200.00
			201403079 - KIDSPORT FUNDING		200.00	
098431	16/05/2014	PAIGE KENNEY				150.00
			08032 - SPORTING ACHIEVEMENT GRANT		150.00	
098377	16/05/2014	PAMELA ANNE STEINBOCK				1,000.00
			103971 - RATES REFUND		1,000.00	
EF039869	30/05/2014	PAPARUSIS PTY LTD T/AS SUGAR & PATISSERIE	SPICE			300.00
			214 - CATERING FOR SUNDAY SERENADES		300.00	
EF039816	30/05/2014	PAPERBARK TECHNOLOGIES PTY LTD				415.00
			1335 - ARB REPORT		415.00	
EF039804	30/05/2014	PAPER-PAK PTY LTD				770.88
			1868175 - PAPER BAGS FOR CIVIC TOUR GIVEAWAYS		181.28	
			1870394 - PARIS (#16) TWIST HANDLE WHITE		589.60	
EF039361	9/05/2014	PARAMOUNT BUILDING CO. PTY LTD T/AS EARTH & TURF MACHINERY				3,742.42
			1417 - PARTS & REPAIR	010/13	2,262.70	
			1418 - PARTS & REPAIR	010/13	1,479.72	
EF039457	16/05/2014	PARAMOUNT BUILDING CO. PTY LTD T/AS EARTH & TURF MACHINERY				2,480.50
			1419 - PARTS & REPAIR	010/13	2,480.50	
EF039948	30/05/2014	PARAMOUNT BUILDING CO. PTY LTD T/AS EARTH & TURF MACHINERY				4,732.97
			1420 - PARTS & REPAIRS SERVICING	010/13	2,237.07	
			1421 - SERVICING PARTS & REPAIRS	010/13	2,495.90	
EF039809	30/05/2014	PARKER BLACK & FORREST PTY LTD				1,221.51

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			137431 - CRAIGIE LEISURE CENTRE - DOOR CLOSER		547.34	
			137830 - HOLD DOOR OPEN CLOSER		674.17	
EF039811	30/05/2014	PARKCONSULT			35,468.59	
			1212-14 - MAINTENANCE & REPAIR CALE MP104 COMPACT APRIL 2014	031/11	30,252.30	
			1213-14 - REMOTE COMMUNICATION & DATA INTERROGATIO APRIL 2014	031/11	5,216.29	
EF039368	9/05/2014	PARKS & LEISURE AUSTRALIA			285.00	
			4690 - NATURE PLAY SPACES TOUR		285.00	
EF039985	30/05/2014	PARTY PLUS JOONDALUP			342.00	
			140514 - 4 BOUQUETS OF 7 RED BALLOONS		105.00	
			175637 - 14 TABLE CLOTHES, 50 TUMBLERS		237.00	
EF039492	16/05/2014	PASSI GROUP AUSTRALIA PTY LTD			100.00	
			20236 - FACILITATE A "CHILD WHISPERING"		100.00	
098305	2/05/2014	PATRICIA O' CONNOR			140.00	
			APRIL 2014 - REIMBURSEMENT DAMAGED FENCE		140.00	
098319	8/05/2014	PAUL FOSTER			80.00	
			793565 - REFUND OF INFRINGEMENT		80.00	
EF039986	30/05/2014	PAY-PLAN COJ SALARY PACKAGING			754.18	
			APRIL - GST ADJUSTMENT APRIL 2014		754.18	
EF039425	16/05/2014	PEDERSENS HIRE & STRUCTURES PTY LTD			132.00	
			34651 - FURNITURE HIRE FOR FESTIVAL		132.00	
EF039808	30/05/2014	PEDERSENS HIRE & STRUCTURES PTY LTD			4,832.86	
			34040 - HIRE OF EQUIPMENT FOR VALENTINE'S DAY		4,832.86	
EF039802	30/05/2014	PEERLESS JAL PTY LTD			413.51	
			SL188222 - 25LTR DRUM DE-ION WASH DETERGENT		413.51	
EF039491	16/05/2014	PELUSEY PHOTOGRAPHY			440.00	
			INV-0135 - FACILITATE "LET THERE BE LIGHT"		440.00	
098324	8/05/2014	PENELOPE M AUSTIN			18.00	
			INW14/10219 - PARKING REFUND		18.00	
EF039803	30/05/2014	PERTH AUDIOVISUAL			1,683.00	
			64006 - AUDIO SERVICES FOR ANZAC DAY		1,683.00	
EF039815	30/05/2014	PERTH INDUSTRIAL CENTRE PTY LTD			130.68	
			8009 - PARTS ONLY		130.68	
098505	23/05/2014	PETER & MARY CLARK			411.00	
			184243 - RATES REFUND		411.00	
EF039509	19/05/2014	PETER MADDEN			251.00	
			CURRAMBINE BAR & BISTRO - REIMBURSEMENT TEAM PLANNING DAY LUNCH		251.00	
098281	2/05/2014	PETTY CASH COMMUNITY DEVELOPMENT			436.35	
			290414 - PETTY CASH REIMBURSEMENT		436.35	
EF039731	30/05/2014	PG AND MJ NEWITT T/AS HBC NEWS PAPER DELIVERY			1,290.28	
			9 04/05/14 - NEWSPAPERS & MAGAZINES FOR W/E 04/05/14 CLC		206.89	
			9 11/05/14 - NEWSPAPERS & MAGAZINES FOR W/E 11/05/14 CLC		246.80	
			9 13/04/14 - NEWSPAPERS & MAGAZINES FOR W/E 13/04/14 CLC		232.18	
			9 18/05/14 - NEWSPAPERS & MAGAZINES FOR W/E 18/05/14 CLC		240.97	

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Payment No	Payment Date	Payee	Invoice Description	Contract	Invoice Amount	Payment Amount
			9 20/04/14 - NEWSPAPERS & MAGAZINES FOR W/E 20/04/14 CLC		183.23	
			9 27/04/14 - NEWSPAPERS & MAGAZINES FOR W/E 27/04/14 CLC		180.21	
EF039805	30/05/2014	PHASE 1 AUDIO			1,089.00	
			P6635 - PRODUCTION & TECHINICAL REQUIREMENTS		1,089.00	
EF039552	30/05/2014	PHILIPPA ANN TAYLOR			2,500.00	
			ALLOW-MTG-MAY 2014 - MEETING FEE - MAY 2014		2,500.00	
EF039427	16/05/2014	PICTON PRESS			144.44	
			7369 - PRINT 600 HEALTH WATCH A2 FLYERS		144.44	
EF039814	30/05/2014	PICTON PRESS			2,792.58	
			8111 - PRINT 60000 LATEST IN LEISURE A5 FLYERS		1,666.25	
			8159 - PRINT SUMMIT TRAINING OPEN WEEK A5		364.11	
			8180 - PRINT 1000 DL EASTER HOURS FLYERS		110.48	
			8310 - PRINT 3000 GROUP FITNESS TERM 2		651.74	
EF039813	30/05/2014	PLAN E			5,596.80	
			INV00148 - PART B - PRODUCTION OF LSP		3,418.80	
			INV00251 - CONSULTANCY		2,178.00	
EF039338	9/05/2014	PLAYRIGHT AUSTRALIA PTY LTD			18,730.80	
			5866 - AUDIT OF PLAYGROUND EQUIPMENT		18,730.80	
EF039807	30/05/2014	PLAYRIGHT AUSTRALIA PTY LTD			10,597.51	
			5901 - PLAY EQUIPMENT - TIMBERLANE PARK WOODVALE		10,597.51	
EF039774	30/05/2014	PMG MOORE WA			1,292.50	
			736921 - PRESSURE SEAL PAYROLL SLIPS		1,292.50	
098576	30/05/2014	POOLMART			258.50	
			3070 - CHLORINE		258.50	
EF039389	16/05/2014	PRELATES NETBALL CLUB			200.00	
			20130496 - KIDSPORT FUNDING		200.00	
EF039566	30/05/2014	PRELATES NETBALL CLUB			200.00	
			20130499 - KIDSPORT FUNDING		200.00	
098292	2/05/2014	PRODUCTIVE PLASTICS			550.00	
			27477 - SHEETS OF DIFFUSER CUTTING		550.00	
098341	16/05/2014	PROFESSIONALS ADRIAN COCKS REAL ESTATE			480.00	
			08/05/14 - PAYMENT OF RENT A/C		480.00	
EF039806	30/05/2014	PROJECT INDUSTRIES			725.29	
			8427 - PARTS & REPAIRS		725.29	
EF039817	30/05/2014	PROLUDIC PTY LTD			27,092.23	
			10555 - PLAY EQUIPMENT MAWSON PARK		27,092.23	
EF039298	9/05/2014	PROPERTY COUNCIL OF AUSTRALIA			2,094.00	
			270485 - WA LEADERS CONFERENCE MAY 2014		1,950.00	
			MAY 2014 - REGISTRATION FOR BUSINESS LUNCH		144.00	
098277	2/05/2014	PROPERTY SCENE WA PTY LTD			475.80	
			141295 - RATES REFUND		475.80	
EF039426	16/05/2014	PROTECTION 1 PTY LTD			3,502.40	
			633332 - ADMIRAL PARK CLUBROOMS - ADD CODE TO ALA	014/12	105.60	

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Payment No	Payment Date	Payee	Invoice Description	Contract	Invoice Amount	Payment Amount
			633337 - MACDONALD MOWING SHED - ALARM NOT WORKIN	014/12	374.00	
			633378 - CRAIGIE LEISURE CENTRE- REPLACE CCTV CAM	014/12	2,706.00	
			633401 - FAULTY KEY PAD KINGSLEY CLUBROOMS	014/12	211.20	
			633423 - HEATHRIDGE LEIS CNT ALARM SYSTEM	014/12	105.60	
EF039812	30/05/2014	PROTECTION 1 PTY LTD				396.00
			633468 - SMOKE DETECTOR	014/12	396.00	
EF039810	30/05/2014	PUBLIC TRANSPORT AUTHORITY OF WA				31,464.37
			I5044606 - SHARED RUNNING COSTS CAT BUS MARCH		15,749.03	
			I5047318 - SHARED RUNNING COSTS 2014 CAT BUS		15,715.34	
EF039428	16/05/2014	PURCHER INTERNATIONAL PTY LTD				167,864.40
			MA9831 - 2 X CASE IH JXU 105 4WD TRACTOR		167,864.40	
EF039580	30/05/2014	QUINNS FC				200.00
			9244 - KIDSPORT FUNDING		200.00	
EF039495	16/05/2014	R & R FOOD BY DESIGN				3,305.50
			2818 - CATERING FOR CLUBS IN-FOCUS CONFERENCE		3,305.50	
EF039989	30/05/2014	R & R FOOD BY DESIGN				1,721.50
			2834 - SANDWICHES FOR CITIZENSHIP CEREMONIES		357.50	
			2843 - RECEPTION CENTRE HIRE - GARDENS WORKSHOP		1,364.00	
EF039756	30/05/2014	RACHAEL KUAN				800.00
			15/05/14 - ARTWORK FOR PASTE-UP PROJECT JOONDALUP FESTIVAL		800.00	
EF039319	9/05/2014	RACHEL COLLIER				245.00
			310314 - CONTRACTOR SERVICES FOR FESTIVAL		245.00	
098480	23/05/2014	RACHEL ORTLEPP				150.00
			8032 - SPORTING ACHIEVEMENT GRANT		150.00	
098417	16/05/2014	RACHEL SPAANS				60.00
			P246548 - INFRINGEMENT REFUND		60.00	
EF039901	30/05/2014	RANDSTAD PTY LTD				17,446.90
			RA1431021 - LABOUR HIRE W/E 30/3/14		2,117.65	
			RA1431041 - LABOUR HIRE W/E 30/3/14		2,140.20	
			RA1438368 - LABOUR HIRE W/E 6/4/14		1,350.05	
			RA1445009 - LABOUR HIRE W/E 13/4/14		1,372.60	
			RA1445050 - LABOUR HIRE W/E 13/4/14		1,372.60	
			RA1450700 - LABOUR HIRE W/E 20/4/14		1,097.25	
			RA1450721 - LABOUR HIRE W/E 20/4/14		1,097.25	
			RA1451075 - LABOUR HIRE W/E 20/4/14		627.41	
			RA1457505 - CASUAL LITTER CREW		799.43	
			RA1457524 - CASUAL LITTER CREW		799.43	
			RA1457871 - LABOUR HIRE W/E 27/4/14		781.19	
			RA1464967 - CASUAL LITTER CREW		1,050.23	
			RA1473001 - LABOUR HIRE W/E 11/5/14		1,386.63	
			RA1473017 - LABOUR HIRE W/E 11/5/14		1,454.98	
EF039561	30/05/2014	RANGERS NETBALL CLUB				400.00
			140521 - KIDSPORT - CLUB MEMBERSHIP		400.00	
EF039827	30/05/2014	RAPIDCLEAN PERTH				3,856.17

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Payment No	Payment Date	Payee	Invoice Description	Contract	Invoice Amount	Payment Amount
			64986 - BAYWEST ECOSOFT ROLL TOWEL WHITE (316)		871.20	
			65307 - BAYWEST ECOSOFT ROLL TOWEL WHITE (316)		1,306.80	
			65493 - TOILET ROLL EARTHWISE 1 PLY JUMBO		61.18	
			65843 - BAYWEST ECOSOFT ROLL TOWEL WHITE (316)		1,524.60	
			66039 - JUST MUSK DISINFECTANT DEODORISER 5L		92.39	
098407	16/05/2014	RAQUEL GOWEN				67.00
			21488 - REFUND FOR THURSDAY PM NETBALL CLC		67.00	
098467	23/05/2014	RAY WHITE LEADING EDGE				450.00
			210514 - PAYMENT OF RENT		450.00	
EF039339	9/05/2014	RBM DRILLING				21,323.50
			707 - CASTLEFERN PAK	019/12	21,323.50	
EF039697	30/05/2014	RE & BF WILSON FAMILY TRUST T/A CHAUFFEURED CARS	AS DELUXE			334.00
			77253 - TRANSFERS FROM AIRPORT TO ACCOMMODATION AMBASSADOR URBAN COUTURE		92.00	
			77254 - TRANSFERS FROM AIRPORT TO ACCOMMODATION		88.00	
			77260 - TRANSFERS FROM AIRPORT TO ACCOMMODATION AMBASSADOR URBAN COUTURE		77.00	
			77261 - TRANSFERS FROM AIRPORT TO ACCOMMODATION AMBASSADOR URBAN COUTURE		77.00	
098329	8/05/2014	REALMARK				450.00
			APRIL 2014 - PAYMENT OF ACCOUNT		450.00	
098533	30/05/2014	REALMARK				350.00
			27/5/14 - RENTAL PAYMENT UNIT 2 MOLLOY PRM JOONDALUP		350.00	
098315	8/05/2014	REALMARK NORTH COASTAL				200.80
			MAY 2014 - PAYMENT OF ACCOUNT		200.80	
EF039835	30/05/2014	RECALL INFORMATION MANAGEMENT LTD	ENT PTY			3,864.41
			1102056480 - 2013/14 STORAGE AND RETRIEVAL OF RECORDS		2,821.17	
			3330738 - BACKUP TAPE SERVICES 22/3-25/4/14		1,043.24	
EF039826	30/05/2014	REDMAN SOLUTIONS PTY LTD				1,761.97
			INV-200802378 - TRAPEZE DESKTOP PLAN MANAGER ANNUAL SUPP		1,761.97	
098511	23/05/2014	REECE L ANDERSON				1,275.00
			172127 - RATES REFUND		1,275.00	
EF039825	30/05/2014	REFACE INDUSTRIES PTY LTD				387.50
			23998 - ANNUAL MAINTENANCE FOR VENMILL 3550I		387.50	
098280	2/05/2014	REI SUPER				224.90
			F/E 25/4/14 - SUPERANNUATION PAYMENT		224.90	
098351	16/05/2014	REI SUPER				224.90
			F/E 09/05/14 - PAYROLL DEDUCTIONS F/E 09/05/14		224.90	
098540	30/05/2014	REI SUPER				224.90
			F/E 23/05/2014 - SUPERANNUATION PAYMENT F/E 23/05/2014		224.90	
EF039341	9/05/2014	RELIABLE FENCING				2,526.44

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Payment No	Payment Date	Payee	Invoice Description	Contract	Invoice Amount	Payment Amount
			287 - LIVINGSTONE WAY REPAIRS	004/13	485.10	
			288 - CASTLEGATE WAY REPAIRS		82.50	
			291 - COLORBOND SUMP FENCING - LESS THAN 10M	004/13	237.60	
			298 - SUPPLY AND INSTALLATION OF SWING GATES		1,694.29	
			298 - SUPPLY AND INSTALLATION OF SWING GATES	004/13	26.95	
EF039834	30/05/2014	RELIABLE FENCING				352.00
			307 - SUPPORT BRACKET		352.00	
098550	30/05/2014	RENEE MEHARRY				93.60
			263582 - REFUND- DISSATISFACTION- SOCCER COURSE		93.60	
EF039832	30/05/2014	RENT A FENCE PTY LTD				1,294.92
			107307 - OCEAN RF RD & SWANSON WAY		1,294.92	
EF039822	30/05/2014	REPCO AUTO PARTS				459.60
			4770919971 - PARTS ONLY		246.20	
			4770920275 - PARTS ONLY		71.50	
			4770921126 - PARTS ONLY		141.90	
EF039820	30/05/2014	RETECH RUBBER PTY LTD				49,362.50
			1007 - SPIERS CENTRE REPAIRS	029/11	689.70	
			1008 - FALKLAND PARK REPAIRS	029/11	275.00	
			1009 - BRADEN PARK REPAIRS	029/11	825.00	
			1020 - REPAIR OF SOFTFALL SURFACE (BASE COLOURS BARRIDALE PARK KINGSLEY	029/11	275.00	
			1022 - SUPPLY & INSTALLATION OF SOFTFALL SURFAC	029/11	412.50	
			1025 - PLAY EQUIPMENT EDGEWATER PARK		4,065.60	
			1025 - PLAY EQUIPMENT EDGEWATER PARK	029/11	605.00	
			901 - SUPPLY & INSTALLATION OF SOFTFALL SURFAC EDGEWATER PARK, EDGEWATER	029/11	30,055.30	
			983 - SUPPLY OF REPAIR SERVICE DAMAGED SECTION MARRI PARK	029/11	5,449.40	
			986 - CRICKET WICKET COVER CARLTON PARK	029/11	6,710.00	
EF039494	16/05/2014	RIDING FOR THE DISABLED ASSOCIATION OF WA - CARINE GROUP INC				200.00
			1476 - KIDSPORT FUNDING		200.00	
EF039988	30/05/2014	RIDING FOR THE DISABLED ASSOCIATION OF WA - CARINE GROUP INC				1,600.00
			1640 - KIDSPORT FUNDING		400.00	
			1645 - KIDSPORT FUNDING		1,000.00	
			1647 - KIDSPORT FUNDING		200.00	
EF039497	16/05/2014	RIDING FOR THE DISABLED OF WESTERN AUSTRA - CAPRICORN GROUP				200.00
			1487 - KIDSPORT FUNDING		200.00	
EF039991	30/05/2014	RIDING FOR THE DISABLED OF WESTERN AUSTRA - CAPRICORN GROUP				400.00
			1488 - RIDING FEES KIDSPORT		400.00	
EF039831	30/05/2014	RIVERJET PIPELINE SOLUTIONS				13,871.06
			54280 - HIGH PRESSURE JETTING AND CLEANING OF DR GOSSE RO CREANEY DR FINNEY CRESCENT	028/11	3,030.50	
			54378 - HIGH PRESSURE JETTING AND CLEANING OF DR PENISTONE ST GREENWOOD	028/11	398.75	

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			54500 - 5 BEAUMONT ST CLEANING	028/11	957.00	
			54501 - POLLUTANT TRAP - BINDAREE TERRACE	028/11	5,775.00	
			54525 - FLEUR FREEM PAVILION & JOONDALUP CIVIC CHAMBERS		2,234.43	
			54562 - CCTV INSPECTION	028/11	1,475.38	
EF039429	16/05/2014	ROAD SIGNS AUSTRALIA				32.12
			22289 - 1 X DOUBLE SIDED DIRECTIONAL SIGN		32.12	
EF039828	30/05/2014	ROAD SIGNS AUSTRALIA				2,053.37
			22483 - DIRECTIONAL SIGN		32.12	
			22655 - SUPPLY DOGS ON LEAD SIGNS		605.00	
			22909 - PARKING SIGN		363.00	
			22911 - 450MM REFLECTIVE CONES		206.25	
			22980 - 150 MM STREET NAME PLATE		847.00	
EF039833	30/05/2014	ROADS 2000 PTY LTD				40,706.07
			12612 - UPGRADE SHARED PATH ON BROOKMOUNT RAMBLE		40,706.07	
EF039315	9/05/2014	ROBERT JAMES BUTLER				3,940.00
			290314 - MANUFACTURE OF HAND MADE SIGNS		3,940.00	
098396	16/05/2014	ROBERT MATTHEWS				156.00
			21195 - JUNIOR SOCCER REFUND		156.00	
EF039830	30/05/2014	ROBOWASH PTY LTD				1,100.00
			R057754 - MONTHLY RENTAL - R3 ROBOWASH		550.00	
			R058071 - PARTS ONLY		550.00	
EF039558	30/05/2014	ROBYN NEGUS				51.00
			APRIL 2014 - VOLUNTEER SUBSIDY REIMBURSEMENT		51.00	
EF039564	30/05/2014	ROD DAVID MOLLETT				250.00
			210514 - REFERENCE PANEL MEETING		250.00	
098373	16/05/2014	ROGER CLARK				15.00
			8310APR14 - DOG REGISTRATION REFUND		15.00	
EF039904	30/05/2014	ROGER VAUGHAN				1,100.00
			12 MAY 14 - CONSTRUCTION OF 16 PIGEON HOLE CUPBOARD		1,100.00	
EF039340	9/05/2014	ROSS HUMAN DIRECTIONS LTD T/A ROSSJULIAROSS (USE MC00345)				1,539.87
			613904 - LABOUR HIRE W/E 6/4/14		1,539.87	
EF039821	30/05/2014	ROYAL LIFE SAVING SOCIETY WA				1,180.00
			44353 - SENIOR FIRST AID - REQUAL		1,180.00	
098398	16/05/2014	ROZ NEWTON				156.00
			21050 - JUNIOR SOCCER REFUND		156.00	
098451	16/05/2014	RSPCA W A INC				4,383.21
			2623 - POUND FEES FOR MARCH 2014	021/13	4,383.21	
098523	23/05/2014	RSPCA W A INC				10,692.90
			2786 - POUND FEES APR 2014	021/13	1,865.60	
			2798 - POUND FEES APR 2014	021/13	4,422.00	
			2799 - POUND FEES NOV-JAN 2014	021/13	4,405.30	
EF039829	30/05/2014	RUBEK AUTOMATIC DOORS				275.00
			15018 - CRAIGIE LEISURE - FRONT ENTRY DOORS		275.00	
EF039819	30/05/2014	RUGBY UNION FOOTBALL CLUB OF PERTH BAYSWATER INC				200.00
			20130945 - KIDSPORT VOUCHERS		200.00	

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EF039363	9/05/2014	RUSSEL FISHWICK				581.20
			03/04-26/04/14 - EXPENSE REIMBURSEMENT 03/04-26/04/14		581.20	
EF039952	30/05/2014	RUSSEL FISHWICK				2,500.00
			ALLOW-MTG-MAY 14 - MEETING FEE MAY 2014		2,500.00	
EF039501	16/05/2014	S & C LINEMARKING				6,010.95
			392 - JOONDALUP DRIVE SHARED PATH LINEMARKING		2,765.51	
			400 - LINE MARKING AROUND JOONDALUP PRIMARY SC		1,590.60	
			401 - O'LEARY ROAD ON-STREET PARKING - LINEMAR		945.45	
			402 - 25 LINE MARKING PARKING BAYS		217.80	
			404 - LINE MARK MAGGIDO ST DUNCRAIG		491.59	
EF039997	30/05/2014	S & C LINEMARKING				10,533.55
			405 - BONNEVILLE WAY YELLOW LINE		472.73	
			406 - SUNLANDER DVE		330.00	
			407 - KERBING DUNHAM WAY		132.00	
			408 - KERBING DEEPDENE PL		115.50	
			409 - SPEED HUMP		356.40	
			410 - BROKEN LINE (100MM WIDE - WHITE)		2,865.61	
			411 - BROKEN LINE (100MM WIDE - WHITE) BURNS BEACH SHARED PATH		6,261.31	
EF039840	30/05/2014	S A S LOCKSMITHS				2,725.80
			70848 - PADLOCK STD STEEL		950.40	
			71333 - PADLOCK 1433 BRASS		1,775.40	
098528	30/05/2014	SACRED HEART COLLEGE				2,000.00
			1014112 - DEPOSIT FOR VENUE HIRE		2,000.00	
EF039297	1/05/2014	SAFETY BARRIERS WA PTY LTD				24,640.00
			1540 - JOONDALUP DRIVE SENTRYLINE WIRE ROPE		24,640.00	
EF039861	30/05/2014	SAFEWAY BUILDING & RENOVATIONS PTY LTD				40,920.00
			1442 - ADDITIONAL WORKS	032/12	40,920.00	
EF039304	9/05/2014	SAM THOMAS				365.07
			MAY 2014 - EXPENSE REIMBURSEMENT - MAY 2014		365.07	
EF039554	30/05/2014	SAM THOMAS				2,500.00
			ALLOW-MTG-MAY 2014 - MEETING FEE - MAY 2014		2,500.00	
098484	23/05/2014	SAMANTHA BELL				131.20
			12/05/14 - REFUND FOR SQUAD TRAINING CLC		131.20	
EF039568	30/05/2014	SANDRA KEELING				68.00
			19/03-23/04/14 - VOLUNTEER SUBSIDY REIMBURSEMENT 19/03- 20/04/14		68.00	
098322	8/05/2014	SANDRA VINSON				104.00
			21049 - REFUND OF BYES ON 08/11/13 & 14/02/14		104.00	
098395	16/05/2014	SASHA RIJKERS				104.00
			21039 - JUNIOR SOCCER REFUND		104.00	
EF039844	30/05/2014	SCHIAVELLO (WA) PTY LTD				27,669.40
			IN2014100028 - DESK PARTS AS QUOTED		22,320.10	
			IN2014100030 - NEW FLOOR MOUNTED PANELS		5,349.30	
EF039842	30/05/2014	SCOTT PRINT				4,103.00

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Payment No	Payment Date	Payee	Invoice Description	Contract	Invoice Amount	Payment Amount
			81359 - PRINTING OF TICKETS SUNDAY SERENADES		308.00	
			81548 - PRINTING OF SUNDAY SERENADES SEASON		1,254.00	
			81549 - PLANTS AND PEOPLE BOOKS		2,420.00	
			82006 - MONTHLY CONCERT PROGRAMS		121.00	
EF039863	30/05/2014	SEA CONTAINERS WA PTY LTD				204.60
			22605 - HIRE - SEA CONTAINER TRDU7302389 MAY		102.30	
			22606 - HIRE - SEA CONTAINER SCWU0000125 MAY		102.30	
EF039865	30/05/2014	SEAPORT NOMINEES PTY LTD T/AS DIGITAL PRINT	DISCUS			751.30
			176379 - 3 X A2 DOUBLE SIDED CORFLUTE		124.30	
			176764 - PRINT 40 HEALTH WATCH STICKERS		313.50	
			177002 - SUPPLY AND INSTALL DUNCRAIG KIOSK SIGN		313.50	
EF039999	30/05/2014	SECUREPAY PTY LTD				253.88
			309281 - CAMTECH WEB & IVR TRANS FEES APRIL		253.88	
EF039377	16/05/2014	SENSIS PTY LTD				629.02
			27698551 - SOCIAL MEDIA ADVERTISING 24/3-30/4/14		629.02	
098464	23/05/2014	SHANI LEONIE PAGET				150.00
			8032 - SPORTING ACHIEVEMENT GRANT		150.00	
098380	16/05/2014	SHARLEEN MIDDLETON				30.00
			8310APR14 - DOG REGISTRATION REFUND		30.00	
098471	23/05/2014	SHARON GARNAUT				52.00
			21251 - REFUND FOR FRIDAY PM JUNIOR SOCCER CLC		52.00	
EF039485	16/05/2014	SHARRYN PHYLLIS SARACEN				165.00
			158 - LSC INSTRUCTOR HATHA YOGA 30/4 & 7/5		165.00	
098551	30/05/2014	SHEILA MACAUSLANE				69.00
			166193 - REFUND PLATINUM ADVENTURE		69.00	
098379	16/05/2014	SHELLEY SPINKS				22.50
			8310APR14 - DOG REGISTRATION REFUND		22.50	
EF039836	30/05/2014	SHERIDAN'S FOR BADGES				639.65
			62198 - PLAQUE FOR THE OPENING OF ADMIRAL PARK		639.65	
EF039526	22/05/2014	SHERYL MAREE CHANT				1,141.00
			2014 003 - ARTIST FOR KERB TILE PROJECT		1,141.00	
EF039579	30/05/2014	SHOBUKAN PTY LTD				400.00
			57 - KIDSPORT FUNDING		400.00	
EF039321	9/05/2014	SIGHT2SITE T/AS DYNAMIC AV SOLUTIONS				7,876.20
			2441 - SUPPLY AND INSTALL 65 INCH TV WALL AT CRAIGIE LEIS CTR		7,876.20	
EF039846	30/05/2014	SIGN A RAMA JOONDALUP				412.50
			JN9875 - PULL-UP BANNER FOR SNAP! CONCERT		275.00	
			JN9880 - RESKINNING OF 2 X PULL UP BANNERS		137.50	
EF039328	9/05/2014	SIMON GEOFFREY GILBY T/AS SIMON GILBY ARTIST				550.00
			131 - PUBLIC ART WATER FEATURE		550.00	
EF039499	16/05/2014	SISTER SUPA IGA				963.06

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Payment No	Payment Date	Payee	Invoice Description	Contract	Invoice Amount	Payment Amount
			1/3036 - CONSUMABLES & SUPPLIES FOR AYHP INC GST		217.19	
			14/0193 - SUPPLY OF PLATTERS FOR VIDEO SCREENING		193.24	
			14/3126 - CATERING & REFRESHMENTS ARTS IN FOCUS		152.63	
			7052 - 4 X \$100 GIFT VOUCHERS		400.00	
EF039995	30/05/2014	SISTER SUPA IGA				872.07
			03/5083 - FOOD ITEMS AS SELECTED		61.83	
			13/2984 - ANCHORS JANUARY 2014 CONSUMABLES		167.74	
			13/7125 - ANCHORS JANUARY 2014 CONSUMABLES		92.63	
			14/1451 - CATERING FOR STAFF MORNING TEA		23.58	
			14/9180 - CATERING FOR EXHIBITION		110.17	
			2/7610 - CATERING FOR LEISURE AND CULTURAL		210.80	
			21 MAY14 - SUPPLIES FOR MORNING TEA		165.56	
			2332472010149 - PURCHASE FOOD FOR FAREWELL MORNING TEA		39.76	
EF039864	30/05/2014	SKATE INTERNATIONAL				110.00
			55 - ANCHORS YOUTH PROGRAM ACTIVITY		110.00	
EF039838	30/05/2014	SLATER GARTRELL SPORTS				154.00
			74467 - PATRICK BOCCA SIZE 5 SOCCER BALLS		154.00	
EF039859	30/05/2014	SMART URBAN PTY LTD				3,003.00
			1824 - STU350 - POST LOCKS 350		3,003.00	
EF039855	30/05/2014	SNAPPER DISPLAY				366.30
			33670 - SUPPLY 10 X A2 MINI SNAPPER FRAMES		366.30	
098331	8/05/2014	SOILS AIN'T SOILS				41.20
			47510 - 500 X 350 X 150 LIME STONE BLOCK		41.20	
098509	23/05/2014	SONCARD INVESTMENTS				345.00
			120392 - RATES REFUND		345.00	
098483	23/05/2014	SOPHIE LOWE				150.00
			08/05/14 - THIRD PRIZE CAPTURE NATURE PHOTOGRAPHY COMPETITION		150.00	
EF039540	30/05/2014	SORRENTO DUNCRAIG JNR FOOTBALL CLUB INC				380.00
			2014-19 - KIDSPORT FUNDING		380.00	
098313	8/05/2014	SORRENTO FOOTBALL CLUB				5,134.00
			APRIL 2014 - FINAL PAYMENT GRANDSTAND STRUCTURE		5,134.00	
EF039382	16/05/2014	SORRENTO FOOTBALL CLUB				200.00
			24/14 - KIDSPORT FUNDING		200.00	
EF039544	30/05/2014	SORRENTO FOOTBALL CLUB				687.84
			31/14 - KIDSPORT FUNDING		200.00	
			32/14 - REIMBURSEMENT ELECTRICITY CHARGES PERCY DOYLE COMPLEX MAR-MAY 2014		487.84	
EF039587	30/05/2014	SORRENTO NETBALL CLUB				180.00
			12014 - 2014 WINTER NETBALL SEASON		180.00	
EF039536	30/05/2014	SORRENTO TENNIS CLUB				85.00
			381 - KIDSPORT FUNDING		85.00	
EF039854	30/05/2014	SOUNDPACK SOLUTIONS				335.50
			51371 - CD BINDERS FOR LIBRARIES		335.50	
EF039841	30/05/2014	SOUTHERN SCENE PTY LTD				2,086.24

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			IN0137754 - LP STANDING ORDER FOR BOW		1,120.24	
			IN0138061 - STOCK AS SELECTED		966.00	
EF039498	16/05/2014	SPARE PARTS PUPPET THEATRE			1,540.00	
			3684 - HAND PUPPET WORKSHOP @ WOODVALE		1,540.00	
EF039537	30/05/2014	SPECIAL OLYMPICS WESTERN AUSTRALIA			200.00	
			122 - KIDSPORT APPLICATION - SPECIAL OLYMPICS MEMBERSHIP, UNIFORMS AND EQUIPMENT		200.00	
EF039343	9/05/2014	SPECIALISED SECURITY SHREDDING			231.00	
			162492 - SUPPLY AND DELIVERY DESTRUCTION BINS		33.00	
			162861 - SUPPLY AND DELIVERY DESTRUCTION BINS		99.00	
			163137 - SUPPLY AND DELIVERY DESTRUCTION BINS		99.00	
EF039430	16/05/2014	SPECIALISED SECURITY SHREDDING			132.00	
			163480 - SUPPLY AND DELIVERY DESTRUCTION BINS		132.00	
EF039847	30/05/2014	SPECIALISED SECURITY SHREDDING			99.00	
			164075 - SUPPLY AND DELIVERY DESTRUCTION BINS		99.00	
EF039866	30/05/2014	SPIDER WASTE COLLECTION SERVICES LTD			21,718.32	
			128 - COLLECTION AND DISPOSAL OF MIXED METALS		4,368.06	
			129 - COLLECTION AND DISPOSAL OF MIXED METALS		4,368.06	
			91581 - COLLECTION OF MATTRESSES BULK COLLECTION		12,982.20	
EF039852	30/05/2014	SPLASH PROMOTIONS			660.00	
			100366 - CITY OF JOONDALUP BRANDED UMBRELLAS		660.00	
EF039344	9/05/2014	SPOTLESS FACILITY SERVICES PTY LTD			180.71	
			607965 - CONTINUOUS CLOTH TOWELS		180.71	
EF039843	30/05/2014	SPOTLIGHT STORES PTY LTD			175.80	
			73023176007 - CRECHE MATS		149.96	
			INV0073023132676 - LEISURE SHORT COURSE AMENITIES T2		25.84	
EF039992	30/05/2014	ST JOHN AMBULANCE AUSTRALIA (WA)			199.00	
			FA00622870 - SENIOR FIRST AID COURSE 7/4/14		199.00	
EF039845	30/05/2014	STANLEE W A			207.90	
			SINV47524 - 291605 2HR CHAF DISH FUEL X 24 IN BOX		64.35	
			SINV47729 - 291605 2HR CHAF DISH FUEL X 24 IN BOX		143.55	
EF039860	30/05/2014	STAPLES AUSTRALIA PTY LIMITED			23,720.25	
			9010628018 - STATIONERY		508.20	
			9011004327 - CREDIT FOR INV 9010628018		-508.20	
			9011018893 - PLACEMAT 350X245 WHITE PACK 250		47.83	
			9011029271 - STATIONERY		226.68	
			9011031154 - CATERING CONSUMABLES		24.59	
			9011031309 - MARBIG MANILLA DIVIDERS A4 12 TAB BRIGHT		22.22	
			9011031609 - STATIONERY		37.84	
			9011031854 - CATERING CONSUMABLES		88.01	
			9011033354 - STATIONERY		42.77	

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			9011033490 - X-STAMPER 5-0101 INK 10CC BLACK		247.53	
			9011033501 - STATIONERY		165.40	
			9011033508 - STATIONERY		111.40	
			9011038622 - STATIONERY		82.70	
			9011038625 - STATIONERY		121.17	
			9011039087 - STATIONERY		101.64	
			9011039297 - STATIONERY		396.78	
			9011039475 - STATIONERY		203.48	
			9011039768 - STATIONERY		114.80	
			9011039771 - STATIONERY		412.79	
			9011039777 - STATIONERY		207.97	
			9011068232 - STATIONERY		59.95	
			9011072688 - STATIONERY		46.75	
			9011097137 - STATIONERY		193.08	
			9011099727 - STATIONERY		23.60	
			9011102809 - STATIONERY		13.35	
			9011102947 - STATIONERY		83.29	
			9011103649 - CLIPBOARD BLACK		9.24	
			9011104207 - STATIONERY		146.30	
			9011104373 - STATIONERY		189.83	
			9011104377 - STATIONERY		53.47	
			9011104452 - SMALL CONTAINER - SHARP DISPOSAL		5.25	
			9011105023 - STANDARD CITY OF JOONDALUP BUSINESS CARD		143.00	
			9011106293 - MAPED GREENLOGIC DESK TRAY GREEN		171.41	
			9011106481 - STATIONERY		80.31	
			9011108666 - STATIONERY		381.21	
			9011109145 - MOCCONA CLASSIC MEDIUM ROAST INSTANT COF		887.36	
			9011109148 - STATIONERY		72.42	
			9011109198 - STATIONERY		94.12	
			9011109214 - STATIONERY		334.62	
			9011110295 - STATIONERY		143.65	
			9011110330 - STATIONERY		174.22	
			9011112022 - STATIONERY		5.24	
			9011120439 - STANDARD CITY OF JOONDALUP BUSINESS CARD		214.50	
			9011125055 - FIRST AID KIT TYPE B PORTABLE 1		109.76	
			9011126358 - BRAVILOR FURENTO AIRPOT 2.2 LITRE VACUUM		358.23	
			9011165604 - STATIONERY		358.23	
			9011169616 - STATIONERY		6.33	
			9011169620 - STATIONERY		25.94	
			9011169772 - ENERGIZER MAX BATTERY 9V SINGLE		57.55	
			9011169892 - STATIONERY		57.55	
			9011170296 - STATIONERY		25.07	
			9011170520 - STATIONERY		7.36	
			9011170607 - STATIONERY		77.88	
			9011171427 - STATIONERY		47.70	
			9011171542 - STATIONERY		99.00	
			9011172542 - STATIONERY		44.99	
			9011172938 - STATIONERY		311.18	
			9011172957 - STATIONERY		540.24	
			9011172988 - STATIONERY		169.68	

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Payment No	Payment Date	Payee	Invoice Description	Contract	Invoice Amount	Payment Amount
			9011173259 - STATIONERY		168.23	
			9011173305 - STATIONERY		129.82	
			9011173465 - STATIONERY		182.18	
			9011173514 - STATIONERY		279.47	
			9011173565 - STATIONERY		657.26	
			9011173656 - STATIONERY		149.58	
			9011176109 - STATIONERY		57.53	
			9011178032 - STATIONERY		51.08	
			9011178698 - STATIONERY		38.61	
			9011178761 - STATIONERY		130.26	
			9011178765 - STATIONERY		47.33	
			9011178868 - STATIONERY		196.85	
			9011191946 - STATIONERY		14.18	
			9011198513 - DEFIANCE SAFE DIGITAL 1 HOUR FIRE RESIST		679.84	
			9011205983 - STATIONERY		56.50	
			9011206543 - STATIONERY		598.55	
			9011208835 - STATIONERY		182.89	
			9011209205 - STATIONERY		795.63	
			9011209568 - STATIONERY		170.50	
			9011212062 - STATIONERY		497.24	
			9011212174 - STATIONERY		10.42	
			9011235967 - STATIONERY		441.76	
			9011245044 - STANDARD CITY OF JOONDALUP BUSINESS CARD		71.50	
			9011255303 - STATIONERY		88.34	
			9011255389 - STATIONERY		14.56	
			9011255631 - STATIONERY		43.75	
			9011255635 - STATIONERY		87.82	
			9011256205 - STATIONERY		10.67	
			9011256562 - STATIONERY		1.49	
			9011256569 - STATIONERY		2.97	
			9011256744 - STATIONERY		45.58	
			9011256805 - STATIONERY		404.40	
			9011257743 - STATIONERY		14.85	
			9011257875 - STATIONERY		133.39	
			9011258244 - STATIONERY		125.43	
			9011258290 - STATIONERY		38.26	
			9011259094 - STATIONERY		225.62	
			9011260139 - STATIONERY		93.78	
			9011260956 - STATIONERY		211.92	
			9011263118 - STATIONERY		104.72	
			9011264678 - STATIONERY		257.78	
			9011264685 - STATIONERY		161.13	
			9011264996 - STATIONERY		100.42	
			9011323181 - STATIONERY		193.08	
			9011330608 - STATIONERY		145.46	
			9011331088 - STATIONERY		66.97	
			9011331093 - 3M-1100 UNCORDED FOAM EARPLUGS CLASS 3 B		43.88	
			9011331635 - STATIONERY		322.53	
			9011332451 - STATIONERY		490.55	
			9011332453 - STAPLES CARBON NEUTRAL COPY PAPER A4 80G		22.72	
			9011332478 - STATIONERY		247.49	
			9011334704 - STATIONERY		22.33	

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Payment No	Payment Date	Payee	Invoice Description	Contract	Invoice Amount	Payment Amount
			9011334970 - IMATION NANOPRO USB FLASH DRIVE 32GB		100.98	
			9011335402 - STATIONERY		128.89	
			9011336879 - STATIONERY		53.74	
			9011338170 - STATIONERY		494.06	
			9011339396 - STATIONERY		388.58	
			9011339426 - STATIONERY		803.88	
			9011400805 - STATIONERY		39.04	
			9011400904 - STATIONERY		117.22	
			9011402697 - STATIONERY ETC		271.18	
			9011403165 - CUMBERLAND SHEET PROTECTOR A4 SP6135		52.83	
			9011404025 - STATIONERY		426.75	
			9011405427 - STATIONERY ETC		509.37	
			9011406217 - STATIONERY ETC		11.39	
			9011407113 - STATIONERY		1,034.78	
			9011408444 - STATIONERY		77.68	
			9011408920 - STATIONERY ETC		275.37	
			9011408921 - STATIONERY		152.59	
			9011421565 - RAPID BOOKCASE 4 ADJUSTABLE SHELVES READ		224.00	
			9011469346 - STATIONERY ETC		132.61	
			9011469422 - STATIONERY		115.52	
			9011469656 - STATIONERY		317.85	
			9011472543 - STATIONERY		150.50	
			9011477700 - STATIONERY		33.88	
EF039848	30/05/2014	STATE LIBRARY OF WA				474.10
			RI003356 - LOST/DAMAGED BOOKS DUNCRAIG LIBRARY		2.20	
			RI003357 - LOST/DAMAGED BOOKS WHITFORDS LIBRARY		36.30	
			RI003358 - LOST/DAMAGED BOOKS JOONDALUP LIBRARY		50.60	
			RI003402 - LOST/DAMAGED BOOKS JOONDALUP LIBRARY		173.80	
			RI003403 - LOST/DAMAGED BOOKS WHITFORDS LIBRARY		64.90	
			RI003810 - LOST BOOKS DUNCRAIG		14.30	
			RI003815 - LOST BOOKS JOONDALUP		83.60	
			RI003816 - LOST BOOKS WHITFORDS		13.20	
			RI003819 - LOST BOOKS WOODVALE		35.20	
EF039342	9/05/2014	STATEWIDE CLEANING SUPPLIES P/L				7,287.10
			B240190 - ARID WATERLESS URINAL TABLETS 5KG		132.00	
			B243154 - CLEANING EQUIPMENT		7,155.10	
EF039837	30/05/2014	STATEWIDE CLEANING SUPPLIES P/L				2,628.49
			B234426 - CLOTH BAGS FOR NILFISK VACUUM CLEANER		402.90	
			B243634 - CLOTH BAG FOR NILFISK VACUUM CLEANER		127.05	
			B243964 - CLEANING SUPPLIES FOR CRAIGIE LEISURE CE		248.42	
			B244558 - ARID WATERLESS URINAL TABLETS 5KG		321.77	
			B244613 - WOC CLEANING SUPPLIES		280.04	
			B244762 - CD - CLEANING DAY LABOUR MATERIAL PURC		246.71	
			B245312 - CLEANING SUPPLIES		219.52	
			B245704 - CLEANING SUPPLIES		513.13	
			B245882 - CLEANING SUPPLIES		264.00	

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Payment No	Payment Date	Payee	Invoice Description	Contract	Invoice Amount	Payment Amount
			B245883 - CLEANING SUPPLIES		132.00	
			C21192 - CREDIT FOR B243634 FOR PAPER DUST BAGS NILFISK		-127.05	
EF039851	30/05/2014	STATEWIDE HOME HEALTH CARE				1,937.50
			277048 - PICK UP REACHER 750MM		1,937.50	
EF039500	16/05/2014	STATEWIDE VEHICLE HOIST SERVICE WA				88.00
			29271 - CARRY OUT ANNUAL HOIST INSPECTION		88.00	
EF039996	30/05/2014	STATEWIDE VEHICLE HOIST SERVICE WA				1,157.20
			29841 - PARTS & REPAIR		1,157.20	
098561	30/05/2014	STEPHEN AGNEW				135.90
			246106 - REFUND YOGA COURSE		135.90	
098388	16/05/2014	STEVE DALE				177.87
			BID14036 - REFUND OF HIRE FEES		177.87	
098574	30/05/2014	STEVEN & KYM TARR				267.80
			813057 - VEHICLE CROSSING SUBSIDY		267.80	
EF039850	30/05/2014	STIHL SHOP GREENWOOD				5,920.50
			7206#3 - PARTS ONLY		625.50	
			7207#3 - F97499 ANNUAL S/S STIHL BG86C BLOWER -		141.20	
			7239#3 - BLADE EDGER ATOM		887.80	
			7245#3 - STIHL MS192 T CHAINSAW AS QUOTED		575.00	
			7266#8 - PARTS ONLY		19.00	
			7267#8 - PARTS ONLY		199.50	
			7268#8 - PARTS ONLY		40.50	
			7271#3 - BLADE EDGER ATOM		729.00	
			7305#3 - TELESCOPIC PRUNER		1,199.00	
			7316#3 - PARTS ONLY		144.00	
			7317#3 - PARTS ONLY		57.60	
			7318#3 - PARTS ONLY		66.60	
			7319#3 - STIHL KM 130R POWER HEAD		888.00	
			7325#3 - PARTS ONLY		236.40	
			7326#3 - PARTS ONLY		63.00	
			7328#3 - PARTS ONLY		48.40	
EF039431	16/05/2014	STILES ELECTRICAL				71,736.83
			6035 - PRINCE REGENT PARK SPORTS FLOOD LIGHTING	031/13	71,736.83	
EF039853	30/05/2014	STILES ELECTRICAL				2,264.57
			6044 - RELOCATE DISTRIBUTION BOARD FROM PIT TO BOLLARD		2,264.57	
EF039849	30/05/2014	STIRLING PAVING				113,827.65
			A368 - REMOVAL AND DISPOSAL KERBING KILRENNY CS	022/12	1,511.40	
			A369 - REMOVAL AND DISPOSAL KERBING ORKNEY ROAD	022/12	10,685.55	
			A370 - KERB BACKFILLING - SAND (PER LINEAR METR		-0.01	
			A370 - KERB BACKFILLING - SAND (PER LINEAR METR	022/12	14,294.31	
			A371 - KERBING BOTTLEBRUSH DVE	022/12	28,879.65	
			A372 - REMOVAL AND DISPOSAL KERBING EXODON PL	022/12	2,841.45	
			A373 - REMOVAL AND DISPOSAL KERBING DEEPDENE PL	022/12	2,146.20	
			A374 - REMOVAL AND DISPOSAL KERBING DUNHAM WAY	022/12	2,644.95	

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Payment No	Payment Date	Payee	Invoice Description	Contract	Invoice Amount	Payment Amount
			A375 - KERBING KILRENNY CST	022/12	2,591.90	
			A376 - ORKNEY RD CONCRETE XOVERS	022/12	4,901.65	
			A377 - KERBING EXODON PL		0.01	
			A377 - KERBING EXODON PL	022/12	8,951.24	
			A378 - KERBING DEEPPENE PL	022/12	3,893.75	
			A379 - KERBING DUNHAM WAY	022/12	6,022.35	
			A380 - KERBING URBHANS WAY	022/12	24,463.25	
EF039517	19/05/2014	STRATEGEN				58,755.85
			9011 - PROVISION OF ENVIRONMENTAL CONSULTANCYS	012/13	11,233.75	
			9013 - PROVISION OF ENVIRONMENTAL CONSULTANCY S		-9.90	
			9013 - PROVISION OF ENVIRONMENTAL CONSULTANCY S	012/13	3,775.59	
			9014A - PROVISION OF ENVIRONMENTAL CONSULTANCYS	012/13	43,756.41	
EF039862	30/05/2014	STRATEGEN				2,527.25
			9233 - PROVISION OF ENVIRONMENTAL CONSULTANCYS OCEAN REEF MARINA -S38	012/13	2,527.25	
098282	2/05/2014	SUN SUPER				182.62
			F/E 25/4/14 - SUPERANNUATION PAYMENT		182.62	
098353	16/05/2014	SUN SUPER				182.62
			F/E 09/05/14 - PAYROLL DEDUCTIONS F/E 09/05/14		182.62	
098543	30/05/2014	SUN SUPER				182.62
			F/E 23/05/2014 - SUPERANNUATION PAYMENT F/E 23/05/2014		182.62	
EF039998	30/05/2014	SUNNY INDUSTRIAL BRUSHWARE PTY LTD				1,812.80
			8496 - MAIN BROOM M/J - VT605		1,812.80	
EF039993	30/05/2014	SUNNY SIGN COMPANY PTY LTD				6,601.60
			281969 - SIGNS - ADVISORY - EXT CONT		644.05	
			282449 - SIGNS - ADVISORY - EXT CONT		772.20	
			282821 - SIGNS - ADVISORY - EXT CONT		563.60	
			283379 - SIGNS FOR PSA JOLSTRA CR		105.88	
			283714 - SIGNS - ADVISORY - EXT CONT		1,726.20	
			283716 - SIGNS - ADVISORY - EXT CONT		514.80	
			283719 - SUPPLY AND INSTALL CITY OF JOONDALUP SIGN		1,290.81	
			283952 - SIGNS FOR LAKESIDE DRIVE QUOTE 214865		984.06	
098495	23/05/2014	SUSAN MASSEY				52.00
			21044 - JUNIOR SOCCER REFUND		52.00	
098472	23/05/2014	SUZAN THORP				104.00
			21031 - JUNIOR SOCCER REFUND		104.00	
098549	30/05/2014	SWAN CHAMBER OF COMMERCE INC				55.00
			13946 - GARY HUNT -SWAN CHAMBER OF COMMERCE BREAKFAST CLUB MEETING 29/5/14		55.00	
EF039857	30/05/2014	SWIM AUSTRALIA				261.00
			1616 - AC050 WATERPROOF PAPER		261.00	
098306	2/05/2014	SYNERGY				1,528.56
			125591560 - PAYMENT OF ACCOUNT		49.33	
			145458600 - PAYMENT OF ACCOUNT		181.90	
			221271910 - PAYMENT OF ACCOUNT		180.83	
			233662640 10/4/14 - PAYMENT OF ACCOUNT		317.90	
			494088110 - PAYMENT OF ACCOUNT		400.00	

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Payment No	Payment Date	Payee	Invoice Description	Contract	Invoice Amount	Payment Amount
			979839180 10/3/14 - PAYMENT OF ACCOUNT		398.60	
098334	8/05/2014	SYNERGY				10,059.02
			139106850 1/4/14 - PAYMENT OF ACCOUNT		400.00	
			195035340 28/3/14 - PAYMENT OF ACCOUNT		348.35	
			229745700 16/4/14 - PAYMENT OF ACCOUNT		94.02	
			5051546713 24/4/14 - FALKLAND WAY		974.95	
			5074637118 24/4/14 - 145 BEACH ROAD		2,061.45	
			5074637519 24/4/14 - 6 WEST COAST DRIVE		2,363.10	
			5079875715 24/4/14 - 52 DELAMERE AVE		850.80	
			5086827112 14/4/14 - MCCUBBIN BOULEVARD		63.05	
			5090562818 28/4/14 - TRAPPERS DR		1,007.25	
			5090795817 28/4/14 - 503 BANKS AVE		749.80	
			543199100 25/12-26/2 - PAYMENT OF A/C NO: 543199100		400.00	
			597045050 - PAYMENT OF ACCOUNT		300.00	
			715253820 - PAYMENT OF ACCOUNT		109.55	
			9921379528 24/4/14 - COLLIER PASS ST LIGHTS		336.70	
098453	16/05/2014	SYNERGY				272,055.65
			124530930 - PAYMENT OF ACCOUNT		400.00	
			5073713714 30/4/14 - WHITFORDS AVE HILLARYS		867.15	
			660086920 - PAYMENT OF ACCOUNT		149.50	
			7170073024 2/5/14 - AUX/DECORATIVE ST/LIGHTS		8,120.15	
			7568991322 2/5/14 - STREET LIGHTING 25/3-24/4/14		261,781.40	
			890941720 - PAYMENT OF ACCOUNT		400.00	
			956964540 - PAYMENT OF ACCOUNT		94.30	
			984740110 5/5/14 - PAYMENT OF ACCOUNT		243.15	
098524	23/05/2014	SYNERGY				1,230.48
			186379970 /3-8/5 - PAYMENT OF ACCOUNT		200.00	
			316458450 5/5/14 - PAYMENT OF ACCOUNT		38.43	
			494088110 12/2-15/4 - PAYMENT OF ACCOUNT		263.50	
			5066098410 5/5/14 - CENTAUR GDNS HEATHRIDGE		233.55	
			731337550 11/3-12/5 - PAYMENT OF ACCOUNT		45.00	
			962143680 18/2-22/4 - PAYMENT OF ACCOUNT		150.00	
			996878340 6/3-8/5 - PAYMENT OF ACCOUNT		300.00	
098591	30/05/2014	SYNERGY				649.40
			179305990 - PAYMENT OF ACCOUNT 179305990		30.85	
			405185710 7/5/14 - PAYMENT OF ACCOUNT - 405185710		42.00	
			423493930 2/4/14 - PAYMENT OF ACC 423493930		500.00	
			480339870 5/5/14 - PAYMENT OF ACCOUNT 480339870		76.55	
EF039524	19/05/2014	SYNERGY ELECTRONIC BILLING				260,239.10
			64559230001/05/14 - ELECTRICITY CHARGES 29/01/14 -29/04/14		57,345.05	
			801551110 01/05/14 - ELECTRICITY CHARGES 27/02/14 - 28/04/145		150,038.30	
			801551250 01/05/14 - ELECTRICITY CHARGES 27/3/14 - 28/04/14		52,855.75	
EF039867	30/05/2014	SYSTEMATIC TRIO PTY LTD				2,750.00

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Payment No	Payment Date	Payee	Invoice Description	Contract	Invoice Amount	Payment Amount
			13 - SUPPLY OF HIP HOP PROGRAM FRO 12-18 YEAR		2,200.00	
			IV00000015 - SUPPLY OF HIP HOP PROGRAM FRO 12-18 YEAR		550.00	
EF039496	16/05/2014	T A & J L REYNOLDS				843.54
			2/5/14 - 2013/14 ELECTED MEMBER COURIER RUN		843.54	
EF039890	30/05/2014	T J DEPIAZZI & SONS				52,320.40
			65240 - MULCH PINE BARK		5,566.00	
			65450 - LANDSCAPE - PLANTING - EXT CONT		5,566.00	
			65470 - LANDSCAPE - PLANTING - EXT CONT		8,349.00	
			65611 - MULCH PINE BARK		5,287.70	
			65628 - MULCH PINE BARK		5,287.70	
			65629 - MULCH PINE BARK		5,566.00	
			65631 - MULCH PINE BARK		5,566.00	
			65708 - MULCH PINE BARK		5,566.00	
			65726 - MULCH PINE BARK		5,566.00	
EF039872	30/05/2014	TALDARA INDUSTRIES PTY LTD				307.78
			IN328404 - FOOD WRAP & NAPKINS		307.78	
EF039892	30/05/2014	TANK MANAGEMENT SERVICES PTY LIMITED				15,518.00
			32507 - 600 LITRE TWIN REEL SPRAY UNIT AS QUOTED		15,518.00	
098565	30/05/2014	TANYA JOHNSTON				150.00
			22/5/14 - CAPTURE NATURE PHOTO COMP 3RD PLACE AWAR		150.00	
EF039502	16/05/2014	TAPPS CONTRACTING PTY LTD				12,344.75
			3171 - BRICKPAVING BOTTLEBRUSH DVE	001/13	7,185.75	
			3172 - BRICKPAVING 167 GRAND BLVD	001/13	737.00	
			3173 - BRICKPAVING QUEENSBURY PARK	001/13	4,422.00	
EF040001	30/05/2014	TAPPS CONTRACTING PTY LTD				12,529.00
			3174 - REMOVE EXISTING BRICKS-GREENWOOD	001/13	2,579.50	
			3175 - REMOVE & REPLACE BRICKS GREENWOOD	001/13	3,132.25	
			3176 - REMOVE& RELAY BRICKPAVERS-GREENWOOD	001/13	3,316.50	
			3177 - REMOVE EXISTING & RELAY BRICKS BOAS AVE	001/13	1,842.50	
			3178 - REMOVE & REPLACE BRICKPAVERS-GRAND BLVD	001/13	1,658.25	
098270	2/05/2014	TARGET AUSTRALIA PTY LTD				650.00
			290414 - GIFT VOUCHERS		250.00	
			290414. - GIFT VOUCHERS		250.00	
			290414.. - GIFT VOUCHERS		100.00	
			290414... - GIFT VOUCHERS		50.00	
EF039559	30/05/2014	TARITA WIPPL				34.00
			APRIL 2014 - VOLUNTEER SUBSIDY REIMBURSEMENT		34.00	
098548	30/05/2014	TARYN VOSE				52.00
			21435 - REFUND JUNIOR SOCCER		52.00	
EF039876	30/05/2014	TECHNOLOGY ONE				12,936.00
			118905 - ASSET MANAGEMENT CONSULTING - FLEET		10,780.00	
			118906 - PROPERTY REVENUE CONSULTING		2,156.00	
EF039878	30/05/2014	TECHSAND PTY LTD				125,277.10

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Payment No	Payment Date	Payee	Invoice Description	Contract	Invoice Amount	Payment Amount
			8285 - SIR JAMES MCCUSKER PARK	025/12	605.00	
			8286 - FOOTPATH OCEAN REEF RD	025/12	605.00	
			8287 - FOOTPATH MULLALOO	025/12	605.00	
			8288 - SHOWER BASES	025/12	1,210.00	
			8289 - CONCRETE PAD FOR DRINK FOUNTAIN	025/12	605.00	
			8321 - FOOTPATH MAWSON PARK LMP STAGE 2	025/12	31,786.42	
			8342 - FOOTPATH (1.2-1.8M WIDE) - NORMAL GREY C MOOLANDA PARK - FOOTPATHS	025/12	7,228.68	
			8354 - CONCRETE WORK - ILUKA SHARED PATH	025/12	82,632.00	
098356	16/05/2014	TEGAN SCOTT				150.00
			8032 - SPORTING ACHIEVEMENT GRANT		150.00	
098307	2/05/2014	TELSTRA CORPORATION				15,859.05
			0328657700 20/4/14 - VIDEO SRVILNCE MACNAUGHTON PARK		35.61	
			0808484700 24/4/14 - INFORMATION MANAGEMENT		5,298.42	
			1596555357 25/2/14 - OPERATIONS SERVICES		4,332.48	
			1596555357 25/3/14 - OPERATIONS SERVICES		4,627.90	
			1596555522 12/4/14 - OCC HEALTH & SAFETY OFFICER		22.34	
			2000049763244 13/3/14 - PAYMENT OF ACCOUNT		200.00	
			2683980400 12/4/14 - LIBRARY ALARM		131.22	
			3111835405 10/4/14 - MANAGER IT		126.11	
			3111835678 11/4/14 - MANAGER ASSET MANAGEMENT		95.26	
			3111835702 8/4/14 - GOVERNANCE & MARKETING		919.85	
			3812615510 25/4/14 - MANAGER RANGERS & PARKING		69.86	
098335	8/05/2014	TELSTRA CORPORATION				6,419.57
			1092082800 23/4/14 - MIRROR SKATE PARK		57.50	
			1596555258 25/4/14 - GOVERNANCE DEPARTMENT		69.28	
			1596555274 25/4/14 - LEISURE & CULTURE		191.86	
			1596555381 25/4/14 - PARKING SERVICES		222.22	
			1596555399 25/3/14 - YOUTH ACTIVITIES SERVICES OFFICER		464.87	
			1596555431APR14 - LIBRARY MOBILES		255.03	
			1847396800 17/4/14 - CURRABINE COMMUNITY CENTRE		144.03	
			2650167000 7/4/14 - JOONDALUP ADMIN PHONES		4,329.40	
			3111835561 25/4/14 - ASSET MANAGEMENT		615.43	
			BP03164134 21/4/14 - MANG STRATEGIC & ORG DEV BROADBAND		69.95	
098454	16/05/2014	TELSTRA CORPORATION				4,330.31
			1596555340 25/4/14 - INFRASTRUCTURE MANAGEMENT		1,488.99	
			1596555464 25/4/14 - APPROVAL SERVICES		105.44	
			3111835009 16/4/14 - DIRECTOR CORPORATE SERVICES		79.74	
			3111835157 16/4/14 - MOBILE CHIEF EXECUTIVE OFFICER		154.04	
			3111835322 28/3/14 - LEISURE SERVICES		44.36	

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LIST OF MUNICIPAL PAYMENTS - Payment Detail for Month of May 2014

Payment No	Payment Date	Payee	Invoice Description	Contract	Invoice Amount	Payment Amount
			3111835322 28/4/14 - LEISURE SERVICES		34.08	
			3111835363 12/4/14 - RANGER SERVICES		1,191.63	
			3111835520 7/5/14 - SAFER COMMUNITY		74.58	
			3111835579 23/4/14 - DIRECTOR PLANNING AND APPROVALS		115.25	
			3111835785 5/5/14 - MANAGER FINANCE		39.00	
			3111835835APR14 - CRAIGIE LEISURE CENTRE		148.61	
			3778004400 26/4/14 - RANGER SERVICE SECTION		78.61	
			3812615528 16/4/14 - OFFICE OF THE CEO		84.97	
			6274613010 27/4/14 - SORRENTO/DUNCRAIG REC CENTRE		152.17	
			6347419900 27/4/14 - CRAIGIE LEISURE CENTRE		248.52	
			9365554010 3/5/14 - OCEAN RIDGE COMMUNITY CENT		190.37	
			BP03141773 21/4/14 - CEO'S BROADBAND		99.95	
098525	23/05/2014	TELSTRA CORPORATION				6,229.13
			1530791700 27/4/14 - IT BROADBAND		108.46	
			1596555290 25/4/14 - INFORMATION SERVICES		350.44	
			1596555399 25/4/14 - YOUTH ACTIVITIES SERVICES OFFICER		381.31	
			1596555522MAY14 - OCC HEALTH & SAFETY		16.82	
			2000086523741 - PAYMENT OF ACCOUNT		99.13	
			2314088879 8/5/14 - DIRECTOR INFRASTRUCTURE SERVS		77.28	
			2578022135MAY14 - JOHN CORBELLINI		124.92	
			2650167000 7/5/14 - JOONDALUP ADMIN PHONES		3,043.16	
			2683980400MAY14 - LIBRARY ALARM		112.29	
			2684980400MAY14 - ASSET ADMIN ALARM LINE		174.91	
			3111835280 7/4/14 - LEISURE AND CULTURAL SERVICES		191.51	
			3111835280 7/5/14 - LEISURE AND CULTURAL SERVICES		170.97	
			3111835405 10/5/14 - MANAGER IT		120.43	
			3111835504 8/5/14 - DIRECTOR GOVERNANCE & STRATEGIC		90.77	
			3111835645 16/4/14 - MANAGER CITY PROJECTS		115.16	
			3111835868 07/05/14 - STRAT & ORGANISATIONAL DEVELOP		226.51	
			3812615551 23/4/14 - BMS MESSAGE SYSTEM		738.72	
			4854927500 7/5/14 - CONNOLLY COMMUNITY CENTRE		86.34	
098592	30/05/2014	TELSTRA CORPORATION				1,170.66
			1847396800MAY14 - CURRAMBINE COMM CENTRE		145.08	
			3111835009 - MOBILE MIKE TIDY		80.87	
			3111835157 16/5/14 - MOBILE CEO		436.72	
			3111835264MAY14 - NEIL HAWKINS PUMP		16.61	
			3111835868 07/14/14 - STRAT & ORGANISATIONAL DEVELOPMENT		241.98	
			3812615528 - OFFICE OF THE CEO		85.36	
			3812615544 05/05/14 - MANAGER EXECUTIVE AND RISK		63.95	
			3812615569 - CITY PROJECTS		0.14	
			BP03141773MAY14 - CEO'S OFFICE		99.95	

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098308	2/05/2014	TELSTRA SUPER FUND				607.35
			F/E 25/4/14 - SUPERANNUATION PAYMENT		607.35	
098456	16/05/2014	TELSTRA SUPER FUND				567.12
			F/E 09/05/14 - PAYROLL DEDUCTIONS F/E 09/05/14		567.12	
098593	30/05/2014	TELSTRA SUPER FUND				929.19
			F/E 23/05/2014 - SUPERANNUATION PAYMENT F/E 23/05/2014		929.19	
098382	16/05/2014	TERESA POTTER				77.50
			8310APR14 - DOG REGISTRATION REFUND		77.50	
EF039990	30/05/2014	TERESA RITCHIE				3,014.08
			ALLOW-MTG-MAY 2014 - MEETING FEE - MAY 2014		2,500.00	
			MAY 2014 - EXPENSE REIMBURSEMENT - MAY 2014		514.08	
EF039504	16/05/2014	THE ARCHERY CENTRE				250.00
			TAC05714 - MOBILE YOUTH SERVICES ACTIVITY		250.00	
EF040003	30/05/2014	THE BOULEVARD FLORIST				959.50
			9148 - SUPPLY OF ANN FLORAL ARRANGMENTS		82.00	
			9149 - SUPPLY OF ANN FLORAL ARRANGMENTS		80.00	
			9150 - SUPPLY OF ANN FLORAL ARRANGMENTS		84.00	
			9151 - SUPPLY OF ANN FLORAL ARRANGMENTS		86.00	
			9152 - SUPPLY OF ANN FLORAL ARRANGMENTS		85.00	
			9153 - SUPPLY OF ANN FLORAL ARRANGMENTS		85.00	
			9154 - SUPPLY OF ANN FLORAL ARRANGMENTS		95.00	
			9155 - SUPPLY OF ANN FLORAL ARRANGMENTS		85.00	
			9377 - FLOWERS TO HARBHANI BANSAL		85.00	
			9381 - FLOWERS FOR MATT GUY		82.50	
			9384 - THANKYOU BOUQUET FOR ORGANISERS JOONDALUP FESTIVAL		110.00	
EF039539	30/05/2014	THE GOOD GUYS				484.90
			D0571084756 - 3X FF22316WH WALL FAN & REMOTE		296.00	
			D0571086953 - BREVILLE TOAST/MELT SANDWICH MAKER		188.90	
EF039759	30/05/2014	THE HELEN HARDCASTLE TRUST T	AS			3,300.00
			1995 - AUSTRALIAN BUSINESS EXCELLENCE FRAMEWORK TRAINING		3,300.00	
EF039434	16/05/2014	THE HIRE GUYS WANGARA				552.50
			43831 - 1 TONNE EXCAVATOR HIRE		552.50	
EF039882	30/05/2014	THE HIRE GUYS WANGARA				1,100.00
			44502 - EXCAVATOR HIRE		1,100.00	
EF039486	16/05/2014	THE NATIONAL TRUST OF AUSTRALIA (WA)				350.00
			INV0030892 - PLATINUM ADVENTURE 23/4/2014		350.00	
EF039471	16/05/2014	THE ONLINE SHOPPING CO PTY LTD	HIRE KING			360.00
			O8002 - PA SYSTEM AND EQUIPMENT FOR THE 2014 ANNUAL SPORTS AWARDS		360.00	
EF039490	16/05/2014	THE POOL TABLE MAN				908.00
			2315 - INDOOR TABLE TENNIS TABLE		908.00	

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Payment No	Payment Date	Payee	Invoice Description	Contract	Invoice Amount	Payment Amount
EF039877	30/05/2014	THE POSTER GIRLS				198.00
			5551 - DISTRIBUTION OF POSTERS FOR SNAP!		198.00	
098536	30/05/2014	THE STEVEN LITAS FAMILY TRUST T/AS PADBURY PHARMACY				129.85
			620650 - JUNIOR EPIPEN		129.85	
EF039870	30/05/2014	THE TROPHY HOUSE				140.00
			553 - ANNIVERSARY PLAQUES		140.00	
EF039316	9/05/2014	THE TRUSTEE FOR BUCKLEY FAMILY TRUST T/AS BARPOP				11,550.00
			INV-0002 - CATERING FOR JOONDALUP FESTIVAL 2014		11,550.00	
EF039645	30/05/2014	THE TRUSTEE FOR EGAN/PUNTER TRUST T/AS BATTLEZONE				728.00
			238 - ANCHORS YOUTH PROGRAM ACTIVITY 16/04/14		728.00	
EF039801	30/05/2014	THE TRUSTEE FOR GUILDFORD TRUST & TRUSTEE FOR NB FAMILY TRUS				453.60
			263253 - CLEAR AVERY LABELS FOR DIDACTICS		453.60	
EF039398	16/05/2014	THE TRUSTEE FOR MARK FOWLER TRUST				10,076.00
			991 - SKID STEER PROFILER (MINIMUM HIRE 3 HOUR	006/11	539.00	
			992 - SKID STEER PROFILER (MINIMUM HIRE 3 HOUR	006/11	539.00	
			995 - MOB + DE-MOB FOR WORKS REQUIRING 1M AND	006/11	4,499.00	
			996 - MILLING DEPTH 0-30 (801-1600M2)	006/11	4,499.00	
EF039635	30/05/2014	THE TRUSTEE FOR MARK FOWLER TRUST				30,096.00
			1000 - SKID STEER PROFILER (MINIMUM HIRE 3 HOUR	006/11	539.00	
			1001 - SKID STEER PROFILER (MINIMUM HIRE 3 HOUR WARREN WAY	006/11	539.00	
			1002 - SKID STEER PROFILER (MINIMUM HIRE 3 HOUR	006/11	539.00	
			1003 - SKID STEER PROFILER (MINIMUM HIRE 3 HOUR	006/11	539.00	
			1004 - SKID STEER PROFILER (MINIMUM HIRE 3 HOUR	006/11	407.00	
			1005 - SKID STEER PROFILER (MINIMUM HIRE 3 HOUR	006/11	539.00	
			1006 - 2M PROFILE MACHINE (MINIMUM 3 HOURS) <10 COASTAL SHARED PATH	006/11	8,250.00	
			990 - ASPHALT - PROFILER & SWEEPER		539.00	
			993 - BOBCAT PLANER/SWEEPER OCEAN REEF RD FREEWAY TO CRAIGIE DRV 06/04/14		10,274.00	
			994 - BOBCAT PLANER/SWEEPER OCEAN REEF RD MITCHELL FWY TO JOONDALUP 09/04/14		4,719.00	
			997 - BOBCAT PLANER/SWEEPER BOTTLEBRUSH DRV 18/03/14		968.00	
			998 - SKID STEER PROFILER CALEDANIA STREET 19/03/14	006/11	539.00	
			999 - PROFILING - EXT CONT MERIVALE WAY GREEN WOOD		1,705.00	
EF039954	30/05/2014	The Trustee for ROBTHOR UNIT TRUST T/AS GRAFFITI SYSTEMS				17,596.64
			206197 - GRAFFITI REMOVAL & GRAFFITI PAINT OUT VARIOUS AREAS	028/13	5,438.66	
			206199 - GRAFFITI REMOVAL & GRAFFITI PAINT OUT VARIOUS AREAS	028/13	2,611.22	

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Payment No	Payment Date	Payee	Invoice Description	Contract	Invoice Amount	Payment Amount
			206200 - GRAFFITI PAINT OUT & GRAFFITI REMOVAL VARIOUS AREAS	028/13	4,357.58	
			206204 - GRAFFITI PAINT OUT VARIOUS AREAS	028/13	4,382.53	
			206206 - GRAFFITI PAINT OUT SHENTON AVE & HODGES DRV	028/13	806.65	
098300	2/05/2014	THE TRUSTEE FOR THE COMMONWEALTH BANK GROUP SUPER FUND	HEALTH			104.08
			F/E 25/4/14 - SUPERANNUATION PAYMENT		104.08	
098443	16/05/2014	THE TRUSTEE FOR THE COMMONWEALTH BANK GROUP SUPER FUND	HEALTH			120.51
			F/E 09/05/14 - PAYROLL DEDUCT F/E 09/05/14 SUPER		120.51	
098584	30/05/2014	THE TRUSTEE FOR THE COMMONWEALTH BANK GROUP SUPER FUND	HEALTH			90.78
			F/E 23/05/2014 - SUPERANNUATION PAYMENT F/E 23/05/2014		90.78	
EF039818	30/05/2014	THE TRUSTEE FOR THE PETERS MORRISON FAMILY TRUST				5,445.00
			CJ140402 - GRAPHIC DESIGN SERVICES		5,445.00	
EF039644	30/05/2014	THE TRUSTEE FOR THE TCHERNOVA MALONE TRUST T/AS				11,283.25
			INV-0263 - DEVELOPMENT OF NEW MOBILE WEBSITE		11,283.25	
098455	16/05/2014	THE TRUSTEE FOR WESTFIELD GIFT CARD TRUST				1,282.60
			1505892 - VOUCHERS FOR PRIZES LIBRARY		1,282.60	
EF039347	9/05/2014	THE WATERSHED WATER SYSTEMS				1,087.90
			40024768 - PIPE POLY 40 MM PN10 X 150 M	017/13 C	1,087.90	
EF039889	30/05/2014	THE WATERSHED WATER SYSTEMS				35,940.75
			40025401 - RETICULATION STOCKS		28.44	
			40025401 - RETICULATION STOCKS	017/13	5.45	
			40025401 - RETICULATION STOCKS	017/13 B	33.84	
			40025401 - RETICULATION STOCKS	017/13 C	12.80	
			40025456 - RETICULATION STOCKS		353.98	
			40025456 - RETICULATION STOCKS	017/13 B	129.80	
			40025456 - RETICULATION STOCKS	017/13 C	13.64	
			40025457 - RETICULATION STOCKS		3,471.57	
			40025459 - RETICULATION STOCKS		1,034.00	
			40025460 - SOLVENT RED HOT BLUE 118ML CHRISTY'S		27.49	
			40025460 - SOLVENT RED HOT BLUE 118ML CHRISTY'S	017/13	1,193.44	
			40025461 - RE INV 40025401		-5.85	
			40025468 - RETICULATION STOCKS		523.53	
			40025473 - RETICULATION STOCKS	017/13 B	706.20	
			40025474 - RETICULATION STOCKS	017/13 C	256.60	
			40025513 - 1005 3964 - TORO ADJ OMNI NOZZLE		578.00	
			40025528 - SPRINKLER RAINBIRD 1806	017/13	286.50	
			40025530 - SHENTON AVE IRRIGATION MATERIALS		374.85	
			40025530 - SHENTON AVE IRRIGATION MATERIALS	017/13	1,089.04	
			40025530 - SHENTON AVE IRRIGATION MATERIALS	017/13 B	141.68	
			40025530 - SHENTON AVE IRRIGATION MATERIALS	017/13 C	227.26	
			40025540 - BELDON PARK IRRIGATION MATERIALS	017/13 B	61.90	

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Payment No	Payment Date	Payee	Invoice Description	Contract	Invoice Amount	Payment Amount
			40025556 - CASTLFERN PARK IRRIGATION MATERIALS	017/13 B	250.18	
			40025556 - CASTLFERN PARK IRRIGATION MATERIALS	017/13 C	111.08	
			40025608 - RETICULATION STOCKS	017/13	197.66	
			40025609 - RETICULATION STOCKS	017/13	384.68	
			40025609 - RETICULATION STOCKS	017/13 B	57.62	
			40025609 - RETICULATION STOCKS	017/13 C	9.10	
			40025611 - SOLENOID VALVE HUNTER 25 MM PGV FLOW CON		33.00	
			40025611 - SOLENOID VALVE HUNTER 25 MM PGV FLOW CON	017/13 C	13.54	
			40025617 - CARNABY PARK IRRIGATION		134.36	
			40025617 - CARNABY PARK IRRIGATION	017/13	2.58	
			40025617 - CARNABY PARK IRRIGATION	017/13 B	40.08	
			40025619 - OCEAN REEF BOAT HARBOUR PARK IRRIGATION		47.25	
			40025619 - OCEAN REEF BOAT HARBOUR PARK IRRIGATION	017/13 B	2.42	
			40025650 - PHILMAC 50MM VALVE		53.96	
			40025687 - IRRIGATION - EXT CONT		591.36	
			40025687 - IRRIGATION - EXT CONT	017/13 C	303.29	
			40025688 - VALVE BOX RAINBIRD STANDARD WITH LID 12"	017/13 C	227.30	
			40025689 - IRRIGATION - EXT CONT		940.41	
			40025690 - FITTING PVC TELESCOPIC COUPLING 40 MM	017/13 B	76.20	
			40025695 - FITTING PVC CAP 32 MM		81.40	
			40025695 - FITTING PVC CAP 32 MM	017/13 B	63.50	
			40025696 - FITTING PVC COUPLING 25 MM	017/13	31.31	
			40025696 - FITTING PVC COUPLING 25 MM	017/13 B	12.93	
			40025699 - SPRINKLER HUNTER I-40-04 S/S	017/13	2,721.12	
			40025700 - PIPE PVC 40 MM SWJ CL 9 (6 M LENGTH)	017/13	155.65	
			40025700 - PIPE PVC 40 MM SWJ CL 9 (6 M LENGTH)	017/13 B	13.62	
			40025716 - SPRINKLER HUNTER I-40-04 S/S		18.15	
			40025716 - SPRINKLER HUNTER I-40-04 S/S	017/13	396.83	
			40025716 - SPRINKLER HUNTER I-40-04 S/S	017/13 B	53.35	
			40025719 - VARIOUS RETIC ITEMS		588.00	
			40025720 - VARIOUS RETIC ITEMS FOR STORES		25.30	
			40025720 - VARIOUS RETIC ITEMS FOR STORES	017/13 B	12.38	
			40025725 - VARIOUS RETIC ITEMS	017/13 B	115.98	
			40025727 - VARIOUS RETIC ITEMS		18.27	
			40025746 - VARIOUS RETIC ITEMS		2,472.50	
			40025747 - VARIOUS RETIC ITEMS	017/13 B	12.49	
			40025754 - VARIOUS RETIC ITEMS		15.96	
			40025755 - VARIOUS RETIC ITEMS	017/13 C	601.30	
			40025761 - VARIOUS RETIC ITEMS	017/13	283.45	
			40025762 - VARIOUS RETIC ITEMS		30.80	
			40025762 - VARIOUS RETIC ITEMS	017/13 B	351.41	
			40025762 - VARIOUS RETIC ITEMS	017/13 C	278.60	
			40025764 - VARIOUS RETIC ITEMS		1,026.47	
			40025764 - VARIOUS RETIC ITEMS	017/13	33.92	
			40025764 - VARIOUS RETIC ITEMS	017/13 B	163.15	
			40025764 - VARIOUS RETIC ITEMS	017/13 C	303.29	
			40025765 - VARIOUS RETIC ITEMS		1,986.13	

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Payment No	Payment Date	Payee	Invoice Description	Contract	Invoice Amount	Payment Amount
			40025773 - VARIOUS RETIC ITEMS	017/13	873.31	
			40025773 - VARIOUS RETIC ITEMS	017/13 B	281.12	
			40025776 - VARIOUS RETIC ITEMS		45.30	
			40025776 - VARIOUS RETIC ITEMS	017/13	623.50	
			40025777 - VARIOUS RETIC ITEMS		223.28	
			40025777 - VARIOUS RETIC ITEMS	017/13 B	44.12	
			40025778 - VARIOUS RETIC ITEMS		207.72	
			40025778 - VARIOUS RETIC ITEMS	017/13 B	98.82	
			40025779 - VARIOUS RETIC ITEMS	017/13 B	25.70	
			40025781 - VARIOUS RETIC ITEMS		1,223.64	
			40025793 - VARIOUS RETIC ITEMS	017/13	391.60	
			40025794 - VARIOUS RETIC ITEMS	017/13 B	893.85	
			40025795 - VARIOUS RETIC ITEMS		758.20	
			40025796 - VARIOUS RETIC ITEMS	017/13	171.55	
			40025796 - VARIOUS RETIC ITEMS	017/13 C	1.56	
			40025797 - VARIOUS RETIC ITEMS		153.38	
			40025797 - VARIOUS RETIC ITEMS	017/13	169.60	
			40025797 - VARIOUS RETIC ITEMS	017/13 B	19.28	
			40025798 - REFER INVOICE 40025776		-45.30	
			40025802 - VARIOUS RETIC ITEMS	017/13 B	12.88	
			40025803 - VARIOUS RETIC ITEMS		1,665.78	
			40025804 - VARIOUS RETIC ITEMS	017/13 C	558.65	
			40025805 - VARIOUS RETIC ITEMS		57.37	
			40025805 - VARIOUS RETIC ITEMS	017/13	266.04	
			40025805 - VARIOUS RETIC ITEMS	017/13 B	100.17	
			40025805 - VARIOUS RETIC ITEMS	017/13 C	26.00	
			40025806 - VARIOUS RETIC ITEMS		311.64	
			40025807 - VARIOUS RETIC ITEMS	017/13 B	263.78	
			40025808 - VARIOUS RETIC ITEMS		154.00	
			40025809 - VARIOUS RETIC ITEMS	017/13 B	476.72	
098274	2/05/2014	THE WEST AUSTRALIAN BUSINESS	EVENTS			196.00
			APRIL 2014 - REGISTRATION 2014 POST BUDGET BREAKFAST		196.00	
098423	16/05/2014	THOMAS SCHROEDTER				334.30
			122004 - GYM MEMBERSHIP REFUND		334.30	
EF039436	16/05/2014	TIGER FITNESS (WA) PTY LTD				176.00
			SER3195 - CRAIGIE LEISURE CENTRE REPAIR SPIN BIKES		176.00	
EF039888	30/05/2014	TIGER FITNESS (WA) PTY LTD				1,560.00
			WA10075 - LEASE FEES FOR CARDIO EQUIPMENTS		1,560.00	
EF039873	30/05/2014	TILE LIBRARY				70.00
			657 - RD - CARPENTRY DAY LABOUR MATERIAL PUR		70.00	
EF039887	30/05/2014	TIM EVA'S NURSERY				12,457.50
			2074 - TREE PLANTING - EXT CONT		4,823.50	
			2075 - TREE PLANTING - EXT CONT		3,118.50	
			2075 MAY14 - TREE PLANTING - EXT CONT		4,515.50	
EF039575	30/05/2014	TINA HAIGH				145.90
			07/05/14 - REIMBURSEMENT FOR FLOTATION TOYS FOR SWIM SCHOOL & IPAD COVER		145.90	
EF039871	30/05/2014	TNT EXPRESS NEWS				1,003.20
			20-007 - LIBRARY SUBSCRIPTIONS SINGAPORE STRAITS		1,003.20	
098372	16/05/2014	TODD DOEPEL				6.00

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Payment No	Payment Date	Payee	Invoice Description	Contract	Invoice Amount	Payment Amount
			8310APR14 - DOG REGISTRATION REFUND		6.00	
EF039503	16/05/2014	TOLL FAST				366.52
			851925 - COURIER 11,12,14 MARCH		229.97	
			857891 - COURIER 15/4/14		74.87	
			859603 - COURIER 22/4/14		61.68	
EF040002	30/05/2014	TOLL FAST				342.29
			860767 - COURIER 28 & 29/4/14		135.69	
			861882 - COURIER SERVICE 5-8/5/14		117.66	
			863009 - COURIER SERVICE 13/5/14		88.94	
EF039931	30/05/2014	TOLL IPEC PTY LTD T/AS COURIER AUSTRALIA				16.16
			28MAR14 - COURIER SERVICE 4/3/14		16.16	
EF039978	30/05/2014	TOM MCLEAN				2,500.00
			ALLOW-MTG-MAY 2014 - MEETING FEE - MAY 2014		2,500.00	
EF039346	9/05/2014	TOTAL LANDSCAPE REDEVELOPMENT SERVICE PTY LTD				38,191.45
			1738 - EARTHWORKS AND CONSTRUCTION WORKS		18,592.75	
			1741 - MAWSON PARK LMP		19,598.70	
EF039886	30/05/2014	TOTAL LANDSCAPE REDEVELOPMENT SERVICE PTY LTD				22,818.04
			1737 - MULCHING - WEST COAST DRIVE		4,950.00	
			1742 - EARTHWORKS - EXT CONT		12,896.40	
			1743 - CONSOLIDATION REF INV 1743		1,239.34	
			1744 - PLAY EQUIPMENT - EXT CONT		3,732.30	
EF039883	30/05/2014	TOTAL PACKAGING (WA) PTY LTD				12,566.40
			29052 - DOG WASTE BAGS	020/12	2,574.00	
			29071 - DOG WASTE BAGS	020/12	5,148.00	
			29148 - DOG WASTE BAGS	020/12	4,844.40	
EF039435	16/05/2014	TOTAL ROAD SERVICES				9,038.71
			1181921 - TRAFFIC MANAGEMENT SERVICES		4,091.83	
			1190245 - TRAFFIC MANG AT HODGES & VENTURI DR	012/11	2,513.59	
			6104009 - TRAFFIC MANG AT MARMION & HEPBURN AVE	012/11	803.43	
			6104500 - TRAFFIC MANG AT JOONDALUP DR	012/11	814.93	
			6104501 - TRAFFIC MANG AT JOONDALUP DR	012/11	814.93	
EF039875	30/05/2014	TOTALLY WORKWEAR				10,396.48
			7200189144 - 2149 SZ 6 ROYAL LIBRARY LOGO		485.10	
			7200189604 - 55232 - OLIVER BOOTS 10.5 WHEAT		143.90	
			7200287518 - SAFETY WEAR - IMS	027/12A	158.40	
			7200287518 - SAFETY WEAR - IMS	027/12C	132.00	
			7200287519 - SAFETY WEAR - WOC	027/12A	79.20	
			7200287520 - SAFETY WEAR WOC	027/12B	92.40	
			7200287521 - SAFETY WEAR - WOC	027/12A	68.20	
			7200287522 - SAFETY WEAR - WOC	027/12A	39.60	
			7200287523 - SAFETY WEAR - WOC	027/12A	83.60	
			7200287559 - SAFETY WEAR - WOC	027/12C	308.00	
			7200287581 - SAFETY WEAR - WOC	027/12C	7.70	
			7200287627 - SAFETY WEAR - WOC	027/12C	96.25	

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Payment No	Payment Date	Payee	Invoice Description	Contract	Invoice Amount	Payment Amount
			7200287734 - UNIFORMS FOR LIBRARY STAFF		1,832.60	
			7200287781 - SAFETY WEAR - WOC	027/12A	66.00	
			7200287782 - SAFETY WEAR - WOC	027/12A	308.00	
			7200287783 - SAFETY WEAR - WOC	027/12A	44.00	
			7200287785 - SAFETY WEAR - WOC	027/12A	66.00	
			7200287787 - SAFETY WEAR - WOC	027/12A	44.55	
			7200287788 - SAFETY WEAR - WOC	027/12A	44.00	
			7200287806 - SAFETY WEAR - WOC	027/12C	264.00	
			7200287912 - SAFETY WEAR - WOC	027/12A	83.60	
			7200287913 - SAFETY WEAR - WOC	027/12A	79.20	
			7200287914 - SAFETY WEAR - WOC		375.56	
			7200287955 - SAFETY WEAR - WOC	027/12C	132.00	
			7200288095 - UNIFORMS FOR LIBRARY STAFF		400.40	
			7200288097 - UNIFORMS FOR LIBRARIES		838.57	
			7200288101 - TROUSERS PM 16MSCH 16		241.49	
			7200288102 - SAFETY WEAR WOC	027/12B	174.90	
			7200288426 - UNIFORMS FOR LIBRARIES		161.70	
			7200288444 - SHIRT WORKCOOL 2 HIGH-VISIBILITY SPLICED	027/12A	286.55	
			7200288445 - SHIRT POLO MICRO-MESH SPLICED L/SLEEVE C	027/12A	58.30	
			7200288447 - TROUSERS PLAIN FRONT P/PRESS C/W LOGO, K	027/12A	95.70	
			7200288519 - JACKET 6 IN 1 W/PROOF, DNC 3998YN, SIZE	027/12A	73.70	
			7200288520 - JACKET 6 IN 1 W/PROOF, DNC 3998YN, SIZE	027/12A	73.70	
			7200288521 - JACKET 6 IN 1 W/PROOF, DNC 3998YN, SIZE	027/12A	73.70	
			7200288522 - JACKET 6 IN 1 W/PROOF, DNC 3998YN, SIZE	027/12A	73.70	
			7200288682 - JACKET 6 IN 1 W/PROOF, DNC 3998YN, SIZE	027/12A	193.05	
			7200288684 - CAP 6 PANEL CAP - BOTTLE COLOUR HS4199AC		26.40	
			7200288687 - SHIRT WORKCOOL 2 HIGH-VISIBILITY SPLICED	027/12A	39.60	
			7200288690 - SAFETY BOOTS STEEL BLUE "ARGYLE" - WHEAT	027/12C	132.00	
			7200288817 - JUMPER WOOL BLEND C/W LOGO NAVY, DNC 432	027/12A	47.30	
			7200288818 - TROUSERS KG WORKCOOL CARGO NAVY C/W LOGO	027/12A	83.60	
			7200288819 - TROUSERS KG WORKCOOL CARGO NAVY C/W LOGO	027/12A	125.40	
			7200288822 - SAFETY VEST OPEN FRONT YELLOW, DVLWS, SI	027/12C	192.50	
			7200288947 - BOOTS ARGYLE BLACK, STEEL BLUE 312102B,	027/12C	132.00	
			7200289114 - WINDCHEATER 1/2 ZIP HI-VIS SPLICED FLEEC	027/12A	28.60	
			7200289120 - PM4 SZ 8 CHARCOL ST WITH LIBRARY LOGO		140.29	
			7200289157 - RNF15S - NITRILE GLOVE SMALL		588.06	
			7200289314 - WINDCHEATER 1/2 ZIP HI-VIS SPLICED FLEEC	027/12A	28.60	

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			7200289315 - TRACK PANTS FLEECE NAVY C/W LOGO, TPANTN	027/12A	85.80	
			7200289325 - BOOTS HOBART, STEEL BLUE 3121018, SIZE 7	027/12C	115.50	
			7200289330 - BOOTS WAGGA, SIZE 8.5	027/12C	126.50	
			7200289338 - EARMUFFS BILSOM VIKING 31DB	027/12C	339.35	
			7200289538 - SAFETY WEAR COJ PARKING	027/12C	232.76	
			7200289539 - SAFETY WEAR - WOC	027/12A	79.20	
			7200289587 - JACKET 6 IN 1 W/PROOF, DNC 3998YN, SIZE	027/12A	73.70	
EF039881	30/05/2014	T-QUIP				5,881.05
			45997#12 - PARTS ONLY		1,169.00	
			46124 - BLADE TORO 360		1,056.00	
			46130#12 - PARTS ONLY		93.85	
			46407#12 - PARTS ONLY		54.20	
			46498#5 - PARTS ONLY		1,955.45	
			46521#12 - PARTS ONLY		166.05	
			46537#5 - PARTS ONLY		1,082.10	
			46729#12 - PARTS ONLY		304.40	
098432	16/05/2014	TRACEY GARTLAN				150.00
			08032 - SPORTING ACHIEVEMENT GRANT		150.00	
098358	16/05/2014	TRACEY PARSONS				52.00
			21041 - JUNIOR SOCCER REFUND		52.00	
098556	30/05/2014	TRACEY TAYLOR				104.00
			21340 - REFUND- JUNIOR SOCCER		104.00	
098392	16/05/2014	TRACEY ZUCCHIATI				104.00
			21137 - JUNIOR SOCCER REFUND		104.00	
098534	30/05/2014	TRACKSIDE KIOSK				660.00
			22/05/14 - GREEN OFFICE TRAVELSMART PROGRAMS FOR CITY STAFF		660.00	
EF039879	30/05/2014	TRAFFIC LOGISTICS AUSTRALIA				3,540.48
			909 - SURVEYS TWO LANE SINGLE CARRIAGEWAY		3,540.48	
098568	30/05/2014	TRAINKA CAGORSKI				300.00
			22/5/14 - ACCOUNT PAYMENT - RENT 243 ODIN DR. STIRLING		300.00	
EF039891	30/05/2014	TRANSDEV WA PTY LTD				446.60
			PARFI002353 - PARTS & REPAIR YOUTH BUS ROOF		446.60	
EF039655	30/05/2014	TRANSPACIFIC CLEANAWAY PTY LTD T/AS CLEANAWAY				465,683.87
			10468149 - BINS FOR HEATHRIDGE APRIL 14		327.15	
			10468158 - BINS FOR BEAUMARIS APRIL 14		219.25	
			10468307 - BINS FOR GILES AVE PADBURY APRIL 14		262.41	
			10468308 - BINS FOR FLEUR FREAME APRIL 14		327.15	
			10468311 - BINS FOR THE DEPOT APRIL 14		911.80	
			10468423 - BINS FOR CENTRAL PARK APRIL 14		212.10	
			10468468 - BINS FOR BEAUMARIS MIAMI BCH PROM ILUKA APRIL 14		701.36	
			10469709 - BINS FOR ERN HALLIDAY WEST COAST HWY HILLARYS APRIL 14		926.88	
			10469710 - BINS FOR PINNAROO POINT APRIL 14		1,032.99	

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			10469711 - BINS FOR MULLALOO SURF LIFE SAVING CLUB MULLALOO APRIL 14		815.96	
			10469714 - BINS FOR CRAIGIE LEIS CTR APRIL 14		738.96	
			10469715 - BINS FOR CRAIGIE LEIS CTR APRIL 14		1,128.87	
			10469886 - BINS FOR JOONDALUP LIBRARY APRIL 14		738.96	
			10470027 - BINS FOR WARWICK LES LLOYD DRV WARWICK APRIL 14		219.25	
			10470043 - BINS FOR KINGSLEY DRV KINGSLEY APRIL 14		738.96	
			10472888 - BINS FOR JOONDALUP ADMIN APRIL 14		143.36	
			10474020 - BINS FOR WARWICK BOWLING LLOYD DRV WARWICK APRIL 14		150.66	
			10474715 - BINS FOR WINTON RD DEPOT APRIL 14		150.66	
			10474829 - BINS FOR WINDERMERE/CANDLEWOOD BLVD JOONDALUP APRIL 14		97.55	
			9602764 - PROCESSING OF RECYCLABLES		25,134.45	
			9603321 - DOMESTIC RUBBISH COLLECTION APRIL 14		33.00	
			9603321 - DOMESTIC RUBBISH COLLECTION APRIL 14	030/10	430,672.14	
EF039880	30/05/2014	TRES CLASSIQUE				590.00
			618 - PERFORMER SUNDAY SERENADES CONCERT		590.00	
EF039381	16/05/2014	TRIEVENTS				6,600.00
			4892 - SPONSORSHIP TELSTRA TRIATHLON SERIES 2013/14 COJ RACE #1 & #5		6,600.00	
EF039345	9/05/2014	TRISLEY'S HYDRAULIC SERVICES PTY LTD				9,350.00
			8681 - CLC EZETROL PLUS TO POOL DOSING SYSTEM	024/12	9,350.00	
EF039884	30/05/2014	TRISLEY'S HYDRAULIC SERVICES PTY LTD				15,869.49
			11593 - CRAIGIE LEIS CNT SERVICE WORKS	024/12	4,197.60	
			116110 - CRAIGIE LEIS CNT SERVICE WORKS	024/12	1,254.40	
			11612 - CRAIGIE LEIS CNT SERVICE WORKS	024/12	735.35	
			11623 - CRAIGIE LEIS CNT SERVICE WORKS	024/12	374.00	
			120060 - CRAIGIE LEISURE SERVICE	024/12	382.28	
			120120 - CRAIGIE LEISURE SERVICE	024/12	1,485.31	
			120130 - CRAIGIE LEISURE SERVICE	024/12	689.50	
			120140 - CRAIGIE LEISURE SERVICE	024/12	543.77	
			120150 - CRAIGIE LEISURE SERVICE	024/12	636.57	
			8686 - CRAIGIE LEIS CNT SERVICE WORKS	024/12	154.00	
			91790 - CRAIGIE LEIS CNT SERVICE WORK	024/12	371.80	
			9180 - CRAIGIE LEIS CNT SERVICE POOL FILTRATION	024/12	1,485.31	
			91840 - CRAIGIE LEIS CNT SERVICE WORKS	024/12	3,559.60	
EF039885	30/05/2014	TRITON ELECTRICAL CONTRACTORS P/L				12,890.06
			4047 - MATERIALS / PARTS MARKUP 5%	013/12	884.40	
			4048 - MAWSON PARK REPAIRS	013/12	165.00	
			4050 - CASTLEFERN PARK INSTALLATION	013/12	11,098.16	
			4051 - BELDON PARK REPAIRS	013/12	82.50	
			4052 - MARBELLA PARK REPAIRS	013/12	82.50	
			4055 - KANANGARA PARK REPAIRS	013/12	110.00	

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			4056 - GRANDILLA PARK REPAIRS	013/12	176.00	
			4057 - BRADEN PARK REPAIRS	013/12	291.50	
EF039369	9/05/2014	TROY PICKARD				260.00
			020514 - DAILY ALLOWANCE FOR LEADERS CONF 22-23/5		260.00	
EF039987	30/05/2014	TROY PICKARD				11,710.58
			ALLOW-MAYOR-MAY - MAYORAL ALLOWANCE - MAY 2014		7,083.33	
			ALLOW-MTG-MAY 2014 - MEETING FEE - MAY 2014		3,750.00	
			MAY 2014 - EXPENSE REIMBURSEMENT - MAY 2014		125.00	
			MAY 2014 - MOTOR VEHICLE REIMB - MAY 2014		-391.59	
			MAY--2014 - ACQUITTANCE TRAVEL EXPENSES LGMA NATIONAL CONFERENCE		571.84	
			MAY-2014 - DAILY ALLOWANCE ALGA 2014 NATIONAL GENERAL ASSEMBLY CANBERRA 14-18 JUNE		572.00	
EF039733	30/05/2014	TRUCK UNIT TRUST T/AS HIGER BUS CENTRE (WA)				3,888.90
			HGCS88430 - BUS-HIGER RYDER PARTS & REPAIRS		3,888.90	
EF039738	30/05/2014	TSCHIERSECHKY, JAN T/AS				990.00
			712 - SOILZYME- 25L		990.00	
EF039898	30/05/2014	UDLA				847.00
			01 09/05/14 - REVIEW PRIORITY ENTRY STATEMENTS		847.00	
EF039897	30/05/2014	UHY HAINES NORTON				1,980.00
			2014-F074 - FINANCIAL REPORTING WORKSHOP		1,980.00	
EF039348	9/05/2014	ULVERSCROFT LARGE PRINT BOOKS				888.00
			I099273AU - PURCHASE OF BOOKS		814.10	
			I099498AU - LIBRARY BOOKS		73.90	
EF039519	19/05/2014	ULVERSCROFT LARGE PRINT BOOKS				769.21
			I099747AU - STANDING ORDER FOR BOW		769.21	
EF039895	30/05/2014	ULVERSCROFT LARGE PRINT BOOKS				1,459.90
			102729 - STANDING ORDER FOR BOW		1,459.90	
EF039900	30/05/2014	UNIDATA PTY LTD				2,970.00
			12591 - MATERIAL TESTING - EXT CONT		2,970.00	
EF039899	30/05/2014	UNITIX				1,963.50
			2626 - SUPPLY OF WRISTBANDS AS REQUIRED		1,963.50	
EF039505	16/05/2014	UNIVERSITY CO-OPERATIVE BOOKSHOP LTD				304.00
			9038590 - 7 X NUTCASE BIKE BELLS		304.00	
098435	16/05/2014	URBAN DEVELOPMENT INST OF AUST				120.00
			19818 - LUNCHEON 21/5/14		120.00	
EF039896	30/05/2014	URBAN DEVELOPMENT INST OF AUST				240.00
			19819 - REGISTRATION DALE PAGE		240.00	
EF039565	30/05/2014	VENETIANS NETBALL CLUB INC				400.00
			22/14 - KIDSPORT FUNDING		400.00	
EF039902	30/05/2014	VENUES WEST				700.00
			402914 - PREMIERS SUITE FUNCTION HIRE 12/4/14		700.00	
098376	16/05/2014	VERONICA WALSH				3.00
			INWE14/10195 - PARKING TICKET REFUND		3.00	
098552	30/05/2014	VICKI PRESTON				87.36

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			237470 - REFUND -LEARN TO SWIM -MEDICAL		87.36	
098512	23/05/2014	VICKY ANNE & CRAIG ANTHONY PETER EVANS				99.31
			169186 - RATES REFUND		99.31	
EF039493	16/05/2014	VIRK PTY LTD T/AS PIZZA HUT (NORANDA)				768.00
			11APR'14 18:34 - PIZZA'S FOR JUNIOR SOCCER FINALS		48.00	
			CHK12 4/4/14 - PIZZA'S FOR JUNIOR SOCCER FINALS		72.00	
			CHK14 4/4/14 - PIZZA'S FOR JUNIOR SOCCER FINALS		72.00	
			CHK15 4/4/14 - PIZZA'S FOR JUNIOR SOCCER FINALS		72.00	
			CHK16 11/4/14 - PIZZA'S FOR JUNIOR SOCCER FINALS		48.00	
			CHK16 29/4/14 - PIZZA'S FOR JUNIOR SOCCER FINALS		72.00	
			CHK17 4/4/14 - PIZZA'S FOR JUNIOR SOCCER FINALS		72.00	
			CHK18 4/4/14 - PIZZA'S FOR JUNIOR SOCCER FINALS		72.00	
			CHK19 4/4/14 - PIZZA'S FOR JUNIOR SOCCER FINALS		72.00	
			CHK21 4/4/14 - PIZZA'S FOR JUNIOR SOCCER FINALS		72.00	
			CHK24 11/4/14 - PIZZA'S FOR JUNIOR SOCCER FINALS		48.00	
			CHK37 11/4/14 - PIZZA'S FOR JUNIOR SOCCER FINALS		48.00	
EF039903	30/05/2014	VITAL INTERPRETING PERSONNEL				267.30
			806222 - AUSLAN INTERPRETER FOR SHOW AT JOONDALUP		267.30	
098489	23/05/2014	VIVIANA JANCISO				549.45
			185394 - REFUND FOR 12 MONTH UPFRONT GROUP FITNESS MEMBERSHIP CLC		549.45	
EF039912	30/05/2014	WA LESTONE CO				9,462.21
			FL5696/01 - 19MM LESTONE (EIGHT WHEELERS) - DELIVE OCEAN REEF ROAD	005/13	360.81	
			FL5696/02 - 19MM LESTONE (EIGHT WHEELERS) - DELIVE	005/13	9,101.40	
EF039373	16/05/2014	WA POLICE				30.20
			127040971 - VOLUNTEER NATIONAL POLICE CHECK		30.20	
EF039520	19/05/2014	WALGA				11,041.76
			I3038988 - ADVERTISING JOON FESTIVAL		124.61	
			I3038989 - MARKETFORCE ADVERTISING MARCH 2014		147.81	
			I3038991 - MARKETFORCE ADVERTISING MAR 2014		400.30	
			I3038992 - MARKETFORCE ADVERTISING MAR 2014		408.64	
			I3038994 - ADVERTISING BIKE WEEK		2,067.35	
			I3038996 - ADVERTISING TENDER 006/14		3,797.95	
			I3038997 - ADVERTISING EMPLOYMENT		4,095.10	
EF039905	30/05/2014	WALGA				1,320.00
			I3038612 - SHORT COURSE PROCUREMENT TRAINING FOR LOCAL GOVN - SYED AHMED		1,320.00	
EF039909	30/05/2014	WANNEROO AGRICULTURAL MACHINERY				14,758.90
			206537 - FIVE YEAR 5000HR PROTECTION PLAN		13,972.95	

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			206606 - SCHEDULED SERVICING F98278 1DXK955 500HR		785.95	
EF039437	16/05/2014	WANNEROO CARAVAN CENTRE				1,672.00
			5903 - STAINLESS STEEL BARRIER RAILS	025/13	1,672.00	
EF039906	30/05/2014	WANNEROO CARAVAN CENTRE				18,461.30
			5905 - MANUFACTURING GALVANIZED CAGE	025/13	12,012.00	
			5907 - HEADWORK MODIFICATIONS	025/13	844.80	
			5908 - MANUFACTURING BORE HEAD	025/13	1,413.50	
			5911 - REPLACING HEADWORKS ON BOXES	025/13	352.00	
			5914 - REPAIRING SIGN FRAMES	025/13	1,936.00	
			5915 - WORKSHOP MANUFACTURE 100 POLU PIPE STAKE S	025/13	1,188.00	
			5916 - VARIOUS PARKS REPAIRS	025/13	715.00	
EF039571	30/05/2014	WANNEROO DISTRICTS JUNIOR RUGBY UNION FOOTBALL CLUB				600.00
			13-524 - KIDSPORT JUNIOR RUGBY UNION		600.00	
EF039370	9/05/2014	WANNEROO ELECTRIC				4,290.00
			48218 - COMPLIANCE TESTING JOON RECEPTION CENTRE	011/11	748.00	
			48228 - COMPLIANCE TESTING JOON CIVIC CHAMB 2FLR	011/11	176.00	
			48229 - COMPLIANCE TESTING JOON CIVIC BASE/STAIR	011/11	1,408.00	
			48233 - COMPLIANCE TESTING JOON ADMIN STAIRS BASE	011/11	880.00	
			48235 - COMPLIANCE TESTING JOON ADMIN 1ST FLR	011/11	880.00	
			63983 - COMPLIANCE TESTING MOOLANDA CARE & LEARN	011/11	198.00	
EF039506	16/05/2014	WANNEROO ELECTRIC				11,474.57
			14214 - METER READINGS MARCH MULLALOO SURF LIFE	011/11	70.40	
			14216 - METER READINGS MARCH SORRENTO SURF LIFE	011/11	70.40	
			14224 - METER READINGS MARCH PERCY DOYLE COMPLEX	011/11	105.60	
			14254 - BELDON PARK SWITCHBOARD REPLACEMENT	011/11	1,863.40	
			48234 - COMPLIANCE TESTING JOON ADMIN GRD FLR	011/11	1,012.00	
			48249 - COMPLIANCE TESTING GROVE CHILD CARE CENT	011/11	220.00	
			48267 - MACDONALD PARK PADBURY.LIGHT POLE	011/11	70.40	
			48268 - REPAIR LIGHTS CIVIC CHAMBERS	011/11	226.60	
			48272 - REPAIR LIGHTS CHICHESTER CLUBROOMS	011/11	110.00	
			48273 - REPAIR LIGHTS ROBIN PARK	011/11	585.20	
			48274 - REPAIR LIGHTS PENISTONE PARK	011/11	519.20	
			48278 - REPAIR LIGHTS PENISTONE CLUBROOMS	011/11	292.63	
			48279 - REPAIR LIGHTS JOON ADMIN BLD	011/11	30.80	
			48280 - REPAIR LIGHTS JOON ADMIN BLD	011/11	27.50	
			64068 - COMPLIANCE TESTING CLC ROOMS & FOYERS	011/11	1,166.00	
			64069 - COMPLIANCE TESTING CLC OUTDOOR POOL	011/11	748.00	

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Payment No	Payment Date	Payee	Invoice Description	Contract	Invoice Amount	Payment Amount
			64072 - COMPLIANCE TESTING CLC COURTS	011/11	1,012.00	
			64073 - METER READINGS MARCH SILVER CHAIN NURSIN	011/11	70.40	
			64074 - METER READINGS MARCH WARWICK SPORTS CENT	011/11	70.40	
			64098 - REPAIR LIGHTS CRAIGIE LEISURE - CAFE	011/11	198.00	
			64102 - REPAIR LIGHTS WORKS OPERATION CENTRE	011/11	224.40	
			64103 - REPAIR LIGHTS UNDERPASS AT BANNISTER RD	011/11	129.80	
			64112 - REPAIR LIGHTS GUY DANIELS CLUBROOMS	011/11	234.30	
			64113 - REPAIR LIGHTS UNDERPASS AT ALBION ST	011/11	127.60	
			64114 - REPAIR LIGHTS JOONDALUP LIBRARY	011/11	107.80	
			64115 - REPAIR LIGHTS CRAIGIE LEISURE GYM	011/11	697.84	
			64119 - REPAIR LIGHTS WOODVALE LIBRARY	011/11	74.80	
			64120 - REPAIR LIGHTS CRAIGIE LEISURE CENTRE	011/11	198.00	
			64121 - REPAIR LIGHTS CRAIGIE LEISURE CENTRE	011/11	129.80	
			64143 - REPAIR LIGHTS WARRANDYTE PARK CRAIGIE	011/11	74.80	
			64144 - CENTRAL PARK - CHECK POWER BOX	011/11	107.80	
			64145 - REPAIR LIGHTS CHARONIA PARK TOILETS	011/11	74.80	
			64147 - KINGSLEY CLUBROOMS - EXHAUST FAN	011/11	125.40	
			64148 - REPAIR LIGHTS CHARONIA PARK TOILETS	011/11	346.50	
			64150 - CRAIGIE LEISURE - BROKEN POWER POINT	011/11	206.80	
			64151 - HEATHRIDGE LEIS CNT RE FIT PIT LID	011/11	74.80	
			64152 - MULLALOO KINDY READ SUB METER	011/11	70.40	
EF040005	30/05/2014	WANNEROO ELECTRIC				32,590.91
			14255 - CENTRAL WALK	011/11	93.50	
			14257 - REPAIR LIGHTS- CONNOLLY COMM CENT	011/11	321.20	
			14259 - CAMBERWARRA TENIS COURT LIGHT NOT WORKIN	011/11	74.80	
			14260 - REPAIR LIGHTS-WARWICK CC	011/11	157.30	
			14261 - OTAGO TOILET BLOCK EXTERNAL LIGHTS NOT WORKING	011/11	74.80	
			14262 - WARRANDYTE CLUBROOMS EXTERNAL LIGHTS NOT WORKING	011/11	74.80	
			14266 - REPAIR LIGHTS-TIMBERLANE HALL	011/11	184.80	
			14267 - REPAIR LIGHTS-PRINCE REGENT PARK	011/11	187.00	
			14268 - RAIGIE LEISURE - CEILING LIGHT IN THE BACK OFFICE NOT WORKING	011/11	74.80	
			14269 - WHITFORDS AVE LIGHTS	011/11	74.80	
			14271 - TOM SIMPSON PARK - CHECK & REPAIR BBQ'S	011/11	537.35	

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Payment No	Payment Date	Payee	Invoice Description	Contract	Invoice Amount	Payment Amount
			14272 - SHENTON AVE LIGHTS	011/11	167.20	
			14273 - WARWICK CC LIGHTS	011/11	247.50	
			14277 - PERCY DOYLE COMPLEX -METER READINGS	011/11	105.60	
			14278 - MULLALOO SC - METER READINGS	011/11	70.40	
			14279 - SORRENTO SURF METER READINGS	011/11	70.40	
			14280 - PENISTONE PARK- CHECK & REPAIR LIGHTS	011/11	74.80	
			14281 - WOODVALE LIBRARY- COMPLIANCE TESTING	011/11	572.00	
			14282 - HEATHRIDGE REC CENTRE REPAIRS & COMPLIANCE TESTING	011/11	1,331.00	
			14283 - HEATHRIDGE PARK - CHECK POWER TRIPPING REPLACE DEFECTIVE CIRCUIT BREAKER	011/11	2,358.40	
			14289 - MCCUBBIN PARK - CHECK & REPAIR LIGHTS	011/11	2,664.75	
			14293 - CAMBERWARRA PARK - CHECK & REPAIR LIGHTS	011/11	167.20	
			14295 - PERCY DOYLE - METER READINGS	011/11	105.60	
			14296 - MULLALOO SURF CLUB - METER READINGS	011/11	70.40	
			14297 - SORRENTO SURF CLUB- METER READING	011/11	70.40	
			14301 - MCCUBBIN PARK - REPAIR CONCRETE AROUND LIGHTS	011/11	186.56	
			14340 - CURRAMBINE COMM CNT INSTALL LIGHTS	011/11	387.20	
			48270 - TIMBERLANE PARK LIGHTS	011/11	786.98	
			48271 - EMERALD PARK LIGHTS	011/11	423.50	
			48275 - WOC OPERATION AND REPAIR CAR PARK LIGHT	011/11	1,565.23	
			48289 - JOONDALUP REC CENTRE - INSPECT & REWIRE REFRIDGERATION EQUIPMENT	011/11	140.80	
			48290 - JOONDALUP CHAMBERS TESTING	011/11	94.60	
			48291 - JOONDALUP ADMIN LIGHTS	011/11	141.96	
			48292 - JOONDALUP CHAMBERS TESTING	011/11	980.10	
			48293 - ADMIRAL PARK CLUBROOMS - TEST & REPAIR POWER IN KITCHEN	011/11	74.80	
			48294 - FLEUR FRAEME PAVILION- TEST & REPAIR POWER IN KITCHEN	011/11	74.80	
			48295 - JOONDALUP ADMIN LIGHTS	011/11	209.00	
			48296 - JOONDALUP LIBRARY - REPAIR LIGHTS	011/11	81.24	
			48298 - GRANNY SPIERS LIGHTS	011/11	712.80	
			48299 - CONNOLLY CC LIGHTS	011/11	902.00	
			48302 - CRAIGIE LEISURE LIGHTS	011/11	74.80	
			48303 - UNDERCROFT BRIDGE CLUB - TEST & REPAIR LIGHTS	011/11	74.80	
			48306 - SORRENTO BOWLING CLUB RCDS	011/11	74.80	
			48307 - FLEUR FRAEME LIGHTS	011/11	114.40	
			48308 - JAMES COOK PARK - TEST &REPAIR TIMECLOCK	011/11	74.80	
			48309 - WHITFORDS SENIORS LIGHTS	011/11	85.80	
			48311 - WARRANDYTE CLUBROOMS - CHECK & REPAIR LIGHTS	011/11	74.80	
			48313 - JOONDALUP ADMIN LIGHTS	011/11	27.50	

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Payment No	Payment Date	Payee	Invoice Description	Contract	Invoice Amount	Payment Amount
			48316 - JOONDALUP ADMIN -METER READINGS	011/11	105.60	
			48317 - WINDERMERE - METER READINGS	011/11	70.40	
			48318 - JOONDALUP CHAMBERS TESTING	011/11	258.50	
			48319 - CALEDONIA PARK LIGHTS	011/11	264.56	
			48320 - GUY DANIELS LIGHTS	011/11	27.50	
			48321 - HEATHRIDGE LC - CHECK AND REPAIR LIGHTS	011/11	81.24	
			48322 - HEATHRIDGE LC - TEST&REPAIRS LIGHTS	011/11	74.80	
			48323 - OTAGO PARK - CHECK & REPAIR LIGHTS	011/11	74.80	
			48326 - CENTRAL PARK -SETUP TEMP POWER & TEST	011/11	839.85	
			48327 - CENTRAL PARK - FORM 5 ANZAC DAY MEMORIAL	011/11	70.40	
			48328 - CENTRAL PARK LIGHTS	011/11	215.60	
			48333 - JOONDALUP CHAMBERS TESTING	011/11	123.20	
			48335 - CHICHESTER PARK - TEST & REPAIR LIGHTS	011/11	1,950.10	
			48338 - JOONDALUP ADMIN LIGHTS	011/11	187.00	
			48361 - INSTALLATION OF NEON ARTWORK		1,391.50	
			64096 - ELLERSDALE PARK BBQS	011/11	107.80	
			64097 - HILLARYS PARK BBQS	011/11	107.80	
			64099 - MAMO PARK BBQS	011/11	107.80	
			64123 - NEIL HAWKINS PATH LIGHTS NOT WORKING	011/11	1,763.74	
			64125 - NEIL HAWKINS PARK REPAIRS	011/11	2,785.20	
			64129 - DUNCRAIG COMM CTR LIGHTS	011/11	652.30	
			64138 - WARWICK SPORTS CENTRE METER READING TAKEN IN OCTOBER 2013	011/11	70.40	
			64139 - KINGSLEY COMMUNITY VISION METER READINGS OCT 2013	011/11	70.40	
			64153 - RENEW 1000 WATT METAL HALIDE LAMP	011/11	348.70	
			64163 - JOONDALUP COUNCIL CHAMBERS REPAIR GREEN SWITCH	011/11	756.95	
			64168 - REPAIR LIGHTS -UNDERPASS MISSION HILLS	011/11	85.80	
			64170 - WARWICK SPORTS CENTRE - METER READINGS	011/11	70.40	
			64171 - KINGSLEY COMMUNITY- METER READINGS	011/11	70.40	
			64173 - PERCY DOYLE SOCCER - TEST & REPAIR FLOODLIGHTS	011/11	910.80	
			64174 - BRIDGEWATER PARK - REPAIR FLOODLIGHTS	011/11	421.30	
			64177 - REPAIR LIGHTS-UNDERPASS FREEMAN WAY	011/11	242.00	
			64179 - REPAIR LIGHTS-UNDERPASS PALACE WAY	011/11	242.00	
			64183 - MANAPOURI PARK - TEST & REPAIR LIGHTS	011/11	127.60	
			64184 - REPAIR LIGHTS-UNDERPASS PRENDIVILLE AVE	011/11	127.60	
			64188 - MARRI PARK CARPARK - TEST & REPAIR LIGHT	011/11	74.80	
			64192 - CRAIGIE LEISURE CENTRE - REPLACE EXIT SIGNS	011/11	418.00	

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Payment No	Payment Date	Payee	Invoice Description	Contract	Invoice Amount	Payment Amount
EF039507	16/05/2014	WANNEROO/JOONDALUP STATE EMERGENCY SERVICE				5,742.00
			WJ2014-048 - GRANT FUNDING FOR COMPUTER EQUIPMENT		5,742.00	
EF039349	9/05/2014	WARP PTY LTD				1,518.75
			8255353 - HODGES DRIVE TRAFFIC CONTROL	012/11	1,518.75	
EF039913	30/05/2014	WARP PTY LTD				31,245.27
			8255512 - TRAFFIC MANG AT HODGES DR. CONNOLLY DR	012/11	2,989.85	
			8255628 - TRAFFIC MANG AT BOTTLEBRUSH DVE	012/11	3,143.94	
			8255629 - TRAFFIC MANG AT CALADENIA STREET	012/11	762.17	
			8255692 - TRAFFIC MANG AT HALIDON STREET	012/11	1,882.00	
			8255771 - TRAFFIC MANG AT PAGE DVE	012/11	762.17	
			8255772 - TRAFFIC MANG AT CALEDANIA STREET	012/11	2,238.87	
			8255773 - TRAFFIC MANG AT CASTLEGATE & TIMBERLANE	012/11	476.36	
			8255832 - TRAFFIC MANG AT ORKNEY ROAD	012/11	666.90	
			8255876 - TRAFFIC MANG AT SECTOR PLACE	012/11	762.17	
			8255877 - TRAFFIC MANG AT BOTTLEBRUSH DVE	012/11	1,120.90	
			8255931 - TRAFFIC MANG AT LANE 5 SORRENTO	012/11	762.17	
			8255980 - TRAFFIC MANG AT BOTTLEBRUSH DVE	012/11	4,001.38	
			8255981 - TRAFFIC MANG AT CALEDANIA STREET	012/11	952.71	
			8256048 - TRAFFIC MANG AT PADBURY CIRCLE	012/11	1,064.80	
			8256051 - TRAFFIC MANG AT ORKNEY ROAD	012/11	448.36	
			8256052 - TRAFFIC MANG AT DELAMBRE SORRENTO	012/11	762.17	
			8256104 - TRAFFIC MANG AT GIBBS STREET	012/11	1,476.70	
			8256105 - TRAFFIC MANG AT ORKNEY ROAD	012/11	571.63	
			8256195 - CONNOLLY DRIVE TRAFFIC CONTROL	012/11	425.92	
			8256197 - TRAFFIC MANAGEMENT - SORRENTO	012/11	448.36	
			8256274 - TRAFFIC MANAGEMENT -MULLALOO	012/11	4,001.40	
			8256275 - TRAFFIC MANAGEMENT -GREENWOOD	012/11	762.17	
			8256276 - TRAFFIC MANAGEMENT-HILLARYS	012/11	762.17	
098460	23/05/2014	WARWICK GREENWOOD JUNIOR FOOTBALL CLUB (USE 1032611)				2,530.00
			INV1031 - KIDSPORT FUNDING		1,700.00	
			INV1032 - KIDSPORT FUNDING		830.00	
EF039574	30/05/2014	WARWICK/GREENWOOD JUNIOR FOOTBALL CLUB				2,190.00
			INV1029 - KIDSPORT FUNDING		330.00	
			INV1030 - KIDSPORT FUNDING		160.00	
			INV1031 - KIDSPORT MEMBERSHIPS		1,700.00	

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Payment No	Payment Date	Payee	Invoice Description	Contract	Invoice Amount	Payment Amount
098309	2/05/2014	WATER CORPORATION				43,773.60
			9003654596 - PAYMENT OF ACCOUNT		400.00	
			9015727641 16/4/14 - WOC LEASE MAY 2014		39,048.54	
			9020149348 9/4/14 - REPAIR WORK 3 WENTLETRAP WAY		4,325.06	
098339	9/05/2014	WATER CORPORATION				21,316.60
			9003068853APR14 - SORRENTO HALL		204.00	
			9003073134APR14 - SORRENTO SRF & ST/C		10.22	
			9003083316APR14 - PERCY DOYLE RES		1,941.59	
			9003083324APR14 - DUNCRAIG LIBRARY		167.53	
			9003090444APR14 - DUNCRAIG PRE/CHC		178.02	
			9003090452APR14 - MARRI ROAD		6.13	
			9003097056APR14 - MARRI PARK T/C		187.65	
			9003108392APR14 - MELENE PARK T/C		183.57	
			9003121001APR14 - SEACREST PARK T/C		371.20	
			9003132632APR14 - DUNCRAIG COMM HALL		405.41	
			9003145943APR14 - DRINK FOUNTAIN		89.89	
			9003148028 23/4/14 - FLINDERS HALL & KINDY		477.62	
			9003158015APR14 - FLEUR FREAME PAVILLON		967.46	
			9003165274APR14 - HILLARYS PARK T/C		10.22	
			9003170460APR14 - MAWSON PARK		87.85	
			9003172175 23/4/14 - HILLARYS NORTH BEACHSIDE TOILETS		400.12	
			9003187641 22/4/14 - GIBSON PARK COMM CENTRE		206.04	
			9003198455 23/4/14 - HILLARYS ANIMAL T/C		1,056.46	
			9003198471 22/4/14 - WHITFORDS NODES TC PK		167.53	
			9003216609 24/4/14 - DAVALLIA CHC		204.00	
			9003217484 28/4/14 - JUNIPER PARK T/C		363.35	
			9003223294 29/4/14 - HAWKER PARK T/C		8.17	
			9003229266APR14 - DORCHESTER COMM HALL		108.10	
			9003229717 28/4/14 - ELLERSDALE PARK		273.32	
			9003238234APR14 - PENISTONE TC/CLUB		360.46	
			9003270517APR14 - GLENGARRY T/C		259.16	
			9003279773APR14 - BLACKALL T/C		185.61	
			9003281080APR14 - BARRIDALE PARK		416.77	
			9003285604 22/4/14 - CALECTASIA HALL		210.12	
			9003285612APR14 - GREENWOOD SCOUT		195.95	
			9003590799 30/4/14 - KINGSLEY CLUBM		899.41	
			9003594917 29/4/14 - TIMBERLANE COM		194.09	
			9003603668 29/4/14 - MOOLANDA T/C		14.30	
			9003616952 29/4/14 - CHICHESTER PARK CL		273.32	
			9003724451 22/4/14 - CENTRAL PARK TOILETS		183.69	
			9003735863APR14 - WINDERMERE PARK		502.76	
			9003742393 28/4/14 - WINTON RD DEPOT		273.16	
			9003742422APR14 - WANNEROO SES		138.39	
			9003749579 22/4/14 - NEIL HAWKINS PARK T/C		342.85	
			9003749632 22/4/14 - JOON CIVIC CENTRE/LIBRARY		3,768.28	
			9003751804 22/4/14 - JOONDALUP ADMIN		1,309.44	
			9003801605APR14 - CHRISTCHURCH T/C		303.75	
			9003803475APR14 - CONNOLLY COMM CTR		208.01	
			9010448942APR14 - HARBOUR VIEW PARK		44.89	

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			9013371135APR14 - 52 DELAMERE AVENUE		2,223.35	
			9014414766 29/4/14 - ILUKA BCH FORESHORE T/C		163.31	
			9014984128APR14 - CENTRAL WALK		770.08	
098457	16/05/2014	WATER CORPORATION				6,556.59
			9003231622APR14 - WARWICK RD		1,902.34	
			9003231630MAY14 - WOS OLD T/C		520.02	
			9003295490APR14 - KINGSLEY CV/SC		1,226.23	
			9003615458APR14 - LIBRARY & COMM		911.64	
			9003758387 28/4/14 - CALEDONIA T/C		175.39	
			9008620424 1/5/14 - CRAIGIE LEISURE CENTRE		163.42	
			9020180927 - PADBURY CIRCLE RAISE SEWER LIDS		1,657.55	
098526	23/05/2014	WATER CORPORATION				5,337.59
			9003210039APR14 - PAYMENT OF ACCOUNT		89.55	
			9003313206 12/5/14 - BANKS AVE HILLARYS		624.24	
			9003325522 12/5/14 - KORELLA T/C		183.57	
			9003327106MAY14 - CHARONIA T/C		210.12	
			9003331877 12/5/14 - KEY WEST SLF CLN		196.07	
			9003337419MAY14 - BLACKBOY PARK		144.80	
			9003340036 12/5/14 - ROB BADDOCK HALL		236.33	
			9003349567 12/5/14 - JAMES COOK PARK		10.22	
			9003352862MAY14 - KALLAROO PRE		197.87	
			9003353179MAY14 - BRIDGEWATER PARK		179.48	
			9003390842 26/3/14 - PADBURY PRE/CHC		1,161.78	
			9003630973 8/5/14 - ADMIRAL T/C		201.95	
			9003633437 7/5/14 - PRINCE REGENT T/C		181.52	
			9003650560 7/5/14 - GUY DANIELS PAV		36.77	
			9003650579 7/5/14 - HEATHRIDGE LC/C		897.31	
			9003680946 12/5/14 - EMERALD PRK CLUB		306.00	
			9003686483MAY14 - PAYMENT OF ACCOUNT		167.74	
			9003823847MAY14 - JACK KIKEROS		110.32	
			9003826685MAY14 - FALKLANDS T/C		179.48	
			9003829245MAY14 - MACNAUGHTON CLUB		22.47	
098594	30/05/2014	WATER CORPORATION				40,573.90
			9003331834MAY14 - MSLSC ST/C		583.95	
			9003343712MAY14 - MULLALOO PRE/CHC		269.23	
			9003359036MAY14 - BELROSE PARK T/C		10.22	
			9003378536MAY14 - BELDON PARK		30.65	
			9003411412 22/5/14 - PAYMENT OF ACCOUNT 9003411412		66.35	
			9003611123 - PAYMENT OF ACCOUNT - 9003611123		40.52	
			9003625226MAY14 - OCEAN REEF PARK		2.04	
			9003637032MAY14 - MIRROR PARK T/C		248.94	
			9003637921MAY14 - LEXCEN PARK T/C		273.46	
			9015727641 16/5/14 - LEASE WOK OCEAN REEF RD CRAIGIE		39,048.54	
EF039916	30/05/2014	WESKERB PTY LTD				67,251.97
			1569 - KERBING OCEAN REEF RD	013/13	1,309.33	
			1570 - KERBING ASHMORE RD	013/13	957.33	
			1571 - KERBING BARONIA CT	013/13	1,377.86	
			1587 - KERBING FERNWOOD SQ	013/13	1,415.81	
			1588 - KERBING BOTTLEBRUSH DVE	013/13	41,149.79	
			1589 - KERBING CALEDANIA STREET	013/13	20,395.16	

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			1601 - 15 EPPING GROVE KERBING	013/13	407.11	
			1602 - CLONTARF & WEST COAST BARRIERS	013/13	239.58	
EF039576	30/05/2014	WEST AUSTRALIAN ELECTORAL COMMISSION			5,814.62	
			2403 - INSIDE WORKPLACE AGREEMENT		5,814.62	
EF039911	30/05/2014	WEST AUSTRALIAN NEWSPAPERS LTD			45.60	
			84673 07/05/14 - NEWSPAPERS FOR DUNCRAIG LIBRARY		45.60	
EF039384	16/05/2014	WEST COAST CALISTHENICS			400.00	
			460 - KIDSPORT FUNDING		200.00	
			461 - KIDSPORT FUNDING		200.00	
EF039508	16/05/2014	WEST COAST SCHOOL OF ART			365.00	
			10 2014 - TERM 2 2014 ART INSTRUCTOR LSC 29 & 30/4		365.00	
EF040009	30/05/2014	WEST COAST SCHOOL OF ART			730.00	
			11 2014 - CHILDRENS CLASSES 6-7/5/14		365.00	
			12 2014 - KIDS CLASSES 13-14/5/14		365.00	
EF039371	9/05/2014	WESTERN POWER			5,063.01	
			CORPB0296820 - JOONDALUP DATA EXTRACT		516.01	
			CORPB0300793 - DESIGN FEE NEON COURT HEATHRIDGE		1,500.00	
			CORPB0303301 - LIGHTING - HAMELIN PLACE HILLARYS		3,047.00	
EF040006	30/05/2014	WESTERN POWER			520.00	
			CORPB0.05710 - COCKMAN RD GREENWOOD- STREET LIGHTING		260.00	
			CORPB0304433 - ANGUILLA GARDENS INSTALL LIGHT		260.00	
EF040008	30/05/2014	WESTFIELD WHITFORD CITY			7,257.11	
			5276916 - INTEREST CHARGES APRIL 2014		27.87	
			5285476 - ELECTRICITY 31/3-30/4/14		325.97	
			5299533 - BASE RENT/TAX ETC 1/6-30/6/14		6,903.27	
EF039919	30/05/2014	WEST-NET IMAGING			865.70	
			2974 - MICROFILMING OF THE LOCAL NEWSPAPER		865.70	
EF039907	30/05/2014	WESTRAC			616.83	
			PI8746367 - PARTS ONLY		394.53	
			PI8762411 - PARTS ONLY		222.30	
EF039439	16/05/2014	WEST-SURE GROUP PTY LTD			7,128.84	
			11663 - TICKET MACHINE CASH COLLECTIONS APRIL	014/09	7,128.84	
EF039918	30/05/2014	WEST-SURE GROUP PTY LTD			1,179.75	
			11609 - CASH IN TRANSIT APRIL		1,179.75	
EF040007	30/05/2014	WHITFORD COMMUNITY RATEPAYERS AND RECREATION ASSOCIATION			1,002.75	
			1007 - BUS HIRE FOR 10 DAYS @ \$70.00 PER DAY		1,002.75	
EF039375	16/05/2014	WHITFORD HOCKEY CLUB INC			2,110.00	
			WHC-00150 - KIDSPORT FUNDING		1,940.00	
			WHC-00151 - KIDSPORT FUNDING		170.00	
EF039531	30/05/2014	WHITFORD HOCKEY CLUB INC			200.00	
			WHC-00229 - KIDSPORT FUNDING		200.00	
098310	2/05/2014	WHITFORD LIBRARY PETTY CASH			156.10	
			150414 - PETTY CASH REIMBURSEMENT		156.10	
098458	16/05/2014	WHITFORD LIBRARY PETTY CASH			206.30	

CEO's Delegated Payments List - Regulation 13(1)

Local Government (Financial Management) regulations 1996 ATTACHMENT 1

LIST OF MUNICIPAL PAYMENTS - Payment Detail for Month of May 2014

Payment No	Payment Date	Payee	Invoice Description	Contract	Invoice Amount	Payment Amount
			W/E 13/5 - PETTY CASH REIMBURSEMENT		206.30	
EF039914	30/05/2014	WILD WEST HYUNDAI				33,746.65
			HYFM472154 - PARTS ONLY		115.50	
			Y2379 - PURCHASE OF VEHICLE		33,631.15	
EF039976	30/05/2014	WILLEM LIEFTINK				300.00
			150514 - BACKGROUND MUSIC- NVW FUNCTION 15/5 11AM		300.00	
EF039915	30/05/2014	WILSON SECURITY				145,714.29
			CRWA001063 - RE INVOICE WA026702		-3,106.40	
			CRWA001068 - CREDIT FOR OFFICER LATE ARRIVAL		-90.44	
			CRWA001069 - CREDIT FOR OFFICER LEAVING EARLY		-129.71	
			WA026702 - INVOICE CREDITED CRWA001063		3,106.40	
			WA026922 - PATROL SERVICES		-0.03	
			WA026922 - PATROL SERVICES	036/09	145,934.47	
EF039438	16/05/2014	WIZID PTY LTD				209.00
			614436 - PLASTIC SLEEVES FOR ACCREDITATION PASSES		209.00	
EF039917	30/05/2014	WIZID PTY LTD				642.95
			613572 - SUPPLY OF BLACK LANYARDS AS PER		15.95	
			614787 - 1000- X WRISTBANDS TURN IT UP		627.00	
EF039305	9/05/2014	WOODVALE FC				400.00
			10194 - KIDSPORT FUNDING		400.00	
EF039560	30/05/2014	WOODVALE FC				400.00
			10196 - KIDSPORT FUNDING		400.00	
EF039910	30/05/2014	WOODVALE NEWS SERVICE				185.28
			175131 - NEWSPAPER DELIVERIES WOODVALE LIBRARY		185.28	
098470	23/05/2014	WRIGHT REAL ESTATE				200.00
			MAY 2014 - PAYMENT OF ACCOUNT		200.00	
098387	16/05/2014	YACWA				919.60
			290414 - YOUTH SECTOR CONFERENCE		919.60	
EF039920	30/05/2014	YHI POWER PTY LTD				591.80
			81205823 - PARTS ONLY CAR BATTERY		187.00	
			81205994 - PARTS ONLY		202.40	
			81205995 - PARTS ONLY		202.40	
EF040010	30/05/2014	YOGAU				1,902.15
			236 - YOGA CLASSES 4/3-28/3/14		631.80	
			237 - YOGA CLASSES 1-24/4/14		526.50	
			238 - TERM 2 2014 LSC HATHA YOGA INSTRUCTOR		270.00	
			239 - 2013/2014 STANDING ORDER FOR DELIVERY OF		473.85	
EF039387	16/05/2014	YOUTH FUTURES WA				1,980.00
			3154 - OUTREACH SERVICES ON SATURDAY NIGHTS		1,980.00	
EF039921	30/05/2014	ZOHO CORPORATION PVT LTD				1,442.00
			3049241 - ANNUAL MAINT 7 SUPPORT FRO MANAGEMENT ENGINE		1,442.00	
098311	2/05/2014	ZURICH AUSTRALIA				1,000.00
			027680 - MV CLAIM 027680		1,000.00	
					9,835,426.27	

CEO's Delegated Payments List - Regulation 13(1)

Local Government (Financial Management) regulations 1996 ATTACHMENT 1

LIST OF MUNICIPAL PAYMENTS - Payment Detail for Month of May 2014

Payment No	Payment Date	Payee	Invoice Description	Contract	Invoice Amount	Payment Amount
Cancelled payments issued in May 2014						
098349	16/05/2014	AXA AUSTRALIA				0.00
EF039395	29/05/2014	NATALIE TRAVIS				0.00
098312	9/05/2014	OCEAN RIDGE SNR CRICKET CLUB				0.00
EF039415	21/05/2014	RMT FAMILY TRUST T/AS HOSE MART (USE MH00153)				0.00
EF039302	21/05/2014	SHERYL MAREE CHANT				0.00
098515	30/05/2014	STEWART & HEATON CLOTHING CO PTY LTD				0.00
098336	9/05/2014	WATER CORPORATION				0.00
						0.00
Cancelled payments issued prior to May 2014						
097733	30/05/2014	EMMA TONKIN				-132.00
			097733 -			-132.00
098119	27/05/2014	JB HI-FI JOONDALUP				-4,961.16
			098119 -			-4,961.16
						-5,093.16
NET PAYMENT AMOUNT					\$9,830,333.11	

CEO's Delegated Payments List - Regulation 13(1)

Local Government (Financial Management) regulations 1996 ATTACHMENT 2

LIST OF TRUST PAYMENTS - Payment Detail for Month of May 2014

Payment No	Payment Date	Payee	Invoice Description	Invoice Amount	Payment Amount
Payments					
206333	19/05/2014	AMY CATHERINE O'BRIEN			350.00
			BOND	350.00	
206345	19/05/2014	ANEKESHA A KARIA			700.00
			BOND	700.00	
206369	30/05/2014	ANNA - SKYE KAMERON			700.00
			BOND	700.00	
206317	2/05/2014	ANNETTE BELINDA RUTH SHELL			700.00
			BOND	400.00	
			BOND	300.00	
206368	30/05/2014	ASHER VICTORIA DRAGUN			700.00
			BOND	700.00	
206352	19/05/2014	BHAVIN RATILAL SHAH			350.00
			BOND	350.00	
206334	19/05/2014	BMD NORTHCLIFFE SURF LIFE SAVING CLUB			700.00
			BOND	700.00	
206357	30/05/2014	BONSAI WORKSHOP (INC)			380.00
			BOND	380.00	
206330	19/05/2014	BRADLEY FISHER			350.00
			BOND	350.00	
206314	2/05/2014	BRITTANY GRACE NOTLEY			350.00
			BOND	350.00	
206360	30/05/2014	BURNS BEACH SUNSET VILLAGE SOCIAL GROUP			100.00
			KEY BOND	100.00	
206328	19/05/2014	CARINE JUNIOR FOOTBALL CLUB			50.00
			REFUND OF SIGN BOND	50.00	
206339	19/05/2014	CARLA RUTH CHARLOTTE SMART			350.00
			BOND	350.00	
206335	19/05/2014	CAROLINE MUTHONI KIBUI			700.00
			BOND	700.00	
206362	30/05/2014	CHARMAINE DENISE WEINBRECHT			350.00
			BOND	350.00	
206354	19/05/2014	CHURCHES OF CHRIST SPORT &			350.00
			BOND	350.00	
206312	2/05/2014	DEPARTMENT FOR CHILD PROTECTION & FAMILY SI			700.00
			BOND	700.00	
206365	30/05/2014	DIABETES WA			700.00
			BOND	700.00	
206372	30/05/2014	DIMPLE AMIT PATEL			700.00
			BOND	700.00	
206347	19/05/2014	EDGAR L GAVIDIA			700.00
			BOND	700.00	
206355	30/05/2014	EDGEWATER WOODVALE JUNIOR FOOTBALL CLUB			380.00
			BOND	380.00	
206332	19/05/2014	EEVON TAN			350.00
			BOND	350.00	
206311	2/05/2014	ELISE WELCH			350.00
			BOND	350.00	
206310	2/05/2014	ELIZABETH DOBBS			700.00
			BOND	700.00	
206349	19/05/2014	EMILY VONDELING			700.00

CEO's Delegated Payments List - Regulation 13(1)

Local Government (Financial Management) regulations 1996 ATTACHMENT 2

LIST OF TRUST PAYMENTS - Payment Detail for Month of May 2014

Payment No	Payment Date	Payee	Invoice Description	Invoice Amount	Payment Amount
			BOND	700.00	
206308	2/05/2014	FIONA ROSE GEOGHEGAN			350.00
			BOND	350.00	
206356	30/05/2014	GUJARATI SAMAJ OF WA			700.00
			BOND	700.00	
206320	2/05/2014	HAYLEY O'CONNELL			350.00
			BOND	350.00	
206315	2/05/2014	HEATHRIDGE CONGREGATION OF JEHOVAHS WITNI			700.00
			BOND	700.00	
206326	2/05/2014	HUGH ST JOHN TORPY			800.00
			BOND	800.00	
206343	19/05/2014	IAN SCOTT CUNNINGHAM			350.00
			BOND	350.00	
206322	2/05/2014	IVICA KOCESKI			700.00
			BOND	700.00	
206309	2/05/2014	JANET MARY STYLES			487.95
			BOND	700.00	
			BOND RETAINED EXTRA CLEANING	-212.05	
206323	2/05/2014	JASON BONE			350.00
			BOND	350.00	
206350	19/05/2014	JEMILLE MAY SAMARDALI			700.00
			BOND	700.00	
206346	19/05/2014	JENNIFER FRANCES BANFIELD			350.00
			BOND	350.00	
206370	30/05/2014	JESSICA BANAAG REYES			700.00
			BOND	700.00	
206338	19/05/2014	JOY POWELL			350.00
			BOND	350.00	
206363	30/05/2014	JULIANA HARRIS			700.00
			BOND	700.00	
206367	30/05/2014	KAREN MITCHELL			700.00
			BOND	700.00	
206371	30/05/2014	KASEY JANE KIROV			700.00
			BOND	700.00	
206331	19/05/2014	KAYE TAIT			1,500.00
			BOND	1,500.00	
206324	2/05/2014	KELLY DYE			350.00
			BOND	350.00	
206364	30/05/2014	KIMBERLEY DEE LAWRENCE			350.00
			BOND	350.00	
206344	19/05/2014	KIRSTY MARIE SEYMOUR			700.00
			BOND	700.00	
206321	2/05/2014	KRISTY LEE HART			700.00
			BOND	700.00	
206319	2/05/2014	LEE T ROWLAND			350.00
			BOND	350.00	
206366	30/05/2014	LIANA COOK			700.00
			BOND	700.00	
206307	2/05/2014	LISA MICHELLE TURNSTON			700.00
			BOND	700.00	
206348	19/05/2014	LUCIANO DEL PIO			350.00
			BOND	350.00	

CEO's Delegated Payments List - Regulation 13(1)

Local Government (Financial Management) regulations 1996 ATTACHMENT 2

LIST OF TRUST PAYMENTS - Payment Detail for Month of May 2014

Payment No	Payment Date	Payee	Invoice Description	Invoice Amount	Payment Amount
206373	30/05/2014	MARLENE GRACE ROBERTSON			700.00
			BOND	700.00	
206306	2/05/2014	MARMION WARWICK PLAYGROUP			350.00
			BOND	350.00	
206336	19/05/2014	MELISSA HO			700.00
			BOND	700.00	
206325	2/05/2014	MITCHELL SCOTT MCPHEE			700.00
			BOND	700.00	
206337	19/05/2014	NICOLA COULTHWAITE			350.00
			BOND	350.00	
206342	19/05/2014	NICOLE H TOLEV			350.00
			BOND	350.00	
206327	19/05/2014	PERTH CITY SOCCER CLUB			700.00
			BOND	700.00	
206353	19/05/2014	PETER SAVAGE			1,500.00
			BOND	1,500.00	
206361	30/05/2014	RACHNA DESAI			700.00
			BOND	700.00	
206340	19/05/2014	RAHUL SHEKHAR			700.00
			BOND	700.00	
206329	19/05/2014	SHARON ROSAMOND LAKE			700.00
			BOND	700.00	
206358	30/05/2014	SOUTH PADBURY PRIMARY SCHOOL P&C			700.00
			BOND	700.00	
206313	2/05/2014	SUZANNE GREENWAY			350.00
			BOND	350.00	
206351	19/05/2014	TENEALE MISTY JACKSON			700.00
			BOND	700.00	
206318	2/05/2014	TRANQUILITY HEALTH & BEAUTY			1,200.00
			BOND	1,200.00	
206341	19/05/2014	TRONG TANG			350.00
			BOND	350.00	
206316	2/05/2014	VIPIN MOHANLAL			700.00
			BOND	700.00	
206359	30/05/2014	WEST AUSTRALIAN MARATHON CLUB			350.00
			BOND Q	350.00	
				38,947.95	

CEO's Delegated Payments List - Regulation 13(1)

Local Government (Financial Management) regulations 1996 ATTACHMENT 2

LIST OF TRUST PAYMENTS - Payment Detail for Month of May 2014

Payment No	Payment Date	Payee	Invoice Description	Invoice Amount	Payment Amount
Cancelled payments issued prior to May 2014					
206004	30/05/2014	CREATE FOUNDATION			-700.00
				-700.00	
206277	27/05/2014	MARRIAGE ENCOUNTERS GROUP			-700.00
				-700.00	
					-1,400.00
NET PAYMENT AMOUNT					\$37,547.95

**MUNICIPAL AND TRUST FUND CHECKS, EFTS & VOUCHERS
FOR THE MONTH OF MAY 2014**

VOUCHER	DATE	DETAILS	AMOUNT
		Municipal Cheques EFT Payments	
Creditor Payments	May-14	Municipal Cheques 98270 - 98594 & EF039295 - EF040010	9,835,426.27
		Less cancelled payments during the month	- 5,093.16
		Sub Total	9,830,333.11
		Municipal Vouchers	
1282A	05/05/14	Periodical Loan Repayment	86,764.59
1282B	16/05/14	Periodical Loan Repayment	99,742.96
1283A	07/05/14	Summonses	6,953.20
1286A	13/05/14	Payroll FE 09/05/14	1,940,693.96
1287A	02/05/14	Pre-Pays FE 02/05/14	812.51
1288A	01/05/14	Westpac Banking Corporation fees & Charges	10,071.51
1291A	27/05/14	Summonses	486.20
1292A	27/05/14	Payroll FE 23/05/14	1,939,828.00
1293A	30/05/14	Corporate Credit Card	22,230.86
		Sub Total	4,107,583.79
		Trust Cheques	
Creditor Payments	May-14	Trust Cheques 206306 - 206373	38,947.95
		Less cancelled payments during the month	- 1,400.00
		Sub Total	37,547.95
		TOTAL	13,975,464.85

**Community Consultation and Communication Plan -
Specified Area Rating for Burns Beach**

ATTACHMENT 1

Purpose of Consultation

- To determine the overall level of support for the introduction of a Specified Area Rate (SAR) within the boundaries of Burns Beach.
- To determine the level of support for various rating and service level scenarios that could apply under a Burns Beach SAR.

Background

In October 2013, the City of Joondalup received a request from the Burns Beach Ratepayers, Residents and Community Association to consider establishing a SAR within Burns Beach to fund additional landscaping services across the suburb.

This is the first request for a SAR since the introduction of the City's Specified Area Rating Policy (SAR Policy) in 2010 and as such, will be the first instance where the Policy is applied.

This Consultation and Communication Plan outlines a methodology for applying the City's SAR Policy to assist Council in determining whether the introduction of a SAR is supported by Burns Beach ratepayers or not.

Who will be consulted?

The consultation will affect all ratepayers within the suburb of Burns Beach, estimated to be 1,156 households.

Implications of the City's SAR Policy

The City's SAR Policy states that *'It is solely at the Council's discretion as to whether or not it will agree to impose a Specified Area Rate, however, the Council will not consider agreeing to a proposal unless the survey results show support by not less than 75% of all property owners surveyed.'*

Consultations conducted over the past two years which have affected Burns Beach residents attracted an average survey return rate of less than 30%. Therefore, setting a minimum target of 75% for returned and supported surveys within the suburb is ambitious. However, given the nature of the subject it is anticipated that higher than normal response rates would be obtained. Nonetheless, achieving this target will be affected by how accessible the target audience is to receive and respond to a survey, within the stated consultation period, and the methodology for encouraging feedback adopted by the City.

Table 1 - Ratepayers within Burns Beach

Ratepayers in Burns Beach	N	%	Level of Accessibility
Owner Occupiers	676	58.48%	High
Owners who do not live in the property	420	36.33%	Medium to Low
PEET Ltd.	60	5.19%	N/A (considered as a stakeholder)
TOTAL	1156*	100.00%	

**Note: 292 of the 1156 properties (25.26%) within Burns Beach are vacant land. They are still subject to a SAR if introduced, but will cost property owners significantly less than those who own improved land due to a lower GRV.*

Of all rateable properties in Burns Beach, 58.5% are owner occupied. There are also 60 properties (5.19%) that are still owned and being sold by PEET Ltd, which will also be subjected to the SAR if implemented. It is envisaged that PEET Ltd will provide one response on behalf of the 60 properties that are owned. A further break-down of the owners who do not live in the property is outlined in Table 2 below.

Table 2 - Distribution of owners who do not live in the property

Owners who do not live in property	N	%	Level of Accessibility
Live within the Metro WA	315	27.25%	Medium
Live within Rural WA	17	1.47%	Medium
Mailing address is PO Box	70	6.06%	Medium - Low
Live in other states within Australia (excluding WA)	6	0.52%	Medium - Low
Live Internationally	12	1.04%	Low
TOTAL	420	36.33%	

Of the owners who do not live in the property, 27.25% live within the WA Metropolitan region, 6.06% nominated a PO Box as their mailing address and 1.47% lives in Rural WA. All types of rateable properties in Burns Beach have been classified on a level of accessibility, as outlined in Table 3 below.

Table 3 - Classification of Accessibility

Rating:	Definition
High	<i>Owners that are deemed most likely to respond due to their ability to be contacted through multiple communication methods including: direct mail, phone-calls, door-knocking, local advertising and community meetings.</i>
Medium	<i>Owners may still respond, however, they have an anticipated lower response rate as their communication methods are limited to: direct mail and phone-calls (if phone contact details are available).</i>
Low	<i>Unlikely that owners will respond due to: distance, potential third-party management arrangements over their property and a lower level of affectedness by rate changes.</i>

Based on the accessibility of the target audience from the data above, approximately 6.23% of ratepayers are deemed “low” or “not applicable”. This means that of 100% (1,156) of rateable properties within Burns Beach, only 93.8% (1,084) of ratepayers are considered relatively accessible and most likely to respond to the consultation.

In order to met the requirements of the policy and achieve a 75% response and support rate the City requires a minimum of 867 positive responses to be returned.

Ratepayers:

To encourage the maximum level of feedback, personalised surveys will be used with information that demonstrates potential financial impacts at a household level. Previous surveys of residents as part of periodic community reviews indicate that residents prefer individualised forms of communication.

Bearing this in mind, a personalised information package will be sent to each ratepayer explaining the purpose of the consultation and advising them of the consultation period.

Each package will include:

- A covering letter
- Frequently asked questions containing information on the purpose and procedure in conducting the SAR
- Hard Copy Survey to determine the level of support
- A Reply Paid Envelope

Residents:

An online survey will be available on the City's website whereby residents can provide comments on the Specified Area Rating proposal, should they choose to. Any responses received from residents will be reported to Council but not included in the analysis of results.

Stakeholders:

Defined as developers and government departments, (in this case Peet Ltd. and the Department of Lands), a letter seeking qualitative feedback will be sent to each stakeholder, seeking comment on the proposed introduction of a SAR within Burns Beach.

Validity

To be a valid response, the respondent must:

- Include their Name and Address on the survey form.
- Live or own property in Burns Beach.

Surveys received from non-ratepayers/residents will not be included in the analysis process and will be considered "out of scope".

Date of Commencement and Duration of Consultation

The minimum consultation period is 21 days. This SAR consultation will be extended to a 30 day period.

Following endorsement by Council for public advertising, the consultation will be conducted from **Monday 4 August – Tuesday 2 September**. These dates have been selected as outside the school holiday period in order to maximise the response rate.

Summary of Documents Required for the Consultation

Burns Beach ratepayers will receive:

- An email/letter explaining the purpose of the consultation and advising them of the consultation period.
- Frequently asked questions containing information on the purpose and procedure in conducting the SAR
- Hard Copy Survey form requesting the different options provided.

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DISCLAIMER: While every care is taken to ensure the accuracy of this data, the City of Joondalup makes no representations or warranties about its accuracy, completeness or suitability for any particular purpose and disclaims all liability for all expenses, losses, damages and costs which you might incur as a result of the data being inaccurate or incomplete in any way and for any reason.

The Spiers Centre
Lot 501 (2) Albatross
Court, Heathridge

Wednesday, 2 July 2014

1:805



PURCHASING POLICY

City Policy

Responsible Directorate: Corporate Services

Objective: To outline the City's commitment and approach to achieving value for money in an equitable and transparent manner when purchasing goods and services.

1. Application:

The Purchasing Policy and the associated Purchasing Protocols will apply to all employees within the City involved in the purchase of goods and services for the City.

2. Statement:

The City is committed to developing and maintaining purchasing systems and practices that ensure goods and services are obtained in an equitable and transparent manner that complies with applicable legislation and delivers value for money.

3. Details:

3.1 Procurement Principles

All employees of the City are expected to observe the highest standards of ethics and integrity when undertaking purchasing activities and act in an honest, fair and professional manner consistent with the City's values. Ethical behaviour includes avoiding any conflict of interest and/or disclosing any potential conflict of interest.

The following principles, standards and behaviours must be observed at all stages of the purchasing process.

- All purchasing practices are carried out in compliance with applicable legislation including the *Local Government Act 1995* and the *Local Government (Function and General) Regulations 1996*.
- Purchasing practices will be in compliance with the City's Purchasing Protocols and the Code of Conduct.

- All purchasing decisions will remain free from bias and all suppliers will be treated equitably and fairly.
- All processes, evaluations and decisions shall be transparent, free from bias and fully documented.
- Any actual or perceived conflict of interest will be scrupulously avoided and declared.
- Detailed information provided to the City by a supplier or potential supplier will be treated as commercial-in-confidence and not released to a third party unless authorised by the supplier or required by law.
- All transactions are fully documented, recorded and stored in compliance with applicable legislation and audit requirements.

3.2 Value for Money

The value for money principle underlies all procurement activities, which measures the benefits realisable by the City from the whole-of-life costs. Value for money does not mean obtaining the lowest quote but includes taking into account the financial viability of suppliers, past contractor performance, safety and quality standards, timely supply, risk exposure and other relevant service considerations.

A strong element of competition will be applied through tendering and quotation processes. Where a higher priced offer is recommended there should be clear and demonstrable benefits over and above lower priced offers.

3.3 Buying Local

Where possible suppliers operating within the City of Joondalup are to be given the opportunity to quote for goods and services required by the City. However it is recognised that not every category of goods and services required by the City will lend itself to supply by local businesses.

3.4 Purchasing Protocols

Purchasing practices must be carried out in compliance with the following City Purchasing Protocols:

- Purchasing of Goods and Services
- Tenders for Providing Goods and Services
- Quotations for Providing Goods and Services
- Purchasing Goods and Services Under Panel Contracts
- Management of Variations to Contracts
- Tender Evaluation Methods

3.5 Quotation Thresholds

Quotations are required for all purchases made on behalf of the City with a value ranging from \$5,001 to \$100,000 as detailed in the following table:

Expenditure Level	Quotation Requirements
Up to \$5,000	No quotations required. Direct purchase by authorised officers.
\$5,001 to \$10,000	A minimum of two verbal quotations required. A record of the details of quotations received is to be made in accordance with the Purchasing Protocols and clause 3.6 of this Policy.
\$10,001 to \$50,000	A minimum of two written quotations required with specifications of requirements. Formal Request For Quotation (RFQ) documents are to be issued by Business Units and a record of the details of written quotations received is to be made in accordance with the Purchasing Protocols and clause 3.6 of this Policy.
\$50,001 to \$100,000	A minimum of three written quotations are required with full specifications using quotation documents in accordance with the Purchasing Protocols as applicable. Formal Request For Quotation (RFQ) documents are to be issued by Business Units and a record of the details of written quotations received is to be made in accordance with the Purchasing Protocols and clause 3.6 of this Policy.

Where the City has a requirement for Goods or Services and the consideration under the resultant contract is, or is expected to be, more than \$100,000 or worth more than \$100,000, a public tender must be called, unless any of the provisions of clause 11 (2) of the *Local Government (Functions and General) Regulations 1996* applies.

3.6 Sustainable Procurement

Sustainable procurement is defined as the purchasing of goods and services that have less environmental and social impacts than competing products and services. Where appropriate the City will consider environmental and social impacts along with value for money outcomes when making purchasing decisions.

3.7 Western Australian Disability Enterprises

Disability Enterprises are not for profit organisations operating as commercial businesses providing employment opportunities for people with disability. Where appropriate the City will invite quotations from relevant Western Australian Disability Enterprises for the supply of goods and services.

3.8 Record Keeping of Information

All written information and documentation related to purchases is to be retained and stored in accordance with the City's Recordkeeping Plan including outgoing and incoming documents, quotations received, Recommendation Forms, supporting information and other correspondence related to each quotation.

Creation Date:

Amendments: N/A

Related Documentation:

- *City of Joondalup Purchasing Protocols*
- *City of Joondalup Code of Conduct*
- *City of Joondalup Recordkeeping Plan*

ECONOMIC DEVELOPMENT

STATUS: **Council Policy** - *A strategic policy that sets governing principles and guides the direction of the organisation to align with community values and aspirations.*

Council policies are developed by the Policy Committee for approval by Council.

**RESPONSIBLE
DIRECTORATE:** **Governance and Strategy**

OBJECTIVE: To support local and regional economic development.

STATEMENT:

The City of Joondalup has an important role to play in both Local and Regional economic development facilitation. The following are the key roles for the City in Economic Development:

Establishing and maintaining an environment that is advantageous for investment including:

- Facilitating local strategic planning and development investigations.
- Identification of local economic development issues, strengths and priorities.
- Development and maintenance of an efficient / streamlined local development approvals process and regulatory environment.
- Facilitating local infrastructure developments and improvements.
- Facilitating initiatives to address local inhibitors that are impacting on business and industry development and growth.
- Researching and providing information and advice to business and industry on the local economy.
- Establishing external partnerships with Federal, State and Local Governments, and the Private sector wherever possible to achieve local economic development objectives.
- Leveraging the existing industry base to foster new business opportunities (ie Health, Retail, Education, Tourism, Research and Development, Construction, Property and Business etc)

Managing a co-ordinated approach to economic development including:

- Facilitating, co-ordinating and prioritising local funding submissions to State and Federal Governments relating to local industry development and employment projects and initiatives.
- Representation and lobbying of economic development issues and priorities to State and Commonwealth Government Agencies.
- Working with other Local Government Authorities as well as State and Federal agencies where possible to coordinate the delivery of business support services within the region.

Facilitating local business including:

- Facilitation of business networks.
- Working with existing businesses to assist their development.
- Research and Development.

Attracting external investment including:

- Promoting the area to day visitors, tourists and residents.
- Attraction of new business investment both independently and in conjunction with other Local Government Authorities and relevant State and Federal Government agencies.

Community Economic Development including:

- Identifying and harnessing local community resources and opportunities and stimulating sustainable economic and employment activity.

Sustainability Statement

Economic development is vital to the future of the City of Joondalup given that it is destined to become Perth's second major CBD and regional hub of the North. This Policy establishes a framework for economic development whereby Council will work to develop and grow a strong economy that delivers increased employment and wealth and therefore contributes to an improved quality of life for the community.

The Policy promotes:

- A regional approach to economic development including pooling of resources, exchange of information, and support and mentoring through the establishment of regional networks.
- Processes and structures that encourage businesses, industries, and institutions to collaborate as well as compete, and to become environmentally sound, financially viable, and socially responsible, investing in the local community in a variety of ways.

Amendments: CJ156-09/06

Related Documentation:

Issued: October 2006

ATTACHMENT 1

Legal Representation for Council Members and Employees

Local Government Operational Guidelines - **Number 14** April 2006



Department of Local Government
and Regional Development
Government of Western Australia

www.dlgrd.wa.gov.au

Legal Representation for Council Members and Employees

1. Introduction

- 1 In today's society there is an increased risk of legal action being taken or threatened against individual council members and employees. Council members and employees may require legal advice and representation and expect their local government to provide financial assistance to meet the cost of the advice or representation.
- 2 For example, council members or employees may be threatened with legal action when an aggrieved party believes that they will not or have not carried out their legislative functions or responsibilities in the correct and appropriate manner. Legal action may also be threatened where it is anticipated that such action will influence a vote or a recommendation.
- 3 Council members and employees may feel inhibited in undertaking their roles in a full, frank and impartial manner if they do not have an assurance that they are protected from threats and will be given proper legal representation if any legal action is taken against them. Local governments have a legislative duty of care to their employees to provide a safe working environment and morally have the same duty to council members. Accordingly, it is appropriate and prudent for local governments to assist council members and employees by adopting a policy to fund or partly fund the cost of providing legal representation in appropriate circumstances.
- 4 The Inquiry into the City of Joondalup criticised some council members for making uninformed and ill-advised decisions to pay personal legal expenses of the Chief Executive Officer (CEO). It is therefore important that council adopts a policy on the provision of financial assistance so that its position is known to the council members, employees and the community in advance of applications for funding being made. Non-elected council committee members may also require assistance and should be considered in any Policy adopted by council.

- 5 This guideline, and the attached Model Policy, are provided to assist councils when making decisions or developing a Policy. It is important that a council devotes time to understanding the issues outlined in this guideline.
- 6 If a Policy is adopted and legal representation costs are granted under the Policy it is critical that council has presented to it full and detailed accounts from the lawyer approved to provide the legal representation to ensure that the representation provided complies with the approval given. Repayment of any costs associated with matters not approved should be enforced.
- 7 This guideline does not address the situation where council members and employees are interviewed during or are required to give evidence to an inquiry into their local government. Determining whether financial assistance is given in these situations is a complex matter and one that will relate to the circumstances and reasons for the inquiry.

2. Legislation

- 8 Section 9.56 of the *Local Government Act 1995* (the Act) provides protection from actions of tort for anything a council member or employee has, in good faith, done in the performance or purported performance of a function under the Act or under any other written law. However, the legislation does not preclude people taking action against individual council members or employees if they believe that the council member or employee has not acted in good faith.
- 9 Section 3.1 of the Act provides that the general function of a local government is to provide for the good government of persons in its district. Section 6.7(2) provides that money held in the municipal fund may be applied towards the performance of the functions and the exercise of the powers conferred on the local government by the Act or any other written law. Under these provisions a council can expend funds to provide legal representation for council members and employees as long as it believes that the expenditure falls within the scope of the local government's function.

3. Determining a Suitable Policy

10 The Policy should have a clear set of principles or directives to help the council deal with a situation where a council member or employee is defending or will need to defend a legal action or requires advice or representation and is requesting financial assistance. The policy should set out the circumstances under which funding will be provided, the level of funding that will be provided and the processes to be followed by the applicant when making a request.

11 The degree of complexity of an appropriate policy may vary but generally could include the following matters –

- under what circumstances would financial assistance be provided. For example, where legal action is taken against a council member or employee in connection with the performance of their duties and they have not acted illegally, dishonestly or in bad faith;
- who would make the decision that financial support would be provided (eg council or the CEO);
- who would provide the legal services (eg the local government's lawyers, other lawyers);
- what limits, if any, would be placed on financial assistance;
- how applications would be made for assistance;
- what obligations a council member or employee receiving assistance should have (eg an obligation to disclose anything that might affect representation or to act reasonably);
- whether contingent authorisation in urgent cases would be provided for and who would exercise that authority;
- under what circumstances could financial assistance be withdrawn (eg person having acted illegally, dishonestly or otherwise in bad faith);
- provision for the recoup of money already provided under the Policy where approval is withdrawn; and
- a clear statement that legal representation will not be provided for matters that relate to the personal affairs of a council member or employee (eg under investigation for a matter not related to a legislative function or an employee seeking legal advice on a contract of employment).

3.1 Other circumstances where funding requests may be made

12 Under legislation, any expenditure of a local government's funds must be justified on the basis that the expenditure will *"provide for the good government of persons in its district"*. Therefore, in formulating a policy on legal representation the council must take into account the need to satisfy itself that the expenditure can be justified as providing for that good government.

13 Local government council members and employees will at times be subject to personal public criticism they consider to be unfair. Depending on the circumstances and the veracity of the criticism council members or employees may seek to redress the situation by taking legal action. Legal advice received by the Department suggests that only in exceptional circumstances would a local government be able to justify under the *"good government"* provisions funding the initiation of legal action by a council member or employee.

14 It is important to note that where public criticism is made about the local government, ie the City, Town, or Shire, funding could not be justified. Legal precedent dictates that it is fundamental to public scrutiny that governments be open to criticism by members of the community. The threat of civil action against any person who publicly criticises a local government will have an inhibiting effect on freedom of speech and inevitably lessen a local government's accountability to its community.

15 Council members, if asked to vote on such a request, should ask themselves "would a reasonable person, given all the facts, conclude that the expenditure provides for the good government of the persons in the district". If a majority of council members are satisfied, council could, under its general function power, resolve that the local government fund the obtaining of advice or initiation of legal action by the council member or employee.

16 Council members should ensure that they receive appropriate documentation that presents reasons for and against the recommendation when considering an application for such funding as they may be asked to

justify the decision at a future date. Documentation provides a proper decision-making trail that can be used to support the decision.

- 17 As a condition of approval the council may require the council member or employee to undertake to refund the costs of legal representation paid by the local government should their action be successful.

3.2 Support for former council members and employees

- 18 The council when considering the scope of its policy will need to determine if the policy extends to the funding of legal representation for former council members, commissioners and employees and under what circumstances funding would be provided.

3.3 Delegation

- 19 A number of councils have, in adopting a policy on this issue, delegated to their CEO the power to deal with requests for the payment of legal representation costs.

Because of the sensitive nature of providing funding, some CEOs have asked council not to delegate the power. A council should discuss the matter with the CEO before making any decision to delegate any aspect of its legal representation policy.

- 20 It may be appropriate for council to seek agreement from the CEO for a delegation limited to circumstances where a delay in approving a request will be detrimental to the legal rights of the council member or employee.

4. Adopting a Policy

- 21 In considering the policy all relevant people are encouraged to study and thoroughly understand the implications and likely consequences of adopting the policy.

- 22 The Department welcomes any comments that individuals or local governments believe will assist in the improvement of the model policy.

Model Policy

LEGAL REPRESENTATION FOR COUNCIL MEMBERS AND EMPLOYEES

EXPLANATION OF KEY TERMS

approved lawyer is to be –

- (a) a 'certified practitioner' under the *Legal Practice Act 2003*;
- (b) from a law firm on the *City/Town/Shire's* panel of legal service providers, if relevant, unless the council considers that this is not appropriate – for example where there is or may be a conflict of interest or insufficient expertise; and
- (c) approved in writing by the council or the CEO under delegated authority.

council member or employee means a current or former commissioner, council member, non-elected member of a council committee or employee of the *City/Town/Shire*.

legal proceedings may be civil, criminal or investigative.

legal representation is the provision of legal services, to or on behalf of a council member or employee, by an approved lawyer that are in respect of –

- (a) a matter or matters arising from the performance of the functions of the council member or employee; and
- (b) legal proceedings involving the council member or employee that have been, or may be, commenced.

legal representation costs are the costs, including fees and disbursements, properly incurred in providing legal representation.

legal services includes advice, representation or documentation that is provided by an approved lawyer.

payment by the *City/Town/Shire* of legal representation costs may be either by –

- (a) a direct payment to the approved lawyer (or the relevant firm); or
- (b) a reimbursement to the council member or employee.

1. Payment Criteria

There are four major criteria for determining whether the *City/Town/Shire* will pay the legal representation costs of a council member or employee. These are –

- (a) the legal representation costs must relate to a matter that arises from the performance, by the council member or employee, of his or her functions;
- (b) the legal representation cost must be in respect of legal proceedings that have been, or may be, commenced;
- (c) in performing his or her functions, to which the legal representation relates, the council member or employee must have acted in good faith, and must not have acted unlawfully or in a way that constitutes improper conduct; and
- (d) the legal representation costs do not relate to a matter that is of a personal or private nature.

2. Examples of legal representation costs that may be approved

2.1 If the criteria in clause 1 of this policy are satisfied, the *City/Town/Shire* may approve the payment of legal representation costs –

- (a) where proceedings are brought against a council member or employee in connection with his or her functions – for example, an action for defamation or negligence arising out of a decision made or action taken by the council member or employee; or
- (b) to enable proceedings to be commenced and/or maintained by a council member or employee to permit him or her to carry out his or her functions – for example where a council member or employee seeks to take action to obtain a restraining order against a person using threatening behaviour to the council member or employee; or
- (c) where exceptional circumstances are involved – for example, where a person or organization is lessening the confidence of the community in the local government by publicly making adverse personal comments about council members or employees.

- 2.2 The *City/Town/Shire* will not approve, unless under exceptional circumstances, the payment of legal representation costs for a defamation action, or a negligence action, instituted by a council member or employee.

3. Application for payment

- 3.1 A council member or employee who seeks assistance under this policy is to make an application(s), in writing, to the council or the CEO.

- 3.2 The written application for payment of legal representation costs is to give details of –

- (i) the matter for which legal representation is sought;
- (ii) how that matter relates to the functions of the council member or employee making the application;
- (iii) the lawyer (or law firm) who is to be asked to provide the legal representation;
- (iv) the nature of legal representation to be sought (such as advice, representation in court, preparation of a document etc);
- (v) an estimated cost of the legal representation; and
- (vi) why it is in the interests of the *City/Town/Shire* for payment to be made.

- 3.3 The application is to contain a declaration by the applicant that he or she has acted in good faith, and has not acted unlawfully or in a way that constitutes improper conduct in relation to the matter to which the application relates.

- 3.4 As far as possible the application is to be made before commencement of the legal representation to which the application relates.

- 3.5 The application is to be accompanied by a signed written statement by the applicant that he or she –

- (a) has read, and understands, the terms of this Policy;

- (b) acknowledges that any approval of legal representation costs is conditional on the repayment provisions of clause 7 and any other conditions to which the approval is subject; and
- (c) undertakes to repay to the *City/Town/Shire* any legal representation costs in accordance with the provisions of clause 7.

- 3.6 In relation to clause 3.5(c), when a person is to be in receipt of such monies the person should sign a document which requires repayment of that money to the local government as may be required by the local government and the terms of the Policy.

- 3.7 An application is also to be accompanied by a report prepared by the CEO or where the CEO is the applicant by an appropriate employee.

4. Legal representation costs – Limit

- 4.1 The council in approving an application in accordance with this policy shall set a limit on the costs to be paid based on the estimated costs in the application.

- 4.2 A council member or employee may make a further application to the council in respect of the same matter.

5. Council's powers

- 5.1 The council may –

- (a) refuse;
- (b) grant; or
- (c) grant subject to conditions,

an application for payment of legal representation costs.

- 5.2 Conditions under clause 5.1 may include, but are not restricted to, a financial limit and/or a requirement to enter into a formal agreement, including a security agreement, relating to the payment, and repayment, of legal representation costs.

- 5.3 In assessing an application, the council may have regard to any insurance benefits that may be available to the applicant under the *City's/Town's/Shire's* council members or employees insurance policy or its equivalent.
- 5.4 The council may at any time revoke or vary an approval, or any conditions of approval, for the payment of legal representation costs.
- 5.5 The council may, subject to clause 5.6, determine that a council member or employee whose application for legal representation costs has been approved has, in respect of the matter for which legal representation costs were approved –
- (a) not acted in good faith, or has acted unlawfully or in a way that constitutes improper conduct; or
 - (b) given false or misleading information in respect of the application.
- 5.6 A determination under clause 5.5 may be made by the council only on the basis of, and consistent with, the findings of a court, tribunal or inquiry.
- 5.7 Where the council makes a determination under clause 5.5, the legal representation costs paid by the *City/Town/Shire* are to be repaid by the council member or employee in accordance with clause 7.

6. Delegation to Chief Executive Officer

- 6.1 In cases where a delay in the approval of an application will be detrimental to the legal rights of the applicant, the CEO may exercise, on behalf of the council, any of the powers of the council under clause 5.1 and 5.2, to a maximum of \$10,000 in respect of each application.
- 6.2 An application approved by the CEO under clause 6.1, is to be submitted to the next ordinary meeting of the council. Council may exercise any of its powers under this Policy, including its powers under clause 5.4.

7. Repayment of legal representation costs

- 7.1 A council member or employee whose legal representation costs have been paid by the *City/Town/Shire* is to repay the *City/Town/Shire* –
- (a) all or part of those costs – in accordance with a determination by the Council under clause 5.7;
 - (b) as much of those costs as are available to be paid by way of set-off – where the council member or employee receives monies paid for costs, damages, or settlement, in respect of the matter for which the *City/Town/Shire* paid the legal representation costs.
- 7.2 The *City/Town/Shire* may take action in a court of competent jurisdiction to recover any monies due to it under this Policy.



Department of Local Government
and Regional Development
Government of Western Australia

www.dlgrd.wa.gov.au

FURTHER INFORMATION

For more information about this and other guidelines, contact the Local Government Support and Development Branch of the Department of Local Government and Regional Development on:

Tel: (08) 9217 1500

Fax: (08) 9217 1555

Freecall: 1800 620 511 (Country Only)

These guidelines are also available on the Department's website at www.dlgrd.wa.gov.au

ABOUT THE GUIDELINE SERIES

This document and others in the series are intended as a guide to good practice and should not be taken as a compliance requirement. The content is based on Departmental officers' knowledge, understanding, observation of, and appropriate consultation on contemporary good practice in local government. Guidelines may also involve the Department's views on the intent and interpretation of relevant legislation.

All guidelines are subject to review, amendment and re-publishing as required. Therefore, comments on any aspect of the guideline are welcome. Advice of methods of improvement in the area of the guideline topic that can be reported to other local governments will be especially beneficial.

LEGAL REPRESENTATION FOR ELECTED MEMBERS AND EMPLOYEES POLICY

CATEGORY:	City Policy – A policy that is developed for administrative and operational imperatives and has an internal focus. Developed by the Policy Committee and/or the administration and adopted by Council.
RESPONSIBLE DIRECTORATE:	Office of the CEO
OBJECTIVE:	Under the Local government Act 1995, the City's 'good government' powers allow it, in appropriate circumstances, to pay for the Legal Representation Costs of an individual Elected Member or Employee. This Policy <u>To</u> sets out guidelines to assist Council in determining when it is appropriate to pay legal representation costs. This Policy does not cover legal representation provided to, or on behalf of, the City.

Amended to simplify objective, as per new policy template.

1. APPLICATION

This Policy does not apply to legal representation obtained by the City in relation to the day-to-day management of the City's affairs.

Inserted as per new policy template.

2. DEFINITIONS

Approved Lawyer means:

- (a) a 'certified practitioner' as defined under the *Legal Practice Act 2003*; or
- (b) from a law firm on the City's panel of legal service providers, if relevant, unless the Council considers that this is not appropriate – for example, where there is or may be a conflict of interest or insufficient expertise; and

Inserted as per Department of Local Government and Communities' Model Policy.

- (b)c) who is approved in writing by the Council or the CEO acting under delegated authority.

Amended as per Department of Local Government and Communities' Model Policy.

Elected Member or **Employee** means a current or former Commissioner, Elected Member, non-elected members of a Council Committee or Employee of the City.

Amended as per Department of Local Government and Communities' Model Policy to include non-elected members.

Legal Proceedings may be civil, criminal or investigative (including the conduct of an inquiry under any written law).

Legal Representation means the provision to or on behalf of an Elected Member or Employee by an approved lawyer of legal services in respect of:

- (a) a matter or matters arising from the performance of the functions of the Elected Member or Employee; and
- (b) legal proceedings involving the Elected Member or Employee that have been, or may be, commenced.

Legal Representation Costs means the costs, including fees and disbursements, properly incurred in providing legal representation.

Legal Services includes advice, representation or documentation that is provided by an approved lawyer.

payment by the City of legal representation costs may be either:

- (a) a direct payment to the Approved Lawyer (or the relevant law firm); or
- (b) a reimbursement to the Elected Member or Employee.

3. STATEMENT

Under the *Local Government Act 1995*, the general function of a local government is to provide for the good government of the persons in its district. Money held by the local government may be applied towards the performance of this function including the expenditure of funds to provide legal representation for Elected Members and Employees, as long as the local government believes on reasonable grounds that the expenditure falls within the scope of the general function.

This policy provides for criteria and circumstances for assessing the appropriateness of expending City funds on the legal representation of Elected Members and Employees.

New Statement inserted to align with new policy template, taking some references from current objective within the Policy.

4. DETAILS

4.1 Payment Criteria

There are ~~three~~four major criteria for determining whether the City will pay the legal representation costs of an Elected Member or Employee. These are:

- (a) the legal representation costs must relate to a matter that arises from the performance, by the Elected Member or Employee, of his or her functions;
- (b) the legal representation costs must be in respect of legal proceedings that have been, or may be, commenced;
- (c) in performing the functions, to which the legal representation relates, the Elected Member or Employee must have acted in good faith, and must not have acted unlawfully or in a way that constitutes improper conduct; and

(d) the legal representation costs do not relate to a matter that is of a personal or private nature.

4.1(d) Inserted as per Department of Local Government and Communities' Model Policy.

4.2 Examples of Legal Representation Costs That May be Approved

4.2.1 If the criteria in clause 4.1 are satisfied, the City may approve the payment of legal representation costs:

- (a) where proceedings are brought against an Elected Member or Employee in connection with his or her functions – for example, an action for defamation or negligence arising out of a decision made or action taken by the Elected Member or Employee; or
- (b) for involvement in a statutory or other inquiry that requires information to be given, or to which information is given, by an Elected Member or Employee in connection with his or her functions;or

(c) to enable proceedings to be commenced and/or maintained by an Elected Member or Employee to permit them to carry out their functions – for example where an Elected Member or Employee seeks to take action to obtain a restraining order against a person using threatening behaviour to the Elected Member or Employee; or

(d) where exceptional circumstances are involved – for example, where a person or organisation is lessening the

confidence of the community in the local government by publicly making adverse personal comments about Elected Members or Employees.

~~2.2 This policy does not relate to situations where legal proceedings are commenced by an Elected Member or Employee and there is a presumption that the City will not pay for legal representation costs in these circumstances. However this policy does not preclude such a request being submitted and considered by the Council for extenuating circumstances where the Elected Member or Employee is the subject of threatening behaviour by another person.~~

4.2.23. The City will not approve the payment of legal representation costs to an Elected Member or Employee for a defamation action, or a negligence action, instituted by the Elected Member or Employee.

4.2.1(c) and 4.2.1(d) inserted as per Department of Local Government and Communities' Model Policy. Clause 2.2 from current Policy removed due to duplication of new clause 4.2.1(c).

4.3 Application for payment

4.3.1 An Elected Member or Employee who seeks assistance under this Policy is to make an application(s) for payment of legal representation costs.

4.3.2 The application:

- (a) is to be made in writing to the Council;
- (b) is to give details of:
 - (a*i*) the matter for which legal representation is sought;
 - (b*ii*) how the matter relates to the functions of the Elected Member or Employee;
 - (c*iii*) the lawyer (or law firm) who is to be asked to provide the legal representation;
 - (d*iv*) the nature of legal representation to be sought (such as advice, representation in court, preparation of a document etc);
 - (e*v*) the estimated cost of the legal representation (if known); and
 - (vi) why it is in the interests of the City for payment to be made.

(a) is to contain a declaration by the applicant that he or she has acted in good faith and has not acted unlawfully or in a way that constitutes improper conduct in relation to the matter to which the application relates; and

(b) so far as possible, is to be made before seeking the legal representation to which the application relates.

4.3.3 The application is to be accompanied by a written statement by the applicant that he or she:

(a) has read and understands the terms of this Policy;

(b) acknowledges that any approval of legal representation costs is conditional on the repayment provisions of clause 4.7 and any other conditions to which the approval is subject; and

(c) undertakes to repay to the City any legal representation costs in accordance with the provisions of clause 4.7.

4.3.4 In relation to clause 4.3.3(c), when a person is to be in receipt of such monies the person should sign a document which requires repayment of that money to the local government as may be required by the local government and the terms of the Policy.

4.3.5 An application is to be accompanied by a report prepared by or on behalf of the CEO or, where the CEO is the applicant, by the Director Corporate Services and Resource Management.

4.3.2(b)(vi) and 4.3.4 inserted as per Department of Local Government and Communities' Model Policy.

4.4 Legal Representation Costs - Limit

4.4.1 Unless otherwise determined by Council, payment of legal representation costs in respect of a particular application is not to exceed \$6,000.

4.4.2 An Elected Member or Employee may make a further application in respect of the same matter.

4.5 Council's Powers

4.5.1 Council may:

(a) refuse;

(b) grant; or

(c) grant subject to conditions, including a financial limit,

an application for payment of legal representation costs.

- 4.5.2 A condition under clause 4.5.1 may include a financial limit and/or a requirement to enter into a formal agreement, including a security agreement, relating to the payment, and repayment, of legal representation costs.
- 4.5.3 In assessing an application, regard may be had to any insurance benefits that may be available to the applicant under the City's ~~Councillors and Officers~~ existing insurance policy ~~(or its equivalent)~~.
- 4.5.4 Council may at any time revoke or vary an approval, or any conditions of approval, for the payment of legal representation costs.
- 4.5.5 Council may, subject to clause 4.5.6, determine that an Elected Member or Employee whose application for legal representation costs has been approved:
- (a) has, in respect of the matter for which ~~legal representation costs were approved~~ approval was given, not acted in good faith, or has acted unlawfully or in a way that constitutes improper conduct; or
 - (b) has given false or misleading information in respect of the application.
- 4.5.6 A determination under clause 4.5.5 may be made by Council only on the basis of, and consistent with, the findings of a court, tribunal or inquiry.
- 4.5.7 Where Council makes a determination under clause 4.5.5, it may also determine that all or part of the legal representation costs paid by the City, are to be repaid by the Elected Member or Employee in accordance with clause 4.8.

Minor administrative amendments to improve wording.

4.6 ~~CEO's Powers~~ Authorisation

- 4.6.1 In cases of urgency, the CEO, subject to clause 4.6.2, may exercise, on behalf of the Council, any of the powers of the Council under clauses 5.1 and 5.2, to a limit of \$6,000, where a delay in approving an application would be detrimental to the legal rights of an Elected Member or Employee.
- 4.6.2 Where the CEO is the applicant, the powers in clause 4.6.1 are to be exercised by the Director Corporate Services ~~and Resource Management~~.

- 4.6.3** An application approved by the CEO under clause **4.6.1**, or by the Director Corporate Services and Resource Management under clause **4.6.2**, is to be submitted to the next meeting of Council which may exercise any of its powers under this Policy, ~~including its powers under clause 5.4.~~

Minor administrative amendments to improve wording and update references.

4.7 Repayment of Legal Representation Costs

- 4.7.1** An Elected Member or Employee, whose legal representation costs have been paid by the City, is to repay the City:
- (a) all or part of those costs – in accordance with a determination by Council under clause **4.5.5**; or
 - (b) as much of those costs as are available to be paid by way of set-off – where the Elected Member or Employee receives monies paid for costs, damages, or settlement, in respect of the matter for which the City paid the legal representation costs.
- 4.7.2** The City may take action in a court of competent jurisdiction to recover any monies due it under this Policy.

Creation Date:	June 1999
Amendments:	CJ001-02/01, CJ136-06/04, CJ199-09/08, CJXXX
Related Documentation:	<ul style="list-style-type: none">• <i>Local Government Operational Guidelines No. 14 – Legal Representation for Council Members and Employees</i> – Department of Local Government 2006