

# Corporate Business Plan

## 2020/21 Progress Report



JULY TO SEPTEMBER 2020

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## What is the Corporate Business Plan?

The Corporate Business Plan:

- Outlines the priority projects and programs the City of Joondalup will deliver over the next five years.
- Links services, projects and programs with the vision of the Strategic Community Plan, *Joondalup 2022*.
- Provides detailed milestones for delivery of priority projects and programs in each quarter of the first year - 2020/21.
- Lists the City's key services and programs with related costs and staffing levels.
- Outlines the City's operational and capital budgets for the 2020/21 financial year and provides a forecast for the following four years.
- Is informed by the City's long-term Strategic Financial Plan, Workforce Plan and Asset Management Strategy.
- Is a legislative requirement of the WA Integrated Planning and Reporting Framework.
- Is reviewed and updated every year to adapt to changing circumstances and trends.

### Corporate Business Plan

2020/21 – 2024/25



## How does the Corporate Business Plan align with the Strategic Community Plan *Joondalup 2022*?

The Strategic Community Plan *Joondalup 2022* is the long-term strategic planning document that outlines the City's commitment to achieving the vision and aspirations of its community and key stakeholders.

**Vision**  
"A global City: bold, creative and prosperous"

The Strategic Community Plan is divided into six key themes that include objectives and strategic initiatives for achieving the community's vision.

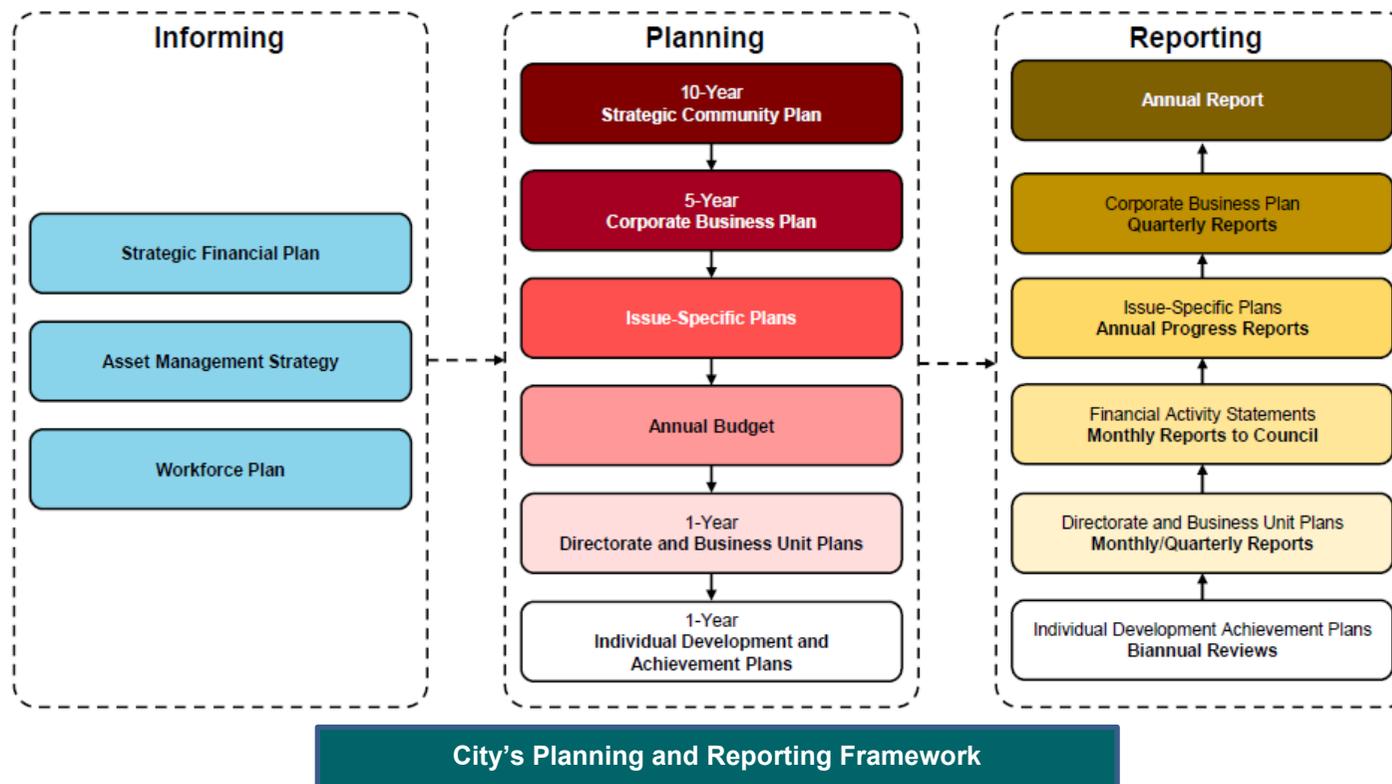
*The Corporate Business Plan aligns all services, projects, and programs with key themes in the Strategic Community Plan*



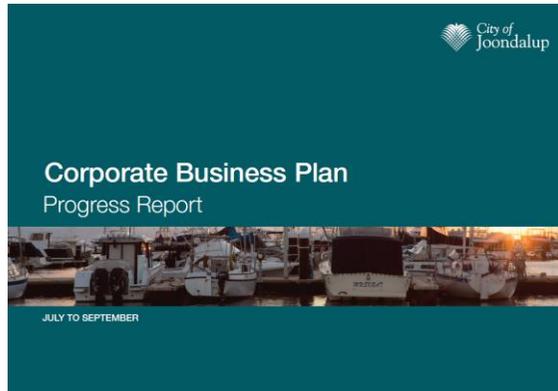
## How does the Corporate Business Plan fit in with other City plans?

In line with legislative requirements, the City's Planning and Reporting Framework:

- Is informed by resourcing plans such as the Strategic Financial Plan, Asset Management Strategy, Workforce Plan and ICT Plan, and other issue specific plans such as the Capital Works Program, Local Planning Scheme, Economic Development Plan and Environment Plan.
- Outlines how the strategic direction of the 10-year Strategic Community Plan, Joondalup 2022, flows down into other City planning.
- Identifies the major reporting mechanisms such as the Annual Report, Corporate Business Plan Quarterly Reports, annual issue specific plan reports, monthly Financial Activity Statements to Council and quarterly and monthly directorate and business unit reports.



## How do we report performance against the Corporate Business Plan?



The City's **Planning and Reporting Framework** (previous page) requires the development of performance reports against all major plans.

### Corporate Business Plan Reports

Quarterly progress reports are presented to Council on all projects and programs in the *Corporate Business Plan*.

The reports provide information on achievements and performance against the quarterly milestones set at the beginning of the year and indicates whether the project or program is *on time* and *on budget* at the end of each quarter and at the end of the year. A commentary is also provided each quarter on exactly what has been achieved.

Quarterly Reports on progress are published on the City's website at [Corporate Business Plan and Quarterly Reports – City of Joondalup](#)

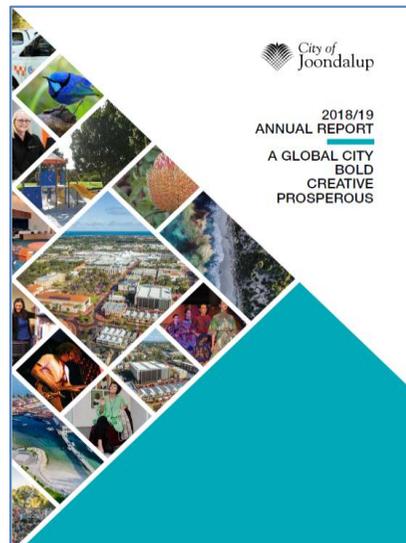
### Annual Report

The City's Annual Report outlines the status of all *Corporate Business Plan* projects and programs at the end of each year and also states why a project or program has not been completed or is not on track. The Annual Report also documents the number of projects and programs completed within the *Corporate Business Plan*.

The City's Annual Report also includes *Global Reporting Initiative (GRI) Standard*. The GRI Standard is a best practice sustainability reporting framework which establishes guidelines, principles and performance indicators for organisations to measure and report on their impacts on the economy, environment, social and governance performance.

The results of the biennial Customer Satisfaction Survey and other customer satisfaction surveys on a range of City services and programs are reported in the Annual Report.

Annual Reports are published on the City's website at [www.joondalup.wa.gov.au](http://www.joondalup.wa.gov.au) [Annual Reports](#)



## Our Services

Local Government in Western Australia is established under the *Local Government Act 1995* and is in the third sphere of government. Local government is responsible for delivery of a wide range of economic, human, recreational and property services as well as developing and maintaining essential community infrastructure.

Local government has the responsibility to perform many functions for the local community which are statutory services. Examples include approvals for planning, building and health, and swimming pool security fencing.

Local government also delivers discretionary services to the community such as library programs, events, leisure centres and the provision of recreational facilities and programs which contribute to an improved quality of life for people within the community.

Internal services, such as human resources and IT, provide the capacity for local governments to deliver external services to the community.

Governance and Leadership		Financial Sustainability		Quality Urban Environment	
Strategic Objective	Services Statutory and Discretionary	Strategic Objective	Services Statutory and Discretionary	Strategic Objective	Services Statutory and Discretionary
Corporate Capacity	<ul style="list-style-type: none"> <li>Audit and Risk</li> <li>Human Resources</li> <li>Governance Support</li> <li>Record Keeping</li> <li>Customer Service</li> <li>Information Technology</li> <li>Organisational Development</li> <li>Policy and Planning</li> </ul>	Financial Diversity	<ul style="list-style-type: none"> <li>Financial Accounting</li> <li>Management Accounting</li> <li>Purchasing and Contracts</li> <li>Funds Management</li> <li>Rates Levying</li> <li>Grants Management</li> <li>Strategic Infrastructure Asset Management</li> <li>Building Design and Construction</li> <li>Property Management</li> <li>Building Maintenance</li> <li>Fleet Management and Mechanical Workshop</li> </ul>	Quality Built Outcomes	<ul style="list-style-type: none"> <li>Landscape Design and Capital Works Programs</li> <li>Engineering Maintenance</li> <li>Parks Maintenance</li> <li>Lighting</li> <li>Transport, Traffic and Road Safety</li> <li>Civil Design and Construction</li> <li>Technical Design Support Services</li> <li>Building Approvals</li> <li>Building and Planning Compliance</li> <li>Environmental Health</li> <li>Planning Approvals</li> <li>Urban Design and Planning Policy</li> <li>Parking Management</li> </ul>
Active Democracy		Major Project Delivery		City Centre Development	
Effective Representation		Effective Management		Integrated Spaces	
Strong Leadership				Quality Open Spaces	



Economic Prosperity, Vibrancy and Growth		The Natural Environment		Community Wellbeing	
Strategic Objective	Services Discretionary	Strategic Objective	Services Statutory and Discretionary	Strategic Objective	Services Statutory and Discretionary
CBD of the North Activity Centre Development Business Capacity Destination City Regional Collaboration	<ul style="list-style-type: none"> <li>Major Project Deliver including:               <ul style="list-style-type: none"> <li>Ocean Reef Marina</li> <li>City Centre Development Boas Place</li> <li>Cafes, Kiosks and Restaurants</li> <li>Joondalup Performing Arts and Cultural Facility</li> <li>Land Optimisation</li> </ul> </li> <li>Economic Development               <ul style="list-style-type: none"> <li>Local Business Support</li> <li>Tourism and Visitor Attraction</li> <li>Investment Attraction</li> </ul> </li> </ul>	Environmental Resilience Environmental Leadership Community Involvement Accessible Environments	<ul style="list-style-type: none"> <li>Environmental Planning and Development</li> <li>Conservation and Natural Area Management</li> <li>Waste Management</li> <li>Litter Collection</li> </ul>	Quality Facilities Cultural Development Community Spirit Community Safety	<ul style="list-style-type: none"> <li>Library Lending</li> <li>Library Services, Events and Programs</li> <li>Community Development Programs and Initiatives</li> <li>Youth Services</li> <li>Immunisation</li> <li>Cultural Events</li> <li>Visual Arts</li> <li>Arts Development</li> <li>Leisure Centres</li> <li>Recreation Services</li> <li>Leisure Planning</li> <li>City Rangers</li> <li>Community Safety</li> <li>Emergency Management</li> </ul>

More information on services, service costs, staffing levels associated with each service and sub-services is available in the Service Model contained in the City's *Corporate Business Plan 2020/21 to 2024/25*.

The *Corporate Business Plan* can be found on the City's website at [joondalup.wa.gov.au](http://joondalup.wa.gov.au) at the following [LINK](#) and in the City's Council Minutes of the meeting of 20 October 2020 (CJ148-10/20 refers).

## Quarter Highlights

### Governance and Leadership

#### Eight Year Local Laws Review 2020

The City conducted community consultation during the quarter on its local laws as required by Section 3.16 of the *Local Government Act 1995* which requires a local government to undertake a review of its local laws within a period of eight years from the day on which the local law commenced. The City's local laws were last formally reviewed in 2012/13.

Local laws enable Western Australian local governments to make local laws considered necessary for the good government of their districts which reflect current community standards and expectations. The City conducts community consultation to gauge public opinion on the contents and ongoing suitability of the local laws.

The community was invited to provide feedback on the following local laws from 6 August to 21 September 2020.

- Animals Local Law 1999
- Fencing Local Law 2014
- Health Local Law 1999
- Local Government and Public Property Local Law 2014
- Meeting Procedures Local Law 2013
- Parking Local Law 2013
- Pest Plant Local Law 2012
- Repeal Local Law 2013
- Waste Local Law 2017

The results of the initial consultation and any changes required will be presented to a future meeting of Council for review and a decision to amend or repeal.

Where it is identified that a local law is to be amended or repealed, the City will undertake further community consultation for each local law affected.

**Capital Works Program**

A number of Capital Works Projects were completed in the quarter including the following.

**Parks Equipment Program:**

- Ellersdale Park Cricket Renewals, Warwick
- Kingsley Park Fencing Renewal, Kingsley
- Melene Park Cricket Renewal, Duncraig
- Otago Park Cricket Renewal, Craigie

**Stormwater drainage upgrades:**

- Killara Way Drainage Upgrade, Craigie

**New Paths Program:**

- Ellendale Drive and Ocean Reef Road, Heathridge
- Canterbury Circle, Currumbine
- Poynter Drive, Duncraig
- Wahroonga Way, Greenwood
- Clevedon Place, Kallaroo
- Marmion Avenue near Cygnet Street, Kallaroo

**Path Replacement Program:**

- Morang Court to Braybrook Place pedestrian accessway, Craigie
- Neon Court to Exodon Place pedestrian accessway, Heathridge
- Poseidon Road – Ocean Reef Road to Captain Court, Heathridge
- Skiff Way to Poseidon Park pedestrian accessway, Heathridge
- Sporing Way to Venus Way pedestrian accessway, Hillarys
- Sporing Way to Endeavour Road pedestrian accessway, Hillarys
- Marmion Avenue – Hodges Drive to Prendville Avenue, Ocean Reef
- Burns Beach Road – Shenton Avenue to Iluka Beach Car Park, Ocean Reef

**Blackspot Program Road Upgrades:**

- Hepburn Avenue-Mitchell Freeway southbound onramp, Greenwood

**Local Road Traffic Management Program:**

- Marmion Avenue/Readshaw Road intersection upgrade, Duncraig

**Road Preservation and Resurfacing:**

- Caledonia Avenue/Arabella Mews roundabout, Currumbine
- Caledonia Avenue, Currumbine
- Treetop Avenue/Outlook Drive roundabout, Edgewater
- Treetop Avenue/Pioneer Drive roundabout, Edgewater
- Ridge Close, Edgewater
- View Court, Edgewater
- Joondalup Drive, Edgewater
- Parkland Close, Edgewater
- Garden Grove, Edgewater
- Ballantine Road, Warwick
- Shenton Avenue/McLarty Avenue intersection, Joondalup
- Lakeside Drive/Shoveler Terrace roundabout, Joondalup
- Lakeside Drive/Boas Avenue roundabout, Joondalup
- Davidson Terrace, Joondalup
- Lawley Court, Joondalup
- Joondalup Drive/Lakeside Drive intersection, Joondalup
- Barker Way, Padbury
- Mason Way, Padbury
- McRae Court, Padbury
- Austin Way, Padbury

**Building Capital Works:**

- Mildenhall Refurbishment Project, Duncraig

## Quality Urban Environment

### Whitfords Nodes Health and Wellbeing Hub – Official Opening

The fitness staircase at the Whitfords Nodes Health and Wellbeing Hub was officially opened on 26 September 2020. The staircase was built as the centrepiece of the \$2.14 million project. The Health and Wellbeing hub also includes fixed outdoor fitness equipment, a play space and new drinking fountains, bottle refill stations, picnic shelters and park furniture.

The City received a grant of \$719,266 from Lotterywest for stage one of the hub with a further \$500,000 grant from the Federal Government to complete works which included the staircase and upgrades to the running tracks and path network.

## Economic Prosperity, Vibrancy and Growth

### Joondalup Hosts WA Trade Commissioners

The City partnered with the Department of Jobs, Tourism, Science and Innovation and the City of Wanneroo to host a delegation of WA Government Trade Commissioners from China, Indonesia, Japan and India in July 2020. The purpose of the visit was to undertake a familiarisation tour of Joondalup and Wanneroo with a focus on international investment attraction and activation of tourist destinations.

The delegates were taken on a tour of a number of key locations with potential for investment within the City of Joondalup. These included Ocean Reef Marina, Edgewater Quarry, Hillarys Boat Harbour and the Boas Place Development. Investment opportunities in the areas of health and cyber security were also highlighted. The delegation provided the Trade Commissioners with a good understanding of the potential for international investment in the region.

### Joondalup Innovation Challenge

The inaugural Joondalup Innovation Challenge was held over three days in July 2020 and brought together mentors from WA businesses, start-up incubators, students and TedX style keynote speakers.

The Challenge was co-created by the City and the Frank Team and participants were challenged to pitch their new business idea to representatives from Edith Cowan University, North Metropolitan TAFE, University of WA and Curtin University, industry supporters, Joondalup Business Association and SpaceCubed as well as competition judges and mentors. The winning team was Diversiform.

Through this initiative, the City aims to mentor and connect students, who are the innovators of the future, with the business community. The initiative is also a development opportunity for young people which aims to enhance their employability skills.

## The Natural Environment

### Waste Survey – Three Bin System

The City conducted a survey during July to examine the effectiveness of the communications campaign of the three bin system rollout and the introduction of the three bin project in the City of Joondalup. The survey was seen as important as the City aims to reduce household waste generation and divert 65% of household waste from landfill by 2020. The implementation of the three bin system is a key strategy to achieve these targets.

The City received responses from over 1,800 residents. The responses will inform the City's program for community education aimed at encouraging residents to minimise household waste created and improving the rates of diversion from landfill through appropriate separation of waste in the three bins.

### Coastal Monitoring

The City received Coastal Adaptation and Protection funding from the Department of Transport for the 2020/21 Coastal Monitoring and Sand Bypassing Programs. The sand bypassing project, a key recommendation in the City's Coastal Monitoring Program, involves the transfer of excess sand from Sorrento Beach to Hillarys Beach. Once finished, the program will provide Hillarys Beach with a buffer to storms and protect the dunes and public open space area, as well as reduce the high build-up of sand at Sorrento Beach.

### Climate Change Strategy

The City became a partner with the ClimateClever Program to encourage schools and households to reduce their carbon footprint and save money on utility bills. The ClimateClever Program involves a suite of online tools and Apps that enable communities to calculate their carbon footprint and have personalised actions plans developed to increase environmental performance.

### Flora Surveys and Vegetation Condition Assessments

The City engaged consultants to conduct flora surveys and vegetation condition assessments at Shepherd's Bush Reserve, Iluka Foreshore and Burns Beach Foreshore. These ecological surveys will inform the update of natural area management plans and the development of an Iluka-Burns Beach Foreshore Reserve Management Plan, as well as inform the City's reporting against natural area key performance indicators. The City monitors natural area key performance indicators for all adopted natural area management plans annually to enable the City to ascertain whether current management practices are leading to positive environmental outcomes.

### Reconciliation Action Plan Community Reference Group

The Reconciliation Action Plan (RAP) Community Reference Group membership was finalised and members appointed at the September Council meeting. The purpose of the RAP Community Reference Group is to provide guidance for the development of the RAP. Applications were sought for:

- up to eight community members (including Aboriginal and Torres Strait Islander people and non-Aboriginal and Torres Strait Islander people); and
- up to four representatives from community groups, special interest groups or businesses.

The opportunity to nominate for membership was advertised from 22 October 2019 to 21 November 2019 with 21 nominations received.

The establishment of the RAP Community Reference Group creates an opportunity to include culturally appropriate perspectives and diverse community views to inform the development of the RAP.

### Community Art Exhibition

The City's 2020 Community Art Exhibition opened on 5 September with more than 170 artworks on display at Lakeside Joondalup Shopping City. The exhibition is an opportunity for the local arts community to display their creative talents and artwork.

The overall award for most outstanding artwork was awarded to Genevieve Hartney for her painting entitled *Leaf Litter*. Prizes were also awarded in the categories of best painting, works on paper, three-dimensional works, multi-media, Arts in Focus, Celebrating Joondalup, and the Student Award. A virtual tour of the exhibition was published on the City's website to enable greater exposure and accessibility.

### Lifelong Learning Program

The following activities have been progressed during the quarter to improve services to the community.

- Joondalup Libraries expanded its social media platforms with the launch of Instagram and Facebook in September. This has enabled modern and instant communication tools to complement existing online platforms such as the Library catalogue and the Library Newsletter.
- The City established a partnership with the Fremantle Children's Literature Centre to enhance literature opportunities and new audiences in the northern region.
- Library programming recommenced in September with a reduced face to face spring event program. The focus is on greater expansion and integration of online programs such as Chop Chop story time, Discovery Sessions, Lego and Coding challenges.
- New membership campaigns were launched during the quarter including *For Connecting* and *For Learning*. These included online feature stories from library members and City staff stories.

### Attendances at Craigie Leisure Centre

In the first quarter of 2020/21, Craigie Leisure Centre achieved attendances that regularly exceeded 3,500 per day, with a maximum of 4,342 on Tuesday 15 September 2020.

During this time, memberships increased to 4,178 (0.1% below quarter 1 of 2019/20), membership sales increased to 330 per month (9% above quarter 1 of 2019/20) and swim school members increased to 2,870 (5% above quarter 1 of 2019/20).

The net operating result for the first quarter was approximately \$60,000 higher than quarter 1 of 2019/20.

# Governance and Leadership

## Aspirational Outcome

The City is recognised for its outstanding governance practices, which are achieved through strong leadership and fully-integrated community engagement systems.

### EFFECTIVE REPRESENTATION

To have a highly skilled and effective Council that represents the best interests of the community.

Strategic initiatives:

- Attract a diverse elected body that represents, promotes and reflects the composition of the community.
- Ensure the elected body has a comprehensive understanding of its roles and responsibilities.
- Develop and deliver training initiatives that will foster a skilled and confident elected body.

### ACTIVE DEMOCRACY

To have a community that actively engages with the City to achieve consensus and legitimacy in decision-making.

Strategic initiatives:

- Fully integrate community consultation practices into City activities.
- Optimise opportunities for the community to access and participate in decision-making processes.
- Adapt to community preferences for engagement formats.

### CORPORATE CAPACITY

For the community to have confidence and trust in the City that it can deliver services effectively and transparently.

Strategic initiatives:

- Demonstrate accountability through robust reporting that is relevant and easily accessible by the community.
- Maintain a highly skilled and effective workforce.
- Apply a work ethic of confident and responsive action.
- Continuously strive to improve performance and service delivery across all corporate functions.
- Adopt citizen-centric digital services as opportunities arise that support improved service delivery and accessibility by residents.

### STRONG LEADERSHIP

For the City to demonstrate advocacy in promoting the needs and ambitions of the City and the advancement of local government.

Strategic initiatives:

- Advocate and influence political direction to achieve local and regional development.
- Seek out City representation on key external and strategic bodies.
- Participate in State and Federal policy development processes affecting local government.
- Foster strategic alliances to deliver key transformational projects and initiatives in partnership with key stakeholders.

## Governance and Leadership – Services and Programs

### Services and Programs

PROJECT STATUS		BUDGET STATUS	
All annual milestones completed		On budget	✓
On track		Over budget	▲
Slightly behind schedule		Under budget	▼

Service/Program	Quarter	Comments	Project Status	Budget Status
<b>Community Consultation</b> Report on consultation undertaken for individual projects during the quarter.	Jul-Sept 20	Community consultation was undertaken on the following projects during the quarter: <ul style="list-style-type: none"> <li>• Churton Park Landscaping Consultation</li> <li>• Edgewater Quarry Draft Preferred Concept Plan</li> <li>• Eight Year Local Laws Review</li> <li>• Mirror Park Skate Park Proposed Lighting</li> <li>• Newcombe Park Landscaping Consultation</li> <li>• Community Art Exhibition Popular Choice Award and Feedback Form</li> <li>• Community Youth Team Feedback Form</li> <li>• June Business Forum – Feedback Evaluation Report</li> <li>• Meet Your Neighbour Project Feedback Form</li> <li>• Summer Sessions Event Feedback Form</li> </ul>		✓
	Oct-Dec 20			
	Jan-Mar 21			
	Apr-Jun 21			

## Governance and Leadership – Services and Programs

Service/Program	Quarter	Comments	Project Status	Budget Status
<b>Policy Development and Review</b> Report on the development of new policies and review of existing policies.	Jul-Sept 20	At its meeting held on 18 August 2020, Council endorsed the following policies: <ul style="list-style-type: none"> <li>• Notification of Public Works Policy</li> <li>• Alfresco Activities Local Planning Policy</li> <li>• Container Deposit Scheme Infrastructure Local Planning Policy</li> </ul> Council also revoked the Joondalup City Centre Carparking for Commercial Development Policy.		✓
	Oct-Dec 20			
	Jan-Mar 21			
	Apr-Jun 21			
<b>Local Laws</b> Report on the development of new local laws and the amendment of existing local laws.	Jul-Sept 20	No new local laws were developed during the quarter.		✓
	Oct-Dec 20			
	Jan-Mar 21			
	Apr-Jun 21			
<b>Publications</b> Print and distribute community newsletters.	Jul-Sept 20	The following publications were distributed during the quarter: <ul style="list-style-type: none"> <li>• 2020/21 Waste Guide</li> <li>• Budget Edition City News 2020</li> <li>• City News Spring 2020</li> <li>• Libraries Events and Programs Guide Spring 2020</li> <li>• WA Business News special edition investment brochure entitled 'Joondalup – a region on the rise'.</li> </ul>		✓
	Oct-Dec 20			
	Jan-Mar 21			
	Apr-Jun 21			

## Governance and Leadership – Services and Programs

Service/Program	Quarter	Comments	Project Status	Budget Status
<b>Electronic communication</b> Publish electronic newsletters and documents on City activities.  Report significant community engagement activities on social media and social media statistics.	Jul-Sept 20	The City provided the following e-newsletters to local residents in this quarter: <ul style="list-style-type: none"> <li>• Arts <i>in-Focus</i></li> <li>• Clubs <i>in-Focus</i></li> <li>• Y-Lounge Online</li> <li>• Environmental Events</li> <li>• Joondalup Job Notices</li> <li>• Joondalup Voice</li> <li>• Joondalup Library Events</li> <li>• Joondalup Leisure Online</li> <li>• Joondalup Business Online</li> <li>• School Connections</li> <li>• Public Notices</li> </ul> The City was active on social media this quarter with the City's online following reaching more than 53,900 users across all of its platforms as listed below: <ul style="list-style-type: none"> <li>• Facebook</li> <li>• Twitter</li> <li>• Instagram</li> <li>• LinkedIn</li> <li>• YouTube</li> </ul> Significant community engagement on social media was undertaken this quarter, including posts regarding: <ul style="list-style-type: none"> <li>• Looking Back, Sorrento – 22,300 reach, 514 reactions, 105 comments;</li> <li>• Marker Dye – 15,000 reach, 83 comments;</li> <li>• Waste Dispensers – 22,245 reach, 468 reactions, 112 comments;</li> <li>• Whitfords Nodes Health and Wellbeing Hub opening – 37,000 reach, 804 reactions, 633 comments, 65 shares; and</li> <li>• Whitfords Nodes Health and Wellbeing Hub picture gallery – 29,000 reach, 330 reactions, 175 comments, 33 shares.</li> </ul>		✓
	Oct-Dec 20			

## Governance and Leadership – Services and Programs

Service/Program	Quarter	Comments	Project Status	Budget Status
	Jan-Mar 21			
	Apr-Jun 21			
<b>External Partnerships</b> Report active participation in key external body meetings and events which aim to advance strategic priorities.	Jul-Sept 20	The following external meetings and events were attended by City representatives: <ul style="list-style-type: none"> <li>• Mindarie Regional Council Ordinary meeting</li> <li>• Mindarie Regional Council Special Council meeting</li> <li>• Mindarie Regional Council Briefing</li> <li>• Mindarie Regional Council CEO meeting</li> <li>• City of Joondalup Stakeholder Group</li> <li>• Ocean Reef Marina Government Steering Committee</li> <li>• Tamala Park Regional Council Ordinary Council meeting</li> <li>• Tamala Park Regional Council CEOs' meeting</li> <li>• North East Metro Outer Suburbs Mayors and CEOs</li> <li>• WALGA North Zone meeting</li> <li>• Joint Cities of Joondalup and Wanneroo Executives</li> <li>• Metropolitan Environmental Health Managers Group</li> <li>• ECU Environmental Health Consultative Committee</li> <li>• AIM: Leadership Matters – Breakfast with the Hon Mark McGowan</li> <li>• Business News – Breakfast with Senator the Hon Mathias Cormann</li> <li>• LG Professionals City of Perth Report – Lessons to be learnt.</li> <li>• LG Professionals - Better Practice Forum – Integrity and Ethics</li> <li>• WALGA Webinar - Sector Briefing - Local Government Act Review Panel Final Report</li> <li>• WALGA State Briefing to Sector Webinar</li> <li>• WALGA Webinar with the Hon Mark Coulton MP</li> </ul>		✓
	Oct-Dec 20			
	Jan-Mar 21			
	Apr-Jun 21			

## Governance and Leadership – Services and Programs

Service/Program	Quarter	Comments	Project Status	Budget Status
<b>Submissions to State and Federal Government</b> Coordinate requests from State and Federal Government on strategic policy matters affecting the City.	Jul-Sept 20	The City prepared submissions on State and Federal Government strategic policy matters including: <ul style="list-style-type: none"> <li>• A Discussion Paper on 'Air-handling and water systems in commercial building review (Part 2)' – Department of Health</li> <li>• Draft Amendments to the Planning and Development (Local Planning Schemes) Regulations 2015 – Department of Planning, Lands and Heritage</li> <li>• Draft State Coastal Planning Policy Guidelines – Department of Planning, Lands and Heritage</li> <li>• Infrastructure WA – A Stronger Tomorrow Discussion Paper</li> </ul>		✓
	Oct-Dec 20			
	Jan-Mar 21			
	Apr-Jun 21			

## Governance and Leadership – Strategic Projects and Activities

PROJECT STATUS	
All annual milestones completed	
On track	
Slightly behind schedule	

BUDGET STATUS	
On budget	✓
Over budget	▲
Under budget	▼

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
<b>Elected Member Attraction</b> Develop, implement and review a program to increase candidacy numbers at each Local Government Ordinary Election.	Effective representation	Jan-Mar 21	<ul style="list-style-type: none"> <li>Develop Communication Plan for 2021 Local Government Elections including candidate information sessions.</li> </ul>			
		Apr-Jun 21	<ul style="list-style-type: none"> <li>Implement Communication Plan actions</li> </ul>			
<b>Elected Member Training</b> Coordinate and maintain appropriate ongoing training programs for Elected Members.	Effective representation	Jul-Sept 20	<ul style="list-style-type: none"> <li>Promote Elected Member training opportunities.</li> </ul>	Elected Member training opportunities were promoted and processed as required. All Elected Members elected at the 2019 local government elections completed the required mandatory training during the quarter.		✓
		Oct-Dec 20				
		Jan-Mar 21				
		Apr-Jun 21				
<b>Strategic Community Reference Group</b> Manage a group of interested community residents and	Active democracy	Jul-Sept 20	<ul style="list-style-type: none"> <li>Conduct meetings in accordance with agreed 2020 work plan.</li> </ul>	Two meetings of the Strategic Community Reference Group were held on 30 July and on 3 September 2020. The focus of the meetings was to inform the development of the City's new Strategic Community Plan.		✓

## Governance and Leadership – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
stakeholders to provide advice to Council on matters of significant community interest.		Oct-Dec 20	<ul style="list-style-type: none"> <li>Develop 2021 work plan and seek endorsement by Council.</li> <li>Conduct meetings in accordance with agreed work plan.</li> </ul>			
		Jan-Mar 21	<ul style="list-style-type: none"> <li>Conduct meetings in accordance with agreed work plan.</li> </ul>			
		Apr-Jun 21				
<b>Annual Report</b> Prepare and present an Annual Report of City activity to demonstrate achievements against the City's Corporate Business Plan and present the report to the Annual General Meeting of Electors.	Corporate capacity	Oct-Dec 20	<ul style="list-style-type: none"> <li>Present 2019/20 Annual Report to Council for endorsement.</li> <li>Present 2019/20 Annual Report to the Annual General Meeting of Electors.</li> </ul>			
<b>Local Government Act Amendment</b> Implement changes to Governance processes as a result of the amendment to the <i>Local Government Act 1995</i> .	Corporate capacity	Jan-Mar 21	<ul style="list-style-type: none"> <li>Review required changes to the Local Government Act 1995.</li> </ul>			
		Apr-Jun 21	<ul style="list-style-type: none"> <li>Implement revised governance processes as required including reports to Council.</li> </ul>			

## Governance and Leadership – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
<b>Compliance Audit Return</b> Submit the Compliance Audit Return to the Department of Local Government, Sport and Cultural Industries in accordance with Regulations 14 and 15 of the <i>Local Government (Audit) Regulations 1996</i> .	Corporate capacity	Jan-Mar 21	<ul style="list-style-type: none"> <li>Present Compliance Audit Return to Council for endorsement.</li> <li>Submit the Compliance Audit Return to the Department of Local Government, Sport and Cultural Industries.</li> </ul>			
<b>Integrated Planning and Reporting Framework</b> Demonstrate compliance with the Western Australian Department of Local Government, Sport and Cultural Industries' Integrated Planning and Reporting Framework and align City planning documents to this Framework. This includes: <ul style="list-style-type: none"> <li>Commencement of a new 10 Year Strategic Community Plan for implementation in 2020/21;</li> <li>Review of the Strategic Community Plan (Major</li> </ul>	Corporate capacity	Jul-Sept 20	<ul style="list-style-type: none"> <li>Develop community consultation and stakeholder workshop program to inform the development of a new Strategic Community Plan.</li> <li>Present report to Council seeking endorsement of the annual review of the Corporate Business Plan 2020/21-2024/25.</li> </ul>	<ul style="list-style-type: none"> <li>The community consultation and stakeholder workshop program to inform the development of the new Strategic Community Plan was developed. Two meetings of the Strategic Community Reference Group were held in July and September 2020.</li> <li>The report to Council seeking endorsement of the Corporate Business Plan is to be presented to Council in October 2020.</li> </ul>		✓
		Oct-Dec 20	<ul style="list-style-type: none"> <li>Finalise community consultation and stakeholder workshop program to inform the development of a new Strategic Community Plan.</li> </ul>			
		Jan-Mar 21				

## Governance and Leadership – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
<ul style="list-style-type: none"> <li>every 4 years and Minor every 2 years); and</li> <li>Annual review of the Corporate Business Plan.</li> </ul>		Apr-Jun 21	<ul style="list-style-type: none"> <li>Conduct community consultation activities and stakeholder workshops to inform the development of a new Strategic Community Plan.</li> </ul>			
<b>Advocacy Framework</b> Develop an Advocacy Framework which aligns with the Strategic Community Plan and which provides guidance in advocating to State and Federal Government to progress key City strategic projects and initiatives.	Corporate capacity	Jul-Sept 20	<ul style="list-style-type: none"> <li>Develop the Advocacy Framework.</li> </ul>	The draft Advocacy Framework was developed.		✓
		Oct-Dec 20	<ul style="list-style-type: none"> <li>Present the draft Advocacy Framework to Elected Members for review.</li> </ul>			
		Jan-Mar 21	<ul style="list-style-type: none"> <li>Commence implementation of the Framework.</li> </ul>			
		Apr-Jun 21				
<b>Delegated Authority Manual</b> Conduct an annual review of the Delegated Authority Manual in accordance with legislation.	Corporate capacity	Jan-Mar 21	<ul style="list-style-type: none"> <li>Commence review of Delegated Authority Manual.</li> </ul>			
		Apr-Jun 21	<ul style="list-style-type: none"> <li>Present report to Council seeking endorsement of the Review of Delegations.</li> </ul>			
<b>Codes of Conduct</b> Develop new codes of conduct for Elected Members/Candidates and employees in accordance with legislation.	Corporate capacity	Jan-Mar 21	<ul style="list-style-type: none"> <li>Commence review of the City's Code of Conduct and analyse new legislation.</li> </ul>			
		Apr-Jun 21	<ul style="list-style-type: none"> <li>Submit report to Council for endorsement of the revised Code of Conduct.</li> </ul>			

## Governance and Leadership – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
<b>Ward Boundary Review</b> Conduct 8-yearly review of ward boundaries in accordance with legislation	Corporate capacity	Jan-Mar 21	<ul style="list-style-type: none"> <li>Present report to Council to adopt a discussion paper for release for public consultation.</li> <li>Conduct public consultation period.</li> </ul>			
		Apr-Jun 21	<ul style="list-style-type: none"> <li>Present report to Council on outcomes of the consultation process.</li> <li>Make recommendations to the Local Government Advisory Board.</li> </ul>			
<b>Local Law Review</b> Undertake 8-yearly review of City local laws in accordance with legislation	Corporate capacity	Jul-Sept 20	<ul style="list-style-type: none"> <li>Conduct public advertising of Eight-Year Review.</li> </ul>	Public advertising of the City's Eight Year Local Law Review was conducted during the quarter.		✓
		Oct-Dec 20	<ul style="list-style-type: none"> <li>Submit 8-Year Review Report to Council to consider public comments received through the public consultation period and make decision to amend or repeal local laws.</li> </ul>			
		Jan-Mar 21	<ul style="list-style-type: none"> <li>Review local laws required for amendment or repeal.</li> <li>Present local laws reviewed to Council seeking endorsement for public advertising.</li> <li>Conduct public advertising.</li> </ul>			
		Apr-Jun 21	<ul style="list-style-type: none"> <li>Present report to Council seeking endorsement of revised or new local laws.</li> <li>Submit copy of revised or new local laws to the Minister for Local Government for gazettal.</li> </ul>			

## Governance and Leadership – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
<b>Audit and Risk Committee</b> Provide reports to the Audit and Risk Committee on the appropriateness and effectiveness of the City's systems in regard to risk management, internal control and legislative compliance and financial management.	Corporate capacity	Jul-Sept 20	<ul style="list-style-type: none"> <li>Present reports and undertake actions as requested by the Audit and Risk Committee.</li> </ul>	The following reports were presented at the meeting held on 6 July 2020: <ul style="list-style-type: none"> <li>Internal Audit Outcomes;</li> <li>COVID-19 Internal Audit Activity;</li> <li>The Audit and Risk Services Program 2020/21 and 2019/20 Status Report;</li> <li>The Chief Executive Officer's Credit Card Expenditure from January to March 2020; and</li> <li>The Benefits Management Program Status Report.</li> </ul>	█	✓
		Oct-Dec 20				
		Jan-Mar 21				
		Apr-Jun 21				
<b>Australasian Local Government Performance Excellence Program</b> Participate in the program to track and benchmark performance against the local government sector.	Corporate capacity	Jul-Sept 20	<ul style="list-style-type: none"> <li>Collect data and submit data to Local Government Performance Excellence Program.</li> </ul>	Data was collected (excluding financial data) and submitted to the Local Government Performance Excellence Program during the quarter.	█	✓
		Oct-Dec 20				
		Jan-Mar 21	<ul style="list-style-type: none"> <li>Benchmarking data available for analysis.</li> </ul>			
		Apr-Jun 21				

## Governance and Leadership – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
<b>Customer Satisfaction Survey</b> Conduct a biennial survey of residents to measure customer satisfaction with City services.	Corporate capacity	Oct-Dec 20	<ul style="list-style-type: none"> <li>Develop and distribute a Request for Quotation for consultants to deliver the 2021/22 Customer Satisfaction Survey.</li> </ul>			
		Jan-Mar 21	<ul style="list-style-type: none"> <li>Appoint consultant.</li> </ul>			
		Apr-Jun 21	<ul style="list-style-type: none"> <li>Conduct market research for the 2021/22 Customer Satisfaction Survey.</li> </ul>			
<b>Strategic Position Statements</b> Conduct a review of the City's position statements to provide clear direction on specific political and strategic matters.	Strong leadership	Oct-Dec 20	<ul style="list-style-type: none"> <li>Commence review of Strategic Position Statements.</li> </ul>			
		Jan-Mar 21				
		Apr-Jun 21	<ul style="list-style-type: none"> <li>Present report to Council seeking endorsement of revised Strategic Position Statements.</li> </ul>			
<b>Civic Ceremonies</b> The City conducts regular Citizenship Ceremonies on behalf of the Department of Immigration and Citizenship and welcomes new citizens in the City.  The City also hosts a number of civic ceremonies and corporate functions throughout the year, including ceremonies such as:	Strong leadership	Jul-Sept 20	<ul style="list-style-type: none"> <li>Conduct regular Citizenship Ceremonies.</li> <li>Deliver planned functions and ceremonies.</li> </ul>	The City delivered six Citizenship Ceremonies during the quarter in a streamlined COVID-safe format. The following civic functions were held: <ul style="list-style-type: none"> <li>Portrait unveiling of Honorary Freeman, Brian Cooper;</li> <li>The Community Art Exhibition VIP event;</li> <li>Whitfords Nodes Health and Wellbeing Hub VIP event; and</li> <li>Invitation Art Prize VIP event.</li> </ul>		✓
		Oct-Dec 20				

## Governance and Leadership – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
<ul style="list-style-type: none"> <li>Remembrance Day Memorial Service</li> <li>ANZAC Day Dawn Service</li> </ul>		Jan-Mar 21				
		Apr-Jun 21				
<b>Jinan Sister City Relationship</b> Maintain Sister City relationship with Jinan in China through: <ul style="list-style-type: none"> <li>Investigating opportunities to encourage economic linkages between Joondalup and Jinan and related partners.</li> <li>Identifying and promoting opportunities for educational links.</li> </ul>	Strong leadership	Jul-Sept 20	<ul style="list-style-type: none"> <li>Implement the three-year Economic Exchange Agreement with the City of Jinan.</li> <li>Support the Sister City School relationships with St Mark's Anglican Community School and Jinan No 11 School and Woodvale Secondary College and Jinan No 9 School.</li> </ul>	The implementation of the three-year Economic Exchange Agreement with the City of Jinan continued in accordance with COVID-19 restrictions.		✓
		Oct-Dec 20				
		Jan-Mar 21				
		Apr-Jun 21				

# Financial Sustainability

## Aspirational Outcome

The City is a financially diverse local government that uses innovative solutions to achieve long-term financial sustainability. Its rates revenue is moderated through the adoption of ongoing service efficiencies and alternative income streams

### FINANCIAL DIVERSITY

To be less reliant on rates as the primary basis for revenue by leveraging alternative income streams.

Strategic initiatives:

- Identify opportunities for new income streams that are financially sound and equitable.
- Position the City to align with State and Federal Government priorities to increase eligibility for grant funding.
- Embrace outcomes from the local government reform process that allow for alternative means of raising revenue and innovative partnership opportunities.

### EFFECTIVE MANAGEMENT

To conduct business in a financially sustainable manner.

Strategic initiatives:

- Manage liabilities and assets through a planned, long-term approach.
- Balance service levels for assets against long-term funding capacity.
- Seek out efficiencies and regional collaborations to reduce service delivery costs.

### MAJOR PROJECT DELIVERY

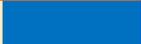
To effectively plan for the funding and delivery of major projects.

Strategic initiatives:

- Effectively prioritise major capital projects to facilitate long-term financial sustainability.
- Optimise funding options for new projects that take advantage of favourable economic conditions.
- Support new projects that balance identified financial risks against effective management approaches.

## Financial Sustainability – Services and Programs

### Services and Programs

PROJECT STATUS		BUDGET STATUS	
All annual milestones completed		On budget	✓
On track		Over budget	▲
Slightly behind schedule		Under budget	▼

Service/Program	Quarter	Comments	Project Status	Budget Status
<b>Capital Works Program</b> Report delivery of programs in accordance with Capital Works Program.	Jul-Sept 20	The Capital Works Program is progressing in accordance with the schedule (see attached Capital Works Report for more details).		✓
	Oct-Dec 20			
	Jan-Mar 21			
	Apr-Jun 21			
<b>Property Management Framework</b> Negotiate and implement new and expired lease and licence agreements.	Jul-Sept 20	Six lease agreements were completed and signed. Negotiations on seven lease agreements and seven licence agreements continued.		✓
	Oct-Dec 20			
	Jan-Mar 21			
	Apr-Jun 21			

## Financial Sustainability – Strategic Projects and Activities

PROJECT STATUS	
All annual milestones completed	
On track	
Slightly behind schedule	

BUDGET STATUS	
On budget	✓
Over budget	▲
Under budget	▼

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
<b>Strategic Financial Plan</b> Conduct review of the Strategic Financial Plan which provides a long-term view of the City's funding needs to enable the Strategic Community Plan to be achieved and includes 10-year financial projections.	Effective management	Oct-Dec 20	<ul style="list-style-type: none"> <li>Present draft Strategic Financial Plan (2019/20 to 2028/29) to the Major Projects and Finance Committee for review.</li> <li>Review timings and key assumptions of major projects in preparation for the development of the 2021 Strategic Financial Plan.</li> </ul>			
		Jan-Mar 21	<ul style="list-style-type: none"> <li>Present major project timings/assumptions to budget workshops.</li> <li>Develop revised draft Strategic Financial Plan 2021.</li> </ul>			
		Apr-Jun 21	<ul style="list-style-type: none"> <li>Review draft 2021 Strategic Financial Plan as part of the annual budget workshops.</li> </ul>			

## Financial Sustainability – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
<b>Property Management Framework and Facility Hire Subsidy Policy Review</b> Finalise the review of the Property Management Framework and the Facility Hire Subsidy Policy to enable the efficient management of the City's leased buildings and hireable venues.	Effective management Financial diversity	Oct-Dec 20	<ul style="list-style-type: none"> <li>Present the final outcomes and review of the Property Management Framework and the Facility Hire Subsidy Policy to Elected Members.</li> </ul>			
		Jan-Mar 21	<ul style="list-style-type: none"> <li>Seek Council endorsement of the revised Property Management Framework.</li> </ul>			
		Apr-Jun 21	<ul style="list-style-type: none"> <li>Implement recommendations from the revised Property Management Framework.</li> </ul>			
<b>Ocean Reef Road and Eddystone Avenue Upgrade</b> Lengthen the right turn pocket on Eddystone Avenue heading west onto Ocean Reef Road and reduce left turn pockets for the south and north legs of the intersection incorporating skid treatment. Lighting will also be improved to reduce night-time crashes.	Major project delivery	Jul-Sept 20	<ul style="list-style-type: none"> <li>Advertise tender and appoint contractor.</li> </ul>	The tender was advertised and a contractor appointed.		✓
		Oct-Dec 20	<ul style="list-style-type: none"> <li>Undertake construction.</li> </ul>			
		Jan-Mar 21	<ul style="list-style-type: none"> <li>Complete construction.</li> </ul>			
<b>Hepburn Avenue/Mitchell Freeway Southbound On Ramp</b> Extend left turn pocket on Hepburn Avenue for southbound Mitchell Freeway on ramp.	Major project delivery	Jul-Sept 20	<ul style="list-style-type: none"> <li>Undertake construction.</li> </ul>	Construction was completed during the quarter.		✓
		Oct-Dec 20	<ul style="list-style-type: none"> <li>Undertake construction.</li> </ul>			
		Jan-Mar 21	<ul style="list-style-type: none"> <li>Complete construction.</li> </ul>			

## Financial Sustainability – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
<b>Marmion Avenue/McWhae Road Intersection Upgrade</b> Construct left turn lane from Marmion Avenue into McWhae Road and install intersection islands and pedestrian facilities including path links to existing public accessway.	Major project delivery	Jul-Sept 20	<ul style="list-style-type: none"> <li>Finalise design.</li> </ul>	Design continued during the quarter.		✓
		Oct-Dec 20				
		Jan-Mar 21	<ul style="list-style-type: none"> <li>Advertise tender and appoint contractor.</li> </ul>			
		Apr-Jun 21	<ul style="list-style-type: none"> <li>Undertake construction.</li> </ul>			
<b>Marmion Avenue/Cambria Street Intersection Upgrade</b> Upgrade the intersection of Marmion Avenue and Cambria Street installing a left turn pocket on Marmion Avenue and installing pedestrian facilities.	Major project delivery	Jul-Sept 20	<ul style="list-style-type: none"> <li>Finalise design.</li> </ul>	Design continued during the quarter.		✓
		Oct-Dec 20				
		Jan-Mar 21	<ul style="list-style-type: none"> <li>Advertise tender and appoint contractor.</li> <li>Undertake construction.</li> </ul>			
		Apr-Jun 21	<ul style="list-style-type: none"> <li>Undertake construction.</li> </ul>			
<b>Burns Beach Coastal Parking Construction</b> Construct new parking facilities on the Burns Beach Foreshore in line with the Burns Beach Masterplan.	Major project delivery	Jul-Sept 20	<ul style="list-style-type: none"> <li>Advertise tender and appoint contractor.</li> </ul>	The tender was advertised and a contractor was appointed.		✓
		Oct-Dec 20	<ul style="list-style-type: none"> <li>Commence construction.</li> </ul>			
		Jan-Mar 21	<ul style="list-style-type: none"> <li>Complete construction.</li> </ul>			

## Financial Sustainability – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
<b>Burns Beach Road and Joondalup Drive Roundabout</b> Provide additional right turn lane with separated continuous through lane onto Joondalup Drive and dedicated left turn slip lane on Burns Beach Road to ease congestion.	Major project delivery	Jul-Sept 20	<ul style="list-style-type: none"> <li>Main Roads WA undertakes construction.</li> </ul>	Main Roads WA continued construction.		✓
		Oct-Dec 20	<ul style="list-style-type: none"> <li>Main Roads WA completes construction.</li> </ul>			
		Jan-Mar 21				
<b>Warwick Road/Erindale Road Intersection Upgrade</b> Undertake major upgrade to intersection including traffic signals to improve road safety and performance.	Major project delivery	Jul-Sept 20	<ul style="list-style-type: none"> <li>Seek Main Roads WA approval.</li> </ul>	Ongoing liaison has occurred with Main Roads WA to seek approval.		✓
		Oct-Dec 20	<ul style="list-style-type: none"> <li>Undertake construction.</li> </ul>			
		Jan-Mar 21	<ul style="list-style-type: none"> <li>Complete construction.</li> </ul>			
<b>Whitfords Avenue/Northshore Drive Roundabout</b> Upgrade remaining section of Whitfords Avenue and existing single lane roundabout to dual lane configuration, north and south of Northshore Drive, to improve capacity and road safety.	Major project delivery	Jul-Sept 20	<ul style="list-style-type: none"> <li>Advertise tender and appoint contractor.</li> </ul>	The tender was advertised and a contractor was appointed.		✓
		Oct-Dec 20	<ul style="list-style-type: none"> <li>Undertake construction.</li> </ul>			
		Jan-Mar 21				
		Apr-Jun 21	<ul style="list-style-type: none"> <li>Complete construction.</li> </ul>			

## Financial Sustainability – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
<b>Shenton Avenue Upgrade</b> Design upgrade of Shenton Avenue from the Mitchell Freeway Interchange to Joondalup Drive intersection.	Major project delivery	Jul-Sept 20	<ul style="list-style-type: none"> <li>Undertake design.</li> </ul>	The process to appoint a consultant to undertake the design commenced. A consultant will be appointed in the second quarter of 2020/21.		✓
		Oct-Dec 20				
		Jan-Mar 21				
		Apr-Jun 21				
<b>Whitfords Avenue/Gibson Avenue Intersection</b> Upgrade intersection including double right turn from Gibson Avenue and upgrade pedestrian facilities. (Year 1 of 3 year project)	Major project delivery	Jul-Sept 20	<ul style="list-style-type: none"> <li>Undertake design.</li> </ul>	Design commenced during the quarter.		✓
		Oct-Dec 20				
		Jan-Mar 21				
		Apr-Jun 21				

## Financial Sustainability – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
<b>Whitfords Avenue/Kingsley Drive Intersection</b> Upgrade Whitfords Avenue and Kingsley Drive intersection including double right turn from Kingsley Drive and including pedestrian facilities. (Year 1 of 3 year project)	Major project delivery	Jul-Sept 20	<ul style="list-style-type: none"> <li>Undertake design.</li> </ul>	Design commenced during the quarter.		✓
		Oct-Dec 20				
		Jan-Mar 21				
		Apr-Jun 21				

# Quality Urban Environment

## Aspirational Outcome

The City's built environment is planned for enduring relevance through quality, modern design that is creative, flexible and diverse. Design of its urban landscapes promotes connectivity, useability and accessibility; contributing to the highest standards of liveability.

### QUALITY BUILT OUTCOMES

For the City's commercial and residential areas to be filled with quality buildings and appealing streetscapes.

Strategic initiatives:

- Planning frameworks promote and support adaptive, mixed-use developments with active ground floor uses on appropriately zoned sites.
- Housing infill and densification is encouraged and enabled through a strategic, planned approach in appropriate locations.
- Environmentally sensitive building designs are showcased, promoted and encouraged.
- Buildings and landscaping is suitable for the immediate environment and reflect community values.
- The community is able to effectively age-in-place through a diverse mix of facilities and appropriate urban landscapes.

### INTEGRATED SPACES

To have integrated land use and transport planning that provides convenient and efficient movement across the City.

Strategic initiatives:

- Understand issues arising from the interaction between current transport modes.
- Provide for diverse transport options that promote enhanced connectivity.
- Improve the interface between the urban and natural environments.
- Enable safe, logical and accessible pedestrian movements throughout public spaces.

### QUALITY OPEN SPACES

To have urban and green spaces which are attractive, well-utilised and enrich the lives of the community.

Strategic initiatives:

- Apply a strategic approach to the planning and development of public open spaces.
- Employ quality and enduring infrastructure designs that encourage high utilisation and increased outdoor activity.
- Adopt consistent principles in the management and provisions of urban community infrastructure.
- Establish landscapes that are unique to the City and provide statements within prominent network areas.

### CITY CENTRE DEVELOPMENT

To have quality and diverse landmark buildings within the Joondalup City Centre that enhance the vitality and vibrancy of the urban space.

Strategic initiatives:

- Promote and support bold and iconic private building developments within strategic City Centre land locations.
- Encourage ground level retail activities to support a growing and dynamic City Centre.
- Pursue the development of commercial office buildings within the Joondalup City Centre.
- Pursue the development of a Joondalup Performing Arts and Cultural Centre within the Joondalup City Centre.

## Quality Urban Environment – Strategic Projects and Activities

PROJECT STATUS	
All annual milestones completed	<span style="color: blue;">■</span>
On track	<span style="color: green;">■</span>
Slightly behind schedule	<span style="color: orange;">■</span>

BUDGET STATUS	
On budget	✓
Over budget	▲
Under budget	▼

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
<b>Review of Residential Development Local Planning Policy and Other Local Planning Policies</b> Review the Residential development Local Planning Policy and other residential local planning policies following final approval of the Development Standards for Housing Opportunity Areas Local Planning Policy by the Western Australian Planning Commission and final approval of Scheme Amendment No 5 by the Minister for Planning.	Quality built outcomes	Jul-Sept 20	<ul style="list-style-type: none"> <li>Review the Residential Development Local Planning Policy and other residential local planning policies.</li> </ul>	No actions were undertaken as the review is pending WAPC/Minister decision on the draft new development standards for Housing Opportunity Areas.		✓
		Oct-Dec 20				
		Jan-Mar 21				
		Apr-Jun 21				
<b>Joondalup Activity Centre Plan</b> Undertake a review and minor amendment to the Joondalup Activity Centre Plan in response to initial feedback on	Quality built outcomes	Jul-Sept 20	<ul style="list-style-type: none"> <li>Progress the review of the Joondalup Activity Centre Plan and prepare a minor amendment to the Activity Centre Plan if required.</li> </ul>	Preparation of a project plan commenced.		✓
		Oct-Dec 20				
		Jan-Mar 21				

## Quality Urban Environment – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
implementing the document and to incorporate changes to State Planning Policy.		Apr-Jun 21				
<b>Review of Structure Plans and Activity Centre Plans</b> Review existing structure plans and activity centre plans as appropriate and incorporate finalised plans in the Local Planning Scheme No 3.	Quality built outcomes	Jul-Sept 20	<ul style="list-style-type: none"> <li>Undertake actions to integrate structure plans and activity centre plans into Local Planning Scheme No 3 as relevant.</li> </ul>	Council, at its meeting of July 2020, considered and supported the proposed revocation of the Cook Avenue Structure Plan and associated Amendment to Local Planning Scheme No 3.		✓
		Oct-Dec 20				
		Jan-Mar 21				
		Apr-Jun 21				
<b>Review of Joondalup Design Panel</b> Review the Terms of Reference of the Joondalup Design Panel.	Quality built outcomes	Jul-Sept 20	<ul style="list-style-type: none"> <li>Undertake review of the current design review process and Terms of Reference for the Joondalup Design Review Panel.</li> <li>Prepare draft Joondalup Design Panel Local Planning Policy.</li> <li>Present amended Terms of Reference for the Joondalup Design Review Panel to Council for consideration.</li> <li>Present draft Joondalup Design Review Local Planning Policy to Policy Committee/Council for consideration to advertise.</li> <li>Advertise the draft Joondalup Design Review Local Planning Policy for public comment.</li> </ul>	A review of the current design review process and Terms of Reference for the Joondalup Design Review Panel was undertaken, and a draft Joondalup Design Panel Local Planning Policy prepared.		✓
		Oct-Dec 20				
		Jan-Mar 21				
		Apr-Jun 21				

## Quality Urban Environment – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
<b>Development Standards for Housing Opportunity Areas</b> Progress a local planning policy for development in the City's Housing Opportunity Areas that requires a higher quality of design and better manages the impact of development on existing residents and streetscapes.	Quality built outcomes	Jul-Sept 20	<ul style="list-style-type: none"> <li>Liaise with the Western Australian Planning Commission (WAPC) to progress the draft Development Standards in Housing Opportunity Areas Local Planning Policy.</li> </ul>	Ongoing liaison was undertaken with the Department of Planning, Lands and Heritage to progress the assessment of the draft development standards.	✓	✓
		Oct-Dec 20		<ul style="list-style-type: none"> <li>Implement the draft Development Standards in Housing Opportunity Areas Local Planning Policy following WAPC approval.</li> </ul>		
		Jan-Mar 21				
		Apr-Jun 21				
<b>Housing Opportunity Areas: Proposed Amendment to Local Planning Scheme No 3</b> Progress an amendment to Local Planning Scheme No 3 to include provisions which enable the City to better control the impact of development on existing residents and streetscapes.	Quality built outcomes	Jul-Sept 20	<ul style="list-style-type: none"> <li>Liaise with the Western Australian Planning Commission to progress draft Scheme Amendment No 5.</li> </ul>	Ongoing liaison was undertaken with the Department of Planning, Lands and Heritage to progress the assessment of the draft development standards.	✓	✓
		Oct-Dec 20		<ul style="list-style-type: none"> <li>Implement Scheme Amendment No 5 following approval by the Minister for Planning and gazettal of the amendment.</li> </ul>		
		Jan-Mar 21				
		Apr-Jun 21				

## Quality Urban Environment – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status	
<b>State Planning Reform</b> Implement State Government Planning Reform.	Quality built outcomes	Jul-Sept 20	<ul style="list-style-type: none"> <li>Undertake actions as required.</li> </ul>	City representatives attended working groups convened by the Department of Planning, Lands and Heritage on: <ul style="list-style-type: none"> <li>The Stakeholder Engagement Toolkit;</li> <li>The Medium Density State Planning Policy;</li> <li>The Neighbourhood Design State Planning Policy; and</li> <li>Amendments to the <i>Planning and Development (Local Planning Schemes) Regulations 2015</i>.</li> </ul>			
		Oct-Dec 20					
		Jan-Mar 21					
		Apr-Jun 21					
<b>Place Activation</b> Develop a Place Activation Strategy for the City of Joondalup and Pilot Place Plan for part of the City Centre.	Quality built outcomes	Jul-Sept 20	<ul style="list-style-type: none"> <li>Present Report to Council seeking approval of project scope and Request for Quotation to appoint a consultant.</li> </ul>	At its meeting held on 18 August 2020, Council endorsed the scope of the Place Activation Strategy (COJ104-08/20 refers). The City commenced obtaining quotations from qualified consultants to assist in the preparation of a pilot place plan for the Joondalup City Centre.			
		Oct-Dec 20		<ul style="list-style-type: none"> <li>Advertise Request for Quotation and appoint consultant.</li> </ul>			
		Jan-Mar 21		<ul style="list-style-type: none"> <li>Commence development of the Place Activation Strategy and Pilot Place Plan.</li> </ul>			
		Apr-Jun 21					

## Quality Urban Environment – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
<b>Streetscape Enhancement City Centre Streetscape Renewal Program</b> Undertake ongoing enhancement of verges and medians that form part of the City's major road network, including: <ul style="list-style-type: none"> <li>• Joondalup Drive, western verge; and</li> <li>• Shenton Avenue.</li> </ul>	Quality built outcomes	Jul-Sept 20	<ul style="list-style-type: none"> <li>• Undertake construction of Joondalup Drive western verge streetscape renewal.</li> </ul>	Construction of the Joondalup Drive western verge was undertaken during the quarter.		✓
		Oct-Dec 20	<ul style="list-style-type: none"> <li>• Complete construction of Joondalup Drive western verge streetscape renewal.</li> <li>• Undertake design for Shenton Avenue streetscape renewal.</li> </ul>			
		Jan-Mar 21	<ul style="list-style-type: none"> <li>• Undertake design for Shenton Avenue streetscape renewal.</li> </ul>			
		Apr-Jun 21				
<b>Streetscape Enhancement Program – Whitfords Avenue Streetscape Upgrades</b> Deliver Arterial Roads Project to provide for ongoing enhancement of verges and medians that form part of the City's major road network including Whitfords Avenue East.	Quality built outcomes	Jul-Sept 20	<ul style="list-style-type: none"> <li>• Develop documentation and advertise a Request for Quotation.</li> </ul>	The landscape concept design and detailed landscape documentation was completed. Design for irrigation works commenced. The Request for Quotation will be advertised next quarter.		✓
		Oct-Dec 20				
		Jan-Mar 21	<ul style="list-style-type: none"> <li>• Appoint contractor.</li> <li>• Undertake construction.</li> </ul>			
		Apr-Jun 21	<ul style="list-style-type: none"> <li>• Complete construction.</li> </ul>			

## Quality Urban Environment – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
<b>Churton Park, Warwick – Park Amenity Improvement Program</b> Undertake landscaping and infrastructure works as part of a program to enhance amenity in parks within higher density housing areas with limited backyards and higher populations.	Integrated spaces	Jul-Sept 20	<ul style="list-style-type: none"> <li>Undertake community consultation and concept landscape design.</li> </ul>	Community consultation and landscape concept design were completed. Detailed landscape documentation has commenced.		✓
		Oct-Dec 20	<ul style="list-style-type: none"> <li>Complete community consultation, detailed landscape and irrigation design and advertise a Request for Quotation.</li> </ul>			
		Jan-Mar 21	<ul style="list-style-type: none"> <li>Commence construction.</li> </ul>			
		Apr-Jun 21	<ul style="list-style-type: none"> <li>Complete construction.</li> </ul>			
<b>Newcombe Park, Padbury – Park Amenity Improvement Program</b> Undertake landscaping and infrastructure works as part of a program to enhance amenity in parks within higher density housing areas with limited backyards and higher populations.	Integrated spaces	Jul-Sept 20	<ul style="list-style-type: none"> <li>Undertake community consultation and commence concept landscape design.</li> </ul>	Community consultation and landscape concept design were completed.		✓
		Oct-Dec 20	<ul style="list-style-type: none"> <li>Complete community consultation and concept landscape design.</li> </ul>			
		Jan-Mar 21	<ul style="list-style-type: none"> <li>Complete detailed landscape design and irrigation design.</li> </ul>			
		Apr-Jun 21	<ul style="list-style-type: none"> <li>Advertise a Request for Quotation for landscaping works and irrigation.</li> </ul>			

## Quality Urban Environment – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
<b>Leafy City Program</b> Implement the Leafy City Program to provide shaded spaces in the urban environment through street tree planting in the suburbs of Kallaroo, Mullaloo, Warwick and Beldon during 2020/21 and 2021/22.	Integrated spaces	Jul-Sept 20	<ul style="list-style-type: none"> <li>Finalise species selection and location.</li> <li>Advertise Request for Quotation for the procurement of trees.</li> </ul>	Species selection and finalisation of proposed locations were completed. A Request for Quotation for tree procurement was advertised.		✓
		Oct-Dec 20	<ul style="list-style-type: none"> <li>Notify the community of proposed tree planting program.</li> </ul>			
		Jan-Mar 21				
		Apr-Jun 21	<ul style="list-style-type: none"> <li>Commence planting.</li> </ul>			
<b>Whitfords Nodes Health and Wellbeing Hub</b> Construct Whitfords Nodes Stairway and Health and Wellbeing Hub to create a fitness amenity fostering active and healthy lifestyle opportunities as well as supporting sporting events.	Integrated spaces	Jul-Sept 20	<ul style="list-style-type: none"> <li>Complete construction of stairway and lookout.</li> </ul>	The construction of the stairway and lookout was completed during the quarter.		✓
		Oct-Dec 20	<ul style="list-style-type: none"> <li>Complete construction of the fitness area.</li> </ul>			
<b>Burns Beach Dual Use Path – Burns Beach to Mindarie</b> Construct a dual use path through the dunes between Mindarie and Burns Beach as a multi-funded project between State Government and the City of Wanneroo.	Integrated spaces	Jul-Sept 20		Construction of the northern section commenced.		✓
		Oct-Dec 20	<ul style="list-style-type: none"> <li>Complete construction of the northern section.</li> </ul>			

## Quality Urban Environment – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
<b>Integrated Transport Strategy</b> Continue the development of the Integrated Transport Strategy incorporating priority actions from the Major Road Network Review and other transport issues such as the Parking Management Plan.	Integrated spaces	Jul-Sept 20	<ul style="list-style-type: none"> <li>Develop Parking Supply and Management Plan in preparation for the development of the Integrated Transport Strategy.</li> <li>Commence development of the Integrated Transport Strategy.</li> </ul>	The draft technical report for the Parking Supply and Management Plan was received from the consultant and review of the report commenced during the quarter. Development of the scope for the Integrated Transport Strategy continued.		✓
		Oct-Dec 20				
		Jan-Mar 21				
		Apr-Jun 21				
<b>Joondalup City Centre Street Lighting Stage 4</b> Replace existing lighting infrastructure to reduce running costs, replace defective poles, enhance lighting and improve community safety.	City Centre development	Jul-Sept 20	<ul style="list-style-type: none"> <li>Undertake construction.</li> </ul>	Construction was undertaken during the quarter.		✓
		Oct-Dec 20				
		Jan-Mar 21	<ul style="list-style-type: none"> <li>Complete construction.</li> </ul>			
<b>Joondalup City Centre Street Lighting Stage 5</b> Replace existing lighting infrastructure to reduce running costs, replace defective poles, enhance lighting and improve community safety.	City Centre development	Jul-Sept 20	<ul style="list-style-type: none"> <li>Complete design.</li> <li>Advertise tender and award contract.</li> </ul>	Design was completed. The tender for undertaking works will be advertised in the next quarter.		✓
		Oct-Dec 20				
		Jan-Mar 21	<ul style="list-style-type: none"> <li>Undertake construction.</li> </ul>			
		Apr-Jun 21				

### Aspirational Outcome

The City is lively and flourishing across its activity centres. It is a global City, home to a recognised industry niche that fosters local job production and promotes employment self-sufficiency.

#### CBD OF THE NORTH

For the Joondalup City Centre to be recognised as Perth's second CBD, functioning as the primary commercial centre of the North West Metropolitan Perth Region.

Strategic initiatives:

- Develop and promote a recognised industry niche that builds on existing strengths.
- Provide an efficient and integrated transport network that can support the needs of a high-functioning City Centre.
- Support advanced technology opportunities that will foster a thriving business environment.
- Proactively target and engage industries and businesses to drive City Centre development, including large government departments and agencies.
- Pursue the construction of multi-storey car park facilities within the Joondalup City Centre to facilitate greater accessibility.

#### ACTIVITY CENTRE DEVELOPMENT

To have revitalised activity centres that are multi-purpose and provide for housing diversity and enhanced liveability.

Strategic initiatives:

- Understand local commercial needs and opportunities.
- Support the development of fresh and exciting de-centralised areas of activity.
- Facilitate increased housing density in activity centres.  
Promote the primacy of the Joondalup City Centre in the application of the activity centre hierarchy.

#### DESTINATION CITY

To become a "Destination City" where unique tourism opportunities and activities provide drawcards for visitors and high amenity for residents.

Strategic initiatives:

- Actively promote and sponsor significant events and activities.
- Facilitate the establishment of major tourism infrastructure.
- Encourage diverse accommodation options.

#### REGIONAL COLLABORATION

For the City to collaborate with regional partners and stakeholders in order to maximise opportunities for the future economic growth of the North West Metropolitan Perth Region.

Strategic initiatives:

- Undertake planning within a regional context.
- Foster strategic regional partnerships.
- Drive new employment and infrastructure opportunities on a regional scale.

#### BUSINESS CAPACITY

For the City's business community to have the technology and communication capability necessary to thrive within a competitive environment.

Strategic initiatives:

- Actively seek opportunities for improving local communication network infrastructure.
- Facilitate knowledge sharing and learning opportunities.

## Economic Prosperity, Vibrancy and Growth – Services and Programs

### Services and Programs

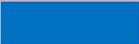
PROJECT STATUS		BUDGET STATUS	
All annual milestones completed		On budget	✓
On track		Over budget	▲
Slightly behind schedule		Under budget	▼

Service/Program	Quarter	Comments	Project Status	Budget Status
<b>Business Engagement and Communication</b> Support and attend partner and industry events	Jul-Sept 20	The following partner and industry events were attended by City representatives: <ul style="list-style-type: none"> <li>• ECU WA AustCyber innovation Hub</li> <li>• Destination Perth</li> <li>• StudyPerth</li> <li>• Joondalup Business Association</li> <li>• Jobs and Skills Centre</li> <li>• Joondalup Education Network</li> <li>• Business Events Perth</li> <li>• Small Business Development Corporation</li> <li>• Department of Jobs, Tourism, Science and Innovation</li> </ul>		✓
	Oct-Dec 20			
	Jan-Mar 21			
	Apr-Jun 21			

## Economic Prosperity, Vibrancy and Growth – Services and Programs

Service/Program	Quarter	Comments	Project Status	Budget Status
<b>Communication to Local Businesses</b> Develop e-business newsletters, social media posts, publications and City website updates to promote local and international economic development initiatives.	Jul-Sept 20	The following activities were undertaken during the quarter: <ul style="list-style-type: none"> <li>• Publication of the WA Business News special edition investment brochure entitled 'Joondalup: A region on the rise';</li> <li>• Distribution of the monthly e-business newsletters;</li> <li>• Publication of regular social media posts including information on the WA Business News investment brochure, 'Joondalup – A region on the rise', the Destination City Plan and the Joondalup Innovation Challenge.</li> <li>• Regular updates on the City's website.</li> </ul>		✓
	Oct-Dec 20			
	Jan-Mar 21			
	Apr-Jun 21			

## Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

PROJECT STATUS		BUDGET STATUS	
All annual milestones completed		On budget	✓
On track		Over budget	▲
Slightly behind schedule		Under budget	▼

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status	
<b>Economic Development Strategy</b> Implement the Economic Development Strategy to provide strategic direction for the promotion of economic and employment growth within the City.	CBD of the North Activity Centre development Destination City Regional collaboration Business capacity	Jul-Sept 20	<ul style="list-style-type: none"> <li>Conduct annual review of progress against the Economic Development Strategy for 2019/20 and present an update to Elected Members.</li> <li>Implement actions in line with the Economic Development Strategy Implementation Plan.</li> </ul>	Implementation of the Economic Development Strategy continued in the quarter and included: <ul style="list-style-type: none"> <li>Development of the draft Destination City Plan;</li> <li>Development of the draft Advocacy Framework;</li> <li>Continued promotion of the Joondalup Business Catalogue;</li> <li>Delivery of the Joondalup Innovation Challenge;</li> <li>Virtual exchanges undertaken with Indonesia to promote potential economic initiatives in the areas of cyber security and education;</li> <li>The publication of the WA Business News special edition investment brochure entitled 'Joondalup – A region on the rise'; and</li> <li>Publication of monthly e-business newsletters.</li> </ul>		✓	
		Oct-Dec 20					
		Jan-Mar 21					
		Apr-Jun 21					

## Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
<b>Business Forums</b> Deliver Business Forum events to engage with the local business community in key economic issues and opportunities.	Business capacity CBD of the North	Oct-Dec 20	<ul style="list-style-type: none"> <li>Plan and deliver two Business Forum events.</li> </ul>			
		Jan-Mar 20				
		Apr-Jun 20				
<b>Business Capacity and Support</b> Partner with key stakeholders and business support providers to facilitate and promote capacity building training opportunities for local businesses.	Business capacity	Jul-Sept 20	<ul style="list-style-type: none"> <li>Attend quarterly meeting with the Joondalup Business Association.</li> <li>Facilitate and promote events with the business community, in collaboration with service delivery agencies.</li> <li>Implement the Small Business Friendly initiative in collaboration with the Small Business Development Corporation (SBDC).</li> </ul>	Regular liaison took place with the Joondalup Business Association. A range of events were promoted and facilitated with Destination Perth. A six-monthly progress report was provided to the SBDC on the implementation of the Small Business Friendly initiative.		✓
		Oct-Dec 20	<ul style="list-style-type: none"> <li>Attend quarterly meeting with the Joondalup Business Association.</li> <li>Facilitate and promote events with the business community, in collaboration with service delivery agencies.</li> <li>Implement the Small Business Friendly initiative in collaboration with the Small Business Development Corporation (SBDC).</li> <li>Report to SBDC on the City's progress of implementation of the Small Business Friendly initiative.</li> </ul>			

## Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Jan-Mar 21	<ul style="list-style-type: none"> <li>Attend quarterly meeting with the Joondalup Business Association.</li> <li>Facilitate and promote events with the business community, in collaboration with service delivery agencies.</li> <li>Implement the Small Business Friendly initiative in collaboration with the Small Business Development Corporation (SBDC).</li> </ul>			
		Apr-Jun 21	<ul style="list-style-type: none"> <li>Attend quarterly meeting with the Joondalup Business Association.</li> <li>Facilitate and promote events with the business community, in collaboration with service delivery agencies.</li> <li>Implement the Small Business Friendly initiative in collaboration with the Small Business Development Corporation (SBDC).</li> <li>Report to SBDC on the City's progress of implementation of the Small Business Friendly initiative.</li> </ul>			
<b>Business Capacity and Support – Joondalup Business Ready</b> Deliver a series of capacity building programs to gear local businesses to enhance knowledge, skills, products and	Business capacity	Jul-Sept 20	<ul style="list-style-type: none"> <li>Deliver Business Ready Programs.</li> </ul>	Substantial progress was made on the development of the Business Ready Program. The program will be delivered in the second and third quarters of 2020/21.		✓
		Oct-Dec 20				

## Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
service delivery with the aim of being Globally, Digital and Destination Ready.		Jan-Mar 21				
		Apr-Jun 21				
<b>Joondalup Business Engagement Program</b> Deliver initiative aimed at providing advice and support to sole traders, small and medium sized local businesses.	Business capacity	Jul-Sept 20	• Deliver program.	Ongoing engagement with local businesses occurred during the quarter to assist in connecting with opportunities and State and Federal Government programs.		✓
		Oct-Dec 20				
		Jan-Mar 21				
		Apr-Jun 21				
<b>Buy Local Programs</b> Deliver initiatives, including the Joondalup Business Catalogue and other Campaigns to promote local business opportunities.	Business capacity	Jul-Sept 20	<ul style="list-style-type: none"> <li>• Support registrations and assessments for local businesses.</li> <li>• Encourage listing of business opportunities on the Joondalup Business Catalogue.</li> <li>• Support Red Tape Reduction Initiatives.</li> <li>• Develop and implement other Buy Local Programs.</li> </ul>	Over 80 businesses registered on the Joondalup Business Catalogue during this quarter.		✓
		Oct-Dec 20				
		Jan-Mar 21				
		Apr-Jun 21				

## Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
<b>Promoting Innovation and Supporting Creativity</b> <ul style="list-style-type: none"> <li>Collaborate with the WA AustCyber Hub to support innovation and creativity within the Joondalup business community.</li> <li>Deliver the City's Innovation Fund Program.</li> </ul>	CBD of the North Business capacity Regional collaboration	Jul-Sept 20	<ul style="list-style-type: none"> <li>Participate as a member of the Advisory Board of the WA AustCyber Hub.</li> <li>Liaise with the WA AustCyber Hub to support innovation and creativity within the Joondalup business community.</li> <li>Promote the City's Innovation Fund to the Joondalup community.</li> <li>In collaboration with Edith Cowan University, investigate methods to ensure businesses have access to research and support to drive innovation and creativity.</li> </ul>	<ul style="list-style-type: none"> <li>Ongoing liaison occurred between the City and the WA AustCyber Innovation Hub.</li> <li>City representatives participated in the quarterly Board Meeting of the WA AustCyber Innovation Hub.</li> <li>Ongoing promotion and delivery of the Essential Eight videos for businesses took place, highlighting the strategies to mitigate cyber security incidents.</li> <li>The inaugural Joondalup Innovation Challenge was delivered in partnership with Edith Cowan University, North Metro TAFE, University of Western Australia, Curtin SpaceCubed and the Joondalup Business Association. Over 165 students participated in the three-day challenge.</li> </ul>		
		Oct-Dec 20				
		Jan-Mar 21				
		Apr-Jun 21				

## Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status	
<b>Growing Business – Edith Cowan University Business and Innovation Centre</b> Support the operation of the Edith Cowan University Business and Innovation Centre (ECUBIC) through membership of the Board of Management and attendance at Board Meetings.	Business capacity CBD of the North Activity Centre development	Jul-Sept 20	<ul style="list-style-type: none"> <li>Attend quarterly ECUBIC Board meetings.</li> <li>Actively promote initiatives arising from participation and support of the Joondalup Learning Precinct and the Edith Cowan University Business and Innovation Centre.</li> <li>Partner with ECUBIC to deliver relevant training programs for Small to Medium Enterprises (SMEs).</li> </ul>	<ul style="list-style-type: none"> <li>City representatives attended a business planning session as a part of an ECUBIC Board Meeting.</li> <li>The City collaborated with ECUBIC in promoting local events and initiatives.</li> <li>The City engaged with local business in ECUBIC to provide support and facilitate promotion of their services.</li> <li>The City supported StudyPerth initiatives in engaging with businesses in ECUBIC.</li> <li>The City continued engagement with the Joondalup Learning Precinct.</li> </ul>		✓	
		Oct-Dec 20					
		Jan-Mar 21					
		Apr-Jun 21					
<b>International Economic Development Activities Plan (IEDAP)</b> Review and update the IEDAP to guide and promote trade/investment opportunities.	Destination City Activity Centre Development	Jul-Sept 20	<ul style="list-style-type: none"> <li>Review current International Economic Development Activities Plan.</li> </ul>	The review of the International Economic Development Activities Plan commenced.		✓	
		Oct-Dec 20					
		Jan-Mar 21	<ul style="list-style-type: none"> <li>Develop updated Plan.</li> </ul>				
		Apr-Jun 21	<ul style="list-style-type: none"> <li>Present report to Council seeking endorsement of the updated International Economic Development Activities Plan.</li> </ul>				

## Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
<b>Facilitation of Local and International Investment</b> Establish a program of activities for local and international investment attraction including a business investor familiarisation program to assist overseas companies to enter the Joondalup market.	Destination City Activity Centre Development	Jul-Sept 20	<ul style="list-style-type: none"> <li>Develop investor familiarisation program.</li> <li>Support inbound and investment delegations.</li> </ul>	In partnership with the Department of Jobs, Tourism, Science and Innovation and the City of Wanneroo, the City hosted an investment familiarisation program for WA State Government Trade and Investment Commissioners into the Joondalup and Wanneroo region. The delegation included WA Government Trade Commissioners from China, Indonesia, Japan and India. The City facilitated inbound investment opportunities during the quarter.		✓
		Oct-Dec 20				
		Jan-Mar 21	<ul style="list-style-type: none"> <li>Support inbound and investment delegations.</li> </ul>			
		Apr-Jun 21	<ul style="list-style-type: none"> <li>Manage ongoing enquiries.</li> </ul>			
<b>International Economic Exchange</b> Investigate opportunities to encourage economic linkages between Joondalup and other global markets.	Destination City Activity Centre Development	Jul-Sept 20	<ul style="list-style-type: none"> <li>Identify priority initiatives and partners within Jinan, HuZhou, Jakarta, Surabaya and Bali across sectors of education, health and cyber, and trade and investment.</li> </ul>	A number of virtual exchanges with Indonesia took place during the quarter relating to potential initiatives in the areas of education and cyber security.		✓
		Oct-Dec 20				
		Jan-Mar 21	<ul style="list-style-type: none"> <li>Deliver initiatives.</li> </ul>			
		Apr-Jun 21				
<b>Destination City Plan</b> Develop and implement a plan to attract more visitors to the	Destination City	Jul-Sept 20		The draft Destination City Plan was developed and included targeted stakeholder consultation.		✓
		Oct-Dec 20				

## Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
region for education, business and leisure purposes.		Jan-Mar 21	<ul style="list-style-type: none"> <li>Develop Destination City Plan.</li> <li>Finalise Plan.</li> </ul>			
		Apr-Jun 21	<ul style="list-style-type: none"> <li>Present report to Council seeking endorsement of the Destination City Plan.</li> <li>Implement the Destination City Plan.</li> </ul>			
<b>Promoting the Visitor Economy</b> Develop and implement activities to position Joondalup as a destination to visit, work, study, trade with and invest in.	Destination City	Jul-Sept 20	<ul style="list-style-type: none"> <li>In partnership with the Cities of Wanneroo and Stirling and Destination Perth, undertake planning for regional tourism opportunities.</li> </ul>	The City partnered with Destination Perth and key government agencies to undertake the Perth Relive Campaign. This is a digital promotional campaign aimed at showcasing local tourism experiences.		✓
		Oct-Dec 20	<ul style="list-style-type: none"> <li>Implement regional tourism promotion in partnership with the Cities of Wanneroo and Stirling and Destination Perth.</li> </ul>			
		Jan-Mar 21				
		Apr-Jun 21				
<b>Business Cluster Formation</b> Support the development of clusters in the areas of education, health and wellness, government, cyber, retail, tourism, global trade and investment hub, business incubation and activity of commercial precincts.	Business capacity Destination City	Jul-Sept 20	<ul style="list-style-type: none"> <li>Establish Terms of Reference and a Memorandum of Understanding for relevant organisations.</li> <li>Evaluate outcomes and impact of cluster formation.</li> </ul>	The Memorandum of Understanding (MOU) between the City, Edith Cowan University and the WA AustCyber Innovation Hub was finalised. The MOU provides for continued exchange and collaboration to expand cyber security activities within the City.  Terms of Reference for the development of clusters in the areas of cyber security, education and medical services were also finalised.		✓
		Oct-Dec 20				
		Jan-Mar 21				

## Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Apr-Jun 21				
<b>Support for Future Workforce, Innovators and Entrepreneurs to Develop Business Resilience and Employability Programs</b> <ul style="list-style-type: none"> <li>Deliver initiatives with key stakeholders to encourage business resilience through programs such as Cyber Check.Me, Joondalup Innovation Challenge, National Missing Person Hackathon.</li> <li>Undertake research and deliver initiatives to increase employment and employability opportunities for the future workforce.</li> </ul>	Business capacity Destination City	Jul-Sept 20	<ul style="list-style-type: none"> <li>Deliver and evaluate the Joondalup Innovation Challenge.</li> <li>Deliver the Cyber Check.Me Program.</li> <li>Provide integrated learning opportunities for local students.</li> <li>Undertake skill gap analysis for the local workforce.</li> </ul>	The inaugural Joondalup Innovation Challenge was delivered with in partnership with Edith Cowan University, North Metro TAFE, University of Western Australia, Curtin SpaceCubed, the Joondalup Business Association. Over 165 students participated in the three-day challenge. Following confirmation of an additional \$200,000 investment from the State Government New Industries Fund, WA AustCyber Innovation Hub will be expanding the Cyber Check.Me initiative to other metropolitan and regional local governments. As a foundation partner, the City has been working closely with WA AustCyber in regard to the expansion. The program for 2020/21 has now been finalised with pop-ups planned for Quarter 2 of 2020/21.		
		Oct-Dec 20				
		Jan-Mar 21				
		Apr-Jun 21				

## Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
<b>Regional Collaboration</b> <ul style="list-style-type: none"> <li>Actively participate in Joondalup Precinct (JLP) activities.</li> <li>Liaise with the Cities of Wanneroo, Stirling and Swan and other local governments to progress regional economic development activities</li> </ul>	Business capacity Regional development Destination City	Jul-Sept 20	<ul style="list-style-type: none"> <li>Actively promote initiatives arising from participation and support of the JLP.</li> <li>In partnership with the Cities of Wanneroo and Stirling, investigate opportunities for regional collaboration on economic development activities.</li> </ul>	Partnership promotion of Joondalup as an education destination with was undertaken with the Jobs and Skills Centre and Joondalup Education Network. A regional briefing with WALGA and the Cities of Wanneroo and Swan occurred during the quarter.		✓
		Oct-Dec 20	<ul style="list-style-type: none"> <li>In collaboration with Edith Cowan University and the City of Wanneroo, participate in a project to establish a Geopark in the Northern Corridor of Perth.</li> </ul>			
		Jan-Mar 21	<ul style="list-style-type: none"> <li>Implement the Cyber Check.Me Program with the City of Wanneroo, ECU WA Cyber Innovation Hub and North Metro TAFE to raise awareness of cyber security amongst the business sector.</li> </ul>			
		Apr-Jun 21				
<b>Event Attraction</b> Attract state, national and/or international events to the City of Joondalup to enhance tourism and stimulate the local economy.	Destination City	Jul-Sept 20	<ul style="list-style-type: none"> <li>Liaise with stakeholders and event promoters to attract vibrant cultural and sporting events to the region.</li> </ul>	Business Events Perth confirmed their intention to contribute funding for the City's November Business Forum. The City advocated to Business Events Perth for future satellite business events to take place in the City of Joondalup.		✓
		Oct-Dec 20				
		Jan-Mar 21				
		Apr-Jun 21				

## Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
<b>Ocean Reef Marina</b> Assist DevelopmentWA to implement the project in accordance with the approved State Government Business Case through the Ocean Reef Marina Memorandum of Understanding and Project Development Agreement. <i>(NOTE: Activities and project milestones are subject to the project program developed and managed by DevelopmentWA.)</i>	Destination City	Jul-Sept 20	<ul style="list-style-type: none"> <li>Undertake activities as agreed between the City and DevelopmentWA to progress the project.</li> <li>Present reports to the Major Projects and Finance Committee on the progress and status of the project.</li> </ul>	The City engaged with DevelopmentWA on matters relating to the early works construction, pending breakwater construction, stakeholder engagement and the required Development Agreement.  Project status reports were presented to the Major Projects and Finance Committee meetings held on 13 July and 7 September 2020.		✓
		Oct-Dec 20				
		Jan-Mar 21				
		Apr-Jun 21				
<b>Establishment of Cafes, Kiosks and Restaurants – Pinnaroo Point, Hillarys</b> Progress the establishment of high quality, environmentally sustainable café and kiosk facilities on identified sites owned or managed by the City.	Destination City	Jul-Sept 20		Execution of the Crown Land lease required for the development commenced on 1 July 2020.  A Public Notice process on the proposed sublease commenced on 17 September 2020.		✓
		Oct-Dec 20				
		Jan-Mar 21				

## Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Apr-Jun 21	<ul style="list-style-type: none"> <li>Finalise the lease arrangements required for the development of a new facility at Pinnaroo Point.</li> <li>Undertake the development approvals process for a facility at Pinnaroo Point.</li> <li>Commence construction.</li> <li>Undertake the actions required to facilitate the provision of new services to the leased area.</li> <li>Present reports to the Major Projects and Finance Committee on the progress and status of the project.</li> </ul>			
<b>Establishment of Cafes, Kiosks and Restaurants – Burns Beach</b> Progress the establishment of high quality, environmentally sustainable café and restaurant facilities on identified sites owned or managed by the City.	Destination City	Jul-Sept 20	<ul style="list-style-type: none"> <li>Progress the design process for a new food and beverage facility at Burns Beach.</li> </ul>	A draft concept plan for the Burns Beach coastal node was endorsed by Council for community consultation in September 2020.		✓
		Oct-Dec 20	<ul style="list-style-type: none"> <li>Continue negotiations with the State Government to secure land tenure for a facility at Burns Beach.</li> </ul>			
		Jan-Mar 21	<ul style="list-style-type: none"> <li>Progress the identification of an operator for a food and beverage business at the facility.</li> </ul>			
		Apr-Jun 21	<ul style="list-style-type: none"> <li>Present reports to the Major Projects and Finance Committee on the progress and status of the project.</li> </ul>			
	Destination City	Jul-Sept 20	<ul style="list-style-type: none"> <li>Continue to progress the development of a café/kiosk at Neil Hawkins Park.</li> </ul>	The project was not progressed during the quarter.		✓
Oct-Dec 20						

## Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
<b>Establishment of Cafes, Kiosks and Restaurants – Neil Hawkins Park</b> Progress the establishment of high quality, environmentally sustainable café and restaurant facilities on identified sites owned or managed by the City.		Jan-Mar 21				
		Apr-Jun 21				
<b>Joondalup City Centre Development – Boas Place</b> Facilitate the development and construction of an integrated mixed-use development on City owned land in the Joondalup City Centre.	Activity Centre Development	Jul-Sept 20	<ul style="list-style-type: none"> <li>Progress project to deliver an integrated mixed-use development on Lot 507 Boas Avenue and Lot 496 Davidson Terrace, Joondalup.</li> <li>Identify additional development partners for the project and seek Council endorsement of relevant legal agreements as appropriate.</li> <li>Investigate opportunities for external funding of the project.</li> <li>Maintain liaison with State Government relating to the provision of State Government office accommodation within the Joondalup City Centre Development – Boas Place Development.</li> </ul>	The City continued to engage with interested parties regarding the Boas Place opportunity.		✓
		Oct-Dec 20				
		Jan-Mar 21				
		Apr-Jun 21				

## Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
<b>Edgewater Quarry Master Planning</b> Develop a Master Plan for Edgewater Quarry to include land rationalisation and development options that optimise City and community benefits.	Activity Centre Development	Jul-Sept 20	<ul style="list-style-type: none"> <li>Conduct Edgewater Quarry Community Reference Group workshops as required.</li> <li>Present the draft Concept Plan to Council seeking approval to undertake community consultation.</li> </ul>	At the meeting held on 21 July 2020, Council endorsed the draft preferred concept plan for community consultation.		✓
		Oct-Dec 20	<ul style="list-style-type: none"> <li>Undertake community consultation on the draft Concept Plan.</li> <li>Present outcomes of the community consultation to Council.</li> <li>Seek Council endorsement to progress the Edgewater Quarry development to the assessment phase.</li> </ul>			
		Jan-Mar 21	<ul style="list-style-type: none"> <li>Present reports to the Major Projects and Finance Committee on the status and progress of the project.</li> <li>Progress investigations based on the Concept Plan.</li> </ul>			
		Apr-Jun 21	<ul style="list-style-type: none"> <li>Undertake negotiations with the Department of Planning, Lands and Heritage for the acquisition of Crown land within the Edgewater Quarry site.</li> </ul>			

## Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
<b>Warwick Community Facilities</b> Investigate options to optimise opportunities related to the City's freehold land in the Warwick Activity Centre.	Activity Centre Development	Jul-Sept 20	<ul style="list-style-type: none"> <li>Present key findings and recommendations of the community needs, commercial and planning analysis to Elected Members.</li> </ul>	<ul style="list-style-type: none"> <li>Status reports were submitted to the Major Projects and Finance Committee meetings held on 13 July 2020 and 7 September 2020.</li> </ul>		✓
		Oct-Dec 20	<ul style="list-style-type: none"> <li>Present reports to the Major Projects and Finance Committee on the status and progress of the project.</li> <li>Undertake actions in line with Council direction.</li> </ul>			
		Jan-Mar 21	<ul style="list-style-type: none"> <li>Present the draft Concept Plan to Council seeking approval to conduct community consultation.</li> <li>Commence community consultation on the draft Concept Plan as endorsed by Council.</li> </ul>			
		Apr-Jun 21	<ul style="list-style-type: none"> <li>Present reports to the Major Projects and Finance Committee on the status and progress of the project.</li> </ul>			
<b>Heathridge Park Master Plan</b> Investigate options to optimise City and community benefits in Heathridge Park and facilities, Heathridge.	Activity Centre Development	Jul-Sept 20	<ul style="list-style-type: none"> <li>Present the results of the community needs assessment and feasibility study to Elected Members.</li> </ul>	The results of the community needs and feasibility study were presented to Council in September 2020. Council endorsed a draft concept plan for the purpose of community consultation.		✓
		Oct-Dec 20	<ul style="list-style-type: none"> <li>Conduct community consultation on the outcomes of the needs assessment and feasibility study, subject to Council endorsement.</li> </ul>			

## Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Jan-Mar 21	<ul style="list-style-type: none"> <li>Progress project in accordance with the outcomes of the community consultation and further investigations.</li> </ul>			
		Apr-Jun 21				
<b>Woodvale Library and Community Hub</b> Investigate options to optimise City and community benefits.	Activity Centre Development	Jul-Sept 20	<ul style="list-style-type: none"> <li>Present key findings and recommendations of the community needs, commercial and planning analysis to Elected Members.</li> </ul>	<ul style="list-style-type: none"> <li>A status report was submitted to the Major Projects and Finance Committee meeting held on 7 September 2020.</li> </ul>		✓
		Oct-Dec 20	<ul style="list-style-type: none"> <li>Present reports to the Major Projects and Finance Committee on the status and progress of the project.</li> <li>Undertake actions in line with Council decisions.</li> </ul>			
		Jan-Mar 21	<ul style="list-style-type: none"> <li>Present the draft Concept Plan to Council seeking approval to conduct community consultation.</li> <li>Commence community consultation on the draft Concept Plan as endorsed by Council.</li> </ul>			
		Apr-Jun 21	<ul style="list-style-type: none"> <li>Present reports to the Major Projects and Finance Committee on the status and progress of the project.</li> </ul>			

## Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
<b>Land Optimisation Projects</b> Optimise and rationalise land within the City and investigate land related opportunities within the region.	Activity Centre Development	Jul-Sept 20	<ul style="list-style-type: none"> <li>Investigate identified opportunities for optimisation and rationalisation.</li> <li>Progress actions necessary for the disposal and acquisition of properties as endorsed by Council.</li> </ul>	<ul style="list-style-type: none"> <li>The City received the deposit towards the sale of Lot 803 (15) Burlos Court, Joondalup, sold during September 2020.</li> </ul>		✓
		Oct-Dec 20				
		Jan-Mar 21				
		Apr-Jun 21				

# The Natural Environment

## Aspirational Outcome

The City is a global leader in adaptive environmental management. It works closely with the community to protect and enhance the natural environment, while celebrating and showcasing its natural assets to the world.

### ENVIRONMENTAL RESILIENCE

To continually adapt to changing local environmental conditions.

Strategic initiatives:

- Understand the local environmental context.
- Identify and respond to environmental risks and vulnerabilities.
- Demonstrate current best practice in environmental management for local water, waste, biodiversity and energy resources.

### COMMUNITY INVOLVEMENT

To build a community that takes ownership of its natural assets and supports their ongoing preservation and conservation.

Strategic initiatives:

- Elevate community awareness regarding its impact on the natural environment.
- Ensure that community behaviours and attitudes are continually adapting to achieve global and local environmental targets.
- Facilitate active involvement from the community in preserving and enhancing the natural environment.

### ACCESSIBLE ENVIRONMENTS

To develop an appreciation for local natural assets by providing appropriate access to natural areas.

Strategic initiatives:

- Promote significant local natural areas.
- Build an effective interface between humans and the natural environment.
- Immerse learning opportunities within the natural environment.
- Obtain appropriate recognition for our natural areas.

### ENVIRONMENTAL LEADERSHIP

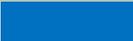
To embrace learning opportunities on an international scale and continuously lead by example in our application of new knowledge.

Strategic initiatives:

- Demonstrate leadership in environmental enhancement and protection initiatives.
- Promote environmental scholarship and effective environmental management practices to a global audience.
- Actively support local environmental research initiatives.

## The Natural Environment – Strategic Projects and Priorities

### PROJECT STATUS

All annual milestones completed	
On track	
Slightly behind schedule	

### BUDGET STATUS

On budget	✓
Over budget	▲
Under budget	▼

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
<b>Environment Plan 2014-2019</b> Implement the Environment Plan to provide strategic direction in the delivery of environmental initiatives within the City and commence development of a new Environment Strategy.	Environmental resilience Accessible environments Community involvement Environmental leadership	Jul-Sept 20	<ul style="list-style-type: none"> <li>Implement actions from the 2014-2019 Environment Plan.</li> <li>Continue planning for a major review of the Environment Plan including development of a new Environment Strategy.</li> </ul>	The City continued to implement actions within the Environment Plan including: <ul style="list-style-type: none"> <li>Scheduling of activities for the Environmental Education Program;</li> <li>Finalisation of the Coastal Monitoring Program;</li> <li>Becoming a partner in the ClimateClever Program;</li> <li>An annual review of Natural Area Management Plans; and</li> <li>Implementation of the Bushfire Risk Management Plan.</li> </ul> A major review of the Environment Plan and key performance indicators commenced and will continue in the next quarter.		✓
		Oct-Dec 20	<ul style="list-style-type: none"> <li>Implement actions from the 2014-2019 Environment Plan.</li> <li>Finalise annual review of progress in 2019/20 against the Environment Plan and present the 'State of the Environment' Report to Elected Members.</li> <li>Continue a major review of the Environment Plan including environmental KPIs to inform the development of a new Environment Strategy.</li> </ul>			

## The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Jan-Mar 21	<ul style="list-style-type: none"> <li>Implement actions from the 2014-2019 Environment Plan.</li> </ul>			
		Apr-Jun 21	<ul style="list-style-type: none"> <li>Continue the development of the new draft Environment Strategy.</li> </ul>			
<b>Climate Change Strategy 2014-2019</b> Implement the Climate Change Strategy 2014-2019 to address climate change mitigation and adaptation across the organisation and the community to build resilience against the impacts of climate change and commence development of a new Climate Change Strategy.	Environmental resilience Accessible environments Community involvement Environmental leadership	Jul-Sept 20	<ul style="list-style-type: none"> <li>Implement actions from the Climate Change Strategy.</li> <li>Continue development of a new Climate Change Strategy.</li> </ul>	The City continued to implement actions within the Climate Change Strategy including ongoing progress on the Coastal Adaptation Planning and Implementation Project.  The City became a partner in the ClimateClever Program to encourage schools and households to reduce their carbon footprint.  Development of a new Climate Change Strategy continued.		✓
		Oct-Dec 20	<ul style="list-style-type: none"> <li>Implement actions from the Climate Change Strategy.</li> <li>Finalise annual review of progress in 2019/20 against the Climate Change Strategy and present the 'State of the Environment' Report to Elected Members.</li> <li>Continue development of a new draft Climate Change Strategy.</li> </ul>			
		Jan-Mar 21	<ul style="list-style-type: none"> <li>Implement actions from the Climate Change Strategy.</li> <li>Continue development of a new Climate Change Strategy.</li> </ul>			

## The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status	
		Apr-Jun 21	<ul style="list-style-type: none"> <li>Implement actions from the Climate Change Strategy.</li> <li>Present draft new Climate Change Strategy to Council seeking endorsement.</li> </ul>				
<b>Coastal Adaptation Planning and Implementation Project</b> Develop and implement coastal adaptation plans to address hazard and risk along the City's coastal zone.	Environmental resilience Accessible environments Community involvement Environmental leadership	Jul-Sept 20	<ul style="list-style-type: none"> <li>Implement the Coastal Infrastructure Adaptation Plan.</li> <li>Continue development of the draft Coastal Hazard Risk Management Adaptation Plan.</li> </ul>	Implementation of the Coastal Infrastructure Adaptation Plan continued including finalisation of the 2019/20 Coastal Monitoring Program. The City was successful in receiving funding from the Department of Transport for the 2020/21 Coastal Monitoring and Sand Bypassing Programs. Development of a Coastal Hazard Risk Management Adaptation Plan for the City continued.		✓	
		Oct-Dec 20					
		Jan-Mar 21					
		Apr-Jun 21	<ul style="list-style-type: none"> <li>Implement the Coastal Infrastructure Adaptation Plan.</li> <li>Finalise the Coastal Hazard Risk Management Adaptation Plan.</li> </ul>				

## The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
<b>Craigie Bushland Fauna Management Plan</b> Undertake research and liaise with relevant stakeholders to inform the development of a plan to guide the current and future sustainable management of the fauna population within Craigie Bushland. The Plan will be finalised in 2020/21.	Environmental resilience Community involvement Environmental leadership	Jul-Sept 20	<ul style="list-style-type: none"> <li>Continue research and liaison with relevant stakeholders to inform management of the fauna population within Craigie Bushland.</li> </ul>	The City liaised with Edith Cowan University to explore quenda monitoring research opportunities to inform the management of quenda and other fauna at Craigie Bushland.		✓
		Oct-Dec 20				
		Jan-Mar 21				
		Apr-Jun 21				
<b>Pathogen Management Plan 2018-2028</b> Implement actions to reduce the risk of introducing and spreading pathogens within the City.	Environmental resilience Community involvement Environmental leadership	Jul-Sept 20	<ul style="list-style-type: none"> <li>Implement actions from the Pathogen Management Plan.</li> </ul>	An annual review of the Pathogen Management Plan was completed for 2019/20 and actions implemented in accordance with the Plan.  The City continued to implement actions from the Pathogen Management Plan which included presenting at the Dieback Information Group Conference on the City's pathogen management practices.		✓
		Oct-Dec 20				
		Jan-Mar 21				
		Apr-Jun 21				

## The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
<b>Natural Area Management Plans and Key Performance Indicators</b> <ul style="list-style-type: none"> <li>Review of Management Plans for the City's Natural Areas that guide environmental management and operations within specified locations.</li> <li>Monitor and report on Natural Area Key Performance Indicators in natural areas with adopted management plans to ascertain whether current management practices are leading to positive outcomes.</li> </ul>	Environmental resilience Community involvement Environmental leadership	Jul-Sept 20	<ul style="list-style-type: none"> <li>Undertake an annual review of progress in 2019/20 against the existing adopted Natural Area Management Plans including reporting on the Natural Area Key Performance Indicators.</li> <li>Commence review of Central Park Management Plan, Sorrento Foreshore Reserve Management Plan and Marmion Foreshore Reserve Management Plan.</li> <li>Develop and advertise a Request for Quotation for an ecological survey at Shepherds Bush Reserve.</li> <li>Assess submissions and appoint a consultant to undertake the ecological survey at Shepherds Bush Reserve, Kingsley.</li> <li>Undertake on ground Shepherds Bush Reserve Flora Survey and Vegetation Condition Assessment.</li> </ul>	An annual review of Natural Area Management Plans, including natural area key performance indicators was conducted for 2019/20.  The five yearly implementation plans for the Central Park, Sorrento Foreshore and Marmion Foreshore Management Plans were updated.  The City appointed a consultant to undertake an ecological survey at Shepherds Bush Reserve.  Field work for the flora survey and vegetation condition assessment was completed in September 2020.		✓
		Oct-Dec 20	<ul style="list-style-type: none"> <li>Finalise review of Central Park Management Plan, Sorrento Foreshore Reserve Management Plan and Marmion Foreshore Reserve Management Plan.</li> <li>Report results of the 2019/20 review of Natural Area Management Plans and Natural Area Key Performance Indicators to Elected Members via the 'State of the Environment Report'.</li> </ul>			

## The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Jan-Mar 21	<ul style="list-style-type: none"> <li>Review Shepherds Bush Reserve Flora Survey and Vegetation Condition Assessment report.</li> </ul>			
		Apr-Jun 21	<ul style="list-style-type: none"> <li>Undertake five-yearly review of implementation of the Shepherds Bush Reserve Management Plan, including vegetation condition results, to inform Natural Area Key Performance Indicators.</li> </ul>			
<b>Burns Beach and Iluka Foreshore Reserve Natural Area Management Plan</b> Develop a Natural Area Management Plan for Burns Beach and Iluka Foreshore Reserves to guide environmental management and operations within these areas.	Environmental resilience Community involvement Environmental leadership	Jul-Sept 20	<ul style="list-style-type: none"> <li>Develop and advertise a Request for Quotation for ecological surveys at Burns Beach and Iluka Foreshore Reserves.</li> <li>Assess submissions and appoint a consultant to undertake the ecological surveys at Burns Beach and Iluka Foreshore Reserves.</li> <li>Undertake on-ground Flora Survey at Burns Beach and Iluka Foreshore Reserves.</li> </ul>	The City advertised and appointed a consultant to undertake flora surveys, vegetation condition assessments and fauna surveys at Iluka Foreshore and Burns Beach Foreshore Reserves. Field work for the flora surveys and vegetation condition assessments was completed in September 2020. Development of the Iluka-Burns Beach Foreshore Reserve Management Plan commenced.		✓
		Oct-Dec 20	<ul style="list-style-type: none"> <li>Undertake on-ground Fauna Survey at Burns Beach and Iluka Foreshore Reserves.</li> </ul>			
		Jan-Mar 21	<ul style="list-style-type: none"> <li>Review the ecological report for Burns Beach and Iluka Foreshore Reserves.</li> </ul>			
		Apr-Jun 21	<ul style="list-style-type: none"> <li>Commence development of the Burns Beach and Iluka Foreshore Reserve Natural Area Management Plan.</li> </ul>			

## The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
<b>Bushfire Risk Management Plan</b> Implement a Bushland Fire Management Plan to provide an ongoing strategic approach to the management of natural areas in order to reduce the incidence of fire.	Environmental resilience Accessible environments Community involvement Environmental leadership	Jul-Sept 20	<ul style="list-style-type: none"> <li>Implement actions from the Bushfire Risk Management Plan.</li> </ul>	Activities during the quarter included: <ul style="list-style-type: none"> <li>Ongoing stakeholder liaison and positive collaboration on bushfire risk management with the Department of Fire and Emergency Services (DFES);</li> <li>Continued delivery of bushfire risk management updates on behalf of the City to the COJ/COW Local Emergency Management Committee;</li> <li>Ongoing scheduling of bushfire mitigation works within City owned and managed land in line with the <i>Bushfire Risk Management Plan's</i> Fire Management Priority list;</li> <li>Successful completion of a further COJ/DFES hazard reduction grass tree burns within two areas of Warwick Open Space bushland;</li> <li>Permits to Burn issued to the Water Corporation and Joondalup Resort to conduct hazard reduction burns on their private bushland sites. Successful burns were completed by Wanneroo Bushfire Brigade; and</li> <li>In liaison with DFES, focussed bushfire risk mitigation strategies and actions within Craigie Open Space Bushland and Hepburn Heights Conservation Area, including improvements to firebreak/fire access ways for firefighting vehicles and proposed hazard reduction grass tree burning sites for autumn/winter 2020/21.</li> </ul>		✓
		Oct-Dec 20	<ul style="list-style-type: none"> <li>Conduct annual review of achievements from the Bushfire Risk Management Plan and provide an update to Elected Members.</li> <li>Implement actions from the Bushfire Risk Management Plan.</li> </ul>			
		Jan-Mar 21				

## The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Apr-Jun 21	<ul style="list-style-type: none"> <li>Implement actions from the Bushfire Risk Management Plan.</li> </ul>			
<b>Yellagonga Integrated Catchment Management Plan 2015-2019</b> Implement the Yellagonga Integrated Catchment Management Plan (YICM) in partnership with the City of Wanneroo and the Department of Biodiversity, Conservation and Attractions (DBCA) and commence development of a new YICM Plan 2020-2025.	Environmental resilience Accessible environments Community involvement Environmental leadership	Jul-Sept 20	<ul style="list-style-type: none"> <li>Implement projects from the YICM Plan.</li> <li>Undertake annual review of progress in 2019/20 against endorsed actions.</li> <li>Continue development of the draft YICM Plan 2020-2025.</li> </ul>	Projects were implemented in accordance with the YICM Plan during the quarter, including sampling for the Water Quality Monitoring and Improvement Program and maintenance of revegetation sites for the Local Biodiversity Project.  The annual review of the YICM Plan for 2019/20 has been drafted as part of the six-year end of Plan review.  The draft YICM Plan 2021-2026 has progressed in collaboration with City of Wanneroo and the DBCA.		✓
		Oct-Dec 20	<ul style="list-style-type: none"> <li>Implement projects from the YICM Plan.</li> <li>Present results of the annual review of progress in 2019/20 against endorsed actions to Elected Members via the 'State of the Environment' Report.</li> </ul>			
		Jan-Mar 21	<ul style="list-style-type: none"> <li>Implement projects from the YICM Plan.</li> <li>Finalise draft YICM Plan 2020-2025 and present to Council seeking endorsement for community consultation.</li> <li>Conduct community consultation on the draft YICM Plan 2020-2025.</li> </ul>			

## The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Apr-Jun 21	<ul style="list-style-type: none"> <li>Implement projects from the YICM Plan.</li> <li>Present draft YICM Plan 2020-2025 to Council seeking endorsement following consultation with the community.</li> </ul>			
<b>Landscape Master Plan 2009-2019 Eco-Zoning and Hydro-Zoning in Parks - Moolanda Park, Kingsley</b> Continue upgrade works in Moolanda Park including irrigation and infrastructure works in line with Landscape Master Planning principles of eco-zoning and hydro-zoning to increase water efficiency, and install new park infrastructure.	Environmental resilience	Jul-Sept 20	<ul style="list-style-type: none"> <li>Undertake construction.</li> </ul>	Construction works were scheduled and will be undertaken in the next quarter.		✓
	Community involvement	Oct-Dec 20				
	Environmental leadership					

## The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
<b>City Water Plan 2016-2021</b> Implement the City Water Plan 2016-2021 to increase water conservation and water quality within the City.	Environmental resilience  Community involvement  Environmental leadership	Jul-Sept 20	<ul style="list-style-type: none"> <li>Undertake an annual review of progress for 2019/20 in implementing projects from the City Water Plan.</li> <li>Implement actions from the City Water Plan.</li> </ul>	Implementation actions continued including monitoring of groundwater and scheme water usage and installation of water saving devices in City facilities.  An annual review of the City Water Plan and key performance indicators for 2019/20 commenced and will be finalised in the next quarter.		✓
		Oct-Dec 20	<ul style="list-style-type: none"> <li>Present the results of the annual review of progress against the City Water Plan to Elected Members via the 'State of the Environment' Report.</li> <li>Implement actions from the City Water Plan.</li> </ul>			
		Jan-Mar 21	<ul style="list-style-type: none"> <li>Implement actions from the City Water Plan.</li> </ul>			
		Apr-Jun 21				

## The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
<b>Waste Management Plan 2016-2021</b> <ul style="list-style-type: none"> <li>Implement the City's Waste Management Plan to provide guidance on City Waste operations.</li> <li>Submit to State Government a City of Joondalup Local Government Waste Plan based on the content of the City's approved Waste Management Plan in line with State Government requirements.</li> <li>Commence review of the City's current Waste Management Plan in preparation for the development of a new plan in 2020/21.</li> </ul>	Environmental resilience Community involvement Environmental leadership	Jul-Sept 20	<ul style="list-style-type: none"> <li>Implement actions contained within the Waste Management Plan.</li> </ul>	The City continued to progress projects within the 2016-2021 Waste Management Plan. This included conducting a survey of City of Joondalup residents to explore attitudes towards waste and recycling and how well residents sort their household items into the three waste bins.  Preparations for the development of a Local Government Waste Plan (WA Waste Authority) commenced. The development of a Local Government Waste Plan is a new statutory requirement for WA local governments.		✓
		Oct-Dec 20	<ul style="list-style-type: none"> <li>Implement actions contained within the Waste Management Plan.</li> <li>Conduct an annual review of progress against the Waste Management Plan and present an update to Elected members.</li> <li>Commence preparation of a Local Government Waste Plan (WA Waste Authority) for submission to State Government.</li> </ul>			
		Jan-Mar 21	<ul style="list-style-type: none"> <li>Implement actions contained within the Waste Management Plan.</li> <li>Provide the draft City of Joondalup Waste Plan (WA Waste Authority) to Elected Members for review.</li> <li>Submit to State Government a City of Joondalup Local Government Waste Plan (WA Waste Authority) in line with State Government requirements.</li> </ul>			

# The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Apr-Jun 21	<ul style="list-style-type: none"> <li>• Implement actions contained within the Waste Management Plan.</li> <li>• Commence review of the City's current Waste Management Plan 2016-2021 in preparation for the development of a new plan in 2020/21.</li> </ul>			

## Aspirational Outcome

The City has world-class facilities and a thriving cultural scene. It encourages and supports local organisations and community groups. Community spirit is felt by all residents and visitors, who live in safe and friendly neighbourhoods.

### QUALITY FACILITIES

To provide facilities of the highest quality which reflect the needs of the community now and into the future.

Strategic initiatives:

- Support a long-term approach to significant facility upgrades and improvements.
- Understand the demographic context of local communities to support effective facility planning.
- Employ facility design principles that will provide for longevity, diversity and inclusiveness and where appropriate, support decentralising the delivery of City services.

### CULTURAL DEVELOPMENT

For the community to have access to world-class cultural and artistic events and facilities.

Strategic initiatives:

- Establish a significant cultural facility with the capacity to attract world-class visual and performing arts events.
- Invest in publicly accessible visual art that will present a culturally-enriched environment.
- Actively engage event promoters to host iconic, cultural and sporting events within the City.
- Promote local opportunities for arts development.

### COMMUNITY SPIRIT

To have proud and active residents who participate in local activities and services for the betterment of the community.

Strategic initiatives:

- Support and encourage opportunities for local volunteering.
- Promote the sustainable management of local organisations and community groups.
- Deliver a program of community-based events and education that encourage social interaction within local neighbourhoods.
- Promote and support the needs of disadvantaged communities.
- Support and facilitate the development of community leaders.

### COMMUNITY SAFETY

For residents to feel safe and confident in their ability to travel and socialise within the community.

Strategic initiatives:

- Embed safety principles into asset management and design.
- Build a community that works in partnership with government and non-government organisations to achieve real and long lasting improvements in safety and wellbeing.
- Build a healthy community that is aware of and responsive to current public health risks.

## Community Wellbeing – Strategic Projects and Priorities

PROJECT STATUS		BUDGET STATUS	
All annual milestones completed		On budget	✓
On track		Over budget	▲
Slightly behind schedule		Under budget	▼

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status	
<b>Community Development Plan</b> Implement the actions from the Community Development Plan to guide the provision of community based services delivered by the City.	Quality facilities Cultural development Community spirit	Jul-Sept 20	<ul style="list-style-type: none"> <li>No milestone in 2020/21 for the development of a new Community Development Plan. The direction for Community Development activities is dependent on the outcomes from the Social Needs Analysis being conducted during 2020/21, the development of a new Strategic Community Plan and the delivery of existing endorsed plans.</li> </ul>	Implementation of actions from the Community Development Plan included: <ul style="list-style-type: none"> <li>A Communities <i>in-focus</i> event delivered to 35 community members;</li> <li>Grow it Local launch;</li> <li>Update of the Hardship and Homelessness Directory;</li> <li>Homelessness Week observance;</li> <li>Progression of the draft Youth Outdoor Recreation Strategy;</li> <li>Over 200 events delivered as part of the Lifelong Learning Program; and</li> <li>A range of youth events and activities delivered.</li> </ul> Direction for Community Development Plan activities will be clarified following the completion of a social needs analysis and the development of a new Strategic Community Plan.		✓	
		Oct-Dec 20					
		Jan-Mar 21					
		Apr-Jun 21					

## Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
<b>Active Reserve and Community Facility Review</b> Undertake a review of the current Active Reserve and Community Facilities to inform priorities for refurbishment and redevelopment.	Quality facilities	Oct-Dec 20	<ul style="list-style-type: none"> <li>Undertake review.</li> </ul>			
		Jan-Mar 21				
		Apr-Jun 21	<ul style="list-style-type: none"> <li>Present report to Committee/Council on the outcomes of the review.</li> </ul>			
<b>Sorrento Surf Life Saving Club Redevelopment</b> Investigate options for the refurbishment/redevelopment of the Sorrento Life Saving Club facility.	Quality facilities	Jul-Sept 20	<ul style="list-style-type: none"> <li>Develop concept plans</li> </ul>	Concept plans for the project were developed during the quarter.		✓
		Oct-Dec 20	<ul style="list-style-type: none"> <li>Develop cost estimates.</li> <li>Present report to Elected Members.</li> </ul>			
		Jan-Mar 21	<ul style="list-style-type: none"> <li>Update concept plans if required.</li> <li>Present report to Committee/Council on proposal for refurbishment/redevelopment.</li> </ul>			
<b>Chichester Park Clubroom Facility Redevelopment</b> Proposed redevelopment of a new clubroom facility and other infrastructure for construction in 2021/22.	Quality facilities	Jul-Sept 20	<ul style="list-style-type: none"> <li>Present report to Council seeking additional funding.</li> <li>Develop tender for architectural services.</li> <li>Review and update schematic changes.</li> </ul>	A report seeking endorsement of additional funding was presented to the Major Projects and Finance Committee and Council in July. A tender for architectural services for the project was advertised during the quarter.		✓
		Oct-Dec 20				
		Jan-Mar 21	<ul style="list-style-type: none"> <li>Develop design documentation.</li> <li>Prepare tender documentation for construction.</li> </ul>			
		Apr-Jun 21				

## Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
<b>Emerald Park Clubrooms Facility Refurbishment</b> Undertake design for the refurbishment of existing clubrooms for construction in 2021/22.	Quality facilities	Jul-Sept 20	<ul style="list-style-type: none"> <li>Undertake detailed design.</li> </ul>	Detailed design is scheduled to commence in Quarter 3 of 2020/21.		
		Oct-Dec 20				
		Jan-Mar 21				
		Apr-Jun 21				
<b>Warwick Sports Centre Club Refurbishment Works</b> <ul style="list-style-type: none"> <li>Undertake refurbishment works at Warwick Bowling Club.</li> <li>Undertake detailed design for proposed refurbishment works at Greenwood Tennis Clubrooms for construction in 2021/22.</li> </ul>	Quality facilities	Oct-Dec 20	<ul style="list-style-type: none"> <li>Finalise tender documentation for Warwick Bowling Club.</li> <li>Advertise tender and award contractor for Warwick Bowling Club.</li> <li>Commence detailed design for Greenwood Tennis Clubrooms.</li> </ul>			
		Jan-Mar 21				
		Apr-Jun 21	<ul style="list-style-type: none"> <li>Commence construction for Warwick Bowling Club.</li> <li>Continue design for Greenwood Tennis Clubrooms.</li> </ul>			
<b>Ellersdale Park Clubroom Facility Refurbishment</b> Undertake refurbishment works to expand existing clubroom facility.	Quality facilities	Jul-Sept 20	<ul style="list-style-type: none"> <li>Award tender and appoint contractor.</li> </ul>	The tender process was finalised. A contractor was appointed and construction commenced.		
		Oct-Dec 20	<ul style="list-style-type: none"> <li>Commence construction.</li> </ul>			
		Jan-Mar 21	<ul style="list-style-type: none"> <li>Undertake construction.</li> </ul>			
		Apr-Jun 21	<ul style="list-style-type: none"> <li>Complete construction.</li> </ul>			

## Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
<b>Duffy House Restoration Project</b> Complete restoration works at Duffy House, Woodvale, and consider options to activate the site	Quality facilities	Jul-Sept 20	<ul style="list-style-type: none"> <li>Present project update to Elected Members.</li> </ul>	Potential activation options were presented to Elected Members during the quarter. Site concept design to progress in Quarter 2 of 2020/21.		✓
		Oct-Dec 20				
		Jan-Mar 21	<ul style="list-style-type: none"> <li>Explore options for activation of the site.</li> </ul>			
		Apr-Jun 21				
<b>Joondalup Men's Shed</b> Finalise works at the City's Winton Road site in Joondalup to accommodate the Joondalup Men's Shed.	Quality facilities Community spirit	Jul-Sept 20	<ul style="list-style-type: none"> <li>Finalise scope of works and design for the refurbishment of the Winton Road site in consultation with the Joondalup Men's Shed.</li> <li>Commence preparation of Joondalup Men's Shed lease.</li> </ul>	The design was finalised for the refurbishment of Winton Road. The building permit was obtained and works commenced during the quarter.  A draft lease was prepared in consultation with Joondalup Men's Shed.		✓
		Oct-Dec 20	<ul style="list-style-type: none"> <li>Progress refurbishment works.</li> <li>Finalise the lease agreement for signing and execution.</li> </ul>			
		Jan-Mar 21	<ul style="list-style-type: none"> <li>Progress relocation of Joondalup Men's Shed to the Winton Road site.</li> </ul>			
<b>Whitfords Senior Citizens Centre and Whitfords Library Refurbishment Works</b> Undertake refurbishment works at Whitfords Senior Citizens Centre and Whitford Library. (COVID-19 accelerated project)	Quality facilities	Jul-Sept 20	<ul style="list-style-type: none"> <li>Appoint contractors and undertake construction.</li> </ul>	A contractor was appointed, and construction commenced during the quarter.		✓
		Oct-Dec 20	<ul style="list-style-type: none"> <li>Complete construction.</li> </ul>			

## Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
<b>Joondalup Library Refurbishment Works</b> Undertake minor refurbishment works at Joondalup Library. (COVID-19 accelerated project)	Quality facilities	Jul-Sept 20	<ul style="list-style-type: none"> <li>Undertake design.</li> </ul>	Design works commenced during the quarter.		✓
		Oct-Dec 20	<ul style="list-style-type: none"> <li>Complete procurement.</li> </ul>			
		Jan-Mar 21	<ul style="list-style-type: none"> <li>Commence construction.</li> </ul>			
		Apr-Jun 21	<ul style="list-style-type: none"> <li>Complete construction.</li> </ul>			
<b>Craigie Leisure Centre Refurbishment</b> Refurbish existing facility including extension of the gymnasium and group fitness areas.	Quality facilities	Jul-Sept 20	<ul style="list-style-type: none"> <li>Develop tender documentation.</li> </ul>	Construction tender documentation was developed during the quarter.		✓
		Oct-Dec 20				
		Jan-Mar 21	<ul style="list-style-type: none"> <li>Advertise tender for construction.</li> </ul>			
		Apr-Jun 21	<ul style="list-style-type: none"> <li>Assess construction tenders.</li> </ul>			
<b>Cultural Plan 2020-2025</b> Provide strategic direction for the City's arts and cultural program to meet the aspirations of the community and <i>Joondalup 2022</i> .	Cultural development Community spirit	Jul-Sept 20	<ul style="list-style-type: none"> <li>Analyse community feedback and draft plan.</li> </ul>	The Community Engagement Findings Report was finalised by the consultants and published on the City's website following the consultation period. The draft vision for the Cultural Plan was finalised. The draft Cultural Plan will be completed in Quarter 2 of 2020/21.		✓
		Oct-Dec 20	<ul style="list-style-type: none"> <li>Present report to Council seeking endorsement of the draft Cultural Plan.</li> </ul>			
		Jan-Mar 21	<ul style="list-style-type: none"> <li>Implement Cultural Plan.</li> </ul>			
		Apr-Jun 21				

## Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status	
<b>Cultural Events Program</b> Deliver a program of community cultural events that build community spirit and cultural identity, and provide opportunities for community participation including: <ul style="list-style-type: none"> <li>• NAIDOC Week Celebrations</li> <li>• Sunday Serenades</li> <li>• Little Feet Festival</li> <li>• Music in the Park</li> <li>• Valentine’s Concert</li> <li>• Joondalup Festival.</li> </ul>	Cultural development Community spirit	Jul-Sept 20	<ul style="list-style-type: none"> <li>• Deliver events in accordance with the City’s Program.</li> </ul>	Program planning was undertaken during the quarter for: <ul style="list-style-type: none"> <li>• NAIDOC Week Celebrations (change of date due to COVID-19)</li> <li>• Little Feet Festival</li> <li>• Music in the Park</li> <li>• Valentine’s Concert</li> <li>• Joondalup Festival</li> <li>• Sunday Serenades: October - December</li> </ul> The following cultural events were cancelled due to the COVID-19 situation: <ul style="list-style-type: none"> <li>• Sunday Serenades Concerts scheduled for July to September 2020</li> </ul>			
		Oct-Dec 20					
		Jan-Mar 21					
		Apr-Jun 21					

## Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
<b>Public Art Projects</b> Commission new public art projects at City locations that contribute to a sense of place, local identity and make art accessible for the community.	Cultural development Community spirit	Jul-Sept 20	<ul style="list-style-type: none"> <li>Commission art projects as required.</li> </ul>	A valuation of the City's Public Art Collection was completed. The estimated value of the collection is \$7.6 million.  Eveline Kotai, selected artist for Craigie Leisure Centre public art project, commenced development of the final artwork which is due for completion in February 2021.  A shortlist of potential artworks was compiled for the Chichester Park Community Sporting Facility public art project.		
		Oct-Dec 20				
		Jan-Mar 21				
		Apr-Jun 21				
<b>Visual Arts Program</b> Deliver an annual program that provides community access to contemporary quality artworks, supports local arts development and promotes Joondalup as a vibrant cultural destination, including: <ul style="list-style-type: none"> <li>Community Art Exhibition</li> <li>NAIDOC Art Exhibition</li> <li>City of Joondalup Invitation Art Prize</li> <li>Mural Arts Program</li> <li>Inside Out Billboard Project</li> </ul>	Cultural development Community spirit	Jul-Sept 20	<ul style="list-style-type: none"> <li>Deliver activities in line with the City's program.</li> </ul>	The following cultural events were delivered during the quarter as part of the Cultural Program: <ul style="list-style-type: none"> <li>A Creative North Pop-up exhibition at Hillarys Boat Harbour with a series of exhibitions by members of local art associations;</li> <li>The Community Art Exhibition at Lakeside Joondalup Shopping City from Sunday 6 September to Sunday 20 September. Over 7,000 people viewed the exhibition and 50 pieces were sold. The Most Outstanding Artwork Award was won by Genevieve Hartney.</li> </ul>		
		Oct-Dec 20				

## Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
<ul style="list-style-type: none"> <li>Public Art Maintenance</li> <li>Art Collection Management</li> <li>National or International Artist Residency</li> <li>Arts <i>in-focus</i></li> <li>Arts Development Scheme.</li> </ul>		Jan-Mar 21				
		Apr-Jun 21				
<b>Access and Inclusion Plan 2018-2021</b> Implement Access and Inclusion Plan to guide City operations and services and to ensure they are inclusive of all members of the community, including people with disabilities and their families and carers.	Community spirit	Jul-Sept 20	<ul style="list-style-type: none"> <li>Implement Access and Inclusion Plan 2018-2021.</li> <li>Submit report on progress of City's Access and Inclusion Plan for 2019/20 to Department of Communities, Disability Services.</li> </ul>	Actions from the Access and Inclusion Plan were implemented.  The 2019/20 report to the Department of Communities on the City's Access and Inclusion Plan was submitted in July 2020.		✓
		Oct-Dec 20				
		Jan-Mar 21	<ul style="list-style-type: none"> <li>Implement Access and Inclusion Plan 2018-2021.</li> </ul>			
		Apr-Jun 21				
<b>Community Programs and Initiatives</b> Deliver an annual program of community-based initiatives to encourage social interaction	Community spirit	Jul-Sept 20	<ul style="list-style-type: none"> <li>Deliver program and events in accordance with the City's program.</li> </ul>	A Communities <i>in-focus</i> event 'The Power of Team', facilitated by Lynda Folan, was delivered on 24 September with 35 community attendees.		✓
		Oct-Dec 20				

## Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
within local neighbourhoods such as: <ul style="list-style-type: none"> <li>• Communities <i>in-focus</i> workshops</li> <li>• Grow it Local</li> <li>• Nature Passport</li> <li>• International Volunteer Day</li> <li>• Meet Your Neighbour Program.</li> </ul>		Jan-Mar 21				
		Apr-Jun 21				
<b>Joondalup Libraries Strategy</b> Determine the future direction of the City's library service.	Community spirit Quality facilities	Jul-Sept 20		Development of project documentation for the Joondalup Libraries Strategy was undertaken.		✓
		Oct-Dec 20		<ul style="list-style-type: none"> <li>• Advertise Request for Quotation for a consultant to develop a Joondalup Libraries Strategy.</li> </ul>		
		Jan-Mar 21		<ul style="list-style-type: none"> <li>• Appoint consultant.</li> <li>• Commence development of Strategy.</li> </ul>		
		Apr-Jun 21				

## Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
<b>Lifelong Learning and Culture</b> Deliver a program of library events and activities such as: <ul style="list-style-type: none"> <li>• Children’s Book Week</li> <li>• Youth Holiday Program</li> <li>• Library and Information Week</li> <li>• Adult and Senior Activities and Programs.</li> </ul>	Community spirit	Jul-Sept 20	<ul style="list-style-type: none"> <li>• Deliver events and activities in accordance with the City’s program.</li> </ul>	Programs were delivered in an online format during July and August. Many events were rescheduled to later in the year, including Children’s Book Week. Face to face programming recommenced with a reduced program on 1 September with the launch of the spring event program. Highlights in the quarter included: <ul style="list-style-type: none"> <li>• July School Holidays – online programming;</li> <li>• Story Time, Toddler Time and Baby Rhyme Time;</li> <li>• Discovery Sessions and Live and Learn;</li> <li>• Be Digital; and</li> <li>• Family History and Genie Exchange</li> </ul> 204 events were delivered with 2,405 attendees.	On Track	On Track
		Oct-Dec 20				
		Jan-Mar 21				
		Apr-Jun 21				

## Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
<b>Youth Events and Activities</b> Deliver a diverse range of youth events and activities for learning, engagement, and entertainment for people aged 11-25 including events and programs such as: <ul style="list-style-type: none"> <li>Youth Holiday Program</li> <li>Summer Sessions</li> <li>Youth Leadership Forum</li> <li>BMX, Skate and Scooter events</li> <li>Defeat the Beat</li> <li>WA Youth Week</li> <li>National Youth Week</li> <li>RYDE (Regional Youth Driver Education) Program.</li> </ul>	Community spirit	Jul-Sept 20	<ul style="list-style-type: none"> <li>Deliver events and activities in accordance with the City's program.</li> </ul>	Youth events and activities undertaken during the quarter included: <ul style="list-style-type: none"> <li>A modified July Youth Holiday Program;</li> <li>A Youth Skills based workshops; and</li> <li>Drop-in for 15+ age range.</li> </ul> The Youth Leadership Forum was cancelled in August due to COVID-19.		✓
		Oct-Dec 20				
		Jan-Mar 21				
		Apr-Jun 21				

## Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status	
<b>BMX, Skate and Youth Outdoor Recreation Strategy</b> Finalise and implement a BMX, Skate and Outdoor Youth Recreation Strategy as a structured approach for the planning and development of future facilities.	Community spirit	Jul-Sept 20	<ul style="list-style-type: none"> <li>Present background information and draft Strategy to Elected Members.</li> <li>Finalise and implement Strategy.</li> </ul>	A report providing background information on the draft Strategy was presented to Elected Members during the quarter. The Youth Outdoor Recreation Strategy was finalised and will be presented to Council for endorsement in December 2020.	On Track	✓	
		Oct-Dec 20					
		Jan-Mar 21					
		Apr-Jun 21					
<b>Age-Friendly Plan</b> Finalise an Age-Friendly Plan to deliver an annual program of seniors based projects and initiatives aimed at building capacity of senior residents while fostering an age friendly community.	Community spirit	Jul-Sept 20	<ul style="list-style-type: none"> <li>Present update to Elected Members on progress of the Age Friendly Joondalup Plan.</li> <li>Implement Age Friendly Joondalup Plan.</li> </ul>	An update on the progress of the Age-Friendly Joondalup Plan will be provided to Elected Members in quarter 2 of 2020/21. Implementation activities included: <ul style="list-style-type: none"> <li>A Seniors Club Network meeting;</li> <li>Preparation for the delivery of the Seniors Leadership Program; and</li> <li>Progress made on a second edition of the Over 55s Activity Guide.</li> </ul>	On Track	✓	
		Oct-Dec 20					
		Jan-Mar 21		<ul style="list-style-type: none"> <li>Implement Age Friendly Joondalup Plan.</li> </ul>			
		Apr-Jun 21					

## Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
<b>Regional Homelessness Plan</b> Implement the Regional Homelessness Plan in partnership with the City of Wanneroo.	Community spirit	Jul-Sept 20	<ul style="list-style-type: none"> <li>Implement Regional Homelessness Plan.</li> <li>Present an update to Elected Members on progress against the Regional Homelessness Plan.</li> </ul>	An update on progress of the Regional Homelessness Plan 2019/20 will be provided to Elected Members in quarter 2 of 2020/21. Implementation actions included: <ul style="list-style-type: none"> <li>An update of the Hardship and Homelessness Directory;</li> <li>Homelessness Week observance via social media promoting Pathways to Affordable Housing information; and</li> <li>Progression of a joint investigation with the Cities of Wanneroo and Stirling and Joondalup Wanneroo Ending Homelessness Group into funding and service delivery options for the provision of an outreach response program by a specialist homelessness provider.</li> </ul>		✓
		Oct-Dec 20				
		Jan-Mar 21	<ul style="list-style-type: none"> <li>Implement Regional Homelessness Plan.</li> </ul>			
		Apr-Jun 21				
<b>Community Social Needs Assessment</b> Investigate the changing demographics and current and future social needs of the community to ensure the City can meet the needs of the Joondalup community.	Community spirit	Oct-Dec 20	<ul style="list-style-type: none"> <li>Engage consultant and commence project.</li> </ul>			
		Jan-Mar 21	<ul style="list-style-type: none"> <li>Finalise stakeholder engagement plan.</li> </ul>			

## Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
<b>Reconciliation Action Plan (RAP)</b> Develop a Reflect level Reconciliation Action Plan as a framework to support the national reconciliation movement.	Community spirit	Jul-Sept 20	<ul style="list-style-type: none"> <li>Finalise membership of the RAP Community Reference Group.</li> <li>Commence meetings of the RAP Community Reference Group.</li> <li>Progress development of the RAP.</li> </ul>	Reconciliation Cultural Training for City employees was delivered on 26 August by consultants Tim Muirhead and Danny Ford. The RAP Community Reference Group membership was finalised and members were appointed at the September Council meeting.		
		Oct-Dec 20				
		Jan-Mar 21				
		Apr-Jun 21				



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## Corporate Business Plan Quarterly Capital Works Progress Report - Financial Year 2020/2021

Quarter 1 Jul to Sept 2020

Version Control : 09-Oct-2020 - 15:27:11

Trim Reference : 56593

### PDP Parks Development Program

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
PDP2118	Moolanda Pk LMP	255,065	275,000	18,786	1/09/2020	30/11/2020	5				Works in Progress
PDP2252	Tree Planting Program	0	150,000	56,922	13/07/2019	30/06/2021	46				Works in Progress
PDP2272	Heritage Precinct Development	-874	110,130	0			0		Multi-Year Project		Investigation Phase
PDP2279	Churton Park Irrigation Upgrades	0	150,000	28,932	27/07/2020	30/04/2021	40				Works in Progress
PDP2280	Bridgewater Pk Cabinet Renewal	23,920	0	14,215	30/07/2019	30/04/2020	100		Actual Completion	30/07/2020	Works Completed
PDP2282	Dog Exercise Park Development	0	50,000	0	25/06/2019	21/12/2021	0		Multi-Year Project		Investigation Phase
PDP2286	Blue Lake Park Bore Renewal	0	71,000	662	1/03/2021	25/06/2021	0				Works Programed
PDP2288	Calthorpe Park Irrigation Renewals	0	67,000	574	1/09/2020	27/11/2020	0				Works Programed
PDP2290	Circle Park Cabinet Renewal	0	22,000	13,262	3/08/2020	30/10/2020	100		COVID19 Actual Con	28/08/2020	Works Completed
PDP2291	Craigie Open Space Cabinet Renewal	0	26,000	12,740	3/08/2020	30/10/2020	100		Actual Completion	30/07/2020	Works Completed
PDP2292	Doncaster Park Cabinet Renewal	0	20,000	574	5/10/2020	29/01/2021	0		COVID19		Works Programed
PDP2295	Illawong Park Irrigation Renewals	0	70,000	1,192	3/08/2020	18/12/2020	5				Works in Progress
PDP2296	Kanangra Park Bore Renewal	0	48,000	927	5/10/2020	29/01/2021	0				Works Programed
PDP2297	Lacepede Park Cabinet Renewal	0	22,000	750	5/10/2020	29/01/2021	0		COVID19		Works Programed
PDP2298	Montague Park Bore Renewal	0	35,000	750	1/02/2021	30/04/2021	0				Works Programed
PDP2299	Quarry Park Cabinet Renewal	0	26,000	1,002	2/11/2020	26/02/2021	0				Project Under Review
PDP2301	Wallangarra Park Irrigation Renewals	0	65,000	750	3/08/2020	30/11/2020	40		COVID19		Works in Progress
PDP2303	Water Tower Park Cabinet Renewal	0	16,000	1,326	5/10/2020	31/12/2020	0		COVID19		Works Programed
PDP2304	Waterview Park Cabinet Renewal	0	20,000	552	7/12/2020	26/02/2021	0		COVID19		Works Programed
PDP2305	Walter Padbury Bore Renewal	22,073	0	10,663	2/12/2019	31/08/2020	100		Actual Completion	21/08/2020	Works Completed
PDP2307	Conica Park Headworks Renewal	0	5,000	287	3/08/2020	30/10/2020	80				Works in Progress
PDP2308	Wolinski Park Cabinet Renewal	0	30,000	353	2/11/2020	26/02/2021	0				Works Programed
PDP2310	Neil Hawkins Regional Park DESIGN	0	50,000	0			0		COVID19		Works Phased
PDP2312	Tarolinta Park Cabinet Renewal	0	20,000	309	7/12/2020	26/02/2021	0				Works Programed
PDP2313	Granadilla Park Cabinet Renewal	0	34,000	265	7/09/2020	27/11/2020	0				Works Programed
PDP2314	Trappers Park Cabinet Renewal	0	22,000	243	5/10/2020	31/12/2020	0				Works Programed
PDP2315	Merrifield Park Headworks Renewal	0	5,000	199	3/08/2020	30/10/2020	80				Works in Progress
PDP2317	Aristride Park Cabinet Renewal	0	18,000	287	3/08/2020	30/10/2020	0				Works Programed

**PDP Parks Development Program**

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
PDP2319	Carina Park Landscaping Improvements	0	12,500	88	6/04/2021	8/05/2021	0		COVID19		Works Phased
PDP2322	McCubbin Pk Irrigation Renewals	0	33,200	0	1/06/2021	30/06/2021	0		Plan		Project Under Review
PDP2323	Warrigal Park Cabinet Renewal	0	22,000	199	7/09/2020	27/11/2020	0		COVID19		Works Programed
PDP2325	Roxburgh Park Irrigation Renewals	0	27,000	177	1/03/2021	28/05/2021	0		COVID19		Works Programed
PDP2326	Joondalup CC Irrigation Systems Renewal	0	100,000	1,019	5/10/2020	25/06/2021	0		COVID19		Works Programed
PDP2327	Stanford Park Cabinet Renewal	0	28,000	215	4/01/2021	31/03/2021	0		COVID19		Works Programed
PDP2328	Fenton Park Cabinet Renewal	0	28,000	287	3/08/2020	30/10/2020	0		COVID19		Works Programed
PDP2329	De Crillon Park Cabinet Renewal	0	22,000	110	1/02/2021	30/04/2021	0		COVID19		Works Programed
PDP2330	Simpson Park Cabinet Renewal	0	30,000	88	4/01/2021	31/03/2021	0				Works Programed
PDP2332	Noal Gannon Park Cabinet Renewal	0	30,000	88	1/02/2021	30/04/2021	0				Works Programed
PDP2333	Flow Meter RePliment Program	0	9,000	110	3/08/2020	27/11/2020	5		COVID19		Works in Progress
PDP2334	Park Amenity Improvement Program	0	250,000	495	1/03/2021	21/08/2021	0		Multi-Year Project		Consultation Phase
PDP2335	Irrigation Smart Controller Renewals	0	400,000	88,105	3/08/2020	25/06/2021	20		COVID19		Works in Progress
PDP2336	Fencing of Playspaces	0	75,000	0	14/10/2020	31/03/2021	0				Quotation Phase
PDP2338	Poseidon Park Revitalisation	0	100,000	0	1/05/2021	21/06/2021	0				Works Phased
PDP2339	Wandina Park Revitalisation	0	110,000	455	1/05/2021	21/06/2021	0		COVID19		Concept Design
<b>Program Totals:</b>		<b>300,184</b>	<b>2,703,830</b>	<b>257,956</b>							

**FNM Foreshore & Natural Areas Management Program**

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
FNM2051	Coastal & Foreshore Fencing Renewal Proç	0	120,000	2,878	1/09/2020	15/10/2020	0		LRCI		Works Programed
FNM2054	Whitfords Nodes Hillarys Lookout	141,053	0	129,645	31/10/2019	31/05/2020	100		Actual Completion	8/07/2020	Works Completed
FNM2059	Bushland Reserve Fencing Renewal Progra	0	90,000	40,041	22/08/2020	25/12/2020	52		LRCI		Works in Progress
FNM2076	Natural Areas Asset Program	0	60,000	0	1/02/2021	1/06/2021	0		COVID19		Works Phased
FNM2079	Whitfords Nodes Coastal Fencing Renewal	0	110,000	100,293	1/07/2020	20/07/2020	100		Actual Completion	31/07/2020	Works Completed
FNM2080	Mullaloo Coastal Fencing Renewal	0	120,000	466	1/02/2021	1/03/2021	0		LRCI		Works Programed
FNM2081	Iluka Coastal Information Signage	0	27,000	0	1/06/2021	30/06/2021	100		Actual Completion	13/03/2020	Works Completed
FNM2082	Burns Beach Coastal Information Signage	0	33,000	0	1/06/2021	30/06/2021	100		Actual Completion	13/03/2020	Works Completed
FNM2083	Central Park Conservation Signage	0	35,000	0	1/05/2021	1/06/2021	0		COVID19		Works Phased
FNM2084	Warwick OS Bushland Path Renewals	0	100,000	345	1/04/2021	1/06/2021	0				Works Phased
FNM2085	Craigie OS Bushland Path Renewals	0	200,000	55,288	11/08/2020	30/09/2020	80		LRCI Expected Comp	31/12/2020	Works in Progress
FNM2086	Greenshank Park Bushland Fencing	0	13,000	0	1/03/2021	1/04/2021	0				Works Programed

**FNM Foreshore & Natural Areas Management Program**

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
FNM2087	Ledge Park Bushland Fencing	0	18,000	0	1/03/2021	1/04/2021	0				Works Programed
FNM2088	Bethany Park Bushland Fencing	0	29,000	1,177	1/09/2020	1/11/2020	10				Works in Progress
FNM2089	Gunida Park Bushland Fencing	0	7,500	0	1/10/2020	1/11/2020	0				Works Programed
FNM2090	Huntingdale Park Bushland Fencing	0	22,500	19,573	10/08/2020	14/08/2020	100		Actual Completion	14/08/2020	Works Completed
FNM2091	Manapouri Park Bushland Fencing	0	16,000	17,823	2/11/2020	14/12/2020	100		LRCI Actual Complet	31/08/2020	Works Completed
FNM2092	Nanika Park Bushland Fencing	0	14,000	0	1/03/2021	31/03/2021	100		Actual Completion	5/03/2020	Works Completed
FNM2093	Lady Evelyn Park Bushland Fencing	0	30,000	108	1/04/2021	30/04/2021	0		LRCI		Works Programed
<b>Program Totals:</b>		<b>141,053</b>	<b>1,045,000</b>	<b>367,637</b>							

**PEP Parks Equipment Program**

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
PEP2010	20/21 Playspace Design Program	0	53,850	48,864	1/07/2019	31/08/2021	0		Multi-Year Project		Design Phase
PEP2044	Universal Access Paths Program	0	80,000	8,149	1/10/2020	30/06/2021	49				Design Phase
PEP2075	Pks Asset Replacement / Renewal	0	80,000	16,109	1/07/2020	30/06/2021	46				Works in Progress
PEP2243	Hilltop Park Playspace Renewal	0	104,500	837	7/09/2020	30/10/2020	60				Works in Progress
PEP2244	Salata Park Playspace Renewal	0	63,650	2,080	1/10/2020	18/12/2020	80				Works in Progress
PEP2517	Tennis Court Resurfacing Program	0	60,000	247	1/09/2020	30/04/2021	39				Quotation Phase
PEP2528	Kallaroo Park Playspace Renewal	0	111,150	0	14/01/2021	7/03/2021	0				Design Phase
PEP2581	Sir James McCusker Shade Sails	0	50,000	1,281	12/10/2020	30/11/2020	0		COVID19		Works Programed
PEP2585	Whitfords East Park Playspace Renewal	0	104,500	433	1/03/2021	21/04/2021	0				Works Phased
PEP2638	Park Seating Renewal City Wide	0	80,000	1,127	5/10/2020	31/12/2020	0		COVID19		Works Programed
PEP2644	Park Vehicle Entry Renewal City Wide	0	60,000	0	1/03/2021	28/05/2021	0		COVID19		Works Phased
PEP2653	Newcombe Park Playspace Renewal	0	104,500	5,145	7/05/2021	30/06/2021	0				Design Phase
PEP2707	Whitfords Nodes Pk Health & Wellbeing Hu	258,011	249,406	34,718	7/09/2019	31/05/2021	75				Works in Progress
PEP2717	Braden Park Playspace Renewal	0	140,000	517	1/02/2021	21/03/2021	0				Design Phase
PEP2721	Menteith Park Playspace Renewal	0	111,150	676	14/01/2021	7/03/2021	0				Quotation Phase
PEP2743	Beaumaris Park Playspace Renewal	0	63,650	88	1/11/2020	21/12/2020	0				Works Programed
PEP2746	Sandalford Park Playspace Renewal	0	104,500	0	1/04/2021	21/05/2021	0		COVID19		Design Phase
PEP2767	Christchurch Park Playspace Renewal	0	104,500	177	14/10/2020	7/12/2020	0				Works Programed
PEP2776	Shade Sail Program	114,953	0	102	1/03/2021	21/04/2021	0				Works Phased
PEP2787	Basketball Pad Replacement Program	0	100,000	0	4/01/2021	30/04/2021	0		COVID19		Works Phased
PEP2790	Maquire Park Playspace renewal	0	104,500	375	7/09/2020	21/10/2020	0				Works Programed

**PEP Parks Equipment Program**

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
PEP2792	Pinnaroo Point Playspace Renewal	0	104,500	0	21/04/2021	14/06/2021	0		COVID19		Works Phased
PEP2793	Emerald Park Kindy Playspace Renewal	0	104,500	300	1/05/2021	21/06/2021	0		COVID19		Design Phase
PEP2798	Trig Point Park Playspace Renewal	0	54,500	17,368	1/09/2020	13/11/2020	85				Works in Progress
PEP2816	Seacrest Park Shade Sails	0	50,000	1,793	12/10/2020	30/11/2020	0				Works Programed
PEP2818	Barridale Park BBQ Renewal	0	10,000	0	3/05/2021	25/06/2021	0				Works Phased
PEP2819	Ellersdale Park Cricket Renewals	0	50,000	38,840	27/07/2020	25/09/2020	100		Actual Completion	29/09/2020	Works Completed
PEP2820	Beaumaris Park Drinking Fountain	0	12,000	4,586	1/11/2020	21/12/2020	0				Quotation Phase
PEP2821	MacNaughton Park Drinking Fountain	0	12,000	0	14/03/2021	7/05/2021	0				Concept Design
PEP2822	Belrose Park Drinking Fountain	0	12,000	0	14/03/2021	7/05/2021	0				Concept Design
PEP2823	Otago Park Drinking Fountain	0	12,000	0	14/03/2021	7/05/2021	0				Concept Design
PEP2824	Kingsley Park Fencing Renewal	0	45,000	247	7/09/2020	30/10/2020	100		Actual Completion	30/09/2020	Works Completed
PEP2825	Emerald Park Fencing Renewal	0	45,000	185	5/10/2020	18/12/2020	0				Works Programed
PEP2826	Macdonald Park Fencing Renewal	0	20,000	0	5/04/2021	28/05/2021	0				Works Phased
PEP2827	Seacrest Park Fencing Renewal	0	55,000	0	1/02/2021	26/03/2021	0		COVID19		Works Programed
PEP2829	Windermere Park Drinking Fountain	0	12,000	0	14/03/2021	7/05/2021	0		COVID19		Concept Design
PEP2830	Melene Park Cricket Renewal	0	15,000	185	27/07/2020	30/09/2020	100		COVID19 Actual Con	29/09/2020	Works Completed
PEP2831	Otago Park Cricket Renewal	0	15,000	309	27/07/2020	30/09/2020	100		COVID19 Actual Con	29/09/2020	Works Completed
PEP2832	Santiago Park Cricket Renewal	0	15,000	0	5/04/2021	28/05/2021	0		COVID19		Works Phased
PEP2833	Warrigal Park Cricket Renewal	0	15,000	0	5/04/2021	28/05/2021	0		COVID19		Works Phased
PEP2834	Sorrento Beach Park - Northern Shower	0	20,000	0	1/02/2021	21/03/2021	0		COVID19		Works Phased
PEP2837	Herreshoff Park Playspace	0	60,000	0	14/01/2021	7/03/2021	0				Works Programed
PEP2839	MacDonald Park Basketball Court Renewal	0	30,000	0	4/01/2021	30/04/2021	0		COVID19		Works Phased
<b>Program Totals:</b>		<b>372,964</b>	<b>2,698,356</b>	<b>184,739</b>							

**SSE Streetscape Enhancement Program**

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
SSE2011	Arterial Roads Landscape Upgrade Program	0	0	3,250	14/03/2020	14/05/2020	100		Actual Completion	30/04/2020	Works Completed
SSE2055	Streetscape Renewal Program	0	150,000	2,964	14/04/2021	30/06/2021	2				Works Phased
SSE2056	City Centre Streetscape Renewal Program	285,593	909,460	82,160	1/06/2020	30/06/2022	35		COVID19		Works in Progress
SSE2057	Leafy City Program	-27,078	624,906	8,522	1/07/2017	31/08/2021	13		Multi-Year Project		Works in Progress
SSE2058	Whitfords Avenue Streetscape Upgrades	0	300,000	910	1/02/2021	31/03/2021	0				Design Phase
<b>Program Totals:</b>		<b>258,515</b>	<b>1,984,366</b>	<b>97,806</b>							

**LTM Local Traffic Management Program**

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
LTM2003	Bus Shelter/Stops Program	0	35,000	0	1/07/2020	30/06/2021	33				Quotation Phase
LTM2128	Marmion/Edinburgh Ped Crossing	24,480	0	24,480	2/12/2019	27/03/2020	100		Actual Completion	30/06/2020	Works Completed
LTM2132	Minor Road Safety Improvements	0	75,000	21,633	30/03/2020	30/06/2021	29				Works in Progress
LTM2148	Marmion/Readshaw Intersection Upgrade	212,684	0	120,519	4/11/2019	31/08/2020	100		Actual Completion	25/09/2020	Works Completed
LTM2153	Boas/McLarty Intersection Upgrade	340	316,748	0	1/06/2021	30/06/2021	0				Investigation Phase
LTM2172	Hepburn Allenswood Intersection Upgrade	0	240,000	5,678	9/11/2020	15/01/2021	0				Works Programed
LTM2173	Lionel Ct/Griffell Wy Pedestrian Upgrade	0	40,000	892	6/04/2021	4/05/2021	0				Design Phase
LTM2175	Goollelal/Bindaree/Legana Improvements	0	78,000	753	8/03/2021	5/05/2021	0		COVID19		Investigation Phase
LTM2179	Endeavour/Cook/Kebble Pedestrian Upgrad	0	125,000	0	6/04/2021	4/05/2021	0				Investigation Phase
LTM2182	Shalimar Rise Traffic Management	0	15,000	1,171	8/03/2021	5/05/2021	0				Investigation Phase
LTM2183	Beldon Primary School Warden Crossing	0	30,000	0	21/12/2020	26/02/2021	0				Design Phase
<b>Program Totals:</b>		<b>237,504</b>	<b>954,748</b>	<b>175,126</b>							

**SBS Blackspot Program**

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
SBS2037	Marmion / McWhae Intersection Upgrade	0	738,000	3,853	16/02/2021	21/04/2021	0				Design Phase
SBS2078	Marmion Ave & Gilbert Rd	13,443	0	10,236	4/11/2019	31/03/2020	100		SBS_NBS Actual Coi	31/03/2020	Works Completed
SBS2083	Whitfords Avenue & Trappers Dve	0	0	2,569	27/11/2017	31/12/2019	100		SBS_NBS Actual Coi	27/12/2019	Works Completed
SBS2086	Ocean Reef Rd & Eddystone Ave Upgrade	17,078	317,000	1,833	31/08/2020	20/11/2020	0		SBS_NBS		Works Programed
SBS2087	Hepburn Ave & Cockman Rd Upgrade	0	37,560	0	30/09/2019	31/03/2020	100		SBS_NBS Actual Coi	31/03/2020	Works Completed
SBS2089	Hepburn Ave - Mitchell Fwy SB on Ramp	44,225	155,600	28,056	13/07/2020	18/09/2020	100		SBS_NBS Actual Coi	18/09/2020	Works Completed
SBS2090	Marmion Avenue and Cambria Street	0	498,000	5,315	16/02/2021	21/04/2021	0				Design Phase
<b>Program Totals:</b>		<b>74,746</b>	<b>1,746,160</b>	<b>51,863</b>							

**PFP Parking Facilities Program**

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
PFP2066	Pinnaroo Point Pking Improvements	50,000	143,802	0	12/04/2021	30/06/2021	0				Works Phased
PFP2069	Burns Beach Coastal Pking Construction	-7,649	608,000	26,432	29/09/2020	26/03/2021	40				Works in Progress
PFP2074	Key West Car Park Improvements	0	145,000	669	6/04/2021	28/05/2021	0				Design Phase

**FPF Parking Facilities Program**

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
FPF2077	Candlewood Blvd Parking Improvements	0	30,000	0	6/04/2021	4/05/2021	0				Investigation Phase
FPF2079	Beldon Primary School On-Street Parking	0	120,000	0	21/12/2020	2/02/2021	0				Design Phase
<b>Program Totals:</b>		<b>42,351</b>	<b>1,046,802</b>	<b>27,101</b>							

**RDC Major Road Construction Program**

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
RDC2003	Bridge & Underpass Refurbishment Program	61,566	25,000	59,473	1/06/2021	30/06/2021	50				Works in Progress
RDC2008	Major Road & Intersection Improvement Pr	0	50,000	1,793	1/06/2021	30/06/2021	0				Investigation Phase
RDC2019	Burns Beach Rd / Joondalup Dr Roundabou	-253,733	859,163	100	3/12/2018	31/12/2020	85		MRRG		Works in Progress
RDC2020	Warwick Rd /Erindale Rd Intersect Upgrad	-236,173	1,346,173	55,677	11/01/2021	30/04/2021	0		MRRG		Design Phase
RDC2021	Whitfords Ave / Northshore Dr Roundabou	0	1,840,000	3,533	4/01/2021	30/04/2021	0		MRRG		Works Programed
RDC2024	Shenton Avenue Upgrade DESIGN	0	270,000	29,934			0				Investigation Phase
RDC2025	Whitfords Ave/Gibson Ave Int. Upgrade	0	278,113	1,695	7/03/2022	27/05/2022	0		Multi-Year Project		Design Phase
RDC2026	Whitfords Ave/Kingsley Dr Int. Upgrade	0	136,800	3,936	7/03/2022	27/05/2022	0		Multi-Year Project		Design Phase
<b>Program Totals:</b>		<b>-428,340</b>	<b>4,805,249</b>	<b>156,140</b>							

**FPN New Path Program**

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
FPN2130	Wahroonga Way	22,672	50,000	69,965	1/03/2020	15/07/2020	100		Actual Completion	15/07/2020	Works Completed
FPN2173	Copperhead Avenue	13,959	0	0	1/06/2021	30/06/2021	0				Project Under Review
FPN2198	Poynter Drive	0	20,000	15,400	1/09/2020	30/10/2020	100		Actual Completion	26/08/2020	Works Completed
FPN2199	Marmion Avenue	0	8,000	6,236	1/09/2020	30/10/2020	100		Actual Completion	2/09/2020	Works Completed
FPN2225	Penistone Park Connecting Pathways	0	100,000	200	1/09/2020	30/10/2020	0		COVID19 Expected C	31/03/2021	Design Phase
FPN2240	Burns Beach to Mindarie Dual Use Path	376,602	931,570	400,535	1/07/2019	30/06/2025	73		Multi-Year Project		Works in Progress
FPN2245	Beach Road WABN Shared Path	-41,583	46,645	0	4/11/2019	3/04/2020	100		Actual Completion	30/06/2020	Works Completed
FPN2246	Otago Park Pathway Connection	0	20,000	0	5/10/2020	30/10/2020	0		Expected Completion	31/03/2021	Design Phase
FPN2254	Mission Hills Place (South)	0	50,000	67	1/09/2020	30/10/2020	0		LRCI		Works Programed
FPN2256	Canterbury Crcl - Connolly to Sheringham	0	7,500	7,328	1/09/2020	30/10/2020	100		COVID19 Actual Con	1/09/2020	Works Completed
FPN2257	Roden Place - Quilter to PAW	0	9,600	67	1/06/2021	30/06/2021	0		COVID19		Works Phased
FPN2271	Padbury Shared Path Link	0	80,000	0	1/04/2021	30/06/2021	0				Project Under Review

**FPN New Path Program**

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
FPN2272	Lane 3 to Cliff Street Pathway	0	120,000	0	8/02/2020	7/04/2021	0				Works Phased
FPN2273	Whitfords Avenue Kingsley WABN Pathway	0	20,000	10,653	1/12/2020	30/06/2021	0				Design Phase
FPN2274	Eddystone/Honeybush Pedestrian Crossing	0	40,000	400	2/11/2020	31/01/2021	0		Expected Completion	31/03/2021	Design Phase
FPN2278	PTA Funded Shared Paths Improvements	0	1,000,000	3,569	11/01/2021	7/05/2021	0				Design Phase
<b>Program Totals:</b>		<b>371,650</b>	<b>2,503,315</b>	<b>514,418</b>							

**FPR Path Replacement Program**

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
FPR2001	Pathway Replacement Program	0	180,000	2,367	1/10/2020	31/03/2021	0		LRCI		Works Programmed
FPR2153	Sporing Way to Venus Way	0	37,000	21,660	1/10/2020	31/10/2020	100		LRCI Actual Complet	4/09/2020	Works Completed
FPR2154	Sporing Way to Endeavour Rd	0	12,000	681	1/10/2020	31/10/2020	100		LRCI Actual Complet	4/09/2020	Works Completed
FPR2156	Shared Path Renewal & Resurfacing	135,398	20,000	0	1/10/2020	31/05/2021	99				Works in Progress
FPR2230	Allenswood Road to Leaside Way	0	14,000	12,038	5/10/2020	27/11/2020	85				Works in Progress
FPR2231	Damson Way to Vine Court	0	16,000	12,078	5/10/2020	27/11/2020	85				Works in Progress
FPR2232	Dargin Place (East) to Cockman Park	0	9,500	5,107	5/10/2020	27/11/2020	85				Works in Progress
FPR2233	Dargin Place (South) to Cockman Park	0	21,000	15,560	5/10/2020	27/11/2020	85				Works in Progress
FPR2234	David Crescent to Hurley Way (North)	0	15,000	0	2/11/2020	11/01/2021	0				Quotation Phase
FPR2235	David Crescent to Hurley Way (South)	0	15,000	0	2/11/2020	11/01/2021	0				Quotation Phase
FPR2236	Leaside Way to Sandalwood Drive	0	14,000	10,381	2/11/2020	11/01/2021	85				Works in Progress
FPR2237	Morang Court to Braybrook Place	0	14,000	12,291	3/08/2020	25/09/2020	100		Actual Completion	4/09/2020	Works Completed
FPR2238	Moyle Place to Maquire Road	0	10,000	0	2/11/2020	11/01/2021	0				Quotation Phase
FPR2239	Neon Court to Exedon Place	0	14,000	13,552	3/08/2020	25/09/2020	100		Actual Completion	4/09/2020	Works Completed
FPR2240	Nimrod Place to Bage Court	0	14,000	0	1/12/2020	10/02/2021	0				Quotation Phase
FPR2241	Poimena Mews to Park	0	8,500	0	1/12/2020	10/02/2021	0				Works Programmed
FPR2242	Skiff Way to Poseidon Park	0	8,000	630	3/08/2020	25/09/2020	100		Actual Completion	4/09/2020	Works Completed
FPR2243	Stott Way to Wade Close	0	15,000	0	1/12/2020	10/02/2021	0				Quotation Phase
FPR2244	Wade Close to Kincaig Way	0	15,000	0	1/12/2020	10/02/2021	0				Quotation Phase
FPR2252	Hepburn Av - Glengarry to Walter Padbury	0	80,000	0	1/12/2020	10/02/2021	0				Works Phased
FPR2255	Madana Park Bushland & PAW Pathway	0	60,000	1,225	5/10/2020	27/11/2020	100		LRCI Actual Complet	2/10/2020	Works Completed
FPR2262	Marmion Avenue - Hodges to Prendville	0	59,000	67	1/09/2020	27/10/2020	100		Actual Completion	21/09/2020	Works Completed
FPR2263	Burns Beach Rd - Shenton to Iluka Beach	0	73,000	1,942	1/09/2020	27/10/2020	100		Actual Completion	24/08/2020	Works Completed
FPR2264	Clermont Park Pathway Renewal	0	80,000	1,949	1/09/2020	27/10/2020	100		Actual Completion	22/09/2020	Works Completed

**FPR Path Replacement Program**

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
FPR2266	Lake Yellagonga - Drovers Pl to Joondalu	0	100,000	223	1/03/2021	30/04/2021	0				Quotation Phase
FPR2267	Caledonia Ave - Caledonia Park to Marmio	0	80,000	100	5/10/2020	27/11/2020	90				Works in Progress
FPR2270	Claygate Way to Barridale Drive	0	12,500	67	1/02/2021	28/02/2021	0		LRCI		Works Programed
FPR2271	Goollelal Dr to Cobradah Way	0	13,000	0	1/02/2021	28/02/2021	0		LRCI		Works Programed
FPR2273	Illawong Way to Cobradah Way	0	18,000	200	1/02/2021	28/02/2021	0		LRCI		Works Programed
FPR2274	Marmion Ave - Hodges to Mermaid	0	125,000	178	2/11/2020	11/01/2021	0		LRCI		Works Programed
FPR2275	Marmion Ave - Mermaid to Ocean Reef	0	50,000	150	2/11/2020	11/01/2021	0		LRCI		Works Programed
FPR2276	Moolanda Boulevard to Illawong Way	0	14,000	0	1/02/2021	28/02/2021	0		LRCI		Works Programed
FPR2277	Poseidon Rd - Ocean Reef to Captain	0	9,000	7,194	1/11/2020	30/11/2020	100		LRCI Actual Complet	18/09/2020	Works Completed
FPR2286	Ellendale Drive	0	100,000	3,054	1/03/2020	30/06/2020	100		Actual Completion	30/06/2020	Works Completed
<b>Program Totals:</b>		<b>135,398</b>	<b>1,325,500</b>	<b>122,693</b>							

**SWD Stormwater Drainage Program**

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
SWD2001	Stormwater Drainage Upgrades	0	50,000	2,113	1/07/2020	31/12/2021	0				Investigation Phase
SWD2190	Cliff Street Sump Beautification	0	125,000	942	1/03/2021	30/04/2021	0				Investigation Phase
SWD2207	Hawkins Ave Drainage Upgrade	0	20,000	0	1/09/2020	30/09/2020	0		Expected Completion	31/05/2021	Works Programed
SWD2211	Pipeline Rehabilitation	0	100,000	0	1/10/2020	30/06/2021	0				Works Phased
SWD2213	Camberwarra Park Sump Beautification	0	91,000	112	1/03/2021	30/04/2021	0		COVID19		Investigation Phase
SWD2214	Killara Way Drainage Upgrade	0	20,000	5,452	1/09/2020	30/09/2020	100		Actual Completion	23/07/2020	Works Completed
SWD2215	Freeman Way Drainage Upgrade	0	25,000	418	1/09/2020	30/09/2020	0		Expected Completion	31/10/2020	Works Programed
SWD2217	Scaphella Avenue Sump and Catchment	0	100,000	328	1/03/2021	15/04/2021	0				Investigation Phase
SWD2218	Dillenia Way Drainage Upgrade	0	60,000	139	1/03/2021	15/04/2021	0				Design Phase
SWD2219	Marine / Parnell Drainage Catchment Upgr	0	40,000	1,733	1/10/2020	31/10/2020	0		Expected Completion	30/11/2020	Design Phase
SWD2222	Marri Park Sump - Upgrade Outlets	0	68,000	635	1/12/2020	31/12/2020	0		COVID19		Works Phased
SWD2226	Whitfords East Park Sump Beautification	0	90,000	530	15/03/2021	30/04/2021	0				Design Phase
SWD2228	Quay Court Sump Retaining Wall Repair	0	400,000	10,833	1/08/2020	30/11/2020	0		Expected Completion	31/03/2021	Design Phase
<b>Program Totals:</b>		<b>0</b>	<b>1,189,000</b>	<b>23,236</b>							

## STL Lighting Program

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
STL2002	Path and Public Access Way Lighting	0	20,000	7,452	1/07/2019	30/06/2021	37				Works in Progress
STL2003	Joondalup City Centre Lighting	1,434,784	2,500,000	444,089	1/11/2017	30/09/2021	23		Multi-Year Project		Works in Progress
STL2005	Arterial & Urban Road Street Lighting	0	30,000	5,105	1/07/2019	30/06/2021	17				Works Phased
STL2051	Emerald Park Floodlighting	0	320,000	5,169	1/01/2021	30/04/2021	0				Design Phase
STL2052	Lighting Infrastructure Renewal Program	38,907	100,000	5,053	1/07/2019	30/06/2021	69				Works in Progress
STL2084	Iluka Beach Pk	33,173	0	35,689	22/03/2020	30/06/2020	100		Actual Completion	29/07/2020	Works Completed
STL2088	Tom Simson Pk LED Upgrades	-4,652	75,000	371	11/09/2020	30/09/2020	100		Actual Completion	5/10/2020	Works Completed
STL2090	Sorrento Foreshore LED Upgrade	44,789	120,000	39,269	10/02/2021	15/04/2021	50				Works in Progress
STL2093	Whitfords Nodes Pathway LED Upgrade	0	20,000	124	1/03/2021	30/03/2021	0				Quotation Phase
STL2094	Blue Lake Park LED Upgrade	0	45,000	650	1/03/2021	30/03/2021	0				Quotation Phase
STL2095	Flinders Park LED Upgrade	0	50,000	402	1/03/2021	30/03/2021	0				Quotation Phase
STL2096	Iluka Open Space Car Park Lighting	0	20,000	433	10/05/2021	30/05/2021	0		COVID19		Works Phased
STL2097	Neil Hawkins LED Car Park Lighting	0	50,000	124	20/05/2021	16/06/2021	0		COVID19		Works Phased
STL2098	Castlecrag Park LED Upgrade	0	15,000	433	1/03/2021	30/03/2021	0				Quotation Phase
STL2099	Robin Park Car Park LED Upgrade	0	20,000	619	1/03/2021	30/03/2021	0				Quotation Phase
STL2100	Mawson Park PAW Lighting	0	45,000	155	15/05/2021	30/05/2021	0		COVID19		Works Phased
STL2101	George Sears Park Security Lighting	0	28,000	309	20/02/2021	15/03/2021	0		COVID19		Design Phase
STL2102	Greenwich Park Security Lighting	0	67,000	340	1/04/2021	30/04/2021	0		COVID19		Design Phase
STL2103	Delonix Park Security Lighting	0	52,000	238	20/05/2021	10/06/2021	0		COVID19		Works Phased
STL2105	James Cook Park LED upgrades	0	35,000	248	15/01/2021	15/02/2021	65		COVID19		Works in Progress
STL2107	Mirror Park Sports Lighting	0	0	1,527	29/06/2020	30/10/2020	90				Works in Progress
<b>Program Totals:</b>		<b>1,547,001</b>	<b>3,612,000</b>	<b>547,800</b>							

## RPR Road Preservation & Resurfacing Program

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
RPR2004	Road Preservation & Resurfacing Program	0	100,000	3,361	1/07/2019	30/06/2021	7				Works Phased
RPR2005	Parking Surfaces Renewal Program	0	64,000	0	1/12/2020	30/05/2021	0				Works Phased
RPR2010	Surface Rejuvenation Treatments	0	250,000	0	1/12/2020	30/05/2021	0				Works Phased
RPR2491	Joondalup Drv (NB) - George Grey PI to P	0	179,700	5,929	1/07/2020	30/09/2020	100		Actual Completion	7/09/2020	Works Completed
RPR2494	Hepburn Ave (WB) - Southbound Slip lane	0	26,201	0	20/07/2020	18/09/2020	100		Actual Completion	18/09/2020	Works Completed
RPR2501	Glengarry Drv (NB) Warwick to Arnisdale	5,000	0	0	1/04/2020	30/06/2020	100		MRRG Actual Compli	4/02/2020	Works Completed
RPR2861	Mangowine Close	0	39,000	1,641	1/10/2020	31/12/2020	60				Works in Progress

**RPR Road Preservation & Resurfacing Program**

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
RPR2887	Laurel Court	0	37,000	0	1/01/2021	31/03/2021	0				Works Phased
RPR2891	Glengarry Drv (SB) Arnisdale to Warwick	2,500	0	0	1/04/2020	30/06/2020	100		MRRG Actual Compl	4/02/2020	Works Completed
RPR2905	Aidrie Court	0	32,000	0	1/04/2021	30/06/2021	0				Works Phased
RPR2912	Matilda Mews	0	29,000	0	1/10/2020	31/12/2020	10				Works in Progress
RPR2913	Gem Cove	0	27,000	0	1/10/2020	31/12/2020	0				Works Programed
RPR2914	Adelaide Circle	0	227,000	0	1/10/2020	31/12/2020	0				Works Programed
RPR2932	Catenary Court	0	66,000	0	1/01/2021	31/03/2021	0				Works Phased
RPR2933	Laurel St - Iluka Ave to Balga Wy	0	109,000	251	1/01/2021	31/03/2021	0				Design Phase
RPR2957	Joondalup Drv - City Boundary Westbound	-22,446	83,897	0	3/12/2018	31/12/2020	85				Works in Progress
RPR2961	Arnisdale Rd - Glengarry to Merrick Wy	0	84,457	0	1/04/2019	30/08/2019	100		Actual Completion	13/09/2019	Works Completed
RPR3033	Lilburne Rd - Warwick to Lennoxton	5,000	0	1,631	1/01/2020	31/03/2020	100		Actual Completion	22/03/2020	Works Completed
RPR3035	Bonito Way	0	162,000	0	1/04/2021	30/06/2021	0				Works Phased
RPR3036	Sanders Cove	0	26,000	0	1/04/2021	30/06/2021	0				Works Phased
RPR3042	Armstrong Square	0	31,000	0	1/04/2021	30/06/2021	0				Works Phased
RPR3043	Macintosh Rise	0	38,000	0	1/04/2021	30/06/2021	0				Works Phased
RPR3044	Nekaya Way	0	114,000	0	1/04/2021	30/06/2021	0				Works Phased
RPR3047	Durack Way	0	154,000	33,231	1/07/2020	30/09/2020	90		Expected Completion	30/10/2020	Works in Progress
RPR3048	McRae Court	0	91,000	17,024	1/07/2020	30/09/2020	100		COVID19 Actual Con	23/09/2020	Works Completed
RPR3050	Edward Street	0	51,000	0	1/04/2021	30/06/2021	0				Works Phased
RPR3055	Britannia Way	0	186,000	231	1/10/2020	31/12/2020	0				Design Phase
RPR3058	Carnac Way	0	22,000	305	1/10/2020	31/12/2020	80				Works in Progress
RPR3062	Pecten Close	0	40,000	2,209	1/10/2020	31/12/2020	80		COVID19		Works in Progress
RPR3065	Templemore Drive	0	133,000	8,200	1/10/2020	31/12/2020	60				Works in Progress
RPR3066	Baler Court	0	74,000	0	1/01/2021	31/03/2021	0				Works Phased
RPR3067	San Place	0	28,000	0	1/01/2021	31/03/2021	0				Works Phased
RPR3068	Syrinx Place	0	49,000	0	1/01/2021	31/03/2021	0				Works Phased
RPR3069	Olive Cove	0	53,000	0	1/01/2021	31/03/2021	0				Works Phased
RPR3070	Scaphella Ave - Meridian Drv to Charonia	0	142,000	418	1/01/2021	31/03/2021	0				Design Phase
RPR3071	Scaphella Ave - Charonia Rd to Dampier A	0	121,000	279	1/01/2021	31/03/2021	0				Design Phase
RPR3072	Mitra Court	0	43,500	0	1/01/2021	31/03/2021	0				Works Phased
RPR3073	Amoria Court	0	49,000	0	1/01/2021	31/03/2021	0				Works Phased
RPR3074	Perrona Gardens	0	60,500	0	1/01/2021	31/03/2021	0				Works Phased
RPR3075	Periwinkle Road	0	123,000	0	1/01/2021	31/03/2021	0				Works Phased

**RPR Road Preservation & Resurfacing Program**

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
RPR3076	Piver Corner	0	57,000	0	1/04/2021	30/06/2021	0				Works Phased
RPR3078	Ridge Close	0	89,000	77,492	1/07/2020	30/09/2020	100		Actual Completion	19/08/2020	Works Completed
RPR3079	View Court	0	50,000	35,085	1/07/2020	30/09/2020	100		Actual Completion	19/08/2020	Works Completed
RPR3082	Caledonia / Arabella Roundabout	0	43,000	20,598	1/07/2020	30/09/2020	100		Actual Completion	18/09/2020	Works Completed
RPR3085	Channel Drv - Admiral Drv to Ironwood Av	0	194,000	2,383	1/10/2020	5/02/2021	0		COVID19		Design Phase
RPR3086	Bunthorne Court	0	39,000	0	1/04/2021	30/06/2021	0				Works Phased
RPR3087	Cachuca Court	0	76,000	0	1/04/2021	30/06/2021	0				Works Phased
RPR3088	Whitmore Tce - Abrolhos Drv (S) to Carna	0	51,000	469	1/10/2020	31/12/2020	80				Works in Progress
RPR3089	Caledonia Ave - Arabella Mws to Straitsm	0	61,000	30,243	1/07/2020	30/09/2020	100		Actual Completion	18/09/2020	Works Completed
RPR3090	Channel Drv - Poseidon Rd to Ironwood Av	0	156,000	0	1/10/2020	31/12/2020	0				Works Phased
RPR3091	Whitfords / Angove Roundabout	0	34,000	0	1/10/2020	30/11/2020	0				Design Phase
RPR3092	Erindale Rd (NB) - #380 to Warwick Rd	0	68,300	0	11/01/2021	30/04/2021	0				Design Phase
RPR3093	Shenton / McLarty Intersection	0	111,000	5,635	1/08/2020	30/09/2020	50		Expected Completion	31/12/2020	Works in Progress
RPR3094	Lakeside / Shoveler Roundabout	0	36,000	40,005	1/08/2020	30/09/2020	100		Actual Completion	23/08/2020	Works Completed
RPR3095	Lakeside / Boas Roundabout	0	37,000	43,047	1/08/2020	30/09/2020	100		Actual Completion	30/08/2020	Works Completed
RPR3096	Davidson Tce - Shenton Ave to Reid Prom	0	67,000	5,329	1/08/2020	1/10/2020	100		Actual Completion	13/09/2020	Works Completed
RPR3097	Lawley Court	0	54,000	1,787	1/07/2020	30/09/2020	100		Actual Completion	30/09/2020	Works Completed
RPR3098	Treetop / Outlook Roundabout	0	38,000	35,575	1/08/2020	30/09/2020	100		Actual Completion	9/10/2020	Works Completed
RPR3099	Treetop / Pioneer Roundabout	0	52,000	45,835	1/08/2020	30/09/2020	100		Actual Completion	20/07/2020	Works Completed
RPR3100	Parkland Close	0	76,000	27,622	1/07/2020	30/09/2020	100		Actual Completion	24/09/2020	Works Completed
RPR3101	Garden Grove	0	43,000	14,409	1/07/2020	30/09/2020	100		Actual Completion	23/09/2020	Works Completed
RPR3102	Naturaliste / O'Mara Intersection	0	36,000	223	1/04/2021	30/06/2021	0				Design Phase
RPR3103	Meridian Drv - Linear Ave Intersection	0	31,000	195	1/02/2021	1/04/2021	0				Design Phase
RPR3104	Kingsley / Dalmain Roundabout	0	52,000	613	1/02/2021	1/04/2021	0				Design Phase
RPR3105	Kingsley / Creaney Roundabout	0	40,000	502	1/02/2021	1/04/2021	0				Design Phase
RPR3106	Lilburne Rd - Ayton Wy to Readshaw Rd	0	220,000	223	1/01/2021	31/03/2021	0				Design Phase
RPR3107	Sullivan Road	0	144,000	488	1/04/2021	30/06/2021	0				Design Phase
RPR3108	Doveridge Drv - Curbur Rd to Winster Cl	0	166,000	335	1/01/2021	31/03/2021	0				Design Phase
RPR3109	Mahonia Place	0	64,000	0	1/04/2021	30/06/2021	0				Works Phased
RPR3110	Pinafore Court	0	35,000	0	1/04/2021	30/06/2021	0				Works Phased
RPR3111	Brockman Court	0	59,000	0	1/04/2021	30/06/2021	0				Works Phased
RPR3112	Sylvia Place	0	47,000	0	1/04/2021	30/06/2021	0				Works Phased
RPR3113	Lockyer Court	0	93,000	0	1/04/2021	30/06/2021	0				Works Phased

**RPR Road Preservation & Resurfacing Program**

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
RPR3114	Harp Court	0	28,000	0	1/01/2021	31/03/2021	0				Works Phased
RPR3115	Koolama Place	0	51,000	55	1/10/2020	31/12/2020	0				Works Programed
RPR3116	Spinaway Street and Argo Court	0	66,000	112	1/10/2020	31/12/2020	0				Design Phase
RPR3117	Mararoa Court	0	39,000	4,621	1/07/2020	30/09/2020	80		Expected Completion	30/11/2020	Works in Progress
RPR3118	Burbank Court	0	31,000	3,566	1/07/2020	30/09/2020	80		Expected Completion	30/11/2020	Works in Progress
RPR3119	Tietkins Way	0	75,000	5,862	1/07/2020	30/09/2020	80		Expected Completion	30/11/2020	Works in Progress
RPR3120	Dempster Place	0	63,000	0	1/04/2021	30/06/2021	0				Works Phased
RPR3121	Hamersley Road	0	41,000	307	1/04/2021	30/06/2021	0				Design Phase
RPR3122	Keans Avenue	0	109,000	0	1/04/2021	30/06/2021	0				Works Phased
RPR3123	Hepburn Ave (WB) - Allenswood Rd to Barr	0	220,500	0	1/10/2020	31/12/2020	50				Works in Progress
RPR3124	Hepburn Ave (WB) - Barrisdale Drv to Karu	0	303,200	7,676	1/10/2020	31/12/2020	50				Works in Progress
RPR3125	Hepburn Ave (WB) - Goollelal Drv to Mool	0	252,200	0	1/10/2020	31/12/2020	50				Works in Progress
RPR3126	Joondalup / Lakeside Intersection (South	0	67,901	4,242	1/08/2020	30/09/2020	100		Actual Completion	7/09/2020	Works Completed
RPR3127	Allenswood Rd (SB) - Hepburn Ave to Blac	0	158,001	0	9/11/2020	15/01/2021	0				Works Programed
RPR3128	Northshore / Mullaloo Roundabout	0	75,601	5,579	1/10/2020	31/12/2020	5				Works in Progress
RPR3129	Whitfords / Eddystone Intersection	0	40,601	112	1/10/2020	30/11/2020	0				Design Phase
RPR3130	Whitfords Ave (WB) - Southbound Sliplane	0	81,800	139	1/10/2020	30/11/2020	0				Design Phase
RPR3131	Ballantine Rd - Dorchester Av to Ellersd	0	227,000	72,989	1/08/2020	30/09/2020	80		Expected Completion	30/10/2020	Works in Progress
RPR3132	Bernard Manning Drive	0	246,000	0	1/04/2021	30/06/2021	0		COVID19		Works Phased
RPR3141	Gunida Street	0	215,000	195	1/01/2021	31/03/2021	0		COVID19		Design Phase
RPR3142	Treetop Ave - Lakeview to Outlook	0	181,000	54,459	1/07/2020	30/09/2020	100		COVID19 Actual Con	9/10/2020	Works Completed
RPR3146	Eckford Way	0	86,000	0	1/04/2021	30/06/2021	0				Works Phased
RPR3147	Mason Way	0	168,000	13,567	1/07/2020	30/09/2020	100		COVID19 Actual Con	25/09/2020	Works Completed
RPR3148	Baxter Way	0	99,000	46,010	1/07/2020	30/09/2020	100		COVID19 Actual Con	24/09/2020	Works Completed
RPR3149	Austin Way	0	149,000	13,462	1/07/2020	30/09/2020	100		COVID19 Actual Con	24/09/2020	Works Completed
RPR3151	Kempfenfeldt Ave - Martin Rd to Parnell A	0	93,000	223	1/04/2021	30/06/2021	0		COVID19		Design Phase
RPR3160	Lilburne Rd - Readshaw Rd to Hepburn Ave	0	239,000	502	1/01/2021	31/03/2021	0		COVID19		Design Phase
RPR3163	Waltham Street	0	26,000	0	1/01/2021	31/03/2021	0		COVID19		Works Phased
RPR3165	Otago Lane	0	30,000	0	1/01/2021	31/03/2021	0		COVID19		Works Phased
RPR3166	Walcha Street	0	76,000	112	1/01/2021	31/03/2021	0		COVID19		Design Phase
<b>Program Totals:</b>		<b>-9,946</b>	<b>9,102,359</b>	<b>696,592</b>							

**BCW Building Construction Works Program**

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
BCW2020	Building Component Renewal Program	0	120,000	10,158	1/08/2020	30/06/2021	25				Works in Progress
BCW2025	Building Capital Works Various Locations	0	50,000	1,514	1/04/2020	30/06/2021	3				Works in Progress
BCW2450	Environmental Initiatives	0	100,000	214	1/10/2020	30/04/2021	19				Works in Progress
BCW2560	Septic System Upgrades	0	80,000	0	1/09/2020	31/05/2021	15				Works in Progress
BCW2562	Ellersdale Park Clubroom Refurbishment	-21,771	915,797	39,774	31/08/2020	30/04/2021	10		Multi-Year Project		Works in Progress
BCW2567	Craigie Leisure Centre 50m pool and play	0	300,000	75,518	1/08/2020	1/04/2021	35				Works in Progress
BCW2573	Short Life Services Replacement Program	0	100,000	59,554	22/04/2020	1/04/2021	74				Works in Progress
BCW2586	Whitfords Library & SCC Minor Works	0	320,000	230,801	1/07/2020	30/10/2020	88		LRCI		Works in Progress
BCW2611	Shepherds Bush Park Toilet	0	120,000	23,998	1/08/2020	31/10/2020	90				Works in Progress
BCW2616	Duncraig Library Minor Works	0	75,000	1,900	8/03/2021	21/03/2021	0		COVID19		Works Programed
BCW2617	Flinders Park Universal Access Toilet	0	50,000	155	5/10/2020	30/11/2020	0				Works Programed
BCW2629	Emerald Park Community Facility Upgrade	0	40,000	0	1/09/2021	30/04/2022	0		Multi-Year Project		Design Phase
BCW2631	Joondalup Civic Centre BMS Upgrade	0	40,000	0	2/11/2020	29/01/2021	80				Works in Progress
BCW2634	Duffy House Restoration	0	95,588	0	1/04/2021	30/06/2021	0				Works Phased
BCW2636	Key West Toilet Replacement	0	140,000	2,965	3/08/2020	31/10/2020	60				Works in Progress
BCW2638	Joondalup Library Refurbishment	0	300,000	0	1/02/2021	31/05/2021	0		COVID19		Works Phased
<b>Program Totals:</b>		<b>-21,771</b>	<b>2,846,385</b>	<b>446,549</b>							

**MPP Major Projects Program**

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
MPP2006	Cafes and Kiosks - Pinnaroo Point	0	613,000	0	1/04/2021	30/06/2021	0				Investigation Phase
MPP2013	Warwick Sports Centre	122,218	800,000	6,175	1/04/2021	28/02/2022	0		Multi-Year Project		Design Phase
MPP2021	Warwick Activities Centre	0	1,000,000	0	1/06/2021	30/06/2021	0				Works Phased
MPP2026	Works Operation Centre Extension	17,298	300,000	56,023		23/12/2020	70				Works in Progress
MPP2034	Joondalup Admin Building Major Refurbish	394,280	1,080,000	153,173	28/08/2017	26/02/2021	50		Multi-Year Project		Works in Progress
MPP2050	Craigie Leisure Centre Upgrades	0	200,000	92,045	1/07/2020	30/09/2021	0		Multi-Year Project		Works Programed
MPP2053	Jinan Gardens Construction	0	0	0	1/07/2020	1/04/2021	0				Project Under Review
MPP2058	Chichester Park Clubrooms Redevelopment	100,000	659,000	2,307	1/11/2020	30/06/2022	0		Multi-Year Project		Works Programed
MPP2067	Percy Doyle - Mildenhall Refurbishment	139,563	0	4,699	1/04/2020	30/06/2020	100		Actual Completion	31/07/2020	Works Completed
MPP2069	Percy Doyle - Floodlighting Upgrades	148,521	876,700	0	12/11/2020	30/06/2021	0		Multi-Year Project		Design Phase
MPP2072	Percy Doyle - Utilities Upgrade	685,493	0	124	1/10/2020	31/12/2020	0				Design Phase
MPP2077	Cafes/Kiosks/Restaurants Burns Beach	0	1,000,000	0	1/05/2021	1/04/2022	0		Multi-Year Project		Design Phase
<b>Program Totals:</b>		<b>1,607,373</b>	<b>6,528,700</b>	<b>314,547</b>							
<b>Grand Totals:</b>		<b>4,628,682</b>	<b>44,091,770</b>	<b>3,984,202</b>							