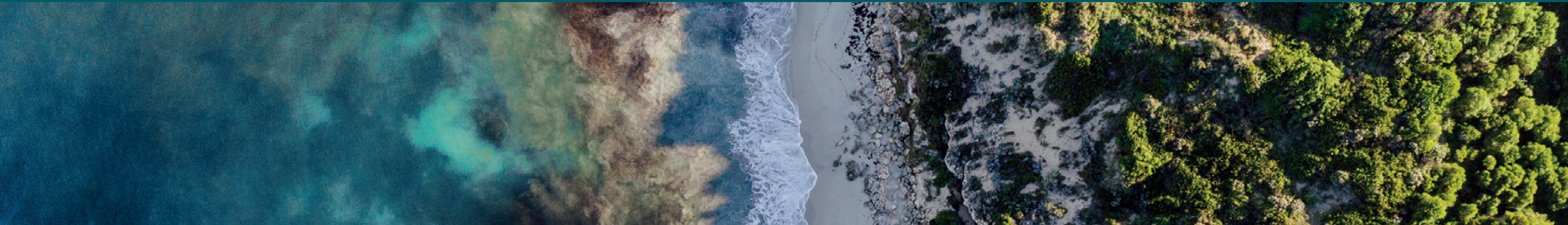


Corporate Business Plan

2020/21 Progress Report



OCTOBER TO DECEMBER 2020

Contents

What is the Corporate Business Plan?.....	5
How does the Corporate Business Plan align with the Strategic Community Plan <i>Joondalup 2022?</i>	6
How does the Corporate Business Plan fit in with other City plans?.....	7
How do we report performance against the Corporate Business Plan?..	8
Our Services.....	9
Quarter Highlights.....	11

Governance and Leadership

Community Consultation	17
Policy Development and Review	18
Local Laws	18
Publications.....	19
Electronic communication	20
External Partnerships	22
Submissions to State and Federal Government	23
Elected Member Attraction	24
Elected Member Training	24
Strategic Community Reference Group.....	25
Annual Report	25
Local Government Act Amendment.....	25
Compliance Audit Return	26
Integrated Planning and Reporting Framework	26

Advocacy Framework.....	27
Delegated Authority Manual.....	27
Codes of Conduct	27
Ward Boundary Review	28
Audit and Risk Committee.....	29
Australasian Local Government Performance Excellence Program	29
Customer Satisfaction Survey	30
Strategic Position Statements	30
Civic Ceremonies.....	31
Jinan Sister City Relationship.....	31

Financial Sustainability

Capital Works Program	34
Strategic Financial Plan	35
Property Management Framework and Facility Hire Subsidy Policy Review	36
Ocean Reef Road and Eddystone Avenue Upgrade	36
Hepburn Avenue/Mitchell Freeway Southbound On Ramp	36
Marmion Avenue/McWhae Road Intersection Upgrade.....	37
Marmion Avenue/Cambria Street Intersection Upgrade	37
Burns Beach Coastal Parking Construction.....	37
Burns Beach Road and Joondalup Drive Roundabout	38
Warwick Road/Erindale Road Intersection Upgrade.....	38
Whitfords Avenue/Northshore Drive Roundabout.....	38
Shenton Avenue Upgrade.....	39
Whitfords Avenue/Gibson Avenue Intersection	39

Whitfords Avenue/Kingsley Drive Intersection	40
--	----

Quality Urban Environment

Review of Residential Development Local Planning Policy and Other Local Planning Policies	42
Joondalup Activity Centre Plan.....	42
Review of Structure Plans and Activity Centre Plans.....	43
Review of Joondalup Design Panel	43
Development Standards for Housing Opportunity Areas	44
Housing Opportunity Areas: Proposed Amendment to Local Planning Scheme No 3	44
State Planning Reform	45
Place Activation.....	46
Streetscape Enhancement City Centre Streetscape Renewal Program	46
Streetscape Enhancement Program – Whitfords Avenue Streetscape Upgrades	47
Churton Park, Warwick – Park Amenity Improvement Program.....	47
Newcombe Park, Padbury – Park Amenity Improvement Program..	48
Leafy City Program	48
Whitfords Nodes Health and Wellbeing Hub.....	49
Burns Beach Dual Use Path – Burns Beach to Mindarie	49
Integrated Transport Strategy.....	49
Joondalup City Centre Street Lighting Stage 4	50
Joondalup City Centre Street Lighting Stage 5	50

Economic Prosperity, Vibrancy and Growth

Business Engagement and Communication	52
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Communication to Local Businesses.....	53
Economic Development Strategy	54
Business Forums	55
Business Capacity and Support	56
Business Capacity and Support – Joondalup Business Ready.....	57
Joondalup Business Engagement Program	58
Buy Local Programs.....	58
Promoting Innovation and Supporting Creativity.....	59
Growing Business – Edith Cowan University Business and Innovation Centre.....	60
International Economic Development Activities Plan (IEDAP)	61
Facilitation of Local and International Investment.....	61
International Economic Exchange	62
Destination City Plan.....	62
Event Attraction.....	65
Ocean Reef Marina	66
Establishment of Cafes, Kiosks and Restaurants – Pinnaroo Point, Hillarys.....	67
Establishment of Cafes, Kiosks and Restaurants – Burns Beach....	67
Establishment of Cafes, Kiosks and Restaurants – Neil Hawkins Park	68
Joondalup City Centre Development – Boas Place	68
Edgewater Quarry Master Planning	69
Warwick Community Facilities.....	70
Heathridge Park Master Plan	70

Woodvale Library and Community Hub	71
Land Optimisation Projects.....	72

The Natural Environment

Environment Plan 2014-2019	75
Climate Change Strategy 2014-2019	76
Coastal Adaptation Planning and Implementation Project	78
Craigie Bushland Fauna Management Plan	79
Pathogen Management Plan 2018-2028	79
Natural Area Management Plans and Key Performance Indicators	80
Burns Beach and Iluka Foreshore Reserve Natural Area Management Plan	81
Bushfire Risk Management Plan	83
Yellagonga Integrated Catchment Management Plan 2015-2019....	85
Landscape Master Plan 2009-2019 Eco-Zoning and Hydro-Zoning in Parks - Moolanda Park, Kingsley.....	86
City Water Plan 2016-2021	87
Waste Management Plan 2016-2021	88

Community Wellbeing

Community Development Plan	91
Active Reserve and Community Facility Review	92
Sorrento Surf Life Saving Club Redevelopment	92
Chichester Park Clubroom Facility Redevelopment.....	93
Emerald Park Clubrooms Facility Refurbishment	93

Warwick Sports Centre Club Refurbishment Works	94
Ellersdale Park Clubroom Facility Refurbishment.....	94
Duffy House Restoration Project.....	94
Joondalup Men's Shed.....	95
Whitfords Senior Citizens Centre and Whitfords Library Refurbishment Works.....	95
Joondalup Library Refurbishment Works.....	95
Craigie Leisure Centre Refurbishment	96
Cultural Plan 2020-2025	96
Cultural Events Program	97
Public Art Projects.....	98
Visual Arts Program	98
Access and Inclusion Plan 2018-2021	100
Community Programs and Initiatives.....	100
Joondalup Libraries Strategy.....	101
Lifelong Learning and Culture	102
Youth Events and Activities.....	103
BMX, Skate and Youth Outdoor Recreation Strategy	104
Age-Friendly Plan	105
Regional Homelessness Plan	106
Community Social Needs Assessment.....	106
Reconciliation Action Plan (RAP)	107

What is the Corporate Business Plan?

The Corporate Business Plan:

- Outlines the priority projects and programs the City of Joondalup will deliver over the next five years.
- Links services, projects and programs with the vision of the Strategic Community Plan, *Joondalup 2022*.
- Provides detailed milestones for delivery of priority projects and programs in each quarter of the first year - 2020/21.
- Lists the City's key services and programs with related costs and staffing levels.
- Outlines the City's operational and capital budgets for the 2020/21 financial year and provides a forecast for the following four years.
- Is informed by the City's long-term Strategic Financial Plan, Workforce Plan and Asset Management Strategy.
- Is a legislative requirement of the WA Integrated Planning and Reporting Framework.
- Is reviewed and updated every year to adapt to changing circumstances and trends.

Corporate Business Plan

2020/21 – 2024/25



How does the Corporate Business Plan align with the Strategic Community Plan *Joondalup 2022*?

The Strategic Community Plan *Joondalup 2022* is the long-term strategic planning document that outlines the City's commitment to achieving the vision and aspirations of its community and key stakeholders.

Vision

"A global City: bold, creative and prosperous"

The Strategic Community Plan is divided into six key themes that include objectives and strategic initiatives for achieving the community's vision.

The Corporate Business Plan aligns all services, projects, and programs with key themes in the Strategic Community Plan

Governance and Leadership

Effective Representation
Corporate Capacity
Active Democracy
Strong Leadership

Financial Sustainability

Financial Diversity
Major Project Delivery
Effective Management

Quality Urban Environment

Quality Built Outcomes
Integrated Spaces
Quality Open Spaces
City Centre Development

Economic Prosperity Vibrancy and Growth

CBD of the North
Activity Centre Development
Destination City
Regional Collaboration
Business Capacity

The Natural Environment

Environmental Resilience
Community Involvement
Accessible Environments
Environmental Leadership

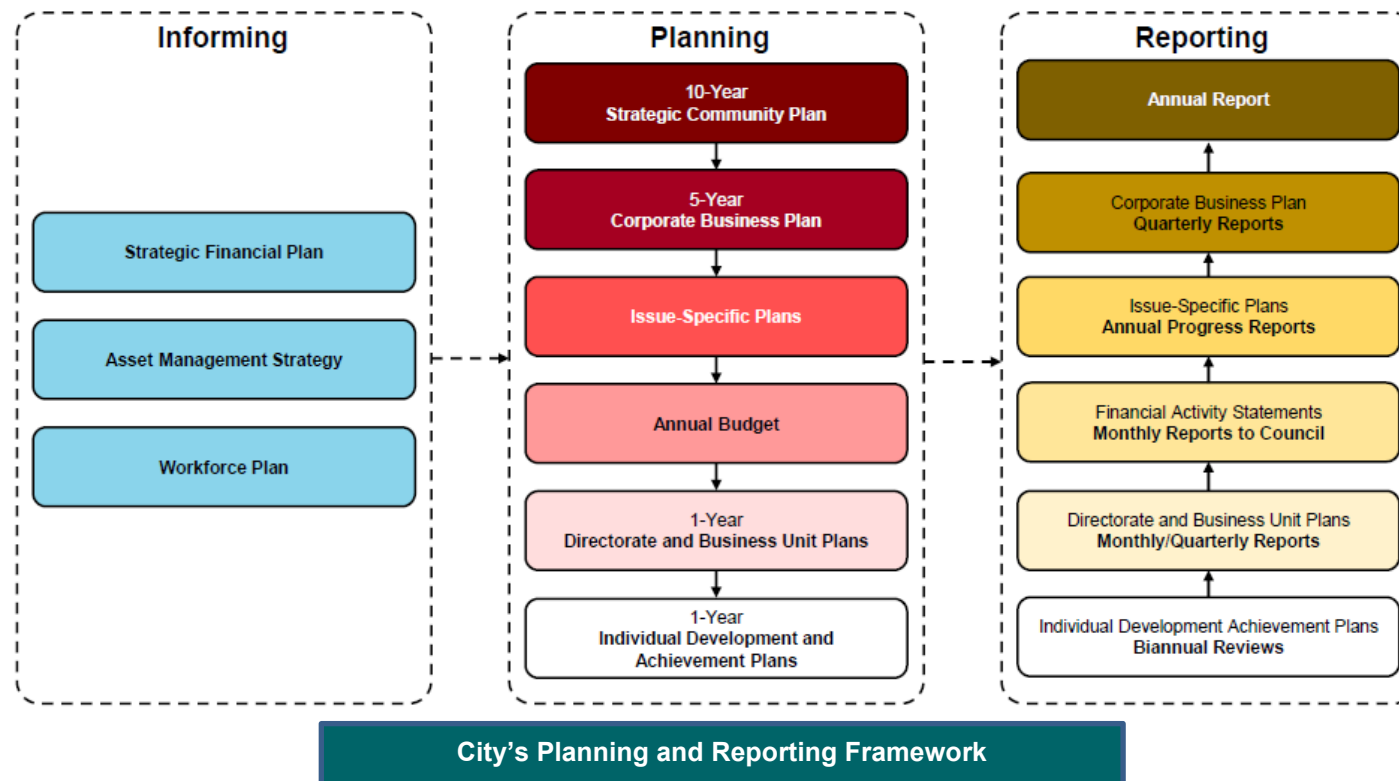
Community Wellbeing

Quality Facilities
Cultural Development
Community Spirit
Community Safety

How does the Corporate Business Plan fit in with other City plans?

In line with legislative requirements, the City's Planning and Reporting Framework:

- Is informed by resourcing plans such as the Strategic Financial Plan, Asset Management Strategy, Workforce Plan and ICT Plan, and other issue specific plans such as the Capital Works Program, Local Planning Scheme, Economic Development Plan and Environment Plan.
- Outlines how the strategic direction of the 10-year Strategic Community Plan, Joondalup 2022, flows down into other City planning.
- Identifies the major reporting mechanisms such as the Annual Report, Corporate Business Plan Quarterly Reports, annual issue specific plan reports, monthly Financial Activity Statements to Council and quarterly and monthly directorate and business unit reports.



How do we report performance against the Corporate Business Plan?



The City's **Planning and Reporting Framework** (previous page) requires the development of performance reports against all major plans.

Corporate Business Plan Reports

Quarterly progress reports are presented to Council on all projects and programs in the *Corporate Business Plan*.

The reports provide information on achievements and performance against the quarterly milestones set at the beginning of the year and indicates whether the project or program is *on time* and *on budget* at the end of each quarter and at the end of the year. A commentary is also provided each quarter on exactly what has been achieved.

Quarterly Reports on progress are published on the City's website at [Corporate Business Plan and Quarterly Reports – City of Joondalup](#)

Annual Report

The City's Annual Report outlines the status of all *Corporate Business Plan* projects and programs at the end of each year and also states why a project or program has not been completed or is not on track. The Annual Report also documents the number of projects and programs completed within the *Corporate Business Plan*.

The City's Annual Report also includes *Global Reporting Initiative (GRI) Standard*. The GRI Standard is a best practice sustainability reporting framework which establishes guidelines, principles and performance indicators for organisations to measure and report on their impacts on the economy, environment, social and governance performance.

The results of customer satisfaction surveys on a range of City services and programs are reported in the Annual Report.

Annual Reports are published on the City's website at www.joondalup.wa.gov.au [Annual Reports](#)



Our Services

Local Government in Western Australia is established under the *Local Government Act 1995* and is in the third sphere of government. Local government is responsible for delivery of a wide range of economic, human, recreational and property services as well as developing and maintaining essential community infrastructure.

Local government has the responsibility to perform many functions for the local community which are statutory services. Examples include approvals for planning, building and health, and swimming pool security fencing.

Local government also delivers discretionary services to the community such as library programs, events, leisure centres and the provision of recreational facilities and programs which contribute to an improved quality of life for people within the community.

Internal services, such as human resources and IT, provide the capacity for local governments to deliver external services to the community.

Governance and Leadership		Financial Sustainability		Quality Urban Environment	
Strategic Objective	Services Statutory and Discretionary	Strategic Objective	Services Statutory and Discretionary	Strategic Objective	Services Statutory and Discretionary
Corporate Capacity Active Democracy Effective Representation Strong Leadership	<ul style="list-style-type: none"> Audit and Risk Human Resources Governance Support Record Keeping Customer Service Information Technology Organisational Development Policy and Planning 	Financial Diversity Major Project Delivery Effective Management	<ul style="list-style-type: none"> Financial Accounting Management Accounting Purchasing and Contracts Funds Management Rates Levying Grants Management Strategic Infrastructure Asset Management Building Design and Construction Property Management Building Maintenance Fleet Management and Mechanical Workshop 	Quality Built Outcomes City Centre Development Integrated Spaces Quality Open Spaces	<ul style="list-style-type: none"> Landscape Design and Capital Works Programs Engineering Maintenance Parks Maintenance Lighting Transport, Traffic and Road Safety Civil Design and Construction Technical Design Support Services Building Approvals Building and Planning Compliance Environmental Health Planning Approvals Urban Design and Planning Policy Parking Management

Economic Prosperity, Vibrancy and Growth		The Natural Environment		Community Wellbeing	
Strategic Objective	Services Discretionary	Strategic Objective	Services Statutory and Discretionary	Strategic Objective	Services Statutory and Discretionary
CBD of the North Activity Centre Development Business Capacity Destination City Regional Collaboration	<ul style="list-style-type: none"> Major Project Delivery including: <ul style="list-style-type: none"> Ocean Reef Marina City Centre Development Boas Place Cafes, Kiosks and Restaurants Joondalup Performing Arts and Cultural Facility Land Optimisation Economic Development <ul style="list-style-type: none"> Local Business Support Tourism and Visitor Attraction Investment Attraction 	Environmental Resilience Environmental Leadership Community Involvement Accessible Environments	<ul style="list-style-type: none"> Environmental Planning and Development Conservation and Natural Area Management Waste Management Litter Collection 	Quality Facilities Cultural Development Community Spirit Community Safety	<ul style="list-style-type: none"> Library Lending Library Services, Events and Programs Community Development Programs and Initiatives Youth Services Immunisation Cultural Events Visual Arts Arts Development Leisure Centres Recreation Services Leisure Planning City Rangers Community Safety Emergency Management

More information on services, service costs, staffing levels associated with each service and sub-services is available in the Service Model contained in the City's *Corporate Business Plan 2020/21 to 2024/25*.

The *Corporate Business Plan* can be found on the City's website at joondalup.wa.gov.au at the following [LINK](#) and in the City's Council Minutes of the meeting of 20 October 2020 (CJ148-10/20 refers).

Quarter Highlights

Governance and Leadership

City of Joondalup Annual Report

The 2019/20 City of Joondalup Annual Report was endorsed by Council at a special meeting held on 22 December 2020. The Annual Report is an essential tool which informs the community and key stakeholders about achievements, challenges and future plans in line with Section 5.53 of the *Local Government Act 1995*. The Annual Report demonstrates the City's performance against the long-term vision of the *Strategic Community Plan: Joondalup 2022*, and the projects and priorities detailed within the *City's Corporate Business Plan*.

The Annual Report provides information about the City's organisational performance while promoting greater community awareness of the City's programs and services which contribute to a high quality of life for residents, visitors and stakeholders. The Annual Report also illustrates the City's commitment to accountable and transparent government.

The 2019/20 *Annual Report* will be received at the Annual General Meeting of Electors to be held on 2 February 2021.

Strategic Position Statement – Cyber Security

Council, at its meeting of 8 December 2020, endorsed the addition of a new Strategic Position Statement relating to Cyber Security. The position statement provides direction on how the City aims to strengthen its position as the home to cyber security and the first ever Innovation Hub in Western Australia. The endorsement of this additional statement aligns with the City's strategic objective of Strong Leadership.

Financial Sustainability

Capital Works Program

A number of Capital Works Projects were completed in the quarter including the following.

Parks Equipment Program:

- Hilltop Park, Edgewater – Playspace Renewal
- Trigg Point Park, Ocean Reef – Playspace Renewal
- Salata Park, Duncraig - Playspace Renewal
- Sir James McCusker Park, Iluka - Shade Sails Installation
- Seacrest Park, Sorrento - Shade Sails Installation
- Christchurch Park, Currambine - Playspace Renewal

Stormwater drainage upgrades:

- Killara Way, Craigie – Drainage Upgrade

Blackspot Program Road Upgrades:

- Marmion Avenue / Gilbert Road, Sorrento
- Whitfords Avenue / Trappers Drive, Woodvale
- Ocean Reef Road / Eddystone Avenue, Beldon
- Hepburn Avenue / Cockman Road, Greenwood

Local Road Traffic Management Program:

- Marmion Avenue / Edinburgh Road, Kinross – Pedestrian Crossing
- Marmion Avenue / Readshaw Road, Duncraig – Intersection Upgrade
- Hepburn Avenue / Allenswood Road, Greenwood

- Freeman Way, Marmion – Drainage Upgrade

New Paths Program:

- Wahroonga Way, Greenwood
- Poynter Drive, Duncraig
- Mission Hills Place, Connolly

Path Replacement Program:

- Sporing Way to Venus Way, Hillarys
- David Crescent to Hurley Way, Hillarys
- Allenswood Road to Leaside Way, Greenwood
- Damson Way to Vine Court, Greenwood
- Leaside Way to Sandalwood Drive, Greenwood
- Marmion Avenue – Hodges Drive to Prendiville Avenue, Ocean Reef
- Burns Beach Road – Shenton Avenue to Iluka Beach, Iluka
- Claygate Way to Barridale Drive, Kingsley
- Moolanda Boulevard to Illawong Way, Kingsley

Road Preservation and Resurfacing:

- Durack Way, Padbury
- Mararoa Court, Padbury
- Burbank Court, Padbury
- Tietkins Way, Padbury
- Mangowine Close, Heathridge
- Carnac Way, Heathridge
- Pecten Close, Heathridge
- Templemore Drive, Heathridge
- Whitmore Terrace, Heathridge
- Koolama Place, Kallaroo
- Northshore Drive / Mullaloo Drive roundabout, Mullaloo
- Whitfords Avenue / Eddystone Avenue intersection, Kallaroo
- Whitfords Avenue slip lane to freeway (westbound)
- Whitfords Avenue / Angove Drive roundabout, Hillarys
- Matilda Mews, Craigie
- Gem Cove, Craigie
- Adelaide Circle, Craigie
- Britannia Way, Craigie
- Spinaway Street, Craigie
- Argo Court, Craigie
- Hepburn Avenue, Goollelal Drive to Karuah Way (westbound), Greenwood
- Joondalup Drive / George Grey Place intersection, Edgewater

Building Capital Works:

- Shepherds Bush Toilet Facility, Kingsley
- Key West Toilet Facility, Ocean Reef
- Whitfords Library and Senior Citizens Centre Refurbishment Project, Whitfords
- Flinders Park Universal Access Toilet, Hillarys

Quality Urban Environment

New Development Standards for Housing Opportunity Areas

In December 2020, Planning Minister Rita Saffioti approved a scheme amendment which introduced a set of new development standards to guide infill development within the City of Joondalup's 10 Housing Opportunity Areas (HOAs).

The standards brought into effect certain provisions within the HOAs such as restricting the number of multiple dwellings that can be built on approximately 50 percent of residential blocks currently coded R20/R40, minimum frontage widths and increased requirements to help protect the impact of overshadowing on existing neighbouring properties.

Economic Prosperity, Vibrancy and Growth

Business Forum: Destination Joondalup – Growing the Visitor Economy

The City launched its *Destination City Plan*, 'Destination Joondalup' at the third and final Business Forum for 2020 held at Joondalup Resort on 5 November 2020. Destination Joondalup aims to stimulate Joondalup's visitor economy, elevate Joondalup's profile as a destination of choice, and enhance visitor experiences to attract more leisure, education and commercial visitors to Joondalup.

WA Minister for Tourism and Small Business, Hon Paul Papalia CSC MLA, addressed the Forum and took part in a panel discussion alongside Dr Amanda Ling, Joondalup Health Campus Interim CEO, Professor Simon Ridings, ECU Vice Chancellor International, and Evan Hall, CEO Tourism Council of WA. The panel discussed the contribution of the Joondalup small business community in dealing with COVID-19 and the opportunities for local businesses to create a thriving, resilient visitor economy into the future.

The Business Forum was attended by approximately 200 participants.

WA AustCyber Innovation Hub

A Memorandum of Understanding (MOU) between the City, Edith Cowan University and the WA AustCyber Innovation Hub was formalised during the quarter. The MOU provides for continued exchange and collaboration to expand cyber security activities within the City for the next two years, and supports innovation and creativity within the Joondalup business community.

The Natural Environment

Think Green Environmental Education Program

A successful native bee hotel workshop, entitled 'All Abuzz about Native Bees' was delivered to community members on 7 November 2020 as part of the Think Green Environment Education Program. A total of 21 community members learnt about the different species of native bees, their habits, where they can be found, how to identify native bees, the threats they face, and how to make gardens more native bee friendly.

BirdLife WA delivered two workshops in October 2020 supported by the City as part of the 'Connecting Urban Communities with Nature' project. The workshops provided information about creating bird friendly, low water, low maintenance gardens using locally native species that can be used in gardens, patios and on balconies. The workshops were attended by 55 participants, with most being City residents.

State of the Environment Report

A City of Joondalup State of the Environment Report 2019/20 was developed in December 2020. The report describes the key initiatives undertaken in 2019/20 to protect and enhance the City's natural environment and provides a snapshot of progress made in implementing key actions and initiatives from within the City's Environment Plan 2014-2019.

Detailed annual reviews against the implementation of each of the City's 17 environment plans were completed to inform the State of the Environment Report. The report provides progress made in 2019/20 under the themes of:

- Biodiversity;
- Water;
- Climate Change;
- Waste; and
- Community Involvement.

Community Wellbeing

Invitation Art Prize

The 2020 Invitation Art Prize took place at Westfield Whitford Shopping City from 11 to 25 October 2020. The exhibition included 30 works by prominent Western Australian artists working in a broad range of mediums.

The overall winner was Elham Eshraghian-Haakansson for her video installation titled 'face to face'. The installation was acquired by the City of Joondalup Art Collection.

RYDE Program Launch

The City launched its Regional Youth Driver Education (RYDE) program in December 2020. The program offers accessible and supervised driving opportunities to young people aged between 16 and 25 to assist in completing their 50 hours of supervised driving before receiving their provisional driver's licence.

In 2020, Council approved \$15,000 towards the purchase of a suitable car for the program and have it fitted with extra driver pedals. The City also received a \$7,500 Federal Government grant towards funding of the program. The RYDE Program will assist disadvantaged young people to get their driver's licence, providing greater access to employment, training and leisure activities.

Reconciliation Action Plan

The Reconciliation Action Plan Community Reference Group held its first two meetings in November and December 2020. Noongar Yamatji woman, Sharon Wood-Kenney, was appointed the inaugural chairwoman for the community reference group. The group will provide guidance in the development of the City's Reconciliation Action Plan to improve relationships with Aboriginal people and relevant stakeholders, as well as fostering a better understanding of Aboriginal cultures, rights and experiences.

Little Feet Festival

The Little Feet Festival was held on 25 October 2020 at Edith Cowan University with 3,500 people attending. The Festival is the region's premier event for children under the age of 12 and included a range of family-friendly activities related to the theme of "3,2,1 Blast Off".

Participants were taken on a journey to outer space, exploring the wonders of the solar system and its planets through hands-on activities, engaging educational performances and creative play making aliens, space creatures, rockets and flying saucers.

One of the key attractions was the St Stephen's School Exploration Station, presented by Scitech, where children could put their engineering skills to the test in building a robot on the surface of another planet.

This was the City's first large-scale outdoor event delivered by the City since COVID-19 restrictions were put in place in early 2020 and careful planning went into ensuring the festival complied with State Government directions in relation to COVID-19.

Governance and Leadership

Aspirational Outcome

The City is recognised for its outstanding governance practices, which are achieved through strong leadership and fully-integrated community engagement systems.

EFFECTIVE REPRESENTATION

To have a highly skilled and effective Council that represents the best interests of the community.

Strategic initiatives:

- Attract a diverse elected body that represents, promotes and reflects the composition of the community.
- Ensure the elected body has a comprehensive understanding of its roles and responsibilities.
- Develop and deliver training initiatives that will foster a skilled and confident elected body.

ACTIVE DEMOCRACY

To have a community that actively engages with the City to achieve consensus and legitimacy in decision-making.

Strategic initiatives:

- Fully integrate community consultation practices into City activities.
- Optimise opportunities for the community to access and participate in decision-making processes.
- Adapt to community preferences for engagement formats.

CORPORATE CAPACITY

For the community to have confidence and trust in the City that it can deliver services effectively and transparently.

Strategic initiatives:

- Demonstrate accountability through robust reporting that is relevant and easily accessible by the community.
- Maintain a highly skilled and effective workforce.
- Apply a work ethic of confident and responsive action.
- Continuously strive to improve performance and service delivery across all corporate functions.
- Adopt citizen-centric digital services as opportunities arise that support improved service delivery and accessibility by residents.

STRONG LEADERSHIP

For the City to demonstrate advocacy in promoting the needs and ambitions of the City and the advancement of local government.

Strategic initiatives:

- Advocate and influence political direction to achieve local and regional development.
- Seek out City representation on key external and strategic bodies.
- Participate in State and Federal policy development processes affecting local government.
- Foster strategic alliances to deliver key transformational projects and initiatives in partnership with key stakeholders.

Governance and Leadership – Services and Programs

Services and Programs

PROJECT STATUS		BUDGET STATUS	
All annual milestones completed		On budget	✓
On track		Over budget	▲
Slightly behind schedule		Under budget	▼

Service/Program	Quarter	Comments	Project Status	Budget Status
Community Consultation Report on consultation undertaken for individual projects during the quarter.	Jul-Sept 20	Community consultation was undertaken on the following projects during the quarter: <ul style="list-style-type: none"> Churton Park Landscaping Consultation Edgewater Quarry Draft Preferred Concept Plan Eight Year Local Laws Review Mirror Park Skate Park Proposed Lighting Newcombe Park Landscaping Consultation Community Art Exhibition Popular Choice Award and Feedback Form Community Youth Team Feedback Form June Business Forum – Feedback Evaluation Report Meet Your Neighbour Project Feedback Form Summer Sessions Event Feedback Form 		
	Oct-Dec 20	Community consultation was undertaken on the following projects during the quarter: <ul style="list-style-type: none"> Edgewater Quarry Draft Preferred Concept Plan Heathridge Park Draft Concept Plan Invitation Art Prize Feedback Form Little Feet Festival Feedback Interviews Native Bee Workshop Feedback Form Park and Facility Hire Feedback Form (winter and annual hirers) Mirror Park Skate Park Lighting – Approved by Council for inclusion in the 2021/22 Capital Works Program 		✓
	Jan-Mar 21			
	Apr-Jun 21			

Governance and Leadership – Services and Programs

Service/Program	Quarter	Comments	Project Status	Budget Status
Policy Development and Review Report on the development of new policies and review of existing policies.	Jul-Sept 20	At its meeting held on 18 August 2020, Council endorsed the following policies: <ul style="list-style-type: none"> • Notification of Public Works Policy • Alfresco Activities Local Planning Policy • Container Deposit Scheme Infrastructure Local Planning Policy Council also revoked the Joondalup City Centre Carparking for Commercial Development Policy.		
	Oct-Dec 20	At its meeting held on 20 October 2020, Council endorsed the following policies: <ul style="list-style-type: none"> • Advertisements Local Planning Policy (amendment) (for advertising) • Business Continuity Policy • Draft Joondalup Design Review Panel Local Planning Policy (for advertising) • Investment of Available Funds Policy (amendment) • Risk Management Policy (amendment) The Policy Committee also noted the review of the Stormwater Management Policy.		✓
	Jan-Mar 21			
	Apr-Jun 21			
Local Laws Report on the development of new local laws and the amendment of existing local laws.	Jul-Sept 20	No new local laws were developed during the quarter.		
	Oct-Dec 20	No new local laws were developed during the quarter.		✓
	Jan-Mar 21			
	Apr-Jun 21			

Governance and Leadership – Services and Programs

Service/Program	Quarter	Comments	Project Status	Budget Status
Publications Print and distribute community newsletters.	Jul-Sept 20	The following publications were distributed during the quarter: <ul style="list-style-type: none"> • 2020/21 Waste Guide • Budget Edition City News 2020 • City News Spring 2020 • Libraries Events and Programs Guide Spring 2020 • WA Business News special edition investment brochure entitled 'Joondalup – a region on the rise'. 		
	Oct-Dec 20	The following publications were distributed during the quarter: <ul style="list-style-type: none"> • City News Summer 2020 • Libraries Events and Programs Guide Summer 2020 • Public Art Brochure • Youth Services Summer Calendar 2020/21 • Green Waste Collection Flyers • Annual Report 2019/20. 		✓
	Jan-Mar 21			
	Apr-Jun 21			

Governance and Leadership – Services and Programs

Service/Program	Quarter	Comments	Project Status	Budget Status
Electronic Communication Publish electronic newsletters and documents on City activities. Report significant community engagement activities on social media and social media statistics.	Jul-Sept 20	The City provided the following e-newsletters to local residents in this quarter: <ul style="list-style-type: none"> • Arts <i>in-Focus</i> • Clubs <i>in-Focus</i> • Y-Lounge Online • Environmental Events • Joondalup Job Notices • Joondalup Voice • Joondalup Library Events • Joondalup Leisure Online • Joondalup Business Online • School Connections • Public Notices The City was active on social media this quarter with the City's online following reaching more than 53,900 users across all of its platforms as listed below: <ul style="list-style-type: none"> • Facebook • Twitter • Instagram • LinkedIn • YouTube Significant community engagement on social media was undertaken this quarter, including posts regarding: <ul style="list-style-type: none"> • Looking Back, Sorrento – 22,300 reach, 514 reactions, 105 comments; • Marker Dye – 15,000 reach, 83 comments; • Waste Dispensers – 22,245 reach, 468 reactions, 112 comments; • Whitfords Nodes Health and Wellbeing Hub opening – 37,000 reach, 804 reactions, 633 comments, 65 shares; and • Whitfords Nodes Health and Wellbeing Hub picture gallery – 29,000 reach, 330 reactions, 175 comments, 33 shares. 		
	Oct-Dec 20	The City provided the following e-newsletters to local residents in this quarter: <ul style="list-style-type: none"> • Arts <i>in-Focus</i> • Clubs <i>in-Focus</i> • Y-Lounge Online 		✓

Governance and Leadership – Services and Programs

Service/Program	Quarter	Comments	Project Status	Budget Status
		<ul style="list-style-type: none"> • Environmental Events • Joondalup Job Notices • Joondalup Voice • Joondalup Library Events • Joondalup Leisure Online • Joondalup Business Online • School Connections • Public Notices <p>The City was active on social media this quarter with the City's online following reaching more than 52,700 users across all of its platforms as listed below:</p> <ul style="list-style-type: none"> • Facebook (38,427) • Twitter (3,576) • Instagram (5,375) • LinkedIn (5,072) • YouTube (256) <p>Significant community engagement on social media was undertaken this quarter, including posts regarding:</p> <ul style="list-style-type: none"> • Removal of the Sorrento Beach enclosure • Edgewater Quarry community consultation • Valentine's Concert and Music in the Park event info • Hillarys Beach Park dog-free public advice • Heathridge Park community consultation • RYDE Program • SafeWA contact tracing requirements 		
	Jan-Mar 21			
	Apr-Jun 21			

Governance and Leadership – Services and Programs

Service/Program	Quarter	Comments	Project Status	Budget Status
External Partnerships Report active participation in key external body meetings and events which aim to advance strategic priorities.	Jul-Sept 20	The following external meetings and events were attended by City representatives: <ul style="list-style-type: none"> • Mindarie Regional Council Ordinary meeting • Mindarie Regional Council Special Council meeting • Mindarie Regional Council Briefing • Mindarie Regional Council CEO meeting • City of Joondalup Stakeholder Group • Ocean Reef Marina Government Steering Committee • Tamala Park Regional Council Ordinary meeting • Tamala Park Regional Council CEO meeting • North East Metro Outer Suburbs Mayors and CEOs • WALGA North Zone meeting • Joint Cities of Joondalup and Wanneroo Executives • Metropolitan Environmental Health Managers Group • ECU Environmental Health Consultative Committee • AIM: Leadership Matters – Breakfast with the Hon Mark McGowan • Business News – Breakfast with Senator the Hon Mathias Cormann • LG Professionals City of Perth Report – Lessons to be learnt. • LG Professionals - Better Practice Forum – Integrity and Ethics • WALGA Webinar - Sector Briefing - Local Government Act Review Panel Final Report • WALGA State Briefing to Sector Webinar • WALGA Webinar with the Hon Mark Coulton MP 		
	Oct-Dec 20	The following external meetings and events were attended by City representatives: <ul style="list-style-type: none"> • Cities of Stirling, Joondalup, Wanneroo and Swan Mayors and CEOs networking lunch • City of Wanneroo and Department of Premier and Cabinet lunch with the Hon. David Templeman MLA, Minister for Culture and the Arts, Local Government, and Heritage • Community Cabinet – Northern Suburbs Cabinet Meeting • Growth Alliance Perth & Peel Group Christmas lunch • Joondalup Cyber Security Sector Roundtable • LG Professionals WA State Conference • Mindarie Regional Council CEO meeting • Mindarie Regional Council Ordinary meeting 		✓

Governance and Leadership – Services and Programs

Service/Program	Quarter	Comments	Project Status	Budget Status
		<ul style="list-style-type: none"> Smart Cities Award Announcement Ocean Reef Marina Government Steering Committee Tamala Park Regional Council CEO meeting Tamala Park Regional Council Ordinary meeting WALGA North Zone Meeting Local Emergency Management Committee meeting Metropolitan Regional Road Group meeting Northwest Metropolitan Regional Road Sub-Group meeting 		
	Jan-Mar 21			
	Apr-Jun 21			
Submissions to State and Federal Government Coordinate requests from State and Federal Government on strategic policy matters affecting the City.	Jul-Sept 20	The City prepared submissions on State and Federal Government strategic policy matters including: <ul style="list-style-type: none"> A Discussion Paper on 'Air-handling and water systems in commercial building review (Part 2)' – Department of Health Draft Amendments to the Planning and Development (Local Planning Schemes) Regulations 2015 – Department of Planning, Lands and Heritage Draft State Coastal Planning Policy Guidelines – Department of Planning, Lands and Heritage Infrastructure WA – A Stronger Tomorrow Discussion Paper 		
	Oct-Dec 20	The City prepared submissions on State and Federal Government strategic policy matters including: <ul style="list-style-type: none"> Discussion Paper on the Review of the Tobacco Products Control Act 2006 – Department of Health National State of the Assets Report 2019/20 – Australian Local Government Association Discussion Paper on the review of the Waste Avoidance Resource Recovery (WARR) Act - Department of Water and Environmental Regulation Public Consultation for proposed reforms to the building approval process to register engineers involved in the building approval process in Western Australia - Department of Mines, Industry Regulations and Safety 		✓
	Jan-Mar 21			
	Apr-Jun 21			

Governance and Leadership – Strategic Projects and Activities

PROJECT STATUS	
All annual milestones completed	
On track	
Slightly behind schedule	

BUDGET STATUS	
On budget	✓
Over budget	▲
Under budget	▼

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Elected Member Attraction Develop, implement and review a program to increase candidacy numbers at each Local Government Ordinary Election.	Effective representation	Jan-Mar 21	• Develop Communication Plan for 2021 Local Government Elections including candidate information sessions.			
		Apr-Jun 21	• Implement Communication Plan actions			
Elected Member Training Coordinate and maintain appropriate ongoing training programs for Elected Members.	Effective representation	Jul-Sept 20	• Promote Elected Member training opportunities.	Elected Member training opportunities were promoted and processed as required. All Elected Members elected at the 2019 local government elections completed the required mandatory training during the quarter.		
		Oct-Dec 20		Elected Member training opportunities were promoted and processed as required during the quarter.		✓
		Jan-Mar 21				
		Apr-Jun 21				

Governance and Leadership – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Strategic Community Reference Group Manage a group of interested community residents and stakeholders to provide advice to Council on matters of significant community interest.	Active democracy	Jul-Sept 20	<ul style="list-style-type: none"> Conduct meetings in accordance with agreed 2020 work plan. 	Two meetings of the Strategic Community Reference Group were held on 30 July and on 3 September 2020. The focus of the meetings was to inform the development of the City's new Strategic Community Plan.		
		Oct-Dec 20	<ul style="list-style-type: none"> Develop 2021 work plan and seek endorsement by Council. Conduct meetings in accordance with agreed work plan. 	The 2021 work plan developed and endorsed by Council at their 17 November 2020 meeting. No meetings were conducted in this quarter as per the agreed work plan.		✓
		Jan-Mar 21	<ul style="list-style-type: none"> Conduct meetings in accordance with agreed work plan. 			
		Apr-Jun 21				
Annual Report Prepare and present an Annual Report of City activity to demonstrate achievements against the City's Corporate Business Plan and present the report to the Annual General Meeting of Electors.	Corporate capacity	Oct-Dec 20	<ul style="list-style-type: none"> Present 2019/20 Annual Report to Council for endorsement. Present 2019/20 Annual Report to the Annual General Meeting of Electors. 	The 2019/20 Annual Report was endorsed by Council at a special meeting held on 22 December 2020. The Annual General Meeting of Electors was rescheduled from 8 December 2020 to 2 February 2021 due to the delay in finalisation of the City's Annual Financial Statements as a result of amendments to the Local Government (Financial Management) Regulations 1996, gazetted on 6 November 2020. The City's 2019/20 Annual Report will be presented at the 2 February Meeting.		✓
Local Government Act Amendment Implement changes to Governance processes as a result of the amendment to the <i>Local Government Act 1995</i> .	Corporate capacity	Jan-Mar 21	<ul style="list-style-type: none"> Review required changes to the Local Government Act 1995. 			
		Apr-Jun 21	<ul style="list-style-type: none"> Implement revised governance processes as required including reports to Council. 			

Governance and Leadership – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Compliance Audit Return Submit the Compliance Audit Return to the Department of Local Government, Sport and Cultural Industries in accordance with Regulations 14 and 15 of the <i>Local Government (Audit) Regulations 1996</i> .	Corporate capacity	Jan-Mar 21	<ul style="list-style-type: none"> Present Compliance Audit Return to Council for endorsement. Submit the Compliance Audit Return to the Department of Local Government, Sport and Cultural Industries. 			
Integrated Planning and Reporting Framework Demonstrate compliance with the Western Australian Department of Local Government, Sport and Cultural Industries' Integrated Planning and Reporting Framework and align City planning documents to this Framework. This includes: <ul style="list-style-type: none"> Commencement of a new 10 Year Strategic Community Plan for implementation in 2020/21; Review of the Strategic Community Plan (Major every 4 years and Minor every 2 years); and 	Corporate capacity	Jul-Sept 20	<ul style="list-style-type: none"> Develop community consultation and stakeholder workshop program to inform the development of a new Strategic Community Plan. Present report to Council seeking endorsement of the annual review of the Corporate Business Plan 2020/21-2024/25. 	The community consultation and stakeholder workshop program to inform the development of the new Strategic Community Plan was developed. Two meetings of the Strategic Community Reference Group were held in July and September 2020. The report to Council seeking endorsement of the Corporate Business Plan is to be presented to Council in October 2020.		
		Oct-Dec 20	<ul style="list-style-type: none"> Finalise community consultation and stakeholder workshop program to inform the development of a new Strategic Community Plan. 	The annual review of the City's Corporate Business Plan was endorsed by Council at its October 2020 Meeting. Community consultation and the stakeholder workshop program was planned, and the approach was endorsed during the quarter. Four internal workshops were held with relevant stakeholders.		✓
		Jan-Mar 21				

Governance and Leadership – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
<ul style="list-style-type: none"> Annual review of the Corporate Business Plan. 		Apr-Jun 21	<ul style="list-style-type: none"> Conduct community consultation activities and stakeholder workshops to inform the development of a new Strategic Community Plan. 			
Advocacy Framework Develop an Advocacy Framework which aligns with the Strategic Community Plan and which provides guidance in advocating to State and Federal Government to progress key City strategic projects and initiatives.	Corporate capacity	Jul-Sept 20	<ul style="list-style-type: none"> Develop the Advocacy Framework. 	The draft Advocacy Framework was developed.		✓
		Oct-Dec 20	<ul style="list-style-type: none"> Present the draft Advocacy Framework to Elected Members for review. 	A Briefing Paper outlining the City Advocacy Framework and draft priorities was presented to Elected Members for comment in October 2020. An Advocacy Priorities document was developed for the Community Cabinet Meeting held at the City of Joondalup in November 2020.		
		Jan-Mar 21	<ul style="list-style-type: none"> Commence implementation of the Framework. 			
		Apr-Jun 21				
Delegated Authority Manual Conduct an annual review of the Delegated Authority Manual in accordance with legislation.	Corporate capacity	Jan-Mar 21	<ul style="list-style-type: none"> Commence review of Delegated Authority Manual. 			
		Apr-Jun 21	<ul style="list-style-type: none"> Present report to Council seeking endorsement of the Review of Delegations. 			
Codes of Conduct Develop new codes of conduct for Elected Members/Candidates and employees in accordance with legislation.	Corporate capacity	Jan-Mar 21	<ul style="list-style-type: none"> Commence review of the City's Code of Conduct and analyse new legislation. 			
		Apr-Jun 21	<ul style="list-style-type: none"> Submit report to Council for endorsement of the revised Code of Conduct. 			

Governance and Leadership – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Ward Boundary Review Conduct 8-yearly review of ward boundaries in accordance with legislation	Corporate capacity	Jan-Mar 21	<ul style="list-style-type: none"> Present report to Council to adopt a discussion paper for release for public consultation. Conduct public consultation period. 			
		Apr-Jun 21	<ul style="list-style-type: none"> Present report to Council on outcomes of the consultation process. Make recommendations to the Local Government Advisory Board. 			
Local Law Review Undertake 8-yearly review of City local laws in accordance with legislation	Corporate capacity	Jul-Sept 20	<ul style="list-style-type: none"> Conduct public advertising of Eight-Year Review. 	Public advertising of the City's Eight Year Local Law Review was conducted during the quarter.		
		Oct-Dec 20	<ul style="list-style-type: none"> Submit 8-Year Review Report to Council to consider public comments received through the public consultation period and make decision to amend or repeal local laws. 	The 8-Year Review Report to consider the comments received during the public consultation period will be submitted to Council in Quarter 3 of 2020/21.		✓
		Jan-Mar 21	<ul style="list-style-type: none"> Review local laws required for amendment or repeal. Present local laws reviewed to Council seeking endorsement for public advertising. Conduct public advertising. 			
		Apr-Jun 21	<ul style="list-style-type: none"> Present report to Council seeking endorsement of revised or new local laws. Submit copy of revised or new local laws to the Minister for Local Government for gazettal. 			

Governance and Leadership – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Audit and Risk Committee Provide reports to the Audit and Risk Committee on the appropriateness and effectiveness of the City's systems in regard to risk management, internal control and legislative compliance and financial management.	Corporate capacity	Jul-Sept 20	<ul style="list-style-type: none"> Present reports and undertake actions as requested by the Audit and Risk Committee. 	The following reports were presented at the meeting held on 6 July 2020: <ul style="list-style-type: none"> Internal Audit Outcomes; COVID-19 Internal Audit Activity; The Audit and Risk Services Program 2020/21 and 2019/20 Status Report; The Chief Executive Officer's Credit Card Expenditure from January to March 2020; and The Benefits Management Program Status Report. 		
		Oct-Dec 20		The following report was presented at the meeting held on 16 December 2020: <ul style="list-style-type: none"> 2019/20 Annual Financial Report. 		✓
		Jan-Mar 21				
		Apr-Jun 21				
Australasian Local Government Performance Excellence Program Participate in the program to track and benchmark performance against the local government sector.	Corporate capacity	Jul-Sept 20	<ul style="list-style-type: none"> Collect data and submit data to Local Government Performance Excellence Program. 	Data was collected (excluding financial data) and submitted to the Local Government Performance Excellence Program during the quarter.		
		Oct-Dec 20		Data was collected (excluding financial data) and submitted to the Local Government Performance Excellence Program during the quarter.		✓
		Jan-Mar 21				

Governance and Leadership – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Apr-Jun 21	<ul style="list-style-type: none"> Benchmarking data available for analysis. 			
Customer Satisfaction Survey Conduct a biennial survey of residents to measure customer satisfaction with City services.	Corporate capacity	Oct-Dec 20	<ul style="list-style-type: none"> Develop and distribute a Request for Quotation for consultants to deliver the 2021/22 Customer Satisfaction Survey. 	A Request for Quotation was developed and will be advertised in Quarter 3 of 2020/21.		
		Jan-Mar 21	<ul style="list-style-type: none"> Appoint consultant. 			
		Apr-Jun 21	<ul style="list-style-type: none"> Conduct market research for the 2021/22 Customer Satisfaction Survey. 			
Strategic Position Statements Conduct a review of the City's position statements to provide clear direction on specific political and strategic matters.	Strong leadership	Oct-Dec 20	<ul style="list-style-type: none"> Commence review of Strategic Position Statements. 	A review of Strategic Position Statements was undertaken, with minor revisions endorsed by Council at its 8 December 2020 meeting. An additional Strategic Position Statement on "Cyber Security" was also endorsed by Council at the meeting of 8 December 2020.		✓
		Jan-Mar 21				
		Apr-Jun 21	<ul style="list-style-type: none"> Present report to Council seeking endorsement of revised Strategic Position Statements. 			

Governance and Leadership – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Civic Ceremonies The City conducts regular Citizenship Ceremonies on behalf of the Department of Immigration and Citizenship and welcomes new citizens in the City. The City also hosts a number of civic ceremonies and corporate functions throughout the year, including ceremonies such as: <ul style="list-style-type: none"> • Remembrance Day Memorial Service • ANZAC Day Dawn Service 	Strong leadership	Jul-Sept 20	<ul style="list-style-type: none"> • Conduct regular Citizenship Ceremonies. • Deliver planned functions and ceremonies. 	The City delivered six Citizenship Ceremonies during the quarter in a streamlined COVID-safe format. The following civic functions were held: <ul style="list-style-type: none"> • Portrait unveiling of Honorary Freeman, Brian Cooper; • The Community Art Exhibition VIP event; • Whitfords Nodes Health and Wellbeing Hub VIP event; and • Invitation Art Prize VIP event. 		
		Oct-Dec 20		The City delivered three Citizenship Ceremonies during the quarter in a streamlined COVID-safe format at which 228 local residents became Australian citizens. The following civic functions were held: <ul style="list-style-type: none"> • Invitation Art Prize; • Mayoral Prayer Breakfast – online; • NAIDOC Week launch; • Remembrance Day; • CEO Farewell Function; and • Community and Stakeholder Christmas Reception. 		✓
		Jan-Mar 21				
		Apr-Jun 21				
Jinan Sister City Relationship Maintain Sister City relationship with Jinan in China through:	Strong leadership	Jul-Sept 20	<ul style="list-style-type: none"> • Implement the three-year Economic Exchange Agreement with the City of Jinan. 	The implementation of the three-year Economic Exchange Agreement with the City of Jinan continued in accordance with COVID-19 restrictions.		

Governance and Leadership – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
<ul style="list-style-type: none"> Investigating opportunities to encourage economic linkages between Joondalup and Jinan and related partners. Identifying and promoting opportunities for educational links. 		Oct-Dec 20	<ul style="list-style-type: none"> Support the Sister City School relationships with St Mark's Anglican Community School and Jinan No 11 School and Woodvale Secondary College and Jinan No 9 School. 	The implementation of the three-year Economic Exchange Agreement with the City of Jinan continued in accordance with COVID-19 restrictions.		✓
		Jan-Mar 21				
		Apr-Jun 21				

Financial Sustainability

Aspirational Outcome

The City is a financially diverse local government that uses innovative solutions to achieve long-term financial sustainability. Its rates revenue is moderated through the adoption of ongoing service efficiencies and alternative income streams

FINANCIAL DIVERSITY

To be less reliant on rates as the primary basis for revenue by leveraging alternative income streams.

Strategic initiatives:

- Identify opportunities for new income streams that are financially sound and equitable.
- Position the City to align with State and Federal Government priorities to increase eligibility for grant funding.
- Embrace outcomes from the local government reform process that allow for alternative means of raising revenue and innovative partnership opportunities.

EFFECTIVE MANAGEMENT

To conduct business in a financially sustainable manner.

Strategic initiatives:

- Manage liabilities and assets through a planned, long-term approach.
- Balance service levels for assets against long-term funding capacity.
- Seek out efficiencies and regional collaborations to reduce service delivery costs.

MAJOR PROJECT DELIVERY

To effectively plan for the funding and delivery of major projects.

Strategic initiatives:

- Effectively prioritise major capital projects to facilitate long-term financial sustainability.
- Optimise funding options for new projects that take advantage of favourable economic conditions.
- Support new projects that balance identified financial risks against effective management approaches.




Financial Sustainability – Services and Programs


Services and Programs

PROJECT STATUS		BUDGET STATUS	
All annual milestones completed		On budget	✓
On track		Over budget	▲
Slightly behind schedule		Under budget	▼

Service/Program	Quarter	Comments	Project Status	Budget Status
Capital Works Program Report delivery of programs in accordance with Capital Works Program.	Jul-Sept 20	The Capital Works Program is progressing in accordance with the schedule (see attached Capital Works Report for more details).		
	Oct-Dec 20	The Capital Works Program is progressing in accordance with the schedule (see attached Capital Works Report for more details).		✓
	Jan-Mar 21			
	Apr-Jun 21			
Property Management Framework Negotiate and implement new and expired lease and licence agreements.	Jul-Sept 20	Six lease agreements were completed and signed. Negotiations on seven lease agreements and seven licence agreements continued.		
	Oct-Dec 20	No lease or licence agreements were due for completion during the quarter.		✓
	Jan-Mar 21			
	Apr-Jun 21			

Financial Sustainability – Strategic Projects and Activities

PROJECT STATUS		BUDGET STATUS	
All annual milestones completed		On budget	✓
On track		Over budget	▲
Slightly behind schedule		Under budget	▼

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Strategic Financial Plan Conduct review of the Strategic Financial Plan which provides a long-term view of the City's funding needs to enable the Strategic Community Plan to be achieved and includes 10-year financial projections.	Effective management	Oct-Dec 20	<ul style="list-style-type: none"> Present draft Strategic Financial Plan (2019/20 to 2028/29) to the Major Projects and Finance Committee for review. Review timings and key assumptions of major projects in preparation for the development of the 2021 Strategic Financial Plan. 	The draft Strategic Financial Plan (2019/20 to 2028/29) was presented to Council at its meeting of 20 October 2020. Timings and key assumptions of major projects were reviewed during the quarter.		✓
		Jan-Mar 21	<ul style="list-style-type: none"> Present major project timings/assumptions to budget workshops. Develop revised draft Strategic Financial Plan 2021. 			
		Apr-Jun 21	<ul style="list-style-type: none"> Review draft 2021 Strategic Financial Plan as part of the annual budget workshops. 			

Financial Sustainability – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Property Management Framework and Facility Hire Subsidy Policy Review Finalise the review of the Property Management Framework and the Facility Hire Subsidy Policy to enable the efficient management of the City's leased buildings and hireable venues.	Effective management Financial diversity	Oct-Dec 20	<ul style="list-style-type: none"> Present the final outcomes and review of the Property Management Framework and the Facility Hire Subsidy Policy to Elected Members. 	Presentation of the outcomes and review to Elected Members was delayed and has been re-scheduled for Quarter 3 of 2020/21.		✓
		Jan-Mar 21	<ul style="list-style-type: none"> Seek Council endorsement of the revised Property Management Framework. 			
		Apr-Jun 21	<ul style="list-style-type: none"> Implement recommendations from the revised Property Management Framework. 			
Ocean Reef Road and Eddystone Avenue Upgrade Lengthen the right turn pocket on Eddystone Avenue heading west onto Ocean Reef Road and reduce left turn pockets for the south and north legs of the intersection incorporating skid treatment. Lighting will also be improved to reduce night-time crashes.	Major project delivery	Jul-Sept 20	<ul style="list-style-type: none"> Advertise tender and appoint contractor. 	The tender was advertised and a contractor appointed.		
		Oct-Dec 20	<ul style="list-style-type: none"> Undertake construction. 	Construction was completed during the quarter.		✓
		Jan-Mar 21	<ul style="list-style-type: none"> Complete construction. 			
Hepburn Avenue/Mitchell Freeway Southbound On Ramp Extend left turn pocket on Hepburn Avenue for southbound Mitchell Freeway on ramp.	Major project delivery	Jul-Sept 20	<ul style="list-style-type: none"> Undertake construction. 	Construction was completed during the quarter.		✓
		Oct-Dec 20		Construction was completed during the last quarter.		
		Jan-Mar 21	<ul style="list-style-type: none"> Complete construction. 			

Financial Sustainability – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Marmion Avenue/McWhae Road Intersection Upgrade Construct left turn lane from Marmion Avenue into McWhae Road and install intersection islands and pedestrian facilities including path links to existing public accessway.	Major project delivery	Jul-Sept 20	<ul style="list-style-type: none"> Finalise design. 	Design continued during the quarter.		
		Oct-Dec 20		Design continued during the quarter in consultation with Main Roads WA.		✓
		Jan-Mar 21	<ul style="list-style-type: none"> Advertise tender and appoint contractor. 			
		Apr-Jun 21	<ul style="list-style-type: none"> Undertake construction. 			
Marmion Avenue/Cambria Street Intersection Upgrade Upgrade the intersection of Marmion Avenue and Cambria Street installing a left turn pocket on Marmion Avenue and installing pedestrian facilities.	Major project delivery	Jul-Sept 20	<ul style="list-style-type: none"> Finalise design. 	Design continued during the quarter.		
		Oct-Dec 20		Design continued during the quarter in consultation with Main Roads WA.		✓
		Jan-Mar 21	<ul style="list-style-type: none"> Advertise tender and appoint contractor. Undertake construction. 			
		Apr-Jun 21	<ul style="list-style-type: none"> Undertake construction. 			
Burns Beach Coastal Parking Construction Construct new parking facilities on the Burns Beach Foreshore in line with the Burns Beach Masterplan.	Major project delivery	Jul-Sept 20	<ul style="list-style-type: none"> Advertise tender and appoint contractor. 	The tender was advertised and a contractor was appointed.		
		Oct-Dec 20	<ul style="list-style-type: none"> Commence construction. 	Construction was completed during the quarter.		✓
		Jan-Mar 21	<ul style="list-style-type: none"> Complete construction. 			

Financial Sustainability – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Burns Beach Road and Joondalup Drive Roundabout Provide additional right turn lane with separated continuous through lane onto Joondalup Drive and dedicated left turn slip lane on Burns Beach Road to ease congestion.	Major project delivery	Jul-Sept 20	<ul style="list-style-type: none"> Main Roads WA undertakes construction. 	Main Roads WA continued construction.		
		Oct-Dec 20	<ul style="list-style-type: none"> Main Roads WA completes construction. 	Main Roads WA completed construction during the quarter.		✓
		Jan-Mar 21				
Warwick Road/Erindale Road Intersection Upgrade Undertake major upgrade to intersection including traffic signals to improve road safety and performance.	Major project delivery	Jul-Sept 20	<ul style="list-style-type: none"> Seek Main Roads WA approval. 	Ongoing liaison has occurred with Main Roads WA to seek approval.		
		Oct-Dec 20	<ul style="list-style-type: none"> Undertake construction. 	Ongoing liaison continued with Main Roads WA to seek approval.		✓
		Jan-Mar 21	<ul style="list-style-type: none"> Complete construction. 			
Whitfords Avenue/Northshore Drive Roundabout Upgrade remaining section of Whitfords Avenue and existing single lane roundabout to dual lane configuration, north and south of Northshore Drive, to improve capacity and road safety.	Major project delivery	Jul-Sept 20	<ul style="list-style-type: none"> Advertise tender and appoint contractor. 	The tender was advertised and a contractor was appointed.		
		Oct-Dec 20	<ul style="list-style-type: none"> Undertake construction. 	Construction commenced during the quarter.		✓
		Jan-Mar 21				
		Apr-Jun 21	<ul style="list-style-type: none"> Complete construction. 			

Financial Sustainability – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Shenton Avenue Upgrade Design upgrade of Shenton Avenue from the Mitchell Freeway Interchange to Joondalup Drive intersection.	Major project delivery	Jul-Sept 20	<ul style="list-style-type: none"> Undertake design. 	The process to appoint a consultant to undertake the design commenced. A consultant will be appointed in the second quarter of 2020/21.		
		Oct-Dec 20		Appointment of a consultant was delayed to allow the Public Transport Authority to develop the technical specification for the tunnel extension.		✓
		Jan-Mar 21				
		Apr-Jun 21				
Whitfords Avenue/Gibson Avenue Intersection Upgrade intersection including double right turn from Gibson Avenue and upgrade pedestrian facilities. (Year 1 of 3 year project)	Major project delivery	Jul-Sept 20	<ul style="list-style-type: none"> Undertake design. 	Design commenced during the quarter.		
		Oct-Dec 20		Design continued during the quarter.		✓
		Jan-Mar 21				
		Apr-Jun 21				

Financial Sustainability – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Whitfords Avenue/Kingsley Drive Intersection Upgrade Whitfords Avenue and Kingsley Drive intersection including double right turn from Kingsley Drive and including pedestrian facilities. (Year 1 of 3 year project)	Major project delivery	Jul-Sept 20	<ul style="list-style-type: none"> Undertake design. 	Design commenced during the quarter.		
		Oct-Dec 20		Design continued during the quarter.		✓
		Jan-Mar 21				
		Apr-Jun 21				

Quality Urban Environment

Aspirational Outcome

The City's built environment is planned for enduring relevance through quality, modern design that is creative, flexible and diverse. Design of its urban landscapes promotes connectivity, useability and accessibility; contributing to the highest standards of liveability.

QUALITY BUILT OUTCOMES

For the City's commercial and residential areas to be filled with quality buildings and appealing streetscapes.

Strategic initiatives:

- Planning frameworks promote and support adaptive, mixed-use developments with active ground floor uses on appropriately zoned sites.
- Housing infill and densification is encouraged and enabled through a strategic, planned approach in appropriate locations.
- Environmentally sensitive building designs are showcased, promoted and encouraged.
- Buildings and landscaping is suitable for the immediate environment and reflect community values.
- The community is able to effectively age-in-place through a diverse mix of facilities and appropriate urban landscapes.

INTEGRATED SPACES

To have integrated land use and transport planning that provides convenient and efficient movement across the City.

Strategic initiatives:

- Understand issues arising from the interaction between current transport modes.
- Provide for diverse transport options that promote enhanced connectivity.
- Improve the interface between the urban and natural environments.
- Enable safe, logical and accessible pedestrian movements throughout public spaces.

QUALITY OPEN SPACES

To have urban and green spaces which are attractive, well-utilised and enrich the lives of the community.

Strategic initiatives:

- Apply a strategic approach to the planning and development of public open spaces.
- Employ quality and enduring infrastructure designs that encourage high utilisation and increased outdoor activity.
- Adopt consistent principles in the management and provisions of urban community infrastructure.
- Establish landscapes that are unique to the City and provide statements within prominent network areas.

CITY CENTRE DEVELOPMENT

To have quality and diverse landmark buildings within the Joondalup City Centre that enhance the vitality and vibrancy of the urban space.

Strategic initiatives:

- Promote and support bold and iconic private building developments within strategic City Centre land locations.
- Encourage ground level retail activities to support a growing and dynamic City Centre.
- Pursue the development of commercial office buildings within the Joondalup City Centre.
- Pursue the development of a Joondalup Performing Arts and Cultural Centre within the Joondalup City Centre.

Quality Urban Environment – Strategic Projects and Activities

PROJECT STATUS		BUDGET STATUS	
All annual milestones completed		On budget	✓
On track		Over budget	▲
Slightly behind schedule		Under budget	▼

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Review of Residential Development Local Planning Policy and Other Local Planning Policies Review the Residential development Local Planning Policy and other residential local planning policies following final approval of the Development Standards for Housing Opportunity Areas Local Planning Policy by the Western Australian Planning Commission and final approval of Scheme Amendment No 5 by the Minister for Planning.	Quality built outcomes	Jul-Sept 20	<ul style="list-style-type: none"> Review the Residential Development Local Planning Policy and other residential local planning policies. 	No actions were undertaken as the review is pending WAPC/Minister decision on the draft new development standards for Housing Opportunity Areas.		
		Oct-Dec 20		No actions were undertaken as the review is pending WAPC/Minister decision on the draft new development standards for Housing Opportunity Areas.		✓
		Jan-Mar 21				
		Apr-Jun 21				
Joondalup Activity Centre Plan Undertake a review and minor amendment to the Joondalup Activity Centre Plan in response to initial feedback on	Quality built outcomes	Jul-Sept 20	<ul style="list-style-type: none"> Progress the review of the Joondalup Activity Centre Plan and prepare a minor amendment to the Activity Centre Plan if required. 	Preparation of a project plan commenced.		
		Oct-Dec 20		Review of the Joondalup Activity Centre Plan commenced.		✓
		Jan-Mar 21				

Quality Urban Environment – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
implementing the document and to incorporate changes to State Planning Policy.		Apr-Jun 21				
Review of Structure Plans and Activity Centre Plans Review existing structure plans and activity centre plans as appropriate and incorporate finalised plans in the Local Planning Scheme No 3.	Quality built outcomes	Jul-Sept 20	<ul style="list-style-type: none"> Undertake actions to integrate structure plans and activity centre plans into Local Planning Scheme No 3 as relevant. 	Council, at its meeting of July 2020, considered and supported the proposed revocation of the Cook Avenue Structure Plan and associated Amendment to Local Planning Scheme No 3.		
		Oct-Dec 20		Liaison with the Department of Planning, Lands and Heritage occurred to progress the scheme amendment to revoke the Cook Avenue Structure Plan.		✓
		Jan-Mar 21				
		Apr-Jun 21				
Review of Joondalup Design Panel Review the Terms of Reference of the Joondalup Design Panel.	Quality built outcomes	Jul-Sept 20	<ul style="list-style-type: none"> Undertake review of the current design review process and Terms of Reference for the Joondalup Design Review Panel. Prepare draft Joondalup Design Panel Local Planning Policy. Present amended Terms of Reference for the Joondalup Design Review Panel to Council for consideration. Present draft Joondalup Design Review Local Planning Policy to Policy 	A review of the current design review process and Terms of Reference for the Joondalup Design Review Panel was undertaken, and a draft Joondalup Design Reference Panel Local Planning Policy prepared.		
		Oct-Dec 20		Council, at its meeting of October 2020, considered the draft Joondalup Design Reference Panel Local Planning Policy for public consultation. Public consultation was undertaken on the draft policy in November and December 2020.		✓
		Jan-Mar 21				

Quality Urban Environment – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Apr-Jun 21	Committee/Council for consideration to advertise. • Advertise the draft Joondalup Design Review Local Planning Policy for public comment.			
Development Standards for Housing Opportunity Areas Progress a local planning policy for development in the City's Housing Opportunity Areas that requires a higher quality of design and better manages the impact of development on existing residents and streetscapes.	Quality built outcomes	Jul-Sept 20	• Liaise with the Western Australian Planning Commission (WAPC) to progress the draft Development Standards in Housing Opportunity Areas Local Planning Policy. • Implement the draft Development Standards in Housing Opportunity Areas Local Planning Policy following WAPC approval.	Ongoing liaison was undertaken with the Department of Planning, Lands and Heritage to progress the assessment of the draft development standards.		
		Oct-Dec 20		Ongoing liaison was undertaken with the Department of Planning, Lands and Heritage to progress the assessment of the draft development standards contained in the local planning policy.		✓
		Jan-Mar 21				
		Apr-Jun 21				
Housing Opportunity Areas: Proposed Amendment to Local Planning Scheme No 3 Progress an amendment to Local Planning Scheme No 3 to include provisions which enable the City to better control the impact of development on existing residents and streetscapes.	Quality built outcomes	Jul-Sept 20	• Liaise with the Western Australian Planning Commission to progress draft Scheme Amendment No 5. • Implement Scheme Amendment No 5 following approval by the Minister for Planning and gazettal of the amendment.	Ongoing liaison was undertaken with the Department of Planning, Lands and Heritage to progress the assessment of the draft development standards.		
		Oct-Dec 20		A deputation was made in support of draft Scheme Amendment No 5 to the Statutory Planning Committee of the Western Australian Planning Commission in October 2020. Contact was made with the Minister for Planning in support of draft Scheme Amendment No 5. The Minister for Planning approved draft Scheme Amendment No 5 in December 2020.		✓

Quality Urban Environment – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Jan-Mar 21				
		Apr-Jun 21				
State Planning Reform Implement State Government Planning Reform.	Quality built outcomes	Jul-Sept 20	<ul style="list-style-type: none"> Undertake actions as required. 	City representatives attended working groups convened by the Department of Planning, Lands and Heritage on: <ul style="list-style-type: none"> The Stakeholder Engagement Toolkit; The Medium Density State Planning Policy; The Neighbourhood Design State Planning Policy; and Amendments to the <i>Planning and Development (Local Planning Schemes) Regulations 2015</i>. 		
		Oct-Dec 20		City representatives attended working groups convened by the Department of Planning, Lands and Heritage on: <ul style="list-style-type: none"> The Medium Density State Planning Policy; and Amendments to the <i>Planning and Development (Local Planning Schemes) Regulations 2015</i>. 		✓
		Jan-Mar 21				
		Apr-Jun 21				

Quality Urban Environment – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Place Activation Develop a Place Activation Strategy for the City of Joondalup and Pilot Place Plan for part of the City Centre.	Quality built outcomes	Jul-Sept 20	<ul style="list-style-type: none"> Present Report to Council seeking approval of project scope and Request for Quotation to appoint a consultant. 	At its meeting held on 18 August 2020, Council endorsed the scope of the Place Activation Strategy (COJ104-08/20 refers). The City commenced obtaining quotations from qualified consultants to assist in the preparation of a pilot place plan for the Joondalup City Centre.		
		Oct-Dec 20	<ul style="list-style-type: none"> Advertise Request for Quotation and appoint consultant. 	A consultant was appointed during the quarter to commence work on the Pilot Place Plan for the Joondalup City Centre.		✓
		Jan-Mar 21	<ul style="list-style-type: none"> Commence development of the Place Activation Strategy and Pilot Place Plan. 			
		Apr-Jun 21				
Streetscape Enhancement City Centre Streetscape Renewal Program Undertake ongoing enhancement of verges and medians that form part of the City's major road network, including: <ul style="list-style-type: none"> Joondalup Drive, western verge; and Shenton Avenue. 	Quality built outcomes	Jul-Sept 20	<ul style="list-style-type: none"> Undertake construction of Joondalup Drive western verge streetscape renewal. 	Construction of the Joondalup Drive western verge was undertaken during the quarter.		
		Oct-Dec 20	<ul style="list-style-type: none"> Complete construction of Joondalup Drive western verge streetscape renewal. Undertake design for Shenton Avenue streetscape renewal. 	Construction of the Joondalup Drive western verge was completed during the quarter. Initial scoping commenced for the Shenton Avenue streetscape renewal design.		✓
		Jan-Mar 21	<ul style="list-style-type: none"> Undertake design for Shenton Avenue streetscape renewal. 			

Quality Urban Environment – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Apr-Jun 21				
Streetscape Enhancement Program – Whitfords Avenue Streetscape Upgrades Deliver Arterial Roads Project to provide for ongoing enhancement of verges and medians that form part of the City's major road network including Whitfords Avenue East.	Quality built outcomes	Jul-Sept 20	<ul style="list-style-type: none"> Develop documentation and advertise a Request for Quotation. 	The landscape concept design and detailed landscape documentation was completed. Design for irrigation works commenced. The Request for Quotation will be advertised next quarter.		
		Oct-Dec 20		A Request for Quotation was advertised during the quarter.		✓
		Jan-Mar 21	<ul style="list-style-type: none"> Appoint contractor. Undertake construction. Complete construction. 			
		Apr-Jun 21				
Churton Park, Warwick – Park Amenity Improvement Program Undertake landscaping and infrastructure works as part of a program to enhance amenity in parks within higher density housing areas with limited backyards and higher populations.	Integrated spaces	Jul-Sept 20	<ul style="list-style-type: none"> Undertake community consultation and concept landscape design. 	Community consultation and landscape concept design were completed. Detailed landscape documentation has commenced.		
		Oct-Dec 20	<ul style="list-style-type: none"> Complete community consultation, detailed landscape and irrigation design and advertise a Request for Quotation. 	Community consultation was completed during the quarter. A landscape and irrigation design was also completed during the quarter and the contractor was appointed.		✓
		Jan-Mar 21	<ul style="list-style-type: none"> Commence construction. 			
		Apr-Jun 21	<ul style="list-style-type: none"> Complete construction. 			

Quality Urban Environment – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Newcombe Park, Padbury – Park Amenity Improvement Program Undertake landscaping and infrastructure works as part of a program to enhance amenity in parks within higher density housing areas with limited backyards and higher populations.	Integrated spaces	Jul-Sept 20	<ul style="list-style-type: none"> Undertake community consultation and commence concept landscape design. 	Community consultation and landscape concept design were completed.		
		Oct-Dec 20	<ul style="list-style-type: none"> Complete community consultation and concept landscape design. 	Detailed design commenced during the quarter.		✓
		Jan-Mar 21	<ul style="list-style-type: none"> Complete detailed landscape design and irrigation design. 			
		Apr-Jun 21	<ul style="list-style-type: none"> Advertise a Request for Quotation for landscaping works and irrigation. 			
Leafy City Program Implement the Leafy City Program to provide shaded spaces in the urban environment through street tree planting in the suburbs of Kallaroo, Mullaloo, Warwick and Beldon during 2020/21 and 2021/22.	Integrated spaces	Jul-Sept 20	<ul style="list-style-type: none"> Finalise species selection and location. Advertise Request for Quotation for the procurement of trees. 	Species selection and finalisation of proposed locations were completed. A Request for Quotation for tree procurement was advertised.		
		Oct-Dec 20	<ul style="list-style-type: none"> Notify the community of proposed tree planting program. 	Community information materials were developed during the quarter for public release in Quarter 3 of 2020/21.		✓
		Jan-Mar 21				
		Apr-Jun 21	<ul style="list-style-type: none"> Commence planting. 			

Quality Urban Environment – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Whitfords Nodes Health and Wellbeing Hub Construct Whitfords Nodes Stairway and Health and Wellbeing Hub to create a fitness amenity fostering active and healthy lifestyle opportunities as well as supporting sporting events.	Integrated spaces	Jul-Sept 20	<ul style="list-style-type: none"> Complete construction of stairway and lookout. 	The construction of the stairway and lookout was completed during the quarter.		
		Oct-Dec 20	<ul style="list-style-type: none"> Complete construction of the fitness area. 	Construction of the fitness area was completed during the quarter.		✓
Burns Beach Dual Use Path – Burns Beach to Mindarie Construct a dual use path through the dunes between Mindarie and Burns Beach as a multi-funded project between State Government and the City of Wanneroo.	Integrated spaces	Jul-Sept 20	<ul style="list-style-type: none"> Complete construction of the northern section. 	Construction of the northern section commenced.		
		Oct-Dec 20		Construction of the northern section was completed during the quarter.		✓
Integrated Transport Strategy Continue the development of the Integrated Transport Strategy incorporating priority actions from the Major Road Network Review and other transport issues such as the Parking Management Plan.	Integrated spaces	Jul-Sept 20	<ul style="list-style-type: none"> Develop Parking Supply and Management Plan in preparation for the development of the Integrated Transport Strategy. Commence development of the Integrated Transport Strategy. 	The draft technical report for the Parking Supply and Management Plan was received from the consultant and review of the report commenced during the quarter. Development of the scope for the Integrated Transport Strategy continued.		
		Oct-Dec 20		A consultant was appointed during the quarter to commence development of the Integrated Transport Strategy.		✓
		Jan-Mar 21				

Quality Urban Environment – Strategic Projects and Activities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Apr-Jun 21				
Joondalup City Centre Street Lighting Stage 4 Replace existing lighting infrastructure to reduce running costs, replace defective poles, enhance lighting and improve community safety.	City Centre development	Jul-Sept 20	<ul style="list-style-type: none"> Undertake construction. 	Construction was undertaken during the quarter.		
		Oct-Dec 20		Construction continued during the quarter.		✓
		Jan-Mar 21	<ul style="list-style-type: none"> Complete construction. 			
Joondalup City Centre Street Lighting Stage 5 Replace existing lighting infrastructure to reduce running costs, replace defective poles, enhance lighting and improve community safety.	City Centre development	Jul-Sept 20	<ul style="list-style-type: none"> Complete design. Advertise tender and award contract. 	Design was completed. The tender for undertaking works will be advertised in the next quarter.		
		Oct-Dec 20		The tender for undertaking works was advertised and a contractor was appointed during the quarter.		✓
		Jan-Mar 21	<ul style="list-style-type: none"> Undertake construction. 			
		Apr-Jun 21				

Aspirational Outcome

The City is lively and flourishing across its activity centres. It is a global City, home to a recognised industry niche that fosters local job production and promotes employment self-sufficiency.

CBD OF THE NORTH

For the Joondalup City Centre to be recognised as Perth's second CBD, functioning as the primary commercial centre of the North West Metropolitan Perth Region.

Strategic initiatives:

- Develop and promote a recognised industry niche that builds on existing strengths.
- Provide an efficient and integrated transport network that can support the needs of a high-functioning City Centre.
- Support advanced technology opportunities that will foster a thriving business environment.
- Proactively target and engage industries and businesses to drive City Centre development, including large government departments and agencies.
- Pursue the construction of multi-storey car park facilities within the Joondalup City Centre to facilitate greater accessibility.

ACTIVITY CENTRE DEVELOPMENT

To have revitalised activity centres that are multi-purpose and provide for housing diversity and enhanced liveability.

Strategic initiatives:

- Understand local commercial needs and opportunities.
 - Support the development of fresh and exciting de-centralised areas of activity.
 - Facilitate increased housing density in activity centres.
- Promote the primacy of the Joondalup City Centre in the application of the activity centre hierarchy.

DESTINATION CITY

To become a "Destination City" where unique tourism opportunities and activities provide drawcards for visitors and high amenity for residents.

Strategic initiatives:

- Actively promote and sponsor significant events and activities.
- Facilitate the establishment of major tourism infrastructure.
- Encourage diverse accommodation options.

REGIONAL COLLABORATION

For the City to collaborate with regional partners and stakeholders in order to maximise opportunities for the future economic growth of the North West Metropolitan Perth Region.

Strategic initiatives:

- Undertake planning within a regional context.
- Foster strategic regional partnerships.
- Drive new employment and infrastructure opportunities on a regional scale.

BUSINESS CAPACITY




For the City's business community to have the technology and communication capability necessary to thrive within a competitive environment.


Strategic initiatives:

- Actively seek opportunities for improving local communication network infrastructure.
- Facilitate knowledge sharing and learning opportunities.

Economic Prosperity, Vibrancy and Growth – Services and Programs

Services and Programs

PROJECT STATUS		BUDGET STATUS	
All annual milestones completed		On budget	✓
On track		Over budget	▲
Slightly behind schedule		Under budget	▼




Service/Program	Quarter	Comments	Project Status	Budget Status
Business Engagement and Communication Support and attend partner and industry events	Jul-Sept 20	The following partner and industry events were attended by City representatives: <ul style="list-style-type: none"> • ECU WA AustCyber innovation Hub • Destination Perth • StudyPerth • Joondalup Business Association • Jobs and Skills Centre • Joondalup Education Network • Business Events Perth • Small Business Development Corporation • Department of Jobs, Tourism, Science and Innovation 		
	Oct-Dec 20	The following partner and industry events were attended by City representatives: <ul style="list-style-type: none"> • CEDA Copland Lecture by the Hon Julie Bishop • Connolly Residents' Association Annual Christmas Social Event • Joondalup Business Association Christmas Event • Joondalup Resort unveiling event • SevenWest 2020 State Post Budget Breakfast • Tourism WA Strategy Forum 		✓
	Jan-Mar 21			
	Apr-Jun 21			

Economic Prosperity, Vibrancy and Growth – Services and Programs

Service/Program	Quarter	Comments	Project Status	Budget Status
Communication to Local Businesses Develop e-business newsletters, social media posts, publications and City website updates to promote local and international economic development initiatives.	Jul-Sept 20	The following activities were undertaken during the quarter: <ul style="list-style-type: none"> • Publication of the WA Business News special edition investment brochure entitled 'Joondalup: A region on the rise'; • Distribution of the monthly e-business newsletters; • Publication of regular social media posts including information on the WA Business News investment brochure, 'Joondalup – A region on the rise', the Destination City Plan and the Joondalup Innovation Challenge. • Regular updates on the City's website. 		
	Oct-Dec 20	The following activities were undertaken during the quarter: <ul style="list-style-type: none"> • Publication and distribution of the <i>Destination City Plan</i>, 'Destination Joondalup.' • Distribution of the monthly business e-newsletters. • Publication of regular social media posts including information on the <i>Destination City Plan</i>, 'Destination Joondalup,' the Joondalup Business Forum and Cyber Week 2020 events. • Regular updates on the City's website. 		✓
	Jan-Mar 21			
	Apr-Jun 21			


Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

PROJECT STATUS

All annual milestones completed	
On track	
Slightly behind schedule	

BUDGET STATUS

On budget	✓
Over budget	▲
Under budget	▼

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Economic Development Strategy Implement the Economic Development Strategy to provide strategic direction for the promotion of economic and employment growth within the City.	CBD of the North Activity Centre development Destination City Regional collaboration Business capacity	Jul-Sept 20	<ul style="list-style-type: none"> Conduct annual review of progress against the Economic Development Strategy for 2019/20 and present an update to Elected Members. Implement actions in line with the Economic Development Strategy Implementation Plan. 	Implementation of the Economic Development Strategy continued in the quarter and included: <ul style="list-style-type: none"> Development of the draft Destination City Plan; Development of the draft Advocacy Framework; Continued promotion of the Joondalup Business Catalogue; Delivery of the Joondalup Innovation Challenge; Virtual exchanges undertaken with Indonesia to promote potential economic initiatives in the areas of cyber security and education; The publication of the WA Business News special edition investment brochure entitled 'Joondalup – A region on the rise'; and Publication of monthly e-business newsletters. 		
		Oct-Dec 20		Implementation of the Economic Development Strategy continued in the quarter and included: <ul style="list-style-type: none"> Final design and publication of 'Destination Joondalup'; Delivery of the Joondalup Business Forum, 'Destination Joondalup Growing the Visitor Economy'; Establishment and inaugural meeting of Medical Taskforce; and 		✓

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
				<ul style="list-style-type: none"> Promotion and development of the Joondalup Business Catalogue. 		
		Jan-Mar 21				
		Apr-Jun 21				
Business Forums Deliver Business Forum events to engage with the local business community in key economic issues and opportunities.	Business capacity CBD of the North	Oct-Dec 20	<ul style="list-style-type: none"> Plan and deliver two Business Forum events. 	A Business Forum held on 5 November 2020 with the theme: 'Destination Joondalup Growing the Visitor Economy.'		✓
		Jan-Mar 20				
		Apr-Jun 20				

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Business Capacity and Support Partner with key stakeholders and business support providers to facilitate and promote capacity building training opportunities for local businesses.	Business capacity	Jul-Sept 20	<ul style="list-style-type: none"> Attend quarterly meeting with the Joondalup Business Association. Facilitate and promote events with the business community, in collaboration with service delivery agencies. Implement the Small Business Friendly initiative in collaboration with the Small Business Development Corporation (SBDC). 	<ul style="list-style-type: none"> Regular liaison took place with the Joondalup Business Association. A range of events were promoted and facilitated with Destination Perth. A six-monthly progress report was provided to the SBDC on the implementation of the Small Business Friendly initiative. 		
		Oct-Dec 20	<ul style="list-style-type: none"> Attend quarterly meeting with the Joondalup Business Association. Facilitate and promote events with the business community, in collaboration with service delivery agencies. Implement the Small Business Friendly initiative in collaboration with the Small Business Development Corporation (SBDC). Report to SBDC on the City's progress of implementation of the Small Business Friendly initiative. 	<ul style="list-style-type: none"> Regular liaison took place with the Joondalup Business Association. A range of events were promoted and facilitated with Destination Perth. Events were supported and promoted in partnership with Tourism Council of WA, WA AustCyber and the Australian Information Security Association. Confirmation was received that the City was successful in its application to participate in the SBDC's Small Business Friendly Approvals Initiative, scheduled to commence in May 2021. 		✓
		Jan-Mar 21	<ul style="list-style-type: none"> Attend quarterly meeting with the Joondalup Business Association. Facilitate and promote events with the business community, in collaboration with service delivery agencies. Implement the Small Business Friendly initiative in collaboration with the Small Business Development Corporation (SBDC). 			

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Apr-Jun 21	<ul style="list-style-type: none"> Attend quarterly meeting with the Joondalup Business Association. Facilitate and promote events with the business community, in collaboration with service delivery agencies. Implement the Small Business Friendly initiative in collaboration with the Small Business Development Corporation (SBDC). Report to SBDC on the City's progress of implementation of the Small Business Friendly initiative. 			
Business Capacity and Support – Joondalup Business Ready Deliver a series of capacity building programs to gear local businesses to enhance knowledge, skills, products and service delivery with the aim of being Globally, Digital and Destination Ready.	Business capacity	Jul-Sept 20	<ul style="list-style-type: none"> Deliver Business Ready Programs. 	Substantial progress was made on the development of the Business Ready Program. The program will be delivered in the second and third quarters of 2020/21.		
		Oct-Dec 20		Planning for the Business Ready Programs continued. Scoping and Request for Quotation processes were undertaken during the quarter.		✓
		Jan-Mar 21				
		Apr-Jun 21				

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Joondalup Business Engagement Program Deliver initiative aimed at providing advice and support to sole traders, small and medium sized local businesses.	Business capacity	Jul-Sept 20	<ul style="list-style-type: none"> Deliver program. 	Ongoing engagement with local businesses occurred during the quarter to assist in connecting with opportunities and State and Federal Government programs.		
		Oct-Dec 20		Ongoing engagement with local businesses occurred during the quarter to assist in connecting with opportunities and State and Federal Government programs. Key local operators have been linked to internal opportunities and the procurement process has commenced.		✓
		Jan-Mar 21				
		Apr-Jun 21				
Buy Local Programs Deliver initiatives, including the Joondalup Business Catalogue and other Campaigns to promote local business opportunities.	Business capacity	Jul-Sept 20	<ul style="list-style-type: none"> Support registrations and assessments for local businesses. Encourage listing of business opportunities on the Joondalup Business Catalogue. Support Red Tape Reduction Initiatives. Develop and implement other Buy Local Programs. 	Over 80 businesses registered on the Joondalup Business Catalogue during this quarter.		
		Oct-Dec 20		<ul style="list-style-type: none"> Over 40 businesses registered on the Joondalup Business Catalogue during this quarter. An e-screen at Craigie Leisure Centre was launched to promote local businesses to the Joondalup community. The 'What's In It For Me' sales workshop was held to help operators to improve sales strategy and increase revenue. The 'Pitch to Win' online competition was launched to enhance sales strategy and to encourage more businesses onto the Joondalup Business Catalogue. 		✓
		Jan-Mar 21				

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Apr-Jun 21				
Promoting Innovation and Supporting Creativity <ul style="list-style-type: none"> Collaborate with the WA AustCyber Hub to support innovation and creativity within the Joondalup business community. Deliver the City's Innovation Fund Program. 	CBD of the North Business capacity Regional collaboration	Jul-Sept 20	<ul style="list-style-type: none"> Participate as a member of the Advisory Board of the WA AustCyber Hub. Liaise with the WA AustCyber Hub to support innovation and creativity within the Joondalup business community. Promote the City's Innovation Fund to the Joondalup community. In collaboration with Edith Cowan University, investigate methods to ensure businesses have access to research and support to drive innovation and creativity. 	<ul style="list-style-type: none"> Ongoing liaison occurred between the City and the WA AustCyber Innovation Hub. City representatives participated in the quarterly Board Meeting of the WA AustCyber Innovation Hub. Ongoing promotion and delivery of the Essential Eight videos for businesses took place, highlighting the strategies to mitigate cyber security incidents. The inaugural Joondalup Innovation Challenge was delivered in partnership with Edith Cowan University, North Metro TAFE, University of Western Australia, Curtin SpaceCubed and the Joondalup Business Association. Over 165 students participated in the three-day challenge. 		
		Oct-Dec 20		<ul style="list-style-type: none"> Ongoing liaison occurred between the City and the WA AustCyber Innovation Hub. A Memorandum of Understanding was signed by Edith Cowan University, WA AustCyber and The City to formalise collaborative efforts for the next two years. City representatives participated in the quarterly Board Meeting of the WA AustCyber Innovation Hub. The City supported WA Cyber Week 2020 through attendance, sponsorship and promotions. Ongoing promotion and delivery of the Essential Eight videos for businesses took place, highlighting the strategies to mitigate cyber security incidents. 		✓
		Jan-Mar 21				

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Apr-Jun 21				
Growing Business – Edith Cowan University Business and Innovation Centre Support the operation of the Edith Cowan University Business and Innovation Centre (ECUBIC) through membership of the Board of Management and attendance at Board Meetings.	Business capacity CBD of the North Activity Centre development	Jul-Sept 20	<ul style="list-style-type: none"> Attend quarterly ECUBIC Board meetings. Actively promote initiatives arising from participation and support of the Joondalup Learning Precinct and the Edith Cowan University Business and Innovation Centre. Partner with ECUBIC to deliver relevant training programs for Small to Medium Enterprises (SMEs). 	<ul style="list-style-type: none"> City representatives attended a business planning session as a part of an ECUBIC Board Meeting. The City collaborated with ECUBIC in promoting local events and initiatives. The City engaged with local business in ECUBIC to provide support and facilitate promotion of their services. The City supported StudyPerth initiatives in engaging with businesses in ECUBIC. The City continued engagement with the Joondalup Learning Precinct. 		
		Oct-Dec 20		<ul style="list-style-type: none"> The City engaged with businesses in ECUBIC to provide support and share opportunities. The City and ECUBIC have commenced discussions on a 'Women in Leadership' event to showcase female business leaders in the region. The City continued to engage with the Joondalup Learning Precinct. 		✓
		Jan-Mar 21				
		Apr-Jun 21				
	Destination City Activity Centre Development	Jul-Sept 20	<ul style="list-style-type: none"> Review current International Economic Development Activities Plan. 	The review of the International Economic Development Activities Plan commenced.		
		Oct-Dec 20		The review of the International Economic Development Activities Plan continued during the quarter.		✓

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
International Economic Development Activities Plan (IEDAP) Review and update the IEDAP to guide and promote trade/investment opportunities.		Jan-Mar 21	<ul style="list-style-type: none"> Develop updated Plan. 			
		Apr-Jun 21	<ul style="list-style-type: none"> Present report to Council seeking endorsement of the updated International Economic Development Activities Plan. 			
Facilitation of Local and International Investment Establish a program of activities for local and international investment attraction including a business investor familiarisation program to assist overseas companies to enter the Joondalup market.	Destination City Activity Centre Development	Jul-Sept 20	<ul style="list-style-type: none"> Develop investor familiarisation program. Support inbound and investment delegations. 	In partnership with the Department of Jobs, Tourism, Science and Innovation and the City of Wanneroo, the City hosted an investment familiarisation program for WA State Government Trade and Investment Commissioners into the Joondalup and Wanneroo region. The delegation included WA Government Trade Commissioners from China, Indonesia, Japan and India. The City facilitated inbound investment opportunities during the quarter.		
		Oct-Dec 20	<ul style="list-style-type: none"> Support inbound and investment delegations. Manage ongoing enquiries. 	The City facilitated inbound investment opportunities during the quarter with Perth-based and international operators. An 'Investment Concierge' service has been developed and is updated regularly to track, communicate and report on investment opportunities into the region.		✓
		Jan-Mar 21				
		Apr-Jun 21				

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
International Economic Exchange Investigate opportunities to encourage economic linkages between Joondalup and other global markets.	Destination City Activity Centre Development	Jul-Sept 20	<ul style="list-style-type: none"> Identify priority initiatives and partners within Jinan, HuZhou, Jakarta, Surabaya and Bali across sectors of education, health and cyber, and trade and investment. 	A number of virtual exchanges with Indonesia took place during the quarter relating to potential initiatives in the areas of education and cyber security.		
		Oct-Dec 20	<ul style="list-style-type: none"> Deliver initiatives. 	Planning for a virtual exchange event with has commenced to take place in Quarter 3 of 2020/21 in partnership with the City of Wanneroo and the Department of Jobs, Transport, Science and Innovation. The purpose of the virtual exchange is to showcase capabilities in the region in the health, education and digital sectors.		✓
		Jan-Mar 21				
		Apr-Jun 21				
Destination City Plan Develop and implement a plan to attract more visitors to the region for education, business and leisure purposes.	Destination City	Jul-Sept 20	<ul style="list-style-type: none"> Develop Destination City Plan. Finalise Plan. Present report to Council seeking endorsement of the Destination City Plan. Implement the Destination City Plan. 	The draft Destination City Plan was developed and included targeted stakeholder consultation.		
		Oct-Dec 20		The <i>Destination City Plan</i> was completed and formally launched at the Joondalup Business Forum on 5 November 2020.		✓
		Jan-Mar 21				
		Apr-Jun 21				
Promoting the Visitor Economy Develop and implement activities to position Joondalup as a destination to visit, work, study, trade with and invest in.	Destination City	Jul-Sept 20	<ul style="list-style-type: none"> In partnership with the Cities of Wanneroo and Stirling and Destination Perth, undertake planning for regional tourism opportunities. 	The City partnered with Destination Perth and key government agencies to undertake the Perth Relive Campaign. This is a digital promotional campaign aimed at showcasing local tourism experiences.		
		Oct-Dec 20	<ul style="list-style-type: none"> Implement regional tourism promotion in partnership with the Cities of 	In partnership with the Cities of Wanneroo and Stirling, the City engaged the Tourism Council of WA to run a series of		✓

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
			Wanneroo and Stirling and Destination Perth.	capacity building workshops for businesses in the visitor economy.		
		Jan-Mar 21				
		Apr-Jun 21				
Business Cluster Formation Support the development of clusters in the areas of education, health and wellness, government, cyber, retail, tourism, global trade and investment hub, business incubation and activity of commercial precincts.	Business capacity Destination City	Jul-Sept 20	<ul style="list-style-type: none"> Establish Terms of Reference and a Memorandum of Understanding for relevant organisations. Evaluate outcomes and impact of cluster formation. 	The Memorandum of Understanding (MOU) between the City, Edith Cowan University and the WA AustCyber Innovation Hub was developed. The MOU provides for continued exchange and collaboration to expand cyber security activities within the City. Terms of Reference for the development of clusters in the areas of cyber security, education and medical services were also finalised.		
		Oct-Dec 20		<ul style="list-style-type: none"> The Memorandum of Understanding (MOU) between the City, Edith Cowan University and WA AustCyber was signed. The Cyber Security Sector Roundtable was held in October 2020 and the inaugural Medical Taskforce meeting was held in December 2020. The Joondalup Education Network held a planning session to determine priorities for 2021. Work was undertaken to develop the Terms of Reference for the Visitor Economy Cluster to support implementation of the <i>Destination City Plan</i>. 		✓
		Jan-Mar 21				
		Apr-Jun 21				

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Support for Future Workforce, Innovators and Entrepreneurs to Develop Business Resilience and Employability Programs <ul style="list-style-type: none"> Deliver initiatives with key stakeholders to encourage business resilience through programs such as Cyber Check.Me, Joondalup Innovation Challenge, National Missing Person Hackathon. Undertake research and deliver initiatives to increase employment and employability opportunities for the future workforce. 	Business capacity Destination City	Jul-Sept 20	<ul style="list-style-type: none"> Deliver and evaluate the Joondalup Innovation Challenge. Deliver the Cyber Check.Me Program. Provide integrated learning opportunities for local students. Undertake skill gap analysis for the local workforce. 	<ul style="list-style-type: none"> The inaugural Joondalup Innovation Challenge was delivered with in partnership with Edith Cowan University, North Metro TAFE, University of Western Australia, Curtin SpaceCubed, the Joondalup Business Association. Over 165 students participated in the three-day challenge. Following confirmation of an additional \$200,000 investment from the State Government New Industries Fund, WA AustCyber Innovation Hub will be expanding the Cyber Check.Me initiative to other metropolitan and regional local governments. As a foundation partner, the City has been working closely with WA AustCyber in regard to the expansion. The program for 2020/21 has now been finalised with pop-ups planned for Quarter 2 of 2020/21. 		
		Oct-Dec 20		<ul style="list-style-type: none"> The City continued to provide support for the Cyber Check.Me program for delivery in 2020/21. Discussions were held with North Metro TAFE's Jobs and Skills Centre about skill gap analysis. 		✓
		Jan-Mar 21				
		Apr-Jun 21				

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Regional Collaboration <ul style="list-style-type: none"> Actively participate in Joondalup Precinct (JLP) activities. Liaise with the Cities of Wanneroo, Stirling and Swan and other local governments to progress regional economic development activities 	Business capacity Regional development Destination City	Jul-Sept 20	<ul style="list-style-type: none"> Actively promote initiatives arising from participation and support of the JLP. In partnership with the Cities of Wanneroo and Stirling, investigate opportunities for regional collaboration on economic development activities. 	Partnership promotion of Joondalup as an education destination with was undertaken with the Jobs and Skills Centre and Joondalup Education Network. A regional briefing with WALGA and the Cities of Wanneroo and Swan occurred during the quarter.		
		Oct-Dec 20	<ul style="list-style-type: none"> In collaboration with Edith Cowan University and the City of Wanneroo, participate in a project to establish a Geopark in the Northern Corridor of Perth. 	Edith Cowan University and WA AustCyber were co-located with the City of Joondalup at the Australian Information Security Association's Perth Conference 2020 to jointly promote Cyber Check.Me and raise awareness of security issues for small businesses.		✓
		Jan-Mar 21	<ul style="list-style-type: none"> Implement the Cyber Check.Me Program with the City of Wanneroo, ECU WA Cyber Innovation Hub and North Metro TAFE to raise awareness of cyber security amongst the business sector. 			
		Apr-Jun 21				
Event Attraction Attract state, national and/or international events to the City of Joondalup to enhance tourism and stimulate the local economy.	Destination City	Jul-Sept 20	<ul style="list-style-type: none"> Liaise with stakeholders and event promoters to attract vibrant cultural and sporting events to the region. 	Business Events Perth confirmed their intention to contribute funding for the City's November Business Forum. The City advocated to Business Events Perth for future satellite business events to take place in the City of Joondalup.		
		Oct-Dec 20		Business Events Perth provided funding for the City's November Business Forum. This support was promoted by the City and Business Events Perth in pre and post-event communications.		✓

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
				The City confirmed its support for the 2021 Canoe Ocean Racing National Championship Event to be held in November 2021. The City is a sponsor of this event. The City commenced investigation into the reinstatement of a Joondalup CBD Classic Car Racing Event, previously held by the City in 1998. An expression of interest is to be prepared pending further investigation.		
		Jan-Mar 21				
		Apr-Jun 21				
Ocean Reef Marina Assist DevelopmentWA to implement the project in accordance with the approved State Government Business Case through the Ocean Reef Marina Memorandum of Understanding and Project Development Agreement. <i>(NOTE: Activities and project milestones are subject to the project program developed and managed by DevelopmentWA.)</i>	Destination City	Jul-Sept 20	<ul style="list-style-type: none">Undertake activities as agreed between the City and DevelopmentWA to progress the project.Present reports to the Major Projects and Finance Committee on the progress and status of the project.	The City engaged with DevelopmentWA on matters relating to the early works construction, pending breakwater construction, stakeholder engagement and the required Development Agreement. Project status reports were presented to the Major Projects and Finance Committee meetings held on 13 July and 7 September 2020.		
Oct-Dec 20		The City engaged with DevelopmentWA on matters relating to the early works construction, breakwater construction, stakeholder engagement, Development Agreement and Heads of Agreement. A project status report was presented to the Major Projects and Finance Committee meeting held on 2 November 2020.			✓	
Jan-Mar 21						

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Apr-Jun 21				
Establishment of Cafes, Kiosks and Restaurants – Pinnaroo Point, Hillarys Progress the establishment of high quality, environmentally sustainable café and kiosk facilities on identified sites owned or managed by the City.	Destination City	Jul-Sept 20	<ul style="list-style-type: none"> Finalise the lease arrangements required for the development of a new facility at Pinnaroo Point. 	Execution of the Crown Land lease required for the development commenced on 1 July 2020. A Public Notice process on the proposed sublease commenced on 17 September 2020.		
		Oct-Dec 20	<ul style="list-style-type: none"> Undertake the development approvals process for a facility at Pinnaroo Point. Commence construction. 	At its meeting held in November 2020, Council authorised the Mayor and CEO to execute the sublease on behalf of the City.		✓
		Jan-Mar 21	<ul style="list-style-type: none"> Undertake the actions required to facilitate the provision of new services to the leased area. 			
		Apr-Jun 21	<ul style="list-style-type: none"> Present reports to the Major Projects and Finance Committee on the progress and status of the project. 			
Establishment of Cafes, Kiosks and Restaurants – Burns Beach Progress the establishment of high quality, environmentally sustainable café and restaurant facilities on identified sites owned or managed by the City.	Destination City	Jul-Sept 20	<ul style="list-style-type: none"> Progress the design process for a new food and beverage facility at Burns Beach. 	A draft concept plan for the Burns Beach coastal node was endorsed by Council for community consultation in September 2020.		
		Oct-Dec 20	<ul style="list-style-type: none"> Continue negotiations with the State Government to secure land tenure for a facility at Burns Beach. 	The City commenced the preparation of materials for a community consultation process which will commence in 2021.		✓
		Jan-Mar 21	<ul style="list-style-type: none"> Progress the identification of an operator for a food and beverage business at the facility. 			
		Apr-Jun 21	<ul style="list-style-type: none"> Present reports to the Major Projects and Finance Committee on the progress and status of the project. 			

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Establishment of Cafes, Kiosks and Restaurants – Neil Hawkins Park Progress the establishment of high quality, environmentally sustainable café and restaurant facilities on identified sites owned or managed by the City.	Destination City	Jul-Sept 20	<ul style="list-style-type: none"> Continue to progress the development of a café/kiosk at Neil Hawkins Park. 	The project was not progressed during the quarter.		
		Oct-Dec 20		The project was not progressed during the quarter.		✓
		Jan-Mar 21				
		Apr-Jun 21				
Joondalup City Centre Development – Boas Place Facilitate the development and construction of an integrated mixed-use development on City owned land in the Joondalup City Centre.	Activity Centre Development	Jul-Sept 20	<ul style="list-style-type: none"> Progress project to deliver an integrated mixed-use development on Lot 507 Boas Avenue and Lot 496 Davidson Terrace, Joondalup. Identify additional development partners for the project and seek Council endorsement of relevant legal agreements as appropriate. Investigate opportunities for external funding of the project. Maintain liaison with State Government relating to the provision of State Government office accommodation within the Joondalup City Centre Development – Boas Place Development. 	The City continued to engage with interested parties regarding the Boas Place opportunity.		
		Oct-Dec 20		The project was not progressed during the quarter.		✓
		Jan-Mar 21				
		Apr-Jun 21				

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Edgewater Quarry Master Planning Develop a Master Plan for Edgewater Quarry to include land rationalisation and development options that optimise City and community benefits.	Activity Centre Development	Jul-Sept 20	<ul style="list-style-type: none"> Conduct Edgewater Quarry Community Reference Group workshops as required. Present the draft Concept Plan to Council seeking approval to undertake community consultation. 	At the meeting held on 21 July 2020, Council endorsed the draft preferred concept plan for community consultation.		
		Oct-Dec 20	<ul style="list-style-type: none"> Undertake community consultation on the draft Concept Plan. Present outcomes of the community consultation to Council. Seek Council endorsement to progress the Edgewater Quarry development to the assessment phase. 	Community consultation was undertaken from 15 October to 11 November 2020. The outcomes of the community consultation will be presented to Council in Quarter 3 of 2020/21.		✓
		Jan-Mar 21	<ul style="list-style-type: none"> Present reports to the Major Projects and Finance Committee on the status and progress of the project. Progress investigations based on the Concept Plan. 			
		Apr-Jun 21	<ul style="list-style-type: none"> Undertake negotiations with the Department of Planning, Lands and Heritage for the acquisition of Crown land within the Edgewater Quarry site. 			

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Warwick Community Facilities Investigate options to optimise opportunities related to the City's freehold land in the Warwick Activity Centre.	Activity Centre Development	Jul-Sept 20	<ul style="list-style-type: none"> Present key findings and recommendations of the community needs, commercial and planning analysis to Elected Members. 	Status reports were submitted to the Major Projects and Finance Committee meetings held on 13 July 2020 and 7 September 2020.		
		Oct-Dec 20	<ul style="list-style-type: none"> Present reports to the Major Projects and Finance Committee on the status and progress of the project. Undertake actions in line with Council direction. 	A status report was presented to Council on 17 November 2020. Council authorised the Chief Executive Officer to investigate options to progress the development of a multi-functional community facility including contacting the two major landowners in the Warwick Activity Centre to determine their level of interest in acquiring City land.		✓
		Jan-Mar 21	<ul style="list-style-type: none"> Present the draft Concept Plan to Council seeking approval to conduct community consultation. Commence community consultation on the draft Concept Plan as endorsed by Council. 			
		Apr-Jun 21	<ul style="list-style-type: none"> Present reports to the Major Projects and Finance Committee on the status and progress of the project. 			
Heathridge Park Master Plan Investigate options to optimise City and community benefits in Heathridge Park and facilities, Heathridge.	Activity Centre Development	Jul-Sept 20	<ul style="list-style-type: none"> Present the results of the community needs assessment and feasibility study to Elected Members. 	The results of the community needs and feasibility study were presented to Council in September 2020. Council endorsed a draft concept plan for the purpose of community consultation.		
		Oct-Dec 20	<ul style="list-style-type: none"> Conduct community consultation on the outcomes of the needs assessment and feasibility study, subject to Council endorsement. 	Community consultation was conducted from 26 October 2020 to 17 November 2020.		✓

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Jan-Mar 21	<ul style="list-style-type: none"> Progress project in accordance with the outcomes of the community consultation and further investigations. 			
		Apr-Jun 21				
Woodvale Library and Community Hub Investigate options to optimise City and community benefits.	Activity Centre Development	Jul-Sept 20	<ul style="list-style-type: none"> Present key findings and recommendations of the community needs, commercial and planning analysis to Elected Members. 	A status report was submitted to the Major Projects and Finance Committee meeting held on 7 September 2020.		
		Oct-Dec 20	<ul style="list-style-type: none"> Present reports to the Major Projects and Finance Committee on the status and progress of the project. Undertake actions in line with Council decisions. 	A status report was submitted to the Major Projects and Finance Committee held on 2 November 2020. The Committee recommended that the report be referred back to the Chief Executive Officer for further investigation.		✓
		Jan-Mar 21	<ul style="list-style-type: none"> Present the draft Concept Plan to Council seeking approval to conduct community consultation. Commence community consultation on the draft Concept Plan as endorsed by Council. 			
		Apr-Jun 21	<ul style="list-style-type: none"> Present reports to the Major Projects and Finance Committee on the status and progress of the project. 			

Economic Prosperity, Vibrancy and Growth – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Land Optimisation Projects Optimise and rationalise land within the City and investigate land related opportunities within the region.	Activity Centre Development	Jul-Sept 20	<ul style="list-style-type: none"> Investigate identified opportunities for optimisation and rationalisation. Progress actions necessary for the disposal and acquisition of properties as endorsed by Council. 	The City received the deposit towards the sale of Lot 803 (15) Burlos Court, Joondalup, sold during September 2020.		
		Oct-Dec 20		A status report was submitted to the Major Projects and Finance Committee meeting held on 2 November 2020. The disposal of Lot 803 (15) Burlos Court, Joondalup settled on 5 October 2020.		✓
		Jan-Mar 21				
		Apr-Jun 21				

The Natural Environment

Aspirational Outcome

The City is a global leader in adaptive environmental management. It works closely with the community to protect and enhance the natural environment, while celebrating and showcasing its natural assets to the world.

ENVIRONMENTAL RESILIENCE

To continually adapt to changing local environmental conditions.

Strategic initiatives:

- Understand the local environmental context.
- Identify and respond to environmental risks and vulnerabilities.
- Demonstrate current best practice in environmental management for local water, waste, biodiversity and energy resources.

COMMUNITY INVOLVEMENT

To build a community that takes ownership of its natural assets and supports their ongoing preservation and conservation.

Strategic initiatives:

- Elevate community awareness regarding its impact on the natural environment.
- Ensure that community behaviours and attitudes are continually adapting to achieve global and local environmental targets.
- Facilitate active involvement from the community in preserving and enhancing the natural environment.

ACCESSIBLE ENVIRONMENTS

To develop an appreciation for local natural assets by providing appropriate access to natural areas.

Strategic initiatives:

- Promote significant local natural areas.
- Build an effective interface between humans and the natural environment.
- Immerse learning opportunities within the natural environment.
- Obtain appropriate recognition for our natural areas.

ENVIRONMENTAL LEADERSHIP

To embrace learning opportunities on an international scale and continuously lead by example in our application of new knowledge.

Strategic initiatives:

- Demonstrate leadership in environmental enhancement and protection initiatives.
- Promote environmental scholarship and effective environmental management practices to a global audience.
- Actively support local environmental research initiatives.

The Natural Environment – Strategic Projects and Priorities

PROJECT STATUS		BUDGET STATUS	
All annual milestones completed		On budget	✓
On track		Over budget	▲
Slightly behind schedule		Under budget	▼

The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Environment Plan 2014-2019 Implement the Environment Plan to provide strategic direction in the delivery of environmental initiatives within the City and commence development of a new Environment Strategy.	Environmental resilience Accessible environments Community involvement Environmental leadership	Jul-Sept 20	<ul style="list-style-type: none"> Implement actions from the 2014-2019 Environment Plan. Continue planning for a major review of the Environment Plan including environmental KPIs to inform the development of a new Environment Strategy. 	The City continued to implement actions within the Environment Plan including: <ul style="list-style-type: none"> Scheduling of activities for the Environmental Education Program; Finalisation of the Coastal Monitoring Program; Becoming a partner in the ClimateClever Program; An annual review of Natural Area Management Plans; and Implementation of the Bushfire Risk Management Plan. A major review of the Environment Plan and key performance indicators commenced and will continue in the next quarter.		
		Oct-Dec 20	<ul style="list-style-type: none"> Implement actions from the 2014-2019 Environment Plan. Finalise annual review of progress in 2019/20 against the Environment Plan and present the 'State of the Environment' Report to Elected Members. Continue a major review of the Environment Plan including environmental KPIs to inform the development of a new Environment Strategy. 	The City continued to implement actions within the Environment Plan including: <ul style="list-style-type: none"> Delivery of a native bee hotel workshop for community members as part of the Think Green Environment Education Program; Delivery of two BirdLife WA workshops which were supported by the City as part of the 'Connecting Urban Communities with Nature' project; and Promotion of the ClimateClever Program to schools and the community. The State of the Environment Report 2019/20 was developed during the quarter. A major review of the Environment Plan including key performance indicators from 2014-2019 was undertaken and included an annual review of progress made in 2019/20.		✓

The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Jan-Mar 21	<ul style="list-style-type: none"> Implement actions from the 2014-2019 Environment Plan. 			
		Apr-Jun 21	<ul style="list-style-type: none"> Continue the development of the new draft Environment Strategy. 			
Climate Change Strategy 2014-2019 Implement the Climate Change Strategy 2014-2019 to address climate change mitigation and adaptation across the organisation and the community to build resilience against the impacts of climate change and commence development of a new Climate Change Strategy.	Environmental resilience Accessible environments Community involvement Environmental leadership	Jul-Sept 20	<ul style="list-style-type: none"> Implement actions from the Climate Change Strategy. Continue development of a new Climate Change Strategy. 	The City continued to implement actions within the Climate Change Strategy including ongoing progress on the Coastal Adaptation Planning and Implementation Project. The City became a partner in the ClimateClever Program to encourage schools and households to reduce their carbon footprint. Development of a new Climate Change Strategy continued.		
		Oct-Dec 20	<ul style="list-style-type: none"> Implement actions from the Climate Change Strategy. Finalise annual review of progress in 2019/20 against the Climate Change Strategy and present the 'State of the Environment' Report to Elected Members. Continue development of a new draft Climate Change Strategy. 	The City continued to implement actions within the Climate Change Strategy including ongoing progress on the Coastal Adaptation Planning and Implementation Project. An annual review of progress in 2019/20 against the Climate Change Strategy and its associated targets was completed. Key information relating to targets within the Climate Change Strategy were included in the State of the Environment Report 2019/20 and presented to Elected Members. Development of a new Climate Change Strategy continued.		✓

The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Jan-Mar 21	<ul style="list-style-type: none"> Implement actions from the Climate Change Strategy. Continue development of a new Climate Change Strategy. 			
		Apr-Jun 21	<ul style="list-style-type: none"> Implement actions from the Climate Change Strategy. Present draft new Climate Change Strategy to Council seeking endorsement. 			

The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Coastal Adaptation Planning and Implementation Project Develop and implement coastal adaptation plans to address hazard and risk along the City's coastal zone.	Environmental resilience Accessible environments Community involvement Environmental leadership	Jul-Sept 20	<ul style="list-style-type: none"> Implement the Coastal Infrastructure Adaptation Plan. Continue development of the draft Coastal Hazard Risk Management Adaptation Plan. 	Implementation of the Coastal Infrastructure Adaptation Plan continued including finalisation of the 2019/20 Coastal Monitoring Program. The City was successful in receiving funding from the Department of Transport for the 2020/21 Coastal Monitoring and Sand Bypassing Programs. Development of a Coastal Hazard Risk Management Adaptation Plan for the City continued.		
		Oct-Dec 20		Implementation of the Coastal Infrastructure Adaptation Plan continued including advertising the tender for the 2020/21 Sand Bypassing Program. The successful contractor is scheduled to be appointed in Quarter 3 of 2020/21. Development of a Coastal Hazard Risk Management Adaptation Plan for the City continued during the quarter.		✓
		Jan-Mar 21	<ul style="list-style-type: none"> Implement the Coastal Infrastructure Adaptation Plan. Finalise the Coastal Hazard Risk Management Adaptation Plan. 			
		Apr-Jun 21				

The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Craigie Bushland Fauna Management Plan Undertake research and liaise with relevant stakeholders to inform the development of a plan to guide the current and future sustainable management of the fauna population within Craigie Bushland. The Plan will be finalised in 2020/21.	Environmental resilience Community involvement Environmental leadership	Jul-Sept 20	<ul style="list-style-type: none"> Continue research and liaison with relevant stakeholders to inform management of the fauna population within Craigie Bushland. 	The City liaised with Edith Cowan University to explore quenda monitoring research opportunities to inform the management of quenda and other fauna at Craigie Bushland.		
		Oct-Dec 20		Edith Cowan University undertook quenda trapping during the quarter to monitor the quenda population at Craigie Bushland. Liaison with Edith Cowan University will continue in Quarter 3 of 2020/21 in relation to ongoing quenda trapping and monitoring.		▼
		Jan-Mar 21				
		Apr-Jun 21				
Pathogen Management Plan 2018-2028 Implement actions to reduce the risk of introducing and spreading pathogens within the City.	Environmental resilience Community involvement Environmental leadership	Jul-Sept 20	<ul style="list-style-type: none"> Implement actions from the Pathogen Management Plan. 	An annual review of the Pathogen Management Plan was completed for 2019/20 and actions implemented in accordance with the Plan. The City continued to implement actions from the Pathogen Management Plan which included presenting at the Dieback Information Group Conference on the City's pathogen management practices.		
		Oct-Dec 20		The City continued to implement actions from the Pathogen Management Plan including updating and distributing the Natural Areas Friends Group Manual with additional information on pathogen management.		✓
		Jan-Mar 21				
		Apr-Jun 21				

The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Natural Area Management Plans and Key Performance Indicators <ul style="list-style-type: none"> Review of Management Plans for the City's Natural Areas that guide environmental management and operations within specified locations. Monitor and report on Natural Area Key Performance Indicators in natural areas with adopted management plans to ascertain whether current management practices are leading to positive outcomes. 	Environmental resilience Community involvement Environmental leadership	Jul-Sept 20	<ul style="list-style-type: none"> Undertake an annual review of progress in 2019/20 against the existing adopted Natural Area Management Plans including reporting on the Natural Area Key Performance Indicators. Commence review of Central Park Management Plan, Sorrento Foreshore Reserve Management Plan and Marmion Foreshore Reserve Management Plan. Develop and advertise a Request for Quotation for an ecological survey at Shepherds Bush Reserve. Assess submissions and appoint a consultant to undertake the ecological survey at Shepherds Bush Reserve, Kingsley. Undertake on ground Shepherds Bush Reserve Flora Survey and Vegetation Condition Assessment. 	An annual review of Natural Area Management Plans. including natural area key performance indicators was conducted for 2019/20. The five yearly implementation plans for the Central Park, Sorrento Foreshore and Marmion Foreshore Management Plans were updated. The City appointed a consultant to undertake an ecological survey at Shepherds Bush Reserve. Field work for the flora survey and vegetation condition assessment was completed in September 2020.		
		Oct-Dec 20	<ul style="list-style-type: none"> Finalise review of Central Park Management Plan, Sorrento Foreshore Reserve Management Plan and Marmion Foreshore Reserve Management Plan. Report results of the 2019/20 review of Natural Area Management Plans and Natural Area Key Performance Indicators to Elected Members via the 'State of the Environment Report'. 	A review of Central Park Management Plan, Marmion Foreshore Reserves Management Plan and Sorrento Foreshore Reserve was undertaken during the quarter.. Results of the 2019/20 review of Natural Area Management Plans and Natural Area Key Performance Indicators were reported to Elected Members via the State of the Environment Report 2019/20. The City was notified about the formation of new Friends' groups for Central Park and Hillarys and Kallaroo Foreshore Reserve. This will contribute to the conservation and protection of biodiversity values within these natural areas.		✓

The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Jan-Mar 21	<ul style="list-style-type: none"> Review Shepherds Bush Reserve Flora Survey and Vegetation Condition Assessment report. 			
		Apr-Jun 21	<ul style="list-style-type: none"> Undertake five-yearly review of implementation of the Shepherds Bush Reserve Management Plan, including vegetation condition results, to inform Natural Area Key Performance Indicators. 			
Burns Beach and Iluka Foreshore Reserve Natural Area Management Plan Develop a Natural Area Management Plan for Burns Beach and Iluka Foreshore Reserves to guide environmental management and operations within these areas.	Environmental resilience Community involvement Environmental leadership	Jul-Sept 20	<ul style="list-style-type: none"> Develop and advertise a Request for Quotation for ecological surveys at Burns Beach and Iluka Foreshore Reserves. Assess submissions and appoint a consultant to undertake the ecological surveys at Burns Beach and Iluka Foreshore Reserves. Undertake on-ground Flora Survey at Burns Beach and Iluka Foreshore Reserves. 	The City advertised and appointed a consultant to undertake flora surveys, vegetation condition assessments and fauna surveys at Iluka Foreshore and Burns Beach Foreshore Reserves. Field work for the flora surveys and vegetation condition assessments was completed in September 2020. Development of the Iluka-Burns Beach Foreshore Reserve Management Plan commenced.		
		Oct-Dec 20	<ul style="list-style-type: none"> Undertake on-ground Fauna Survey at Burns Beach and Iluka Foreshore Reserves. 	On-ground field work for the fauna surveys at Iluka and Burns Beach Foreshore Reserves was completed in November 2020. Development of the Iluka-Burns Beach Foreshore Reserve Management Plan continued.		▼
		Jan-Mar 21	<ul style="list-style-type: none"> Review the ecological report for Burns Beach and Iluka Foreshore Reserves. 			

The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Apr-Jun 21	<ul style="list-style-type: none"> Commence development of the Burns Beach and Iluka Foreshore Reserve Natural Area Management Plan. 			

The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Bushfire Risk Management Plan Implement a Bushland Fire Management Plan to provide an ongoing strategic approach to the management of natural areas in order to reduce the incidence of fire.	Environmental resilience Accessible environments Community involvement Environmental leadership	Jul-Sept 20	<ul style="list-style-type: none"> Implement actions from the Bushfire Risk Management Plan. 	Activities during the quarter included: <ul style="list-style-type: none"> Ongoing stakeholder liaison and positive collaboration on bushfire risk management with the Department of Fire and Emergency Services (DFES); Continued delivery of bushfire risk management updates on behalf of the City to the COJ/COW Local Emergency Management Committee; Ongoing scheduling of bushfire mitigation works within City owned and managed land in line with the <i>Bushfire Risk Management Plan's</i> Fire Management Priority list; Successful completion of a further COJ/DFES hazard reduction grass tree burns within two areas of Warwick Open Space bushland; Permits to Burn issued to the Water Corporation and Joondalup Resort to conduct hazard reduction burns on their private bushland sites. Successful burns were completed by Wanneroo Bushfire Brigade; and In liaison with DFES, focussed bushfire risk mitigation strategies and actions within Craigie Open Space Bushland and Hepburn Heights Conservation Area, including improvements to firebreak/fire access ways for firefighting vehicles and proposed hazard reduction grass tree burning sites for autumn/winter 2020/21. 		

The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Oct-Dec 20	<ul style="list-style-type: none"> Conduct annual review of achievements from the Bushfire Risk Management Plan and provide an update to Elected Members. Implement actions from the Bushfire Risk Management Plan. 	<p>Annual review of achievements completed, and update provided to Elected Members.</p> <p>Implementation of the Bushfire Risk Management Plan continued. Activities during the quarter included:</p> <ul style="list-style-type: none"> Ongoing stakeholder liaison and positive collaboration on bushfire risk management with the Department of Fire and Emergency Services (DFES); Continued delivery of bushfire risk management updates on behalf of the City to the COJ/COW Local Emergency Management Committee; Ongoing scheduling of bushfire mitigation works within City owned and managed land; A successful spring hazard reduction burn by Water Corporation and Wanneroo Bushfire Brigade; Delivery of firebreak inspection training, and review and updates of procedures and processes; Cross Business Unit review of Smoke Nuisance complaints and internal processes, including updates to City's website; Review of the Prohibition on the Burning of Garden Refuse and Rubbish Notice to ensure no ambiguity on the intent of the Notice; and Review of the City's Burning on Private Property Policy. 		✓
		Jan-Mar 21	<ul style="list-style-type: none"> Implement actions from the Bushfire Risk Management Plan. 			
		Apr-Jun 21				

The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Yellagonga Integrated Catchment Management Plan 2015-2019 Implement the Yellagonga Integrated Catchment Management Plan (YICM) in partnership with the City of Wanneroo and the Department of Biodiversity, Conservation and Attractions (DBCA) and commence development of a new YICM Plan 2020-2025.	Environmental resilience Accessible environments Community involvement Environmental leadership	Jul-Sept 20	<ul style="list-style-type: none"> Implement projects from the YICM Plan. Undertake annual review of progress in 2019/20 against endorsed actions. Continue development of the draft YICM Plan 2020-2025. 	Projects were implemented in accordance with the YICM Plan during the quarter, including sampling for the Water Quality Monitoring and Improvement Program and maintenance of revegetation sites for the Local Biodiversity Project. The annual review of the YICM Plan for 2019/20 has been drafted as part of the six-year end of Plan review. The draft YICM Plan 2021-2026 has progressed in collaboration with City of Wanneroo and the DBCA.		
		Oct-Dec 20	<ul style="list-style-type: none"> Implement projects from the YICM Plan. Present results of the annual review of progress in 2019/20 against endorsed actions to Elected Members via the 'State of the Environment' Report. 	Projects were implemented in accordance with the YICM Plan and in partnership with the City of Wanneroo and Department of Biodiversity, Conservation and Attractions, including maintenance of revegetation works undertaken through the Local Biodiversity Project and sampling for the Water Quality Monitoring and Improvement Program. Key results of annual progress made in the YICM Plan were included in the State of the Environment Report 2019/20 and provided to Elected Members. The draft YICM Plan 2021 – 2026 was completed during this quarter and will be presented to Council in 2021 to seek endorsement for community consultation in partnership with the City of Wanneroo.		✓
		Jan-Mar 21	<ul style="list-style-type: none"> Implement projects from the YICM Plan. Finalise draft YICM Plan 2020-2025 and present to Council seeking endorsement for community consultation. Conduct community consultation on the draft YICM Plan 2020-2025. 			

The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Apr-Jun 21	<ul style="list-style-type: none"> Implement projects from the YICM Plan. Present draft YICM Plan 2020-2025 to Council seeking endorsement following consultation with the community. 			
Landscape Master Plan 2009-2019 Eco-Zoning and Hydro-Zoning in Parks - Moolanda Park, Kingsley Continue upgrade works in Moolanda Park including irrigation and infrastructure works in line with Landscape Master Planning principles of eco-zoning and hydro-zoning to increase water efficiency, and install new park infrastructure.	Environmental resilience Community involvement Environmental leadership	Jul-Sept 20	<ul style="list-style-type: none"> Undertake construction. 	Construction works were scheduled and will be undertaken in the next quarter.		
		Oct-Dec 20		Construction was completed during the quarter.		✓

The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
City Water Plan 2016-2021 Implement the City Water Plan 2016-2021 to increase water conservation and water quality within the City.	Environmental resilience Community involvement Environmental leadership	Jul-Sept 20	<ul style="list-style-type: none"> Undertake an annual review of progress for 2019/20 in implementing projects from the City Water Plan. Implement actions from the City Water Plan. 	Implementation actions continued including monitoring of groundwater and scheme water usage and installation of water saving devices in City facilities. An annual review of the City Water Plan and key performance indicators for 2019/20 commenced and will be finalised in the next quarter.		
		Oct-Dec 20	<ul style="list-style-type: none"> Present the results of the annual review of progress against the City Water Plan to Elected Members via the 'State of the Environment' Report. Implement actions from the City Water Plan. 	An annual review of progress in 2019/20 against the City Water Plan and its associated targets was completed. Results of the 2019/20 annual review were included in the State of the Environment Report 2019/20 and presented to Elected Members. The City continued to implement actions within the City Water Plan including submission of the 2019/20 Waterwise Council Re-endorsement Report to the Water Corporation.		✓
		Jan-Mar 21	<ul style="list-style-type: none"> Implement actions from the City Water Plan. 			
		Apr-Jun 21				

The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Waste Management Plan 2016-2021 <ul style="list-style-type: none"> Implement the City's Waste Management Plan to provide guidance on City Waste operations. Submit to State Government a City of Joondalup Local Government Waste Plan based on the content of the City's approved Waste Management Plan in line with State Government requirements. Commence review of the City's current Waste Management Plan in preparation for the development of a new plan in 2020/21. 	Environmental resilience Community involvement Environmental leadership	Jul-Sept 20	<ul style="list-style-type: none"> Implement actions contained within the Waste Management Plan. 	<p>The City continued to progress projects within the 2016-2021 Waste Management Plan. This included conducting a survey of City of Joondalup residents to explore attitudes towards waste and recycling and how well residents sort their household items into the three waste bins.</p> <p>Preparations for the development of a Local Government Waste Plan (WA Waste Authority) commenced. The development of a Local Government Waste Plan is a new statutory requirement for WA local governments.</p>		
		Oct-Dec 20	<ul style="list-style-type: none"> Implement actions contained within the Waste Management Plan. Conduct an annual review of progress against the Waste Management Plan and present an update to Elected members. Commence preparation of a Local Government Waste Plan (WA Waste Authority) for submission to State Government. 	<p>The City continued to progress projects within the 2016-2021 Waste Management Plan.</p> <p>An update on annual progress against the City's Waste Management Plan was finalised including results of the annual waste census. The update will be distributed to Elected Members in the next quarter.</p> <p>The City submitted a draft Waste Plan for comment and review to the Department of Water and Environmental Regulation.</p>		✓
		Jan-Mar 21	<ul style="list-style-type: none"> Implement actions contained within the Waste Management Plan. Provide the draft City of Joondalup Waste Plan (WA Waste Authority) to Elected Members for review. Submit to State Government a City of Joondalup Local Government Waste Plan (WA Waste Authority) in line with State Government requirements. 			

The Natural Environment – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Apr-Jun 21	<ul style="list-style-type: none"> Implement actions contained within the Waste Management Plan. Commence review of the City's current Waste Management Plan 2016-2021 in preparation for the development of a new plan in 2020/21. 			

Aspirational Outcome

The City has world-class facilities and a thriving cultural scene. It encourages and supports local organisations and community groups. Community spirit is felt by all residents and visitors, who live in safe and friendly neighbourhoods.

QUALITY FACILITIES

To provide facilities of the highest quality which reflect the needs of the community now and into the future.

Strategic initiatives:

- Support a long-term approach to significant facility upgrades and improvements.
- Understand the demographic context of local communities to support effective facility planning.
- Employ facility design principles that will provide for longevity, diversity and inclusiveness and where appropriate, support decentralising the delivery of City services.

CULTURAL DEVELOPMENT

For the community to have access to world-class cultural and artistic events and facilities.

Strategic initiatives:

- Establish a significant cultural facility with the capacity to attract world-class visual and performing arts events.
- Invest in publicly accessible visual art that will present a culturally-enriched environment.
- Actively engage event promoters to host iconic, cultural and sporting events within the City.
- Promote local opportunities for arts development.

COMMUNITY SPIRIT

To have proud and active residents who participate in local activities and services for the betterment of the community.

Strategic initiatives:

- Support and encourage opportunities for local volunteering.
- Promote the sustainable management of local organisations and community groups.
- Deliver a program of community-based events and education that encourage social interaction within local neighbourhoods.
- Promote and support the needs of disadvantaged communities.
- Support and facilitate the development of community leaders.


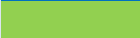

COMMUNITY SAFETY


For residents to feel safe and confident in their ability to travel and socialise within the community.

Strategic initiatives:

- Embed safety principles into asset management and design.
- Build a community that works in partnership with government and non-government organisations to achieve real and long lasting improvements in safety and wellbeing.
- Build a healthy community that is aware of and responsive to current public health risks.

Community Wellbeing – Strategic Projects and Priorities

PROJECT STATUS		BUDGET STATUS	
All annual milestones completed		On budget	✓
On track		Over budget	▲
Slightly behind schedule		Under budget	▼

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Community Development Plan Implement the actions from the Community Development Plan to guide the provision of community based services delivered by the City.	Quality facilities Cultural development Community spirit	Jul-Sept 20	<ul style="list-style-type: none"> No milestone in 2020/21 for the development of a new Community Development Plan. The direction for Community Development activities is dependent on the outcomes from the Social Needs Analysis being conducted during 2020/21, the development of a new Strategic Community Plan and the delivery of existing endorsed plans. 	Implementation of actions from the Community Development Plan included: <ul style="list-style-type: none"> A Communities <i>in-focus</i> event delivered to 35 community members; Grow it Local launch; Update of the Hardship and Homelessness Directory; Homelessness Week observance; Progression of the draft Youth Outdoor Recreation Strategy; Over 200 events delivered as part of the Lifelong Learning Program; and A range of youth events and activities delivered. Direction for Community Development Plan activities will be clarified following the completion of a social needs analysis and the development of a new Strategic Community Plan.		
		Oct-Dec 20		The final report outlining achievements of the completed plan was presented to Elected Members during the quarter. Preparations for a new plan took place during the quarter.		✓

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Jan-Mar 21				
		Apr-Jun 21				
Active Reserve and Community Facility Review Undertake a review of the current Active Reserve and Community Facilities to inform priorities for refurbishment and redevelopment.	Quality facilities	Oct-Dec 20	<ul style="list-style-type: none"> Undertake review. 	A review of City active reserves and community facilities commenced during the quarter.		✓
		Jan-Mar 21				
		Apr-Jun 21	<ul style="list-style-type: none"> Present report to Committee/Council on the outcomes of the review. 			
Sorrento Surf Life Saving Club Redevelopment Investigate options for the refurbishment/redevelopment of the Sorrento Life Saving Club facility.	Quality facilities	Jul-Sept 20	<ul style="list-style-type: none"> Develop concept plans 	Concept plans for the project were developed during the quarter.		
		Oct-Dec 20	<ul style="list-style-type: none"> Develop cost estimates. Present report to Elected Members. 	Capital cost estimates and a financial analysis for the project were developed during the quarter. A report to Elected Members is scheduled to be presented in Quarter 3 of 2020/21.		✓
		Jan-Mar 21	<ul style="list-style-type: none"> Update concept plans if required. Present report to Committee/Council on proposal for refurbishment/redevelopment. 			

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Chichester Park Clubroom Facility Redevelopment Proposed redevelopment of a new clubroom facility and other infrastructure for construction in 2021/22.	Quality facilities	Jul-Sept 20	<ul style="list-style-type: none"> Present report to Council seeking additional funding. Develop tender for architectural services. Review and update schematic changes. 	A report seeking endorsement of additional funding was presented to the Major Projects and Finance Committee and Council in July. A tender for architectural services for the project was advertised during the quarter.		
		Oct-Dec 20		The contract for architectural services for the project was awarded during the quarter. Schematic designs were reviewed and updated during the quarter.		✓
		Jan-Mar 21	<ul style="list-style-type: none"> Develop design documentation. Prepare tender documentation for construction. 			
		Apr-Jun 21				
Emerald Park Clubrooms Facility Refurbishment Undertake design for the refurbishment of existing clubrooms for construction in 2021/22.	Quality facilities	Jul-Sept 20	<ul style="list-style-type: none"> Undertake detailed design. 	Detailed design is scheduled to commence in Quarter 3 of 2020/21.		
		Oct-Dec 20		Detailed design is scheduled to commence in Quarter 3 of 2020/21.		✓
		Jan-Mar 21				
		Apr-Jun 21				

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Warwick Sports Centre Club Refurbishment Works <ul style="list-style-type: none"> Undertake refurbishment works at Warwick Bowling Club. Undertake detailed design for proposed refurbishment works at Greenwood Tennis Clubrooms for construction in 2021/22. 	Quality facilities	Oct-Dec 20	<ul style="list-style-type: none"> Finalise tender documentation for Warwick Bowling Club. Advertise tender and award contractor for Warwick Bowling Club. 	The tender to undertake refurbishment works was advertised and evaluated during the quarter. A report will be presented to Council in Quarter 3 of 2020/21 to recommend the preferred contractor.		✓
		Jan-Mar 21	<ul style="list-style-type: none"> Commence detailed design for Greenwood Tennis Clubrooms. 			
		Apr-Jun 21	<ul style="list-style-type: none"> Commence construction for Warwick Bowling Club. Continue design for Greenwood Tennis Clubrooms. 			
Ellersdale Park Clubroom Facility Refurbishment Undertake refurbishment works to expand existing clubroom facility.	Quality facilities	Jul-Sept 20	<ul style="list-style-type: none"> Award tender and appoint contractor. 	The tender process was finalised. A contractor was appointed and construction commenced.		
		Oct-Dec 20	<ul style="list-style-type: none"> Commence construction. 	Construction continued during the quarter.		✓
		Jan-Mar 21	<ul style="list-style-type: none"> Undertake construction. 			
		Apr-Jun 21	<ul style="list-style-type: none"> Complete construction. 			
Duffy House Restoration Project Complete restoration works at Duffy House, Woodvale, and consider options to activate the site	Quality facilities	Jul-Sept 20	<ul style="list-style-type: none"> Present project update to Elected Members. 	Potential activation options were presented to Elected Members during the quarter. Site concept design to progress in Quarter 2 of 2020/21.		
		Oct-Dec 20	<ul style="list-style-type: none"> Explore options for activation of the site. 	A site concept design was prepared during the quarter.		✓
		Jan-Mar 21				
		Apr-Jun 21				

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Joondalup Men's Shed Finalise works at the City's Winton Road site in Joondalup to accommodate the Joondalup Men's Shed.	Quality facilities Community spirit	Jul-Sept 20	<ul style="list-style-type: none"> Finalise scope of works and design for the refurbishment of the Winton Road site in consultation with the Joondalup Men's Shed. Commence preparation of Joondalup Men's Shed lease. 	The design was finalised for the refurbishment of Winton Road. The building permit was obtained and works commenced during the quarter. A draft lease was prepared in consultation with Joondalup Men's Shed.		
		Oct-Dec 20	<ul style="list-style-type: none"> Progress refurbishment works. Finalise the lease agreement for signing and execution. Progress relocation of Joondalup Men's Shed to the Winton Road site. 	Works to refurbish the Winton Road site continued during the quarter and the relocation of major equipment commenced. Negotiations on the draft lease with the Joondalup Men's Shed also continued during the quarter.		✓
		Jan-Mar 21				
Whitfords Senior Citizens Centre and Whitfords Library Refurbishment Works Undertake refurbishment works at Whitfords Senior Citizens Centre and Whitford Library. (COVID-19 accelerated project)	Quality facilities	Jul-Sept 20	<ul style="list-style-type: none"> Appoint contractors and undertake construction. 	A contractor was appointed, and construction commenced during the quarter.		
		Oct-Dec 20	<ul style="list-style-type: none"> Complete construction. 	Construction was completed during the quarter.		✓
Joondalup Library Refurbishment Works Undertake minor refurbishment works at Joondalup Library. (COVID-19 accelerated project)	Quality facilities	Jul-Sept 20	<ul style="list-style-type: none"> Undertake design. 	Design works commenced during the quarter.		
		Oct-Dec 20	<ul style="list-style-type: none"> Complete procurement. 	Procurement was completed during the quarter.		✓
		Jan-Mar 21	<ul style="list-style-type: none"> Commence construction. 			
		Apr-Jun 21	<ul style="list-style-type: none"> Complete construction. 			

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Craigie Leisure Centre Refurbishment Refurbish existing facility including extension of the gymnasium and group fitness areas.	Quality facilities	Jul-Sept 20	<ul style="list-style-type: none"> Develop tender documentation. 	Construction tender documentation was developed during the quarter.		
		Oct-Dec 20		Construction tender documentation was completed during the quarter.		✓
		Jan-Mar 21	<ul style="list-style-type: none"> Advertise tender for construction. 			
		Apr-Jun 21	<ul style="list-style-type: none"> Assess construction tenders. 			
Cultural Plan 2020-2025 Provide strategic direction for the City's arts and cultural program to meet the aspirations of the community and <i>Joondalup 2022</i> .	Cultural development Community spirit	Jul-Sept 20	<ul style="list-style-type: none"> Analyse community feedback and draft plan. 	The Community Engagement Findings Report was finalised by the consultants and published on the City's website following the consultation period. The draft vision for the Cultural Plan was finalised. The draft Cultural Plan will be completed in Quarter 2 of 2020/21.		
		Oct-Dec 20	<ul style="list-style-type: none"> Present report to Council seeking endorsement of the draft Cultural Plan. 	Community Engagement findings were presented to Elected Members during the quarter. The draft Cultural Plan will be presented to Council for endorsement in quarter 3.		✓
		Jan-Mar 21	<ul style="list-style-type: none"> Implement Cultural Plan. 			
		Apr-Jun 21				

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Cultural Events Program Deliver a program of community cultural events that build community spirit and cultural identity, and provide opportunities for community participation including: <ul style="list-style-type: none"> • NAIDOC Week Celebrations • Sunday Serenades • Little Feet Festival • Music in the Park • Valentine's Concert • Joondalup Festival. 	Cultural development Community spirit	Jul-Sept 20	<ul style="list-style-type: none"> • Deliver events in accordance with the City's Program. 	Program planning was undertaken during the quarter for: <ul style="list-style-type: none"> • NAIDOC Week Celebrations (change of date due to COVID-19) • Little Feet Festival • Music in the Park • Valentine's Concert • Joondalup Festival • Sunday Serenades: October - December The following cultural events were cancelled due to the COVID-19 situation: <ul style="list-style-type: none"> • Sunday Serenades Concerts scheduled for July to September 2020 		
		Oct-Dec 20		The following cultural events were delivered during the quarter: <ul style="list-style-type: none"> • NAIDOC Week Celebrations (change of date due to COVID-19) • Little Feet Festival • Sunday Serenades: October - December Program planning was undertaken during the quarter for: <ul style="list-style-type: none"> • Music in the Park • Valentine's Concert 		✓
		Jan-Mar 21				
		Apr-Jun 21				

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Public Art Projects Commission new public art projects at City locations that contribute to a sense of place, local identity and make art accessible for the community.	Cultural development Community spirit	Jul-Sept 20	<ul style="list-style-type: none"> Commission art projects as required. 	A valuation of the City's Public Art Collection was completed. The estimated value of the collection is \$7.6 million. Eveline Kotai, selected artist for Craigie Leisure Centre public art project, commenced development of the final artwork which is due for completion in February 2021. A shortlist of potential artworks was compiled for the Chichester Park Community Sporting Facility public art project.		
		Oct-Dec 20		Request for endorsement of acquisition for the Chichester Park Community Sporting Facility public art project was approved, with Tony Jones as the selected artist.		✓
		Jan-Mar 21				
		Apr-Jun 21				
Visual Arts Program Deliver an annual program that provides community access to contemporary quality artworks, supports local arts development and promotes Joondalup as a vibrant cultural destination, including: <ul style="list-style-type: none"> Community Art Exhibition NAIDOC Art Exhibition City of Joondalup Invitation Art Prize Mural Arts Program Inside Out Billboard Project 	Cultural development Community spirit	Jul-Sept 20	<ul style="list-style-type: none"> Deliver activities in line with the City's program. 	The following cultural events were delivered during the quarter as part of the Cultural Program: <ul style="list-style-type: none"> A Creative North Pop-up exhibition at Hillarys Boat Harbour with a series of exhibitions by members of local art associations; The Community Art Exhibition at Lakeside Joondalup Shopping City from Sunday 6 September to Sunday 20 September. Over 7,000 people viewed the exhibition and 50 pieces were sold. The Most Outstanding Artwork Award was won by Genevieve Hartney. 		
		Oct-Dec 20		The following visual arts events were delivered during the quarter as part of the Cultural Program:		✓

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
<ul style="list-style-type: none"> Public Art Maintenance Art Collection Management National or International Artist Residency Arts <i>in-focus</i> Arts Development Scheme. 				<ul style="list-style-type: none"> Creative North Pop-up exhibition at Hillarys Boat Harbour with a series of exhibitions by members of local art associations; City of Joondalup Invitation Art Prize at Westfield Whitford City Shopping Centre from 11 to 25 October. Over 6,000 people viewed the exhibition. The Award was won by Elham Eshraghlan-Haakansson. The City of Joondalup Art Collection, indigenous artworks on display in Joondalup Library for NAIDOC celebrations from 8 to 30 November 2020. A virtual tour of exhibition is available to view on City's website. Arts in Focus – City support for professional development of Northern Lights Music WA Orchestra leaders. Arts Development Scheme – Baroque for Babies, two music concerts held in December at Joondalup Library performed by Australian Baroque WA. 		
		Jan-Mar 21				
		Apr-Jun 21				

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Access and Inclusion Plan 2018-2021 Implement Access and Inclusion Plan to guide City operations and services and to ensure they are inclusive of all members of the community, including people with disabilities and their families and carers.	Community spirit	Jul-Sept 20	<ul style="list-style-type: none"> Implement Access and Inclusion Plan 2018-2021. Submit report on progress of City's Access and Inclusion Plan for 2019/20 to Department of Communities, Disability Services. 	Actions from the Access and Inclusion Plan were implemented. The 2019/20 report to the Department of Communities on the City's Access and Inclusion Plan was submitted in July 2020.		
		Oct-Dec 20	<ul style="list-style-type: none"> Implement Access and Inclusion Plan 2018-2021. 	Actions from the Access and Inclusion Plan were implemented. The review of the current plan commenced, in line with legislative requirements and the lifespan of the document. The state-wide ACROD parking campaign "This Bay is Someone's Day" was launched on 3 December 2020 - International Day of People with Disability. This campaign aims to raise awareness of the personal impact of ACROD parking bay misuse on permit holders and is in partnership with National Disability Services and 14 other Local Government Authorities.		✓
		Jan-Mar 21				
		Apr-Jun 21				
Community Programs and Initiatives Deliver an annual program of community-based initiatives to encourage social interaction within local neighbourhoods such as: <ul style="list-style-type: none"> Communities <i>in-focus</i> workshops 	Community spirit	Jul-Sept 20	<ul style="list-style-type: none"> Deliver program and events in accordance with the City's program. 	A Communities <i>in-focus</i> event 'The Power of Team', facilitated by Lynda Folan, was delivered on 24 September with 35 community attendees.		
		Oct-Dec 20		Community Programs and Initiatives were delivered during the quarter including: <ul style="list-style-type: none"> A Communities <i>in-focus</i> event 'Navigating an ever-changing world' delivered on 3 December 2020. A Thank-a-Volunteer function delivered on 5 December 2020. 		✓

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
<ul style="list-style-type: none"> Grow it Local Nature Passport International Volunteer Day Meet Your Neighbour Program. 				<ul style="list-style-type: none"> Promotion of the Grow it Local and Meet Your Neighbour Programs during the quarter. 		
		Jan-Mar 21				
		Apr-Jun 21				
Joondalup Libraries Strategy Determine the future direction of the City's library service.	Community spirit Quality facilities	Jul-Sept 20	<ul style="list-style-type: none"> Advertise Request for Quotation for a consultant to develop a Joondalup Libraries Strategy. Appoint consultant. Commence development of Strategy. 	Development of project documentation for the Joondalup Libraries Strategy was undertaken.		
		Oct-Dec 20		The project scope was reviewed and is to be refined in conjunction with the work being undertaken on the Social Needs Analysis.		✓
		Jan-Mar 21				
		Apr-Jun 21				

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Lifelong Learning and Culture Deliver a program of library events and activities such as: <ul style="list-style-type: none"> • Children's Book Week • Youth Holiday Program • Library and Information Week • Adult and Senior Activities and Programs. 	Community spirit	Jul-Sept 20	<ul style="list-style-type: none"> • Deliver events and activities in accordance with the City's program. 	Programs were delivered in an online format during July and August. Many events were rescheduled to later in the year, including Children's Book Week. Face to face programming recommenced with a reduced program on 1 September with the launch of the spring event program. Highlights in the quarter included: <ul style="list-style-type: none"> • July School Holidays – online programming; • Story Time, Toddler Time and Baby Rhyme Time; • Discovery Sessions and Live and Learn; • Be Digital; and • Family History and Genie Exchange 204 events were delivered with 2,405 attendees.		
		Oct-Dec 20		A revised program of events was delivered due to reduced opening hours after COVID closures. Partnership development was progressed, and major events usually scheduled between March to August were delivered this quarter. Highlights included: <ul style="list-style-type: none"> • Children's Book Week; • NAIDOC celebrations and partnership with Fremantle Literature Centre; • Participation at the Little Feet Festival; • ATAR and student wellbeing sessions; • Live and Learn and Discovery Sessions for adults • Story Time, Baby Rhyme Time and Toddler Time (limited sessions); and • Christmas holiday events. The City delivered 392 events with 5841 attendees during the quarter		✓

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Jan-Mar 21				
		Apr-Jun 21				
Youth Events and Activities Deliver a diverse range of youth events and activities for learning, engagement, and entertainment for people aged 11-25 including events and programs such as: <ul style="list-style-type: none">Youth Holiday ProgramSummer SessionsYouth Leadership ForumBMX, Skate and Scooter eventsDefeat the BeatWA Youth WeekNational Youth WeekRYDE (Regional Youth Driver Education) Program.	Community spirit	Jul-Sept 20	<ul style="list-style-type: none">Deliver events and activities in accordance with the City's program.	Youth events and activities undertaken during the quarter included: <ul style="list-style-type: none">A modified July Youth Holiday Program;A Youth Skills based workshops; andDrop-in for 15+ age range. The Youth Leadership Forum was cancelled in August due to COVID-19.		
		Oct-Dec 20		Youth events and activities undertaken during the quarter included: <ul style="list-style-type: none">A modified October Youth Holiday Program at Anchors Youth Centre;A Youth Skills-based workshop;Ongoing programs at EDGE Youth Centre;Friday Night Drop-in. The RYDE Program was launched on 20 November 2020.		✓
		Jan-Mar 21				

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
		Apr-Jun 21				
BMX, Skate and Youth Outdoor Recreation Strategy Finalise and implement a BMX, Skate and Outdoor Youth Recreation Strategy as a structured approach for the planning and development of future facilities.	Community spirit	Jul-Sept 20	<ul style="list-style-type: none"> Present background information and draft Strategy to Elected Members. Finalise and implement Strategy. 	A report providing background information on the draft Strategy was presented to Elected Members during the quarter. The Youth Outdoor Recreation Strategy was finalised and will be presented to Council for endorsement in December 2020.		
		Oct-Dec 20		Presentation to Council of the Outdoor Recreation Strategy report was postponed until February 2021.		✓
		Jan-Mar 21				
		Apr-Jun 21				

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Age-Friendly Plan Finalise an Age-Friendly Plan to deliver an annual program of seniors based projects and initiatives aimed at building capacity of senior residents while fostering an age friendly community.	Community spirit	Jul-Sept 20	<ul style="list-style-type: none"> Present update to Elected Members on progress of the Age Friendly Joondalup Plan. Implement Age Friendly Joondalup Plan. 	An update on the progress of the Age-Friendly Joondalup Plan will be provided to Elected Members in quarter 2 of 2020/21. Implementation activities included: <ul style="list-style-type: none"> A Seniors Club Network meeting; Preparation for the delivery of the Seniors Leadership Program; and Progress made on a second edition of the Over 55s Activity Guide. 		
		Oct-Dec 20	<ul style="list-style-type: none"> Implement Age Friendly Joondalup Plan. 	In partnership with the Cities of Stirling and Wanneroo, the City delivered a series of workshops to members of Senior Citizens Clubs and groups on 9,10 and 11 November 2020.		✓
		Jan-Mar 21				
		Apr-Jun 21				

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Regional Homelessness Plan Implement the Regional Homelessness Plan in partnership with the City of Wanneroo.	Community spirit	Jul-Sept 20	<ul style="list-style-type: none"> Implement Regional Homelessness Plan. Present an update to Elected Members on progress against the Regional Homelessness Plan. 	An update on progress of the Regional Homelessness Plan 2019/20 will be provided to Elected Members in quarter 2 of 2020/21. Implementation actions included: <ul style="list-style-type: none"> An update of the Hardship and Homelessness Directory; Homelessness Week observance via social media promoting Pathways to Affordable Housing information; and Progression of a joint investigation with the Cities of Wanneroo and Stirling and Joondalup Wanneroo Ending Homelessness Group into funding and service delivery options for the provision of an outreach response program by a specialist homelessness provider. 		
		Oct-Dec 20	<ul style="list-style-type: none"> Implement Regional Homelessness Plan. 	Along with the Cities of Wanneroo and Stirling, the City of Joondalup advocated to State Government to support agencies within the northern suburbs applying for funding to State Government for a homelessness outreach and case management service within the Northern Corridor.		✓
		Jan-Mar 21				
		Apr-Jun 21				
Community Social Needs Assessment Investigate the changing demographics and current and future social needs of the community to ensure the City can meet the needs of the Joondalup community.	Community spirit	Oct-Dec 20	<ul style="list-style-type: none"> Engage consultant and commence project. 	Preparations for engaging consultant were undertaken in the quarter.		✓
		Jan-Mar 21	<ul style="list-style-type: none"> Finalise stakeholder engagement plan. 			

Community Wellbeing – Strategic Projects and Priorities

Project Activity	Related Objective	Quarter	Milestone	Comments	Project Status	Budget Status
Reconciliation Action Plan (RAP) Develop a Reflect level Reconciliation Action Plan as a framework to support the national reconciliation movement.	Community spirit	Jul-Sept 20	<ul style="list-style-type: none"> Finalise membership of the RAP Community Reference Group. Commence meetings of the RAP Community Reference Group. Progress development of the RAP. 	Reconciliation Cultural Training for City employees was delivered on 26 August by consultants Tim Muirhead and Danny Ford. The RAP Community Reference Group membership was finalised and members were appointed at the September Council meeting.		
		Oct-Dec 20		The RAP Community Reference Group held its first two meetings in the quarter. The group unanimously elected a Chairperson, undertook cultural awareness training and held preliminary discussions about commencing the RAP development.		✓
		Jan-Mar 21				
		Apr-Jun 21				



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Corporate Business Plan Quarterly Capital Works Progress Report - Financial Year 2020/2021

Quarter 2 Oct to Dec 2020

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PDP Parks Development Program

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
PDP2118	Moolanda Pk LMP	255,065	275,000	416,804	1/09/2020	30/11/2020	100		Actual Completion	18/12/2020	Works Completed
PDP2252	Tree Planting Program	0	150,000	67,717	13/07/2019	30/06/2021	48				Works in Progress
PDP2272	Heritage Precinct Development	-874	110,130	0			0		Multi-Year Project		Investigation Phase
PDP2279	Churton Park Irrigation Upgrades	0	150,000	34,151	27/07/2020	30/04/2021	40				Works in Progress
PDP2280	Bridgewater Pk Cabinet Renewal	23,920	0	14,215	30/07/2019	30/04/2020	100		Actual Completion	30/07/2020	Works Completed
PDP2282	Dog Exercise Park Development	0	50,000	0	25/06/2019	21/12/2021	0		Multi-Year Project		Investigation Phase
PDP2286	Blue Lake Park Bore Renewal	0	71,000	662	1/03/2021	25/06/2021	0				Works Programed
PDP2288	Calthorpe Park Irrigation Renewals	0	67,000	1,037	1/09/2020	27/11/2020	65		Expected Completion	31/01/2021	Works in Progress
PDP2290	Circle Park Cabinet Renewal	0	22,000	13,328	3/08/2020	30/10/2020	100		COVID19 Actual Completion	28/08/2020	Works Completed
PDP2291	Craigie Open Space Cabinet Renewal	0	26,000	12,740	3/08/2020	30/10/2020	100		Actual Completion	30/07/2020	Works Completed
PDP2292	Doncaster Park Cabinet Renewal	0	20,000	3,174	5/10/2020	29/01/2021	0		COVID19		Works Programed
PDP2295	Illawong Park Irrigation Renewals	0	70,000	46,144	3/08/2020	18/12/2020	65		Expected Completion	31/01/2021	Works in Progress
PDP2296	Kanangra Park Bore Renewal	0	48,000	30,586	5/10/2020	29/01/2021	65				Works in Progress
PDP2297	Lacepede Park Cabinet Renewal	0	22,000	750	5/10/2020	29/01/2021	0		COVID19		Works Programed
PDP2298	Montague Park Bore Renewal	0	35,000	750	1/02/2021	30/04/2021	0				Works Programed
PDP2299	Quarry Park Cabinet Renewal	0	26,000	1,090	2/11/2020	26/02/2021	0				Project Under Review
PDP2301	Wallangarra Park Irrigation Renewals	0	65,000	44,207	3/08/2020	30/11/2020	70		COVID19 Expected Completion	31/01/2021	Works in Progress
PDP2303	Water Tower Park Cabinet Renewal	0	16,000	1,326	5/10/2020	31/12/2020	0		COVID19 Expected Completion	31/01/2021	Works Programed
PDP2304	Waterview Park Cabinet Renewal	0	20,000	552	7/12/2020	26/02/2021	0		COVID19		Works Programed
PDP2305	Walter Padbury Bore Renewal	22,073	0	10,663	2/12/2019	31/08/2020	100		Actual Completion	21/08/2020	Works Completed
PDP2307	Conica Park Headworks Renewal	0	5,000	287	3/08/2020	30/10/2020	100		Actual Completion	23/10/2020	Works Completed
PDP2308	Wolinski Park Cabinet Renewal	0	30,000	2,801	2/11/2020	26/02/2021	0				Works Programed
PDP2310	Neil Hawkins Regional Park DESIGN	0	50,000	0			0		COVID19		Works Phased
PDP2312	Tarolinta Park Cabinet Renewal	0	20,000	309	7/12/2020	26/02/2021	0				Works Programed
PDP2313	Granadilla Park Cabinet Renewal	0	34,000	25,791	7/09/2020	27/11/2020	75		Expected Completion	31/01/2021	Works in Progress
PDP2314	Trappers Park Cabinet Renewal	0	22,000	243	5/10/2020	31/12/2020	0		Expected Completion	28/02/2021	Works Programed
PDP2315	Merrifield Park Headworks Renewal	0	5,000	199	3/08/2020	30/10/2020	100		Actual Completion	30/10/2020	Works Completed
PDP2317	Aristride Park Cabinet Renewal	0	18,000	15,059	3/08/2020	30/10/2020	100		Actual Completion	18/11/2020	Works Completed
PDP2319	Carina Park Landscaping Improvements	0	12,500	88	6/04/2021	8/05/2021	0		COVID19		Works Phased
PDP2322	McCubbin Pk Irrigation Renewals	0	33,200	1,215	1/06/2021	30/06/2021	0				Project Under Review
PDP2323	Warrigal Park Cabinet Renewal	0	22,000	199	7/09/2020	27/11/2020	0		COVID19 Expected Completion	31/01/2021	Works Programed

PDP Parks Development Program

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
PDP2325	Roxburgh Park Irrigation Renewals	0	27,000	177	1/03/2021	28/05/2021	10		COVID19		Works in Progress
PDP2326	Joondalup CC Irrigation Systems Renewal	0	100,000	23,048	5/10/2020	25/06/2021	25		COVID19		Works in Progress
PDP2327	Stanford Park Cabinet Renewal	0	28,000	3,075	4/01/2021	31/03/2021	0		COVID19		Works Programed
PDP2328	Fenton Park Cabinet Renewal	0	28,000	11,958	3/08/2020	30/10/2020	50		COVID19 Expected Completion	31/05/2021	Works in Progress
PDP2329	De Crillon Park Cabinet Renewal	0	22,000	110	1/02/2021	30/04/2021	0		COVID19		Works Programed
PDP2330	Simpson Park Cabinet Renewal	0	30,000	2,537	4/01/2021	31/03/2021	0				Works Programed
PDP2332	Noal Gannon Park Cabinet Renewal	0	30,000	2,448	1/02/2021	30/04/2021	0				Works Programed
PDP2333	Flow Meter RePlment Program	0	9,000	110	3/08/2020	27/11/2020	100		COVID19 Actual Completion	23/10/2020	Works Completed
PDP2334	Park Amenity Improvement Program	0	250,000	5,517	1/03/2021	21/08/2021	0		Multi-Year Project		Quotation Phase
PDP2335	Irrigation Smart Controller Renewals	0	400,000	244,169	3/08/2020	25/06/2021	60		COVID19		Works in Progress
PDP2336	Fencing of Playspaces	0	75,000	0	14/10/2020	31/03/2021	50				Quotation Phase
PDP2338	Poseidon Park Revitalisation	0	100,000	2,387	1/05/2021	21/06/2021	0				Design Phase
PDP2339	Wandina Park Revitalisation	0	110,000	5,871	1/05/2021	21/06/2021	0		COVID19		Design Phase
Program Totals:		300,184	2,703,830	1,047,493							

FNM Foreshore & Natural Areas Management Program

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
FNM2051	Coastal & Foreshore Fencing Renewal Pro	0	120,000	3,134	1/09/2020	15/10/2020	50		LRCI Expected Completion	15/02/2021	Works in Progress
FNM2054	Whitfords Nodes Hillarys Lookout	141,053	0	130,405	31/10/2019	31/05/2020	100		Actual Completion	8/07/2020	Works Completed
FNM2059	Bushland Reserve Fencing Renewal Progr	0	90,000	68,353	22/08/2020	25/12/2020	67		LRCI Expected Completion	31/03/2021	Works in Progress
FNM2076	Natural Areas Asset Program	0	60,000	0	1/02/2021	1/06/2021	0		COVID19		Works Phased
FNM2079	Whitfords Nodes Coastal Fencing Renewal	0	110,000	100,293	1/07/2020	20/07/2020	100		Actual Completion	31/07/2020	Works Completed
FNM2080	Mullaloo Coastal Fencing Renewal	0	120,000	466	1/02/2021	1/03/2021	0		LRCI		Works Programed
FNM2081	Iluka Coastal Information Signage	0	27,000	0	1/06/2021	30/06/2021	100		Actual Completion	13/03/2020	Works Completed
FNM2082	Burns Beach Coastal Information Signage	0	33,000	0	1/06/2021	30/06/2021	100		Actual Completion	13/03/2020	Works Completed
FNM2083	Central Park Conservation Signage	0	35,000	0	1/05/2021	1/06/2021	0		COVID19		Works Phased
FNM2084	Warwick OS Bushland Path Renewals	0	100,000	345	1/04/2021	1/06/2021	0				Works Phased
FNM2085	Craigie OS Bushland Path Renewals	0	200,000	124,387	11/08/2020	30/09/2020	100		LRCI Actual Completion	18/12/2020	Works Completed
FNM2086	Greenshank Park Bushland Fencing	0	13,000	0	1/03/2021	1/04/2021	0				Works Programed
FNM2087	Ledge Park Bushland Fencing	0	18,000	0	1/03/2021	1/04/2021	0				Works Programed
FNM2088	Bethany Park Bushland Fencing	0	29,000	21,636	1/09/2020	1/11/2020	100		Actual Completion	15/10/2020	Works Completed
FNM2089	Gunida Park Bushland Fencing	0	7,500	0	1/10/2020	1/11/2020	0		Expected Completion	31/03/2021	Works Programed
FNM2090	Huntingdale Park Bushland Fencing	0	22,500	19,573	10/08/2020	14/08/2020	100		Actual Completion	14/08/2020	Works Completed
FNM2091	Manapouri Park Bushland Fencing	0	16,000	17,823	2/11/2020	14/12/2020	100		LRCI Actual Completion	31/08/2020	Works Completed
FNM2092	Nanika Park Bushland Fencing	0	14,000	0	1/03/2021	31/03/2021	100		Actual Completion	5/03/2020	Works Completed

FNM Foreshore & Natural Areas Management Program

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
FNM2093	Lady Evelyn Park Bushland Fencing	0	30,000	108	1/04/2021	30/04/2021	0		LRCI		Works Programed
Program Totals:		141,053	1,045,000	486,524							

PEP Parks Equipment Program

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
PEP2010	20/21 Playspace Design Program	0	53,850	113,089	1/07/2019	31/08/2021	0		Multi-Year Project		Design Phase
PEP2044	Universal Access Paths Program	0	80,000	27,591	1/10/2020	30/06/2021	77				Works in Progress
PEP2075	Pks Asset Replacement / Renewal	0	80,000	40,476	1/07/2020	30/06/2021	60				Works in Progress
PEP2243	Hilltop Park Playspace Renewal	0	104,500	98,837	7/09/2020	30/10/2020	100		Actual Completion	30/10/2020	Works Completed
PEP2244	Salata Park Playspace Renewal	0	63,650	64,580	1/10/2020	18/12/2020	100		Actual Completion	17/11/2020	Works Completed
PEP2517	Tennis Court Resurfacing Program	0	60,000	24,865	1/09/2020	30/04/2021	81				Works in Progress
PEP2528	Kallaroo Park Playspace Renewal	0	111,150	0	14/01/2021	7/03/2021	0				Works Programed
PEP2581	Sir James McCusker Shade Sails	0	50,000	50,393	12/10/2020	30/11/2020	100		COVID19 Actual Completion	17/11/2020	Works Completed
PEP2585	Whitfords East Park Playspace Renewal	0	104,500	5,390	1/03/2021	21/04/2021	0				Quotation Phase
PEP2638	Park Seating Renewal City Wide	0	80,000	52,983	5/10/2020	31/12/2020	100		COVID19 Actual Completion	18/12/2020	Works Completed
PEP2644	Park Vehicle Entry Renewal City Wide	0	60,000	0	1/03/2021	28/05/2021	0		COVID19		Works Phased
PEP2653	Newcombe Park Playspace Renewal	0	104,500	8,098	7/05/2021	30/06/2021	0				Quotation Phase
PEP2707	Whitfords Nodes Pk Health & Wellbeing Ht	258,011	249,406	238,391	7/09/2019	31/05/2021	75				Works in Progress
PEP2717	Braden Park Playspace Renewal	0	140,000	852	1/02/2021	21/03/2021	0				Works Programed
PEP2721	Menteith Park Playspace Renewal	0	111,150	1,232	14/01/2021	7/03/2021	0				Works Programed
PEP2743	Beaumaris Park Playspace Renewal	0	63,650	1,171	1/11/2020	21/12/2020	15		Expected Completion	4/02/2021	Works in Progress
PEP2746	Sandalford Park Playspace Renewal	0	104,500	2,220	1/04/2021	21/05/2021	0		COVID19		Quotation Phase
PEP2767	Christchurch Park Playspace Renewal	0	104,500	45,533	14/10/2020	7/12/2020	100		Actual Completion	22/12/2020	Works Completed
PEP2776	Shade Sail Program	114,953	0	689	1/03/2021	21/04/2021	0				Works Programed
PEP2787	Basketball Pad Replacement Program	0	100,000	14,711	4/01/2021	30/04/2021	10		COVID19		Works in Progress
PEP2790	Maquire Park Playspace renewal	0	104,500	55,613	7/09/2020	21/10/2020	90		Expected Completion	13/01/2021	Works in Progress
PEP2792	Pinnaroo Point Playspace Renewal	0	104,500	1,995	21/04/2021	14/06/2021	0		COVID19		Quotation Phase
PEP2793	Emerald Park Kindy Playspace Renewal	0	104,500	300	1/05/2021	21/06/2021	0		COVID19		Quotation Phase
PEP2798	Trig Point Park Playspace Renewal	0	54,500	58,015	1/09/2020	13/11/2020	100		Actual Completion	13/10/2020	Works Completed
PEP2816	Seacrest Park Shade Sails	0	50,000	35,260	12/10/2020	30/11/2020	100		Actual Completion	17/11/2020	Works Completed
PEP2818	Barridale Park BBQ Renewal	0	10,000	0	3/05/2021	25/06/2021	0				Works Phased
PEP2819	Ellersdale Park Cricket Renewals	0	50,000	42,685	27/07/2020	25/09/2020	100		Actual Completion	29/09/2020	Works Completed
PEP2820	Beaumaris Park Drinking Fountain	0	12,000	4,586	1/11/2020	21/12/2020	15		Expected Completion	4/02/2021	Works in Progress
PEP2821	MacNaughton Park Drinking Fountain	0	12,000	0	14/03/2021	7/05/2021	0				Quotation Phase
PEP2822	Belrose Park Drinking Fountain	0	12,000	3,143	14/03/2021	7/05/2021	0				Quotation Phase

PEP Parks Equipment Program

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
PEP2823	Otago Park Drinking Fountain	0	12,000	0	14/03/2021	7/05/2021	0				Quotation Phase
PEP2824	Kingsley Park Fencing Renewal	0	45,000	43,765	7/09/2020	30/10/2020	100		Actual Completion	30/09/2020	Works Completed
PEP2825	Emerald Park Fencing Renewal	0	45,000	45,658	5/10/2020	18/12/2020	100		Actual Completion	5/11/2020	Works Completed
PEP2826	Macdonald Park Fencing Renewal	0	20,000	247	5/04/2021	28/05/2021	0				Works Programed
PEP2827	Seacrest Park Fencing Renewal	0	55,000	0	1/02/2021	26/03/2021	0		COVID19		Works Programed
PEP2829	Windermere Park Drinking Fountain	0	12,000	0	14/03/2021	7/05/2021	0		COVID19		Design Phase
PEP2830	Melene Park Cricket Renewal	0	15,000	14,233	27/07/2020	30/09/2020	100		COVID19 Actual Completion	29/09/2020	Works Completed
PEP2831	Otago Park Cricket Renewal	0	15,000	16,227	27/07/2020	30/09/2020	100		COVID19 Actual Completion	29/09/2020	Works Completed
PEP2832	Santiago Park Cricket Renewal	0	15,000	0	5/04/2021	28/05/2021	0		COVID19		Works Phased
PEP2833	Warrigal Park Cricket Renewal	0	15,000	0	5/04/2021	28/05/2021	0		COVID19		Works Phased
PEP2834	Sorrento Beach Park - Northern Shower	0	20,000	44	1/02/2021	21/03/2021	0		COVID19		Works Programed
PEP2837	Herreshoff Park Playspace	0	60,000	2,187	14/01/2021	7/03/2021	0				Works Programed
PEP2839	MacDonald Park Basketball Court Renewal	0	30,000	62	4/01/2021	30/04/2021	0		COVID19		Quotation Phase
Program Totals:		372,964	2,698,356	1,115,119							

SSE Streetscape Enhancement Program

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
SSE2011	Arterial Roads Landscape Upgrade Progar	0	0	3,250	14/03/2020	14/05/2020	100		Actual Completion	30/04/2020	Works Completed
SSE2055	Streetscape Renewal Program	0	150,000	2,964	14/04/2021	30/06/2021	0				Works Phased
SSE2056	City Centre Streetscape Renewal Program	285,593	909,460	467,710	1/06/2020	30/06/2022	100		COVID19 Actual Completion	30/10/2020	Works Completed
SSE2057	Leafy City Program	-27,078	624,906	33,354	1/07/2017	31/08/2021	13		Multi-Year Project		Works in Progress
SSE2058	Whitfords Avenue Streetscape Upgrades	0	300,000	12,161	1/02/2021	31/03/2021	0				Quotation Phase
Program Totals:		258,515	1,984,366	519,438							

LTM Local Traffic Management Program

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
LTM2003	Bus Shelter/Stops Program	0	35,000	0	1/07/2020	30/06/2021	33				Works in Progress
LTM2128	Marmion/Edinburgh Ped Crossing	24,480	0	24,480	2/12/2019	27/03/2020	100		Actual Completion	30/06/2020	Works Completed
LTM2132	Minor Road Safety Improvements	0	75,000	21,933	30/03/2020	30/06/2021	99				Works in Progress
LTM2148	Marmion/Readshaw Intersection Upgrade	212,684	0	218,207	4/11/2019	31/08/2020	100		Actual Completion	25/09/2020	Works Completed
LTM2153	Boas/McLarty Intersection Upgrade	340	316,748	0	1/06/2021	30/06/2021	0				Investigation Phase
LTM2172	Hepburn Allenswood Intersection Upgrade	0	240,000	48,438	9/11/2020	15/01/2021	100		Actual Completion	10/12/2020	Works Completed
LTM2173	Lionel Ct/Griffell Wy Pedestrian Upgrade	0	40,000	3,940	6/04/2021	4/05/2021	0				Quotation Phase
LTM2175	Goollelal/Bindaree/Legana Improvements	0	78,000	753	8/03/2021	5/05/2021	0		COVID19		Investigation Phase
LTM2179	Endeavour/Cook/Kebble Pedestrian Upgrac	0	125,000	836	6/04/2021	4/05/2021	0				Quotation Phase

LTM Local Traffic Management Program

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
LTM2182	Shalimar Rise Traffic Management	0	15,000	1,255	8/03/2021	5/05/2021	0				Works Programed
LTM2183	Beldon Primary School Warden Crossing	0	30,000	0	21/12/2020	26/02/2021	0				Quotation Phase
Program Totals:		237,504	954,748	319,842							

SBS Blackspot Program

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
SBS2037	Marmion / McWhae Intersection Upgrade	0	738,000	4,519	16/02/2021	21/04/2021	0				Design Phase
SBS2078	Marmion Ave & Gilbert Rd	13,443	0	10,303	4/11/2019	31/03/2020	100		SBS_NBS Actual Completion	31/03/2020	Works Completed
SBS2083	Whitfords Avenue & Trappers Dve	0	0	2,569	27/11/2017	31/12/2019	100		SBS_NBS Actual Completion	27/12/2019	Works Completed
SBS2086	Ocean Reef Rd & Eddystone Ave Upgrade	17,078	317,000	197,122	31/08/2020	20/11/2020	100		SBS_NBS Actual Completion	11/12/2020	Works Completed
SBS2087	Hepburn Ave & Cockman Rd Upgrade	0	37,560	0	30/09/2019	31/03/2020	100		SBS_NBS Actual Completion	31/03/2020	Works Completed
SBS2089	Hepburn Ave - Mitchell Fwy SB on Ramp	44,225	155,600	221,186	13/07/2020	18/09/2020	100		SBS_NBS Actual Completion	18/09/2020	Works Completed
SBS2090	Marmion Avenue and Cambria Street	0	498,000	5,994	16/02/2021	21/04/2021	0				Design Phase
Program Totals:		74,746	1,746,160	441,694							

PFP Parking Facilities Program

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
PFP2066	Pinnaroo Point Pking Improvements	50,000	143,802	5,810	12/04/2021	30/06/2021	0				Design Phase
PFP2069	Burns Beach Coastal Pking Construction	-7,649	608,000	129,682	29/09/2020	26/03/2021	50				Works in Progress
PFP2074	Key West Car Park Improvements	0	145,000	3,987	6/04/2021	28/05/2021	0				Design Phase
PFP2077	Candlewood Blvd Parking Improvements	0	30,000	613	6/04/2021	4/05/2021	0				Works Programed
PFP2079	Beldon Primary School On-Street Parking	0	120,000	390	21/12/2020	2/02/2021	0		Expected Completion	15/05/2021	Design Phase
Program Totals:		42,351	1,046,802	140,481							

RDC Major Road Construction Program

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
RDC2003	Bridge & Underpass Refurbishment Progra	61,566	25,000	59,473	1/06/2021	30/06/2021	50				Works Phased
RDC2008	Major Road & Intersection Improvement Pr	0	50,000	3,333	1/06/2021	30/06/2021	0				Investigation Phase
RDC2019	Burns Beach Rd / Joondalup Dr Roundabo	-253,733	859,163	133	3/12/2018	31/12/2020	100		MRRG Actual Completion	31/12/2020	Works Completed
RDC2020	Warwick Rd /Erindale Rd Intersect Upgrad	-236,173	1,346,173	56,077	11/01/2021	30/04/2021	0		MRRG		Design Phase
RDC2021	Whitfords Ave / Northshore Dr Roundabou	0	1,840,000	15,614	4/01/2021	30/04/2021	0		MRRG		Works in Progress
RDC2024	Shenton Avenue Upgrade DESIGN	0	270,000	40,131			0				Design Phase
RDC2025	Whitfords Ave/Gibson Ave Int. Upgrade	0	278,113	3,923	7/03/2022	27/05/2022	0		Multi-Year Project		Design Phase

RDC Major Road Construction Program

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
RDC2026	Whitfords Ave/Kingsley Dr Int. Upgrade	0	136,800	4,192	7/03/2022	27/05/2022	0		Multi-Year Project		Design Phase
Program Totals:		-428,340	4,805,249	182,877							

FPN New Path Program

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
FPN2130	Wahroonga Way	22,672	50,000	69,965	1/03/2020	15/07/2020	100		Actual Completion	15/07/2020	Works Completed
FPN2173	Copperhead Avenue	13,959	0	0	1/06/2021	30/06/2021	0				Project Under Review
FPN2198	Poynter Drive	0	20,000	16,696	1/09/2020	30/10/2020	100		Actual Completion	26/08/2020	Works Completed
FPN2199	Marmion Avenue	0	8,000	6,236	1/09/2020	30/10/2020	100		Actual Completion	2/09/2020	Works Completed
FPN2225	Penistone Park Connecting Pathways	0	100,000	200	1/09/2020	30/10/2020	0		COVID19 Expected Completion	31/03/2021	Design Phase
FPN2240	Burns Beach to Mindarie Dual Use Path	376,602	931,570	637,287	1/07/2019	30/06/2025	73		Multi-Year Project		Works in Progress
FPN2245	Beach Road WABN Shared Path	-41,583	46,645	0	4/11/2019	3/04/2020	100		Actual Completion	30/06/2020	Works Completed
FPN2246	Otago Park Pathway Connection	0	20,000	335	5/10/2020	30/10/2020	0		Expected Completion	31/03/2021	Design Phase
FPN2254	Mission Hills Place (South)	0	50,000	28,207	1/09/2020	30/10/2020	100		LRCI Actual Completion	6/11/2020	Works Completed
FPN2256	Canterbury Crcl - Connolly to Sheringham	0	7,500	7,328	1/09/2020	30/10/2020	100		COVID19 Actual Completion	1/09/2020	Works Completed
FPN2257	Roden Place - Quilter to PAW	0	9,600	67	1/06/2021	30/06/2021	0		COVID19		Project Under Review
FPN2271	Padbury Shared Path Link	0	80,000	0	1/04/2021	30/06/2021	0				Design Phase
FPN2272	Lane 3 to Cliff Street Pathway	0	120,000	2,994	8/02/2020	7/04/2021	0				Design Phase
FPN2273	Whitfords Avenue Kingsley WABN Pathway	0	20,000	13,776	1/12/2020	30/06/2021	0				Quotation Phase
FPN2274	Eddystone/Honeybush Pedestrian Crossing	0	40,000	400	2/11/2020	31/01/2021	0		Expected Completion	31/03/2021	Design Phase
FPN2278	PTA Funded Shared Paths Improvements	0	1,000,000	10,093	11/01/2021	7/05/2021	0				Design Phase
Program Totals:		371,650	2,503,315	793,582							

FPR Path Replacement Program

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
FPR2001	Pathway Replacement Program	0	180,000	68,796	1/10/2020	31/03/2021	31		LRCI		Works in Progress
FPR2153	Sporing Way to Venus Way	0	37,000	21,660	1/10/2020	31/10/2020	100		LRCI Actual Completion	4/09/2020	Works Completed
FPR2154	Sporing Way to Endeavour Rd	0	12,000	10,104	1/10/2020	31/10/2020	100		LRCI Actual Completion	4/09/2020	Works Completed
FPR2156	Shared Path Renewal & Resurfacing	135,398	20,000	143,150	1/10/2020	31/05/2021	99				Works in Progress
FPR2230	Allenswood Road to Leaside Way	0	14,000	12,460	5/10/2020	27/11/2020	100		Actual Completion	21/10/2020	Works Completed
FPR2231	Damson Way to Vine Court	0	16,000	12,433	5/10/2020	27/11/2020	100		Actual Completion	21/10/2020	Works Completed
FPR2232	Dargin Place (East) to Cockman Park	0	9,500	5,463	5/10/2020	27/11/2020	100		Actual Completion	21/10/2020	Works Completed
FPR2233	Dargin Place (South) to Cockman Park	0	21,000	15,916	5/10/2020	27/11/2020	100		Actual Completion	21/10/2020	Works Completed
FPR2234	David Crescent to Hurley Way (North)	0	15,000	12,373	2/11/2020	11/01/2021	100		Actual Completion	10/12/2020	Works Completed
FPR2235	David Crescent to Hurley Way (South)	0	15,000	12,548	2/11/2020	11/01/2021	100		Actual Completion	10/12/2020	Works Completed

FPR Path Replacement Program

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
FPR2236	Leaside Way to Sandalwood Drive	0	14,000	10,838	2/11/2020	11/01/2021	100		Actual Completion	21/10/2020	Works Completed
FPR2237	Morang Court to Braybrook Place	0	14,000	12,291	3/08/2020	25/09/2020	100		Actual Completion	4/09/2020	Works Completed
FPR2238	Moyle Place to Maquire Road	0	10,000	6,081	2/11/2020	11/01/2021	85				Works in Progress
FPR2239	Neon Court to Exedon Place	0	14,000	13,552	3/08/2020	25/09/2020	100		Actual Completion	4/09/2020	Works Completed
FPR2240	Nimrod Place to Bage Court	0	14,000	11,711	1/12/2020	10/02/2021	100		Actual Completion	10/12/2020	Works Completed
FPR2241	Poimena Mews to Park	0	8,500	6,278	1/12/2020	10/02/2021	100		Actual Completion	24/11/2020	Works Completed
FPR2242	Skiff Way to Poseidon Park	0	8,000	7,760	3/08/2020	25/09/2020	100		Actual Completion	4/09/2020	Works Completed
FPR2243	Stott Way to Wade Close	0	15,000	11,376	1/12/2020	10/02/2021	85				Works in Progress
FPR2244	Wade Close to Kincaig Way	0	15,000	10,989	1/12/2020	10/02/2021	85				Works in Progress
FPR2252	Hepburn Av - Glengarry to Walter Padbury	0	80,000	0	1/12/2020	10/02/2021	0		Expected Completion	30/06/2021	Works Phased
FPR2255	Madana Park Bushland & PAW Pathway	0	60,000	52,529	5/10/2020	27/11/2020	100		LRCI Actual Completion	2/10/2020	Works Completed
FPR2262	Marmion Avenue - Hodges to Prendiville	0	59,000	49,925	1/09/2020	27/10/2020	100		Actual Completion	21/09/2020	Works Completed
FPR2263	Burns Beach Rd - Shenton to Iluka Beach	0	73,000	61,584	1/09/2020	27/10/2020	100		Actual Completion	24/08/2020	Works Completed
FPR2264	Clermont Park Pathway Renewal	0	80,000	94,124	1/09/2020	27/10/2020	100		Actual Completion	22/09/2020	Works Completed
FPR2266	Lake Yellagonga - Drovers Pl to Joondalu	0	100,000	1,717	1/03/2021	30/04/2021	0				Works Programed
FPR2267	Caledonia Ave - Caledonia Park to Marmio	0	80,000	68,519	5/10/2020	27/11/2020	100		Actual Completion	9/10/2020	Works Completed
FPR2270	Claygate Way to Barridale Drive	0	12,500	10,566	1/02/2021	28/02/2021	100		LRCI Actual Completion	19/10/2020	Works Completed
FPR2271	Goollelal Dr to Cobradah Way	0	13,000	12,881	1/02/2021	28/02/2021	100		LRCI Actual Completion	19/10/2020	Works Completed
FPR2273	Illawong Way to Cobradah Way	0	18,000	15,057	1/02/2021	28/02/2021	100		LRCI Actual Completion	19/10/2020	Works Completed
FPR2274	Marmion Ave - Hodges to Mermaid	0	125,000	103,774	2/11/2020	11/01/2021	100		LRCI Actual Completion	18/12/2020	Works Completed
FPR2275	Marmion Ave - Mermaid to Ocean Reef	0	50,000	60,996	2/11/2020	11/01/2021	100		LRCI Actual Completion	18/12/2020	Works Completed
FPR2276	Moolanda Boulevard to Illawong Way	0	14,000	11,714	1/02/2021	28/02/2021	100		LRCI Actual Completion	19/10/2020	Works Completed
FPR2277	Poseidon Rd - Ocean Reef to Captain	0	9,000	7,194	1/11/2020	30/11/2020	100		LRCI Actual Completion	18/09/2020	Works Completed
FPR2286	Ellendale Drive	0	100,000	3,054	1/03/2020	30/06/2020	100		Actual Completion	30/06/2020	Works Completed
Program Totals:		135,398	1,325,500	959,415							

SWD Stormwater Drainage Program

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
SWD2001	Stormwater Drainage Upgrades	0	50,000	2,113	1/07/2020	30/06/2021	0				Investigation Phase
SWD2190	Cliff Street Sump Beautification	0	125,000	2,808	1/03/2021	30/04/2021	0				Design Phase
SWD2207	Hawkins Ave Drainage Upgrade	0	20,000	0	1/09/2020	30/09/2020	0		Expected Completion	31/05/2021	Works Programed
SWD2211	Pipeline Rehabilitation	0	100,000	0	1/10/2020	30/06/2021	0				Investigation Phase
SWD2213	Camberwarra Park Sump Beautification	0	91,000	2,246	1/03/2021	30/04/2021	0		COVID19		Design Phase
SWD2214	Killara Way Drainage Upgrade	0	20,000	5,452	1/09/2020	30/09/2020	100		Actual Completion	23/07/2020	Works Completed
SWD2215	Freeman Way Drainage Upgrade	0	25,000	8,414	1/09/2020	30/09/2020	100		Actual Completion	16/12/2020	Works Completed
SWD2217	Scaphella Avenue Sump and Catchment	0	100,000	328	1/03/2021	15/04/2021	0				Investigation Phase

SWD Stormwater Drainage Program

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
SWD2218	Dillenia Way Drainage Upgrade	0	60,000	6,914	1/03/2021	15/04/2021	0				Design Phase
SWD2219	Marine / Parnell Drainage Catchment Upgr	0	40,000	5,010	1/10/2020	31/10/2020	0		Expected Completion	19/02/2021	Quotation Phase
SWD2222	Marri Park Sump - Upgrade Outlets	0	68,000	635	1/12/2020	31/12/2020	0		COVID19 Expected Completion	31/03/2021	Works Phased
SWD2226	Whitfords East Park Sump Beautification	0	90,000	2,007	15/03/2021	30/04/2021	0				Design Phase
SWD2228	Quay Court Sump Retaining Wall Repair	0	400,000	12,533	1/08/2020	30/11/2020	0		Expected Completion	31/03/2021	Design Phase
Program Totals:		0	1,189,000	48,462							

STL Lighting Program

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
STL2002	Path and Public Access Way Lighting	0	20,000	7,947	1/07/2019	30/06/2021	40				Works in Progress
STL2003	Joondalup City Centre Lighting	1,434,784	2,500,000	1,311,362	1/11/2017	30/09/2021	43		Multi-Year Project		Works in Progress
STL2005	Arterial & Urban Road Street Lighting	0	30,000	5,878	1/07/2019	30/06/2021	20				Works in Progress
STL2051	Emerald Park Floodlighting	0	320,000	6,221	1/01/2021	30/04/2021	0				Works Programed
STL2052	Lighting Infrastructure Renewal Program	38,907	100,000	27,803	1/07/2019	30/06/2021	47				Works in Progress
STL2084	Iluka Beach Pk	33,173	0	35,906	22/03/2020	30/06/2020	100		Actual Completion	29/07/2020	Works Completed
STL2088	Tom Simson Pk LED Upgrades	-4,652	75,000	46,648	11/09/2020	30/09/2020	100		Actual Completion	5/10/2020	Works Completed
STL2090	Sorrento Foreshore LED Upgrade	44,789	120,000	45,690	10/02/2021	15/04/2021	50				Works in Progress
STL2093	Whitfords Nodes Pathway LED Upgrade	0	20,000	1,545	1/03/2021	30/03/2021	0				Quotation Phase
STL2094	Blue Lake Park LED Upgrade	0	45,000	4,467	1/03/2021	30/03/2021	0				Quotation Phase
STL2095	Flinders Park LED Upgrade	0	50,000	4,597	1/03/2021	30/03/2021	0				Quotation Phase
STL2096	Iluka Open Space Car Park Lighting	0	20,000	1,207	10/05/2021	30/05/2021	0		COVID19		Works Programed
STL2097	Neil Hawkins LED Car Park Lighting	0	50,000	866	20/05/2021	16/06/2021	0		COVID19		Design Phase
STL2098	Castlecrag Park LED Upgrade	0	15,000	2,104	1/03/2021	30/03/2021	0				Quotation Phase
STL2099	Robin Park Car Park LED Upgrade	0	20,000	2,043	1/03/2021	30/03/2021	0				Quotation Phase
STL2100	Mawson Park PAW Lighting	0	45,000	1,739	15/05/2021	30/05/2021	0		COVID19		Works Programed
STL2101	George Sears Park Security Lighting	0	28,000	1,362	20/02/2021	15/03/2021	0		COVID19		Works Programed
STL2102	Greenwich Park Security Lighting	0	67,000	959	1/04/2021	30/04/2021	0		COVID19		Design Phase
STL2103	Delonix Park Security Lighting	0	52,000	1,136	20/05/2021	10/06/2021	0		COVID19		Design Phase
STL2105	James Cook Park LED upgrades	0	35,000	1,912	15/01/2021	15/02/2021	90		COVID19		Works Programed
STL2107	Mirror Park Sports Lighting	0	0	115,680	29/06/2020	30/10/2020	100		Actual Completion	16/10/2020	Works Completed
Program Totals:		1,547,001	3,612,000	1,627,073							

RPR Road Preservation & Resurfacing Program

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
RPR2004	Road Preservation & Resurfacing Program	0	100,000	12,777	1/07/2019	30/06/2021	29				Works in Progress

RPR Road Preservation & Resurfacing Program

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
RPR2005	Parking Surfaces Renewal Program	0	64,000	0	1/12/2020	30/05/2021	0				Works Phased
RPR2010	Surface Rejuvenation Treatments	0	250,000	0	1/12/2020	30/05/2021	0				Works Phased
RPR2491	Joondalup Drv (NB) - George Grey PI to P	0	179,700	98,049	1/07/2020	30/09/2020	100		Actual Completion	31/01/2021	Works Completed
RPR2494	Hepburn Ave (WB) - Southbound Slip lane	0	26,201	26,201	20/07/2020	18/09/2020	100		Actual Completion	18/09/2020	Works Completed
RPR2501	Glengarry Drv (NB) Warwick to Arnisdale	5,000	0	4,982	1/04/2020	30/06/2020	100		MRRG Actual Completion	4/02/2020	Works Completed
RPR2861	Mangowine Close	0	39,000	28,358	1/10/2020	31/12/2020	100		Actual Completion	5/11/2020	Works Completed
RPR2887	Laurel Court	0	37,000	0	1/01/2021	31/03/2021	0				Works Phased
RPR2891	Glengarry Drv (SB) Arnisdale to Warwick	2,500	0	5,000	1/04/2020	30/06/2020	100		MRRG Actual Completion	4/02/2020	Works Completed
RPR2905	Aidrie Court	0	32,000	0	1/04/2021	30/06/2021	0				Works Phased
RPR2912	Matilda Mews	0	29,000	12,913	1/10/2020	31/12/2020	100		Actual Completion	1/12/2020	Works Completed
RPR2913	Gem Cove	0	27,000	11,375	1/10/2020	31/12/2020	100		Actual Completion	30/12/2020	Works Completed
RPR2914	Adelaide Circle	0	227,000	157,000	1/10/2020	31/12/2020	100		Actual Completion	2/12/2020	Works Completed
RPR2932	Catenary Court	0	66,000	0	1/01/2021	31/03/2021	0				Works Phased
RPR2933	Laurel St - Iluka Ave to Balga Wy	0	109,000	0	1/01/2021	31/03/2021	0				Works Phased
RPR2957	Joondalup Drv - City Boundary Westbound	-22,446	83,897	0	3/12/2018	31/12/2020	100		Actual Completion	31/12/2020	Works Completed
RPR2961	Arnisdale Rd - Glengarry to Merrick Wy	0	84,457	0	1/04/2019	30/08/2019	100		Actual Completion	13/09/2019	Works Completed
RPR3033	Lilburne Rd - Warwick to Lennoxton	5,000	0	1,754	1/01/2020	31/03/2020	100		Actual Completion	22/03/2020	Works Completed
RPR3035	Bonito Way	0	162,000	0	1/04/2021	30/06/2021	0				Works Phased
RPR3036	Sanders Cove	0	26,000	0	1/04/2021	30/06/2021	0				Works Phased
RPR3042	Armstrong Square	0	31,000	0	1/04/2021	30/06/2021	0				Works Phased
RPR3043	Macintosh Rise	0	38,000	0	1/04/2021	30/06/2021	0				Works Phased
RPR3044	Nekaya Way	0	114,000	0	1/04/2021	30/06/2021	0				Works Phased
RPR3047	Durack Way	0	154,000	121,962	1/07/2020	30/09/2020	100		Actual Completion	19/10/2020	Works Completed
RPR3048	McRae Court	0	91,000	66,044	1/07/2020	30/09/2020	100		COVID19 Actual Completion	23/09/2020	Works Completed
RPR3050	Edward Street	0	51,000	0	1/04/2021	30/06/2021	0				Works Phased
RPR3055	Britannia Way	0	186,000	124,601	1/10/2020	31/12/2020	100		Actual Completion	3/12/2020	Works Completed
RPR3058	Carnac Way	0	22,000	12,940	1/10/2020	31/12/2020	100		Actual Completion	20/11/2020	Works Completed
RPR3062	Pecten Close	0	40,000	31,276	1/10/2020	31/12/2020	100		COVID19 Actual Completion	20/11/2020	Works Completed
RPR3065	Templemore Drive	0	133,000	92,544	1/10/2020	31/12/2020	100		Actual Completion	5/11/2020	Works Completed
RPR3066	Baler Court	0	74,000	0	1/01/2021	31/03/2021	0				Works Phased
RPR3067	San Place	0	28,000	0	1/01/2021	31/03/2021	0				Works Phased
RPR3068	Syrinx Place	0	49,000	0	1/01/2021	31/03/2021	0				Works Phased
RPR3069	Olive Cove	0	53,000	0	1/01/2021	31/03/2021	0				Works Phased
RPR3070	Scaphella Ave - Meridian Drv to Charonia	0	142,000	418	1/01/2021	31/03/2021	0				Design Phase
RPR3071	Scaphella Ave - Charonia Rd to Dampier A	0	121,000	289	1/01/2021	31/03/2021	0				Design Phase
RPR3072	Mitra Court	0	43,500	11	1/01/2021	31/03/2021	0				Works Phased
RPR3073	Amoria Court	0	49,000	22	1/01/2021	31/03/2021	0				Works Programed
RPR3074	Perrona Gardens	0	60,500	22	1/01/2021	31/03/2021	0				Works Programed

RPR Road Preservation & Resurfacing Program

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
RPR3075	Periwinkle Road	0	123,000	0	1/01/2021	31/03/2021	0				Works Phased
RPR3076	Piver Corner	0	57,000	0	1/04/2021	30/06/2021	0				Works Phased
RPR3078	Ridge Close	0	89,000	78,080	1/07/2020	30/09/2020	100		Actual Completion	19/08/2020	Works Completed
RPR3079	View Court	0	50,000	35,085	1/07/2020	30/09/2020	100		Actual Completion	19/08/2020	Works Completed
RPR3082	Caledonia / Arabella Roundabout	0	43,000	46,532	1/07/2020	30/09/2020	100		Actual Completion	18/09/2020	Works Completed
RPR3085	Channel Drv - Admiral Drv to Ironwood Av	0	194,000	28,094	1/10/2020	31/12/2020	80		COVID19 Expected Completion	31/01/2021	Works in Progress
RPR3086	Bunthorne Court	0	39,000	0	1/04/2021	30/06/2021	0				Works Phased
RPR3087	Cachuca Court	0	76,000	0	1/04/2021	30/06/2021	0				Works Phased
RPR3088	Whitmore Tce - Abrolhos Drv (S) to Carna	0	51,000	31,277	1/10/2020	31/12/2020	100		Actual Completion	20/11/2020	Works Completed
RPR3089	Caledonia Ave - Arabella Mws to Straitsm	0	61,000	57,194	1/07/2020	30/09/2020	100		Actual Completion	18/09/2020	Works Completed
RPR3090	Channel Drv - Poseidon Rd to Ironwood Av	0	156,000	58,555	1/10/2020	31/12/2020	80		Expected Completion	31/01/2021	Works in Progress
RPR3091	Whitfords / Angove Roundabout	0	34,000	30,724	1/10/2020	30/11/2020	100		Actual Completion	3/12/2020	Works Completed
RPR3092	Erindale Rd (NB) - #380 to Warwick Rd	0	68,300	0	11/01/2021	30/04/2021	0				Design Phase
RPR3093	Shenton / McLarty Intersection	0	111,000	144,063	1/08/2020	30/09/2020	100		Actual Completion	4/11/2020	Works Completed
RPR3094	Lakeside / Shoveler Roundabout	0	36,000	41,032	1/08/2020	30/09/2020	100		Actual Completion	23/08/2020	Works Completed
RPR3095	Lakeside / Boas Roundabout	0	37,000	51,258	1/08/2020	30/09/2020	100		Actual Completion	30/08/2020	Works Completed
RPR3096	Davidson Tce - Shenton Ave to Reid Prom	0	67,000	53,455	1/08/2020	1/10/2020	100		Actual Completion	13/09/2020	Works Completed
RPR3097	Lawley Court	0	54,000	58,326	1/07/2020	30/09/2020	100		Actual Completion	30/09/2020	Works Completed
RPR3098	Treetop / Outlook Roundabout	0	38,000	63,016	1/08/2020	30/09/2020	100		Actual Completion	9/10/2020	Works Completed
RPR3099	Treetop / Pioneer Roundabout	0	52,000	45,835	1/08/2020	30/09/2020	100		Actual Completion	20/07/2020	Works Completed
RPR3100	Parkland Close	0	76,000	57,597	1/07/2020	30/09/2020	100		Actual Completion	24/09/2020	Works Completed
RPR3101	Garden Grove	0	43,000	34,791	1/07/2020	30/09/2020	100		Actual Completion	23/09/2020	Works Completed
RPR3102	Naturaliste / O'Mara Intersection	0	36,000	223	1/04/2021	30/06/2021	0				Design Phase
RPR3103	Meridian Drv - Linear Ave Intersection	0	31,000	195	1/02/2021	1/04/2021	0				Design Phase
RPR3104	Kingsley / Dalmain Roundabout	0	52,000	613	1/02/2021	1/04/2021	0				Design Phase
RPR3105	Kingsley / Creaney Roundabout	0	40,000	502	1/02/2021	1/04/2021	0				Design Phase
RPR3106	Lilburne Rd - Ayton Wy to Readshaw Rd	0	220,000	55,373	1/01/2021	31/03/2021	90				Works in Progress
RPR3107	Sullivan Road	0	144,000	488	1/04/2021	30/06/2021	0				Design Phase
RPR3108	Doveridge Drv - Curbur Rd to Winster Cl	0	166,000	78,262	1/01/2021	31/03/2021	85				Works in Progress
RPR3109	Mahonia Place	0	64,000	530	1/04/2021	30/06/2021	0				Design Phase
RPR3110	Pinafore Court	0	35,000	13,276	1/04/2021	30/06/2021	80				Works in Progress
RPR3111	Brockman Court	0	59,000	0	1/04/2021	30/06/2021	0				Works Phased
RPR3112	Sylvia Place	0	47,000	0	1/04/2021	30/06/2021	0				Works Phased
RPR3113	Lockyer Court	0	93,000	0	1/04/2021	30/06/2021	0				Works Phased
RPR3114	Harp Court	0	28,000	22	1/01/2021	31/03/2021	0				Works Programed
RPR3115	Koolama Place	0	51,000	25,272	1/10/2020	31/12/2020	100		Actual Completion	1/12/2020	Works Completed
RPR3116	Spinaway Street and Argo Court	0	66,000	63,124	1/10/2020	31/12/2020	100		Actual Completion	30/11/2020	Works Completed
RPR3117	Mararoa Court	0	39,000	30,677	1/07/2020	30/09/2020	100		Actual Completion	4/11/2020	Works Completed

RPR Road Preservation & Resurfacing Program

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
RPR3118	Burbank Court	0	31,000	24,990	1/07/2020	30/09/2020	100		Actual Completion	4/11/2020	Works Completed
RPR3119	Tietkins Way	0	75,000	60,615	1/07/2020	30/09/2020	100		Actual Completion	5/11/2020	Works Completed
RPR3120	Dempster Place	0	63,000	0	1/04/2021	30/06/2021	0				Works Phased
RPR3121	Hamersley Road	0	41,000	307	1/04/2021	30/06/2021	0				Design Phase
RPR3122	Keans Avenue	0	109,000	88	1/04/2021	30/06/2021	0				Design Phase
RPR3123	Hepburn Ave (WB) - Allenswood Rd to Bari	0	220,500	166,462	1/10/2020	31/12/2020	100		Actual Completion	13/10/2020	Works Completed
RPR3124	Hepburn Ave (WB) - Barridale Drv to Karu	0	303,200	199,085	1/10/2020	31/12/2020	100		Actual Completion	14/10/2020	Works Completed
RPR3125	Hepburn Ave (WB) - Goollelal Drv to Mool	0	252,200	205,152	1/10/2020	31/12/2020	100		Actual Completion	12/10/2020	Works Completed
RPR3126	Joondalup / Lakeside Intersection (South	0	67,901	79,672	1/08/2020	30/09/2020	100		Actual Completion	7/09/2020	Works Completed
RPR3127	Allenswood Rd (SB) - Hepburn Ave to Blac	0	158,001	3,368	9/11/2020	15/01/2021	100		Actual Completion	4/12/2020	Works Completed
RPR3128	Northshore / Mullaloo Roundabout	0	75,601	66,089	1/10/2020	31/12/2020	100		Actual Completion	25/10/2020	Works Completed
RPR3129	Whitfords / Eddystone Intersection	0	40,601	49,531	1/10/2020	30/11/2020	100		Actual Completion	2/11/2020	Works Completed
RPR3130	Whitfords Ave (WB) - Southbound Sliplane	0	81,800	40,715	1/10/2020	30/11/2020	100		Actual Completion	3/11/2020	Works Completed
RPR3131	Ballantine Rd - Dorchester Av to Ellersd	0	227,000	151,168	1/08/2020	30/09/2020	100		Actual Completion	16/10/2020	Works Completed
RPR3132	Bernard Manning Drive	0	246,000	0	1/04/2021	30/06/2021	0		COVID19		Works Phased
RPR3141	Gunida Street	0	215,000	195	1/01/2021	31/03/2021	0		COVID19		Design Phase
RPR3142	Treetop Ave - Lakeview to Outlook	0	181,000	94,808	1/07/2020	30/09/2020	100		COVID19 Actual Completion	9/10/2020	Works Completed
RPR3146	Eckford Way	0	86,000	0	1/04/2021	30/06/2021	0				Works Phased
RPR3147	Mason Way	0	168,000	133,300	1/07/2020	30/09/2020	100		COVID19 Actual Completion	25/09/2020	Works Completed
RPR3148	Baxter Way	0	99,000	81,207	1/07/2020	30/09/2020	100		COVID19 Actual Completion	24/09/2020	Works Completed
RPR3149	Austin Way	0	149,000	132,062	1/07/2020	30/09/2020	100		COVID19 Actual Completion	24/09/2020	Works Completed
RPR3151	Kempenfeldt Ave - Martin Rd to Parnell A	0	93,000	223	1/04/2021	30/06/2021	0		COVID19		Design Phase
RPR3160	Lilburne Rd - Readshaw Rd to Hepburn Ave	0	239,000	58,556	1/01/2021	31/03/2021	80		COVID19		Works in Progress
RPR3163	Waltham Street	0	26,000	0	1/01/2021	31/03/2021	0		COVID19		Works Phased
RPR3165	Otago Lane	0	30,000	0	1/01/2021	31/03/2021	0		COVID19		Works Phased
RPR3166	Walcha Street	0	76,000	112	1/01/2021	31/03/2021	0		COVID19		Design Phase
Program Totals:		-9,946	9,102,359	3,539,715							

BCW Building Construction Works Program

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
BCW2020	Building Component Renewal Program	0	120,000	38,806	4/01/2020	30/06/2021	64				Works in Progress
BCW2025	Building Capital Works Various Locations	0	50,000	4,133	1/09/2020	30/06/2021	13				Works in Progress
BCW2450	Environmental Initiatives	0	100,000	12,850	1/10/2020	30/04/2021	20				Works in Progress
BCW2560	Septic System Upgrades	0	80,000	15,801	7/09/2020	31/05/2021	20				Works in Progress
BCW2562	Ellersdale Park Clubroom Refurbishment	-21,771	915,797	626,272	31/08/2020	30/04/2021	80		Multi-Year Project		Works in Progress
BCW2567	Craigie Leisure Centre 50m pool and play	0	300,000	261,858	1/08/2020	1/04/2021	75				Works in Progress
BCW2573	Short Life Services Replacement Program	0	100,000	73,327	22/04/2020	9/12/2021	83				Works in Progress

BCW Building Construction Works Program

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
BCW2586	Whitfords Library & SCC Minor Works	0	320,000	292,612	1/07/2020	30/10/2020	100		LRCI Actual Completion	30/10/2020	Works Completed
BCW2611	Shepherds Bush Park Toilet	0	120,000	88,169	1/08/2020	31/10/2020	100		Actual Completion	9/10/2020	Works Completed
BCW2616	Duncraig Library Minor Works	0	75,000	2,091	8/03/2021	21/03/2021	0		COVID19		Works Programed
BCW2617	Flinders Park Universal Access Toilet	0	50,000	34,165	5/10/2020	30/11/2020	100		Actual Completion	30/11/2020	Works Completed
BCW2629	Emerald Park Community Facility Upgrade	0	40,000	0	1/09/2021	30/04/2022	0		Multi-Year Project		Design Phase
BCW2631	Joondalup Civic Centre BMS Upgrade	0	40,000	5,399	2/11/2020	29/01/2021	100		Actual Completion	30/11/2020	Works Completed
BCW2634	Duffy House Restoration	0	95,588	0	1/04/2021	30/06/2021	0				Works Phased
BCW2636	Key West Toilet Replacement	0	140,000	172,938	3/08/2020	31/10/2020	100		Actual Completion	30/10/2020	Works Completed
BCW2638	Joondalup Library Refurbishment	0	300,000	1,093	1/02/2021	31/05/2021	0		COVID19		Works Programed
Program Totals:		-21,771	2,846,385	1,629,516							

MPP Major Projects Program

Project Code	Project Description	Additions & Adjustments	Adopted Budget Amount FY	Project Actuals	Proposed Construction Date	Proposed Construction Completion Date	% Construction Complete	Project Status	Comment	Completion Date	Project Stage
MPP2006	Cafes and Kiosks - Pinnaroo Point	0	613,000	0	1/04/2021	30/06/2021	0				Investigation Phase
MPP2013	Warwick Sports Centre	122,218	800,000	36,172	1/04/2021	28/02/2022	0		Multi-Year Project		Tender Phase
MPP2021	Warwick Activities Centre	0	1,000,000	0	1/06/2021	30/06/2021	0				Works Phased
MPP2026	Works Operation Centre Extension	17,298	300,000	110,934		23/12/2020	77		Expected Completion	29/01/2021	Works in Progress
MPP2034	Joondalup Admin Building Major Refurbish	394,280	1,080,000	154,313	28/08/2017	26/02/2021	50		Multi-Year Project		Works in Progress
MPP2050	Craigie Leisure Centre refurbishment	0	200,000	114,285	1/06/2021	30/11/2022	0		Multi-Year Project		Design Phase
MPP2053	Jinan Gardens Construction	0	0	0	1/07/2020	1/04/2021	0				Project Under Review
MPP2058	Chichester Park Clubroom Redevelopment	100,000	659,000	101,831	15/10/2020	30/06/2022	10		Multi-Year Project		Works in Progress
MPP2067	Percy Doyle - Mildenhall Refurbishment	139,563	0	4,699	1/04/2020	30/06/2020	100		Actual Completion	31/07/2020	Works Completed
MPP2069	Percy Doyle - Floodlighting Upgrades	148,521	876,700	418	12/11/2020	30/06/2021	0		Multi-Year Project		Design Phase
MPP2072	Percy Doyle - Utilities Upgrade	685,493	0	1,769	1/10/2020	31/12/2020	3		Expected Completion	28/02/2021	Works in Progress
MPP2077	Cafes/Kiosks/Restaurants Burns Beach	0	1,000,000	0	1/05/2021	1/04/2022	0		Multi-Year Project		Design Phase
Program Totals:		1,607,373	6,528,700	524,421							
Grand Totals:		4,628,682	44,091,770	13,375,652							