

# Corporate Business Plan

2018/19 Progress Report



**APRIL TO JUNE 2019** 

### Contents Integrated Planning and Reporting Framework 5 Publications 14 Flectronic Communication 16 Financial Sustainability 34

Property Management Framework – Implementation and Review	37
Burns Beach Road and Joondalup Drive Roundabout	38
Hillarys Animal Beach Car Park Improvements	
State and Federal Funding of Infrastructure Projects	39
Quality Urban Environment	
Local Planning Scheme No 3	
Local Planning Policies to Support Local Planning Scheme No 3	
Review of Residential Development Local Planning Policy and Other Local Planning	
Joondalup Activity Centre Plan	
Joondalup Activity Centre – Local Planning Policies	
Review of Structure Plans and Activity Centre Plans	
Housing Opportunity Areas: Review of Consultation Procedures	
Housing Opportunity Areas: Planning Consultation Policy	45
Housing Opportunity Areas: Review of Joondalup Design Panel Terms of Reference.	45
Housing Opportunity Areas: Design-Led Local Planning Policy	46
Housing Opportunity Areas: Amendment to Local Planning Scheme No 3	47
State Planning Reform	48
Priority Three Entry Statements (Arterial Roads Program)	49
Leafy City Program	49
Whitfords Nodes Health and Wellbeing Hub	50
Burns Beach Dual Use Path – Burns Beach to Mindarie	51
Beach Road Shared Path	51
Integrated Transport Management Strategy	52
Road Safety Action Plan	53
Joondalup City Centre Street Lighting Stage 2 and 3	54
Joondalup City Centre Development – Boas Place	55
Joondalup Performing Arts and Cultural Facility	56

E	conomic Prosperity, Vibrancy and Growth	58
	Economic Development Strategy	60
	Attracting Investment	62
	Promoting Innovation and Supporting Creativity	64
	Growing Business – Edith Cowan University Business and Innovation Centre	65
	Growing Business and Regional Collaboration – Joondalup Learning Precinct (JLP)	65
	Building Capacity - Business Engagement and Communication	66
	Building Capacity and Future Workforce	68
	Attracting Investment -Tourism Promotion	70
	Regional Collaboration – Regional Economic Development	72
	Significant Event – Kaleidoscope 2018	73
	Ocean Reef Marina	74
	Establishment of Cafes, Kiosks and Restaurants – Pinnaroo Point, Hillarys	76
	Establishment of Cafes, Kiosks and Restaurants – Burns Beach	77
	Establishment of Cafes, Kiosks and Restaurants - Neil Hawkins Park and other Locations	s 77
TI	ne Natural Environment	
TI	Environment Plan 2014-2019	80
TI		80
TI	Environment Plan 2014-2019	80 81 82
TI	Environment Plan 2014-2019	80 81 82
TI	Environment Plan 2014-2019	80 81 82 83
TI	Environment Plan 2014-2019	80 81 82 83
TI	Environment Plan 2014-2019	80 81 82 83 83
TI	Environment Plan 2014-2019	80 81 82 83 83 84
TI	Environment Plan 2014-2019	80 81 82 83 83 84 85
TI	Environment Plan 2014-2019	80 81 82 83 83 84 85 87
Т	Environment Plan 2014-2019  Climate Change Strategy 2014-2019  Coastal Infrastructure Adaptation Planning and Implementation Project  Ocean Reef Foreshore Management Plan  Craigie Bushland Management Plan  Pathogen Management Plan 2018-2028  Natural Area Management Plans and Key Performance Indicators  Bushfire Risk Management Plan  Yellagonga Integrated Catchment Management Plan 2015-2019	80 81 82 83 84 85 87 89
TI	Environment Plan 2014-2019	80 81 82 83 84 85 87 89 90
TI	Environment Plan 2014-2019  Climate Change Strategy 2014-2019  Coastal Infrastructure Adaptation Planning and Implementation Project  Ocean Reef Foreshore Management Plan  Craigie Bushland Management Plan  Pathogen Management Plan 2018-2028  Natural Area Management Plans and Key Performance Indicators  Bushfire Risk Management Plan  Yellagonga Integrated Catchment Management Plan 2015-2019  Landscape Master Plan 2009-2019 Eco-Zoning and Hydro-Zoning in Parks  City Water Plan 2016-2021	80 81 82 83 84 85 87 89 90

Community Wellbeing	95
Falkland Park, Kinross Toilet/Change Rooms	96
Percy Doyle Reserve - Sorrento Tennis Clubroom Refurbishment	97
Percy Doyle Reserve - Sorrento Bowling Clubroom Refurbishment	97
Percy Doyle Reserve - Duncraig Leisure Centre Refurbishment	98
Percy Doyle Utilities Upgrade	98
Mildenhall Refurbishment	98
Duncraig Community Centre Refurbishment	99
Windermere Park Facility Refurbishment	99
Chichester Park Clubroom Facility Redevelopment	99
Craigie Leisure Centre Refurbishment	100
Edgewater Quarry Master Planning	100
Warwick Community Facilities	101
Heathridge Park Master Plan	101
Community Funding Program	102
Cultural Program	104
Visual Arts Program	105
Access and Inclusion Plan 2018-2021	107
Community Development Programs and Events	108
Youth Events and Activities	110
Lifelong Learning and Culture	111
BMX, Skate and Youth Outdoor Recreation Strategy	
Age Friendly Communities Plan	114
Homelessness Strategy	115
Joondalup Men's Shed	115
Community Wellbeing Survey	115
Community Safety and Crime Prevention Plan	116
Civic Ceremonies	117

#### Introduction

The *Corporate Business Plan* is the City of Joondalup's five-year service and project delivery program. It is aligned to the strategic direction and priorities set within the *10-Year Strategic Community Plan 2012–2022 — Joondalup 2022* and reflects actions in the City's forward Capital Works Program and informing strategies.

The purpose of the Plan is to demonstrate the operational capacity of the City to achieve its aspirational outcomes and objectives over the medium-term. All operational planning and reporting is driven by the *Corporate Business Plan* which is reviewed annually to ensure priorities are achievable and effectively timed.

Flexibility is built into the City's corporate business planning model to ensure the organisation is able to adjust to external influences as they arise. The annual review process enables the City to frequently assess its progress and realign actions and tasks against the most currently available information.

Quarterly progress against services and programs is reported through the key themes of:

- Governance and Leadership
- Financial Sustainability
- Quality Urban Environment
- Economic Prosperity, Vibrancy and Growth
- The Natural Environment
- Community Wellbeing



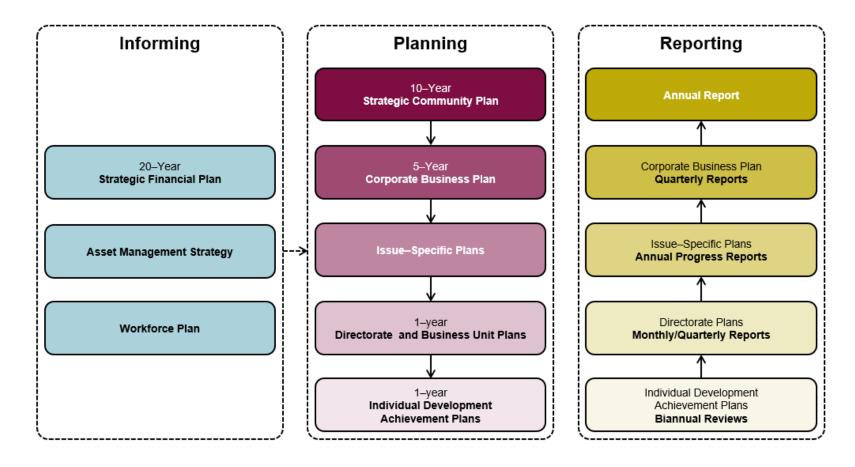
### Corporate Business Plan

2018/19 - 2022/23



### Integrated Planning and Reporting Framework

The Corporate Business Plan and the Corporate Business Plan Quarterly Report form part of the City's Integrated Planning and Reporting Framework. The diagram below illustrates the Framework and shows the relationship between the City's strategic and operational documents, highlighting the position of Corporate Business Plan Quarterly Report within this planning and reporting hierarchy.



### Strategic Community Plan 2012-2022

The *Strategic Community Plan 2012-2022* is the long-term strategic planning document that outlines the City's commitment to achieving the vision and aspirations of its community and key stakeholders. The plan aims to be transformational by driving a bold vision that will continue to build high standards of livability for the community.

A major review of *Joondalup 2022* was undertaken in 2017/18 to assess its structure and relevance in line with the City's vision and priorities and community aspirations, and was also modified to reflect completion of transformational projects and the inclusion of new endorsed projects. The revised plan was endorsed by Council in April 2018.

The plan is divided into six key themes that include objectives and strategic initiatives for achieving the community's vision, as illustrated below. The City's *Corporate Business Plan* aligns all projects, activities and services against the direction provided within the *Strategic Community Plan* 2012-2022.

### Vision:

"A global City: bold, creative and prosperous"

### Governance and Leadership

Effective Representation
Corporate Capacity
Active Democracy
Strong Leadership

# Financial Sustainability

Financial Diversity
Major Project Delivery
Effective Management

# Quality Urban Environment

Quality Built Outcomes
Integrated Spaces
Quality Open Spaces
City Centre
Development

# Economic Prosperity Vibrancy and Growth

CBD of the North
Activity Centre
Development
Destination City
Regional Collaboration
Business Capacity

## The Natural Environment

Environmental Resilience

Community Involvement

Accessible Environments

Environmental Leadership

# Community Wellbeing

Quality Facilities
Cultural Development
Community Spirit
Community Safety

### **Quarter Highlights**

#### **Governance and Leadership**

#### **Annual Report 2017/18**

The City of Joondalup was presented with a Gold Award for its 2017/18 Annual Report in the 2019 Australasian Reporting Awards (ARA) in June 2019. The Australasian Reporting Awards are open to all organisations in Australia, New Zealand and countries in the Asia-Pacific region that produce an annual report. Reports are benchmarked by industry professionals against ARA criteria which are based on world best practice.

Annual reports judged as best practice provide quality coverage of the organisation's year in a clear, readable and visual format, and show a strong commitment to open and accountable reporting of the organisation's core business and governance practices. The Annual Report is a legislative requirement of the WA Local Government Act 1995 and is also an essential tool to inform the community about key services, achievements and performance against its Strategic Community Plan.

Achievement of the Gold Award recognises the City's commitment to enhancing its annual reporting to its key stakeholders and the wider community.

#### **Financial Sustainability**

#### **Capital Works Program**

A number of Capital Works Projects were completed in the quarter including the following.

New or upgraded park equipment:

- Blackthorn Park, Greenwood.
- Juniper Park, Duncraia.
- Faversham Park, Heathridge.

Stormwater drainage upgrades:

• Churton Park sump beautification, Warwick.

New or upgraded paths:

- Sandalwood Drive, Beldon.
- Wildlife Place, Woodvale.

Blackspot Program road upgradest:

- Grand Boulevard / Shenton Avenue signals, Joondalup.
- Marmion Avenue / Moore Drive.

Road preservation and resurfacing:

- Murex Court, Mullaloo.
- Cliff Street, Marmion.
- Philip Close, Mullaloo.
- Stern Place, Ocean Reef.
- Transom Way, Ocean Reef.
- Weldwood Road, Ocean Reef.
- Sunbird Place, Ocean Reef.
- Parnell Avenue, Sorrento.
- Arbery Avenue, Sorrento.
- Benton Way, Warwick.
- Denmark Way, Warwick.
- The Rise. Woodvale.
- Timbertop, Woodvale.

#### **Building Capital Works:**

- MacNaughton Park Clubrooms, Kinross.
- Joondalup Civic Centre, Joondalup.

### **Economic Prosperity, Vibrancy and Growth**

#### **Business Forum**

The City's second breakfast business forum was held at the Joondalup Resort on Thursday 27 June. The Hon Mark McGowan MLA, Premier of Western Australia, addressed more than 230 members of the City's local business community to discuss the State Government's *Our Priorities:* Sharing Prosperity Plan and the ways the City and State Government could work collaboratively towards achieving the vision of 150,000 new jobs by 2023/24. The Premier also launched the new Streamline WA online portal, a new tool to reduce red tape and increase collaboration between small business and the State Government.

The Premier also took part in a 20-minute question and answer session which was facilitated by City of Joondalup Chief Executive Officer, Mr Garry Hunt.

Attendees had the opportunity to access information from a range of business support organisations as part of the display located in the foyer area which included 19 business support providers and agencies.

#### Think Green - Food Gardens Seminar

A Food Gardens Seminar was held on 23 May as part of the City's Think Green Environmental Education Program. The seminar aimed to enhance the community's knowledge of food gardening and organic food production. Topics included how to set up a sustainable food garden and soil improvement and water efficiency practices. The aim of the Environmental Education Program is to encourage residents and the broader community to get involved in sustainable environmental practices whilst also raising awareness of environmental issues within the community.

#### Think Green – Noongar Cultural Heritage Bushland Tour

Two free Noongar Cultural Heritage Bushland Tours were held at Craigie Bushland on Sunday 5 May as part of the City's Think Green Environmental Education Program. Two experienced Noongar guides presented to approximately 88 attendees. This was the first time the City had held a Noongar cultural heritage tour at Craigie Bushland, which contains a variety of native flora including many bush tucker species and native mammals. Educational signage within Craigie Bushland highlighted the environmental values of the location.

#### Waterwise Council - Gold Re-endorsement

The City was re-endorsed as a Gold Waterwise Council for the third consecutive year and was recognised at the 2019 Waterwise Recognition Event held on 1 May at the Perth Convention Centre. This re-endorsement is a result of water efficiency practices in City Operations and community education implemented by the City in 2017/18.

#### **Community Wellbeing**

The Natural Environment

#### **Community Funding Program**

The Community Funding Program is a grant-based program that assists local community groups and schools with projects, events, and activities that develop and enhance the Joondalup community. Eligible organisations, schools, community groups and individuals are invited to apply for grants to support projects, activities and events within the three categories of Community Development, Culture and the Arts Development and Environmental Development.

Round two of the Community Funding Program was conducted during the quarter with the following applications being approved:

#### **Community Development Fund**

- Sorrento Bowling Club \$2,000, for the purchase of outdoor veranda furniture.
- Beldon Primary School P&C \$2,722, for the development of a bush tucker garden.
- Soroptimist International Joondalup- \$1,231, for a Grandparents Rearing Grandchildren respite afternoon.
- Francis Jordon Catholic School \$3,000, for the purchase of coding robots.

#### **Culture and the Arts Development Fund**

• St Stephen's School - \$5,000, for a synthesis film festival.

#### **Environmental Development Fund**

- Friends of North Ocean Iluka Foreshore \$1,200, for the printing of plant labels for the Iluka foreshore.
- Mullaloo Beach Primary School P&C Association \$1,500, for a community garden project.
- West Greenwood Primary School P&C \$1,326, for a school canteen waste minimisation program.

#### **Defeat the Beat**

The City of Joondalup hosted the 2019 Defeat the Beat Competition on Wednesday 17 April 2019 at Bar1 Nightclub in Hillarys from 6:00 pm to 10:00 pm. The City selected five entrants as finalists to perform at the event, with artists being judged on criteria including musicianship and professionalism, originality, stage presence and entertainment value. A total of 155 community members attended the event which included 18 performers. Feedback received for the event was very positive.

#### 2019 Community Art Exhibition

The fourteenth annual Community Art Exhibition, the premier showcase event for local artists, was held at Lakeside Joondalup Shopping City from 9 to 23 June 2019. The exhibition is open to all residents of the City of Joondalup and members of local visual arts associations.

The exhibition attracted 135 entrants and over 10,000 visitors. Twelve artworks were sold during the exhibition. The exhibition opening, and awards presentation was held on 8 June and was attended by over 250 invited guests. The winner for the most outstanding work in any category was Annette Peterson for her piece entitled 'Moving'.

#### **Sunday Serenades**

Sunday Serenades Concerts were held in May and June in the Civic Chambers. The concert held on the 19 May featured Perth soprano Emma Pettemerides performing a wide variety of operatic songs from the stage and screen. Over 130 people attended the concert. The second concert held on 16 June was a double matinee held at 1:00pm and 3:00pm featuring the Swing Sisters reliving the 1940's hits of the Andrew Sisters. Over 200 people attended the two performances.

### **Governance and Leadership**

#### **Aspirational Outcome**

The City is recognised for its outstanding governance practices, which are achieved through strong leadership and fully-integrated community engagement systems.

#### **EFFECTIVE REPRESENTATION**

To have a highly skilled and effective Council that represents the best interests of the community.

#### Strategic initiatives:

- Attract a diverse elected body that represents, promotes and reflects the composition
  of the community.
- Ensure the elected body has a comprehensive understanding of its roles and responsibilities.
- Develop and deliver training initiatives that will foster a skilled and confident elected body.

#### **ACTIVE DEMOCRACY**

To have a community that actively engages with the City to achieve consensus and legitimacy in decision-making.

#### Strategic initiatives:

- Fully integrate community consultation practices into City activities.
- Optimise opportunities for the community to access and participate in decision-making processes.
- Adapt to community preferences for engagement formats.

#### CORPORATE CAPACITY

For the community to have confidence and trust in the City that it can deliver services effectively and transparently.

#### Strategic initiatives:

- Demonstrate accountability though robust reporting that is relevant and easily accessible by the community.
- Maintain a highly skilled and effective workforce.
- Apply a work ethic of confident and responsive action.
- Continuously strive to improve performance and service delivery across all corporate functions.
- Adopt citizen-centric digital services as opportunities arise that support improved service delivery and accessibility by residents.

#### STRONG LEADERSHIP

For the City to demonstrate advocacy in promoting the needs and ambitions of the City and the advancement of local government.

#### Strategic initiatives:

- Advocate and influence political direction to achieve local and regional development.
- Seek out City representation on key external and strategic bodies.
- Participate in State and Federal policy development processes affecting local government.
- Foster strategic alliances to deliver key transformational projects and initiatives in partnership with key stakeholders.

### **Services and Programs**

PROJECT STATUS	
All annual milestones completed	
On track	
Slightly behind schedule	

BUDGET STATUS	
On budget	✓
Over budget	<b>A</b>
Under budget	▼

Service/Program	Quarter	Comments	Project Status	Budget Status
Community Consultation  Report on consultation undertaken for individual projects during the quarter.	Jul-Sept 18	Community consultation was undertaken on the following projects during the quarter:  Proposed name changes for Parin and Blackthorn Parks  Juniper Park – Landscape Master Plan  Volunteer Involving Organisations Survey  Falkland Park, Kinross – toilet/changeroom refurbishment  Housing Opportunity Areas – Planning Framework consultation		
	Oct-Dec 18	Community consultation was undertaken on the following projects during the quarter:  Clubs in-focus Program 2018 Connecting the Creative — Arts and Cultural Audit Ellersdale Park, Warwick — Proposed clubroom refurbishment Housing Opportunity Areas — Planning Framework consultation Proposed fenced dog exercise area Reid Promenade Car Park user survey Shepherds Bush Park, Kingsley — Proposed toilet facility Spring Markets Survey of football (soccer) clubs Twilight Markets		

Service/Program	Quarter	Comments	Project Status	Budget Status
	Jan-Mar 19	Community consultation was undertaken on the following projects during the quarter:  Chichester Park, Woodvale — proposed community sporting facility  City Communications Survey  Emerald Park, Edgewater — clubrooms refurbishment  Iluka Local Centre (Development Applications)  Paid Parking Survey  Proposed Scheme Amendment No 1 (16 Sunlander Drive, Currambine).		
	Apr-Jun 19	Community consultation was undertaken on the following projects during the quarter:  Chichester Park, Woodvale — Proposed community sporting facility  Proposed Scheme Amendment No 1 (16 Sunlander Drive, Currambine)  Iluka Local Centre (Development Applications)  Proposed Dog Control Measures — Central Park and Lakeside Park, Joondalup  Percy Doyle Reserve, Duncraig — Proposed sports floodlighting upgrade  Emerald Park, Edgewater — Proposed sports floodlighting upgrade.		<b>√</b>
Policy Development and Review Report on the development of new policies and review of existing polices.	Jul-Sept 18	<ul> <li>The following policies are under review and will be presented to the Policy Committee on 1 October 2018:</li> <li>Payments to Employees in addition to a Contract or Award Policy;</li> <li>Draft Multiple Dwellings within Portion of Housing Opportunity Area 1 Local Planning Policy – Western Australian Planning Commission decision;</li> <li>Draft Non-Residential Development in the Residential Zone Local Planning Policy – consideration following advertising;</li> <li>Local Planning Policies – amendments following approval of Local Planning Scheme No 3;</li> <li>Signs Policy – Interim Amendments; and</li> <li>Access and Equity Policy.</li> </ul>		
	Oct-Dec 18	Council considered the Policy Committee's recommendations at its meeting held on 16 October 2018 and resolved to adopt the following policies:  Consulting Rooms Local Planning Policy Home-based Business Local Planning Policy Light Industry Zone Local Planning Policy Mixed Use and Service Commercial Zone Local Planning Policy		✓

Service/Program	Quarter	Comments	Project Status	Budget Status
		<ul> <li>Non-Residential Development in the Residential Zone Local Planning Policy</li> <li>Payments to Employees in Addition to a Contract or Award Policy</li> <li>Private Community Purposes Zone Local Planning Policy</li> <li>Short-term Accommodation Local Planning Policy</li> <li>Signs Local Planning Policy</li> <li>Council also resolved on 16 October 2018 to revoke the following policies:</li> <li>Access and Equity Policy</li> <li>Bed and Breakfast Accommodation Policy</li> <li>Height of Non-Residential Buildings Local Planning Policy</li> <li>Small Scale Renewable Energy Systems Policy</li> <li>Council considered the Policy Committee's recommendations at its meeting held on 11 December 2018 and resolved to adopt the following policies:</li> <li>Elections Caretaker Policy</li> <li>Freeman of the City of Joondalup Policy</li> </ul>		
	Jan-Mar 19	The Policy Committee Meeting scheduled for March was not conducted.		
	Apr-Jun 19	Council considered the Policy Committee's recommendations at its meeting held on 21 May 2019 and resolved to adopt the Investment Policy.  Council also resolved to revoke the Coastal Limestones Hazards Policy.		<b>√</b>
Local Laws  Report on the development of new local laws and the amendment of existing local laws.	Jul-Sept 18	The City's Parking Amendment Local Law 2018, Animals Amendment Local Law 2018 and the Waste Amendment Local Law 2018 were approved by Council and came into effect during the quarter.		
and the amendment of externing local laws.	Oct-Dec 18	No local laws or amendments were progressed during the quarter.		
	Jan-Mar 19	No local laws or amendments were progressed during the quarter.		
	Apr-Jun 19	No local laws or amendments were progressed during the quarter.		✓

Service/Program	Quarter	Comments	Project Status	Budget Status
Publications Print and distribute community newsletters.	Jul-Sept 18	<ul> <li>The following publications were distributed during the quarter:</li> <li>The budget edition of City News printed and distributed to all residents in July 2018;</li> <li>The Waste Guide printed and distributed to all residents in July 2018;</li> <li>The Libraries Events and Programs Spring A6 booklet printed and distributed at all four libraries in September 2018;</li> <li>The Housing Opportunities Areas Consultation documents printed and distributed to all residents in September 2018;</li> <li>The Leisure Find your Why A6 brochure printed and distributed to all residents in September 2018;</li> <li>The City's What's On calendar of events published at the beginning of each month in the Community Newspapers; and</li> <li>The City's full-page Joondalup Voice published every fortnight in the Community Newspapers.</li> </ul>		
	Oct-Dec 18	<ul> <li>The Spring Edition of City News printed and distributed to all residents in October 2018;</li> <li>The 2017/18 Annual Report printed and made available to the community at the AGM and online;</li> <li>The Libraries Events and Programs Summer A6 booklet printed and distributed at all four libraries in October 2018;</li> <li>The Leisure Centre Platinum program booklet made available online and in print at the City's Leisure Centre - Craigie;</li> <li>Phase three of the Three Bin System printed ready for distribution to the community in early January;</li> <li>The City's What's On calendar of events published at the beginning of each month in the Community Newspapers; and</li> <li>The City's full-page Joondalup Voice published every fortnight in the Community Newspapers.</li> </ul>		

Service/Program	Quarter	Comments	Project Status	Budget Status
	Jan-Mar 19	<ul> <li>The following publications were distributed during the quarter:</li> <li>The Autumn Edition of City News printed and distributed to all residents in March 2019;</li> <li>Urban Couture program designed, printed and distributed to wider community in March 2019;</li> <li>The Libraries Events and Programs Autumn A6 booklet printed and distributed at all four libraries in March 2019;</li> <li>Joondalup Festival Program and Schedule printed and distributed;</li> <li>Phase three of the Three Bin System promotional campaign distributed to residents during the roll out;</li> <li>The City's What's On calendar of events published at the beginning of each month in the Community Newspapers; and</li> <li>The City's full-page Joondalup Voice published every fortnight in the Community Newspapers.</li> </ul>		
	Apr-Jun 19	<ul> <li>The following publications were distributed during the quarter:</li> <li>The Libraries Events and Programs Winter A6 booklet printed and distributed at all four libraries in June 2019;</li> <li>City's full-page Joondalup Voice published every fortnight in the Community Newspapers; and</li> <li>The City's What's On calendar of events published at the beginning of each month in the Community Newspapers.</li> </ul>		✓

Service/Program	Quarter	Comments	Project Status	Budget Status
Electronic Communication Publish electronic newsletters and documents on City activities. Report significant community engagement activities on social media and social media statistics.	Jul-Sept 18	The City provided the following e-newsletters to local residents in this quarter:  Joondalup Voice; Libraries Online; Leisure Online; Art in Focus; Business Online; School Connections; Clubs in Focus; Y-Lounge; and Environmental News Online.  The City was active on social media this quarter with the City's online following reaching more than 42,000 users across all of its platforms as listed below: Facebook: 33,447 Twitter: 3,238 Instagram: 2,672 LinkedIn: 2,560 YouTube: 120.  Significant community engagement on social media was undertaken this quarter, including posts regarding: The launch of the City's new website with a video clip promoting the City's new website reaching almost 18,000 people. The Community Art Exhibition Popular Choice Winner announcement reaching almost 11,500 people. Two waste-related social posts (e-Waste and charity clothing collection) reaching more than 50,000 people with over 2,500 clicks through to the City's website. A Facebook post promoting the City's Spring Markets on August 17 reaching more than 11,500 people. The development of two thought-leadership articles for WA Business News on Cyber Security and Tourism.		

Service/Program	Quarter	Comments	Project Status	Budget Status
	Oct-Dec 18	The City provided the following e-newsletters to local residents in this quarter:  Joondalup Voice; Libraries Online; Leisure Online; Art in Focus; Business Online; School Connections; Clubs in Focus; Y-Lounge; and Environmental News Online.  The City was active on social media this quarter with the City's online following remaining at more than 42,000 users across all of its platforms as listed below: Facebook: 33,962 Twitter: 3,292 Instagram: 3,054 LinkedIn: 2,737 YouTube: 131.  Significant community engagement on social media was undertaken this quarter, including posts regarding: Valentine's Concert ticket information – 33,000 views and significant interaction as the post advised that tickets were being sold for the concert for the first time. 360L recycling bins – reach of more than 22,500 people, 127 comments and 63 shares. It led to a significant rise in requests for the bins. The dangers of spring time snakes – reach of more than 55,000 people, 191 reactions, 144 comments and 378 shares. A Kaleidoscope preview video – this reached almost 70,000 people, had 26,000 views, was liked/loved by 138 people and had 53 shares and comments.		

Service/Program	Quarter	Comments	Project Status	Budget Status
		The City provided the following e-newsletters to local residents in this quarter:  Joondalup Voice; Libraries Online; Leisure Online; Art in Focus; Business Online; School Connections; Clubs in Focus; Y-Lounge; and Environmental News Online.		
	Jan-Mar 19	The City was active on social media this quarter with the City's online following remaining at more than 42,000 users across all of its platforms as listed below:  Facebook: 34,514  Twitter: 3,362  Instagram: 3,482  LinkedIn: 3,097  YouTube: 142.		
		<ul> <li>Significant community engagement on social media was undertaken this quarter, including posts regarding:</li> <li>The rollout of the three-bin system. Posts in January and February had more than 40,000 views and generated hundreds of reactions and comments.</li> <li>A Facebook post regarding the City's dog and cat door knock registration which reached more than 28,000 people with significant engagement from the community on the issue.</li> </ul>		

Service/Program	Quarter	Comments	Project Status	Budget Status
	Apr-Jun 19	The City provided the following e-newsletters to local residents in this quarter:  Joondalup Voice; Libraries Online; Leisure Online; Art in Focus; Business Online; School Connections; Clubs in Focus; Y-Lounge; and Environmental News Online.  The City was active on social media this quarter with the City's online following increasing to more than 45,000 users across all of its platforms as listed below: Facebook: 34,912 Twitter: 3,385 Instagram: 3,933 Linkedln: 3,297.  Significant community engagement on social media was undertaken this quarter, including posts regarding: Advice on the red and yellow lid bins which reached almost 35,000 people and generated approximately 300 comments.  Four posts over the Joondalup Festival weekend all averaging approximately 13,500 views, generating positive feedback.  The City's first fenced dog park with the post reaching almost 20,000 people and generating 174 comments and 200 reactions.  Prescribed burning being undertaken by DFES in Warwick, where social media was used proactively to alert residents.  The City's 2019 Anzac Day Dawn Service reaching 13,485 people and generating 450 reactions.		✓

Service/Program	Quarter	Comments	Project Status	Budget Status
External Partnerships Report active participation in key external body meetings and events which aim to advance strategic priorities.	Jul-Sept 18	The following external meetings and events were attended by City representatives:  Local Government Professionals Board.  Jonndalup Learning Precinct Board.  WALGA North Metropolitan Zone.  Various Local Government Act Review (Phase two) forums held by the Department of Local Government, Sport and Cultural Industries.  North Metropolitan Regional Managers Forum.  Jonndalup Wanneroo - End Homelessness Group.  City of Wanneroo - Regional Homelessness Plan development.  Cities of Stirling and Wanneroo - Age-Friendly Communities joint projects.  Emergency Management Committee - Local and District.  JAWS - Joondalup and Wanneroo Services - youth services network.  Mindarie Regional Council - Council and Strategic Working Group and Workshop.  NOMUC - Northern Suburbs Multicultural Network.  DINO - Disability Interagency Networking Opportunity.  Metropolitan Environmental Health Managers Group.  Edith Cowan University Environmental Health Consultative Committee.  Local Health Authorities Analytical Committee.  Local Health Authorities Analytical Committee.  Local Government Chief Officers Group meeting - Noosa.  LG Professionals: Various networks, meeting and forums.  Ocean Reef Marina Steering Committee meeting.  Tamala Park Regional Council CEO meeting.  Tamala Park Regional Council meeting.  WALGA Breakfast Forum - Local Government Enterprises/Council Controlled Organisations.  WALGA Convention Gala Dinner.  Department of Jobs, Tourism, Science and Innovation Joondalup Innovation Hub meetings.  Edith Cowan University Business Innovation Centre Advisory Board.  Joondalup Business Association Business Awards.  Tourism Council Tourism Conference.  WALGA/Building and Energy.  Public Libraries Western Australia.		

Service/Program	Quarter	Comments	Project Status	Budget Status
	Oct-Dec 18	<ul> <li>The following external meetings and events were attended by City representatives:</li> <li>Department of Local Government, Sport and Cultural Industries Community Forum and Officer Forum on Local Government Act Review.</li> <li>WALGA North Zone Local Government Act Review Forum.</li> <li>LG Professionals: Various networks, meetings and forums</li> <li>WALGA North Metropolitan Zone.</li> <li>Emergency Management Committee – Local.</li> <li>Metropolitan Environmental Health Managers Group.</li> <li>Public Health Act Reference Group.</li> <li>Local Health Authorities Analytical Committee.</li> <li>Mindarie Regional Council – Council and Strategic Working Group and Workshop.</li> <li>Public Libraries Western Australia.</li> <li>WALGA Directors' Round Table Forum - Community Development.</li> <li>LG Professionals – Community Development Network.</li> </ul>		

Service/Program	Quarter	Comments	Project Status	Budget Status
	Jan-Mar 19	The following external meetings and events were attended by City representatives:  Local Government Professionals Board.  WALGA North Metropolitan Zone.  JLP Board Meeting.  Emergency Management Committee – Local.  Metropolitan Environmental Health Managers Group.  Local Health Authorities Analytical Committee.  Public Health Act Reference Group.  WALGA - Local Government Building Surveyors Group.  WALGA - consultation session for swimming pool and safety barrier control.  Joondalup Lotteries House Management Committee.  North Metropolitan Regional Managers Forum.  Joondalup Wanneroo Ending Homelessness Group.  Public Libraries Western Australia.  North Metropolitan Region Recreation Advisory Group.  Mindarie Regional Council – Council and Strategic Working Group.  Local Government Professionals – Community Development Network.  Local Government Professionals – Age Friendly Network.  Local Government Professionals – Marketing and Communications Network.  North West Metro Regional Managers Forum (Community Services).  Joondalup Innovation Hub/WA Aust Cyber Node.		

Service/Program	Quarter	Comments	Project Status	Budget Status
	Apr-Jun 19	The following external meetings and events were attended by City representatives:  Local Government Professionals – Community Development Network.  Local Government Professionals – Age Friendly Network.  Local Government Professionals – Age Friendly Network.  Local Government Better Practice Program – Higher Density Urban Development.  Ocean Reef Marina Government Steering Committee meeting.  Public Libraries Western Australia.  Joondalup Wanneroo Ending Homelessness Group.  Tamala Park Regional Council CEO's meeting.  Tamala Park Regional Council meeting.  North West Metro Regional Managers Forum.  ALGA National General Assembly.  WALGA – WA Public Libraries Forum.  WALGA CEO Breakfast.  Mindarie Regional Council – Council and Strategic Working Group.		<b>*</b>
Submissions to State and Federal Government Coordinate requests from State and Federal Government on strategic policy matters affecting the City.	Jul-Sept 18	<ul> <li>The City prepared submissions on State and Federal Government strategic policy matters including:</li> <li>Modernising Western Australia's Planning System Green Paper – Department of Planning, Lands and Heritage.</li> <li>Independent review on the strategic assessment of the Perth and Peel Region – Department and Premier and Cabinet.</li> <li>Development of a proposed WA Youth Strategy – Department of Communities.</li> </ul>		
	Oct-Dec 18	<ul> <li>The City prepared submissions on State and Federal Government strategic policy matters including:</li> <li>Discussion Paper on Cost Recovery – Department of Water and Environmental Regulation.</li> <li>Discussion Paper on Aquatic Facilities – Department of Health.</li> <li>Discussion Paper on Managing Public Buildings – Department of Health.</li> <li>Consultation Paper on the Review of the Environmental Protection (Noise) Regulations 1997 – Department of Planning.</li> <li>The Royal Commission into Institutional Responses to Child Sexual Abuse.</li> </ul>		

Service/Program	Quarter	Comments	Project Status	Budget Status
	Jan-Mar 19	<ul> <li>The City prepared submissions on State and Federal Government strategic policy matters including:</li> <li>Local Government Act 1995 consultation (Phase 2) – Department of Local Government. Sport and Cultural Industries.</li> <li>Discussion paper on the Health Act (Laundries and Bathrooms) Regulations and the Sewerage (Lighting, Ventilation and Construction) Regulations 1971 – Department of Health.</li> <li>WALGA Third Party Appeals – Preferred Model.</li> </ul>		
	Apr-Jun 19	<ul> <li>The City prepared submissions on State and Federal Government strategic policy matters including:</li> <li>Proposed MRS Amendment 133/57 - Bush Forever Omnibus 1 (North) – WA Planning Commission.</li> <li>Review of the Dog Act 1976 and Cat Act 2011 – Department of Local Government, Sport and Cultural Industries.</li> <li>10-year Directions Paper on Homelessness – Department of Communities.</li> </ul>		✓

PROJECT STATUS	
All annual milestones completed	
On track	
Slightly behind schedule	

BUDGET STATUS	
On budget	✓
Over budget	<b>A</b>
Under budget	▼

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Elected Member Attraction Develop, implement and review a program to increase candidacy numbers at each Local Government Ordinary Election.	Effective Representation	Apr-Jun 19	Implement communications plan for local government election candidacy.	A Local Government Elections Communication Plan has been developed and the first phase of the plan, relating to encouraging enrolments, commenced during the quarter.		✓
		Jul-Sep 18	Promote Elected Member training opportunities.	Eight Elected Members participated in the Company Directors Course conducted by the Australian Institute of Company Directors.		
	Effective	Oct-Dec 18	Promote Elected Member training opportunities.	Elected Members attended various conferences and training events during the quarter.		
	Representation	Jan-Mar 19	Promote Elected Member training opportunities.	Elected Members attended various conferences and training events during the quarter.		
		Apr-Jun 19	Promote Elected Member training opportunities.	Elected Members attended various conferences and training events during the quarter.		✓

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status			
Governance Framework Conduct biennial review of the Governance Framework to inform governance and		Jul-Sep 18	Review Governance Framework.	The City's Governance Framework was reviewed during the quarter. A report to Council seeking adoption will be delayed pending amendments to the <i>Local Government Act</i> 1995.					
decision-making processes across the organisation.  Active	Active	Oct-Dec 18	Submit report to Council on revised Governance Framework for endorsement.	The review of the City's Governance Framework has been delayed pending amendments to the <i>Local Government Act</i> 1995.					
	Democracy	Jan-Mar 19		The review of the City's Governance Framework has been delayed pending amendments to the <i>Local Government Act</i> 1995.					
		Apr-Jun 19		The review of the City's Governance Framework has been delayed pending amendments to the <i>Local Government Act</i> 1995.		✓			
Strategic Community Reference Group Manage a group of interested community residents and stakeholders to provide advice		Jul-Sep 18	Conduct meetings in accordance with agreed work plan.	No Strategic Community Reference Group meetings were held in the quarter.  Council elected a new member to the Community Reference Group as the North Ward representative at its 2018 August Council Meeting.					
	Active Democracy	Oct-Dec 18	<ul> <li>Develop 2019 work plan and seek endorsement by Council.</li> <li>Conduct meetings in accordance with agreed work plan.</li> </ul>	A meeting of the Strategic Community Reference Group was held on 22 November entitled 'Engaging Young People'. A report on the outcomes of the meeting will be presented to Elected Members in the next quarter.  A draft work plan has been developed and will be					
			agrood work plan.	presented to Council in the third quarter of 2018/19.	een t een een				
		Jan-Mar 19	Conduct meetings in accordance with agreed work plan.	Council endorsed the 2019 Strategic Community Reference Group Workplan at its February Council meeting.					
			agrood work plan.	No Strategic Community Reference Group meetings were held in the quarter.					

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Apr-Jun 19		A meeting of the Strategic Community Reference Group was held on 23 May to review of the City's Community Safety and Crime Prevention Plan.		✓
Annual Report  Prepare and present an Annual Report of City activities to demonstrate achievements against the City's Corporate Business Plan and present the report to the Annual General Meeting of Electors.	Corporate Capacity	Oct-Dec 18	<ul> <li>Present 2017/18 Annual Report to Council for endorsement.</li> <li>Present 2017/18 Annual Report to the Annual General Meeting of Electors.</li> </ul>	The 2017/18 Annual Report was endorsed by Council at its meeting on 20 November 2018 meeting.  The 2017/18 Annual Report was also received at the Annual General Meeting of Electors held on 4 December 2018.		*
Compliance Audit Return Submit the Compliance Audit Return to the Department of Local Government, Sport and Cultural Industries for the period 1 January 2018 to 31 December 2018 by 31 March 2019 in accordance with Regulations 14 and 15 of the Local Government (Audit) Regulations 1996.	Corporate Capacity	Jan-Mar 19	<ul> <li>Present Compliance Audit Return to Council for endorsement.</li> <li>Submit the Compliance Audit Return to the Department of Local Government, Sport and Cultural Industries.</li> </ul>	The Compliance Audit Return was adopted by Council at its meeting held on 19 March 2019 and submitted to the Department of Local Government, Sport and Cultural Industries on 25 March 2019.		*

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Integrated Planning and Reporting Framework				The Corporate Business Plan 2018/19 to 2022/23 was endorsed by Council at its meeting held in August 2018.		
Demonstrate compliance with the Western Australian Department of Local Government, Sport and Cultural Industries Integrated Planning and Reporting Framework and align City planning documents to this Framework. This includes:	Corporate Capacity	Jul-Sep 18	<ul> <li>Present report to Council seeking endorsement of the annual review of the Corporate Business Plan 2018/19- 2022/23.</li> </ul>			<b>√</b>
<ul> <li>Review of Strategic         Community Plan (Major         every 4 years and Minor         every 2 years).</li> <li>Annual Review of Corporate         Business Plan.</li> </ul>			2022/23.			
Delegated Authority Manual Conduct an annual review of	Corporate	Jan-Mar 19	Commence review of Delegated Authority Manual.	The review of the Delegated Authority Manual commenced during the quarter.		
the Delegated Authority Manual in accordance with legislation.	Capacity	Apr-Jun 19	Present report to Council seeking endorsement of Review of Delegations.	At its meeting held on 25 June 2019, Council reviewed its delegations to the Chief Executive Officer and other officers where relevant.		✓

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Audit and Risk Committee Provide reports to the Audit and Risk Committee on the appropriateness and effectiveness of the City's systems in regard to risk management, internal control and legislative compliance and financial management.	Corporate Capacity	Jul-Sep 18 Oct-Dec 18	Present reports and undertake actions as requested by the Audit and Risk Committee.	<ul> <li>The following reports were presented to the August 2018 Audit and Risk Committee meeting:</li> <li>External Member to Audit and Risk Committee – Expressions of Interest;</li> <li>Executive and Risk Services Program 2018/19;</li> <li>Fraud and Misconduct Risk Assessment and Data Analytics Approach;</li> <li>Risk Management Arrangements;</li> <li>Controls over Corporate Credit Cards;</li> <li>Half Yearly Report - Contract Extensions – 1 January to 30 June 2018;</li> <li>Half Yearly Report – Write-Off Monies – 1 January to 30 June 2018;</li> <li>Amendments to Local Government Regulations;</li> <li>Financial Ratios Report for the year ended 30 June 2017; and</li> <li>Chief Executive Officer's Credit Card Expenditure (Jan – Mar 2018 and Apr – Jun 2018).</li> <li>The following report was presented to the November 2018 Audit and Risk Committee meeting:</li> <li>2017/18 Annual Financial Report.</li> </ul>		

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Jan-Mar 19		<ul> <li>The following were presented to the March 2019 Audit and Risk Committee meeting:</li> <li>2018 Compliance Audit Return;</li> <li>Three yearly reviews of financial management systems and procedures; and risk management, internal control and legislative compliance;</li> <li>Gift and Contributions to Travel Disclosures by Employees and Elected Members;</li> <li>Department of Local Government Sport and Cultural Industries – report of the inquiry into the Shire of Wiluna;</li> <li>Western Australian Auditor General reports;</li> <li>Corruption and Crime Commission reports;</li> <li>Setting of the 2019 meeting dates – Audit and Risk Committee;</li> <li>Half yearly report – Write-off Monies – 1 July to 31 December 2018;</li> <li>2017/18 Annual Financial Audit – Management Letters and Audit Concluding Memorandum;</li> <li>Review of asset depreciation in the City's financial records;</li> <li>Significant changes to accounting standards affecting the City;</li> <li>Cyber-Security testing; and</li> <li>Chief Executive Officer's credit card expenditure (July – September 2018 and October – December 2018).</li> </ul>		•
	Corporate Capacity	Jul-Sep 18		Data was collected (excluding financial data) and submitted to the Local Government Performance Excellence Program during the quarter.		

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Participate in the program to track and benchmark performance against the local government sector.		Oct-Dec 18	Collect data and submit data to Local Government Performance Excellence Program.	The final report for 2017/18 was received for the Australasian Local Government Performance Excellence Program.		
		Jan-Mar 19	Benchmarking data available for	The final report received in the previous quarter was distributed to stakeholders.		
		Apr-Jun 19	analysis.	Benchmarking data was available for review and analysis.		✓
Customer Satisfaction Survey Conduct an annual survey of residents to measure customer satisfaction with City services.	Corporate Capacity	Jul-Sep 18	<ul> <li>Obtain results from the 2017/18 Survey and identify service improvements.</li> <li>Communicate survey findings to Elected Members.</li> <li>Present report to Council on the results</li> </ul>	Results of the 2017/18 Customer Satisfaction Survey were received during the quarter. Survey findings will be communicated to Elected Members in the second quarter.  Results of the 2017/18 Customer Satisfaction Survey were		
		Oct-Dec 18	of the 2017/18 Survey.	presented to Council at its meeting held in November 2018.		<b>~</b>
Jinan Sister City Relationship  Maintain Sister City relationship with Jinan in China through:  Investigating opportunities to encourage economic linkages between Joondalup	Strong Leadership	Jul-Sep 18	<ul> <li>Coordinate inbound and outbound delegations as required.</li> <li>Support the Sister City School relationships with St Mark's Anglican Community School and Jinan No 11 School and Woodvale Secondary College and Jinan No 9 School.</li> </ul>	The Mayor attended St Mark's School to welcome Jinan No 1 school exchange students in August.  The Mayor and a City representative attended St Mark's School to welcome Jinan No 11 senior school representatives in August.  Congratulation letters were sent to the Mayor of Jinan (Sun Shutao) and Party Secretary (Wang Zhonglin) in relation to their appointment to office.		

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
and Jinan and related partners.  Investigating and promoting trade and investment opportunities for local businesses.  Identifying and promoting opportunities for educational links.		Oct-Dec 18	<ul> <li>Coordinate inbound and outbound delegations as required.</li> <li>Support the Sister City School relationships with St Mark's Anglican Community School and Jinan No 11 School and Woodvale Secondary College and Jinan No 9 School.</li> <li>Investigate opportunities for economic exchanges with Jinan as a component of the International Economic Development Activities Plan.</li> </ul>	The City received an invitation from the Foreign Affairs Office of the City of Jinan to send a formal delegation to negotiate a new three-year exchange agreement for the Sister City Relationship between Joondalup and Jinan.  The City has also received an invitation to send a formal delegation to the City of Huzhou to negotiate the establishment of a formal Economic Cooperation Agreement to enable both Cities to jointly pursue bi-lateral economic opportunities within health, education, tourism and VET sector services.  The City liaised with St Mark's Anglican Community School regarding continued international engagement opportunities.		
		Jan-Mar 19	<ul> <li>Coordinate inbound and outbound delegations as required.</li> <li>Support the Sister City School relationships with St Mark's Anglican Community School and Jinan No 11 School and Woodvale Secondary College and Jinan No 9 School.</li> </ul>	A City-led an outbound delegation to the Cities of Jinan, Huzhou and Shanghai was conducted from 24 March 2019 for an eight-day visit that included the signing of a new three-year Cooperation and Exchange Plan with the City of Jinan and the signing of a new Letter of Intent and Cooperation Framework Agreement with the City of Huzhou. A visit was also made to Shanghai to explore joint trade and tourism initiatives. The delegation included representatives from key stakeholders who were able to progress economic exchange partnership programs.  A report will be presented to Council in the next quarter.		
		Apr-Jun 19	Implement priority actions from the International Economic Development Activities Plan with Jinan.	A report on the outcomes of the outbound delegation to China was presented to Council in June 2019.  At its meeting in May Council also adopted to progress the development of The Jinan Gardens as a separate project. Consultants are reviewing the original scope and project plan to progress the development of the gardens.		✓

### **Financial Sustainability**

#### **Aspirational Outcome**

The City is a financially diverse local government that uses innovative solutions to achieve long-term financial sustainability. Its rates revenue is moderated through the adoption of ongoing service efficiencies and alternative income streams

#### FINANCIAL DIVERSITY

To be less reliant on rates as the primary basis for revenue by leveraging alternative income streams.

#### Strategic initiatives:

- Identify opportunities for new income streams that are financially sound and equitable.
- Position the City to align with State and Federal Government priorities to increase eligibility for grant funding.
- Embrace outcomes from the local government reform process that allow for alternative means of raising revenue and innovative partnership opportunities.

#### **EFFECTIVE MANAGEMENT**

To conduct business in a financially sustainable manner.

#### Strategic initiatives:

- Manage liabilities and assets through a planned, long-term approach.
- Balance service levels for assets against long-term funding capacity.
- Seek out efficiencies and regional collaborations to reduce service delivery costs.

#### MAJOR PROJECT DELIVERY

To effectively plan for the funding and delivery of major projects.

#### Strategic initiatives:

- Effectively prioritise major capital projects to facilitate long-term financial sustainability.
- Optimise funding options for new projects that take advantage of favourable economic conditions.
- Support new projects that balance identified financial risks against effective management approaches.

### **Financial Sustainability** – Services and Programs

### **Services and Programs**

PROJECT STATUS	
All annual milestones completed	
On track	
Slightly behind schedule	

BUDGET STATUS	
On budget	✓
Over budget	<b>A</b>
Under budget	▼

Service/Program	Quarter	Comments	Project Status	Budget Status
Report delivery of programs in accordance with Capital Works Program.     Provide bi-monthly reports to the Major Projects and Finance Committee.	Jul-Sept 18	The Capital Works Program is progressing in accordance with the schedule (see attached Capital Works Report for more details).		
	Oct-Dec 18	The Capital Works Program is progressing in accordance with the schedule (see attached Capital Works Report for more details).		
	Jan-Mar 19	The Capital Works Program is progressing in accordance with the schedule (see attached Capital Works Report for more details).		
	Apr-Jun 19	The Capital Works Program is progressing in accordance with the schedule (see attached Capital Works Report for more details).		✓

### **Financial Sustainability** – Strategic Projects and Activities

PROJECT STATUS	
All annual milestones completed	
On track	
Slightly behind schedule	

BUDGET STATUS	
On budget	✓
Over budget	<b>A</b>
Under budget	▼

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
20 Year Strategic Financial Plan  Conduct review of the 20 Year Strategic Financial Plan. The Plan provides a long-term view of the City's funding needs to enable the Strategic Community Plan to be achieved and includes 20-year financial projections.  Effective	Effective	Jul-Sep 18	<ul> <li>Present draft 20 Year Strategic Financial Plan 2018 to the Major Projects and Finance Committee for review.</li> <li>Present draft 20 Year Strategic Financial Plan 2018 to the Major Projects and Finance Committee seeking endorsement.</li> <li>Explore opportunities to address operating deficit.</li> </ul>	The 20 Year Strategic Financial Plan 2017/18 to 2036/37 was presented to the Major Projects and Finance Committee and subsequently adopted by Council in August 2018.  Opportunities to address the operating deficit have been reviewed and proposals will be prepared as part of the budget presentations to Elected Member in the third quarter.		
	Representation	Oct-Dec 18	<ul> <li>Review timings and key assumptions of major projects in preparation for the development of the 2019 (2018-19 to 2037-38) Strategic Financial Plan.</li> </ul>	Timings and key assumptions of major projects have been reviewed and will be presented to Elected Members during the Budget Workshops in 2019.		
		Jan-Mar 19	<ul> <li>Present major project timings/assumptions to budget workshops.</li> <li>Develop revised 2019 (2018-19 to 2037- 38) Strategic Financial Plan.</li> </ul>	The major project assumptions have been reviewed and will be presented at the fourth Budget Workshop in April.  The revised 20 Year Strategic Financial Plan has been updated and will be finalised in the next quarter.		

### **Financial Sustainability** – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Apr-Jun 19	<ul> <li>Review revised plan as part of annual budget workshops.</li> <li>Present the revised Plan to the Major Projects and Finance Committee for review.</li> </ul>	The Plan was completed and is aligned with the adopted 2019/20 Budget. The plan will be presented to the Major Projects and Finance Committee in July 2019.		✓
Land Optimisation Projects Investigate and implement the optimisation and rationalisation of land within the City.	Jul-Sep 18		Investigations into Crown Land opportunities continued during the quarter.  The City continued to receive interest from developers for the purchase of Lot 2 (20) Kanangra Crescent, Greenwood and Lot 803 (15) Burlos Court, Joondalup. However, no formal offers have been received.  Engagement with the Department of Planning, Lands and Heritage regarding the acquisition of Lot 12223 (12) Blackwattle Parade, Padbury, continued.			
	Financial Diversity Oct-Dec 18	Oct-Dec 18	<ul> <li>Investigate identified opportunities for optimisation and rationalisation.</li> <li>Progress actions necessary for the disposal and acquisition of properties as endorsed by Council.</li> </ul>	Investigations into Crown Land opportunities continued.  A developer's offer for Lot 803 (15) Burlos Court, Joondalup, was considered unacceptable as it did not meet the reserve. An offer for the same site has been received from a different developer and will be considered by the City.  The public easement for Lot 12223 (12) Blackwattle Parade, Padbury was executed by the City and provided to the Department of Planning, Lands and Heritage.		
	Jan-Mar 19		Investigations into Crown Land opportunities continued.  Public advertising of the proposed private treaty transaction for Lot 2 (20) Kanangra Crescent, Greenwood commenced.  A deposit was paid to the Department of Planning, Lands and Heritage for the purchase of Lot 12223 (12) Blackwattle Parade, Padbury.			

### **Financial Sustainability** – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Apr-Jun 19		Investigations into Crown Land opportunities continued.  Council supported the private treaty sale of Lot 2 (20)  Kanangra Crescent, Greenwood, at its meeting held 21  May 2019. The contract of sale has been executed by both parties.  A new Certificate of Title reflecting the City's ownership of Lot 12223 (12) Blackwattle Parade, Padbury was issued on 19 June 2019. Preparation for the auction of the site has commenced.		✓
Property Management Framework – Implementation and Review  • Continue implementation of the current Property Management Framework to enable the efficient management of the City's		Jul-Sep 18	Continue review of the Property	The review of the Property Management Framework was completed during the quarter. A workshop on the revised Facility Hire Subsidy Policy, which forms part of the Property Management Framework, is scheduled to be held with Elected Members in the second quarter.  Two lease agreements and three licence agreements were completed and signed. Negotiations on nine lease agreements and ten licence agreements continued.		
leased buildings.  • Finalise review of the current Property Management Framework.  Effective Management Financial Diversity	Oct-Dec 18	Management Framework.     Finalise review and present the outcomes of the review of the Property Management Framework to Elected Members.     Negotiate and implement new and expired lease and licence agreements.	The review of the Property Management Framework was completed. A workshop on the revised Facility Hire Subsidy Policy, which forms part of the Property Management Framework, is scheduled to be held with Elected Members in the third quarter of 2018/19.  Two lease agreements and one licence agreement were completed and signed. Negotiations on eight lease agreements and seven licence agreements continued during the quarter.			
		Jan-Mar 19		A workshop on the revised Facility Hire Subsidy Policy, which forms part of the Property Management Framework, was held with Elected Members in February. Four lease agreements and seven licence agreements were completed and signed. Negotiations on six lease		

### **Financial Sustainability** – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
				agreements and six licence agreements continued during the quarter.		
		Apr-Jun 19		One lease agreement and two licence agreements were completed and signed. Negotiations on nine lease agreements and eleven licence agreements continued during the quarter.		✓
Burns Beach Road and Joondalup Drive Roundabout Provide additional right turn		Jul-Sep 18		Design works, by Main Roads WA, for the Burns Beach Road and Joondalup Drive roundabout commenced during the quarter.		
lane with separated continuous through lane onto Joondalup Drive and dedicated left turn	Major Project Delivery	Oct-Dec 18	Main Roads WA undertakes design and	Design works by Main Roads WA continued during the quarter.		
slip lane on Burns Beach Road to ease congestion.		Jan-Mar 19	construction.	Design works by Main Roads WA continued during the quarter with preliminary works commencing.		
		Apr-Jun 19		Design works by Main Roads WA continued during the quarter and temporary traffic management works installed.		<b>✓</b>
Hillarys Animal Beach Car Park Improvements		Jul-Sep 18		The design for the Hillarys Animal Beach car park improvements was completed during the quarter.		
Improve car park layout and lighting to maximise parking opportunity and safety.	Major Project Delivery	Oct-Dec 18	Undertake design and construction.	A clearing permit application was prepared and submitted to the Department of Water and Environmental Regulation for approval. Construction will commence in the fourth quarter of 2018/19.		
		Jan-Mar 19		A clearing permit application was approved by the Department of Water and Environmental Regulation. Construction will commence in the fourth quarter.		
		Apr-Jun 19		Construction commenced during the quarter		✓

## **Financial Sustainability** – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status	
		Jul-Sep 18	Submit application for Black Spot Funding Program (State and Federal).	Funding applications for the 2019/20 Blackspot Program were submitted during the quarter.			
	Major Project Delivery		Oct-Dec 18	<ul> <li>Identify projects to fulfil criteria for road funding for inclusion in 2019/20 Program.</li> </ul>	Main Roads WA approved the 2019/20 Road Improvement Program. The City identified projects for funding submissions in 2020/21.		
		Jan-Mar 19		The development of funding applications for the 2020/21 Black Spot Program commenced during the quarter.			
		Apr-Jun 19	Submit application for Metropolitan Regional Road Grants – Road Rehabilitation and Road Improvement.	Funding for the MRRG Road Improvement Grant was submitted this quarter.		✓	

### **Quality Urban Environment**

### **Aspirational Outcome**

The City's built environment is planned for enduring relevance through quality, modern design that is creative, flexible and diverse. Design of its urban landscapes promotes connectivity, useability and accessibility; contributing to the highest standards of liveability.

#### QUALITY BUILT OUTCOMES

For the City's commercial and residential areas to be filled with quality buildings and appealing streetscapes.

### Strategic initiatives:

- Planning frameworks promote and support adaptive, mixed-use developments with active ground floor uses on appropriately zoned sites.
- Housing infill and densification is encouraged and enabled through a strategic, planned approach in appropriate locations.
- Environmentally sensitive building designs are showcased, promoted and encouraged.
- Buildings and landscaping is suitable for the immediate environment and reflect community values.
- The community is able to effectively age-in-place through a diverse mix of facilities and appropriate urban landscapes.

#### INTEGRATED SPACES

To have integrated land use and transport planning that provides convenient and efficient movement across the City.

#### Strategic initiatives:

- Understand issues arising from the interaction between current transport modes.
- Provide for diverse transport options that promote enhanced connectivity.
- Improve the interface between the urban and natural environments.
- Enable safe, logical and accessible pedestrian movements throughout public spaces.

#### QUALITY OPEN SPACES

To have urban and green spaces which are attractive, well-utilised and enrich the lives of the community.

### Strategic initiatives:

- Apply a strategic approach to the planning and development of public open spaces.
- Employ quality and enduring infrastructure designs that encourage high utilisation and increased outdoor activity.
- Adopt consistent principles in the management and provisions of urban community infrastructure.
- Establish landscapes that are unique to the City and provide statements within prominent network areas.

#### CITY CENTRE DEVELOPMENT

To have quality and diverse landmark buildings within the Joondalup City Centre that enhance the vitality and vibrancy of the urban space.

### Strategic initiatives:

- Promote and support bold and iconic private building developments within strategic City Centre land locations.
- Encourage ground level retail activities to support a growing and dynamic City Centre.
- Pursue the development of commercial office buildings within the Joondalup City Centre.
- Pursue the development of a Joondalup Performing Arts and Cultural Centre within the Joondalup City Centre.

PROJECT STATUS	
All annual milestones completed	
On track	
Slightly behind schedule	

BUDGET STATUS	
On budget	✓
Over budget	<b>A</b>
Under budget	▼

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Local Planning Scheme No 3 Finalise Local Planning Scheme No 3 (LPS3) to guide planning and development in the City.		Jul-Sep 18	Prepare revisions to LPS3 required by the	Modifications were undertaken to the draft LPS3 as required by the Minister for Planning. The Minister subsequently approved LPS3 which is anticipated to be published in the Government Gazette in the second quarter. Implementation actions will occur following gazettal.		
	Quality Built Outcomes	Oct-Dec 18	Minister and following advice from the Western Australian Planning Commission. Implement LPS3 following gazettal.	LPS3 was published in the Government Gazette on 23 October 2018 and implementation commenced from this date.		<b>√</b>
		Jan-Mar 19		Milestones for this project were completed in the previous quarter.		
		Apr-Jun 19		Milestones for this project were completed in the previous quarter.		
Local Planning Policies to Support Local Planning Scheme No 3  Review existing planning policies to ensure consistency with the Local Planning Scheme No 3 (LPS3) and develop new planning policies to implement LPS3.	•	Jul-Sep 18	<ul> <li>Review and advertise draft LPS3 policies.</li> <li>Present draft LPS3 policies to the</li> </ul>	All related policies have been reviewed following modifications required to the LPS3 by the Minister for Planning. It is anticipated that the proposed amendments to the policies will be presented to the Policy Committee/Council meeting in the second quarter.		
	Outcomes	Oct-Dec 18	Present draft LPS3 policies to the Policy Committee/Council after advertising seeking endorsement.	The amended LPS3 zone policies, interim amendments to the Signs Policy, and the Non-residential Development in the Residential Zone Local Planning Policy were adopted at the October meeting of Council.		<b>*</b>

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Jan-Mar 19		Milestones for this project were completed in the previous quarter.		
		Apr-Jun 19		Milestones for this project were completed in the previous quarter.		
Review of Residential Development Local Planning Policy and Other Local Planning Policies Review existing residential		Jul-Sep 18	Await outcome of separate design-led local planning policy for Housing Opportunity Areas to inform the	No actions were undertaken in the quarter as the review of the Residential Development Local Planning Policy is awaiting the outcome of the preparation of the separate, design-led local planning policy for Housing Opportunity Areas.		
policies for consolidation into a single Residential Development Local Planning Policy.	Quality Built Outcomes	Oct-Dec 18	preparation of the Residential Development Local Planning Policy and other local planning policies.	No actions were undertaken in the quarter as the review of the Residential Development Local Planning Policy is awaiting the outcome of the preparation of the separate, design-led local planning policy for Housing Opportunity Areas.		
		Jan-Mar 19	Commence preparation of revised Residential Development Local Planning Policy.	The changes to the Residential Development Local Planning Policy resulting from the release of Design WA have been made ready for implementation in May 2019.  A further review of the Residential Development Local Planning Policy is awaiting the outcome of the preparation of the separate, design-led local planning policy for Housing Opportunity Areas.		
		Apr-Jun 19	Finalise preparation of revised Residential Development Local Planning Policy.	The review of the Residential Development Local Planning Policy is awaiting the outcome of the preparation of the separate, design-led local planning policy for Housing Opportunity Areas.		✓

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Joondalup Activity Centre Plan Finalise an Activity Centre Structure Plan for the		Jul-Sep 18	<ul> <li>Undertake modifications to the Joondalup Activity Centre Plan as required by the Western Australian Planning Commission.</li> </ul>	Liaison with the Department of Planning, Lands and Heritage continued regarding modifications to the Joondalup Activity Centre Plan.		
Joondalup City Centre in accordance with the State Planning Policy 4.2 – Activity	City Centre Development	Oct-Dec 18	Implement Joondalup Activity Centre	The Joondalup Activity Centre Plan became operative following Gazettal of LPS3 and was implemented from that date (23 October 2018).		✓
Centres for Perth and Peel.		Jan-Mar 19	Plan once Local Planning Scheme No 3 has been gazetted.	Milestones for this project were completed in the previous quarter.		
		Apr-Jun 19		Milestones for this project were completed in the previous quarter.		
Joondalup Activity Centre – Local Planning Policies	Quality Built	Jul-Sep 18	<ul> <li>Progress the development of the Joondalup City Centre Local Planning Policies.</li> </ul>	No actions were undertaken in the quarter pending finalisation of the Joondalup Activity Centre Plan.		
Develop and implement new local planning policies specific to the loondalup Activity		Oct-Dec 18		No actions were undertaken in the quarter pending finalisation of the Joondalup Activity Centre Plan.		
to the Joondalup Activity Centre.		Jan-Mar 19		The development of a Cash-in-lieu Local Planning Policy for the Joondalup Activity Centre is now pending the outcome of the Parking Plan which forms part of the Integrated Transport Strategy.		
		Apr-Jun 19		The development of a Cash-in-lieu Local Planning Policy for the Joondalup Activity Centre is now pending the outcome of the Parking Plan which forms part of the Integrated Transport Strategy.		✓
Review of Structure Plans and Activity Centre Plans	Quality Built	Jul-Sep 18	Undertake actions to integrate structure plans and activity centre plans into	No action was undertaken in the quarter due to the delay in progressing draft Local Planning Scheme No 3.		
Review existing structure plans and activity centre plans as	Outcomes	Oct-Dec 18	Local Planning Scheme No 3 as	No action was undertaken in the quarter due to the delay in progressing draft Local Planning Scheme No 3.		

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
appropriate and incorporate finalised plans in the Local Planning Scheme No 3.		Jan-Mar 19		Work commenced on identifying suitable structure plans and activity centre plans to incorporate into Local Planning Scheme No 3.		
		Apr-Jun 19		A report requesting to advertise the proposed revocation of the Heathridge Structure Plan was presented to the May Council meeting.		✓
Housing Opportunity Areas: Review of Consultation Procedures Review and update of the City's		Jul-Sep 18		The City continued to refine processes and methods to provide more consistent and effective consultation on grouped and multiple dwelling proposals in the City's Housing Opportunity Areas.		
consultation procedures to increase the amount of consultation and notification for grouped and multiple dwelling development applications	Quality Built	Oct-Dec 18	Undertake refinements to improve	The City continued to refine processes and methods to provide more consistent and effective consultation on grouped and multiple dwelling proposals in the City's Housing Opportunity Areas.		
lodged in the City's Housing Opportunity Areas.		Jan-Mar 19	consultation procedures.	The City continued to refine processes and methods to provide more consistent and effective consultation on grouped and multiple dwelling proposals in the City's Housing Opportunity Areas.		
		Apr-Jun 19		The City continued to refine processes and methods to provide more consistent and effective consultation on grouped and multiple dwelling proposals in the City's Housing Opportunity Areas.		✓

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Housing Opportunity Areas: Planning Consultation Policy Develop a Planning Consultation Policy to provide greater certainty and		Jul-Sep 18	<ul> <li>Undertake background review to inform preparation of a Planning Consultation Policy.</li> <li>Prepare draft Planning Consultation Policy.</li> </ul>	A background review of the consultation processes was undertaken, and the preparation of a draft policy commenced.		
transparency regarding consultation undertaken for planning proposals.	Quality Built	Oct-Dec 18	Present Planning Consultation Policy to Policy Committee/Council for consent to advertise.	Information and options were presented to Elected Members during the quarter regarding preparation the draft Planning Consultation Policy.		
	Outcomes	Jan-Mar 19	<ul> <li>Advertise Planning Consultation Policy.</li> <li>Present Planning Consultation Policy to Policy Committee/Council seeking endorsement following advertising.</li> </ul>	The draft Planning Consultation Policy continued to be progressed for consideration by Policy Committee/Council for consent to advertise.		
		Apr-Jun 19		The draft Planning Consultation Policy continued to be progressed for consideration by Policy Committee/Council for consent to advertise.		✓
Housing Opportunity Areas: Review of Joondalup Design Panel Terms of Reference	Quality Built Outcomes	Jul-Sep 18	to	No actions were undertaken this quarter as no refinements to processes resulting from revised Terms of Reference were required.		
Review and update the Terms of Reference of the Joondalup Design Panel to subject a greater number of grouped and		Oct-Dec 18	Undertake refinements as required	No actions were undertaken this quarter as no refinements to processes resulting from revised Terms of Reference were required.		
multiple dwelling proposals to independent design review as part of the City's assessment of proposals.		Jan-Mar 19	following implementation of the revised Terms of Reference in 2017/18.	A review commenced on the current Terms of Reference against the Department of Planning, Lands and Heritage's 'Design Review Guide' released in February 2019 to identify further refinements.		
		Apr-Jun 19		A review of the current Terms of Reference against the Department of Planning, Lands and Heritage's 'Design Review Guide' continued.		✓

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Housing Opportunity Areas: Design-Led Local Planning Policy Develop a design-led local planning policy for multiple dwellings in the City's Housing Opportunity Areas that requires a higher quality of design and better manages the impact of multiple dwellings on existing residents and streetscapes.		Jul-Sep 18		Council endorsed and appointed consultants at its meeting held in July 2018.  The Community Engagement Strategy was prepared and presented to Elected Members in September 2018.  Stakeholder and community engagement commenced in September 2018.		
	Quality Built Outcomes	Oct-Dec 18	<ul> <li>Engage consultants.</li> <li>Prepare and present Community Engagement Strategy to Elected Members.</li> <li>Report on outcomes of community engagement to Elected Members.</li> <li>Present draft design-led Local Planning Policy to Policy Committee/Council for consent to advertise.</li> <li>Advertise design-led Local Planning Policy.</li> <li>Present design-led Local Planning Policy to Policy Committee/Council for final adoption following advertising.</li> <li>Refer design-led Local Planning Policy to Western Australian Planning Commission for endorsement.</li> </ul>	Stakeholder and community engagement continued and included:  • A community survey  • A number of listening posts  • An industry forum  • A number of Community Design Workshops  Preliminary outcomes on stakeholder and community engagement were presented to Elected Members in November 2018.		
		Jan-Mar 19		A project update was provided to Elected Members in February and March 2019.  The Planning Framework Consultation Report was received and made available to the public in March 2019.  The consultant outputs for the new draft planning framework were received in March 2019.  A report on the new draft planning framework was prepared for Policy Committee/Council for consent to advertise.		
		Apr-Jun 19		A report on the new draft Planning Framework (including Scheme Amendment No 3 and a new local planning policy) was presented to Council in April 2019. Council deferred the matter for consideration to the May Council meeting.		✓

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
				A report on the new draft planning framework was then considered by Council at its May meeting where it was resolved that the item be referred back to the Chief Executive Officer to allow for the preparation of a separate local planning policy ahead of any formal initiation of Scheme Amendment No 3.		
Housing Opportunity Areas: Amendment to Local Planning Scheme No 3 Initiate an amendment to Local Planning Scheme No 3 to		Jul-Sep 18	<ul> <li>Engage consultants.</li> <li>Prepare and present Community Engagement Strategy to Elected Members.</li> </ul>	No actions were undertaken in the quarter as an amendment to Local Planning Scheme No 3 is dependent upon the community engagement and consultant recommendations for the project.		
include provisions which enable the City to better control the impact of multiple dwellings on existing residents and streetscapes.	Quality Built Outcomes Jan-M	Oct-Dec 18	<ul> <li>engagement to Elected Members.</li> <li>Present draft Scheme Amendment to Council for consent to advertise.</li> <li>Refer draft Scheme Amendment to the Western Australian Planning commission/EPA for consent to advertise (if required).</li> <li>Advertise draft Scheme Amendment.</li> <li>Present Scheme Amendment to Council seeking endorsement following advertising.</li> <li>Refer Scheme Amendment to the Department of Planning, Lands and Heritage for consideration by the</li> </ul>	No actions were undertaken in the quarter as an amendment to Local Planning Scheme No 3 is dependent upon the community engagement and consultant recommendations for the project.		
		Jan-Mar 19		A report on the new draft planning framework was prepared for Policy Committee/Council for consent to advertise.		
		Apr-Jun 19		A report on the new draft Planning Framework (including Scheme Amendment No 3 and a new local planning policy) was presented to Council in April 2019. Council deferred the matter for consideration to the May Council meeting.  A report on the new draft planning framework was then considered by Council at its May meeting where it was resolved that the item be referred back to the Chief		<b>√</b>

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
				Executive Officer to allow for the preparation of a separate local planning policy ahead of any formal initiation of Scheme Amendment No 3.		
State Planning Reform Implement State Government Planning Reform including:  Design WA. Liveable Neighbourhoods. Development Assessment		Jul-Sep 18		A submission on the State Government's <i>Modernising Western Australia's Planning System</i> - Green Paper was endorsed by Council and forwarded to the Western Australian Planning Commission during the quarter.  The City attended a workshop on 'Precinct Planning' which will form part of the next portion of Design WA.		
Panel Reform.  Others as required.		Oct-Dec 18		The City attended a briefing on Design WA in December 2018.		
·	Quality Built Outcomes	Jan-Mar 19	Undertake actions as required.	The City attended a further workshop on 'Precinct Planning' in February 2019.  Stage One of Design WA was released on 18 February 2019, incorporating:  • State Planning Policy (SPP) 7.0 – Design of the Building Environment; and  • SPP 7.3 – R-Codes Volume 2 – Apartments Design Review Guide.  SPP 7.0 and SPP 7.3 will take effect on 24 May 2019. In March, the City received a briefing from the Department of Planning, Lands and Heritage in relation to the impacts of Design WA.		
		Apr-Jun 19		No actions required to be undertaken in this quarter.		✓

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Priority Three Entry Statements (Arterial Roads Program) Implement the Landscape Master Plan Arterial Roads		Jul-Sep 18	<ul> <li>Complete construction for Marmion/Whitfords Avenue intersection.</li> <li>Develop landscape design works for Marmion/Hepburn Avenue intersection.</li> </ul>	Construction works were completed for the Marmion/ Whitfords Avenue intersection.  The landscape design was completed and construction of Marmion /Hepburn Avenue intersection commenced during the quarter.		
Project to provide for ongoing enhancement of verges and medians that form part of the City's major road network,	Quality Built Outcomes	Oct-Dec 18	Progress tender for landscaping works for Marmion/Hepburn Avenue intersection.	Construction was completed during the quarter ahead of schedule.		✓
<ul><li>including:</li><li>Marmion Avenue/Hepburn Avenue intersection.</li></ul>		Jan-Mar 19	Commence construction of Marmion/Hepburn Avenue intersection.	Milestones for this project were completed in the previous quarter.		
Marmion Avenue/Whitfords     Avenue intersection.		Apr-Jun 19	Complete construction of Marmion/Hepburn intersection.	Milestones for this project were completed in the second quarter.		
Leafy City Program Implement the Leafy City Program to provide shaded spaces in the urban environment through street tree	Integrated Spaces	Jul-Sep 18	Undertake tree maintenance and watering of the newly planted trees in the suburbs of Heathridge, Craigie, Beldon, Kinross, Currambine, and Padbury.	Ongoing maintenance and watering of newly planted trees continued as part of the Leafy City Program during the quarter.		
planting.		Oct-Dec 18	<ul> <li>Award tender for 2018/19 and 2019/20 tree planting.</li> </ul>	Ongoing maintenance and watering of newly planted trees continued as part of the Leafy City Program during the quarter.  The tender for the provision of tree planting, maintenance and watering services was awarded at the December 2018 Council Meeting.		
		Jan-Mar 19	Install all hardstands.	Ongoing maintenance and watering of newly planted trees continued as part of the Leafy City Program during the quarter.		
		Apr-Jun 19	Undertake tree maintenance and watering of the newly planted trees in	Tree planting in Woodvale and Heathridge was completed.		✓

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
			<ul> <li>the suburbs of Heathridge, Craigie, Beldon, Kinross, Currambine, and Padbury.</li> <li>Undertake tree planting in Woodvale and Heathridge.</li> <li>Undertake forward works for 2019/20 in Greenwood and Kingsley.</li> </ul>	Forward works for 2019/20 commenced including preparation of tree holes in paved areas and marking of tree locations.		
Whitfords Nodes Health and Wellbeing Hub Construct Whitfords Nodes Stairway and Health and Wellbeing Hub to create a fitness amenity fostering active and healthy lifestyle opportunities as well as supporting sporting events.	Oct- Integrated Spaces Jan-	Jul-Sep 18	Complete design of health and wellbeing hub subject to Lotterywest funding approval.	Design works for the Health and Wellbeing hub have been completed. The City is awaiting the outcome of a Lotterywest funding application before proceeding to tender.		
		Oct-Dec 18	<ul> <li>Advertise design and construction tender for the staircase component.</li> <li>Advertise construction tender for the health and wellbeing hub.</li> </ul>	The advertising of tenders was not progressed during the quarter pending the outcome of grant funding submissions for the project.		
		Jan-Mar 19	<ul> <li>Award design and construction tender for staircase component.</li> <li>Award construction tender for health and wellbeing hub.</li> </ul>	The City received notification of successful grant funding applications from Lotterywest (\$719k) and Sports Australia (\$500k).  A design tender for the staircase component was awarded during the quarter.  The construction tender was finalised for the Health and Wellbeing Hub and will be advertised in the fourth quarter.		
		Apr-Jun 19	Finalise staircase design.	The staircase design has been finalised.  The tender for construction will be advertised in early 2019/20.		✓

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Burns Beach Dual Use Path – Burns Beach to Mindarie		Jul-Sep 18	Undertake detailed design.	Development of the detailed design continued during the quarter.		
Construct a dual use path through the dunes between Mindarie and Burns Beach as a multi-funded project between State Government and the City of Wanneroo.		Oct-Dec 18	<ul><li>Conduct public information sessions.</li><li>Advertise tender.</li></ul>	Detailed design was completed. A clearing permit application was submitted to the Department of Water and Environmental Regulation. A Community Engagement Plan was drafted. Tender documentation was prepared for advertising in quarter three of 2018/19.		
Ir	Integrated Spaces	Jan-Mar 19	Jan-Mar 19  • Appoint contractor.  • Undertake construction.  Apr-Jun 19	A revegetation plan was submitted to Department of Water and Environmental Regulation to support the clearing permit application. The design was advertised for tender and evaluated with the contract to be awarded in the fourth quarter.		
		Apr-Jun 19		The clearing permit was approved by Department of Water and Environmental Regulation and the contract was awarded.  Construction works are scheduled to commence in the first quarter of 2019/20		✓
Beach Road Shared Path Construct bike path linking		Jul-Sep 18	Undertake detailed design.	Development of the detailed design was undertaken during the quarter.		
Warwick Train Station to Erindale Road.		Oct-Dec 18		Design continued during the quarter.		
		Jan-Mar 19	<ul> <li>Advertise tender and appoint contractor.</li> </ul>	Design works continued during the quarter. Only design funding was approved by Western Australia Bicycle Network for this financial year, construction is due to commence in 2019/20.		
		Apr-Jun 19	Design complete and approved.	Design works were completed and construction commenced during the quarter.		✓

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Jul-Sep 18	<ul> <li>Engage consultant to develop the Integrated Transport Management Strategy.</li> <li>Engage consultant for two remaining corridors in the Major Road Network Review.</li> </ul>	A consultant brief was developed during the quarter for the engagement of consultants.		
	Integrated Spaces	Oct-Dec 18	Develop Integrated Transport	Consultants were engaged to undertake the road intersection assessments of the two remaining major road corridors for the Major Road Network Review, these being Beach Road and Warwick Road.  The development of a consultant brief to undertake a parking plan has commenced. The parking plan will inform the development of the Integrated Transport Management Strategy.		
		Jan-Mar 19	<ul><li>Management Strategy.</li><li>Develop modelling for the two remaining corridors.</li></ul>	The development of a consultant brief to undertake a parking plan continued during the quarter.  Modelling of the two remaining corridors, Beach Road and Warwick Road, continued.		
		Apr-Jun 19		Modelling of the two remaining corridors, Beach Road and Warwick Road, were completed during the quarter.  Development of the Parking Management Plan, which forms part of the Integrated Transport Strategy, is scheduled to commence in the first quarter of 2019/20.		✓

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Road Safety Action Plan Implement road safety initiatives from the Road Safety Action Plan 2016-2020.  Integrated Spaces	Jul-Sep 18	Implement actions from the Road Safety Action Plan.	<ul> <li>The following actions were undertaken during the quarter:</li> <li>Engagement with Goollelal Primary School, Poynter Primary School, Prendiville College and Sorrento Primary School in relation to kiss and drive facilities, parking and traffic management concerns;</li> <li>A warden crossing application approved for Sacred Heart College on West Coast Drive;</li> <li>Commencement of the 2018/19 Traffic Count Program; and</li> <li>Traffic data for Goollelal Drive provided to the WA Police Traffic Intelligence Service.</li> </ul>			
	_	Oct-Dec 18	<ul> <li>Implement actions from the Road Safety Action Plan.</li> <li>Present update to Elected Members on achievements form the previous year against the Road Safety Action Plan.</li> </ul>	<ul> <li>An update on achievements from the previous year against the Road Safety Action Plan provided to Elected Members;</li> <li>Traffic and turning movement counts for Warwick Road and Beach Road undertaken which will also inform the Major Road Network Review as part of the development of the Integrated Transport Management Strategy;</li> <li>Engagement with Currambine Primary School in relation to school fencing requirements and public access;</li> <li>Review of existing on-street parking arrangements for Hillarys Primary School;</li> <li>Preliminary site identification initiated for grant funding submissions relating to the Blackspot and Metropolitan Regional Road Group program;</li> <li>Participation in the WALGA RoadWise Road for Ribbon for Road Safety campaign to raise awareness of the need for road safety; and</li> </ul>		

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
				Undertaking extensive traffic count surveys on a range of major roads, including Burns Beach and Ocean Reef Roads.		
		Jan-Mar 19		<ul> <li>The following actions were undertaken during the quarter:</li> <li>Discussion held with Roadwise on road safety issues;</li> <li>Engagement with Greenwood College to discuss concerns for congestion issues surrounding the school;</li> <li>Requested speed enforcement from the WA Police Traffic Intelligence Service for six roads with identified speeding issues; and</li> <li>Four road safety audits.</li> </ul>		
		Apr-Jun 19	Implement actions from the Road Safety Action Plan.	<ul> <li>Engagement with the Department of Education regarding parking issues and possible parking improvements at Woodvale Primary School, Poseidon Primary School, Beldon Primary School and Joondalup Primary School.</li> <li>Attended the Joondalup Festival to promote the Blessing of the Roads and general road safety initiatives.</li> <li>Continued the traffic count program on numerous roads within the City.</li> <li>Engaged with Roadwise on road safety issues.</li> </ul>		<b>*</b>
replace extenting lightning	City Centre	Jul-Sep 18	<ul><li>Continue construction for Stage 2.</li><li>Advertise tender for Stage 3.</li></ul>	Construction for Stage 2 continued during the quarter.  A tender for Stage 3 was also advertised during the quarter.		
	Development	Oct-Dec 18	<ul><li>Complete construction for Stage 2.</li><li>Appoint contractor for Stage 3.</li></ul>	Construction for Stage 2 was completed.		

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
enhance lighting and improve community safety.				A contractor to undertake Stage 3 works was appointed during the quarter.		
		Jan-Mar 19	Undertake construction for Stage 3.	Construction works for Stage 3 commenced this quarter. Investigative works for stages 4 and 5 commenced this quarter.		
		Apr-Jun 19		Construction works for Stage 3 continued this quarter.		✓
		Jul-Sep 18	Progress project to deliver an integrated mixed used development on	At its meeting held in August 2018, Council agreed to reject the proposal by Devwest Group Pty Ltd for the sale of Lot C of the Boas Place development unless additional information was provided.  Devwest subsequently advised that it remained interested in purchase of Lot C. The matter will be further considered by Council in the second quarter.		
		Oct-Dec 18	<ul> <li>Lot 507 Boas Avenue and Lot 496         Davidson Terrace, Joondalup.     </li> <li>Maintain liaison with State Government         relating to the provision of State         Government office accommodation             within the Joondalup City Centre             Development - Boas Place             development.     </li> <li>Progress investigations into         optimisation, space planning and             utilisation of the City's Administration     </li> </ul>	At its meeting held in November 2018, the Major Projects and Finance Committee noted that the information requested for the sale of Lot C of the Boas Place development had not been provided by Devwest Group Pty Ltd.  It was further noted that negotiations with Devwest for the sale and development of Lot C of the Boas Place development would not be progressed.  Investigations into optimisation, space planning and utilisation of the City's Joondalup Administration Building progressed.		
		Jan-Mar 19	Building.	A draft Order of Magnitude Business Case for Boas Place was received for review.  Investigations into optimisation, space planning and utilisation of the City's Joondalup Administration Building progressed.		

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Apr-Jun 19		At its meeting held on 6 May 2019, the Major Projects and Finance Committee noted the draft Order of Magnitude Business Case report and that a report on the final Order of Magnitude Business Case would be presented to Council at a future meeting.		✓
Joondalup Performing Arts and Cultural Facility Progress the development of a		Jul-Sep 18		Progress continued with a review of the project, including investigations into benchmark facilities and alternative design options, with a view to reducing the project costs.		
Performing Arts and Cultural Facility (JPACF), including the development and construction of the Jinan Gardens at Lot 1001 (3) Teakle Court, Joondalup.	City Centre Development	Oct-Dec 18	<ul> <li>Undertake actions required to progress the project in accordance with direction</li> </ul>	At its meeting held in November 2018, the Major Projects and Finance Committee noted a report detailing progress on the review of the project.  The City continued to investigate opportunities for capital funding grants and/or partnerships.		
оонцанр.		Jan-Mar 19	from Council.  Continue ongoing negotiations with stakeholders (including State and Federal Government agencies) to determine opportunities for capital funding grants and/or portugation.	The City continued to progress a revised concept for the facility, including concept design and, capital and operating cost investigations.  The City continued to investigate opportunities for capital funding grants and/or partnerships.		
		Apr-Jun 19	funding grants and/or partnerships.	At its meeting held on 21 May 2019 Council adopted a refined concept design for the purpose of progressing a business case and investigating funding opportunities. At the same meeting Council also adopted to progress the development of The Jinan Gardens as a separate project. Consultants are reviewing the original scope and project plan to progress the development of the gardens.		<b>√</b>

### **Economic Prosperity, Vibrancy and Growth**

### **Aspirational Outcome**

The City is lively and flourishing across its activity centres. It is a global City, home to a recognised industry niche that fosters local job production and promotes employment self-sufficiency.

#### CBD OF THE NORTH

For the Joondalup City Centre to be recognised as Perth's second CBD, functioning as the primary commercial centre of the North West Metropolitan Perth Region.

### Strategic initiatives

- Develop and promote a recognised industry niche that builds on existing strengths.
- Provide an efficient and integrated transport network that can support the needs of a highfunctioning City Centre.
- Support advanced technology opportunities that will foster a thriving business environment.
- Proactively target and engage industries and businesses to drive City Centre development, including large government departments and agencies.
- Pursue the construction of multi-storey car park facilities within the Joondalup City Centre to facilitate greater accessibility.

#### **ACTIVITY CENTRE DEVELOPMENT**

To have revitalised activity centres that are multi-purpose and provide for housing diversity and enhanced liveability.

#### Strategic initiatives:

- Understand local commercial needs and opportunities.
- Support the development of fresh and exciting de-centralised areas of activity.
- Facilitate increased housing density in activity centres.
- Promote the primacy of the Joondalup City Centre in the application of the activity centre hierarchy.

#### **DESTINATION CITY**

To become a "Destination City" where unique tourism opportunities and activities provide drawcards for visitors and high amenity for residents.

### Strategic initiatives:

- Actively promote and sponsor significant events and activities.
- Facilitate the establishment of major tourism infrastructure.
- Encourage diverse accommodation options.

#### REGIONAL COLLABORATION

For the City to collaborate with regional partners and stakeholders in order to maximise opportunities for the future economic growth of the North West Metropolitan Perth Region.

### Strategic initiatives:

- Undertake planning within a regional context.
- Foster strategic regional partnerships.
- Drive new employment and infrastructure opportunities on a regional scale.

#### **BUSINESS CAPACITY**

For the City's business community to have the technology and communication capability necessary to thrive within a competitive environment.

### Strategic initiatives:

- · Actively seek opportunities for improving local communication network infrastructure.
- Facilitate knowledge sharing and learning opportunities.

### **Economic Prosperity, Vibrancy and Growth** – Services and Programs

### **Services and Programs**

PROJECT STATUS	
All annual milestones completed	
On track	
Slightly behind schedule	

BUDGET STATUS	
On budget	✓
Over budget	<b>A</b>
Under budget	▼

Service/Program	Quarter	Comments	Project Status	Budget Status
Business Engagement and Communication Support and attend partner and industry events.	Jul-Sept 18	The following partner and industry events were attended by City representatives:  Edith Cowan University Business Innovation Centre — Advisory Board;  Joondalup Business Association Business Breakfast;  Joondalup Business Association Business Awards;  CCI WA Breakfast with the former Federal Treasurer Hon. Scott Morrison  City of Swan Avon Descent 2018 Corporate Family Day  International City/County Management Association Conference, Baltimore  Department of Jobs, Tourism, Science and Innovation — monthly Joondalup Innovation Hub meetings;  CEO of AustCyber roundtable meeting with ECU representatives;  Economic Development Australia — State Practitioners Network;  EduTech workshop facilitated by EduGrowth;  AustCyber Govpitch event at ECU;  ECU Innovate program launch; and  Tourism Council Tourism Conference.		
	Oct-Dec 18	<ul> <li>The following partner and industry events were attended by City representatives:</li> <li>Department of Jobs, Tourism, Science and Innovation;</li> <li>Joondalup Innovation Hub meetings;</li> <li>Department of Water and Environmental Regulation meetings to progress the department move to Joondalup;</li> <li>Economic Development Australia State Practitioners Network;</li> <li>Perth Angels "Investing in Cyber Security" masterclass at Joondalup Resort;</li> <li>ECU Business Innovation Centre Open Day;</li> </ul>		

## **Economic Prosperity, Vibrancy and Growth** – Services and Programs

Service/Program	Quarter	Comments	Project Status	Budget Status
		<ul> <li>Small Business Development Corporation Business Local and Business Station Digital Solutions workshops;</li> <li>CCI WA Roundtable "Australia-Singapore – A New Era";</li> <li>WA European Business Association event to welcome the Ambassador of the EU;</li> <li>WA - ASEAN Trade and Investment Dialogue; and</li> <li>State Innovator of the Year awards.</li> </ul>		
	Jan-Mar 19	The following partner and industry events were attended by City representatives:  • Minter Ellison Briefing on the Foreign Influence Transparency Scheme Act;  • Australian Indonesian Business Council WA Department of Foreign Affairs and Trade Round Table; and  • Innovator of the Year Launch.		
	Apr-Jun 19	The following partner and industry events were attended by City representatives:  • PricewaterhouseCoopers Federal Budget Breakfast;  • Edith Cowan University and Business Innovation Centre — Advisory Board;  • CEDA: The future for WA Health;  • Lendlease Western Australia Leaders' Breakfast;  • World Business Forum Sydney;  • Parks and Leisure Australia Awards of Excellence Ceremony;  • City of Swan 2019 Mayoral Dinner;  • ARA Awards Presentation Dinner; and  • UDIA breakfast: The Six Pillars of Smart Growth.		✓

PROJECT STATUS	
All annual milestones com	oleted
On track	
Slightly behind schedule	

BUDGET STATUS	
On budget	✓
Over budget	<b>A</b>
Under budget	▼

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Economic Development Strategy Implement the Economic Development Strategy to provide strategic direction for the promotion of economic and employment growth within the City.	CBD of the North Activity Centre Development Destination City	Jul-Sep 18	<ul> <li>Implement actions from the Economic Development Strategy.</li> <li>Conduct annual review of progress against the Economic Development Strategy and present an update to Elected Members.</li> </ul>	<ul> <li>Implementation of actions from the Economic Development Strategy continued during the quarter including:</li> <li>Implementation of the International Economic Development Activities Plan;</li> <li>Distribution of a Business Online newsletter;</li> <li>Launch of the City's new website including significant updated information and content for the new business and visitors specific user portals; and</li> <li>Preparation of a progress report against the Economic Development Strategy which will be finalised and presented to Elected Members in the second quarter.</li> </ul>		
	Regional Collaboration Business Capacity	Oct-Dec 18	Implement actions from the Economic Development Strategy.	<ul> <li>Implementation of actions from the Economic Development Strategy continued during the quarter including:</li> <li>A Progress report for the 2017/18 implementation of the Economic Development Strategy provided to Elected Members in October;</li> <li>Continued implementation of the International Economic Development Activities Plan;</li> <li>An update provided to Elected Members on International Economic Development Activities in December; and</li> <li>Distribution of two Business Online newsletters.</li> </ul>		

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Jan-Mar 19		<ul> <li>Implementation of actions from the Economic Development Strategy continued during the quarter including:</li> <li>Implementation of the International Economic Development Activities Plan;</li> <li>City representation at a formal dinner hosted by AQWA for a Chinese delegation of media production companies touring Western Australia in liaison with Legend Media;</li> <li>Discussions with the Indonesian Consulate General regarding opportunities to establish partnerships for economic exchanges within the areas of education, health and tourism;</li> <li>A City led delegation to the Cities of Jinan and Huzhou which included a visit to Shanghai to explore joint trade and tourism initiatives;</li> <li>Delivery of a Business Forum entitled Small Business Support – Start   Grow   Prosper; and</li> <li>Distribution of a Business Online newsletter.</li> </ul>		
		Apr-Jun 19		<ul> <li>Implementation of actions from the Economic Development Strategy continued during the quarter including:</li> <li>Continued implementation of the International Economic Development Activities Plan;</li> <li>Distribution of the Business Online newsletter; and</li> <li>Delivery of a second Business Forum.</li> </ul>		✓

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Attracting Investment  Implement an International Economic Development Activities Plan to attract overseas trade, talent and visitors, also incorporating activities with the City's Sister City, Jinan.  Continue promotion and implementation of the City's investment attraction Prospectus, Joondalup Has the Edge.  Develop additional investment attraction initiatives.	CBD of the North	Jul-Sep 18	Implement the International Economic Development Activities Plan in accordance with the Implementation	<ul> <li>Investment attraction activities were implemented during the quarter including:</li> <li>Two advertisements and Thought Leadership Articles published for Business News entitled Joondalup has the Cyber Edge and Joondalup has the Tourism Edge;</li> <li>A presentation and report to Elected Members on the outcomes of the June 2018 trade delegation to China;</li> <li>Facilitating the delivery of the International Solutions for Ageing Population Conference held at Joondalup Resort in September 2018 with over 100 local and international attendees.</li> </ul>		
	Destination City	Oct-Dec 18	Plan.  • Deliver investment attraction activities.	<ul> <li>Investment attraction activities were implemented during the quarter including:</li> <li>A Business News campaign on "Joondalup has the Export Edge" published in October;</li> <li>An update provided to Elected Members on the International Economic Development Plan activities;</li> <li>Council endorsement of a Jinan delegation in March 2019;</li> <li>A Perth Angels Investing in Cyber Security Masterclass held at Joondalup Resort.</li> </ul>		

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Jan-Mar 19		<ul> <li>Investment attraction activities implemented during the quarter included:         <ul> <li>Attendance at a formal dinner hosted by AQWA for a Chinese delegation of media production companies and hosted by Legend Media. The delegation consisted of key media production companies which were conducting visits to Western Australia for possible shooting locations for their films. The City also arranged tours for the Chinese delegation of tourism attractions within the City of Joondalup;</li> <li>A City led delegation to the Cities of Jinan and Huzhou which included a visit to Shanghai to explore joint trade and tourism initiatives; and</li> </ul> </li> <li>Discussions with the Indonesian Consulate General regarding opportunities to establish partnerships for economic exchanges within the areas of education, health and tourism.</li> </ul>		
		Apr-Jun 19		<ul> <li>Investment attraction activities implemented during the quarter included:         <ul> <li>A report presented on outcomes of the delegation to China (March/April 2019) to the June Council meeting.</li> </ul> </li> <li>Continued liaison with stakeholders to progress proposals resulting from the delegation to China.</li> <li>Assistance provided to the Australian Medical Association WA with a delegation to the City from the District of Wuhan.</li> </ul>		✓

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Promoting Innovation and Supporting Creativity  Promote, monitor and make improvements to THE LINK website and support the development of a future stage physical innovation hub in collaboration with Edith Cowan University (ECU).  Ensure THE LINK demonstrates the presence of knowledge and creative industries in the City of Joondalup.  Deliver the City's Innovation Fund Program.		Jul-Sep 18	<ul> <li>Promote THE LINK website.</li> <li>Make improvements to THE LINK</li> </ul>	Activities undertaken relating to the promotion of innovation and supporting creativity included:  The revision of the City's Innovation Fund which has been rebranded and promoted on the City's website;  City representatives attending the GovPitch event which was held at Edith Cowan University and facilitated by AustCyber (Federal Government); and  Regular meetings between City representatives and the Joondalup Innovation Hub with an interim Hub Manager appointed.		
	CBD of the North	Oct-Dec 18	<ul> <li>Support digital projects and initiatives within the City.</li> <li>Develop and implement digital marketing activities.</li> <li>Develop additional website collateral to highlight the City's key industries and clusters.</li> <li>Promote the Innovation Fund and evaluation of submissions.</li> </ul>	<ul> <li>Activities undertaken relating to the promotion of innovation and supporting creativity included:</li> <li>Regular meetings between City representatives and the Joondalup Innovation Hub Interim Manager focussing on cyber security activities including "Cyber Week";</li> <li>A special edition Joondalup Business Online E-Newsletter was distributed during the period promoting the Kaleidoscope Festival;</li> <li>An Innovation Fund pitch session held in November with the applicant successful in obtaining a grant from the City.</li> </ul>		
		Jan-Mar 19	<ul> <li>Promote opportunities associated with the Innovation Hub with a focus on attracting cybersecurity industries.</li> </ul>	Activities undertaken relating to the promotion of innovation and supporting creativity included:  • Meetings between City representatives and the Joondalup Innovation Hub (Cyber Security) Manager who was appointed in January;  • Promotion of the City's Innovation Fund to business and government stakeholders; and  • Meetings held with the ECU Office of Research and Innovation to discuss the future of THE LINK given a review of ECU activity in this area.		

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Apr-Jun 19		<ul> <li>Activities undertaken relating to the promotion of innovation and supporting creativity included:</li> <li>Meetings between City representatives and the Joondalup Innovation Hub (Cyber Security) Manager.</li> <li>Promotion of the City's Innovation Fund to business and government stakeholders at the June Business Forum.</li> <li>Liaison with the ECU Office of Research regarding the discontinuation of THE LINK.</li> </ul>		✓
Growing Business – Edith Cowan University Business		Jul-Sep 18	Attend quarterly ECUBIC Board meetings.	Two ECUBIC Advisory Board meetings were attended during the quarter.		
and Innovation Centre Support the operation of the Edith Cowan University Business and Innovation Centre	Business Capacity CBD of the North Activity Centre Development	Oct-Dec 18	<ul> <li>Actively promote initiatives arising from participation and support of the Joondalup Learning Precinct and the Edith Cowan University Business and Innovation Centre.</li> <li>Partner with ECUBIC to deliver relevant</li> </ul>	No ECUBIC Board meetings were held during the quarter.  A number of workshops were held at ECUBIC during the period including an Open Day.		
(ECUBIC) through membership of the Board of Management and attendance at Board		Jan-Mar 19		No ECUBIC Board meetings were held during the quarter.		
Meetings.		Apr-Jun 19	training programs for Small to Medium Enterprises (SMEs).	City officers attended a ECUBIC Advisory Board meeting during the quarter.		✓
Growing Business and Regional Collaboration –	Business Capacity CBD of the	Jul-Sep 18		City representatives attended a Joondalup Learning Precinct Board meeting during the quarter.		
Joondalup Learning Precinct (JLP) Actively participate in JLP		Oct-Dec 18	Attend Joondalup Learning Precinct Board Meetings.	City representatives attended a Joondalup Learning Precinct Board meeting during the quarter.		
Board Meetings and ongoing JLP activities.	North Activity Centre	Jan-Mar 19	Actively promote initiatives arising from participation and support of the JLP.	City representatives attended a Joondalup Learning Precinct Board meeting during the quarter.		
	Development	Apr-Jun 19		No Joondalup Learning Precinct Board meeting was held during the quarter.		✓

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Building Capacity - Business Engagement and Communication  • Engage with the business community through delivery of Business Forums, business workshops, and the quarterly e-newsletter in	Capacity CBD of the	Jul-Sep 18	<ul> <li>Deliver quarterly online e-newsletter.</li> <li>Liaise with the JBA as required.</li> <li>Deliver business workshops.</li> <li>Maintain SBFLG status through the provision of a progress report against KPIs to the SBDC.</li> </ul>	A Joondalup <i>Business Online</i> e-newsletter was distributed during the quarter.  Engagement with the JBA occurred during the quarter including City representatives attending the JBA Business Awards.  A number of business workshops were delivered by Business Station and other service provider partners including Edith Cowan University.  The SBFLG progress report for January to June 2018 was forwarded to the SBDC.		
conducted in 2016/17.  Liaise with the Joondalup Business Association (JBA) regarding relevant projects.  Participate in the Small Business Development Corporation (SBDC) on	Development	Oct-Dec 18	<ul> <li>Deliver quarterly e-newsletter.</li> <li>Deliver Business Forum.</li> <li>Liaise with the JBA as required.</li> <li>Deliver business workshops.</li> </ul>	Two Joondalup <i>Business Online</i> e-newsletters were distributed during the quarter.  A Business Forum was not held during the quarter. A Business Forum will be conducted in the third quarter of 2018/19.  Ongoing liaison with JBA occurred this quarter.		

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Business Friendly Local Government (SBFLG) initiative.				A Joondalup Business online e-newsletter was distributed during in February 2019 which included articles on the upcoming Business Forum, a Parking Survey, Joondalup Festival, Rates Prize Sponsorship Opportunities and promotion of upcoming business workshops.		
		Jan-Mar 19	<ul><li>Deliver quarterly online e-newsletter.</li><li>Liaise with the JBA as required.</li></ul>	A Business Forum was held on 21 March 2019 entitled Start   Grow   Prosper. David Eaton, WA Small Business Development Commissioner and CEO of the Small Business Development Corporation delivered the keynote address.		
			Delivery business workshops.	Ongoing communication was conducted with the JBA as required.		
				The SBFLG progress report for July to December 2018 was forwarded to the SBDC.		
				City representatives liaised with the Department of Water and Environmental Regulation (DWER) to assist with the transition to Joondalup and orientation for DWER employees.		

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Apr-Jun 19	<ul> <li>Deliver quarterly e-newsletter.</li> <li>Deliver Business Forum.</li> <li>Liaise with the JBA as required.</li> <li>Deliver business workshops.</li> <li>Maintain SBFLG status through the provision of a progress report against KPIs to the SBDC.</li> </ul>	A Joondalup <i>Business Online</i> e-newsletter was distributed during the quarter.  Engagement with the JBA occurred during the quarter including meeting to discuss planning related issues.  A number of business workshops were delivered by Business Station and other service provider partners including Edith Cowan University.  A Business Forum was held on 27 June 2019 entitled Sharing our Prosperity. The Western Australian Premier, The Hon Mark McGowan, provided the keynote address.  The SBFLG progress report for January to June 2019 has been progressed.  The development of an age-friendly business toolkit and promotional video was undertaken.		✓
Building Capacity and Future Workforce Assist agencies and organisations in the development and promotion of capacity building programs and activities for local businesses, the existing workforce and the future workforce.	Business	Jul-Sep 18		The City assisted partner service providers through promotion of programs in the <i>Joondalup Business Online E-Newsletter</i> and the addition of business support events to the City's new website.		
	Activity Centre Development	Oct-Dec 18	Identify opportunities to assist key stakeholder agencies and organisations with program delivery.	The City assisted partner service providers through promotion of their programs in <i>Joondalup Business Online E-Newsletters</i> and the inclusion of information about business support events on the City's website.		
		Jan-Mar 19		The City assisted partner service providers through promotion of their programs in Joondalup Business Online E-Newsletters and the inclusion of information about business support events on the City's website.		

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Apr-Jun 19	The City assisted partner service providers through promotion of programs in the Joondalup Business Online E-Newsletter and the addition of business support events to the City's new website.		<b>√</b>	
				The June Business Forum also included an area for displays where business support providers were able to promote services to attendees.		

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Attracting Investment - Tourism Promotion  • Support the development of a Sunset Coast annual holiday planner with Experience Perth.  • Develop and implement new strategic marketing activities to promote tourism opportunities and events.	Destination City	Jul-Sep 18	<ul> <li>Develop Perth Sunset Coast Holiday Planner.</li> <li>Develop new strategic marketing activities to promote tourism.</li> </ul>	<ul> <li>Tourism promotion activities for the quarter included:</li> <li>Planning for the 2019 Sunset Coast Holiday Planner in collaboration with Destination Perth and the Cities of Stirling and Wanneroo;</li> <li>A Facebook campaign promoting the Sunset Coast for the UK market delivered by Destination Perth;</li> <li>Commencing the development of an Explore Joondalup publication;</li> <li>The showcasing of the Sunset Coast Holiday Planner by Destination Perth at the Malaysian Association of Tours and Travel Agents (MATTA) Fair in Kuala Lumpur and the National Association of Travel Agents Singapore (NATAS) Fair in Singapore.</li> </ul>		
		Oct-Dec 18	Develop and distribute Perth Sunset Coast Holiday Planner.	<ul> <li>Tourism promotion activities for the quarter included:</li> <li>The finalisation of the 2019 Sunset Coast Holiday Planner in collaboration with Destination Perth and the Cities of Stirling and Wanneroo;</li> <li>The finalisation of the Explore Joondalup brochure and distribution to tourism operators in the City;</li> <li>The commissioning of Sports Marketing Australia to conduct a Capability and Capacity Assessment of City facilities to determine potential sporting related events that the City could attract to boost visitor attraction;</li> <li>A Joondalup Tourism Stakeholder Group meeting held with Perth Convention Bureau delivering a presentation on the value of attracting conferences to Western Australia; and</li> <li>The updating of the City's Visitor information on the website.</li> </ul>		

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Jan-Mar 19	<ul> <li>Distribute Perth Sunset Coast Holiday Planner.</li> <li>Implement new tourism marketing activities.</li> </ul>	<ul> <li>Tourism promotion activities for the quarter included:</li> <li>The 2019 Sunset Coast Holiday Planner continued to be distributed during the quarter.</li> <li>A tourism video and brochure were developed for the Asian market and promoted during the March China 2019 delegation.</li> <li>Further discussions were held with Sports Marketing Australia regarding the delivery of a Capability and Capacity Assessment of City facilities to determine potential sporting related events that the City could attract to boost visitor attraction. This is expected to be delivered in April.</li> <li>The updating of the City's Visitor information on the website.</li> </ul>		
		Apr-Jun 19	Implement new tourism marketing activities.	<ul> <li>Tourism promotion activities for the quarter included:</li> <li>Planning for 2020 regional tourism promotions in collaboration with the Cities of Wanneroo and Stirling and Destination Perth;</li> <li>Receipt of the draft Sports Marketing Australia Capability and Capacity Assessment of City facilities to determine potential sporting related events that the City could attract to boost visitor attraction; and</li> <li>The updating of the City's visitor information on the City's website.</li> </ul>		✓

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status		
Regional Collaboration – Regional Economic Development Support a regional approach to economic development through engagement with State Government and the City of Wanneroo.	Regional Collaboration	Jul-Sep 18		Meetings with Edith Cowan University and the Department of Jobs, Tourism, Science and Innovation were held during the quarter to further the development and implementation of the Joondalup Innovation Hub focussing on Cybersecurity.  The City partnered with the Cities of Wanneroo and Stirling in the scoping of the 2019 Sunset Coast Holiday Planner.				
		on Oct-Dec 18			Meetings with Edith Cowan University and the Department of Jobs, Tourism, Science and Innovation were held during the quarter to further the development and implementation of the Joondalup Innovation Hub focussing on Cybersecurity.			
			Progress economic development initiatives and partnership projects.	The City partnered with the Cities of Wanneroo and Stirling in completing the 2019 Sunset Coast Holiday Planner during the quarter.				
						As a joint project, the Cities of Joondalup and Wanneroo have commissioned Sports Marketing Australia to conduct a Capability and Capacity Assessment of their facilities to determine potential sporting related events that the two local governments could attract to boost visitor attraction.		
		Jan-Mar 19		Discussions were held between the Cities of Joondalup and Wanneroo regarding the commissioned Sports Marketing Australia Capability and Capacity Assessment of facilities within both local governments for potential sporting related events to promote visitor attraction.  Ongoing liaison occurred between the Cities of Joondalup and Wanneroo in relation to tourism initiatives.				

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Apr-Jun 19		Further discussions were held between the Cities of Joondalup and Wanneroo regarding the commissioned Sports Marketing Australia Capability and Capacity Assessment of facilities within both local governments for potential sporting related events to promote visitor attraction.  Ongoing liaison occurred between the Cities of Joondalup and Wanneroo in relation to tourism initiatives.  Meetings with Edith Cowan University were held during the quarter to further the development and implementation of the Joondalup Innovation Hub focussing on Cybersecurity.		✓
Significant Event – Kaleidoscope 2018  Deliver Kaleidoscope in the Joondalup City Centre as part of a 3-year program to attract visitors, enhance tourism and stimulate the local economy.		Jul-Sep 18	Progress development of the 2018 event, Kaleidoscope, in partnership with Mellen Events.	Media partners SevenWest, Nova and Community Newspaper Group were appointed for the 2018 Kaleidoscope event. A marketing campaign began and included a feature story on Seven News and promotion on social media. Kaleidoscope secured two sponsors for the 2018 event, Lakeside Joondalup Shopping City (\$60,000) and Synergy (\$50,000).		
	Destination City	Oct-Dec 18	<ul><li>Finalise development of 2018 event.</li><li>Deliver event.</li></ul>	The 2018 Kaleidoscope event was held, with more than 115,000 people attending over four evenings. Of the attendees surveyed, 95% reported they would recommend the event to others.  The returned value on the PR campaign was excellent, with \$1,849,704 worth of media coverage generated for the City and the event. An economic impact assessment estimated an increase to the Gross Regional Product in the City of Joondalup of \$2,601,944 as a direct result of the event.		

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Jan-Mar 19	Evaluate outcomes of the 2018 event.	A report has been prepared on the 2018 Kaleidoscope event, which includes analysis of the outcomes against the KPIs set for the event.  A discussion paper on future events was also prepared as the three-year contract with Mellen Events to deliver the event has now concluded.		✓
Ocean Reef Marina Develop and obtain approval for the Ocean Reef Marina Local Structure Plan and Business Case and progress the Ocean Reef Marina up to construction and activation. (NOTE: Activities are subject to the decisions of the State Government and the potential implementation of the project by LandCorp.)		Jul-Sep 18		Activities undertaken to progress the Ocean Reef Marina project included:  Planning and environmental approvals progressed; A review of the concept plan design; and Further stakeholder engagement.		
	Destination City	Oct-Dec 18	Undertake activities as agreed between the City and LandCorp consistent with the Memorandum of Understanding to progress the project.	Activities undertaken to progress the Ocean Reef Marina project included:  Planning and environmental approvals progressed; Presentation of the refined concept plan to the on-site clubs and the community; A Community Open Day; and The establishment, by the Government Steering Committee, of the Public Realm Community Reference Group.		

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Jan-Mar 19		<ul> <li>The following activities were undertaken to progress the Ocean Reef Marina project.</li> <li>The Environmental Protection Authority (EPA) recommended that the Ocean Reef Marina proposal is environmentally acceptable and could proceed with strict conditions.</li> <li>Three submissions were received by EPA Services during the appeals period relating to the above.</li> <li>The Western Australia Planning Commission formally considered the MRS Amendment and the City (together with LandCorp) made a deputation to the Commission in support of the amendment.</li> <li>The Business Planning process for the Ocean Reef Sea Sports Club and Whitfords Volunteer Sea Rescue Group commenced.</li> <li>The Government Steering Committee met on one occasion during the quarter.</li> <li>The City continued to assist Landcorp to progress the project in accordance with LandCorp's timeline.</li> </ul>		

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Apr-Jun 19		<ul> <li>The following activities were undertaken to progress the Ocean Reef Marina project.</li> <li>Responses to the appeals received regarding the Environmental Protection Authority's recommendation that the proposal was environmentally acceptable were provided to the Appeals Convenor.</li> <li>Draft Business Cases for the Ocean Reef Marina Sea Sports Club and Whitfords Volunteer Sea Rescue Group were received and reviewed.</li> <li>The Government Steering Committee met during the quarter.</li> <li>A Project Status Report was presented to the Major Projects and Finance Committee at its meeting held on 6 May 2019.</li> </ul>		✓
Establishment of Cafes, Kiosks and Restaurants – Pinnaroo Point, Hillarys		Jul-Sep 18		The City continued to liaise with the Department of Planning Lands and Heritage to facilitate a Crown Land lease for the facility at Pinnaroo Point.		
Progress the establishment of high quality, environmentally sustainable café and kiosk facilities on identified sites owned or managed by the City.	D. 15 15 01	Oct-Dec 18	Facilitate the development of facilities	The City continued to negotiate with the Department of Planning Lands and Heritage to facilitate a Crown Land lease and with Rock (WA) Pty Ltd trading as White Salt on a sublease for the facility at Pinnaroo Point.		
owned of managed by the Oity.	Destination City  Jar	Jan-Mar 19	at Pinnaroo Point.	In-principle agreement has been reached between the City and the Department of Planning, Lands and Heritage on the key terms of the Crown Land Lease.  The City continued to negotiate with Rock (WA) Pty Ltd trading as White Salt on a sublease.		
		Apr-Jun 19		The City continued to negotiate with Rock (WA) Pty Ltd trading as White Salt on a sublease.		✓

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Establishment of Cafes, Kiosks and Restaurants – Burns Beach Progress the establishment of		Jul-Sep 18	<ul> <li>Progress the design process for a new food and beverage facility at Burns Beach.</li> <li>Continue negotiations with the State</li> </ul>	The City engaged an architect during the quarter to design a new café/restaurant facility at Burns Beach.		
high quality, environmentally sustainable café and restaurant facilities on identified sites owned or managed by the City.	Destination City	Oct-Dec 18	<ul> <li>Government to secure land tenure for a facility at Burns Beach.</li> <li>Progress the actions required to identify an operator for a food and beverage business at the facility.</li> </ul>	At its meeting held in November 2018, the Major Projects and Finance Committee noted the concept design presentation and project status report.		
	Destination City	Jan-Mar 19  Progress the of food and bever Beach.  Continue action	Continue actions to identify an operator	The City continued to progress the concept design for the café/restaurant facility at Burns Beach.		
		Apr-Jun 19	<ul> <li>for a food and beverage business at the facility.</li> <li>Commence the process to identify the relevant contractors required for the construction of a new facility.</li> </ul>	The City commenced the design development stage of the project.		✓
Establishment of Cafes, Kiosks and Restaurants –		Jul-Sep 18		No further progress was made on this project during the quarter.		
Neil Hawkins Park and other Locations Progress the establishment of high quality, environmentally sustainable café and restaurant	Destination City	Oct-Dec 18	Continue to undertake investigations into the potential for the development of a café/kiosk at Neil Hawkins Park.	No further progress was made on this project during the quarter.  Actions to advance the project will take place following further progress on the Pinnaroo Point and Burns Beach projects.		

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
facilities on identified sites owned or managed by the City.		Jan-Mar 19		No further progress was made on this project during the quarter.  Actions to advance the project will take place following further progress on the Pinnaroo Point and Burns Beach projects.		
		Apr-Jun 19	<ul> <li>Continue to undertake investigations into the potential for the development of a café/kiosk at Neil Hawkins Park.</li> <li>Present a report to Elected Members on the outcomes of the investigations.</li> </ul>	No further progress was made on this project during the quarter.  Actions to advance the project will take place following further progress on the Pinnaroo Point and Burns Beach projects.		<b>√</b>

#### **The Natural Environment**

#### **Aspirational Outcome**

The City is a global leader in adaptive environmental management. It works closely with the community to protect and enhance the natural environment, while celebrating and showcasing its natural assets to the world.

#### **ENVIRONMENTAL RESILIENCE**

To continually adapt to changing local environmental conditions.

#### Strategic initiatives:

- Understand the local environmental context.
- Identify and respond to environmental risks and vulnerabilities.
- Demonstrate current best practice in environmental management for local water, waste, biodiversity and energy resources.

#### COMMUNITY INVOLVEMENT

To build a community that takes ownership of its natural assets and supports their ongoing preservation and conservation.

#### Strategic initiatives:

- Elevate community awareness regarding its impact on the natural environment.
- Ensure that community behaviours and attitudes are continually adapting to achieve global and local environmental targets.
- Facilitate active involvement from the community in preserving and enhancing the natural environment.

#### ACCESSIBLE ENVIRONMENTS

To develop an appreciation for local natural assets by providing appropriate access to natural areas.

#### Strategic initiatives:

- Promote significant local natural areas.
- Build an effective interface between humans and the natural environment.
- Immerse learning opportunities within the natural environment.
- Obtain appropriate recognition for our natural areas.

#### **ENVIRONMENTAL LEADERSHIP**

To embrace learning opportunities on an international scale and continuously lead by example in our application of new knowledge.

#### Strategic initiatives:

- Demonstrate leadership in environmental enhancement and protection initiatives.
- Promote environmental scholarship and effective environmental management practices to a global audience.
- Actively support local environmental research initiatives.

PROJECT STATUS	
All annual milestones completed	
On track	
Slightly behind schedule	

BUDGET STATUS							
On budget	✓						
Over budget	<b>A</b>						
Under budget	▼						

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Environment Plan 2014-2019 Implement the Environment Plan to provide strategic direction in the delivery of environmental initiatives within the City.		Jul-Sep 18	Implement actions from the Environment Plan.	Implementation of the Environment Plan continued including planning for the delivery of 2018/19 Environmental Education Program and reviewing the Environmental Plans within the Environmental Framework.		
	Resilience Accessible Environments Community Involvement Environmental Leadership Jan-Mar 19	Resilience	<ul> <li>Conduct an annual review of progress against the Environment Plan and present an update to Elected Members.</li> <li>Implement actions from the Environment Plan.</li> </ul>	An annual review of the Environment Plan was undertaken and an update on progress made against the Environment Plan and Key Performance Indicators was provided to Elected Members.  Implementation of the Environment Plan continued including the delivery of initiatives from the 2018/19 Environmental Education Program.		
		Jan-Mar 19	<ul> <li>Implement actions from the Environment Plan.</li> <li>Commence preparations for the</li> </ul>	<ul> <li>Implementation of the projects within the Environment Plan continued including:</li> <li>Delivery of the Environmental Education Program which included a Noongar Coastal Tour and "Bike Dr" event as part of Bike Week 2019; and</li> <li>Continued delivery of projects from other environmental plans within the City's Environmental Framework.</li> </ul>		<b>√</b>
		Apr-Jun 19	development of a new Environment Plan.	<ul> <li>Implementation of projects within the Environment Plan continued including:</li> <li>Delivery of the Environmental Education Program which included a Noongar Cultural Bushland Tour at Craigie Bushland and a Food Gardens Seminar.</li> </ul>		✓

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
				Continued delivery of projects from other environmental plans within the City's Environmental Framework.		
Climate Change Strategy 2014-2019 Implement the Climate Change Strategy to address climate change mitigation and adaptation across the organisation and the community to build resilience against the impacts of climate change.	Environmental Resilience Accessible Environments Community Involvement Environmental Leadership	Jul-Sep 18  Oct-Dec 18	<ul> <li>Implement actions from the Climate Change Strategy.</li> <li>Conduct an annual review of progress against the Climate Change Strategy for 2017/18 and present an update to Elected Members.</li> </ul>	<ul> <li>Implementation of the projects within the Climate Change Strategy continued including:</li> <li>A successful funding application for the sand bypassing project;</li> <li>Reporting on the 2017/18 Coastal Monitoring Program;</li> <li>Compilation of annual data for energy consumption, greenhouse gases and renewable energy; and</li> <li>The progression of an annual review of the Climate Change Strategy.</li> <li>Implementation of the projects within the Climate Change Strategy continued including:</li> <li>Progression of the Coastal Adaptation Planning and Implementation Project;</li> <li>Monitoring of energy consumption, greenhouse gases and renewable energy through the Planet Footprint Program; and</li> <li>Progressing the Sand Bypassing Project.</li> <li>An annual review of the 2017/18 implementation actions against the Climate Change Strategy was completed including collation of consumption data. An update on progress was provided to Elected Members.</li> </ul>		
		Jan-Mar 19	Implement actions from the Climate Change Strategy.	Implementation of projects within the Climate Change Strategy continued including:  Continuation of the Coastal Adaptation Planning and Implementation Project;		

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
				<ul> <li>Monitoring of energy consumption, greenhouse gases and renewable energy through the Planet Footprint Program; and</li> <li>Finalising the Sand Bypassing Project.</li> </ul>		
		Apr-Jun 19		<ul> <li>Implementation of projects within the Climate Change Strategy continued including:</li> <li>Review and finalisation of the 2018/19 Coastal Monitoring Program;</li> <li>Quarterly reviews of energy consumption and greenhouse emissions through the Planet Footprint Program; and</li> <li>Providing a display at the Joondalup Festival on the Climate Change Strategy, predicted climate change and actions to adapt to climate change.</li> </ul>		✓
specific adaptation plans to address hazard and risk along the City's coastal zone.  Resilier Accessi Environ Community Involver Environ	Environmental Resilience	Jul-Sep 18	Develop a Coastal Hazard Risk     Management Adaptation Plan for the	The City has appointed consultants to prepare the Coastal Hazard Risk Management Adaptation Plan.  Initial research is being undertaken to inform the Plan.  The Coastal Values Survey Outcomes report was finalised with the results released to the community.		
	Accessible Environments Community Involvement	Oct-Dec 18	entire coastline including: <ul> <li>Appointment of consultants; and</li> <li>Community consultation as required, in accordance with State</li> </ul>	Continued progress was made against the Coastal Adaptation Planning and Implementation Project including liaison with consultants on the development of the Coasta Hazard Risk Management Adaptation Plan		
	Environmental Leadership	Jan-Mar 19	Planning Policy 2.6	Continued progress was made against the Coastal Adaptation Planning and Implementation Project including:  Ongoing liaison with consultants on the development of the Coastal Hazard Risk Management Adaptation Plan; and		

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
				Drafting of a grant application for the 2019/20 Coastal Monitoring Program under the Department of Transport's Coastal Adaptation Protection Grants.		
		Apr-Jun 19		Continued progress was made against the Coastal Adaptation Planning and Implementation Project including liaison with consultants on the development of the Coastal Hazard Risk Management Adaptation Plan. This Project will be completed in 2019/20.		✓
Ocean Reef Foreshore Management Plan Develop a management plan	Environmental	Oct-Dec 18	Conduct Flora and Fauna Survey.	The flora survey was completed, and the fauna survey is due to be completed in the third quarter of 2018/19.		
for Ocean Reef Foreshore to	Resilience Environmental	Jan-Mar 19		The fauna survey was completed during the quarter.		
guide the environmental management of the coastal foreshore area.	Leadership	Apr-Jun 19	Commence development of draft Management Plan.	The draft Ocean Reef Foreshore Management Plan was developed during quarter.		✓
Craigie Bushland Management Plan Finalise a management plan for Craigie Bushland, Craigie, for the environmental management	F	Jul-Sep 18	<ul> <li>Present Plan to Council seeking endorsement following community consultation.</li> <li>Implement Plan.</li> </ul>	The Craigie Bushland Management Plan was endorsed by Council at its meeting held on August 2018.  Implementation of actions were included into the 2018/19 natural areas maintenance scheduling.		
of the bushland area.	Resilience Community Involvement Environmental Leadership Ja	Oct-Dec 18		Implementation actions included the continuation of weed management in accordance with the Craigie Bushland Management Plan.		
		Jan-Mar 19	Implement Plan.	Implementation actions included the continuation of weed management in accordance with the Craigie Bushland Management Plan.		
		Apr-Jun 19		Implementation actions included the continuation of weed management and fauna management in accordance with the Craigie Bushland Management Plan.		✓

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Pathogen Management Plan 2018-2028 Implement actions to reduce the risk of introducing and spreading pathogens by establishing the level of risk within vegetated areas of the City and commence a review of the Plan.		Oct-Dec 18		<ul> <li>Implementation of actions from the Pathogen Management Plan included:         <ul> <li>The appointment of a consultant to undertake the Pathogen Treatment Program;</li> <li>The appointment of a consultant to undertake the Pathogen Mapping and Sampling Program; and</li> <li>A review of the 2017 multispectral imagery data analysis to inform on-ground management of pathogens.</li> </ul> </li> </ul>		
	Environmental Resilience Community Involvement Environmental Leadership		<ul> <li>Implementation of actions from the Pathogen Management Plan included:</li> <li>Continued treatment in parks and natural areas as part of the Pathogen Treatment Program;</li> <li>Receipt of the draft report for the 2018/19 Pathogen Mapping and Sampling report; and</li> <li>Provision of advice in regard to pathogen management for developments occurring within the City.</li> </ul>			
		Jan-Mar 19		<ul> <li>Implementation of actions from the Pathogen Management Plan included:         <ul> <li>Receipt of the report on pathogen treatment in parks and natural areas as part of the Pathogen Treatment Program;</li> <li>Receipt of the final report for the 2018/19 Pathogen Mapping and Sampling; and</li> <li>Ongoing provision of advice in regard to pathogen management for projects occurring within the City.</li> </ul> </li> </ul>		

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Apr-Jun 19		<ul> <li>Implementation of actions from the Pathogen Management Plan included:</li> <li>Ongoing provision of advice in regard to pathogen management for projects occurring within the City and to other local governments.</li> <li>Mapping and dissemination of pathogen treatment information throughout the organisation.</li> <li>Continued involvement in the Dieback Working Group Basic Raw Materials sub-committee.</li> </ul>		✓
Natural Area Management Plans and Key Performance Indicators Conduct review of adopted Management Plans and monitor and report on Natural Area Key Performance Indictors in natural areas with adopted management plans to ascertain whether current management practices are leading to positive outcomes.	Environmental Resilience Community Involvement Environmental Leadership	Jul-Sep 18	<ul> <li>Conduct an annual review of progress against the existing adopted Natural Area Management Plans including reporting on the Natural Area Key Performance Indicators and present an update to Elected Members.</li> <li>Commence a review of the Warwick Open Space Bushland Management Plan, including the floristic survey of the site to provide updated vegetation condition.</li> </ul>	An annual review of Natural Area Management Plans for major conservation areas was completed. Reporting on the Natural Area Key Performance Indicators have also been completed. Information will be provided to Elected Members in the second quarter.  A review of the Warwick Open Space Management Plan has commenced with consultants being appointed to undertake the floristic survey of the site to provide the updated vegetation condition.  A Request for Quotation for engaging a consultant to undertake the User Survey at Shepherds Bush was completed and a consultant was appointed. The survey will be completed in the second quarter.		
		Oct-Dec 18	<ul> <li>Develop Shepherds Bush User Survey Request for Quotation and engage consultant to undertake survey and reporting.</li> </ul>	<ul> <li>Information regarding the annual review of Natural Area Management Plans and the Natural Area Key Performance Indicators was provided to Elected Members.</li> <li>The review of the Warwick Open Space Management Plan has continued with consultants undertaking the</li> </ul>		

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
				<ul> <li>floristic survey at the reserve. The draft report will be reviewed in the next quarter.</li> <li>The Shepherds Bush user survey was completed by the consultant with a report being provided to the City.</li> <li>Information on the outcomes of the survey will be provided to Elected Members in the third quarter of 2018/19.</li> </ul>		
		Jan-Mar 19		<ul> <li>Actions undertaken this quarter included:</li> <li>The receipt of the final Warwick Bushland Flora Survey Report.</li> <li>Analysis of the vegetation condition change at Warwick Bushland from 2012 to 2018.</li> <li>The continued review of the Warwick Open Space Bushland Management Plan.</li> </ul>		
		Apr-Jun 19	<ul> <li>Continue the review of Warwick Open Space Bushland Management Plan, including the floristic survey of the site to provide updated vegetation condition.</li> <li>Review the results of the Shepherds Bush User Survey report and provide results to Elected Members.</li> </ul>	The Warwick Open Space Bushland Management Plan five yearly review was completed, including updating implementation actions for the next five years and analysis of the change in vegetation condition.  The results of the Shepherds Bush User Survey were reviewed and provided to Elected Members and the Friends of Shepherds Bush Reserve in April.		✓

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Bushfire Risk Management Plan Implement a Bushland Fire Management Plan to provide an ongoing strategic approach to the management of natural areas in order to reduce the incidence of fire.	an Inplement a Bushland Fire Inplement a Bushland Fire In anagement Plan to provide In ongoing strategic approach Ithe management of natural Iterative eas in order to reduce the	Jul-Sep 18	<ul> <li>Implement actions from the Bushfire Risk Management Plan.</li> <li>Conduct annual review of achievements from the Bushfire Risk Management Plan and provide a report to Elected Members.</li> <li>Submit annual report on achievements to the Office of Bushfire Risk Management (OBRM).</li> </ul>	<ul> <li>The following actions were completed during this quarter:</li> <li>A review of the City's Firebreak Notice;</li> <li>A review of the City's bushfire related correspondence;</li> <li>A review of the City's restricted burning times;</li> <li>A review of the firebreak inspection procedure;</li> <li>A review of the fuel assessment procedure;</li> <li>Creation of the City's Bushfire Mitigation Framework;</li> <li>A request made for funding from the DFES Emergency Services Levy for bushfire mitigation works;</li> <li>Commencement of the annual review of achievements from the Bushfire Risk Management Plan. Information will be provided to Elected Members in the second quarter.</li> <li>Commencement of the annual report on achievements to be sent to the Office of Bushfire Risk Management (OBRM), including the Bushfire Risk Management System Treatment Schedule. The report will be submitted to OBRM in the second quarter.</li> </ul>		
		Oct-Dec 18	Implement actions from the Bushfire Risk Management Plan.	<ul> <li>The following actions were completed during this quarter:</li> <li>On-ground trial of a new firebreak inspection procedure;</li> <li>Additional bushfire mitigation works undertaken in liaison with Department of Fire and Emergency Services (DFES);</li> <li>Ongoing stakeholder liaison, including DFES, OBRM and the Department of Biodiversity, Conservation and Attractions in relation to Bushfire Risk Management System (BRMS) Treatment Schedule, bushfire mitigation works and actions, and community education;</li> </ul>		

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
				<ul> <li>Further investigation and collaboration regarding a Hazard Reduction Burning Program between DFES and the City;</li> <li>Request for ongoing DFES funding for bushfire mitigation works/actions;</li> <li>Representing the City on the Local Emergency Management Committee on bushfire related matters within the City; and</li> <li>Two updates provided to Elected Members on progress of the Bushfire Risk Management Plan actions.</li> </ul>		
		Jan-Mar 19		<ul> <li>The following actions were completed during this quarter:</li> <li>Continued collaboration with DFES regarding bushfire mitigation activities.</li> <li>Successful DFES Emergency Services Levy Funding application for \$107,660.</li> <li>Bushfire Risk Management System (BRMS) Treatment Schedule submitted to OBRM in February 2019.</li> <li>Pathogen Green Card training completed.</li> </ul>		
		Apr-Jun 19		<ul> <li>The following actions were completed during this quarter:</li> <li>Continued collaboration with DFES regarding bushfire mitigation activities.</li> <li>Bushfire mitigation works completed.</li> <li>Hazard Reduction (Grass Tree) Burning Program noted by Council in April 2019.</li> <li>City representation on the Local Emergency Management Committee on bushfire related matters within the City.</li> </ul>		✓

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Yellagonga Integrated Catchment Management Plan 2015-2019 Implement the Yellagonga Integrated Catchment Management Plan (YICM) in		Jul-Sep 18	Implement Projects from the YICM Plan.	Implementation of the YICM Plan projects continued in accordance with the Implementation Schedule including drafting of the Request for Quotation for the Yellagonga Water Quality Monitoring Program. An annual review of the Plan has been undertaken and information will be presented to Elected Members in the second quarter.		
partnership with the City of Wanneroo and the Department of Parks and Wildlife.	Environmental Resilience Accessible Environments Community Involvement Environmental Leadership	Oct-Dec 18	<ul> <li>Implement Projects from the YICM Plan.</li> <li>Present report to Elected Members on progress against the YICM Plan.</li> </ul>	<ul> <li>Implementation of the YICM Plan has continued during the quarter with the following projects undertaken:</li> <li>Agreement on the parameters for the Water Quality Monitoring and Improvement Program with ECU;</li> <li>Planning for weed control and revegetation for the Northern Yellagonga Regional Park Revegetation Project;</li> <li>Delivered a Noongar Coastal Tour at Hillarys Beach in February 2019.</li> <li>Liaison with Birdlife WA regarding the Connecting Urban Communities Project; and</li> <li>An annual review of the progress made in implementing the YICM Plan for 2017/18 completed and information provided to Elected Members.</li> </ul>		
		Jan-Mar 19	Implement Projects from the YICM Plan.	<ul> <li>The following actions were undertaken in line with the YICM Plan:</li> <li>Continuation of the Water Quality Monitoring and Improvement Program with Edith Cowan University;</li> <li>Continued planning for weed control and revegetation for the Northern Yellagonga Regional Park Revegetation Project; and</li> <li>Delivery of a community workshop under the Birdlife WA Connecting Urban Communities Project.</li> </ul>		

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Apr-Jun 19		<ul> <li>The following actions were undertaken in line with the YICM Plan:</li> <li>Finalisation of the Water Quality Monitoring and Improvement Program with Edith Cowan University; and</li> <li>Implementation of weed control and revegetation for the Northern Yellagonga Regional Park Revegetation Project.</li> </ul>		✓
Landscape Master Plan 2009- 2019 Eco-Zoning and Hydro- Zoning in Parks Juniper Park, Duncraig Upgrade Juniper Park including irrigation and infrastructure	Environmental	Jul-Sep 18	<ul> <li>Conduct community consultation.</li> <li>Present report to Elected Members on the outcomes of the community consultation.</li> <li>Prepare the request for tender for irrigation works.</li> </ul>	Community consultation was completed, and results presented to Elected Members during the quarter.  Tender preparation has commenced.		
works in line with the Landscape Master Plan to implement principles of ecozoning and hydro-zoning to increase water efficiency and install new park infrastructure.	Resilience Community Involvement Environmental Leadership	Oct-Dec 18	<ul> <li>Advertise tender and appoint contractor.</li> <li>Advertise request for quotation for landscape works and appoint contractor.</li> </ul>	Irrigation works will be advertised through a request for quotation in the next quarter.  A request for quotation for landscape works was completed and a landscape contractor appointed.		
		Jan-Mar 19	Prepare and advertise irrigation request for quotation and appoint contractor.	The quotation for the irrigation works were completed and the contractor appointed.  Construction also commenced during the quarter.		
		Apr-Jun 19	Undertake construction.	Construction works were completed during the quarter.		✓

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status					
City Water Plan 2016-2021 Implement the City Water Plan 2016-2021 to increase water conservation and water quality within the City.		Oct- Environmental Resilience Community Involvement Environmental Leadership	Oct-Dec 18  Environmental Resilience Community Involvement Environmental Leadership  Jan-Mar 19			Jul-Sep	Jul-Sep 18		The annual review of the City Water Plan has commenced and will be finalised in the second quarter following receipt of water consumption data.  Implementation of the Plan has continued including development of a community workshop on passive solar design and water efficiency		
				Oct-Dec 18	<ul> <li>Present report to Elected Members on progress against the City Water Plan.,</li> <li>Implement actions from the City Water Plan.</li> </ul>	An annual review of progress made against the City Water Plan for 2017/18 was completed and an update provided to Elected Members.  Implementation of the City Water Plan is ongoing. Projects implemented this quarter included:  Delivery of a sustainable home community seminar;  Continuation of monitoring of water usage through the Planet Footprint program; and  A review of the Environmentally Sustainable Design for City Buildings Policy.					
				<ul> <li>Implement actions from the City</li> </ul>	<ul> <li>Implementation of the Plan continued including:</li> <li>Development of a community workshop on sustainable gardening, to be delivered in the fourth quarter;</li> <li>Continued monitoring of water usage through the Planet Footprint Program; and</li> <li>Re-endorsement by the Water Corporation as a Waterwise Council.</li> </ul>						
		Apr-Jun 19	Water Plan.	<ul> <li>Implementation of the City Water Plan continued including:</li> <li>Delivery of a community seminar on food gardens which included water conservation ideas;</li> <li>Continued monitoring of water usage through the Planet Footprint Program; and</li> <li>Undertaking a literature review of nutrient management practices.</li> </ul>		✓					

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Waste Management Plan 2016-2021 Implement the City's Waste Management Plan to provide guidance on City Waste		Jul-Sep 18	Implement actions contained within the Waste Management Plan.	<ul> <li>The following actions were undertaken during the quarter:</li> <li>Commencement of a trial of organic collections from major City facilities; and</li> <li>Continued roll-out of the 360L recycling bins including delivery of over 5,700 bins to households.</li> </ul>		
Operations.	Environmental Resilience Community Involvement	Oct-Dec 18	<ul> <li>Implement actions contained within the Waste Management Plan.</li> <li>Conduct an annual review of progress against the Waste Management Plan and present an update to Elected Members.</li> </ul>	<ul> <li>The following actions were undertaken during the quarter:</li> <li>Preparation for three-bin roll-out to commence in January 2019;</li> <li>Continuation of the trial of organic collections from major City facilities; and</li> <li>Continued roll-out of the 360L recycling bins. Approximately 11,000 households have now upgraded to larger recycling bins.</li> <li>An annual review of progress against the Waste Management Plan commenced. An update to Elected Members is scheduled for quarter three of 2018/19.</li> </ul>		
	Environmental Leadership	Jan-Mar 19	Implement actions contained within the Waste Management Plan.	<ul> <li>The following actions were undertaken during the quarter:</li> <li>Continuation of the trial of organic collections from major City facilities; and</li> <li>The roll-out of the 360L recycling bins in January.</li> <li>The annual update of the progress against the Waste Management Plan for 2017/18 was presented to Elected Members during the quarter.</li> </ul>		
				<ul> <li>The following actions were undertaken during the quarter:</li> <li>Continuation of the trial of organic collections from major City facilities; and</li> <li>The completion of the roll-out of the 360L recycling bins.</li> </ul>		✓

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Better Bins – Three Bin System Implement three bin system for household refuse, recycling and		Jul-Sep 18	Develop information, education and promotion campaign for the introduction of the three-bin system.	An education and awareness campaign for the three-bin service was developed during the quarter and implementation commenced.		
green waste in order to further increase waste diversion rates from landfill.	Environmental Resilience	Oct-Dec 18	Implement the information, education and promotion campaign for the introduction of the three-bin system.	City representatives attended the following events during the quarter to raise awareness of the proposed implementation of the three-bin system:  • Kaleidoscope  • Twilight Markets  • Sunday Serenades  • Seniors groups  Education sessions have been conducted with several primary schools within the City.		
	Community Involvement Environmental Leadership	Jan-Mar 19	<ul> <li>Implement the information, education and promotion campaign for the introduction of the three-bin system.</li> <li>Commence roll-out of three bin system.</li> </ul>	City representatives attended the following events during the quarter to raise awareness of the implementation of the three-bin system:  Valentine's Concert Twilight Markets Music in the Park Seniors groups Education sessions were also conducted with several primary schools within the City. The three-bin roll out commenced on 21 January 2019 and continued until the end March 2019.		
		Apr-Jun 19	<ul> <li>Implement the information, education and promotion campaign for the introduction of the three-bin system.</li> <li>Complete roll-out of three bin system.</li> </ul>	Extensive information, education and promotion campaign sessions were held throughout the City including most shopping centres.  The three bin rollout was completed during the quarter.		✓

#### **Community Wellbeing**

#### **Aspirational Outcome**

The City has world-class facilities and a thriving cultural scene. It encourages and supports local organisations and community groups. Community spirit is felt by all residents and visitors, who live in safe and friendly neighbourhoods.

#### **QUALITY FACILITIES**

To provide facilities of the highest quality which reflect the needs of the community now and into the future.

#### Strategic initiatives:

- Support a long-term approach to significant facility upgrades and improvements.
- Understand the demographic context of local communities to support effective facility planning.
- Employ facility design principles that will provide for longevity, diversity and inclusiveness and where appropriate, support decentralising the delivery of City services.

#### **CULTURAL DEVELOPMENT**

For the community to have access to world-class cultural and artistic events and facilities.

#### Strategic initiatives:

- Establish a significant cultural facility with the capacity to attract word-class visual and performing arts events.
- Invest in publicly accessible visual art that will present a culturally-enriched environment.
- Actively engage event promoters to host iconic, cultural and sporting events within the City.
- Promote local opportunities for arts development.

#### **COMMUNITY SPIRIT**

To have proud and active residents who participate in local activities and services for the betterment of the community.

#### Strategic initiatives:

- Support and encourage opportunities for local volunteering.
- Promote the sustainable management of local organisations and community groups.
- Deliver a program of community-based events and education that encourage social interaction within local neighbourhoods.
- Promote and support the needs of disadvantaged communities.
- Support and facilitate the development of community leaders.

#### **COMMUNITY SAFETY**

For residents to feel safe and confident in their ability to travel and socialise within the community.

#### Strategic initiatives:

- Imbed safety principles into asset management and design.
- Build a community that works in partnership with government and non-government organisations to achieve real and long-lasting improvements in safety and wellbeing.
- Build a healthy community that is aware of and responsive to current public health risks.

PROJECT STATUS	
All annual milestones completed	
On track	
Slightly behind schedule	

BUDGET STATUS						
On budget ✓						
Over budget	<b>A</b>					
Under budget ▼						

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Community Development Plan Implement the actions from the Community Development Plan to guide the provision of		Jul-Sep 18	<ul> <li>Present progress report to Elected Members on the achievements of the Community Development Plan.</li> <li>Implement actions from the Community Development Plan.</li> </ul>	Progress on the achievements of the Community Development Plan was presented to Elected Members during the quarter. Implementation of actions from the Plan is ongoing.		
community based services delivered by the City.	Quality Facilities Cultural Development Community Spirit Community Safety	oment Oct-Dec 18	Implement actions from the Community Development Plan.	<ul> <li>Implementation of actions from the Community Development Plan continued including:         <ul> <li>Round 1 of the Community Funding Program;</li> <li>Eleven Meet-Your-Neighbour events supported and delivered;</li> <li>A Communities in-focus event 'The ABCD's of Community Development' delivered to 40 community group members;</li> <li>Endorsement the Regional Homelessness Plan by Council; and</li> </ul> </li> <li>Recognition of International Volunteer Managers Day and International Volunteers Week.</li> </ul>		
		Jan-Mar 19		<ul> <li>Implementation of actions from the Community Development Plan continued including:</li> <li>Round 1 of the Community Funding Program completed and the opening of Round 2;</li> <li>Four Meet-Your-Neighbour events supported and delivered;</li> </ul>		

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
				<ul> <li>A Communities in-focus event 'Committees Unpacked!' delivered to 30 community group members;</li> <li>Launch of the Regional Homelessness Plan;</li> <li>Access audits of Whitford Library and eight other community facilities;</li> <li>A Seniors Expo on 6 February, hosted by the City of Joondalup in partnership with the Cities of Wanneroo and Stirling, attracting over 500 attendees; and</li> <li>A Live and Learn Showcase on 29 March attracting 110 participants.</li> </ul>		
		Apr-Jun 19		<ul> <li>Implementation of actions from the Community Development Plan continued including:         <ul> <li>Round 2 of the Community Funding Program                 successfully completed with 11 community groups                 receiving \$17,979.</li> </ul> </li> <li>Defeat the Beat Youth Event held on 17 April with193         people attending.</li> <li>Communities <i>in-focus</i> event, Sparking Change:                  Community Leadership workshop held on 13 June                  2019, attracting 86 registrants from 53 community                  organisations. The event included a networking                  sundowner, presentation by Helen Cattalini OM, and                  a workshop with Gareth Durrant, a social innovation                       consultant.</li> </ul>		<b>√</b>
Falkland Park, Kinross Toilet/Change Rooms Refurbish existing facility, including the kiosk and toilets for construction in 2019/20.		Jul-Sep 18	<ul><li>Develop concept design.</li><li>Undertake stakeholder consultation.</li></ul>	Stakeholder consultation was undertaken, and the concept design completed during the quarter.		
	Quality Facilities	Oct-Dec 18	Present report to Council on the outcomes of the community consultation.	Community consultation was undertaken during this period with 100% of respondents in support of the proposed		

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
				refurbishment. The revised scope and costings will be included as part of the proposed budget for 2019/20.		
		Jan-Mar 19		The detailed design for the refurbishment commenced during the quarter.		
		Apr-Jun 19	Commence detailed design.	The detailed design for the refurbishment was completed during the quarter.		✓
Percy Doyle Reserve - Sorrento Tennis Clubroom Refurbishment	rento Tennis Clubroom urbishment ertake major refurbishment ks as part of the Percy le Multiple Refurbishment	Jul-Sep 18	Continue construction.	Construction of the Sorrento Tennis Clubroom refurbishment continued during the quarter.		
Undertake major refurbishment works as part of the Percy Doyle Multiple Refurbishment and Upgrade Projects.		Oct-Dec 18	Complete construction.	Construction of the Sorrento Tennis Clubroom refurbishment was completed during the quarter.		✓
Percy Doyle Reserve - Sorrento Bowling Clubroom		Jul-Sep 18	<ul> <li>Finalise detailed design and complete procurement.</li> <li>Appoint contractor.</li> </ul>	Development of the detailed design continued during the quarter.		
Refurbishment Undertake major refurbishment works as part of the Percy		Oct-Dec 18		Development of the detailed design continued during the quarter.		
Doyle Multiple Refurbishment and Upgrade Projects.	Quality Facilities	Jan-Mar 19		The detailed design was finalised, tender advertised, and evaluations completed. The contractor appointment will occur in the fourth quarter.		
		Apr-Jun 19	Commence construction.	Construction of the Sorrento Bowling Clubroom refurbishment commenced during the quarter.		✓
		Jul-Sep 18		Development of the detailed design continued during the quarter.		
	Quality Facilities	Oct-Dec 18		Development of the detailed design was completed during the quarter.		

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Percy Doyle Reserve - Duncraig Leisure Centre Refurbishment Project Undertake minor refurbishment works as part of the Percy Doyle Multiple Refurbishment and Upgrade Projects.		Jan-Mar 19	<ul><li>Finalise procurement processes.</li><li>Commence construction.</li></ul>	The contractors were appointed, and construction commenced.		
		Apr-Jun 19	Complete construction.	Construction of the Duncraig Leisure Centre refurbishment was completed during the quarter.		✓
Percy Doyle Utilities Upgrade Undertake fire and potable		Jul-Sep 18	Progress utility upgrades for fire and water services.	A draft feasibility study for fire and water services was received by the City during the quarter.		
water upgrades on the Percy Doyle Reserve as a two-year project.	Quality Facilities	Oct-Dec 18		The City will undertake water service upgrades in quarter three of 2018/19. Fire service upgrades will not to be progressed as per the feasibility study.		
		Jan-Mar 19		Water service upgrades commenced, and conduits were installed ready for floodlighting upgrades in 2020/21.		
		Apr-Jun 19		The water supply to the tennis, bowling and teeball clubs was upgraded and a new backflow device installed for the fire service.		✓
Mildenhall Refurbishment Project Undertake major refurbishment works as part of the Percy Doyle Multiple Refurbishment and Upgrade Projects.	Quality Facilities	Apr-Jun 19	Commence detailed design.	The detailed design commenced during the quarter.		<b>√</b>

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Duncraig Community Centre Refurbishment Project Undertake major refurbishment		Jan-Mar 19	Undertake detailed design.	The detailed design commenced during the quarter		
works at Duncraig Community Centre as part of the Percy Doyle Multiple Refurbishment and Upgrade Projects.	Quality Facilities	Apr-Jun 19	<ul><li>Finalise detailed design.</li><li>Commence procurement process.</li></ul>	The detailed design continued during the quarter. This is slightly behind schedule due to prioritisation of other design projects.		✓
Windermere Park Facility Refurbishment Project Storage extension and installation of heating/cooling system.	Quality Facilities	Jul-Sep 18	Undertake procurement processes.	The procurement process was completed during the quarter with works scheduled to commence in the second quarter.		
		Oct-Dec 18	Undertake construction.	Construction on the Windermere Park Facility Refurbishment Project commenced.		
		Jan-Mar 19		Construction on the Windermere Park Facility Refurbishment Project was completed.		✓
Chichester Park Clubroom Facility Redevelopment		Jul-Sep 18	Develop cost estimates.	Cost estimates were completed for the Chichester Park Clubroom redevelopment during the quarter.		
Proposed redevelopment of a new clubroom facility and other infrastructure to be determined during the planning stages of the project for construction in 2020-2021-2021-2022.	Quality Facilities	Oct-Dec 18	Present report to Council seeking endorsement to proceed.	A report on the Chichester Park Clubroom Facility Redevelopment was presented to Council during the quarter. It was agreed to progress the project to community consultation.		
	,	Jan-Mar 19	Conduct community consultation.	Community consultation commenced during the quarter.		
		Apr-Jun 19	Present report to Council on the outcomes of community consultation	A report on the outcomes of the community consultation has been prepared during the quarter and will be presented to Council in the first quarter of 2019/20.		✓

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Craigie Leisure Centre Refurbishment		Jul-Sep 18	a Undertake detailed design	Development of the detailed design commenced during the quarter.		
Refurbish existing facility including extension of the gymnasium and group fitness		Oct-Dec 18	Undertake detailed design.	Development of the detailed design was completed during the quarter.		
areas.	Quality Facilities	Jan-Mar 19	Develop tender documentation and advertise tender for construction.	A pre-tender cost estimate was completed during the quarter.		
		Apr-Jun 19	Appoint contractor for construction to commence in 2019/20.	A report on the project has been prepared during the quarter and will be presented to Elected Members in the first quarter of 2019/20.		✓
Edgewater Quarry Master Planning Develop a Master Plan for		Jul-Sep 18	<ul> <li>Develop Concept Plan in consultation with the Edgewater Quarry Community Reference Group.</li> <li>Undertake actions as required to progress the development of Edgewater Quarry.</li> </ul>	The City commenced planning for the Edgewater Quarry Community Reference Group induction meeting which is scheduled for the second quarter.		
Edgewater Quarry to include land rationalisation and development entires that		Oct-Dec 18		An induction meeting and first workshop of the Edgewater Quarry Community Reference was held in October 2018.		
development options that optimise City and community benefits.	Quality Facilities Community Spirit	Jan-Mar 19		The second workshop of the Edgewater Quarry Community Reference Group was held in February 2019. The workshop was preceded by a visit to the Edgewater Quarry site.		
		Apr-Jun 19		The third workshop of the Edgewater Quarry Community Reference Group was held in April 2019.  A consolidated plan, developed from the group plans prepared at Workshop No 2, was presented for discussion.  Preparation of a draft concept plan and draft feasibility analysis commenced.		✓

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Warwick Community Facilities Investigate options to optimise		Jul-Sep 18	Continue the community needs,	Evaluation of the proposals received for the community needs, commercial and planning analysis continued during the quarter.		
opportunities related to the City's freehold land in the Warwick Activity Centre.	Quality Facilities	Oct-Dec 18	commercial and planning analysis.	A consultant was appointed to undertake the community needs, commercial and planning analysis. A literature review has commenced.		
	Community Spirit	Jan-Mar 19	<ul> <li>Present key findings of the community needs, commercial and planning analysis to Elected Members.</li> <li>Seek Council endorsement of the City's proposed approach for maximising the benefits of its freehold land in the Warwick Activity Centre.</li> </ul>	Stakeholder engagement commenced during the quarter. The community needs, commercial and planning analysis continued.		
		Apr-Jun 19		The community needs, commercial and planning analysis continued during the quarter with the stakeholder engagement component being completed and the planning and commercial analysis commencing.		✓
Heathridge Park Master Plan Investigate options to optimise	te options to optimise	Jul-Sep 18	Undertake a community needs assessment and feasibility study.	A consultant brief was prepared for a community needs assessment and feasibility study.		
City and community benefits.		Oct-Dec 18	Analyse key findings of the community needs assessment and feasibility study and other site investigations.	A consultant brief and project plan were finalised for the community needs assessment and feasibility study.		
		Jan-Mar 19	Undertake actions in line with the key findings.	The City sought a fee proposal from consultants to undertake a community needs assessment and feasibility study.		
		Apr-Jun 19		The City engaged a consultant and commenced the needs analysis and feasibility study.		✓

Project Activity	elated ojective	Quarter	Milestone	Comments	Project Status	Budget Status
Dev	ultural evelopment ommunity oirit	Oct-Dec 18	<ul> <li>Conduct Round 1 Funding Program.</li> <li>Conduct Round 2 Funding Program.</li> </ul>	Round 1 of the Community Funding Program was conducted in the quarter with the following funds being awarded.  Culture and Arts Development:  Indian Blue Chorus, video camera - \$1,000  Mullaloo Beach Primary School, mural at Sorrento Beach Toilet Block - \$3,824  Grace Church, Singer at Family Fun Day - \$200  Community Development:  Cahoots, Local Camp and Program for young people with disability - \$5,974  Poynter Primary, Wellbeing Day - \$1,795  Solace WA, Support group for people who have lost a partner - \$540  Tenacious House, camp for people needing support with improved life choices - \$3,605  Beldon Scout Group, 40th Anniversary community local history project - \$1,504  Caring Hands Craft Group, addressing social isolation - \$2,184  Environmental Development:  Marmion Primary School, Recycling Hub Project - \$3,202  St Luke's Catholic School, Sustainability Garden - \$1,180  Payments for Round 1 of the Community Funding Program completed in March 2019. Round 2 of the Community Funding Program opened on 11 March 2019 and will close on 12 April 2019.		

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
				Round 2 of the Community Funding Program was successfully completed with eight community groups receiving grants as follows:		
				Community Development Fund		
		Apr-Jun 19		<ul> <li>Sorrento Bowling Club - \$2,000, for the purchase of outdoor veranda furniture.</li> <li>Beldon Primary School P&amp;C - \$2,722, for the development of a bush tucker garden.</li> <li>Soroptimist International Joondalup - \$1,231, for a Grandparents Rearing Grandchildren respite afternoon.</li> <li>Francis Jordon Catholic School - \$3,000, for the purchase of coding robots.</li> </ul>		✓
				Culture and the Arts Development Fund		
				St Stephen's School - \$5,000, for a synthesis film festival.		
				Environmental Development Fund		
				<ul> <li>Friends of North Ocean - Iluka Foreshore - \$1,200, for the printing of plant labels for the Iluka foreshore.</li> <li>Mullaloo Beach Primary School P&amp;C Association - \$1,500, for a community garden project.</li> <li>West Greenwood Primary School P&amp;C - \$1,326, for a school canteen waste minimisation program.</li> </ul>		

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Cultural Program  Deliver a program of community cultural events that build community spirit and cultural identity, and provide opportunities for community participation including:  NAIDOC Week Celebrations.  Sunday Serenades.  Twilight Markets.  Little Feet Festival.  Music in the Park.  Spring Markets.  Joondalup Festival.  Valentine's Concert.  Urban Couture.		Jul-Sep 18		<ul> <li>The following cultural events were delivered during the quarter as part of the Cultural Program:</li> <li>NAIDOC week celebrations between 2 to 27 July 2018; and</li> <li>Spring Markets in Central Walk in the Joondalup City Centre on Friday nights between 31 August and 21 September 2018.</li> <li>Preparation for the Summer Events including Music in the Park, Joondalup Festival, Urban Couture and Valentine's Concert continued during the quarter.</li> </ul>		
	Cultural Development Community Spirit	Oct-Dec 18	Deliver events in accordance with the endorsed program.	<ul> <li>The following cultural events were delivered during the quarter as part of the Cultural Program:</li> <li>Little Feet Festival on 21 October 2018;</li> <li>Twilight Markets from 30 November to 21 December 2018; and</li> <li>Sunday Serenades concert series 21 October, 18 November and 9 December 2018.</li> <li>The Valentine's Concert ticket sale was launched on 5 November 2018. Preparation and planning for the Valentine's Concert, Music in the Park series, Urban Couture and the Joondalup Festival continued during the quarter for events to be delivered between January and April 2019.</li> </ul>		
		Jan-Mar 19		<ul> <li>The following cultural events were delivered during the quarter as part of the Cultural Program:</li> <li>Valentine's Concert – 14 February with 5,927 tickets sold to the event.</li> <li>Music in the Park – Concert 1 Falkland Park with approximately 5,500 in attendance.</li> <li>Music in the Park – Concert 2 Mawson Park with approximately 5,000 in attendance</li> </ul>		

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
				<ul> <li>Sunday Serenades concert 24 March – 130 tickets sold to the Festival edition concert. May to December series launched in February with subscription packages available to attendees.</li> <li>Community Choir rehearsals held throughout February and March in the lead up to the Joondalup Festival.</li> <li>Urban Couture delivered 1-24 March throughout the City Centre.</li> </ul>		
		Apr-Jun 19		<ul> <li>The following cultural event was delivered during the quarter as part of the Cultural Program:</li> <li>Sunday Serenades concert series on 19 May and 16 June 2019.</li> </ul>		<b>√</b>
Visual Arts Program  Deliver an annual program that provides community access to contemporary quality artworks, supports local arts development and promotes Joondalup as a	Deliver an annual program that provides community access to contemporary quality artworks, supports local arts development and promotes Joondalup as a vibrant cultural destination, including:  Community Art Exhibition. Community Invitation Art Award. Inside Out Billboard Project. Artist in Residence Program. Arts in Focus.	Jul-Sep 18	Deliver activities in line with the endorsed program.	The City's latest Inside-out Billboard commission, titled <i>Illusion</i> , was installed in September on the western wall of the Joondalup Library.  Local artist, Dita E Hagedorn, was selected from the Community Art Exhibition held in June 2018, to create a work to be installed on the Joondalup Library.		
<ul><li>including:</li><li>Community Art Exhibition.</li><li>Community Invitation Art</li></ul>		Oct-Dec 18		<ul> <li>The following activities were undertaken during the quarter:</li> <li>Community Invitation Art Award from 15-28 October 2018;</li> <li>Artist-in-Residence program featuring Dr Pynor who visited throughout October and December 2018;</li> <li>Report on "Art in the Park" considered by Council in December 2018;</li> <li>Connecting Creatives survey which was advertised from 15 October to 10 December 2018, seeking feedback from the local arts and cultural community on the types of services and support they require from the</li> </ul>		

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
				City. The responses from this survey will be collated and available in the next quarter.		
		Jan-Mar 19		<ul> <li>The following activities were undertaken during the quarter:</li> <li>Arts development scheme funding awarded to WA Opera to deliver "Our Voices" in June 2019.</li> <li>Monthly e-newsletter for Arts in Focus circulated.</li> <li>Connecting Creatives survey results compiled with 526 respondents categorised by discipline. A summary report is due in April.</li> <li>Opening of EOl's for the Community Art Exhibition EOl's on 4 March. The closing date will be30 April. The Exhibition will to be delivered in June 2019.</li> <li>Dr Helen Pynor contracted to produce an artwork for the City's Art Collection in 2019/20.</li> <li>Sarah Elson's Hymenosporum, After the Seeds are Shed, installed on the City's Inside-Out Billboard on the Joondalup Library.</li> <li>Adorn exhibition showcasing the work by the Jewellers and Metalsmith Group of Australia (WA) at the Joondalup Art Gallery held throughout March 2019.</li> </ul>		
		Apr-Jun 19		The Community Art Exhibition was held from 9-23 June 2019 at the Lakeside Joondalup Shopping City.  The judging panel of the Community Art Exhibition selected Tahlia Nicholson for the 12 <sup>th</sup> commission for the Inside-Out Billboard project.		✓

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Access and Inclusion Plan 2018-2021 Implement Access and Inclusion Plan to guide City operations and services and to ensure they are inclusive of all members of the community, including people with disabilities and their families and carers.	Community Spirit	Jul-Sep 18	Implement Access and Inclusion Plan 2018-2021.	<ul> <li>The 2018-2021 Access and Inclusion Plan was published and implementation actions commenced including:</li> <li>An Expression of Interest to run a Socially Inclusive Communities WA Program in partnership with Inclusion Solutions submitted;</li> <li>An invitation to speak at a Social Inclusion Forum on the City's approach to access and inclusion;</li> <li>Four assessments undertaken of City facilities; and</li> <li>A meeting held with Inclusion Solutions on the implementation of Disability Employment initiatives.</li> </ul>		
		Oct-Dec 18		<ul> <li>Access and Inclusion implementation actions included:</li> <li>Appointment of Inclusion Solutions to deliver a project to support of socially inclusive communities in sport, recreation and for community groups; and</li> <li>International Day of People With Disability on 3 December. The City trialled sensory friendly hour at Joondalup Library and Craigie Leisure Centre with dimming of lights and an inclusive story time. A stall at the Twilight Markets provided information about support for people with disabilities.</li> </ul>		
		Jan-Mar 19		<ul> <li>Access and Inclusion Implementation actions included:</li> <li>Access and Inclusion training for City staff;</li> <li>A roll out of the Socially Inclusive Communities WA Program in partnership with Inclusion WA, including one community training session; and</li> <li>An access audit of the Whitford Library and eight other community facilities.</li> </ul>		
		Apr-Jun 19	<ul> <li>Implement Access and Inclusion Plan 2018-2021.</li> <li>Present report to Disability Services Commission on progress of actions</li> </ul>	The report for 2018/19 actions in the City's Access and Inclusion Plan 2018-2021 was prepared and submitted to the Department of Communities in time for the 1 July 2019 deadline.		✓

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
			against the existing Access and Inclusion Plan.			
Community Development Programs and Events  Deliver an annual program of community based events to encourage social interaction within local neighbourhoods such as:  Communities in-focus workshops.  Neighbourhood BBQ Program.  Disability Awareness Week.		Jul-Sep 18		A Communities <i>in-focus</i> workshop entitled Finders Keepers: attracting and retaining volunteers, was held on 27 September with 30 participants attending.		
	Community Spirit	Oct-Dec 18	Deliver program and events in accordance with the endorsed program.	<ul> <li>Programs and events delivered during the quarter included:</li> <li>Presentation to the Regional Professional Development Day (Cranbrook) in partnership with Local Government Professionals on topics of Community Development and Age-Friendly regions;</li> <li>A Communities <i>in-focus</i> workshop presented by Peter Kenyon entitled "The ABCD of Community Development" held on 7 December with 40 participants attending;</li> <li>Celebration of International Volunteer Day (5 December) and observance of International Volunteer Managers Day (5 November);</li> <li>Establishment of two purple benches to commemorate victims of domestic violence and raise awareness of this issue, one outside Lotteries House and one outside Joondalup Library on Boas Avenue;</li> <li>Meet Your Neighbour Program (formerly Neighbourhood BBQ Program) opened;</li> <li>Ongoing delivery of the Community Transport Program; and</li> <li>Seniors Club Network meeting held 17 November.</li> </ul>		
		Jan-Mar 19		Programs and activities delivered during the quarter included:  The delivery of an industry spotlight session called 'Social Media for Community Development' in		

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
				<ul> <li>partnership with Local Government Professionals which was attended by 90 people from metro and regional areas.</li> <li>A Communities in-focus workshop entitled Committees Unpacked! which was held in March and attracted 30 community group representatives.</li> <li>Four Meet Your Neighbour BBQ events.</li> <li>The ongoing delivery of the Community Transport Program.</li> <li>A Live and Learn Showcase on 29 March which was attended by 110 participants.</li> </ul>		
		Apr-Jun 19		Programs and activities delivered during the quarter included:  • A photo exhibition showcasing local volunteers for Volunteer Week, commenced on 20 May 2019.  • A Communities in-focus event, Sparking Change: Community Leadership workshop held on 13 June 2019, attracting 86 participants from 53 community organisations. The event included a networking sundowner, presentation by Helen Cattalini OM and workshop with Gareth Durrant, a social innovation consultant.		✓

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Youth Events and Activities Deliver a diverse range of youth events and activities for learning, engagement, and entertainment for people aged 11-25 including events and programs such as:  School Holiday Program. Summer Sessions. Youth Music Event.		Jul-Sep 18		<ul> <li>Youth events and activities were undertaken during the quarter including:</li> <li>The Youth Holiday Program in the July school holiday period;</li> <li>A Youth Forum on 21 August before the day-time Council Meeting during Local Government Week. The focus of forum was innovation and was attended by over 100 participants; and</li> <li>A Break Thru All Styles Dance Event held on 1 September with 250 attending.</li> </ul>		
<ul> <li>BMX, Skate and Scooter events.</li> <li>Defeat the Beat.</li> <li>National Youth Week.</li> </ul>		Oct-Dec 18	Deliver events and activities in accordance with the endorsed program.	Youth events and activities were undertaken during the quarter including:  • A new Youth Services Summer Calendar 2018/19 released;  • The Youth Holiday Program in the October school holiday period delivered;  • Continuation of services and programs at Edge, Anchors and the Youth Truck;  • Implementation of Youth Outreach activities;  • North Metro Community Alcohol and Drug Support Services attending Anchors and Youth Truck;  • A media release and photo shoot to promote establishment of youth driver education program; and  • Assessment and selection of Youth Awards.		
		Jan-Mar 19		Youth events and activities were undertaken during the quarter including:  • Summer Sessions at Tom Simpson Park, Beldon Park, and Mullaloo Foreshore in January;  • The Youth Holiday Program at the Anchors Youth Centre with increased numbers in January;  • The BMX and Skate Summer Series in February with a record number of young women participating; and		

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
				Preparation for conducting Defeat the Beat including the submission of a successful grant application.		
		Apr-Jun 19		Youth events and activities were undertaken during the quarter including:  • Defeat the Beat Youth Event held on 17 April with193 people attending. This event was held in WA Youth Week to celebrate youth talent in the community.  • Youth Holiday Program delivered.		✓
Lifelong Learning and Culture  Deliver a program of library events and activities such as:  Children's Book Week.  School Holiday Program.  Library and Information Week.	Jul-Sep 18  Community Spirit  Oct-Dec 18	Jul-Sep 18	Deliver events and activities in accordance with the endorsed program.	Library events and activities undertaken during the quarter included:  • Children's Book Week which attracted 2,495 students from 18 local schools with 14 different guest presenters. The customer satisfaction rating was 88%;  • The July school holiday program with 244 children attending;  • An event co-hosted with Dymocks featuring authors Terry Denton and Andy Griffiths with 1,000 children and their parents attending;  • Events featuring authors and a variety of lifelong learning speakers conducted with 985 adults attending;  • The publishing of the winter events and program booklet which promoted the Library's Lifelong Learning Programs.		
			The following community, school and library events and programs were delivered during the quarter with 585 Library events conducted with 10,112 attendees engaging in Story Time, CoderDojo, School Holiday activities and Book Clubs. Highlights included:  • Meet the Author program, partnered with Dymocks Joondalup, which hosted seven authors including Liane Moriarty, Peter Fitzsimons and Matthew Reilly;			

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
				<ul> <li>Learning English Through Story Time (LETS) program held at Joondalup Library;</li> <li>4584 Better Beginning literacy program bags delivered this quarter to parents with newborns to ages of five;</li> <li>Engagement of author, Sean Avery, to present his story All Monkeys Love Bananas at the Little Feet Festival On Safari held in October 2018;</li> <li>School Liaison coordinated the presentation of Student Citizenship Awards at 48 local schools;</li> <li>Community Showcase in attendance at 12 events including Little Feet Festival, Twilight Markets, Kaleidoscope and MSWA Ocean Ride;</li> <li>Summer events and programs guide printed and distributed throughout the City;</li> <li>Joondalup - A Pictorial History was a feature projection at Kaleidoscope.</li> </ul>		
		Jan-Mar 19		The following community, school and library events and programs were delivered during the quarter:  • Hosting of 453 Libraries events with 9,170 attendees engaging in Story Time, Book Clubs, Games and mahjong, Meet the Author and keystrokes/technology programs. Highlights included:  • January School Holiday program Curious Creatures and Summer Reading Challenge  • Term1 programs including Toddler Time, Baby Rhyme Time, English Conversation Classes, Lego Club, CoderDojo  • Learning English Through Story Time program held at Woodvale Library  • Be Connected internet and social media sessions.  • Delivery of 602 Better Beginning literacy program bags during quarter to parents with newborns to ages of 5.		

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
				<ul> <li>Delivery of Stories in the Park held in four local parks during March.</li> <li>Continued promotion of the eSmart Libraries and being cyberaware with the roll out of campaign 3 – Protect your reputation.</li> <li>Attendance of the Community Showcase at 9 events including Music in the Park, Valentine's Concert, 55+ expo, AFL pre-season match.</li> </ul>		
		Apr-Jun 19		<ul> <li>The following community, school and library events and programs were delivered during the quarter:</li> <li>Hosting of 535 Libraries events with 10,811 attendees engaging in Story Time, Book Clubs, Games and mahjong, Meet the Author and keystrokes/technology programs. Highlights included:         <ul> <li>Delivery of the April School Holiday program entitled Awesome Autumn.</li> <li>Delivery of Term 2 programs including Toddler Time, Baby Rhyme Time, English Conversation Classes, Lego Club, CoderDojo and Crafty Kids</li> <li>Delivery of Hogwarts Book Battle – Bingo and Quiz Night.</li> </ul> </li> <li>Delivery of 1,801 Better Beginning literacy program bags during the quarter to parents with newborns to children aged 5. This included 1,309 bags to kindy students.</li> <li>Celebration of National Heritage Month with 3 events.</li> <li>Attendance of the Community Showcase at 3 events including Joondalup Festival, Mindarie Secondary College and Duncraig Secondary College.</li> </ul>		✓

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
BMX, Skate and Youth Outdoor Recreation Strategy Finalise a BMX, Skate and Outdoor Youth Recreation		Jul-Sep 18	Complete community consultation to inform the development of the draft Strategy.	Community consultation was conducted in July to inform the development of the draft strategy. A final report was completed and will be presented to Elected Members in the second quarter.		
Strategy as a structured approach for the planning and development of future facilities.	Community Spirit	Oct-Dec 18	<ul> <li>Present draft Strategy to Elected Members.</li> <li>Present report to Council seeking</li> </ul>	The draft BMX, Skate and Youth Outdoor Recreation Strategy has been completed by consultants and was received by the City during the quarter.  Following a review of the draft Strategy, a presentation will be made to Elected Members in the third quarter of 2018/19 to determine progression of strategy actions.		
		Jan-Mar 19	endorsement of the draft Strategy.	Further development of the strategy continued during the quarter and will be presented to Elected Members in the fourth quarter.		
		Apr-Jun 19	Implement Strategy.	Further development of the strategy continued during the quarter and will be presented to Elected Members in the new financial year.		✓
Age Friendly Communities Plan		Jul-Sep 18	Finalise draft Age Friendly Communities Plan.	A draft Age Friendly Communities Plan was developed during the quarter.		
Finalise an Age Friendly Communities Plan and a regional Age Friendly Strategy to deliver an annual program of seniors based projects and initiatives aimed at building capacity of senior residents while fostering an age friendly	Community Spirit	Oct-Dec 18	Present report to Council seeking endorsement of draft Age Friendly Communities Joondalup Plan.	Final modifications have been made to the draft Age Friendly Plan which will be presented to Council in the third quarter of 2018/19.		
		Jan-Mar 19	Implement Age Friendly Communities	The draft Age Friendly Communities Joondalup Plan was finalised and will be presented to Council in April.		
community.		Apr-Jun 19	Joondalup Plan.	The Age-Friendly Plan was adopted at the April 2019 Council meeting. Implementation of the plan commenced.		✓

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Homelessness Strategy Finalise a regional		Jul-Sep 18	Finalise draft Homelessness Strategy.	A draft Homeless Strategy was developed during the quarter.		
Homelessness Strategy in partnership with the City of Wanneroo.	Community Spirit	Oct-Dec 18	<ul> <li>Present draft Strategy to Elected Members.</li> <li>Present report to Council seeking</li> </ul>	The Regional Homelessness Plan was endorsed by Council at its December meeting and is due to be launched officially during the third quarter of 2018/19.		
		Jan-Mar 19	endorsement of the draft Homelessness Strategy.	The Regional Homelessness Plan was launched to key stakeholders on 20 March 2019.		
		Apr-Jun 19	Implement Homelessness Strategy.	Implementation of the Strategy has commenced.		✓
Joondalup Men's Shed Consider facility requirements	Community Spirit	Jul-Sep 18	December of different information to	Additional information on the Joondalup Men's Shed was presented to Elected Members during the quarter.		
for the Joondalup Men's Shed.		Oct-Dec 18	<ul> <li>Present additional information to Elected Members.</li> </ul>	A report was presented to Elected Members identifying 17 Winton Road, Joondalup, as the preferred location for a Men's Shed facility.		
		Jan-Mar 19	Present report to Council.	Detailed design commenced for the Works Operation Centre extension which will accommodate City operations once relocated from Winton Road.		
		Apr-Jun 19	Progress project in accordance with direction provided by Council.	The development of the detailed design continued during the quarter.		✓
Community Wellbeing Survey Develop and conduct a biennial Community Wellbeing Survey to measure community	Community Safety Community	Jan-Mar 19	Develop survey.	An investigation into alternate methodologies to run more frequent pulse surveys to capture perceptions was undertaken. It is proposed that the Community Wellbeing Survey project be deferred until 2019/20.		
perceptions of overall health, wellbeing and safety.	Spirit	Apr-Jun 19	Finalise content and distribute survey.	The Community Wellbeing Survey has been deferred until 2019/20 following a review of the survey design.		✓

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Community Safety and Crime Prevention Plan  Contribute to community safety programs and services in the City in line with the Community 2014-2018 Safety and Crime Prevention Plan and commence development of new 2019-2023 Community Safety and Crime Prevention Plan.		Jul-Sep 18	<ul> <li>Implement actions from the 2014-2018         Community Safety and Crime         Prevention Plan.</li> <li>Present progress report to Elected         Members on the achievements         against the 2014-2018 Community         Safety and Crime Prevention Plan.</li> <li>Commence development of a new         2019-2023 Community Safety and         Crime Prevention Plan.</li> </ul>	Actions in relation to the 2014-2018 Community Safety and Crime Prevention Plan continued to be implemented including ongoing support for Neighbourhood Watch, the WA Police E-Watch Program, the Adopt-a-Spot Program and the Constable Care Safety Foundation.  A report on the achievements of the Plan will be presented to Elected Members in the second quarter.  A review of the current Plan commenced in preparation for the development of the 2019-2023 Plan.		
	Community Safety Community Spirit	Oct-Dec 18	<ul> <li>Implement actions from the 2014-2018         Community Safety and Crime         Prevention Plan.</li> <li>Present key themes of the new 2019-         2023 Community Safety and Crime         Prevention Plan to the Strategic         Community Reference Group and         seek input.</li> </ul>	Actions in relation to the 2014-2018 Community Safety and Crime Prevention Plan continued to be implemented including ongoing support for Neighbourhood Watch, the WA Police E-Watch Program, the Adopt-a-Spot Program and the Constable Care Safety Foundation.  A review of the current Plan continued in preparation for the development of the 2019-2023 Plan.		
		Jan-Mar 19	<ul> <li>Implement actions from the 2014-2018         Community Safety and Crime         Prevention Plan.</li> <li>Present draft 2019-2023 Community         Safety and Crime Prevention Plan to         Council seeking endorsement.</li> </ul>	Actions in relation to the 2014-2018 Community Safety and Crime Prevention Plan continued to be implemented.  The final report into the protection of crowded places from acts of terrorism in WA "No time for complacency" was released and reviewed to inform the new 2019-2023 Community Safety and Crime Prevention Plan.  Preparations have commenced for the Strategic Community Reference Group review of the Community Safety and Crime Prevention Plan in May 2019 as part of the continuing development of the 2019-2023 Plan.		

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Apr-Jun 19	Implement new 2019-2023     Community Safety and Crime     Prevention Plan.	The Strategic Community Reference Group met in May 2019 to review the City's Community Safety and Crime Prevention Plan as part of the development of a new Community Safety Plan which will be completed in 2019/20.		✓
Civic Ceremonies  The City conducts regular Citizenship Ceremonies on behalf of the Department of Immigration and Citizenship and welcomes new citizens in the City.  The City also hosts a number of	Community Spirit	Jul-Sep 18		The City held four citizenship ceremonies during the quarter at which 256 local residents became Australian citizens.  The following civic functions were held:  Joondalup Dinner;  NAIDOC week launch; and  Two sporting and community group recognition receptions.		
civic ceremonies and corporate functions throughout the year, including ceremonies such as:  Remembrance Day Memorial Service.  ANZAC Day Dawn Service.		Oct-Dec 18	<ul> <li>Conduct regular Citizenship Ceremonies.</li> <li>Deliver planned functions and ceremonies.</li> </ul>	The City held one citizenship ceremony during the quarter at which 83 local residents became Australian citizens.  The following civic functions were held:  Rates Prize Draw Function;  Community Invitation Art Award;  Helen Pynor Artist in Residence Welcome;  Mayoral Prayer Breakfast;  Kaleidoscope VIP Function;  Kingsley Peace Precinct Opening;  Remembrance Day – Centenary of Armistice;  RSL Appreciation Dinner; and  Community and Stakeholder Christmas Reception.		
		Jan-Mar 19		The City held four citizenship ceremonies during the quarter at which 569 local residents became Australian citizens (including the Australia Day Citizenship Ceremony).  The following civic functions were held:		

Project Activity	Related Objective	Quarter	Milestone	Project Status	Budget Status	
			<ul> <li>Valentine's Concert VIP function; and</li> <li>Urban Couture VIP function.</li> </ul>			
		Apr-Jun 19		The City held four citizenship ceremonies during the quarter at which 295 local residents became Australian citizens.  The following civic functions were held:  Joondalup Festival VIP function;  ANZAC Day Dawn Service;  Sporting Clubs Appreciation Civic Reception;  Community Art Exhibition VIP function;  Service Groups Appreciation Civic Reception; and		<b>*</b>



**T:** 08 9400 4000 **F:** 08 9300 1383 Boas Avenue Joondalup WA 6027 PO Box 21 Joondalup WA 6919

joondalup.wa.gov.au



This document is available in alternate formats upon request.



# Corporate Business Plan Quarterly Capital Works Progress Report - Financial Year 2018/2019

version control .

Version Control : 22-Jul-2019 - 07:18:30

Quarter 4 Apr to Jun 19

Trim Reference: 56593

#### PDP Parks Development Program

Project Code	Project Description	Additions & Adjustments	Revised Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
PDP2117	Juniper Park LMP	0	505,000	433,414	18/03/2019	18/06/2019	95		Expected Completion	31/07/2019	Works in Progress
PDP2225	Manapouri/Windermere Irrigation Upgrades	0	130,000	156,050	5/11/2018	31/05/2019	100		Actual Completion	12/07/2019	Works Completed
PDP2226	Beaumaris Park Irrigation Upgrades	0	29,408	22,450	6/08/2018	26/10/2018	100		Actual Completion	28/06/2019	Works Completed
PDP2228	Adelaide Park Irrigation Renewal	0	32,270	32,270	6/08/2018	19/10/2018	100		Actual Completion	31/05/2019	Works Completed
PDP2229	Albacore Park Irrigation Upgrade	0	23,331	23,331	17/09/2018	23/11/2018	100		Actual Completion	31/10/2018	Works Completed
PDP2231	Whitfords West Park Irrigation Renewal	0	51,604	44,083	22/10/2018	22/02/2019	100		Actual Completion	17/10/2018	Works Completed
PDP2239	Burns Beach Park Irrigation Upgrades	0	70,000	61,020	20/08/2018	30/11/2018	100		Actual Completion	17/08/2018	Works Completed
PDP2245	Prince Regent Park Irrigation Upgrades	0	110,000	95,352	16/07/2018	15/03/2019	100		Actual Completion	8/02/2019	Works Completed
PDP2252	Tree Planting Program	0	140,000	145,388	2/07/2018	30/06/2020	100		Actual Completion	30/06/2019	Works Completed
PDP2253	Marbella Park Landscaping Upgrade	0	30,000	37,619	30/11/2018	15/03/2019	100		Actual Completion	22/02/2019	Works Completed
PDP2259	Kanangra Park Irrigation Renewal	0	25,000	26,495	20/08/2018	30/11/2018	100		Actual Completion	15/03/2019	Works Completed
PDP2272	Heritage Precinct Development	0	548,005	384,656	1/04/2019	30/06/2020	40		Multi-Year Project		Works in Progress
PDP2273	Beachside Park Irrigation Upgrade	0	102,000	93,971	3/09/2018	15/03/2019	100		Actual Completion	27/03/2019	Works Completed
PDP2275	Park Amenity Renewal	0	80,000	123,215	3/09/2018	30/06/2020	100		Actual Completion	28/06/2019	Works Completed
PDP2282	Dog Exercise Park Development	0	150,000	25,036	25/06/2019	31/08/2019	10		Expected Completion	14/08/2019	Works in Progress
PDP2283	Fairway/Carnaby Park Irrig consolidation	0	56,560	58,191	16/07/2018	30/11/2018	100		Actual Completion	2/10/2018	Works Completed

Program Totals: 0 2,083,179 1,762,541

#### FNM Foreshore & Natural Areas Management Program

Project Code	Project Description	Additions & Adjustments	Revised Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
FNM2051	Coastal & Foreshore Fencing Renewal Prog	0	90,365	90,365	20/10/2018	1/11/2019	100		Actual Completion	23/11/2018	Works Completed
FNM2054	Whitfords Nodes Hillarys Lookout	0	397,775	69,414	1/08/2019	6/02/2020	0		Expected Completion	3/01/2020	Quotation Phase
FNM2058	Conservation Reserves Interpretive Signa	0	82,633	35,171	1/04/2019	1/05/2020	100		Actual Completion	20/06/2019	Works Completed
FNM2059	Bushland Reserve Fencing Renewal Program	0	85,000	73,823	15/10/2018	1/03/2020	100		Actual Completion	26/02/2019	Works Completed
FNM2070	Bushland Reserve Paths Renewal	0	125,000	66,875	1/03/2019	1/06/2020	100		Actual Completion	7/06/2019	Works Completed
FNM2071	Wetlands Renewal Program	0	75,000	76,939	22/10/2018	20/03/2019	100		Actual Completion	18/06/2019	Works Completed
FNM2076	Natural Areas Asset Program	0	35,000	37,513	10/05/2019	30/11/2019	100		Actual Completion	8/02/2019	Works Completed
	Program Totals:	0	890,772	450,100							

#### PEP Parks Equipment Program

Project Code	Project Description	Additions & Adjustments	Revised Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
PEP2044	Universal Access Paths Program	0	70,000	70,958	2/09/2018	30/06/2020	100		Actual Completion	29/05/2019	Works Completed
PEP2075	Pks Asset Replacement / Renewal	0	50,000	53,811	3/10/2018	30/06/2020	100		Actual Completion	28/06/2019	Works Completed
PEP2517	Tennis Court Resurfacing Program	0	50,000	54,153	12/03/2019	13/12/2019	100		Actual Completion	26/10/2018	Works Completed
PEP2525	Juniper Park Playspace Renewal	0	110,000	109,917	1/04/2019	15/05/2019	100		Actual Completion	15/03/2020	Works Completed
PEP2589	Cockman Park Playspace Renewal	0	110,000	110,756	1/02/2019	9/04/2019	100		Actual Completion	7/06/2019	Works Completed
PEP2590	Tuart Park Playspace Renewal	0	52,335	52,335	1/10/2018	16/11/2018	100		Actual Completion	30/07/2019	Works Completed
PEP2616	Barbeque Renewal Program	0	42,000	41,898	1/10/2018	29/11/2019	100		Actual Completion	17/05/2019	Works Completed
PEP2619	Bollard And Fencing Renewal Program	0	75,000	45,164	1/04/2019	30/04/2020	100		Actual Completion	9/11/2018	Works Completed
PEP2620	Coastal Foreshore Showers Program	0	6,511	6,511	31/08/2018	28/09/2018	100		Actual Completion	22/03/2019	Works Completed
PEP2629	Cricket Infrastructure Renewal City Wide	0	150,435	151,182	9/07/2018	18/09/2019	100		Actual Completion	29/04/2019	Works Completed
PEP2630	Fitness Equipment Program	0	50,000	2,665	15/03/2019	31/07/2019	0				Project Merged
PEP2638	Park Seating Renewal City Wide	0	21,172	21,580	1/10/2018	29/11/2019	100		Actual Completion	15/05/2019	Works Completed
PEP2642	Park Signage Renewal City Wide	0	69,000	69,240	16/10/2018	30/06/2020	100		Actual Completion	18/07/2018	Works Completed
PEP2644	Park Vehicle Entry Renewal City Wide	0	30,000	29,513	4/02/2019	28/02/2020	100		Actual Completion	20/02/2019	Works Completed
PEP2659	MacDonald Pk Bike Skills Track	0	33,367	33,367	14/05/2018	29/06/2018	100		Actual Completion	13/07/2018	Works Completed
PEP2689	Faversham Park Playspace Renewal	0	110,000	103,664	8/03/2019	22/04/2019	100		Actual Completion	31/05/2019	Works Completed
PEP2694	Alfreton Park Playspace Renewal	0	55,466	55,466	3/09/2018	26/10/2018	100		Actual Completion	15/03/2019	Works Completed
PEP2695	Drinking Fountains on Pks	0	50,000	47,919	6/08/2018	7/06/2020	100		Actual Completion	21/09/2018	Works Completed
PEP2707	Whitfords Nodes Pk Health & Wellbeing Hu	0	1,069,266	9,133	1/07/2018	30/03/2020	10		Multi-Year Project		Quotation Phase
PEP2709	Negresco Park Playspace Renewal	0	110,000	94,490	8/11/2018	31/12/2018	100		Actual Completion	26/09/2018	Works Completed
PEP2710	Gascoyne Park Playspace Renewal	0	103,201	103,201	1/10/2018	15/11/2018	100		Actual Completion	28/02/2020	Works Completed
PEP2712	Cadogan Park Playspace Renewal	0	60,000	55,589	15/02/2019	29/03/2019	100		Actual Completion	30/11/2018	Works Completed
PEP2722	Wedgewood Park Playspace Renewal	0	100,669	100,669	15/10/2018	30/11/2018	100		Actual Completion	21/10/2018	Works Completed
PEP2732	Tom Simpson Pk Playspace Renewal	0	37,607	37,607	7/05/2018	29/06/2018	100		Actual Completion	20/02/2019	Works Completed
PEP2776	Shade Sail Program	0	150,000	137,701	8/11/2018	7/06/2020	100		Actual Completion	21/10/2018	Works Completed
-	Program Totals:	0	2 766 028	1 598 489							

Program Totals: 0 2,766,028 1,598,489

### SSE Streetscape Enhancement Program

Project Code	Project Description	Additions & Adjustments	Revised Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
SSE2011	Arterial Roads Landscape Upgrade Program	0	349,612	324,651	10/07/2017	14/05/2020	100		Actual Completion	31/12/2018	Works Completed
SSE2055	Streetscape Renewal Program	0	200,000	148,596	1/05/2019	30/06/2020	80		Multi-Year Project		Works in Progress
SSE2056	City Centre Streetscape Renewal Program	0	592,106	482,646	1/11/2017	31/07/2020	80		Multi-Year Project		Works in Progress
SSE2057	Leafy City Program	0	583,583	458,677	1/07/2017	30/06/2022	50		Multi-Year Project		Works in Progress
	Program Totals:	0	1,725,300	1,414,570	)						_

### LTM Local Traffic Management Program

Project Code	Project Description	Additions & Adjustments	Revised Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
LTM2128	Marmion/Edinburgh Ped Crossing	0	340,253	9,315	2/12/2019	27/03/2020	0		Expected Completion	27/03/2020	Design Phase
LTM2132	Minor Road Safety Improvements	0	45,000	20,748	2/09/2018	1/05/2020	100		Actual Completion	30/06/2019	Works Completed
LTM2133	The Plaza/West Coast Drive Intersection	0	20,000	1,081	3/08/2020	5/10/2020	100		Actual Completion	4/07/2019	Works Completed
LTM2143	Venturi Dr Median Treatment	0	255,629	255,629	2/07/2018	15/08/2018	100		Actual Completion	10/10/2018	Works Completed
LTM2148	Marmion/Readshaw Intersection Upgrade	0	135,000	10,460	4/11/2019	28/02/2020	0		Multi-Year Project		Design Phase
LTM2150	Marmion/Flinders Intersection Upgrade	0	75,000	62,477	26/02/2019	19/03/2019	100		Actual Completion	8/02/2019	Works Completed
LTM2153	Boas/McLarty Intersection Upgrade	0	50,000	252	1/05/2020	30/05/2021	0		Multi-Year Project		Design Phase
LTM2155	Gilbert Road Traffic Management	0	100,000	95,415	15/04/2019	15/05/2019	100		Actual Completion	28/06/2019	Works Completed
LTM2163	Chessell Drive Road Improvements	0	100,000	140	30/03/2020	26/06/2020	0		Multi-Year Project		Design Phase
LTM2164	Perilya Road Improvements	0	60,000	50,668	6/06/2019	28/06/2019	100		Actual Completion	7/12/2018	Works Completed
	Program Totals:	0	1,180,882	506,185							

SBS Blackspot Program

Project Code	Project Description	Additions & Adjustments	Revised Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
SBS2069	Warwick Train Station Entrance	0	37,315	41,924	15/06/2018	31/10/2018	100		Actual Completion	21/09/2018	Works Completed
SBS2071	Grand Boulevard & Shenton Ave	0	89,762	57,379	17/12/2018	30/04/2019	100		Actual Completion	19/05/2019	Works Completed
SBS2075	Hepburn Avenue Road Shoulders	0	536,921	611,259	1/02/2019	28/06/2019	95		Expected Completion	17/06/2019	Works in Progress
SBS2077	Marmion Ave & Burns Beach Rd	0	2,239	2,239	30/04/2018	30/08/2018	100		Actual Completion	19/06/2018	Works Completed
SBS2078	Marmion Ave & Gilbert Rd	0	270,000	12,193	4/11/2019	28/02/2020	0		Expected Completion	30/09/2019	Works Programed
SBS2079	Marmion Ave & Ocean Reef Rd	0	105,000	103,772	9/04/2018	11/05/2018	100		Actual Completion	14/12/2018	Works Completed
SBS2082	Warwick Rd & Allenswood Dve	0	225,000	227,385	26/11/2018	28/03/2019	100		Actual Completion	13/05/2019	Works Completed
SBS2083	Whitfords Avenue & Trappers Dve	0	26,431	14,960	27/11/2017	28/06/2019	80		Expected Completion	31/12/2019	Works Programed
SBS2084	Marmion Avenue and Moore Drive	0	60,000	62,414	13/11/2018	28/03/2019	100		Actual Completion	12/04/2019	Works Completed
_	Program Totals:	0	1,352,669	1,133,525							_

PFP Parking Facilities Program

Project Code	Project Description	Additions & Adjustments	Revised Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
PFP2066	Pinnaroo Point Pking Improvements	C	143,802	0	21/05/2019	31/07/2020	0		Expected Completion	31/07/2020	Design Phase
PFP2067	Hillarys Animal Beach Parking Upgrades	C	200,000	104,443	6/09/2018	30/09/2019	40		Multi-Year Project		Works in Progress
PFP2073	City Centre Carpark P4 Renewal	C	130,000	121,321	1/11/2018	7/12/2018	100		Actual Completion	4/12/2018	Works Completed

Program Totals: 0 473,802 225,764

### **RDC** Major Road Construction Program

Project Code	Project Description	Additions & Adjustments	Revised Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
RDC2019	Burns Beach Rd / Joondalup Dr Roundabout	0	1,268,000	250,337	3/12/2018	28/02/2020	5		Multi-Year Project		Works in Progress
RDC2020	Warwick Rd /Erindale Rd Intersect Upgrad	0	360,000	49,827	1/06/2020	26/03/2021	0		Multi-Year Project		Design Phase
-	Program Totals:	0	1,628,000	300,163							

FPN New Path Program

Project Code	Project Description	Additions & Adjustments	Revised Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
FPN2160	Bus Shelter / Stops Program	0	35,000	71,970	2/07/2018	20/06/2019	100		Actual Completion	28/06/2019	Works Completed
FPN2170	Moore Drive - Marmion to Connolly	0	54,000	48,836	10/09/2018	28/09/2018	100		Actual Completion	12/10/2018	Works Completed
FPN2207	Charonia Road - Meridian Drive to School	0	30,000	196	3/06/2019	28/06/2019	0		Project Withdrawn		Project Withdrawn
FPN2212	Sandalwood Drive - Marlock to Calectasia	0	80,000	85,598	3/06/2019	28/06/2019	100		Actual Completion	24/05/2019	Works Completed
FPN2215	Dorchester / Dugdale Pedestrian Upgrade	0	10,334	5,886	3/09/2018	10/09/2018	100		Actual Completion	26/11/2018	Works Completed
FPN2240	Burns Beach to Mindarie Dual Use Path	0	2,730,000	138,430	1/07/2019	31/12/2019	0		Multi-Year Project		Tender Phase
FPN2245	Beach Road WABN Shared Path	0	50,000	7,589	4/11/2019	3/04/2020	0		Multi-Year Project		Design Phase
FPN2255	Hillarys Animal Beach Shared Path WAPBN	0	77,313	73,755	1/04/2019	30/04/2019	10		Multi-Year Project		Works in Progress
FPN2262	Beach Road (West) Shared Path	0	0	157,638	1/05/2019	30/06/2019	30		Expected Completion	15/07/2019	Works in Progress

Program Totals: 0 3,066,648 589,897

### FPR Path Replacement Program

Project Code	Project Description	Additions & Adjustments	Revised Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
FPR2001	Path Replacement Program	0	30,000	25,341	2/07/2018	3/06/2019	100		Actual Completion	28/06/2019	Works Completed
FPR2156	Shared Path Renewal & Resurfacing	0	126,105	126,815	2/07/2018	31/05/2020	100		Actual Completion	10/12/2018	Works Completed
FPR2190	Campbell Drive to Empen Way	0	14,047	14,047	15/01/2018	2/02/2019	100		Actual Completion	10/08/2018	Works Completed
FPR2191	Jeffers Way to Mulligan Drive	0	7,317	7,317	2/09/2018	28/09/2018	100		Actual Completion	10/08/2018	Works Completed
FPR2192	Karo Place to Watten Place	0	6,944	6,944	6/08/2018	24/08/2018	100		Actual Completion	24/07/2018	Works Completed
FPR2193	Lakeview Drive to Ridge Close	0	9,822	9,822	17/09/2018	28/10/2018	100		Actual Completion	8/10/2018	Works Completed
FPR2194	Lilburne Road to Salata Place	0	22,273	22,273	5/08/2018	12/08/2018	100		Actual Completion	20/07/2018	Works Completed
FPR2195	Ludwig Place to Florian Place	0	12,502	12,502	30/07/2018	31/08/2018	100		Actual Completion	25/07/2018	Works Completed
FPR2196	Melene Road to Meryll Place	0	13,824	13,824	13/08/2018	31/08/2018	100		Actual Completion	8/08/2018	Works Completed
FPR2197	Methuen Way to Brechin Court	0	12,029	12,029	13/08/2018	31/08/2018	100		Actual Completion	19/07/2018	Works Completed
FPR2198	Oleaster Way to Wirilda Crescent	0	12,169	12,169	17/09/2018	28/09/2018	100		Actual Completion	10/08/2018	Works Completed
FPR2199	Ricketts Way to Reilly Way	0	13,415	13,415	18/09/2019	8/03/2019	100		Actual Completion	6/08/2018	Works Completed
FPR2200	Ridge Close to Parkland Close	0	12,517	12,517	17/09/2018	5/10/2018	100		Actual Completion	8/10/2018	Works Completed
FPR2201	Rodgers Street to Mulligan Drive	0	9,124	9,124	5/03/2019	29/03/2019	100		Actual Completion	16/07/2018	Works Completed
FPR2202	Siren Road to Cruise Court	0	10,000	10,885	5/03/2019	29/03/2019	100		Actual Completion	3/12/2018	Works Completed
FPR2203	Sloop Place to Cruise Court	0	10,500	12,537	5/03/2019	29/03/2019	100		Actual Completion	3/12/2018	Works Completed
FPR2204	Smallman Crescent to Wanneroo Road	0	13,183	13,183	17/09/2018	5/10/2018	100		Actual Completion	10/08/2018	Works Completed

### FPR Path Replacement Program

Project Code	Project Description	Additions & Adjustments	Revised Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
FPR2205	Telopia Drive to Eucalypt Court	0	7,484	7,484	6/08/2018	7/09/2018	100		Actual Completion	27/07/2018	Works Completed
FPR2206	Treetop Avenue to Prospector Gardens	0	10,719	9,858	1/11/2018	9/11/2018	100		Actual Completion	7/11/2018	Works Completed
FPR2207	Wanbrow Way to Marri Park	0	14,637	14,637	13/08/2018	7/09/2018	100		Actual Completion	3/08/2018	Works Completed
FPR2208	Waterford Drive to Hanley Place	0	12,037	12,037	5/03/2019	29/03/2019	100		Actual Completion	7/08/2018	Works Completed
FPR2245	Lakeside/Joondalup Shared Path Renewals	0	104,099	104,650	1/10/2018	2/11/2018	100		Actual Completion	22/09/2018	Works Completed
FPR2246	Wildlife Place Shared Path	0	20,069	20,470	15/03/2019	26/04/2019	100		Actual Completion	29/04/2019	Works Completed
FPR2247	Moore Drive Shared Path	0	114,547	114,333	3/12/2018	31/12/2018	100		Actual Completion	8/10/2018	Works Completed
	Program Totals:	0	619,362	618,212							

### **SWD** Stormwater Drainage Program

Project Code	Project Description	Additions & Adjustments	Revised Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
SWD2001	Stormwater Drainage Upgrades	0	35,000	52,142	3/09/2018	28/06/2020	95		Expected Completion	28/09/2019	Works in Progress
SWD2133	Northshore Ave Sump Renewal works	0	229,545	146,269	1/11/2018	7/06/2019	70		Expected Completion	26/07/2019	Works in Progress
SWD2144	Giles Avenue - Minor Drainage Upgrade	0	10,000	35,522	1/11/2018	30/11/2018	100		Actual Completion	21/12/2018	Works Completed
SWD2145	Birch Place - Minor Drainage Upgrade	0	15,000	8,621	1/11/2018	30/11/2018	100		Actual Completion	30/11/2018	Works Completed
SWD2177	Churton Park Sump Beautification	0	80,000	94,938	21/01/2019	31/03/2019	100		Actual Completion	29/03/2019	Works Completed
SWD2181	Princeville Tor Catchments GPTs	0	40,000	4,467	4/11/2019	31/01/2020	0		Multi-Year Project		Design Phase
SWD2182	Blackthorn Pk Sump Beautification	0	119,045	119,045	26/04/2018	31/05/2018	100		Actual Completion	27/07/2018	Works Completed
SWD2184	Blackboy Park Drainage Improvements	0	60,000	52,445	1/11/2018	20/12/2018	100		Actual Completion	3/12/2018	Works Completed
SWD2185	Northshore Drive Drainage Improvements	0	15,000	8,124	26/02/2019	30/03/2019	100		Actual Completion	12/04/2019	Works Completed
SWD2187	Wandina Place/Park Drainage Upgrade	0	40,000	52,428	1/04/2019	12/04/2019	100		Actual Completion	24/05/2019	Works Completed
SWD2188	Hillwood Catchment Drainage Upgrade	0	40,000	45,872	15/04/2019	10/05/2019	100		Actual Completion	12/06/2019	Works Completed
SWD2189	Parkland Close Drainage Upgrade	0	25,000	16,749	3/12/2018	18/12/2018	100		Actual Completion	3/12/2018	Works Completed
SWD2194	Timberlane Park Drainage Outlet Upgrades	0	125,000	118,732	1/03/2019	30/04/2019	100		Actual Completion	3/12/2018	Works Completed
SWD2199	Simpson Park Sump Beautification Design	0	20,000	2,307	1/11/2019	31/12/2019	0		Multi-Year Project		Design Phase
SWD2203	Periwinkle Park Catchment Upgrades	0		62,988	23/04/2018	1/06/2018	100		Actual Completion	31/07/2018	Works Completed
	Program Totals:	0	916,578	820,648							

STL Lighting Program

Project Code	Project Description	Additions & Adjustments	Revised Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
STL2002	Path and Public Access Way Lighting	0	20,000	0	2/07/2018	30/06/2020	100		Actual Completion	31/05/2019	Works Completed
STL2003	Joondalup City Centre Lighting	0	3,796,379	4,721,950	3/04/2018	15/08/2020	40		Multi-Year Project		Works in Progress
STL2004	Energy Efficient Lighting	0	40,000	39,268	15/01/2019	31/05/2019	100		Actual Completion	22/02/2019	Works Completed
STL2005	Arterial & Urban Road Street Lighting	0	15,000	11,141	1/08/2018	30/06/2020	100		Actual Completion	31/05/2019	Works Completed
STL2052	Lighting Infrastructure Renewal Program	0	157,300	120,256	2/07/2018	30/06/2020	95		Expected Completion	30/06/2020	Works in Progress
STL2055	Kingsley Park Floodlighting Upgrade	0	480,000	469,208	14/01/2019	30/04/2019	100		Actual Completion	30/04/2019	Works Completed
STL2067	Sir James McCusker Pk Path Lighting	0	155,999	158,580	1/02/2019	15/05/2019	100		Actual Completion	28/06/2019	Works Completed
STL2076	Whitfords Nodes Car Pk	0	33,608	33,608	8/01/2018	11/05/2018	100		Actual Completion	10/07/2018	Works Completed
STL2080	Ocean Reef Road LED conversion	0	70,000	70,175	25/09/2018	1/02/2019	100		Actual Completion	1/02/2019	Works Completed
STL2086	Winton Road PAW	0	15,000	11,046	15/05/2019	28/06/2019	100		Actual Completion	28/06/2019	Works Completed
	Program Totals		1 793 296	5 625 221							

Program Totals: 0 4,783,286 5,635,231

RPR	Road Preservation	& Resur	facing Program
-----	-------------------	---------	----------------

Project Code	Project Description	Additions & Adjustments	Revised Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
RPR2001	Road Preservation & Resurfacing Program	0	376,251	273,211	2/07/2018	28/06/2019	100		Actual Completion	27/06/2019	Works Completed
RPR2002	Cracksealing & Patching Works City Wide	0	111,113	258,649	1/08/2018	28/06/2019	100		Actual Completion	29/05/2019	Works Completed
RPR2118	Forest Hill Drive	0	210,000	251,240	7/01/2019	28/03/2019	100		Actual Completion	20/03/2019	Works Completed
RPR2415	Stem Place	0	25,000	19,222	1/04/2019	28/06/2019	100		Actual Completion	3/04/2019	Works Completed
RPR2423	Transom Way	0	145,000	133,967	1/04/2019	28/06/2019	100		Actual Completion	3/04/2019	Works Completed
RPR2464	Alderhaus Drive	0	208,000	154,107	7/01/2019	28/03/2019	100		Actual Completion	5/02/2019	Works Completed
RPR2468	Cummings Way	0	158,477	157,279	9/07/2018	28/09/2018	100		Actual Completion	11/08/2018	Works Completed
RPR2565	Canis Court	0	50,000	38,067	7/01/2019	28/03/2019	100		Actual Completion	21/02/2019	Works Completed
RPR2627	Benton Way	0	85,000	72,441	1/04/2019	28/06/2019	100		Actual Completion	24/05/2019	Works Completed
RPR2649	Denmark Way	0	112,000	86,385	1/04/2019	28/06/2019	100		Actual Completion	28/05/2019	Works Completed
RPR2659	Lobelia Street	0	56,962	53,758	1/10/2018	21/12/2018	100		Actual Completion	22/10/2018	Works Completed
RPR2818	Ripley Way	0	212,752	212,613	9/07/2018	28/09/2018	100		Actual Completion	27/08/2018	Works Completed
RPR2819	Yagoona Street	0	53,802	53,802	9/07/2018	28/09/2018	100		Actual Completion	10/09/2018	Works Completed
RPR2820	Murray Place	0	41,741	41,741	9/07/2018	28/09/2018	100		Actual Completion	31/08/2018	Works Completed
RPR2822	Reston Court	0	56,619	56,619	9/07/2018	28/09/2018	100		Actual Completion	30/08/2018	Works Completed
RPR2823	Braden Way	0	216,000	112,997	7/01/2019	28/03/2019	100		Actual Completion	23/03/2019	Works Completed
RPR2824	Cliff St - Beach Rd to Lennard St	0	41,000	43,616	1/04/2019	28/06/2019	100		Actual Completion	4/04/2019	Works Completed
RPR2828	Carew Place	0	59,000	49,280	1/10/2018	21/12/2018	100		Actual Completion	25/10/2018	Works Completed
RPR2829	Osprey Grove	0	43,012	43,012	9/07/2018	28/09/2018	100		Actual Completion	19/09/2018	Works Completed
RPR2830	Rosedene Way	0	85,136	78,416	1/10/2018	21/12/2018	100		Actual Completion	25/10/2018	Works Completed
RPR2831	Zamia Place	0	150,000	141,684	1/10/2018	21/12/2018	100		Actual Completion	29/10/2018	Works Completed
RPR2832	Chiswick Place	0	59,405	49,464	7/01/2019	28/03/2019	100		Actual Completion	24/02/2019	Works Completed
RPR2833	Cetus Cove	0	45,357	39,750	7/01/2019	28/03/2019	100		Actual Completion	20/02/2019	Works Completed
RPR2839	Armytage Way	0	180,650	160,155	7/01/2019	28/03/2019	100		Actual Completion	5/12/2018	Works Completed
RPR2842	Dawn Place	0	36,528	35,745	9/07/2018	28/09/2018	100		Actual Completion	18/07/2018	Works Completed
RPR2844	Madana Place	0	87,290	87,290	9/07/2018	28/09/2018	100		Actual Completion	31/07/2018	Works Completed
RPR2847	Kebroyd Way	0	107,000	98,901	7/01/2019	28/03/2019	100		Actual Completion	18/03/2019	Works Completed
RPR2848	Oldham Street	0	110,000	101,603	1/10/2018	21/12/2018	100		Actual Completion	5/12/2018	Works Completed
RPR2849	Oliver Street	0	89,900	40,941	7/01/2019	28/03/2019	100		Actual Completion	24/02/2019	Works Completed
RPR2850	Clifford Vale	0	65,000	49,638	7/01/2019	28/03/2019	100		Actual Completion	15/01/2019	Works Completed
RPR2852	Parnell Ave - Seacrest Drv to Martin Rd	0	207,000	181,133	1/04/2019	28/06/2019	100		Actual Completion	14/05/2019	Works Completed
RPR2855	The Ramble	0	66,000	37,945	1/04/2019	28/06/2019	100		Actual Completion	15/05/2019	Works Completed
RPR2856	Timbertop	0	69,000	51,649	1/04/2019	28/06/2019	100		Actual Completion	21/05/2019	Works Completed
RPR2857	The Rise	0	73,000	39,864	1/04/2019	28/06/2019	100		Actual Completion	15/05/2019	Works Completed
RPR2862	Norlup Place	0	40,000	33,532	1/10/2018	21/12/2018	100		Actual Completion	5/12/2018	Works Completed
RPR2866	Cuttle Court	0	45,000	37,047	1/04/2019	28/06/2019	100		Actual Completion	2/04/2019	Works Completed
RPR2868	Weldwood Road	0	144,000	71,746	1/04/2019	28/06/2019	100		Actual Completion	29/04/2019	Works Completed

#### RPR Road Preservation & Resurfacing Program

Project Code	Project Description	Additions & Adjustments	Revised Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
RPR2869	Cockatoo Ridge	0	153,000	161,988	7/01/2019	28/03/2019	100		Actual Completion	28/03/2019	Works Completed
RPR2870	Stilt Way	0	40,000	61,161	7/01/2019	28/03/2019	100		Actual Completion	28/03/2019	Works Completed
RPR2877	Paveta Court	0	35,363	35,363	1/10/2018	21/12/2018	100		Actual Completion	22/10/2018	Works Completed
RPR2894	Jetty Place	0	82,000	80,035	1/10/2018	21/12/2018	100		Actual Completion	6/12/2018	Works Completed
RPR2897	MacMillan Rise	0	48,700	48,700	9/07/2018	28/09/2018	100		Actual Completion	31/08/2018	Works Completed
RPR2901	Northshore Drv / Northshore Ave	0	84	0	7/01/2019	28/03/2019	100		Project Withdrawn		Project Withdrawn
RPR2921	Arbery Avenue	0	106,000	87,681	1/04/2019	28/06/2019	100		Actual Completion	28/03/2019	Works Completed
RPR2937	Field Street	0	32,000	36,394	7/01/2019	28/03/2019	100		Actual Completion	4/02/2019	Works Completed
RPR2938	Newport Gardens	0	100,000	102,161	7/01/2019	28/03/2019	100		Actual Completion	6/02/2019	Works Completed
RPR2939	Oyster Court	0	30,967	30,967	9/07/2018	28/09/2018	100		Actual Completion	6/08/2018	Works Completed
RPR2940	Pennant Place	0	73,000	69,023	1/04/2019	28/06/2019	100		Actual Completion	14/06/2019	Works Completed
RPR2941	Poplar Close	0	48,195	48,195	9/07/2018	28/09/2018	100		Actual Completion	30/09/2018	Works Completed
RPR2942	Kestrel Mews	0	69,214	69,214	9/07/2018	28/09/2018	100		Actual Completion	19/09/2018	Works Completed
RPR2943	Noetia Court	0	40,000	33,323	1/10/2018	21/12/2018	100		Actual Completion	6/12/2018	Works Completed
RPR2944	Janthina Crescent	0	135,000	111,189	1/10/2018	21/12/2018	100		Actual Completion	6/12/2018	Works Completed
RPR2945	Coquina Close	0	55,000	51,886	1/10/2018	21/12/2018	100		Actual Completion	6/12/2018	Works Completed
RPR2946	Phillip Close	0	30,000	23,356	1/04/2019	28/06/2019	100		Actual Completion	2/04/2019	Works Completed
RPR2947	Murex Court	0	36,000	20,883	1/04/2019	28/06/2019	100		Actual Completion	2/04/2019	Works Completed
RPR2948	Windward Loop	0	175,000	132,379	1/04/2019	28/06/2019	100		Actual Completion	6/05/2019	Works Completed
RPR2949	Galley Place	0	52,000	36,114	1/04/2019	28/06/2019	100		Actual Completion	3/05/2019	Works Completed
RPR2950	Sunbird Place	0	45,000	29,977	1/04/2019	28/06/2019	100		Actual Completion	29/04/2019	Works Completed
RPR2951	Turnberry Place	0	106,189	105,862	9/07/2018	28/09/2018	100		Actual Completion	30/07/2018	Works Completed
RPR2952	Prestwick Mews	0	16,079	16,079	9/07/2018	28/09/2018	100		Actual Completion	30/07/2018	Works Completed
RPR2953	Raffles Court	0	55,533	55,533	9/07/2018	28/09/2018	100		Actual Completion	17/09/2018	Works Completed
RPR2954	Amadeus Gardens	0	128,000	110,208	7/01/2019	28/03/2019	100		Actual Completion	5/02/2019	Works Completed
RPR2955	Wigtown Lane	0	30,000	15,280	7/01/2019	28/03/2019	100		Actual Completion	21/03/2019	Works Completed
RPR2956	Tynron Way	0	35,000	32,503	7/01/2019	28/03/2019	100		Actual Completion	21/03/2019	Works Completed
RPR2957	Joondalup Drv - City Boundary Westbound	0	116,200	9,857	3/12/2018	28/02/2020	0		Expected Completion	28/02/2020	Design Phase
RPR2958	Blackall Drv - Allenswood to Hartley	0	129,000	89,637	1/10/2018	21/12/2018	100		Actual Completion	25/10/2018	Works Completed
RPR2960	Whitfords Ave - Mooro to Wanneroo (EB)	0	115,000	114,278	1/10/2018	21/12/2018	100		Actual Completion	12/11/2018	Works Completed
RPR2961	Arnisdale Rd - Glengarry to Merrick Wy	0	293,000	384,644	1/04/2019	28/06/2019	80		Expected Completion	31/07/2019	Works in Progress
RPR2962	Gibson Ave - Livingstone to Livingstone	0	77,000	101,309	1/10/2018	21/12/2018	100		Actual Completion	1/12/2018	Works Completed
RPR2963	Gibson Ave - Livingstone to Whitfords	0	44,125	45,866	1/10/2018	21/12/2018	100		Actual Completion	1/12/2018	Works Completed
RPR2964	Gibson Ave - Rudall Wy (N) to Hepburn Av	0	161,500	140,825	1/10/2018	21/12/2018	100		Actual Completion	9/12/2018	Works Completed
RPR2965	Delamere / Providence Roundabout	0	55,437	47,325	9/07/2018	28/09/2018	100		Actual Completion	11/11/2018	Works Completed
RPR2966	Davalia Road - Granadilla St to Beach Rd	0	271,523	263,364	9/07/2018	28/09/2018	100		Actual Completion	6/10/2018	Works Completed
RPR2967	Flinders / Cook Roundabout	0	62,000	57,575	1/10/2018	21/12/2018	100		Actual Completion	14/11/2018	Works Completed
	Program Totals:	<u> </u>	7 004 105	6 308 650							

Program Totals: 0 7,004,105 6,308,650

### **BRD** Bridges Program

Project Code	Project Description	Additions & Adjustments	Revised Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
BRD2000	Bridge & Underpass Refurbishment Program	0	50,000	5,868	2/07/2018	30/04/2020	100		Actual Completion	31/05/2019	Works Completed
	Program Totals:	0	50.000	5.868							

#### **BCW** Building Construction Works Program

Project Co	ode Project Description	Additions & Adjustments	Revised Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
BCW2025	Building Capital Works Various Locations	0	120,000	110,272		30/06/2020	100		Actual Completion	24/05/2019	Works Completed
BCW2041	Woodvale Library Lower Roof Replacement	0	107,830	107,015	2/01/2019	28/02/2019	100		Actual Completion	24/05/2019	Works Completed
BCW2333	Hazardous Materials Management Remove and repla	0	0	525	1/07/2018	29/06/2018	100		Actual Completion	29/06/2018	Works Completed
BCW2382	Compliance and Access & Inclusion Works	0	110,000	124,596	15/08/2018	28/02/2019	100		Actual Completion	5/02/2019	Works Completed
BCW2450	Environmental Inititiatives	0	100,000	97,967		30/11/2019	100		Actual Completion	28/06/2019	Works Completed
BCW2514	Mawson Park Toilets/Changeroom Refurbish	0	284,583	284,583	25/06/2018	31/10/2018	100		Actual Completion	21/09/2018	Works Completed
BCW2551	Warrandyte Pk Clubroom Refurb	0	1,384	1,384	1/11/2017	31/07/2018	100		Actual Completion	27/07/2018	Works Completed
BCW2552	Windermere Pk Clubroom Refurb	0	387,206	345,902	1/10/2018	29/03/2019	100		Actual Completion	28/02/2019	Works Completed
BCW2560	Septic System Upgrades	0	34,537	34,537	1/10/2018	29/11/2019	100		Actual Completion	29/10/2018	Works Completed
BCW2567	Craigie Leisure Centre 50m pool and play	0	46,000	34,012	5/11/2018	21/12/2018	100		Actual Completion	7/12/2018	Works Completed
BCW2573	Short Life Services Replacement Program	0	96,711	96,711	21/09/2018	30/05/2020	100		Actual Completion	29/10/2018	Works Completed
BCW2590	Emerald Park Comm Facility Upgrade	0	36,176	36,176	1/10/2018	31/10/2018	100		Actual Completion	26/10/2018	Works Completed
BCW2591	Sorrento Surf Life Savings Club BCA Work	0	31,965	31,965	23/07/2018	30/11/2018	100		Actual Completion	3/08/2018	Works Completed
BCW2593	MacNaughton Park Clubrooms BCA Works	0	60,000	62,022	15/04/2019	31/05/2019	100		Actual Completion	28/05/2019	Works Completed
BCW2598	Mirror Park Toilets Refurbishment	0	100,000	83,934	1/11/2018	29/03/2019	100		Actual Completion	21/12/2018	Works Completed
BCW2600	Sorrento North Toilets Refurbishment	0	52,087	52,087	3/09/2018	30/11/2018	100		Actual Completion	2/11/2018	Works Completed
BCW2613	Iluka Sports Roof Upgrade	0	57,000	47,436	1/02/2019	29/03/2019	100		Actual Completion	29/10/2018	Works Completed
BCW2622	Falkland Park Extension	0	20,000	12,845	1/10/2019	30/06/2020	0		Multi-Year Project		Design Phase
BCW2623	Joondalup Library Vinyl Floors	0	16,500	16,764	26/11/2018	31/01/2019	100		Actual Completion	4/12/2018	Works Completed
BCW2624	Reception Centre- New vinyl flooring	0	56,500	46,778	26/11/2018	31/01/2019	100		Actual Completion	15/02/2019	Works Completed
BCW2631	Joondalup Civic Centre BMS Upgrade	0	32,325	34,656	3/09/2018	31/10/2019	100		Actual Completion	31/05/2019	Works Completed
BCW2634	Duffy House Restoration	0	272,728	13,443		13/12/2019	0		Multi-Year Project		Works in Progress

Program Totals: 0 1,903,532 1,675,610

#### MPP Major Projects Program

Project Code	Project Description	Additions & Adjustments	Revised Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
MPP2006	Cafes and Kiosks - Pinnaroo Point	0	613,000	C	1/03/2019	1/06/2019	0		Expected Completion	30/06/2020	Investigation Phase
MPP2021	Warwick Activity Centre-City Community F	0	129	129	)		0		Project Withdrawn	1/05/2019	Project Withdrawn
MPP2026	Works Operation Centre Extension	0	100,000	29,289	)	30/06/2020	0		Multi-Year Project		Investigation Phase
MPP2034	Joondalup Admin Building Major Refurbish	0	500,000	278,464	ļ	31/08/2019	25		Multi-Year Project		Works in Progress

### MPP Major Projects Program

Project Code	Project Description	Additions & Adjustments	Revised Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
MPP2047	Penistone Park - Facility Redevelopment	0	281,535	53,897	1/04/2017	28/02/2018	100		Actual Completion	19/03/2018	Works Completed
MPP2050	Craigie Leisure Centre Upgrades	0	237,761	70,254	1/07/2020	30/09/2021	0		Multi-Year Project		Design Phase
MPP2054	Synthetic Hockey Project	0	9,235	9,235	1/03/2016	22/05/2017	100		Actual Completion	28/04/2017	Works Completed
MPP2058	Chichester Park Clubrooms Redevelopment	0	100,000	0	1/05/2021	30/06/2022	0		Multi-Year Project		Concept Design
MPP2063	Percy Doyle - Tennis Clubrooms	0	165,000	163,521	1/04/2018	31/10/2018	100		Actual Completion	17/10/2018	Works Completed
MPP2065	Percy Doyle - Sorrento Bowling Clubrooms	0	154,414	154,862	29/04/2019	31/08/2019	75		Multi-Year Project		Works in Progress
MPP2066	Percy Doyle - Duncraig Leisure Ctre Refu	0	220,000	169,053	1/11/2018	30/04/2019	100		Actual Completion	23/04/2019	Works Completed
MPP2067	Percy Doyle - Mildenhall Refurbishment	0	44,000	323	1/04/2020	31/07/2020	0		Multi-Year Project		Design Phase
MPP2068	Percy Doyle - Duncraig Community Centre	0	28,000	2,066	1/11/2019	30/04/2020	0		Multi-Year Project		Concept Design
MPP2072	Percy Doyle - Utilities Upgrade	0	804,988	134,312	16/01/2018	30/09/2019	10		Multi-Year Project		Works in Progress
	Program Totals:	0	3,258,062	1,065,404							
	Grand Totals:	0	33,702,205	24,110,858	<u>-</u>						